

**Space Exploration Conference
Orlando, Florida**

**International Industry Participation
In the Future of Space Exploration**

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1. Reactions to Vision

□ Respect Vision Which Can:

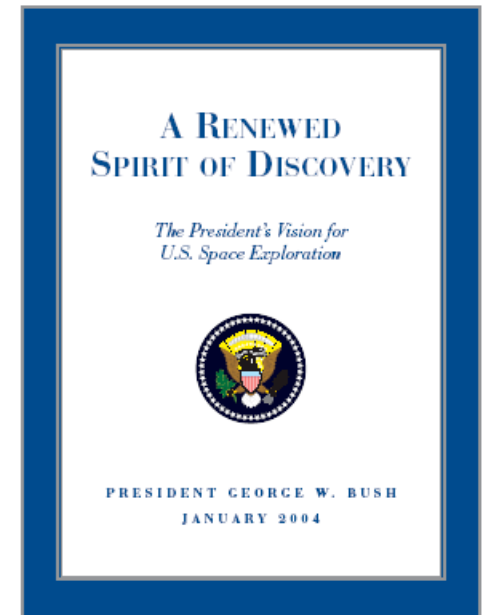
- ◆ Extend Human Presence across Solar System
- ◆ Improve Human Life on the Ground through Technology Innovations

□ Understand Sustainability, Affordability and International & Commercial Participation as Key Success Factors

- ◆ Procure Best Value of Developed System Worldwide
- ◆ Develop Technologies Based on Most Advanced Technology Worldwide



Maximize Reliability (Minimize Risk), Shorten Schedule and Minimize Cost



2. Reactions to Result of 2004 Nov Workshop

□ Accomplishment

- ◆ Confirmed Strong Interest of Each Participated Country and Necessity of Political Expression of Support for Cooperation
- ◆ Re-Confirmed U.S. Commitment to Shuttle and ISS Programs
- ◆ Confirmed to Pursue Partnership Maximizing Tech. Development and Avoiding Tech. Development Duplication
- ◆ Recognized Needs of Having International Coordination Mechanism
- ◆ Identified Future Challenges :
 - ✓ Management Complexity
 - ✓ Technical, Programmatic and National Risks

□ JAXA Position (in Workshop)

- ◆ Respect Vision
- ◆ Be Developing JAXA Cooperation Strategy to Comply with National Policies and JAXA's Long-Term Vision Being Made
- ◆ Existing Program (such as SELENE, HTV) as First Candidate at This Point

□ Uncertainties for Japanese Industry

- ◆ Government-Government Arrangements
 - ◆ G-G Cooperation Scheme, Work and Risk Sharing
- ◆ U.S. Expectations for "Equal Partner"

3. International Industry Participation

Basic Understanding : Space Exploration Is under U.S. Government Initiative

Government Role

- Take Initiative (Bush Vision)
- Define Requirements (Agency Plan)
- Prepare Sufficient Budget to Implement
- Take Risks Industry Cannot Take

Industry Role

- Support Initiative
- Tailor Requirements Down to Specifications
- Implement Works Industry Is Better to Do than Government
- Take Industry-Controllable Risks

3. International Industry Participation

Biggest Question : Who Is Responsible for What Scope?

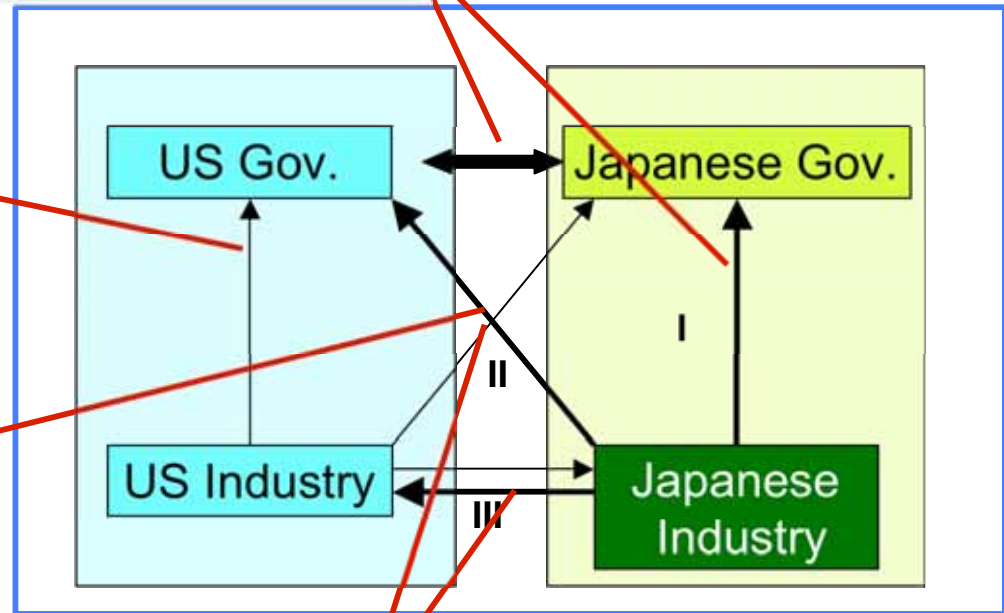
- Clarifications for Four Points Below Should Be Necessary for Japanese Industry to Recognize Where/What Participating Opportunity Is

1. G-G Work Scope Sharing ? (This Should Come First)

2. Any Scope For U.S. Only ?

3. Any Scope for Direct Contract With International Industry ?

4. Possibility to Relax Government Restrictions Such as FAR (Buy American) and Export Control Restrictions ?



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