

DEFENSE SPENDING BY STATE

FISCAL YEAR 2014

PART 2 OF 2



U.S. Department of Defense
Office of Economic Adjustment

MONTANA

#49 \$513.5 MILLION SPENT IN STATE

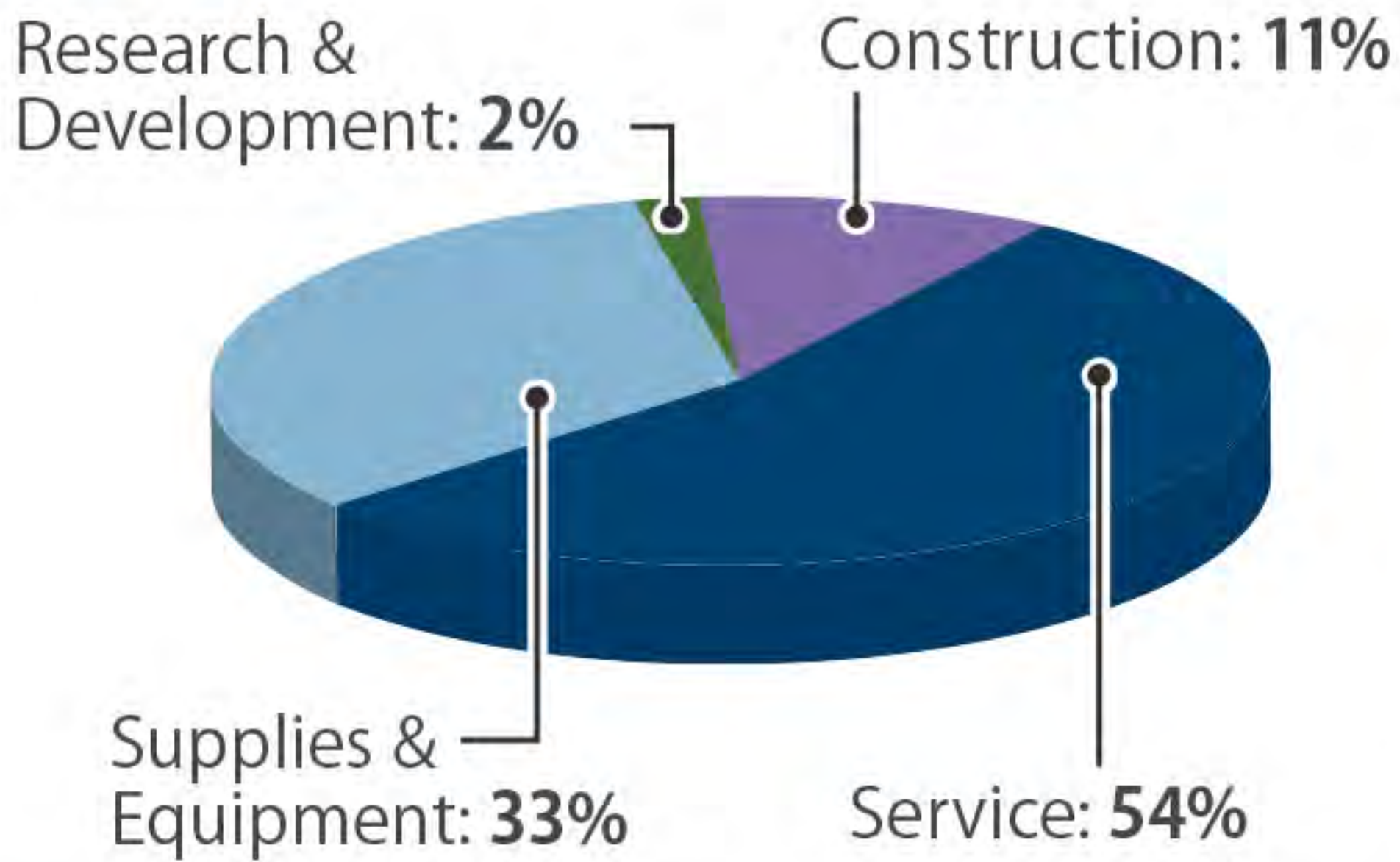
#38 1.1% OF STATE GDP

0.1% OF TOTAL U.S. DEFENSE SPENDING

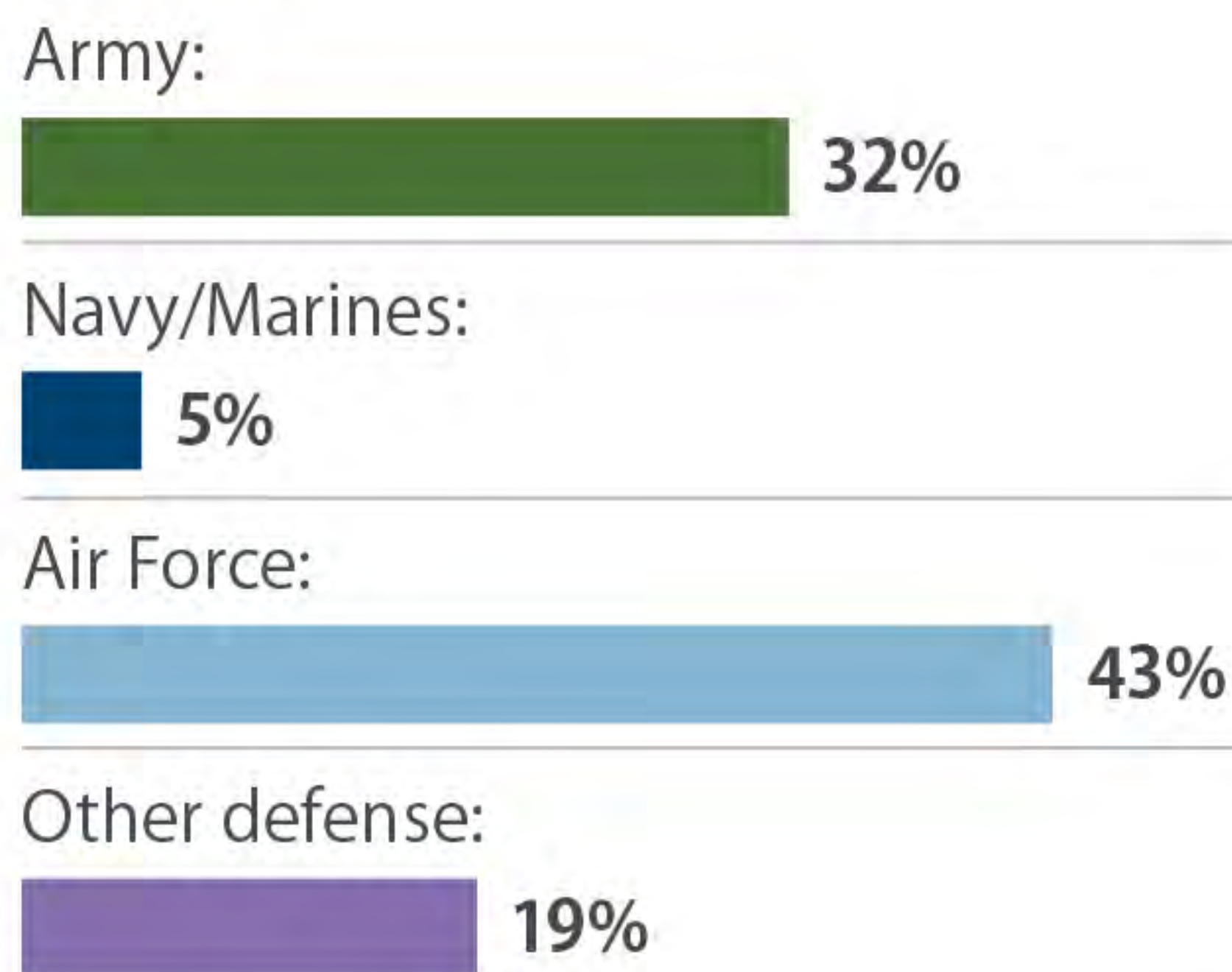
\$502 PER RESIDENT

CONTRACTS

By Type



By Service



Fiscal Year 2014

Top Contractors

(M=millions)

S&K Global Solutions	\$23.6 M
S&K Aerospace	\$16.5 M
Connacher Oil and Gas Limited	\$12.2 M
ASI Constructors	\$10.4 M
T & L Sales	\$7.0 M
CDM Smith	\$6.7 M
National General	\$5.3 M
Record Steel & Construction	\$4.7 M
PRI-ER JV	\$4.4 M
CM Manufacturing	\$4.2 M

Value of Contract Awards Performed (Billions)

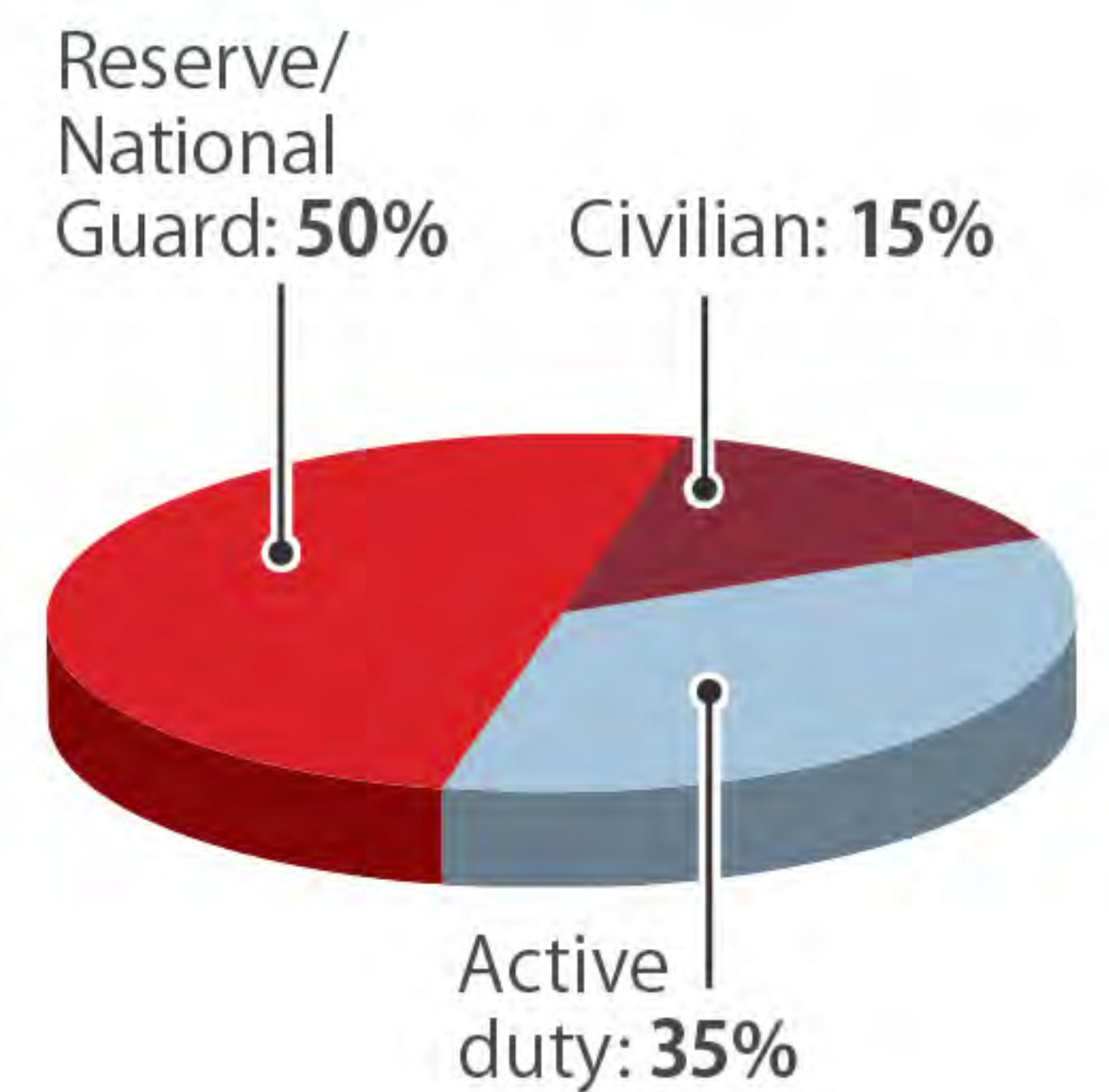


DEFENSE PERSONNEL

\$314.8 Million
TOTAL PAYROLL

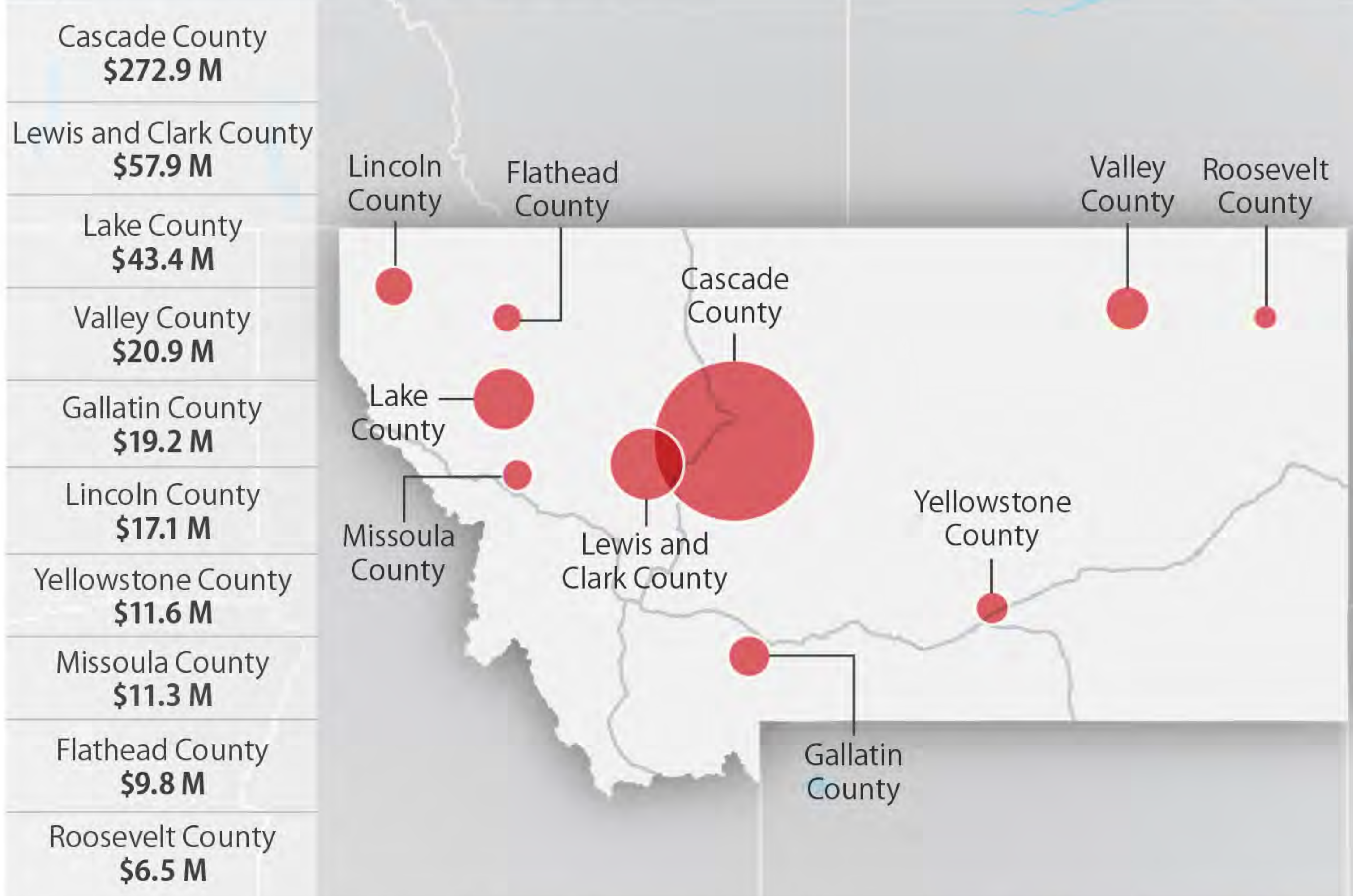
9,341
TOTAL PERSONNEL

Allocation, By Type

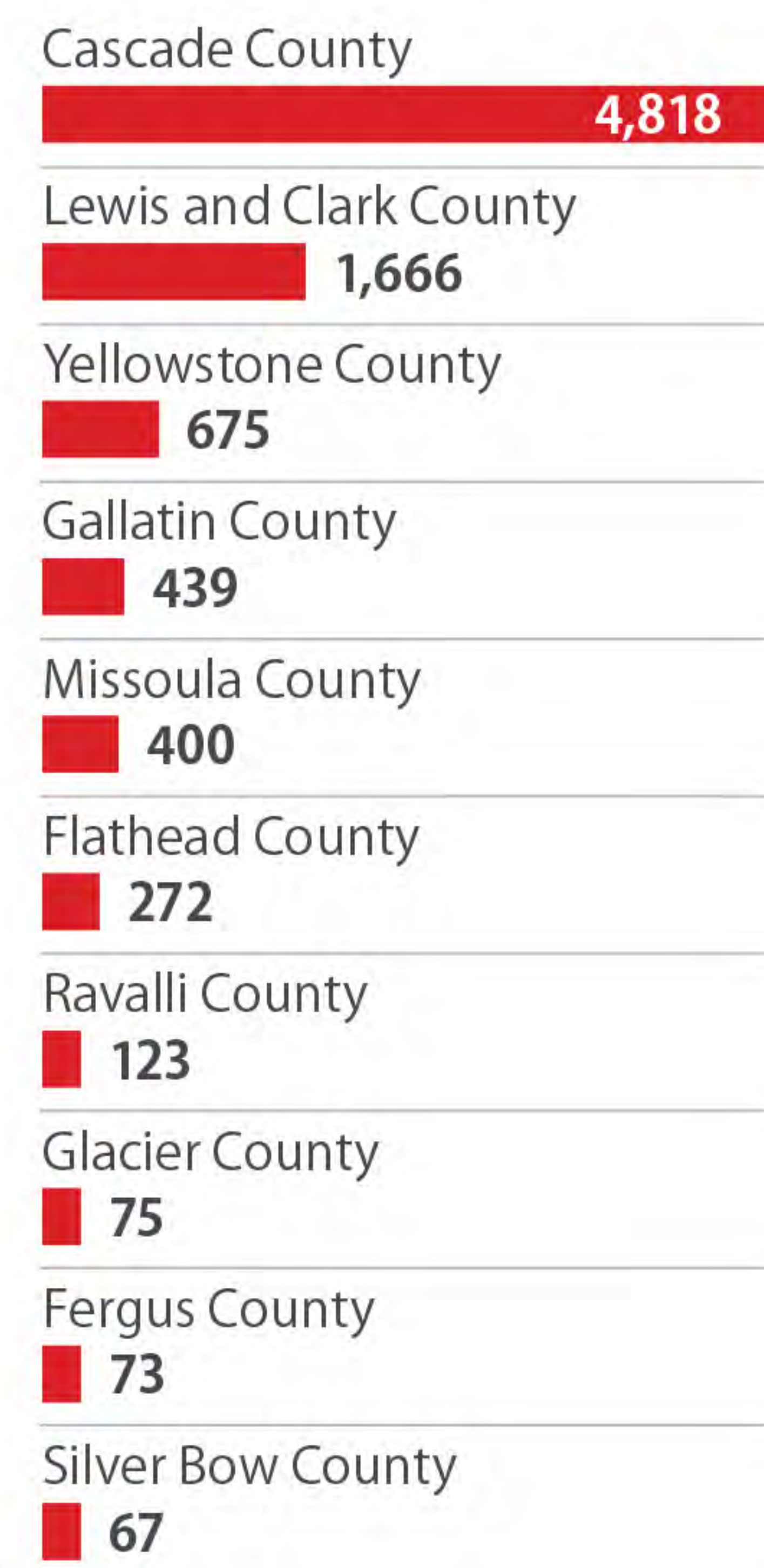


TOP DEFENSE SPENDING LOCATIONS

(M=millions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

NEBRASKA

#41 \$1.4 BILLION SPENT IN STATE

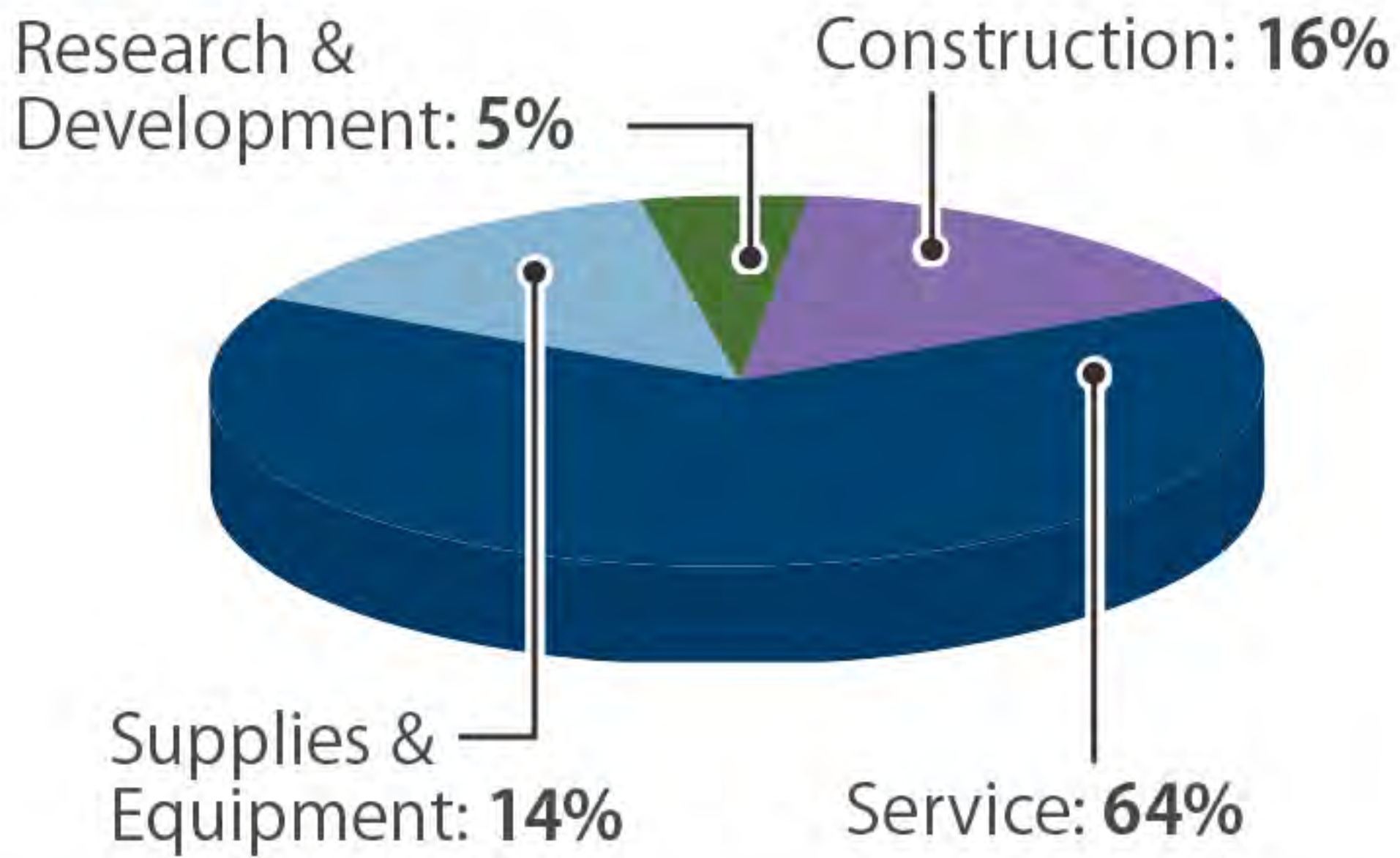
#35 1.2% OF STATE GDP

0.3% OF TOTAL U.S. DEFENSE SPENDING

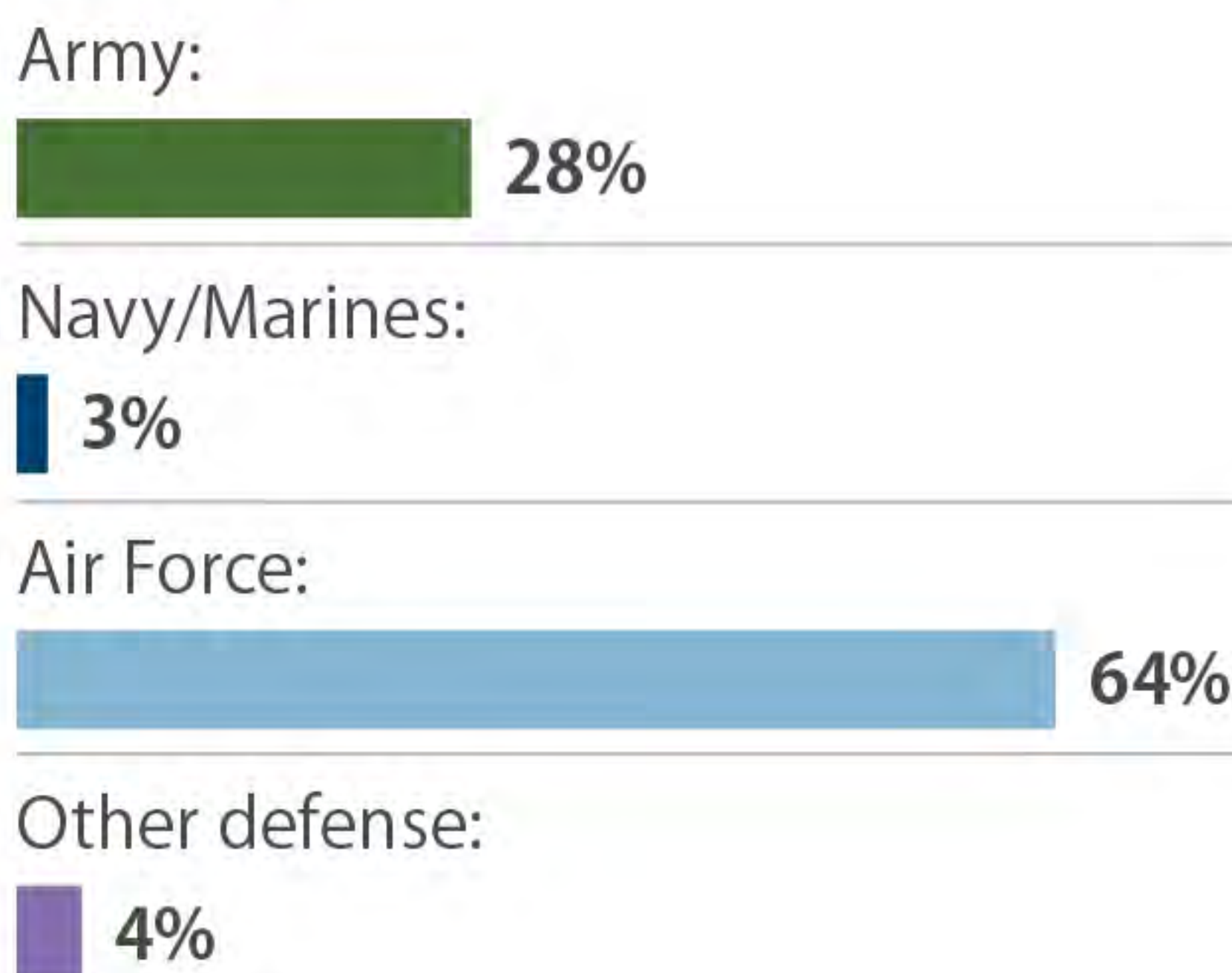
\$742 PER RESIDENT

CONTRACTS

By Type



By Service



Fiscal Year 2014

Top Contractors

Contractor	(M=millions)
KiewitPhelps	\$82.9 M
Computer Sciences Corporation	\$71.5 M
Huntington Ingalls	\$43.8 M
Sterling Computers Corporation	\$42.1 M
Northrup Grumman	\$26.2 M
SAIC	\$25.5 M
Spiral Solutions & Technologies	\$21.9 M
Raytheon	\$20.0 M
Macaulay-Brown	\$11.6 M
BAE Systems	\$11.2 M

Value of Contract Awards Performed (Billions)

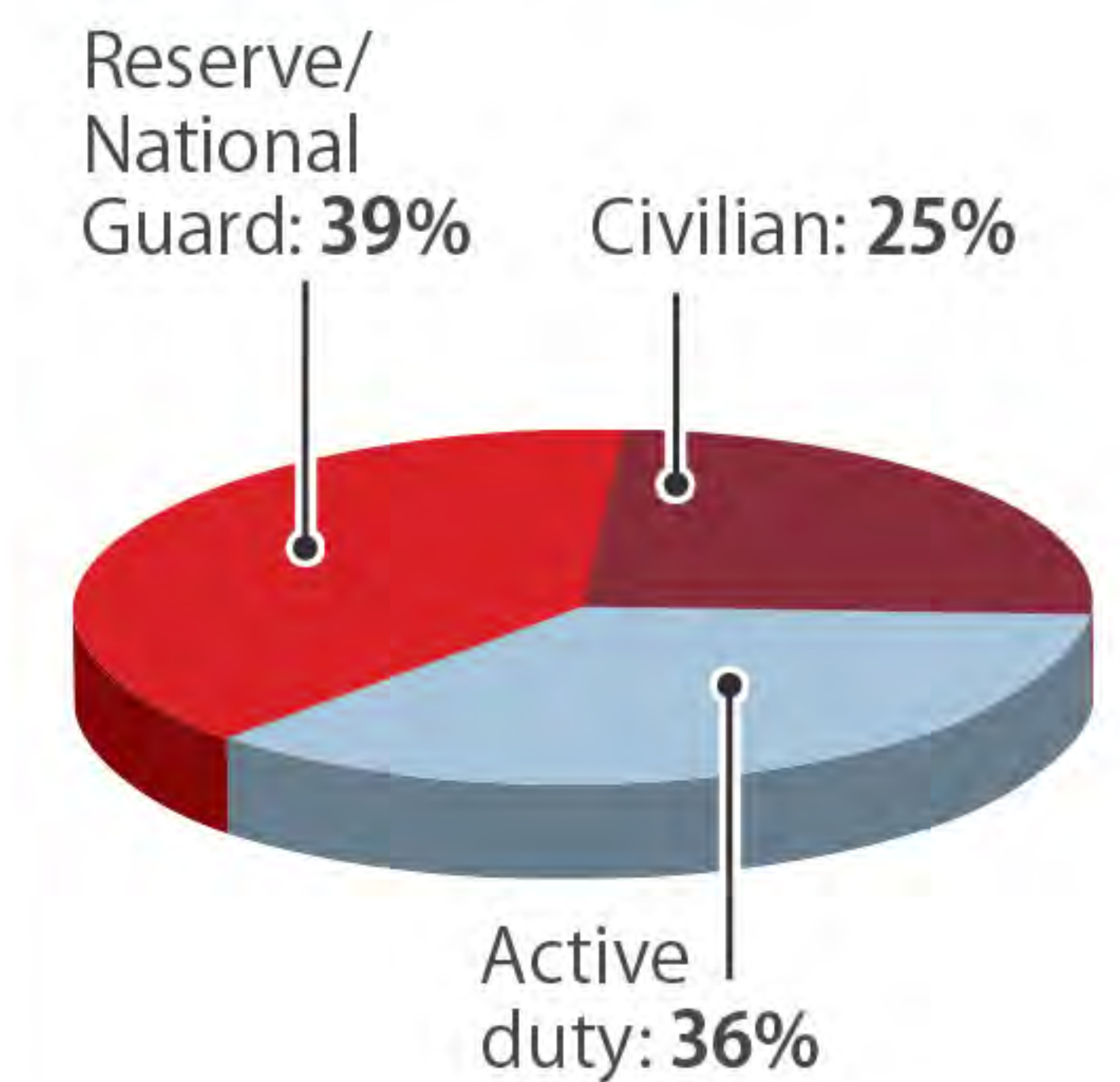


DEFENSE PERSONNEL

\$792.0 Million TOTAL PAYROLL

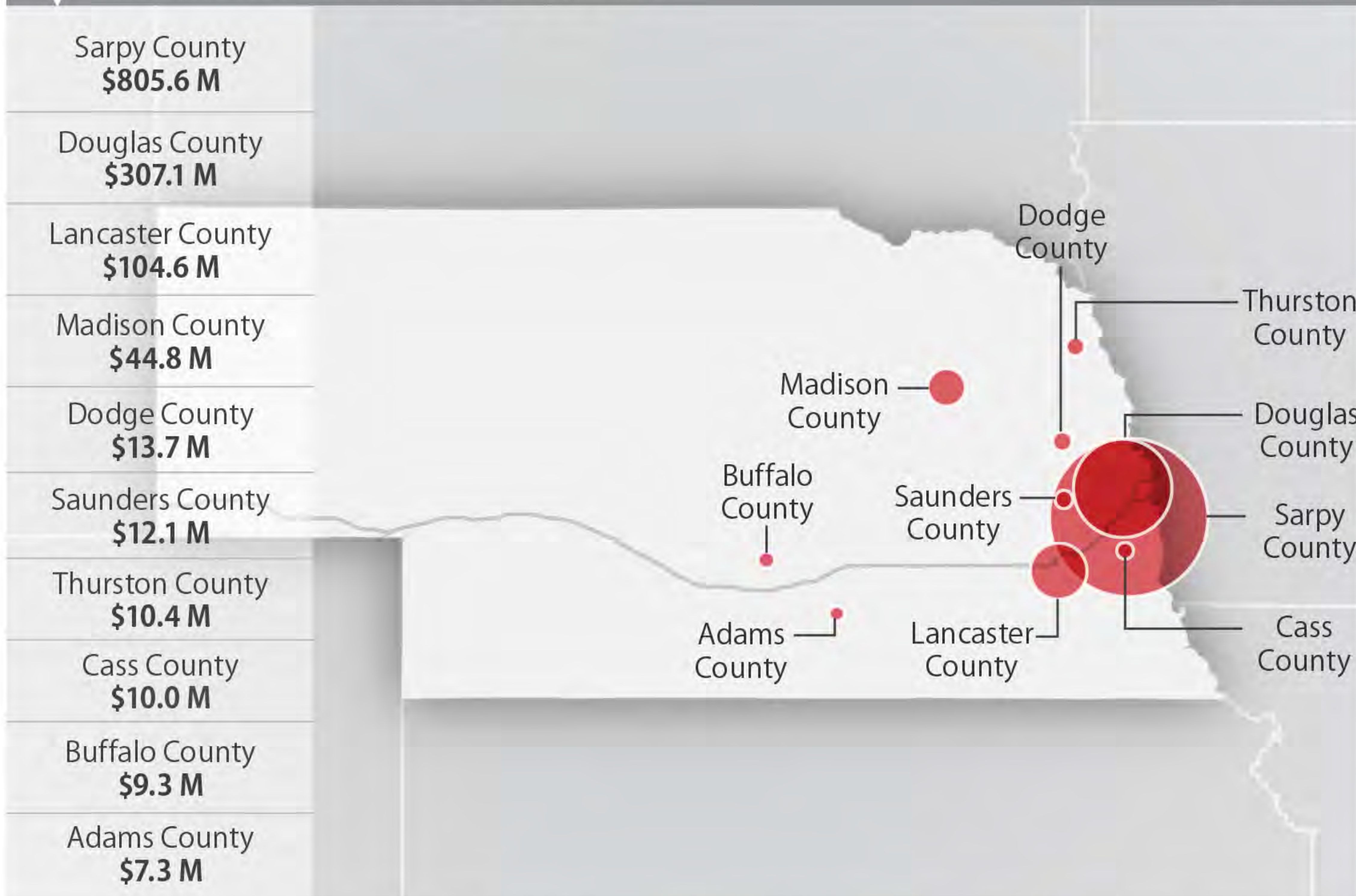
16,684 TOTAL PERSONNEL

Allocation, By Type

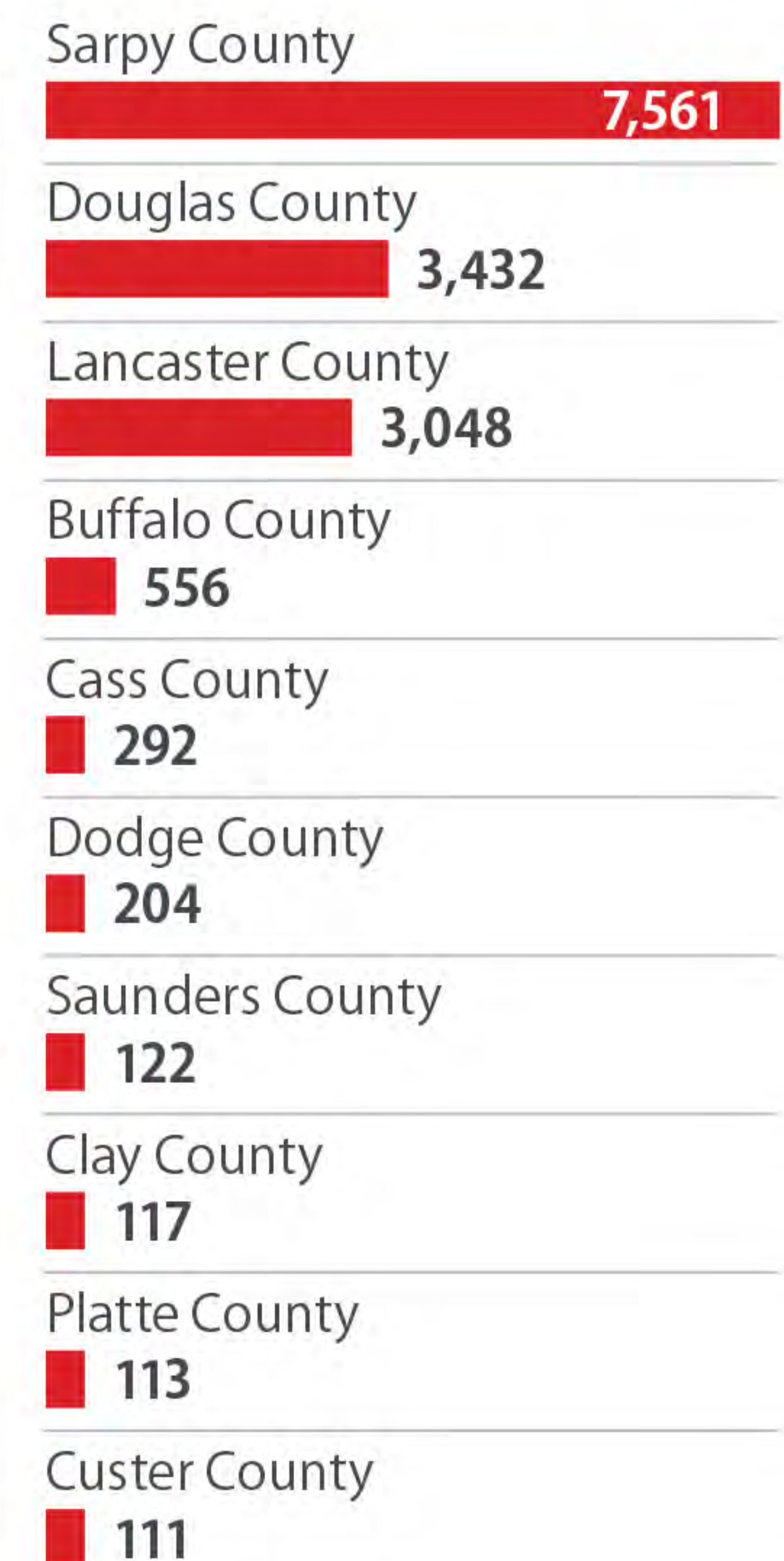


TOP DEFENSE SPENDING LOCATIONS

(M=millions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

NEVADA

#37 \$2.1 BILLION SPENT IN STATE

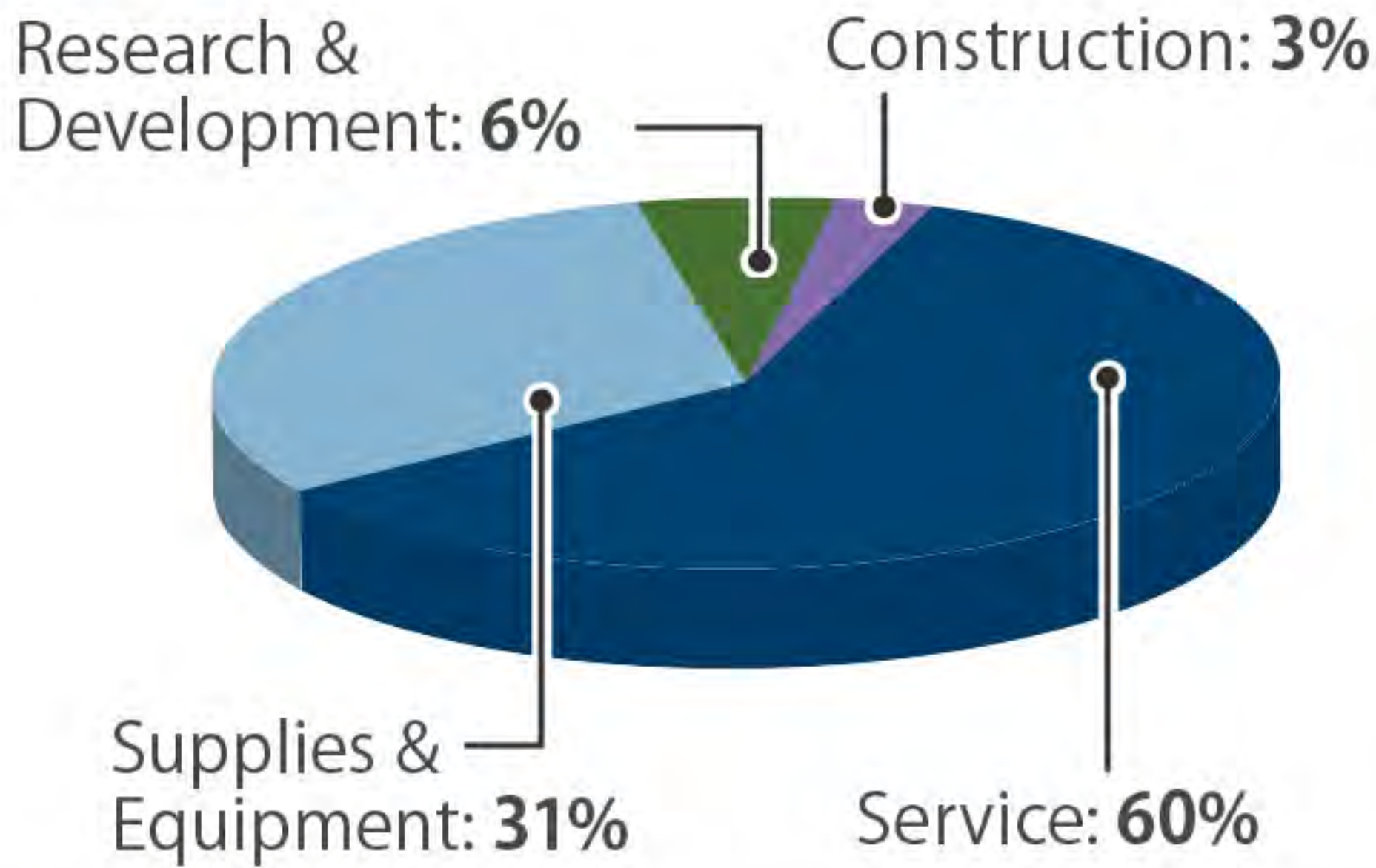
#29 1.6% OF STATE GDP

0.5% OF TOTAL U.S. DEFENSE SPENDING

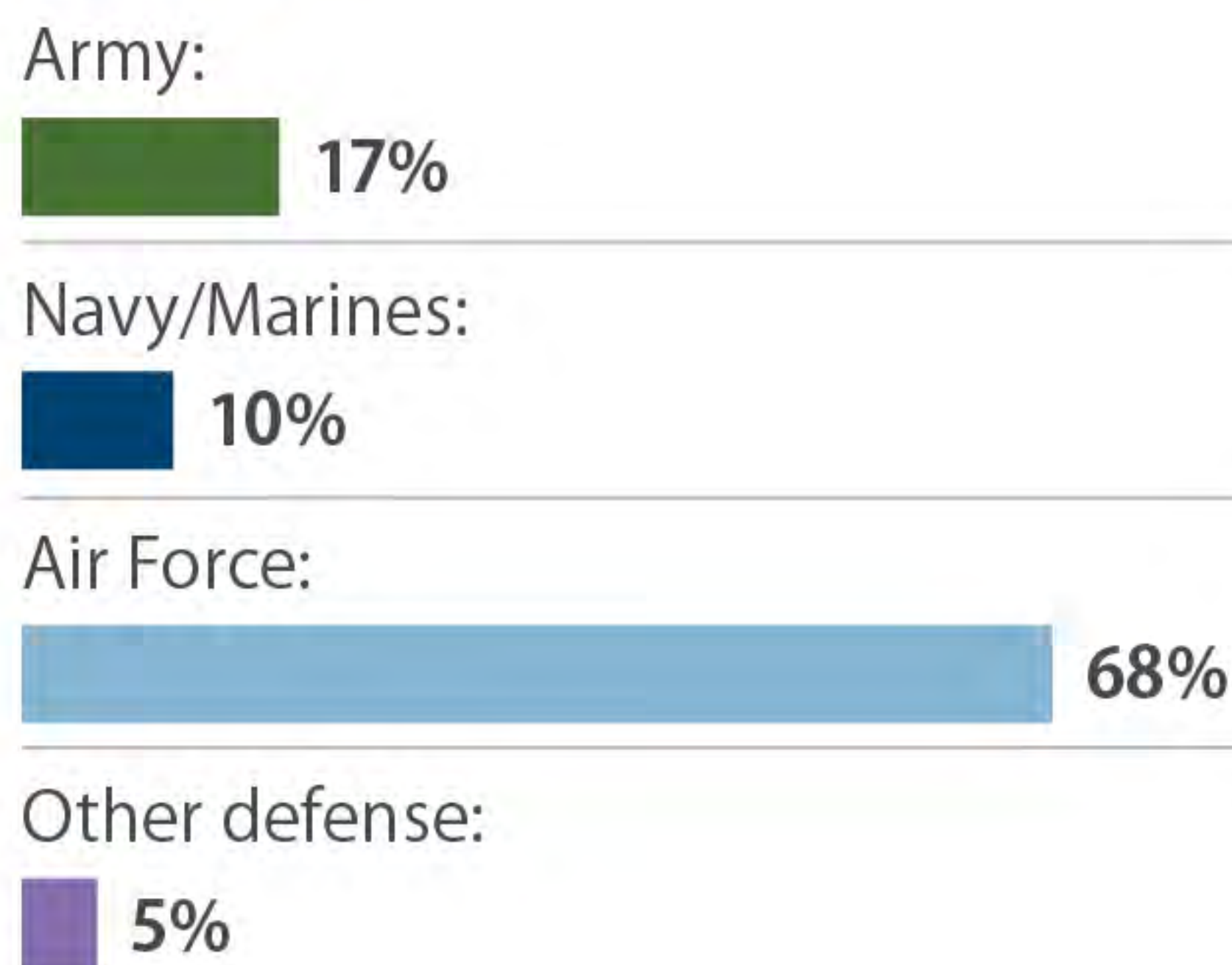
\$754 PER RESIDENT

CONTRACTS

By Type



By Service



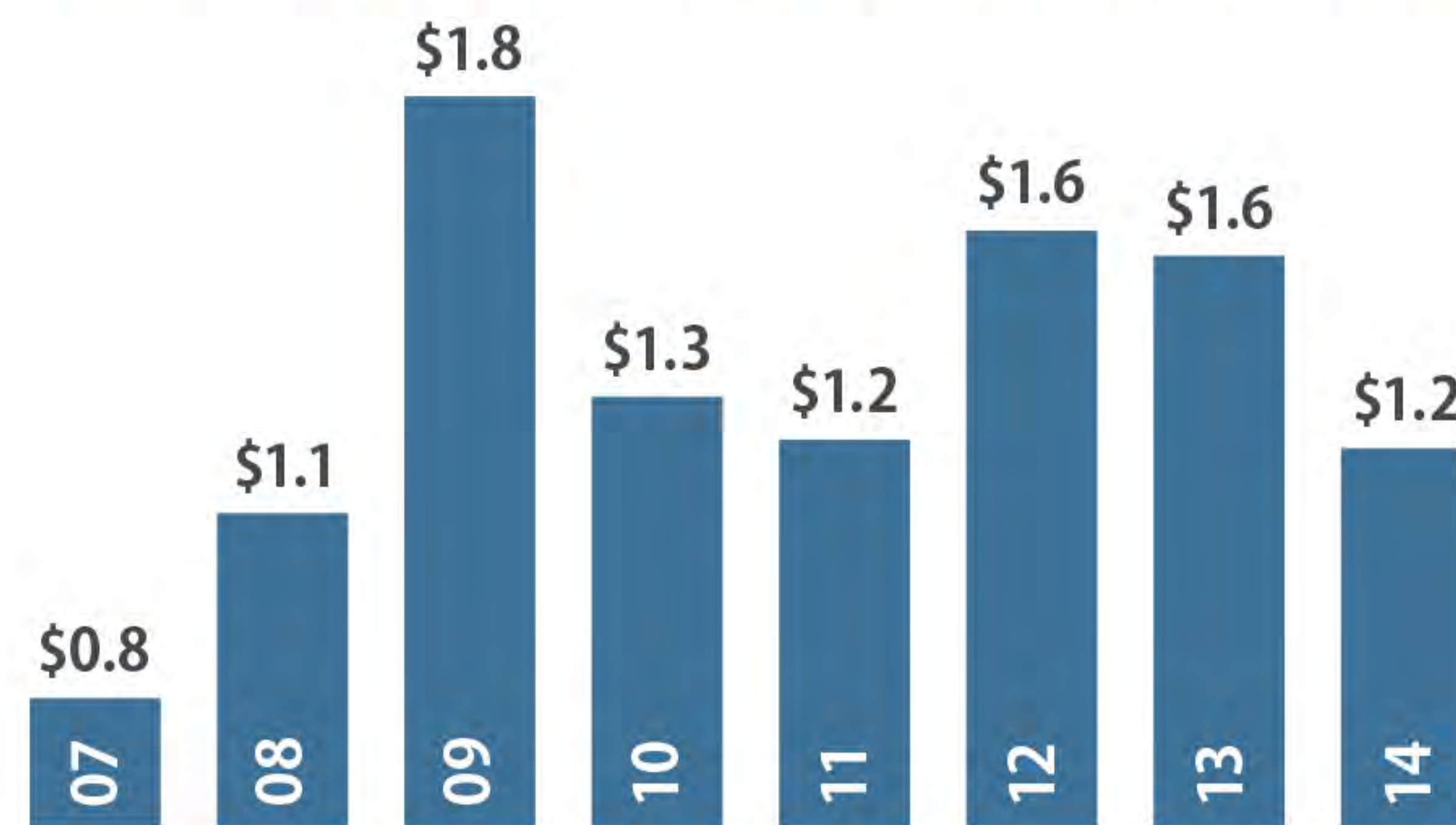
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Sierra Nevada Corporation	\$1.0 B
National Security Technologies	\$36.4 M
L-3 Communications	\$34.4 M
Day & Zimmermann Group	\$28.1 M
URS	\$26.3 M
Battlespace Flight Services	\$26.0 M
Computer Sciences Corporation	\$23.7 M
United Excel	\$23.6 M
Blaine Warren Advertising	\$21.0 M
Unmanned Systems Incorporated	\$18.7 M

Value of Contract Awards Performed (Billions)

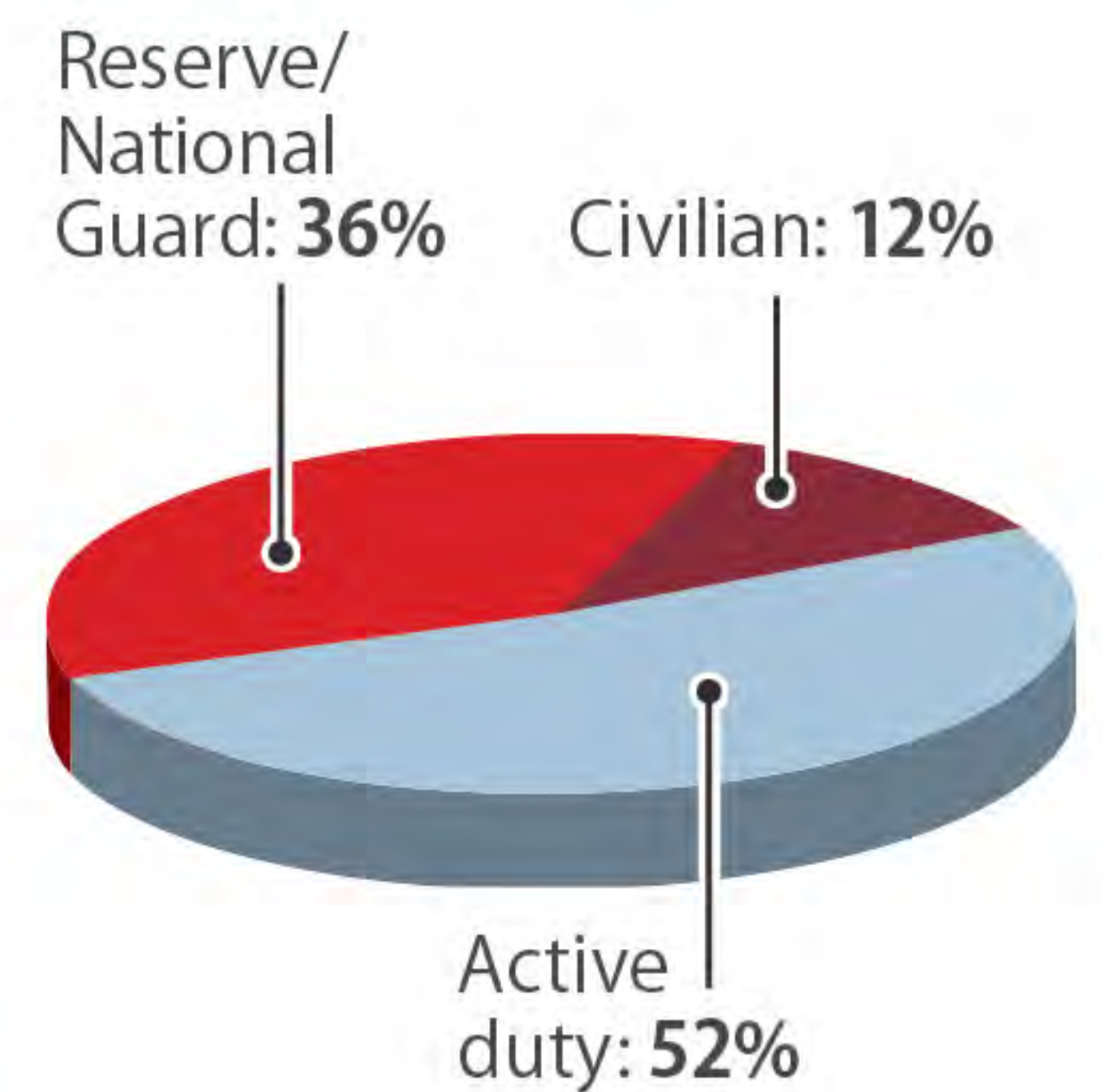


DEFENSE PERSONNEL

\$930.6 Million
TOTAL PAYROLL

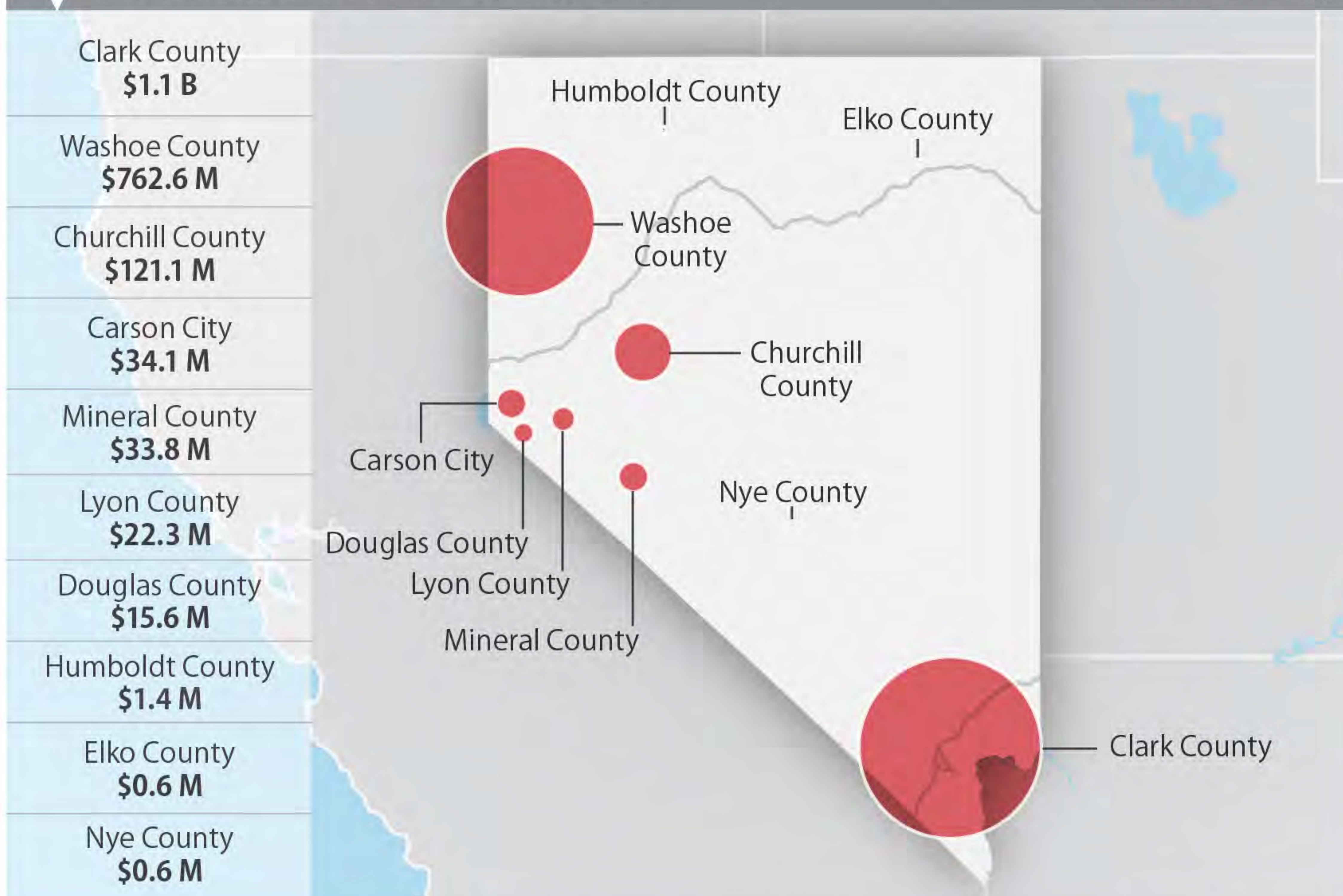
21,020
TOTAL PERSONNEL

Allocation, By Type



TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations

Clark County	16,634
Washoe County	2,266
Churchill County	676
Carson City	491
Douglas County	273
Lyon County	100
Elko County	23
Humboldt County	22
Nye County	8
Pershing County	7

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

NEW HAMPSHIRE

#39 \$1.5 BILLION SPENT IN STATE

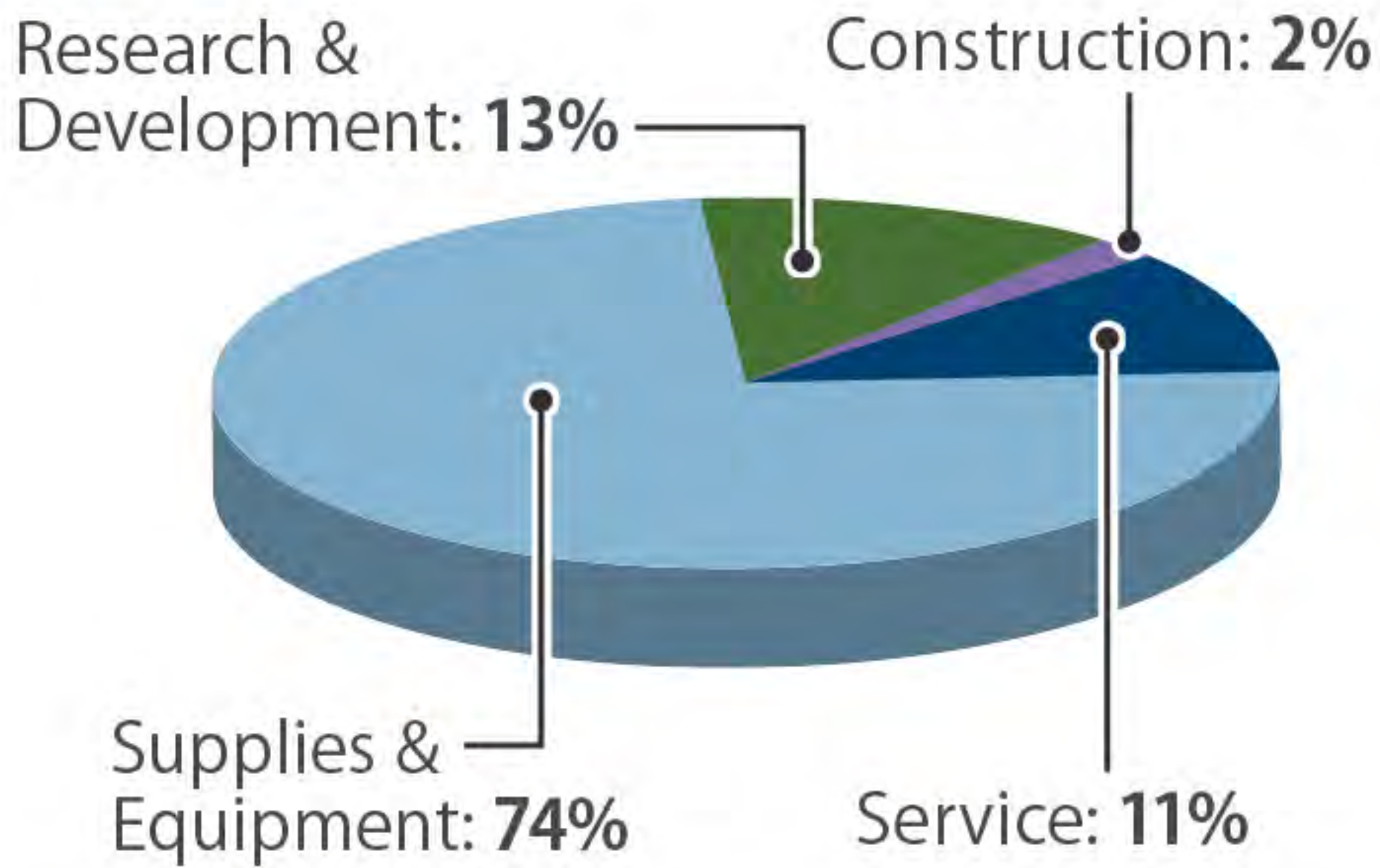
#27 2.1% OF STATE GDP

0.3% OF TOTAL U.S. DEFENSE SPENDING

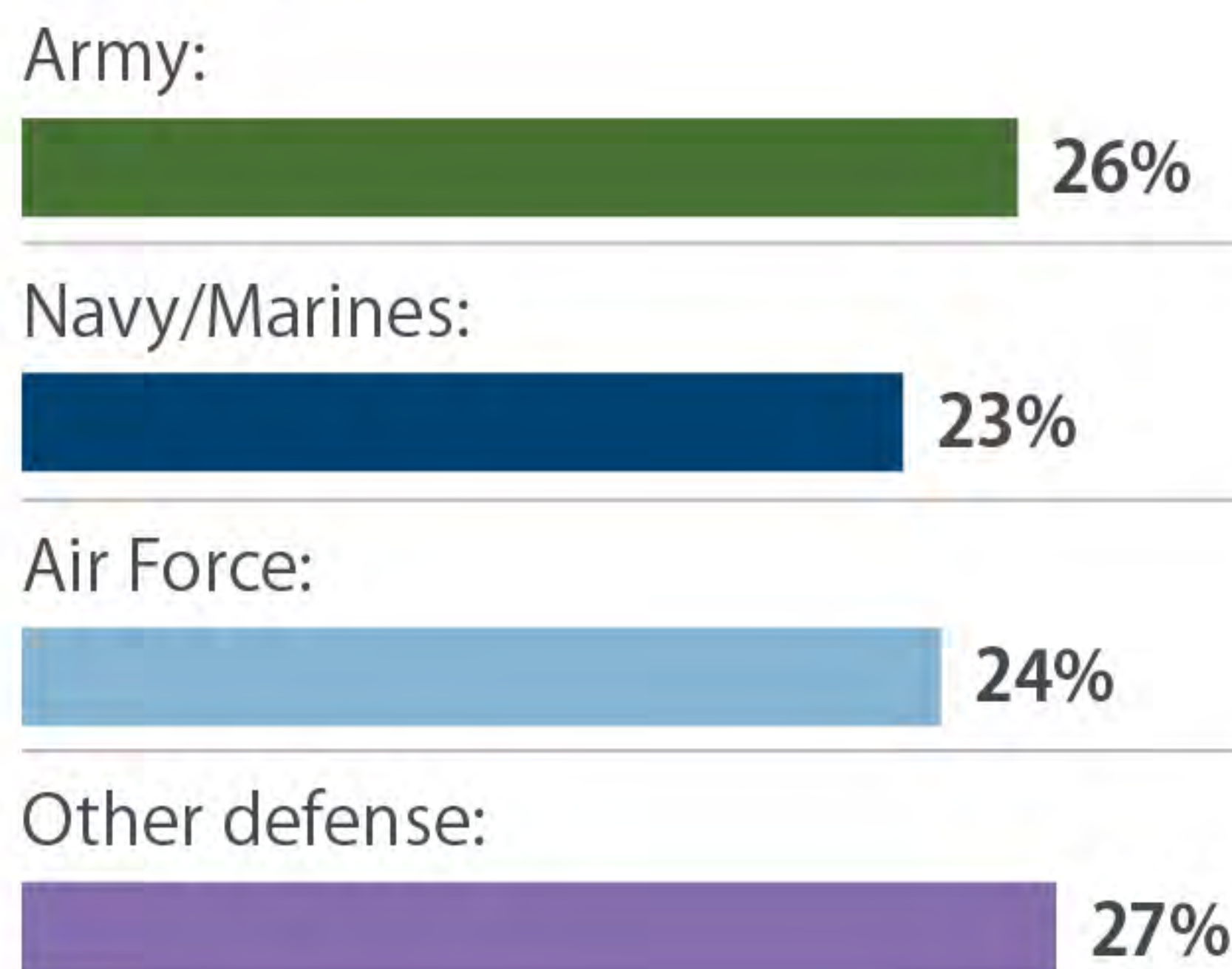
\$1,094 PER RESIDENT

CONTRACTS

By Type



By Service

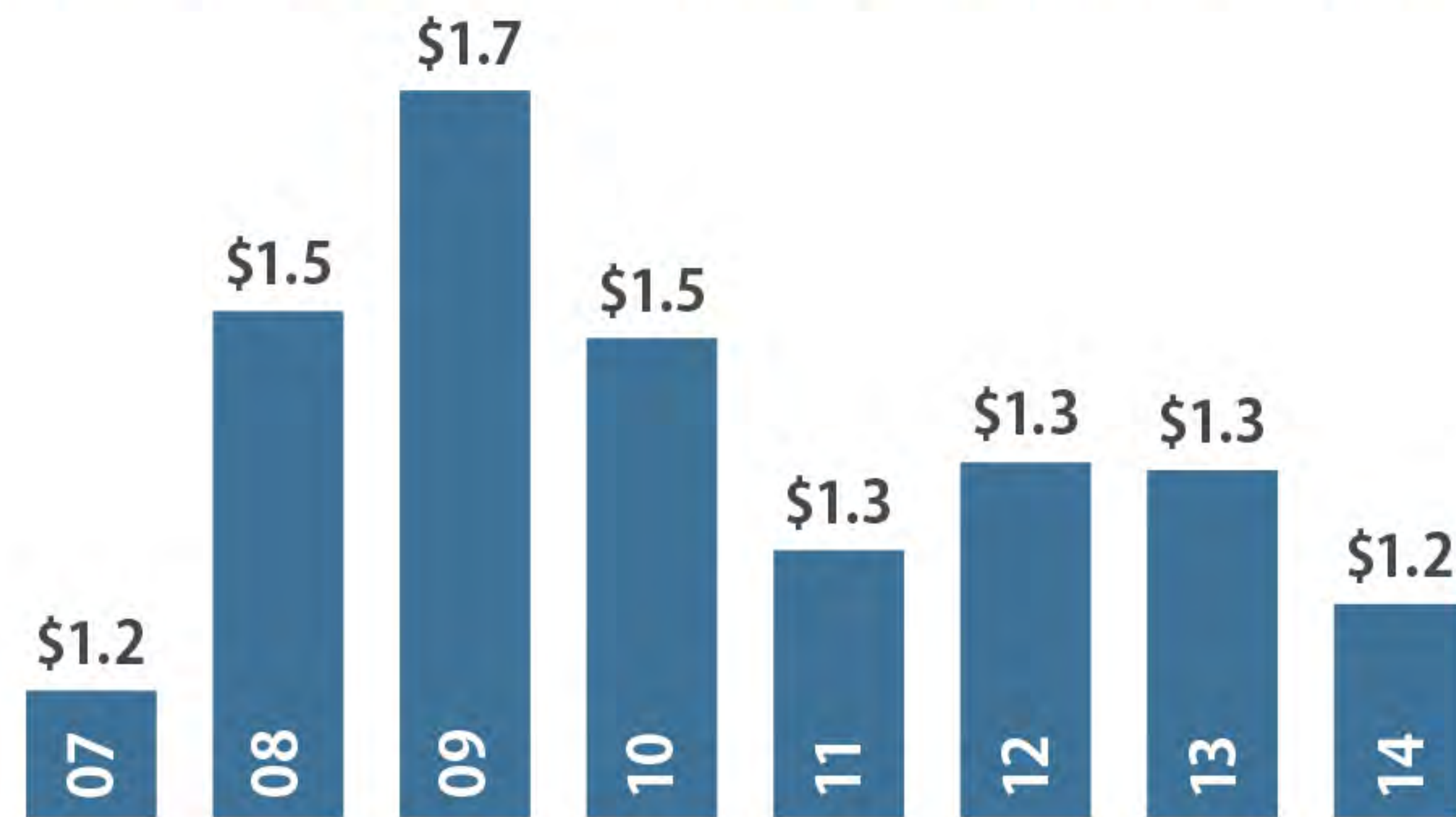


Fiscal Year 2014

Top Contractors

Contractor	(M=millions)
BAE Systems	\$717.7 M
Red River Computer Company	\$178.4 M
L-3 Communications	\$105.5 M
Elbit Systems	\$45.0 M
Environmental Chemical Corporation	\$32.6 M
Galloway Aviation Limited	\$20.2 M
Create	\$17.0 M
Dell	\$11.2 M
Timken	\$10.8 M
Teledyne Technologies	\$7.8 M

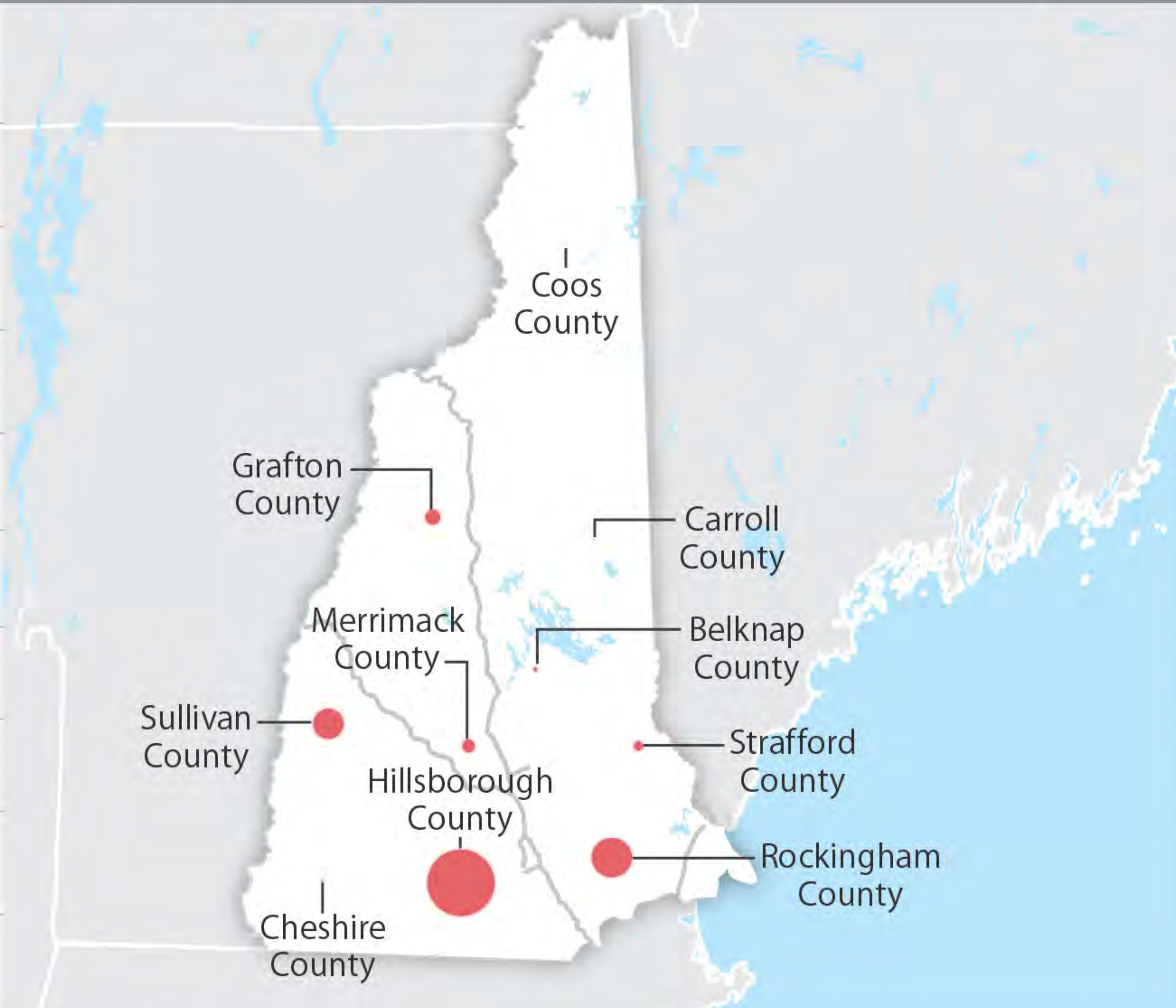
Value of Contract Awards Performed (Billions)



TOP DEFENSE SPENDING LOCATIONS

(M=millions)

Hillsborough County	\$783.1 M
Rockingham County	\$295.2 M
Sullivan County	\$188.1 M
Grafton County	\$56.8 M
Merrimack County	\$42.8 M
Strafford County	\$28.3 M
Belknap County	\$11.8 M
Cheshire County	\$5.2 M
Carroll County	\$3.8 M
Coos County	\$1.2 M

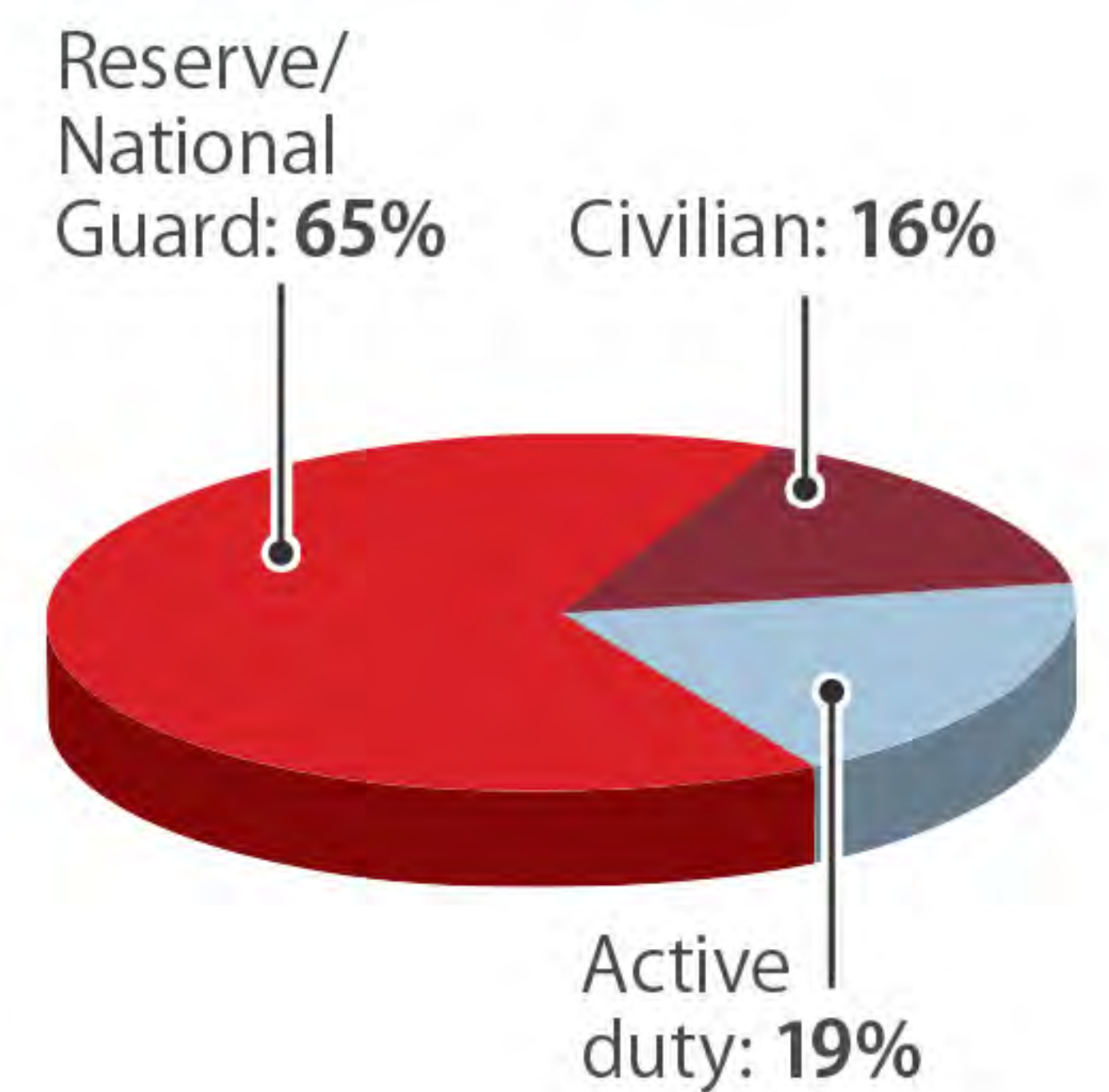


DEFENSE PERSONNEL

\$221.5 Million
TOTAL PAYROLL

6,373
TOTAL PERSONNEL

Allocation, By Type



Top Personnel Locations

Rockingham County	1,844
Hillsborough County	1,662
Merrimack County	760
Strafford County	620
Grafton County	276
Sullivan County	219
Belknap County	95
Cheshire County	85
Carroll County	78
Coos County	50

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

NEW JERSEY

#20 **\$6.6 BILLION** SPENT IN STATE

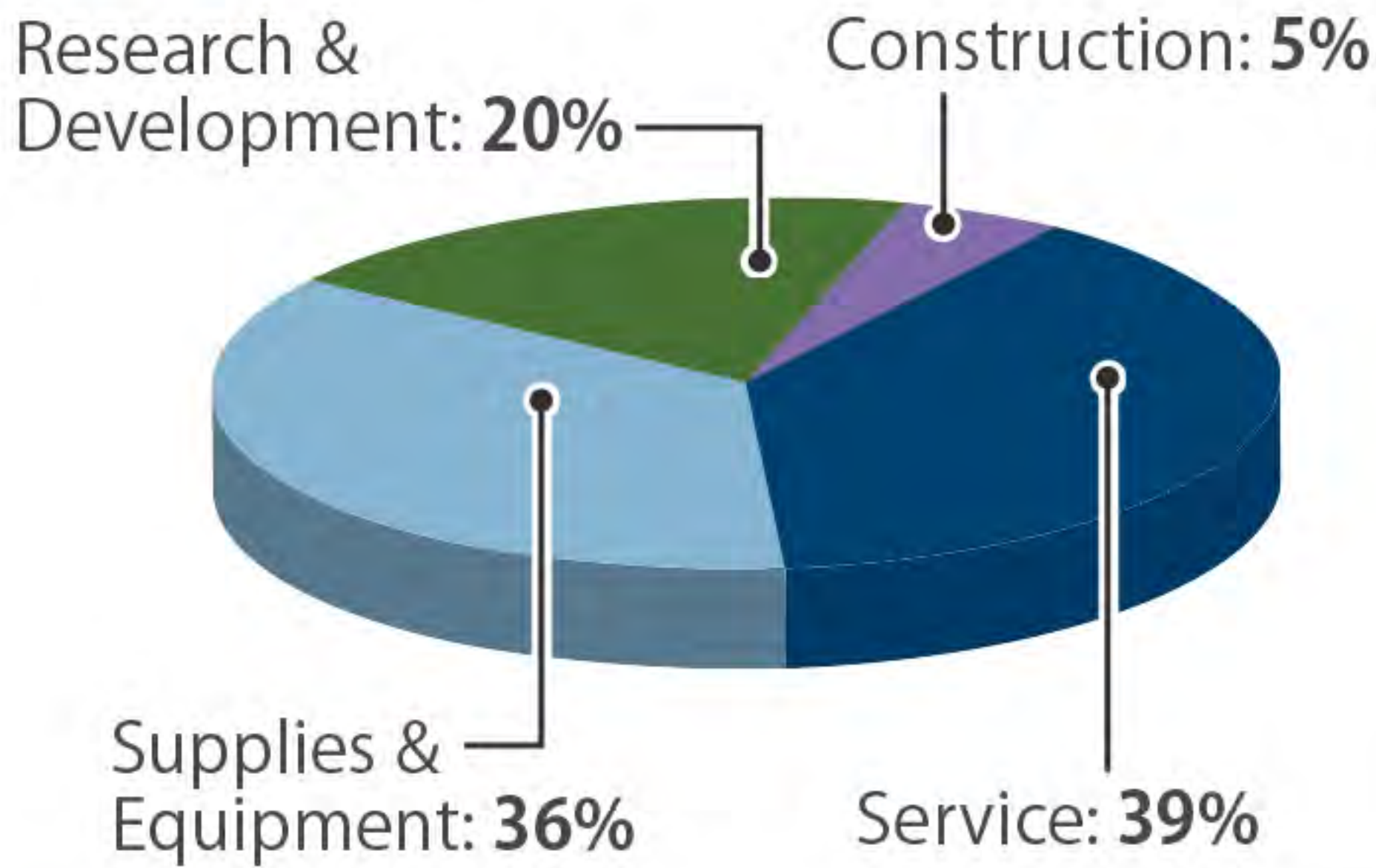
#36 **1.2%** OF STATE GDP

1.6% OF TOTAL U.S. DEFENSE SPENDING

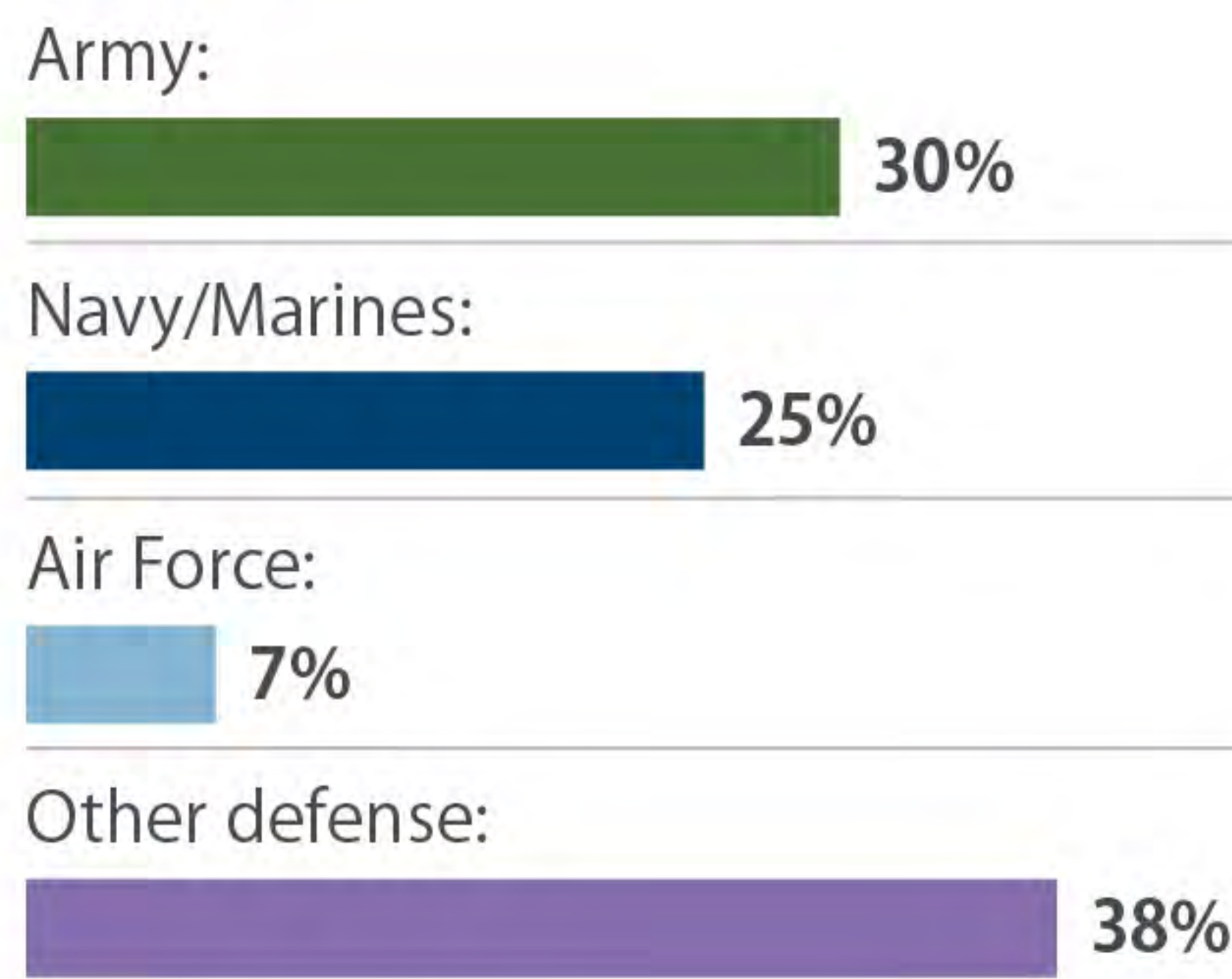
\$740 PER RESIDENT

CONTRACTS

By Type



By Service



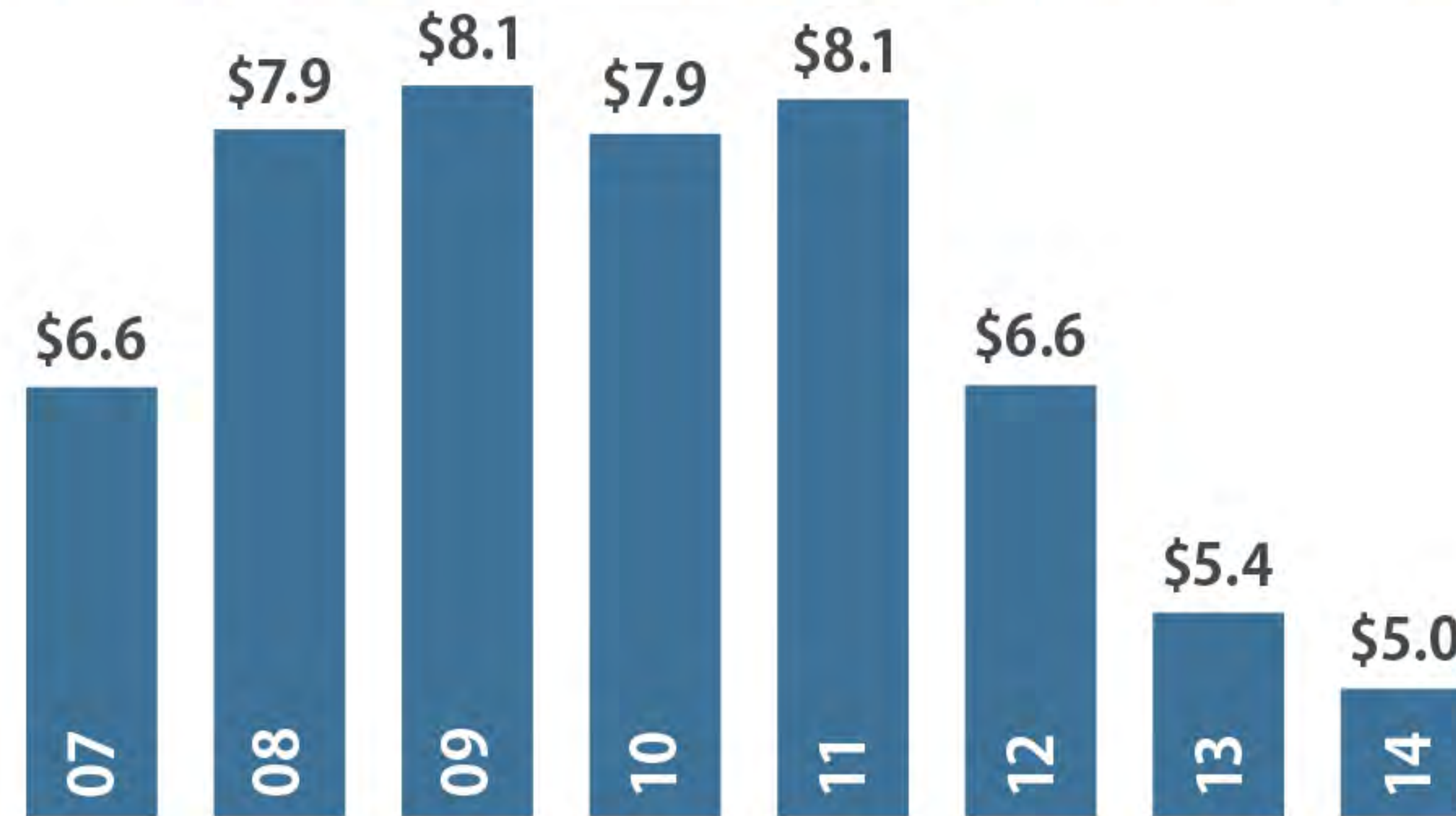
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Lockheed Martin	\$1.7 B
SAIC	\$398.8 M
MetLife	\$364.9 M
ITT	\$194.4 M
AASKI Technology	\$151.3 M
L-3 Communications	\$118.4 M
Engineering Solutions & Products	\$65.2 M
Data Systems Analysts Inc	\$61.6 M
Great Lakes Dredge & Dock	\$56.0 M
D&S Consultants	\$47.4 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

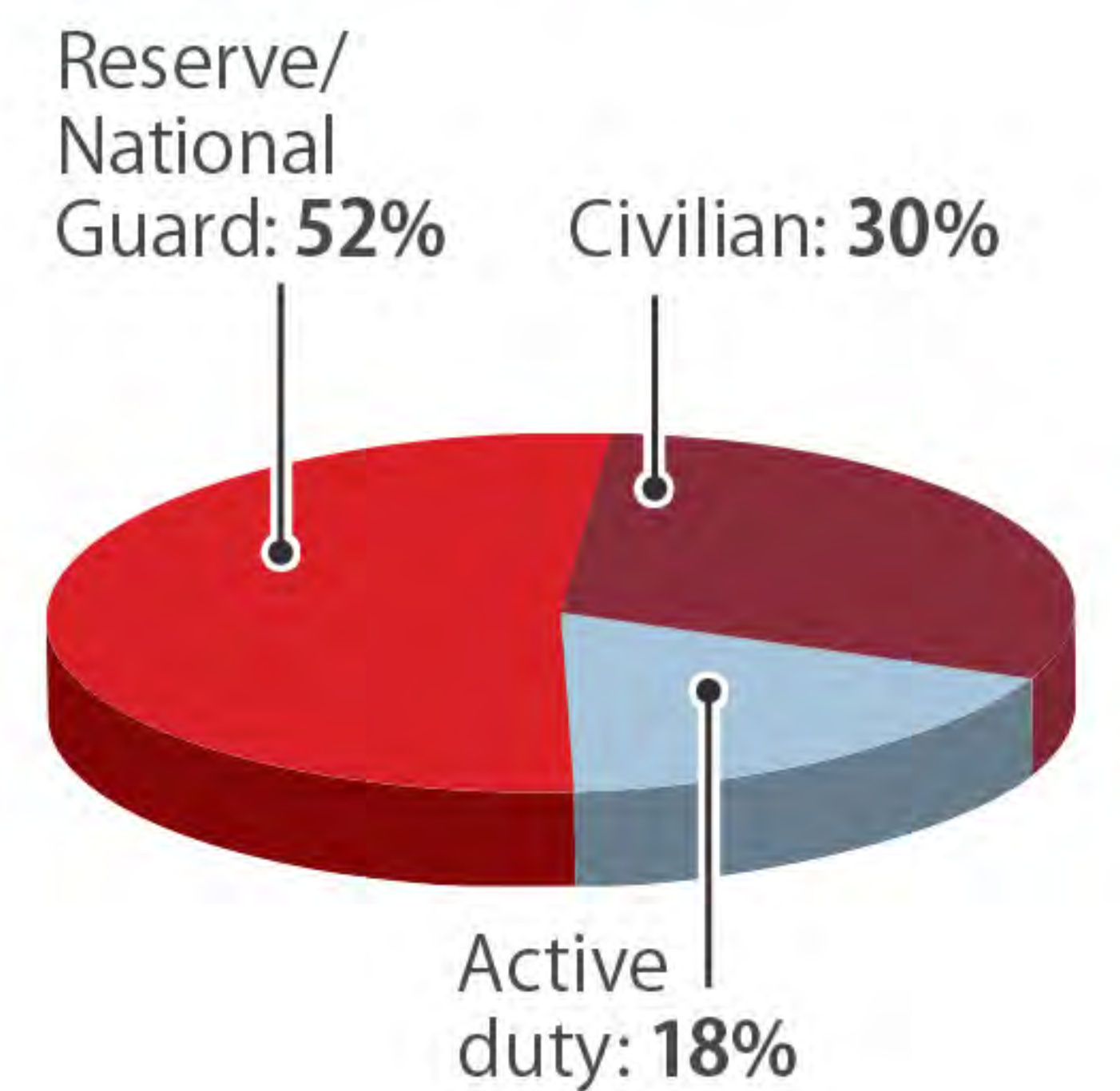
\$1.6 Billion

TOTAL PAYROLL

33,469

TOTAL PERSONNEL

Allocation, By Type



TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)

Burlington County
\$2.3 B

Monmouth County
\$930.5 M

Morris County
\$634.7 M

Essex County
\$447.5 M

Somerset County
\$440.3 M

Ocean County
\$386.1 M

Mercer County
\$281.8 M

Passaic County
\$268.7 M

Camden County
\$174.1 M

Middlesex County
\$130.0 M



Top Personnel Locations

Burlington County

14,442

Mercer County

3,295

Ocean County

3,248

Morris County

3,011

Monmouth County

1,360

Sussex County

1,308

Cape May County

1,113

Warren County

1,054

Hudson County

876

Bergen County

790

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

NEW MEXICO

#33 **\$3.2 BILLION** SPENT IN STATE

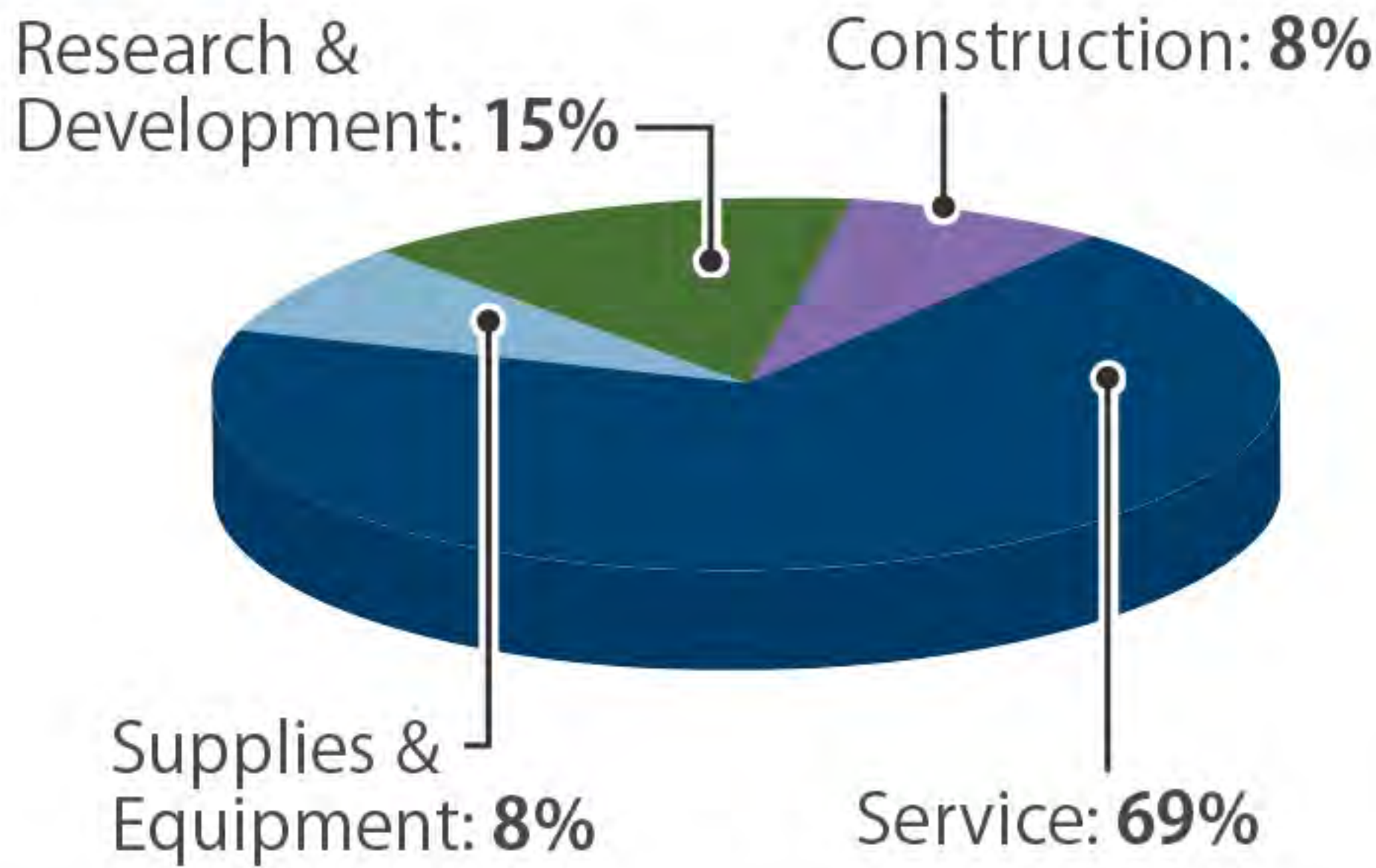
#14 **3.5% OF** STATE GDP

0.8% OF TOTAL U.S. DEFENSE SPENDING

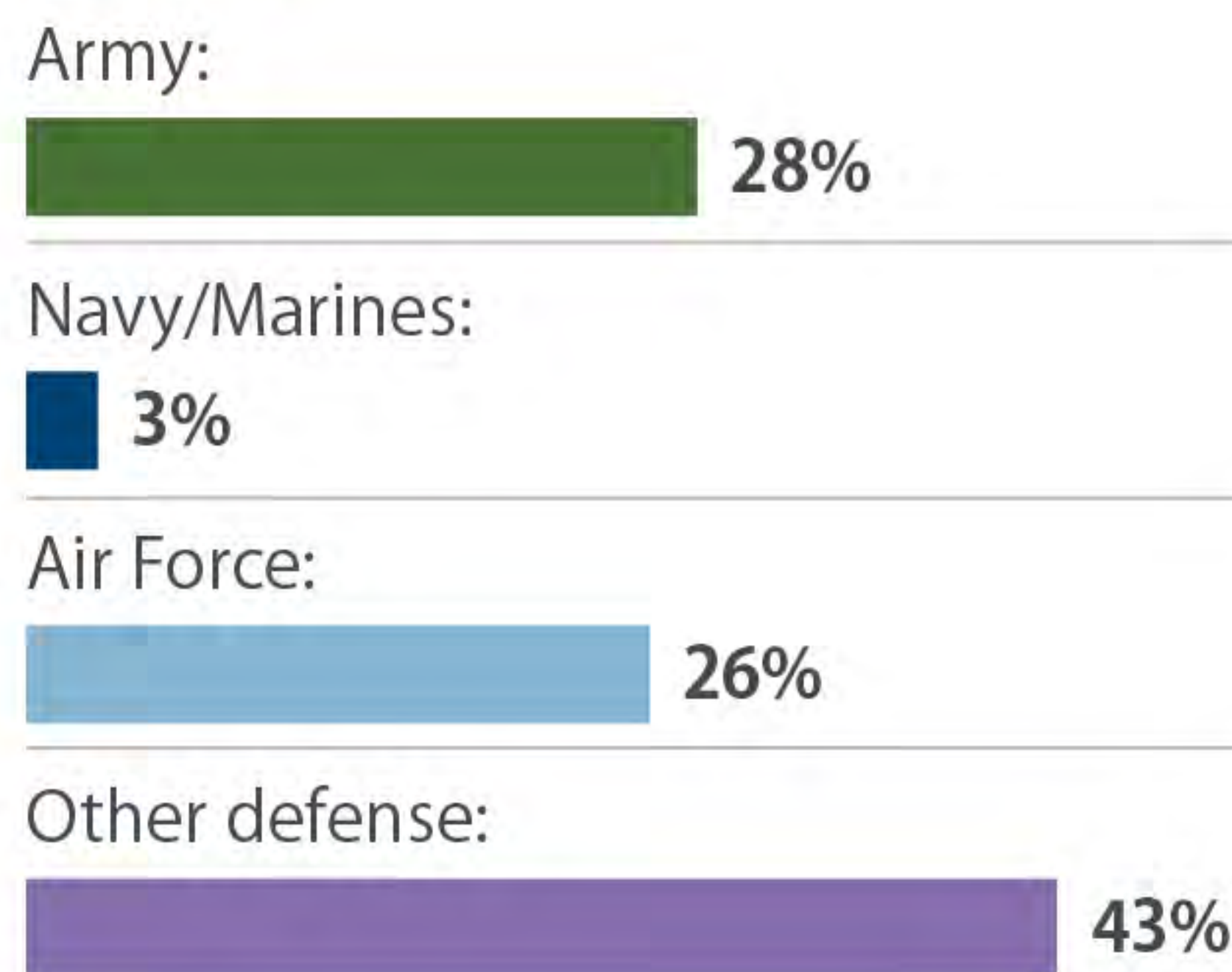
\$1,555 PER RESIDENT

CONTRACTS

By Type



By Service

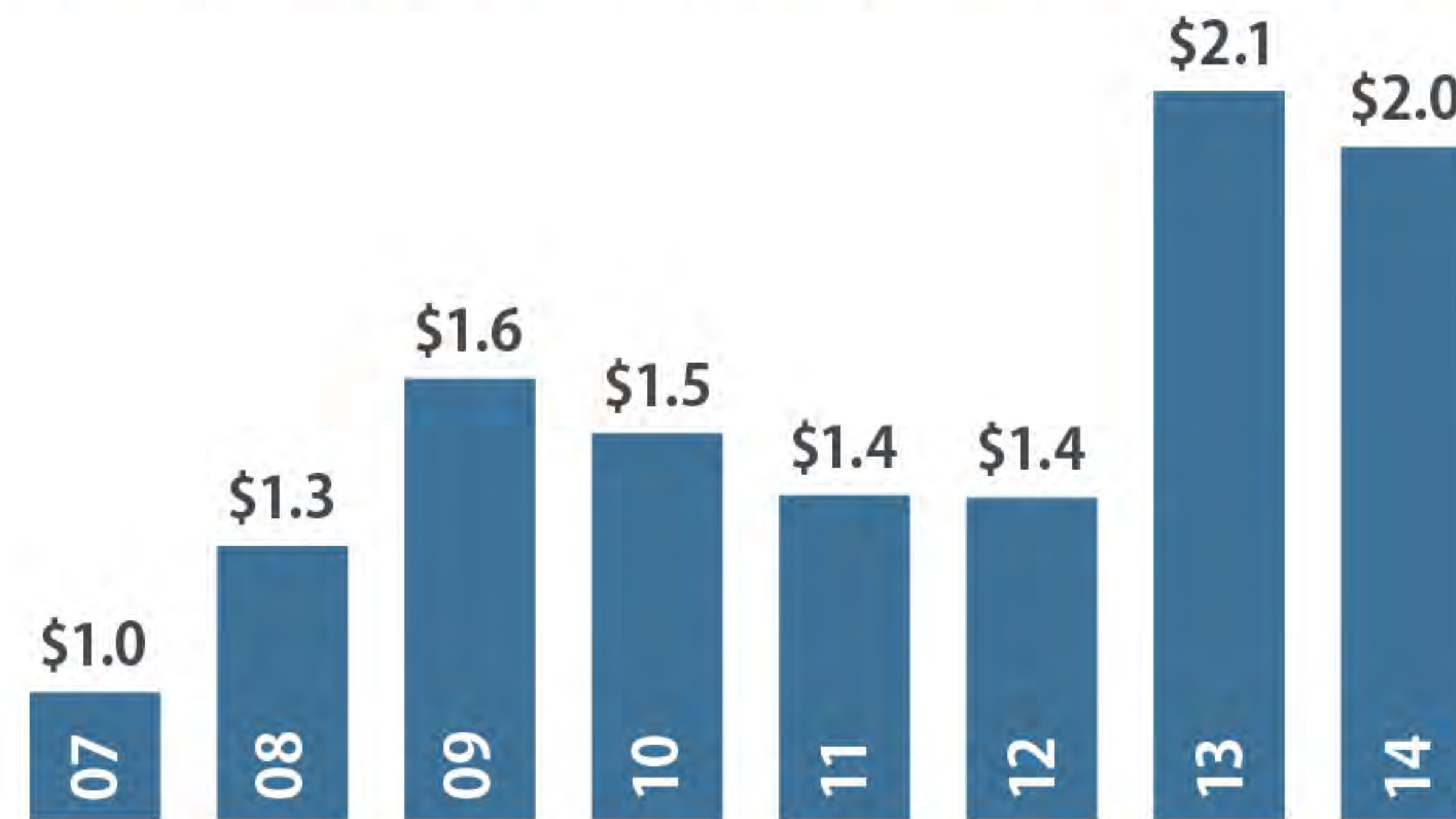


Fiscal Year 2014

Top Contractors

Contractor	(M=millions)
Lockheed Martin	\$732.1 M
New Mexico Technology Group	\$109.6 M
Applied Research Associates	\$63.1 M
URS	\$56.2 M
Boeing	\$55.0 M
Honeywell International	\$49.1 M
Los Alamos National Security	\$32.3 M
SAIC	\$31.1 M
Allen Division CAE-Link Corporation	\$21.1 M
K.L. House Construction	\$18.5 M

Value of Contract Awards Performed (Billions)

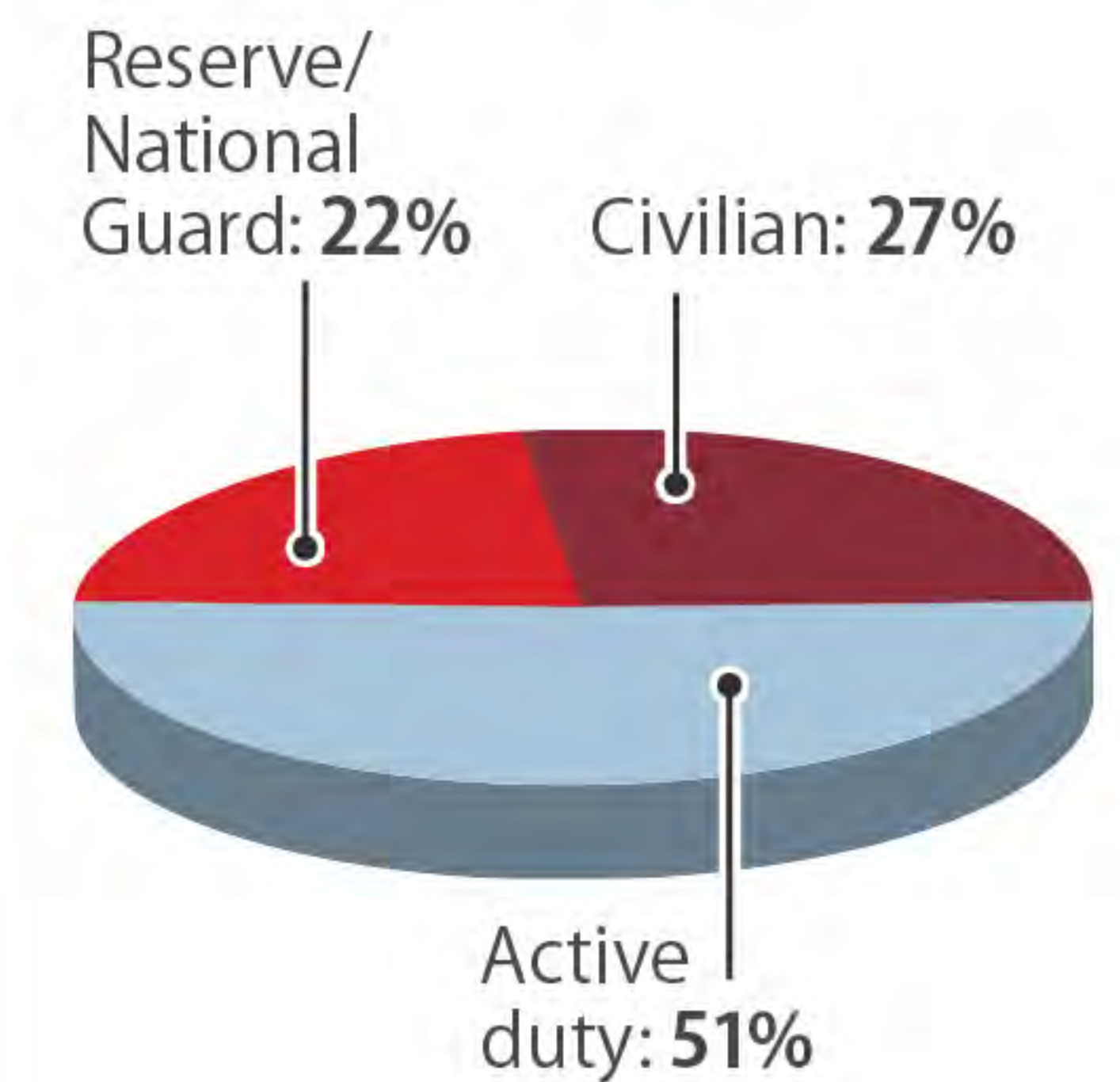


DEFENSE PERSONNEL

\$1.3 Billion
TOTAL PAYROLL

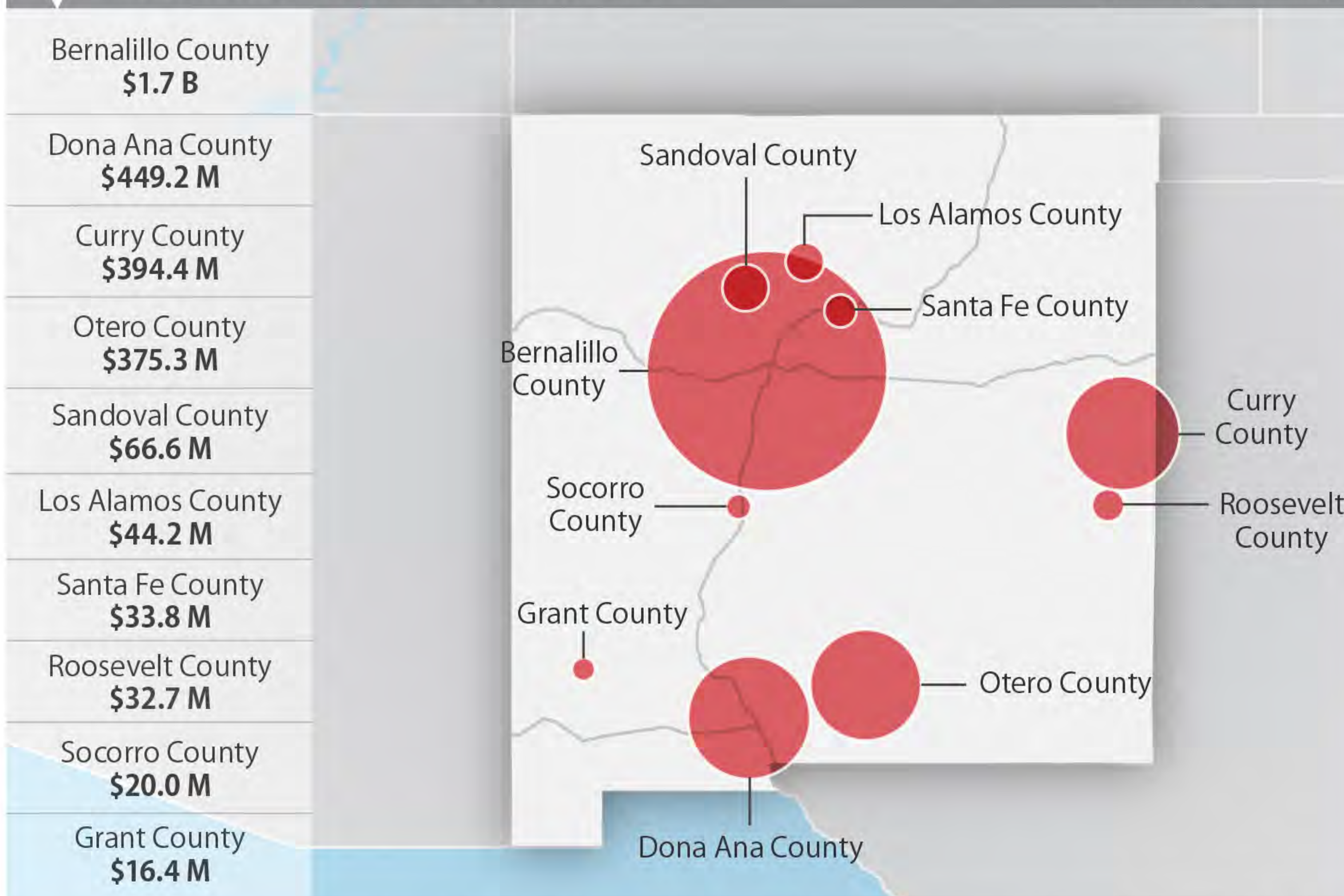
23,563
TOTAL PERSONNEL

Allocation, By Type

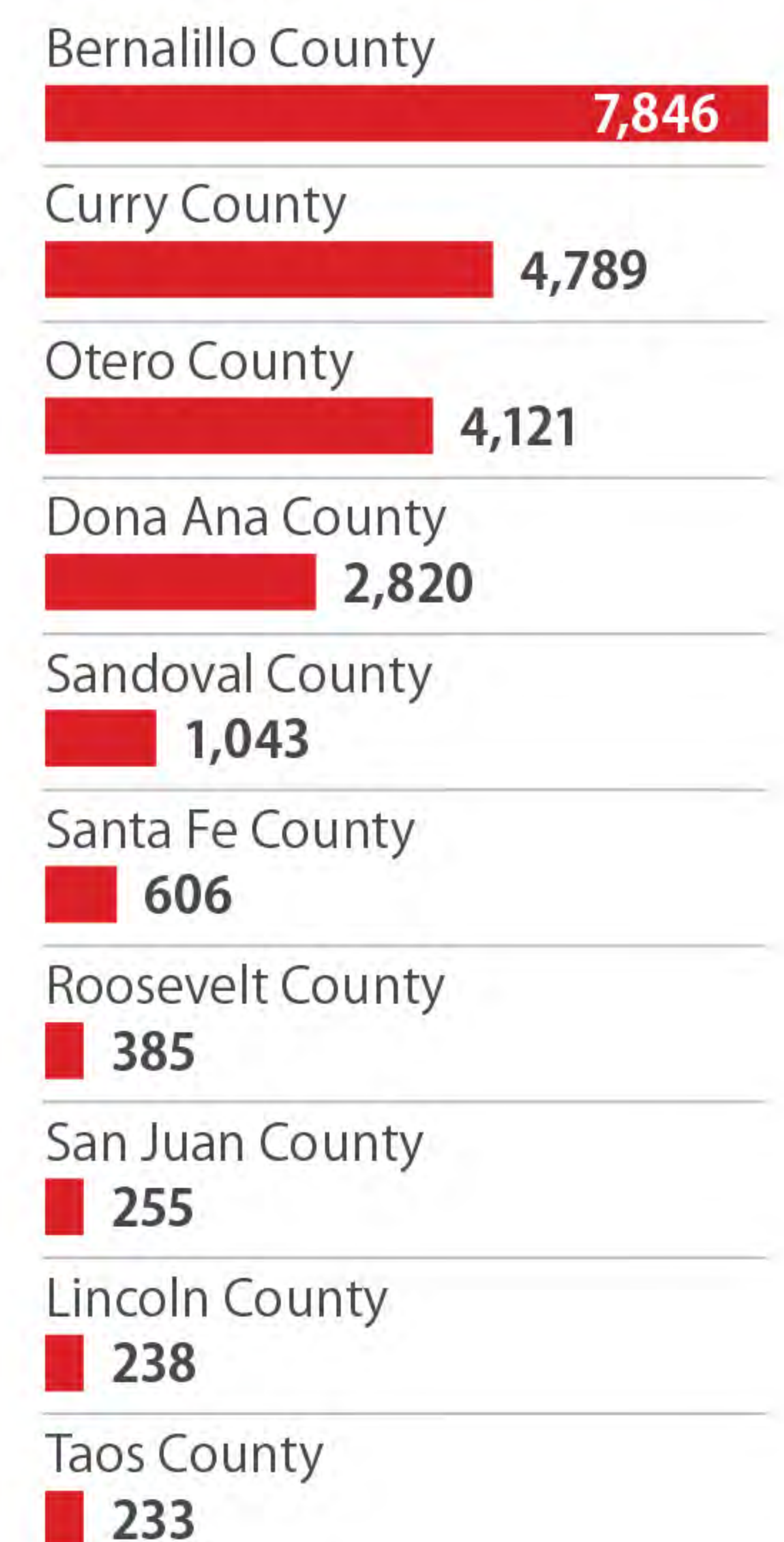


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

NEW YORK

#15 \$9.6 BILLION SPENT IN STATE

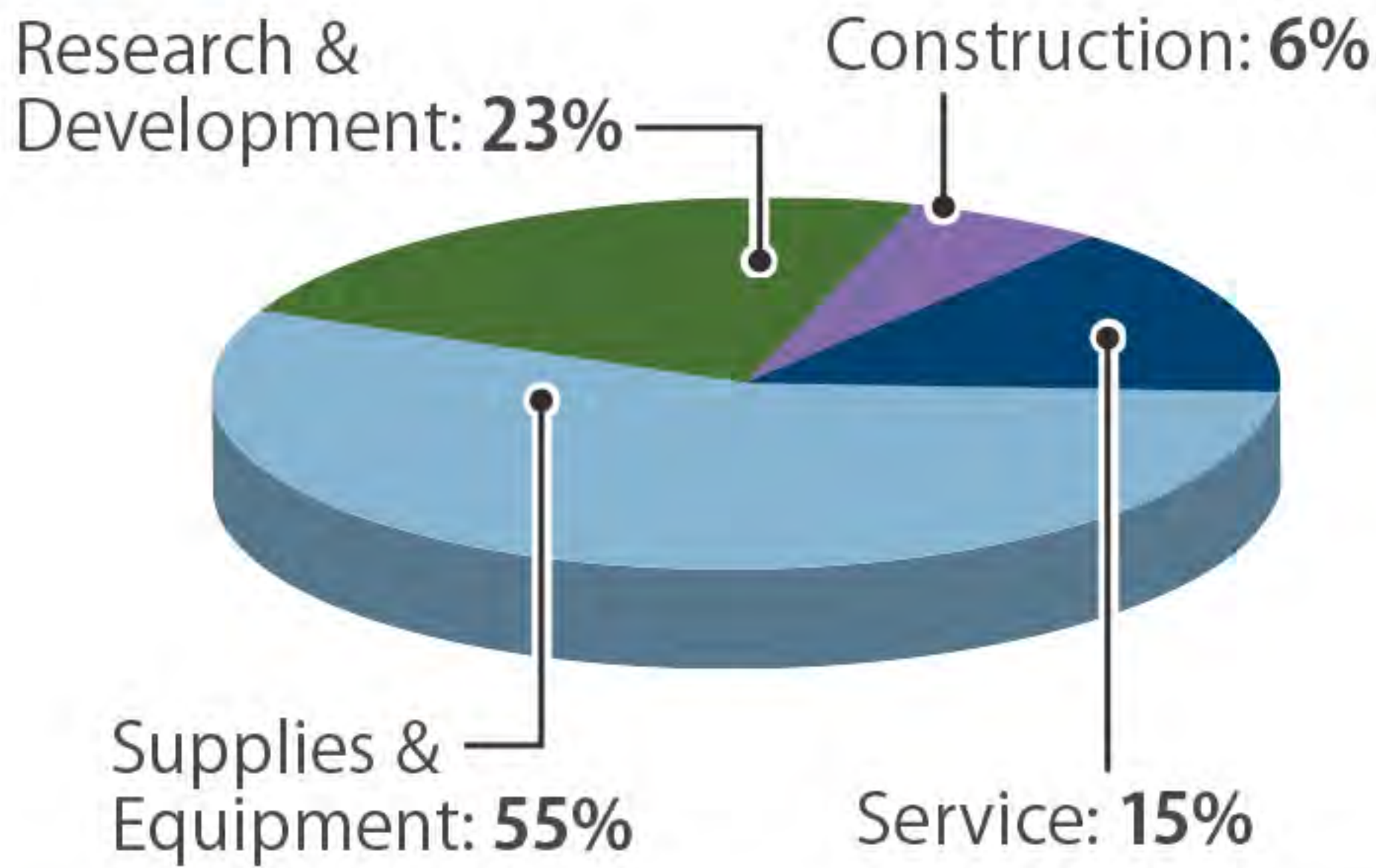
#49 0.7% OF STATE GDP

2.3% OF TOTAL U.S. DEFENSE SPENDING

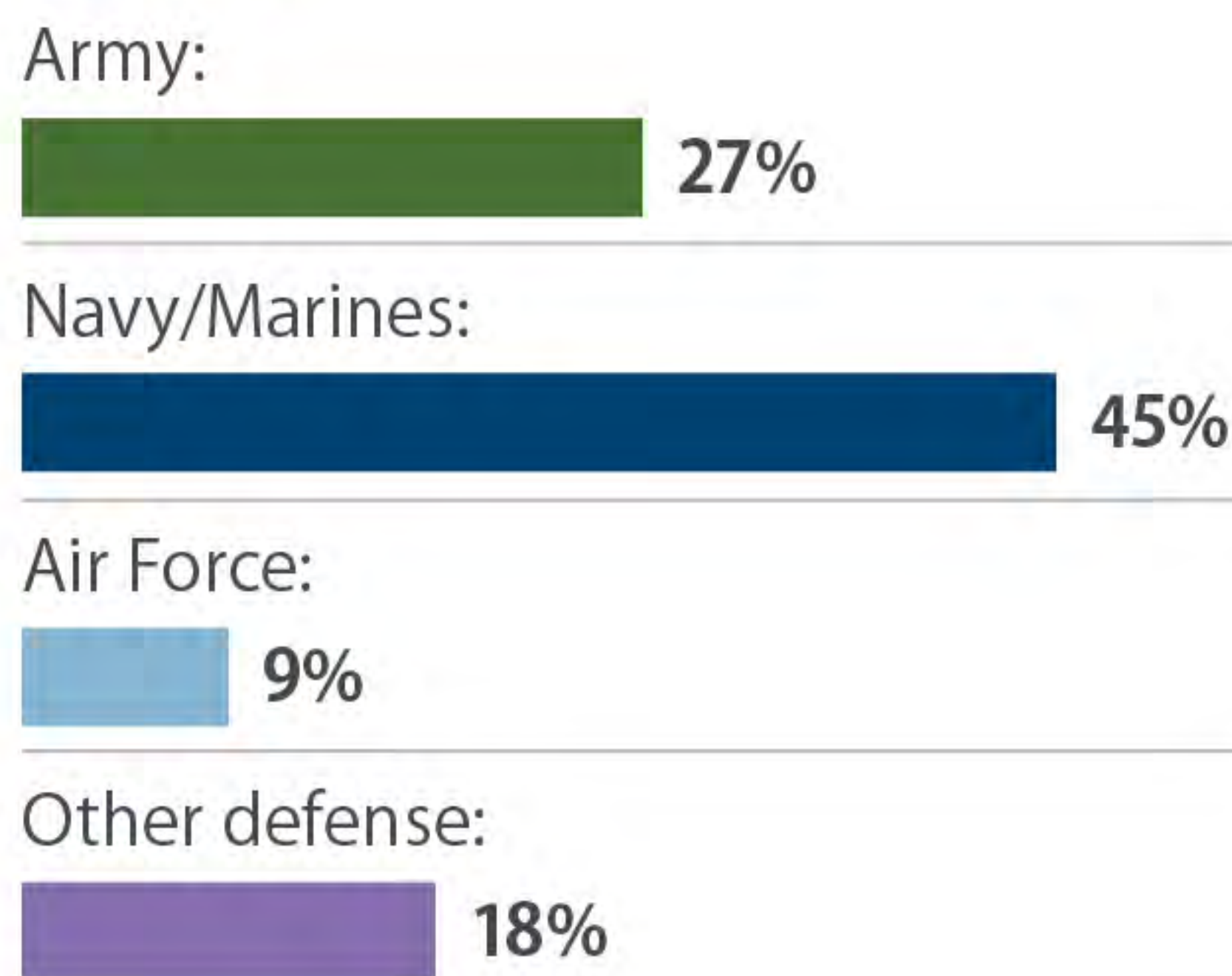
\$487 PER RESIDENT

CONTRACTS

By Type



By Service



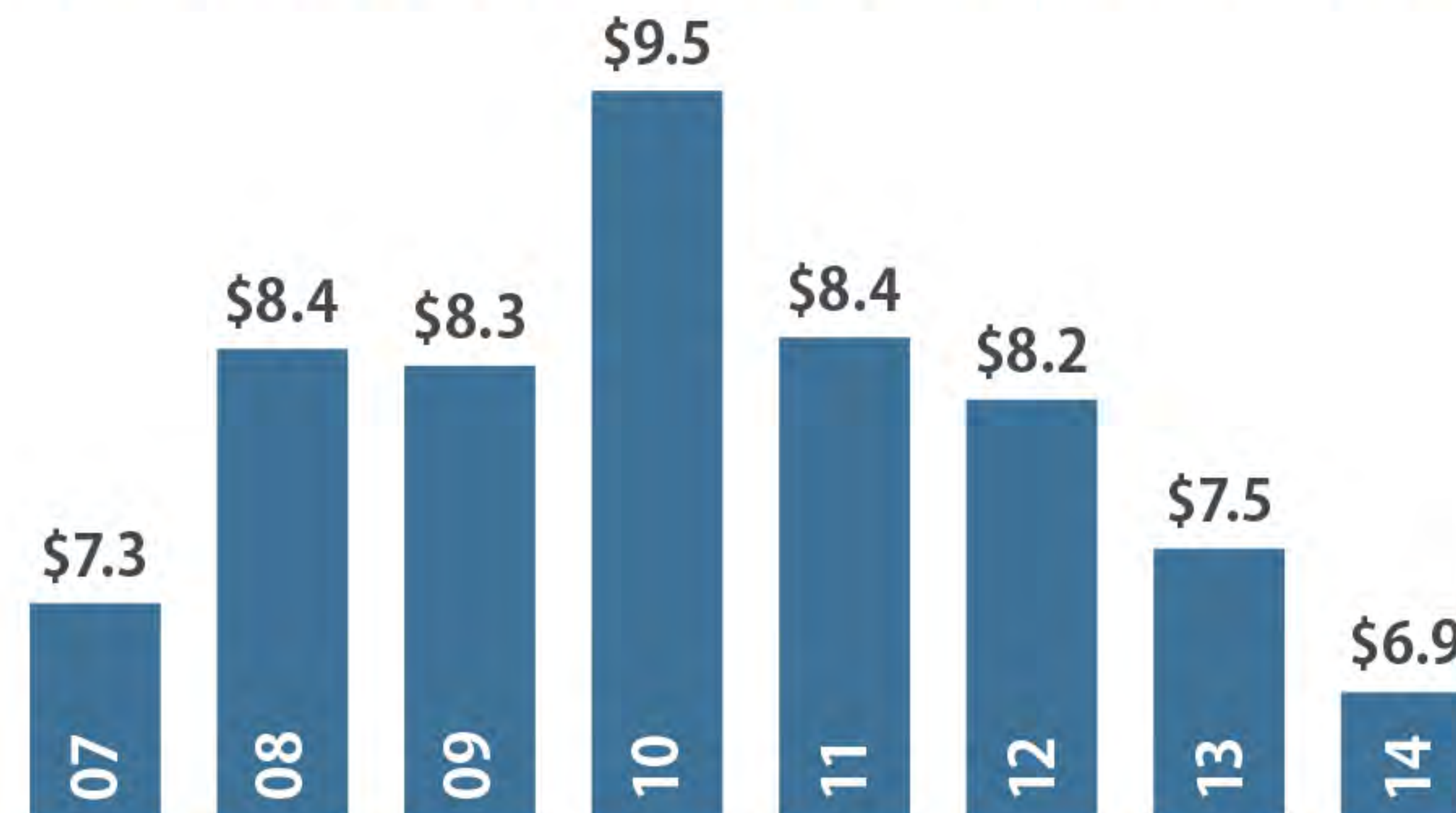
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Huntington Ingalls	\$1.8 B
Lockheed Martin	\$1.2 B
Harris	\$494.0 M
Bechtel	\$177.4 M
Interpublic Group of Companies	\$167.6 M
BAE Systems	\$142.1 M
SRC	\$126.0 M
Great Lakes Dredge & Dock	\$107.7 M
Saint Vincent's Catholic Medical Centers	\$92.5 M
L-3 Communications	\$89.7 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

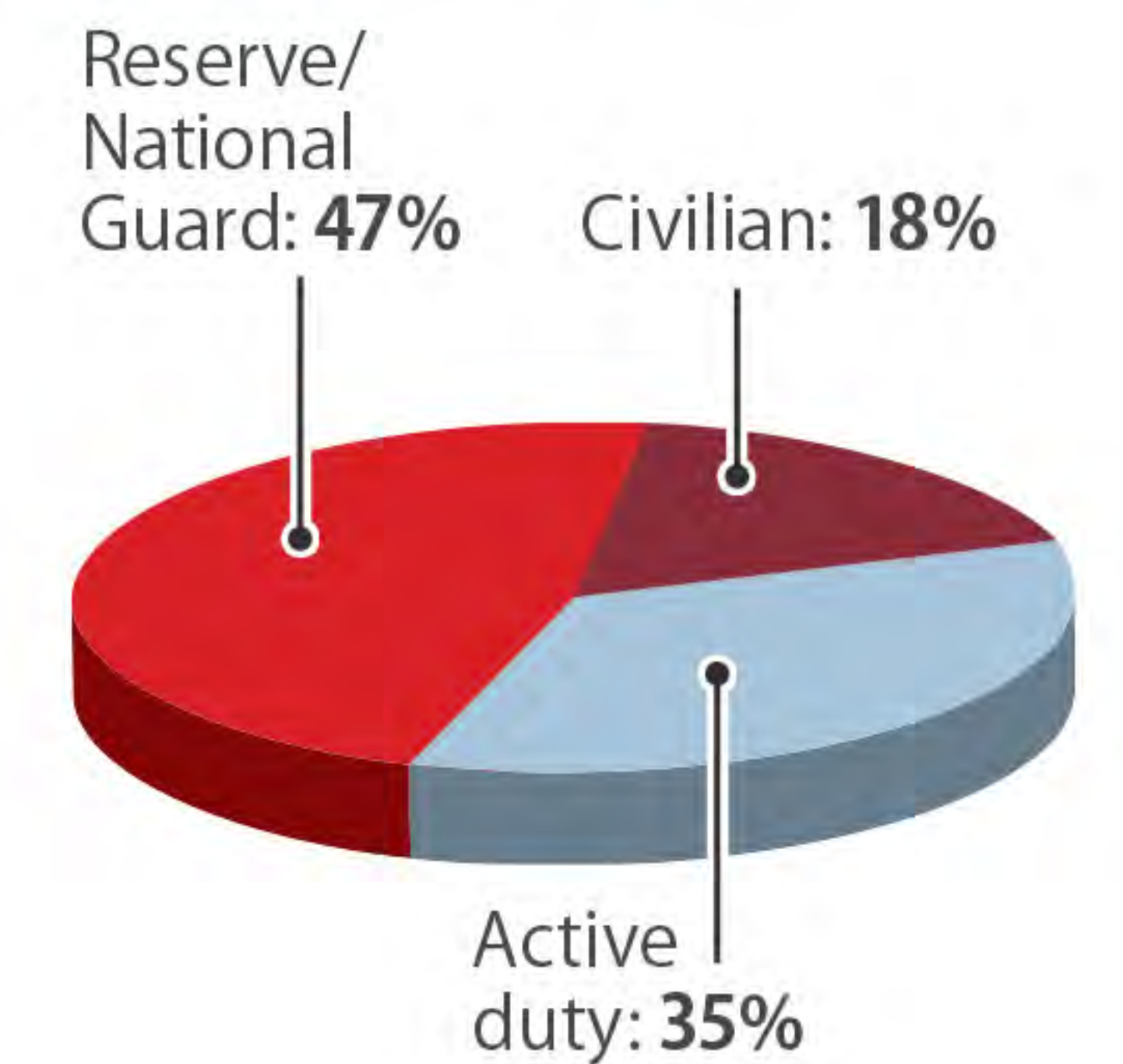
\$2.7 Billion

TOTAL PAYROLL

63,546

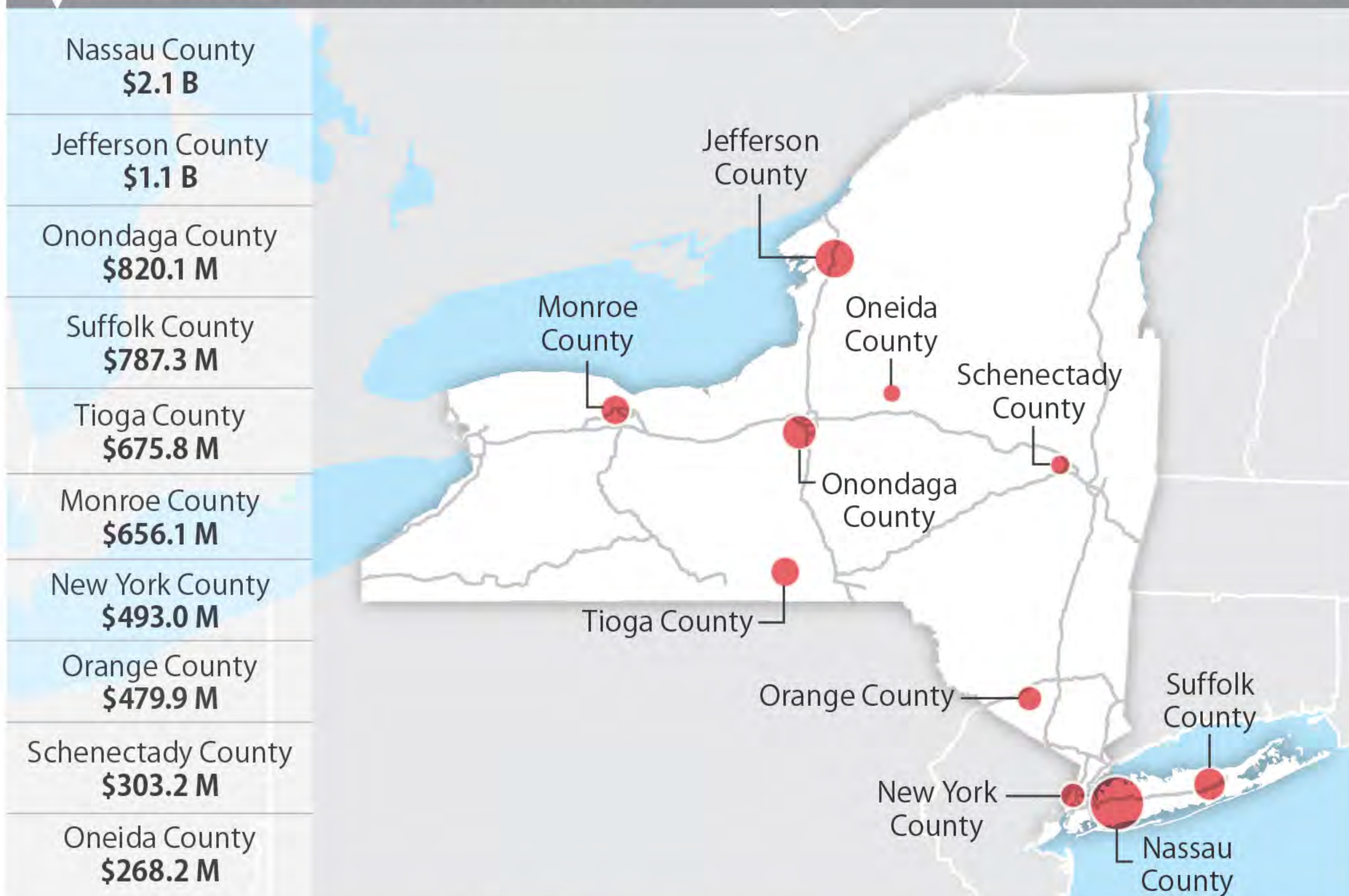
TOTAL PERSONNEL

Allocation, By Type

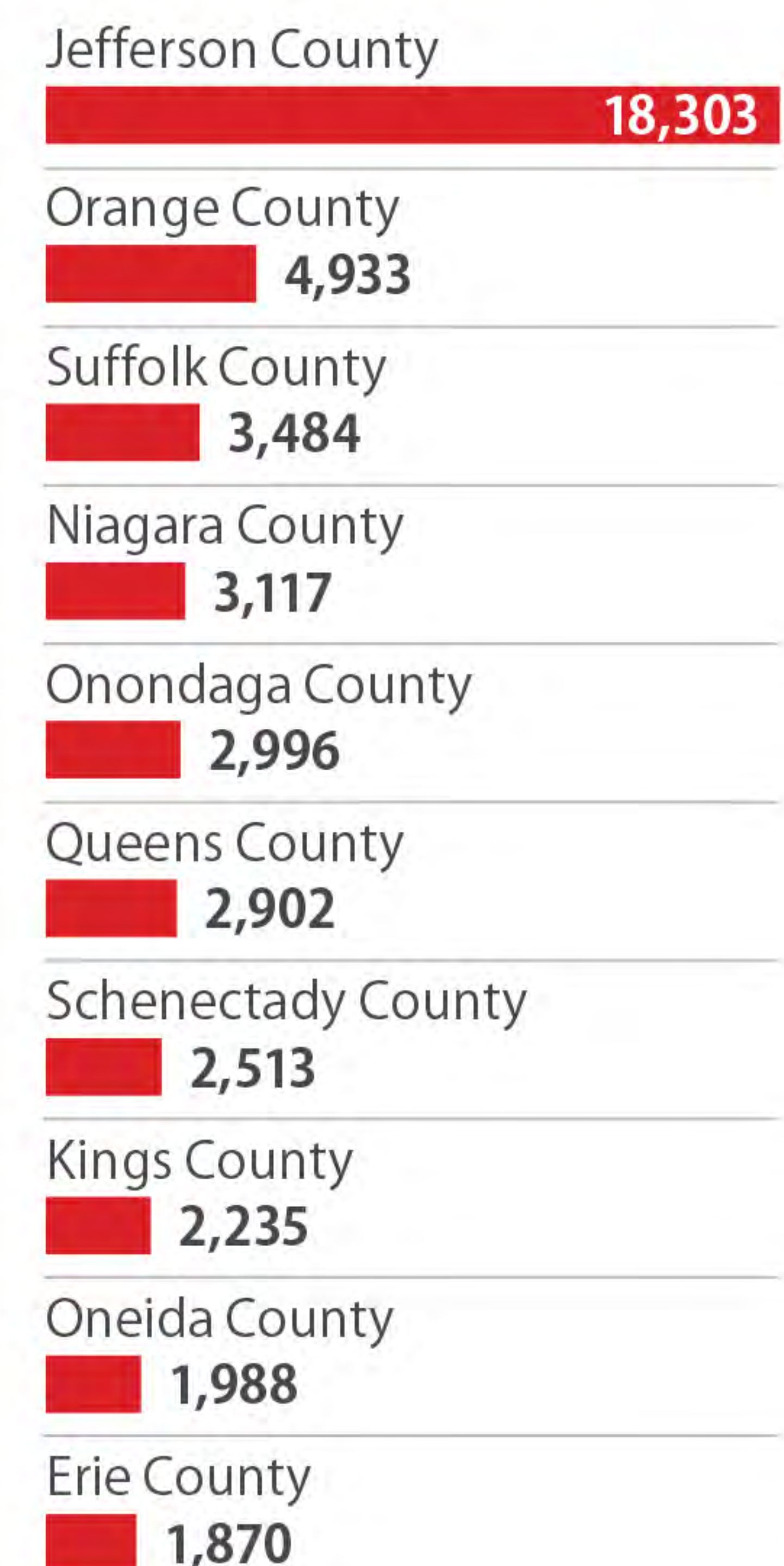


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

NORTH CAROLINA

#13 \$10.1 BILLION SPENT IN STATE

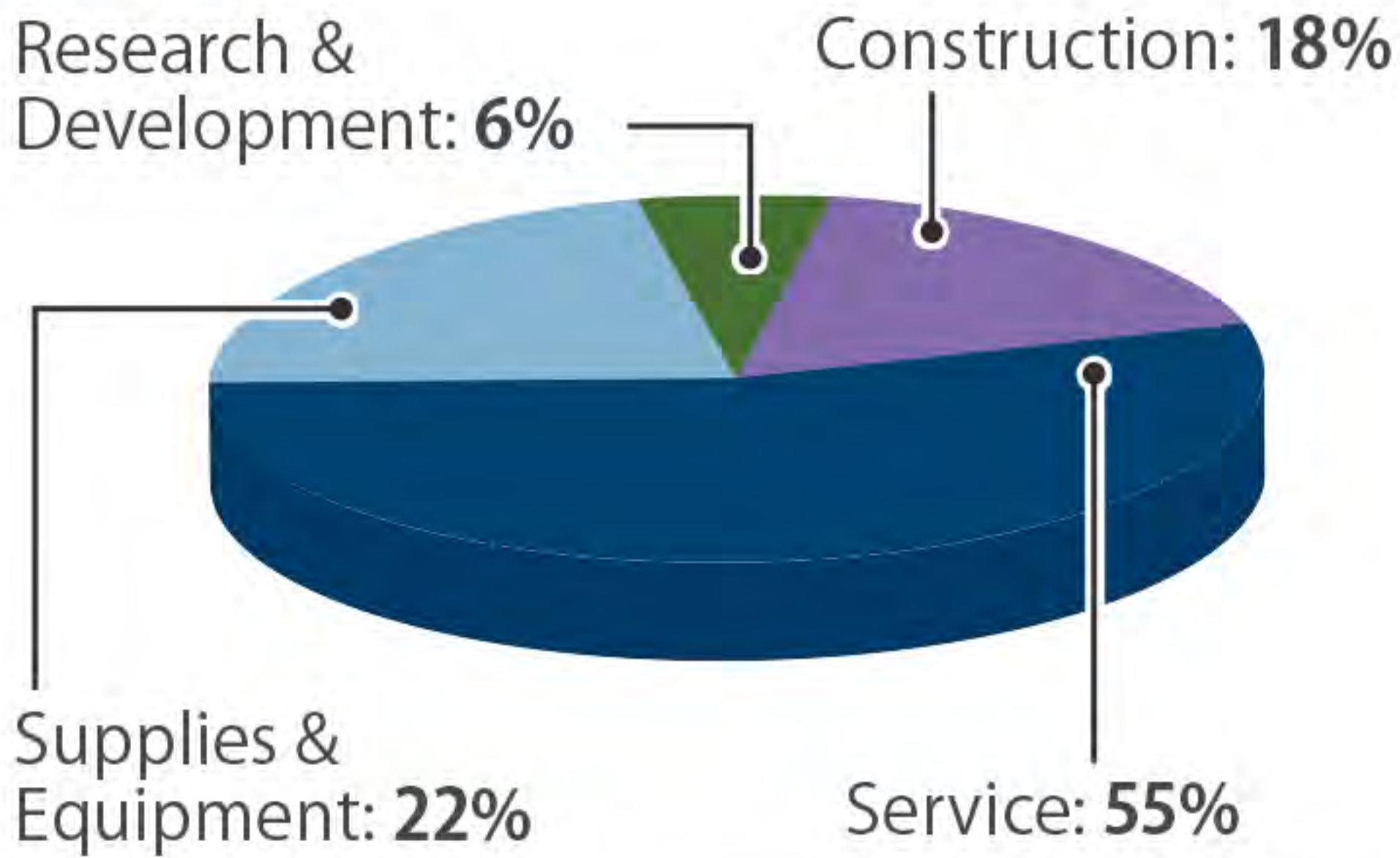
#28 2.1% OF STATE GDP

2.4% OF TOTAL U.S. DEFENSE SPENDING

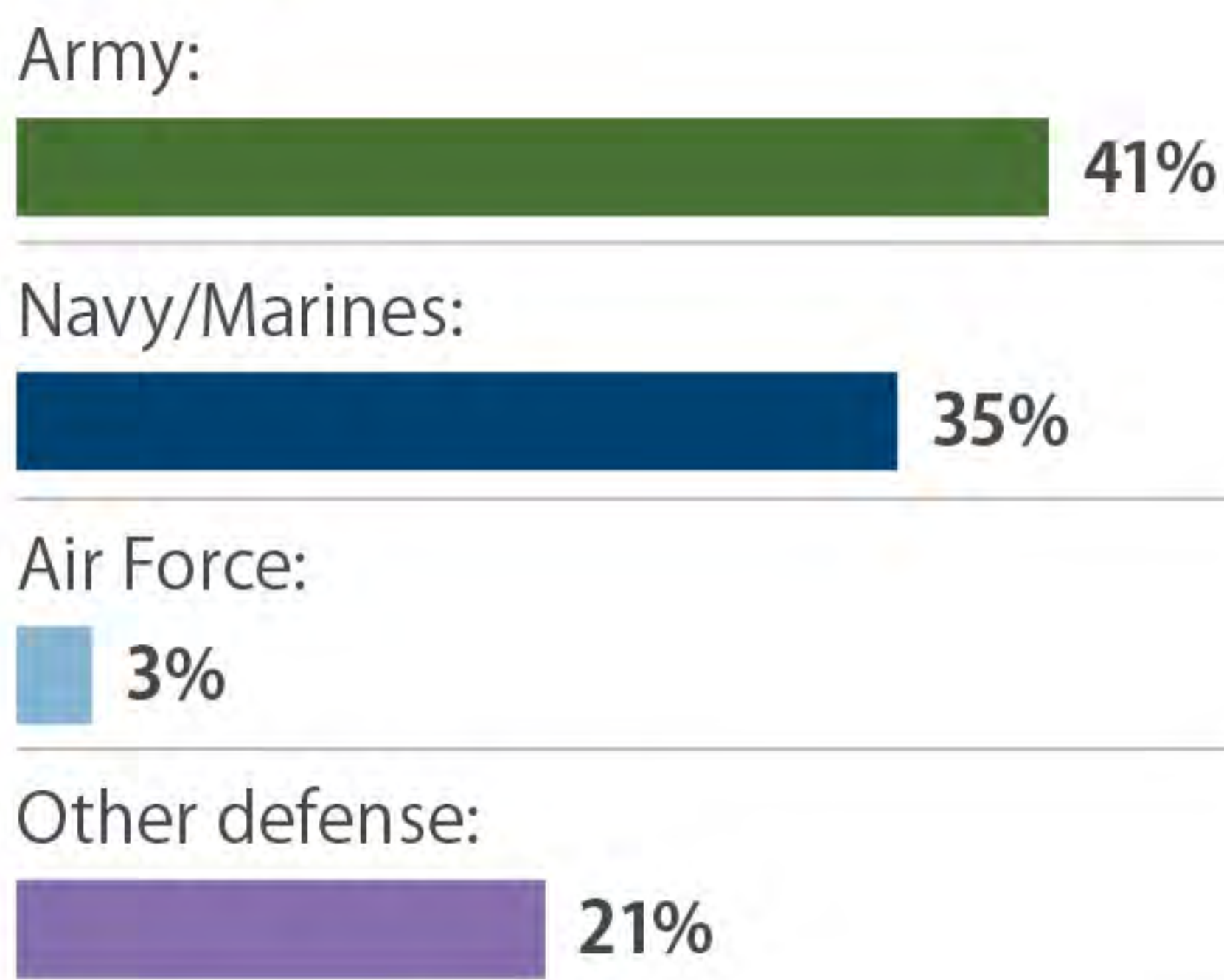
\$1,012 PER RESIDENT

CONTRACTS

By Type



By Service

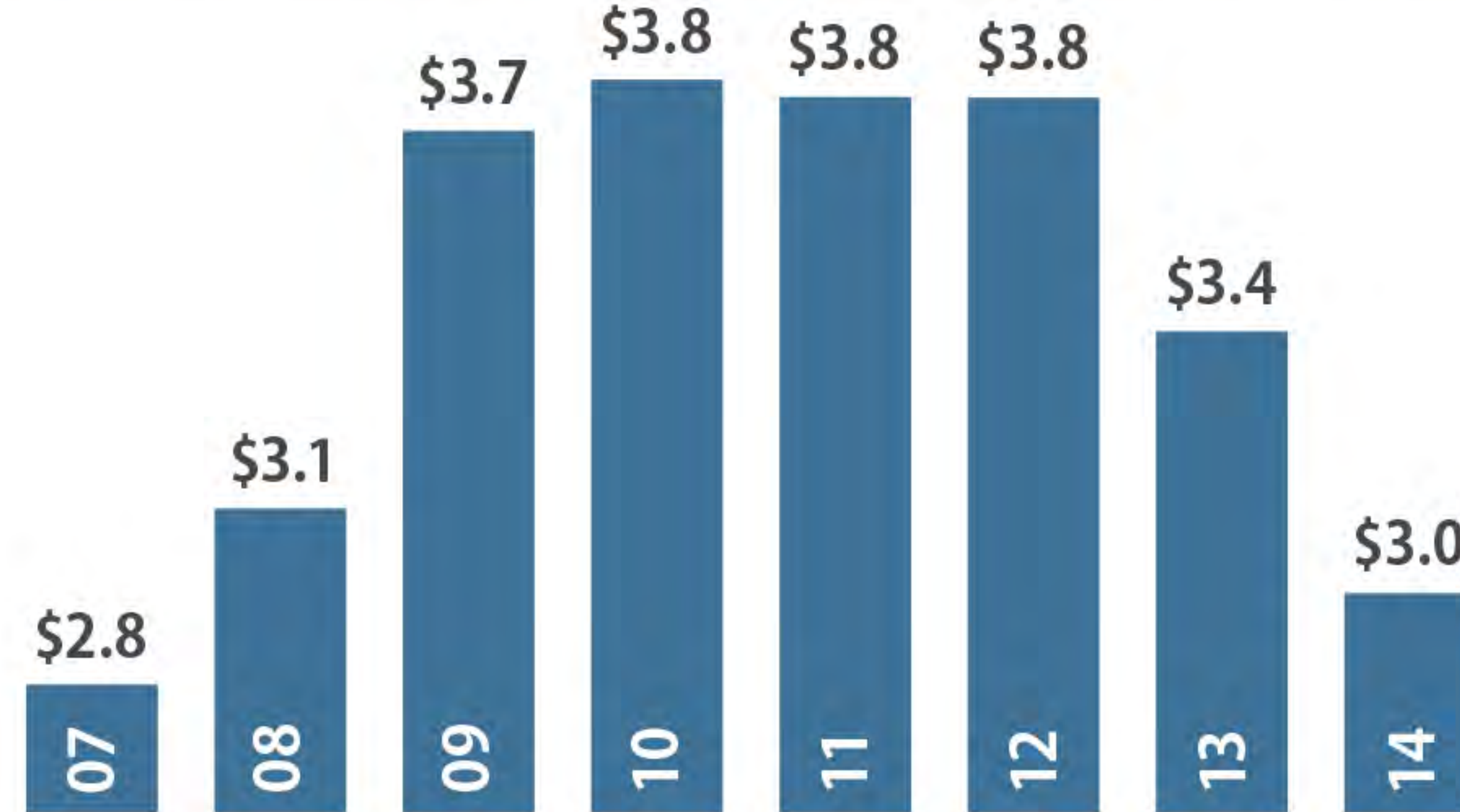


Fiscal Year 2014

Top Contractors

Contractor	(M=millions)
Sodexo	\$126.0 M
L-3 Communications	\$86.8 M
General Dynamics	\$61.5 M
Raytheon	\$55.6 M
Whiting-Turner Contracting Company	\$50.1 M
TCOM	\$45.3 M
Progress Energy	\$39.8 M
International Tex Group Inc	\$38.6 M
Booz Allen Hamilton Holding Corporation	\$38.0 M
Old North Utility Services	\$37.6 M

Value of Contract Awards Performed (Billions)

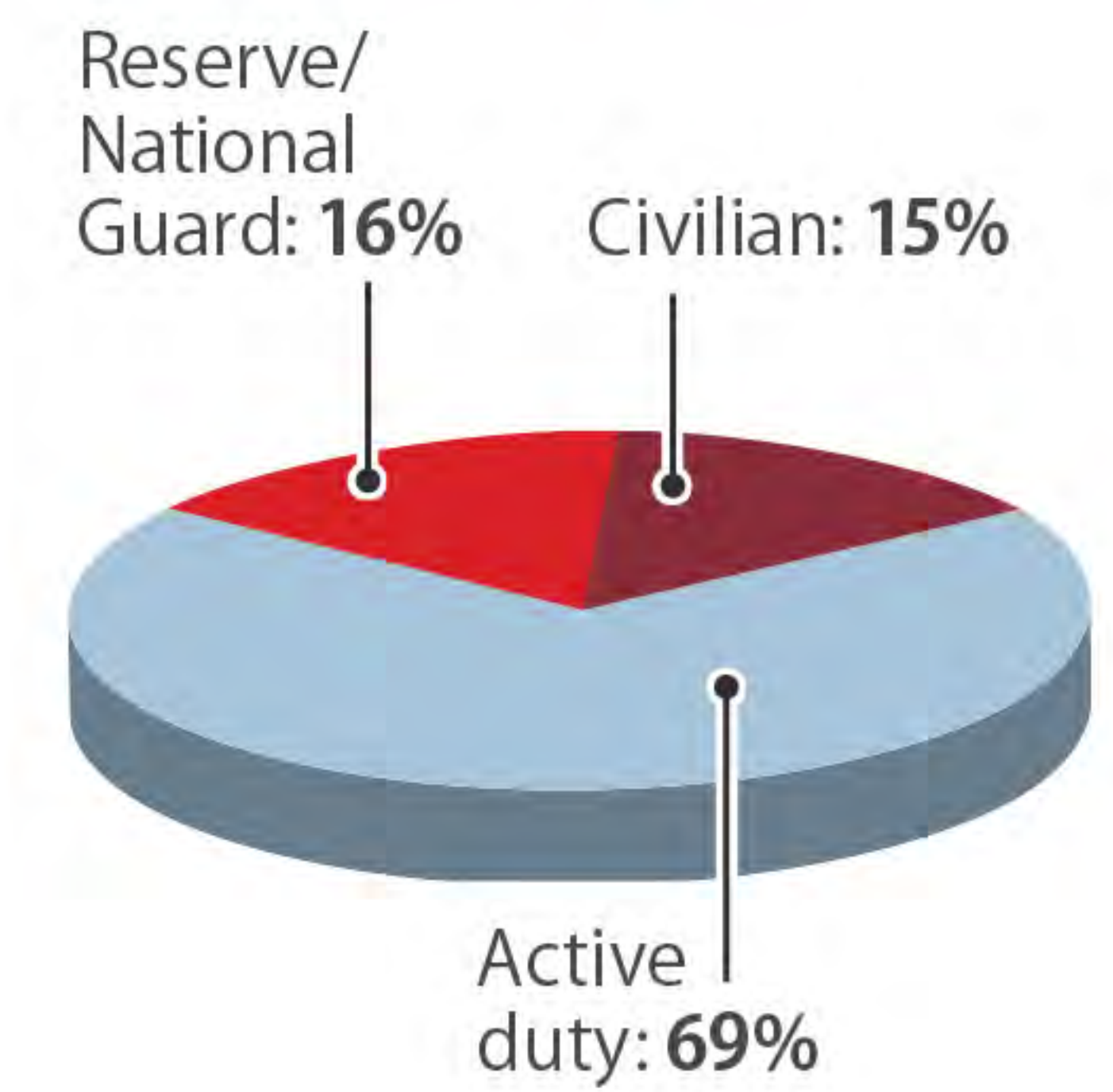


DEFENSE PERSONNEL

\$7.1 Billion
TOTAL PAYROLL

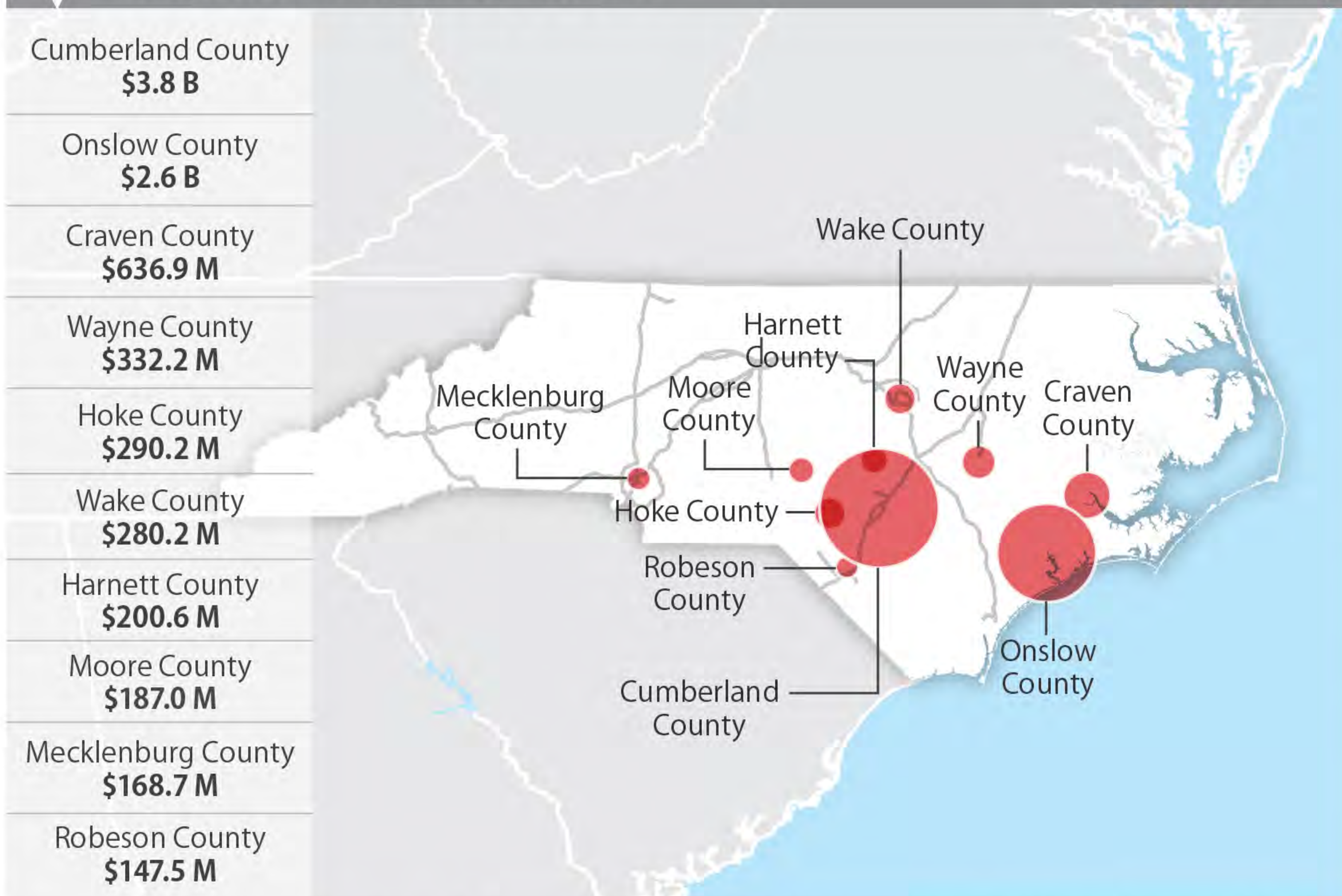
145,324
TOTAL PERSONNEL

Allocation, By Type

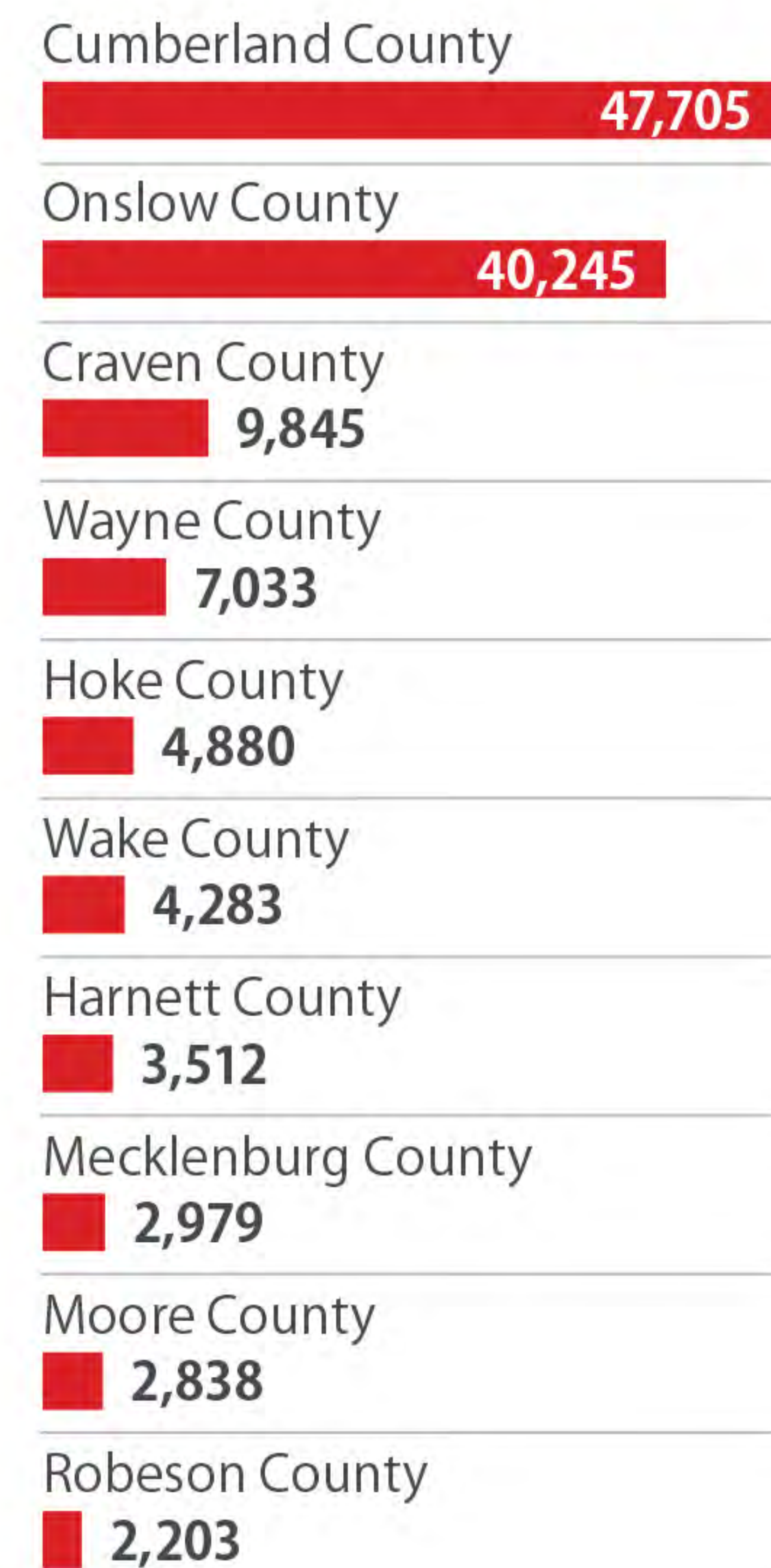


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

NORTH DAKOTA

#44 \$764.8 MILLION SPENT IN STATE

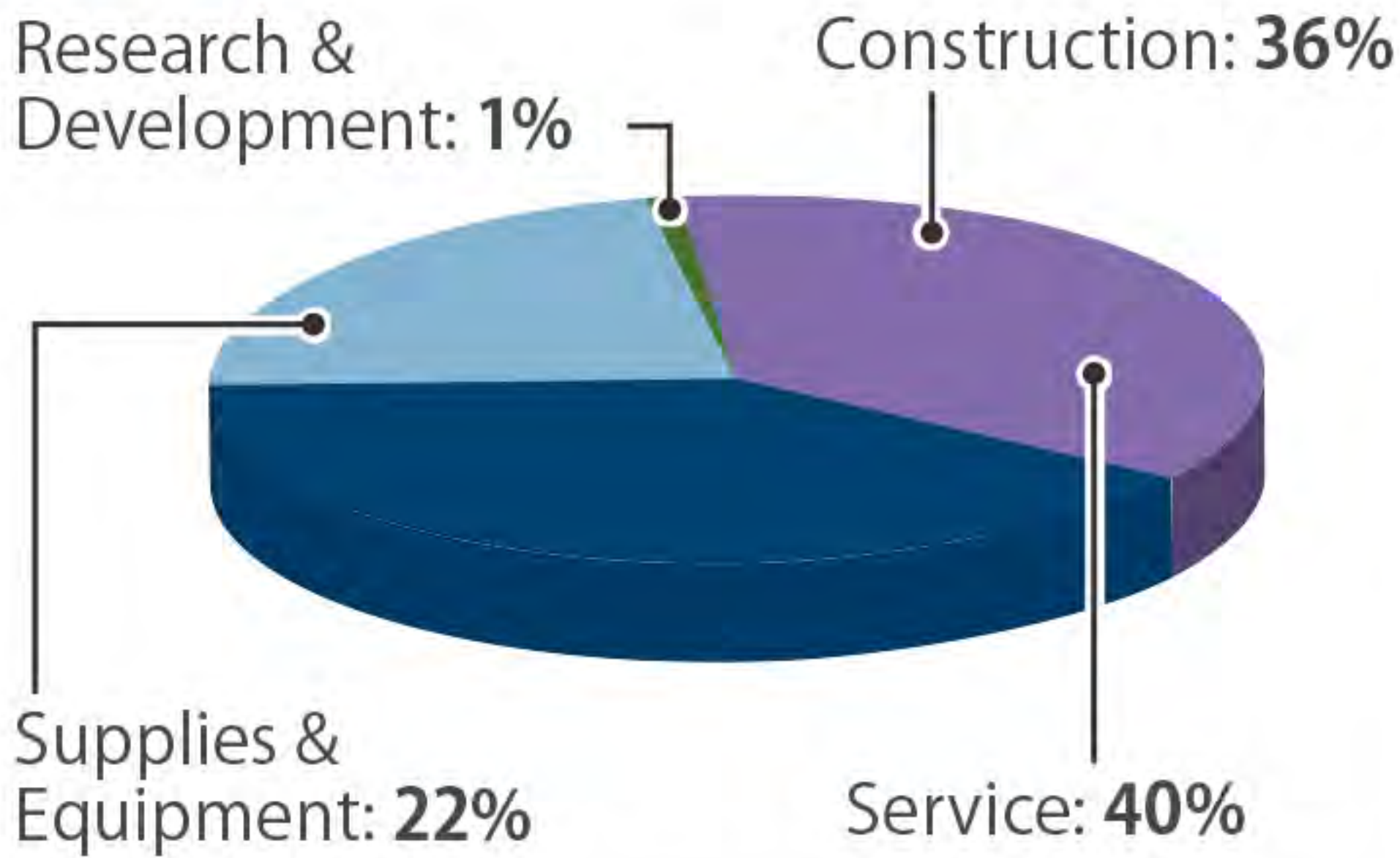
#34 1.2% OF STATE GDP

0.2% OF TOTAL U.S. DEFENSE SPENDING

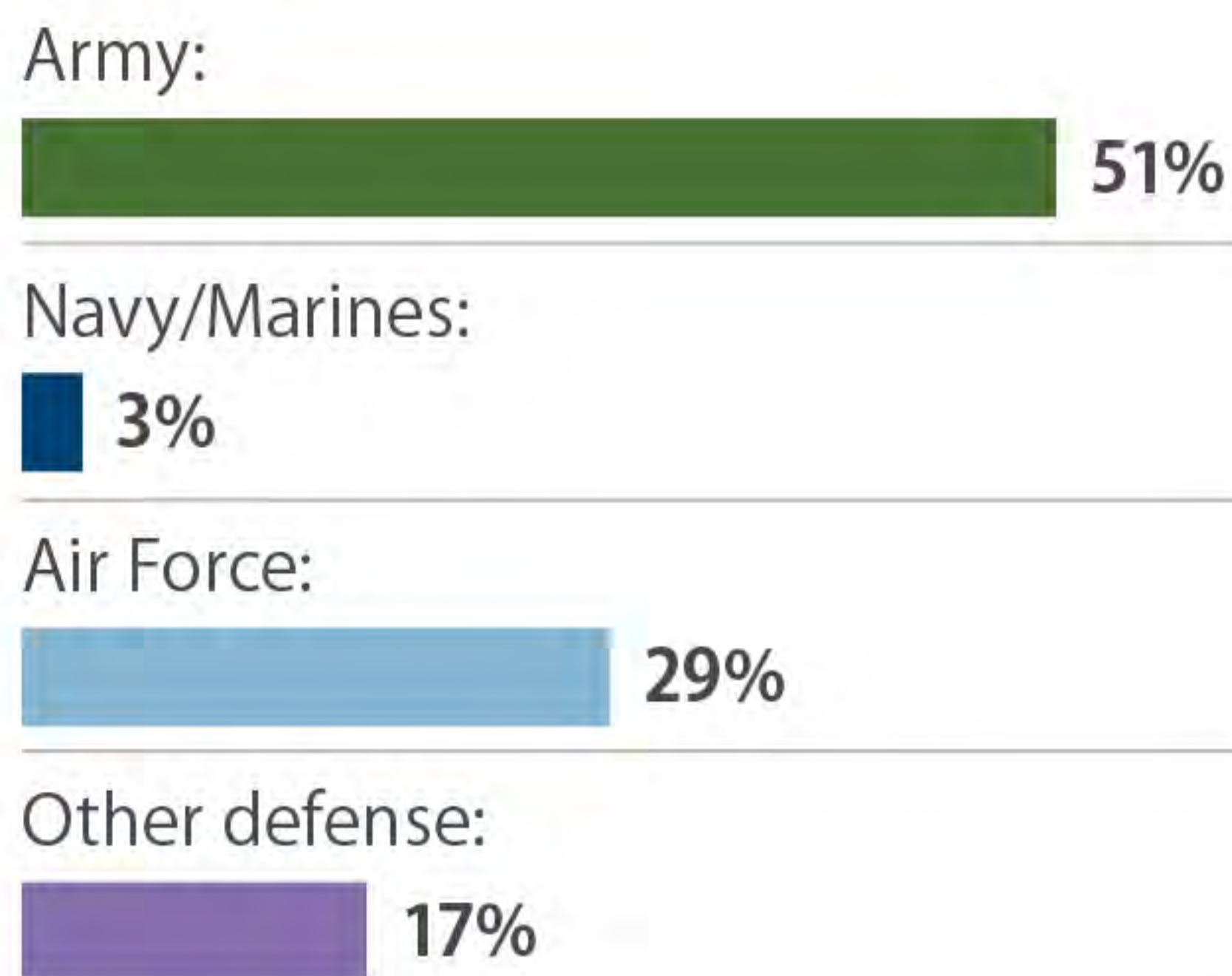
\$1,034 PER RESIDENT

CONTRACTS

By Type



By Service



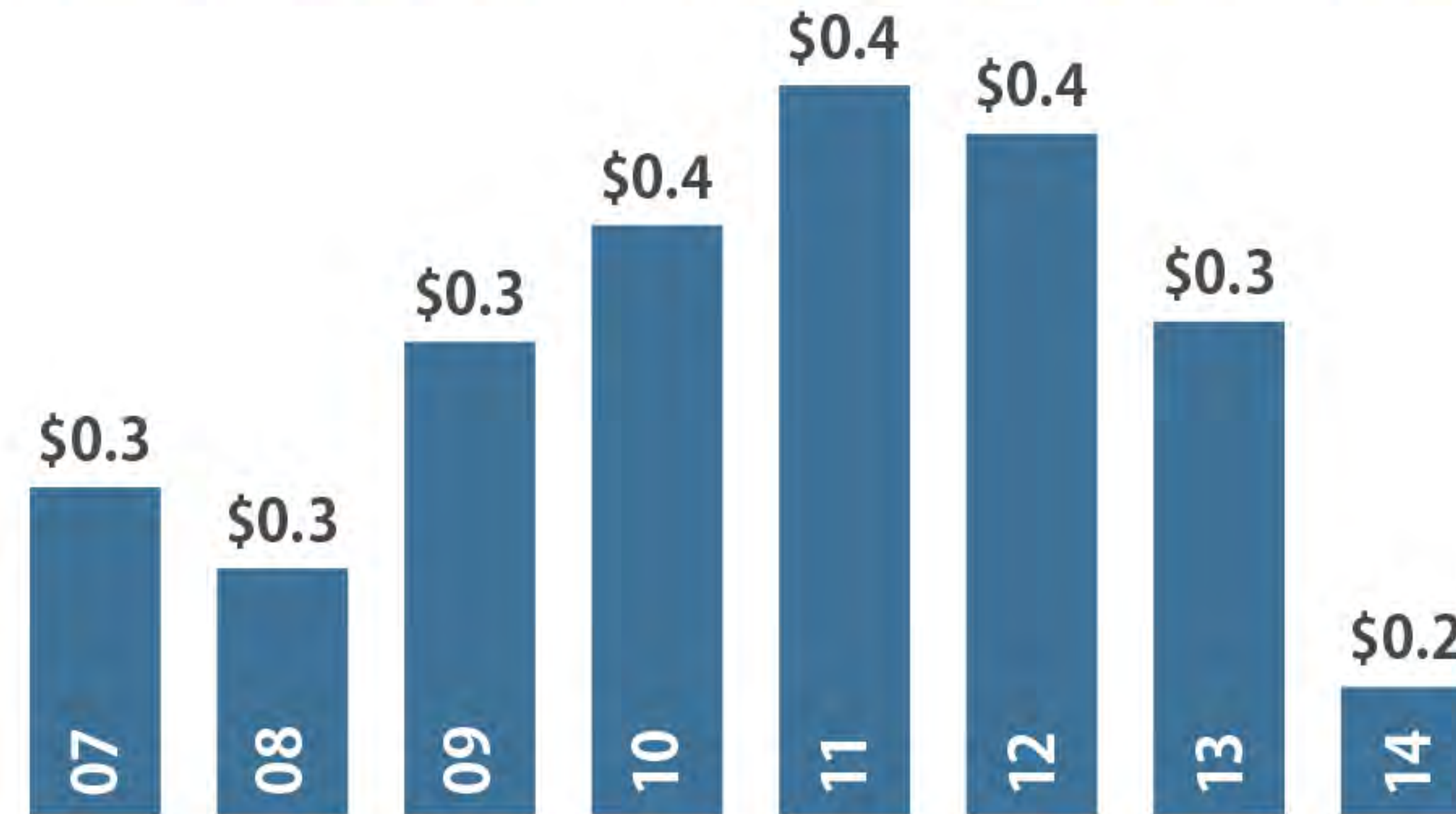
Fiscal Year 2014

Top Contractors

(M=millions)

Sundt	\$30.2 M
PCL Employees Holdings	\$13.4 M
Tesoro	\$13.2 M
Dakco Distributors	\$10.9 M
Pro-Mark Services	\$9.5 M
Koontz Electric Company	\$9.2 M
Construction Engineers	\$7.2 M
Rolac Contracting, Inc.	\$4.8 M
S & S Coatings Inc.	\$4.8 M
Fiore Industries	\$3.8 M

Value of Contract Awards Performed (Billions)

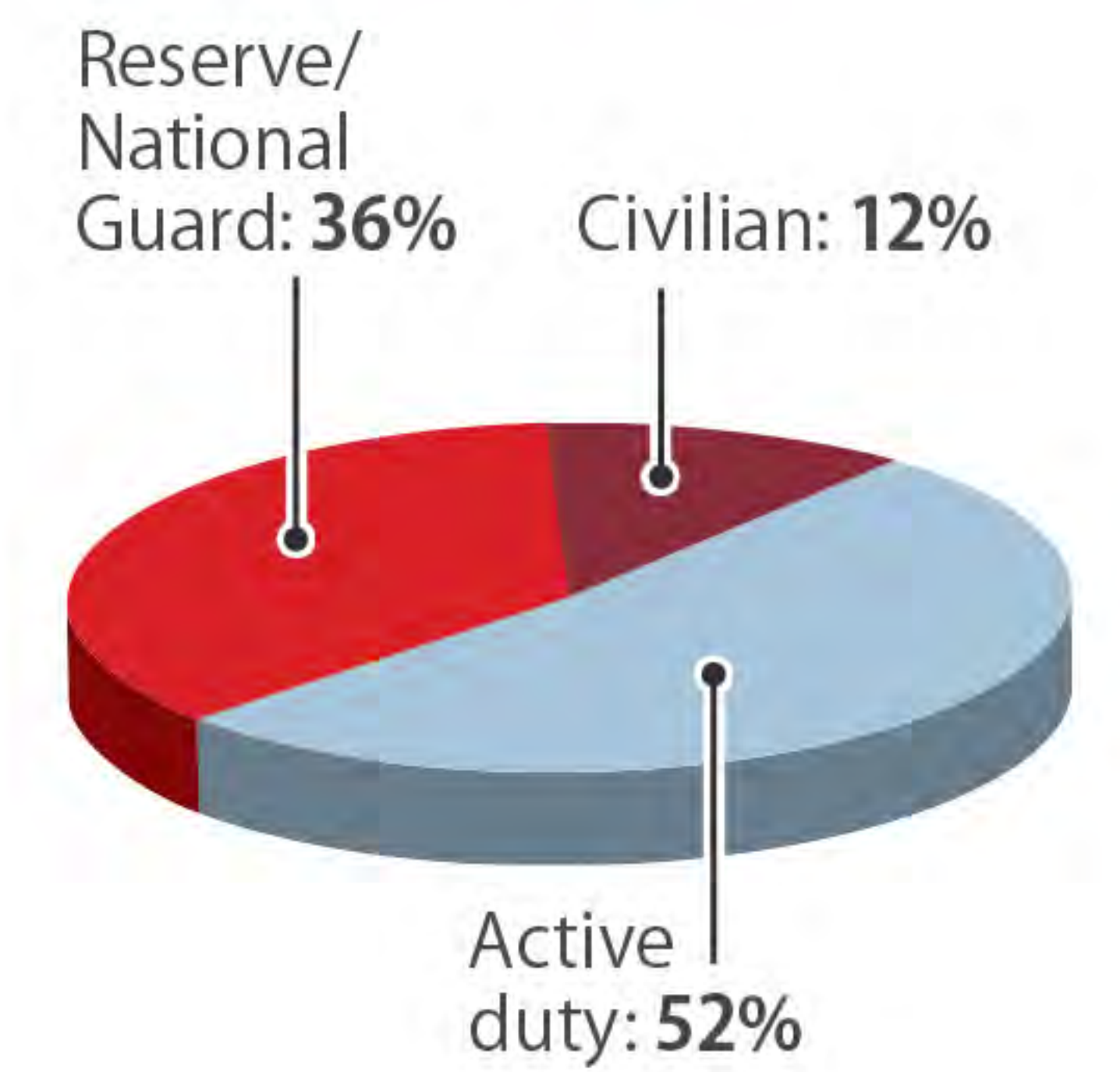


DEFENSE PERSONNEL

\$552.1 Million
TOTAL PAYROLL

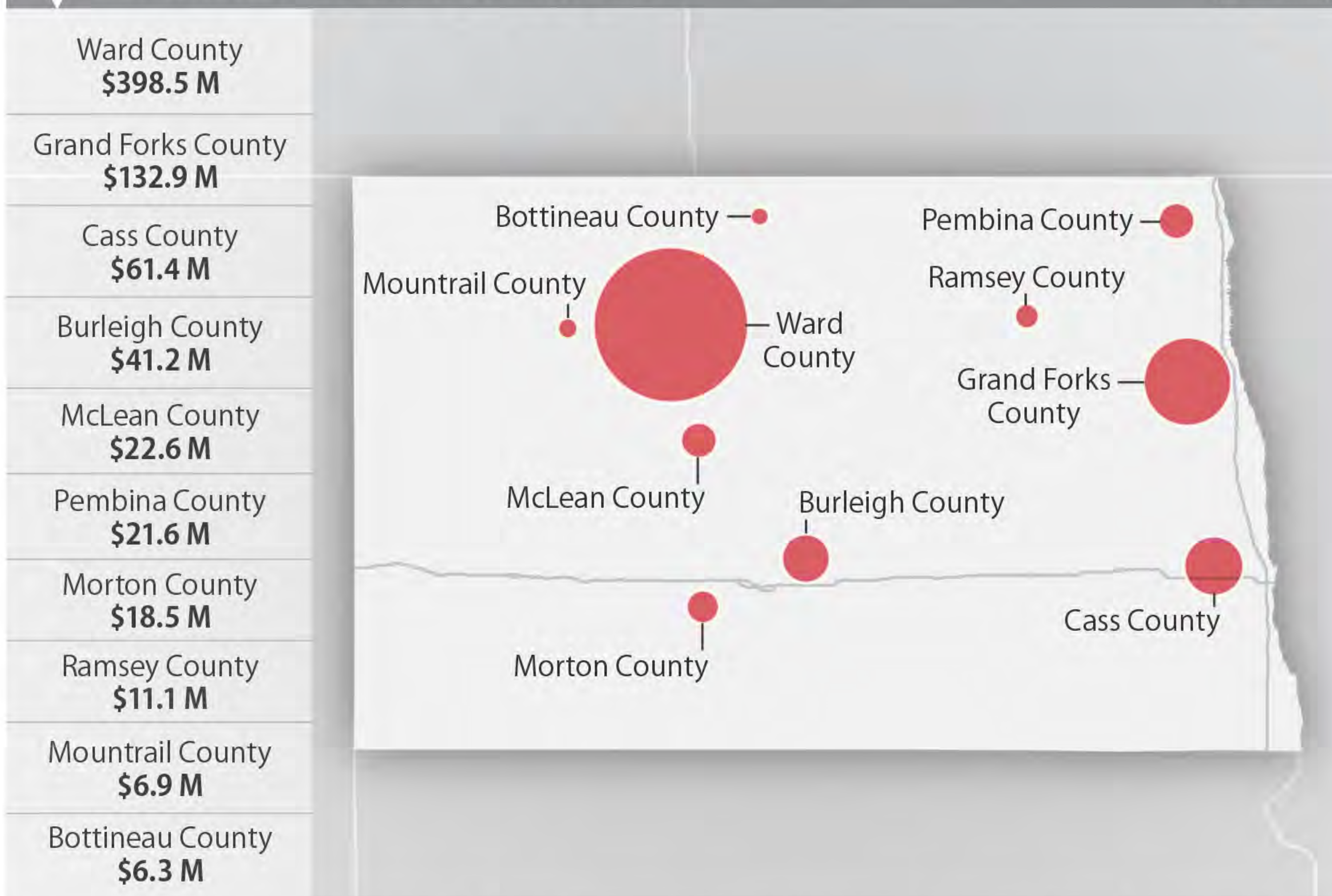
13,242
TOTAL PERSONNEL

Allocation, By Type

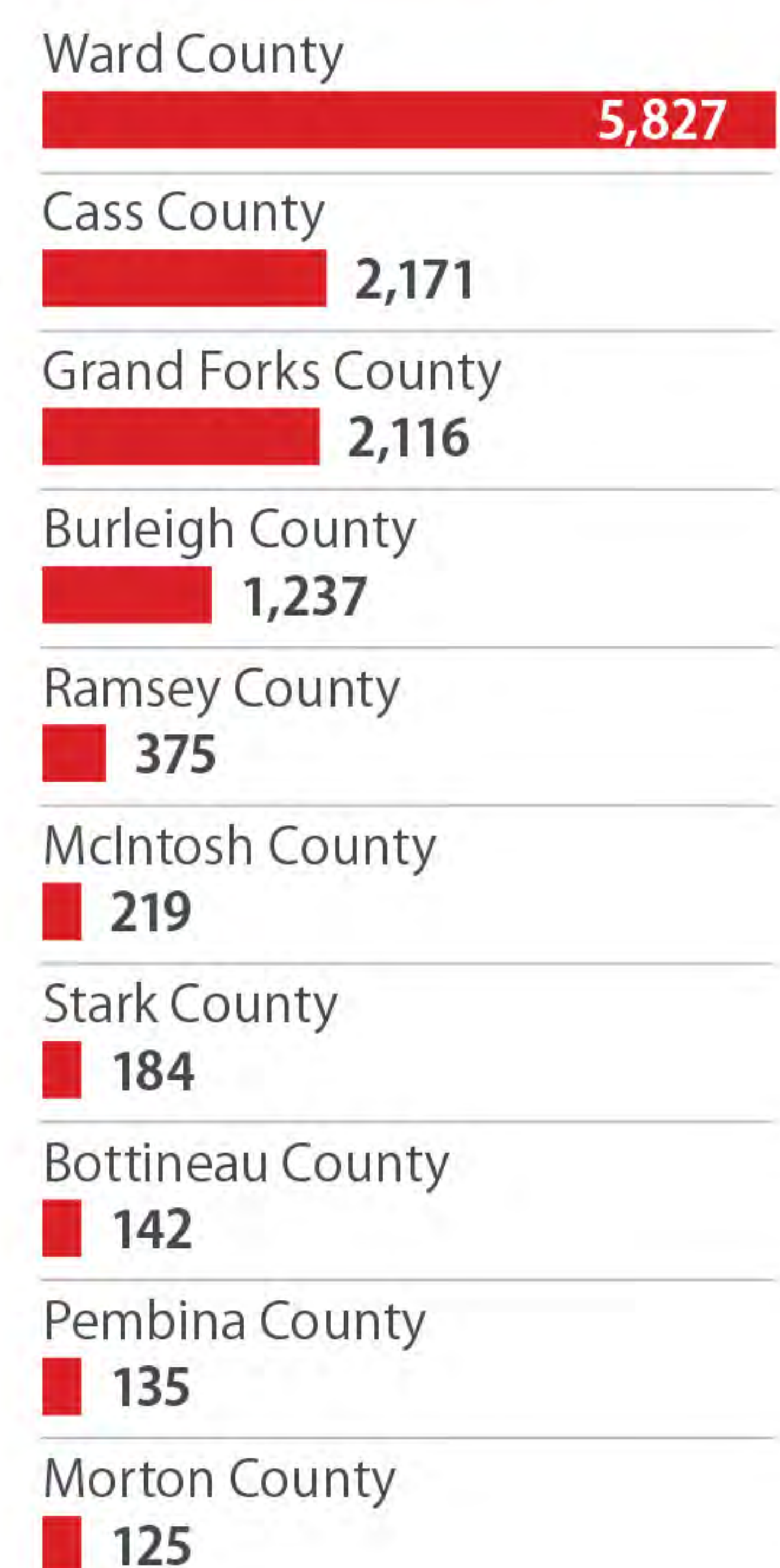


TOP DEFENSE SPENDING LOCATIONS

(M=millions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

OHIO

#19 \$7.2 BILLION SPENT IN STATE

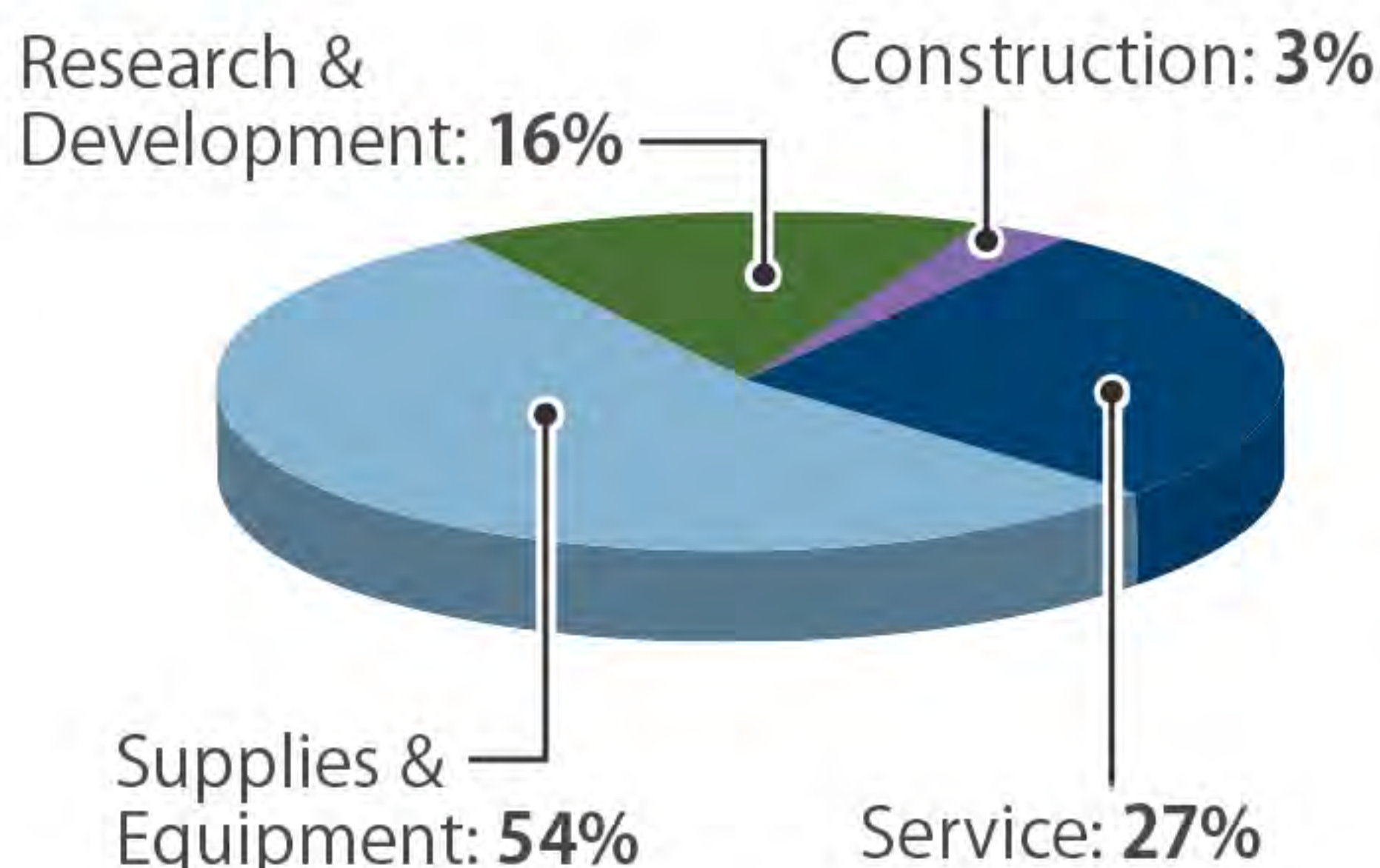
#33 1.2% OF STATE GDP

1.7% OF TOTAL U.S. DEFENSE SPENDING

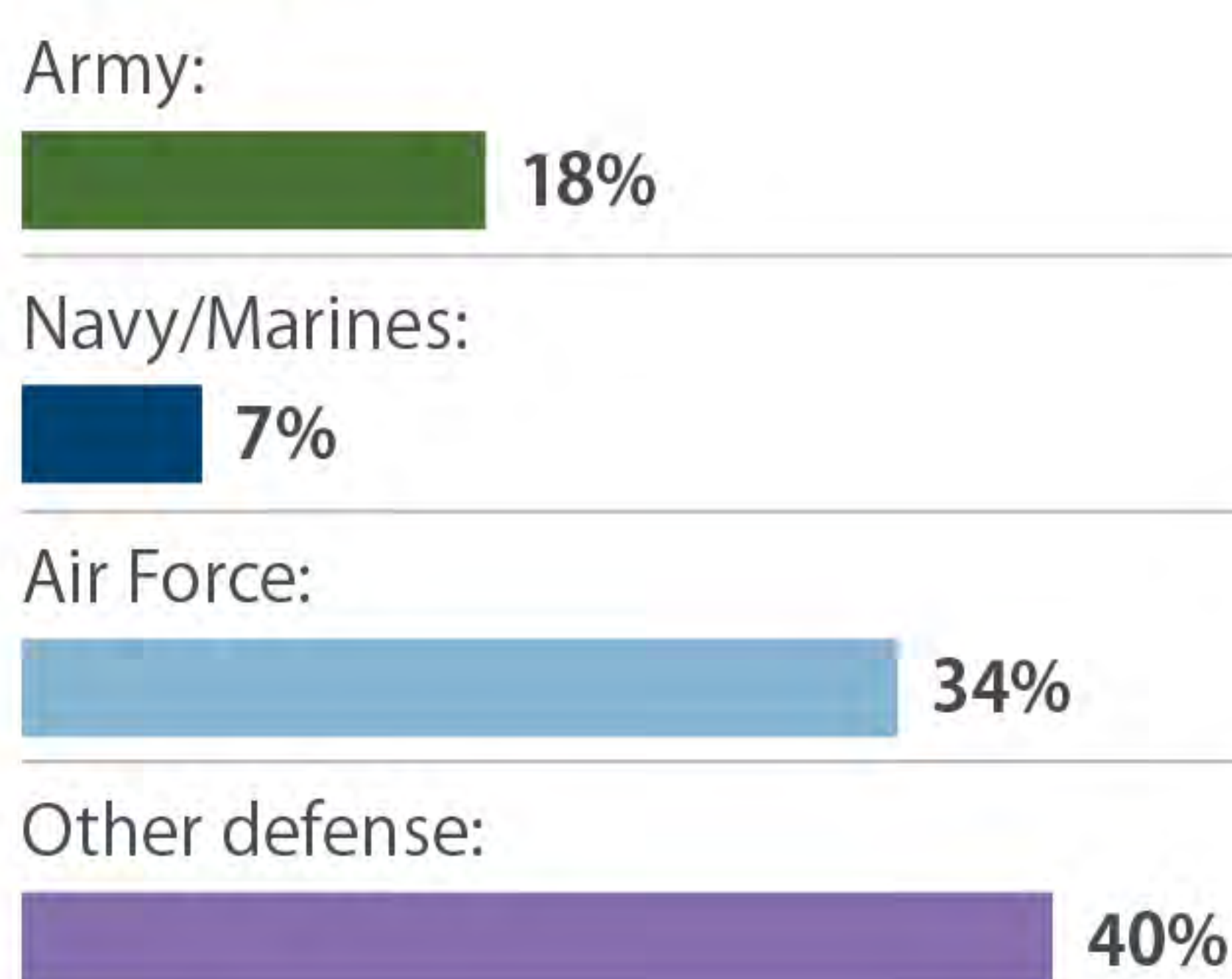
\$617 PER RESIDENT

CONTRACTS

By Type



By Service



Fiscal Year 2014

Top Contractors

(M=millions)

General Electric	\$648.4 M
Cardinal Health	\$639.7 M
Battelle Memorial Institute	\$324.3 M
Boeing	\$121.1 M
Lockheed Martin	\$119.0 M
CFM International	\$111.6 M
DDJ Capital Mgmt (The Wornick Company)	\$102.4 M
L-3 Communications	\$96.3 M
General Dynamics	\$57.2 M
Macaulay-Brown, Inc	\$51.9 M

Value of Contract Awards Performed (Billions)

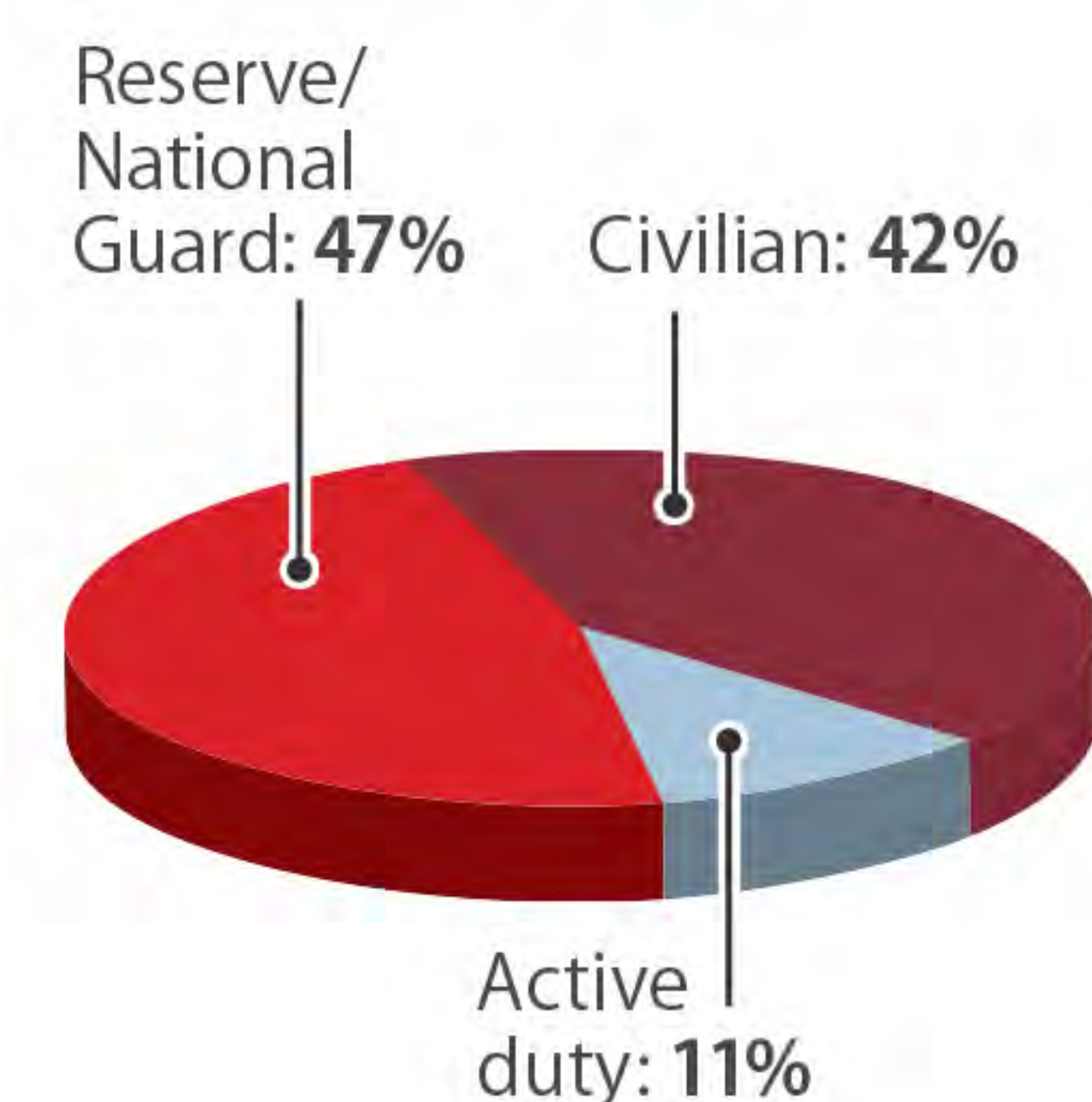


DEFENSE PERSONNEL

\$2.8 Billion
TOTAL PAYROLL

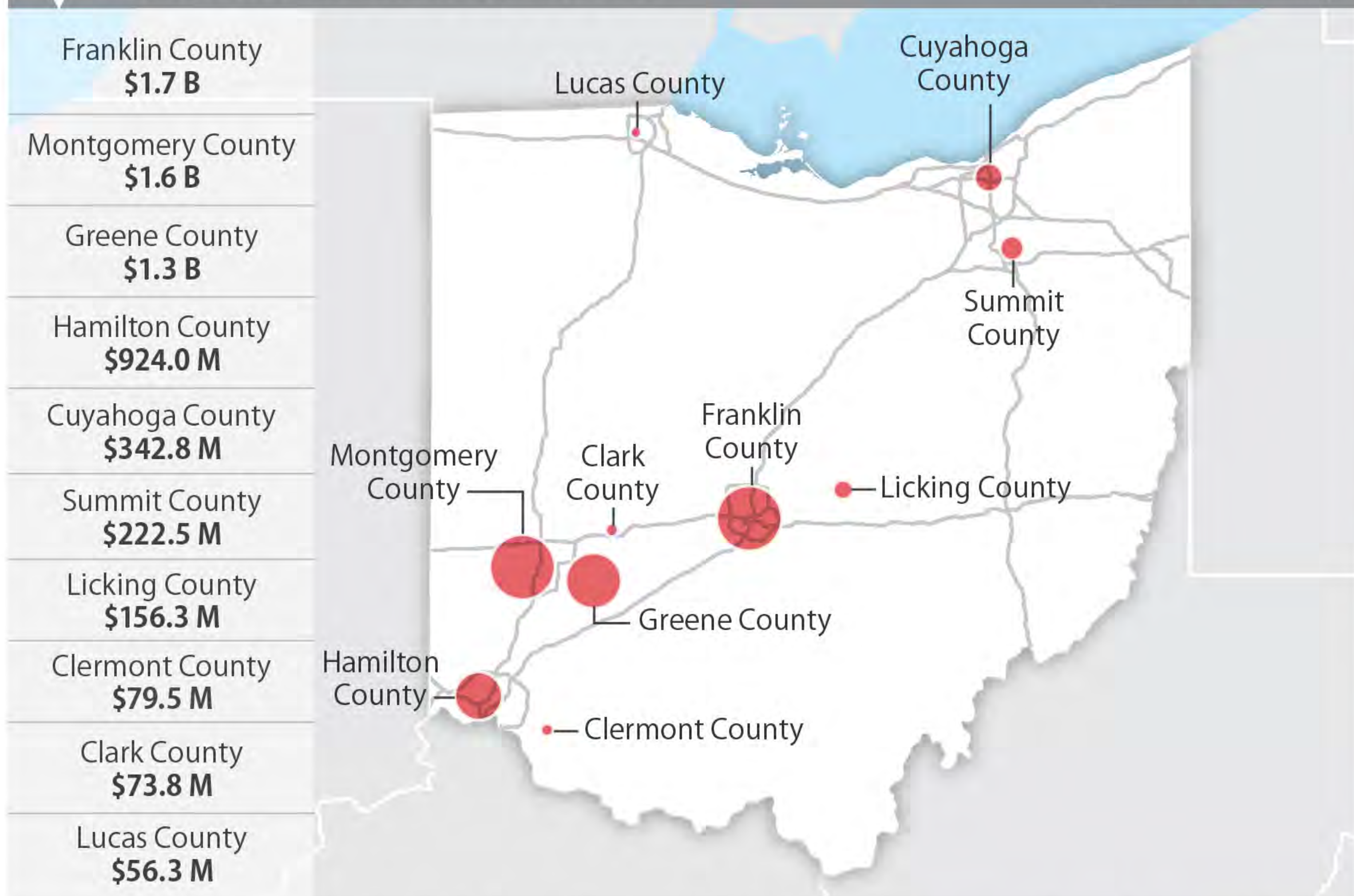
59,457
TOTAL PERSONNEL

Allocation, By Type

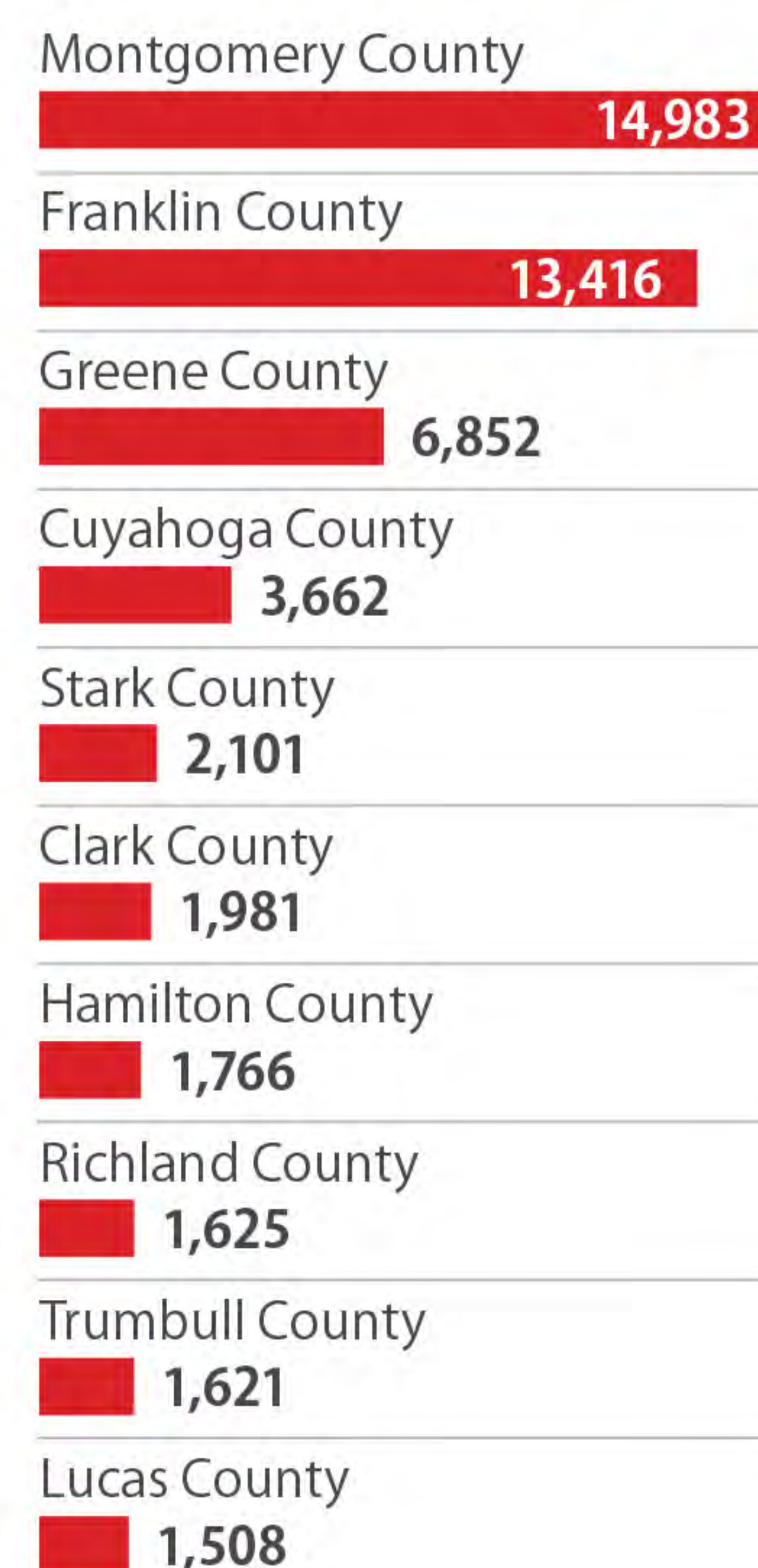


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

OKLAHOMA

#26 \$4.3 BILLION SPENT IN STATE

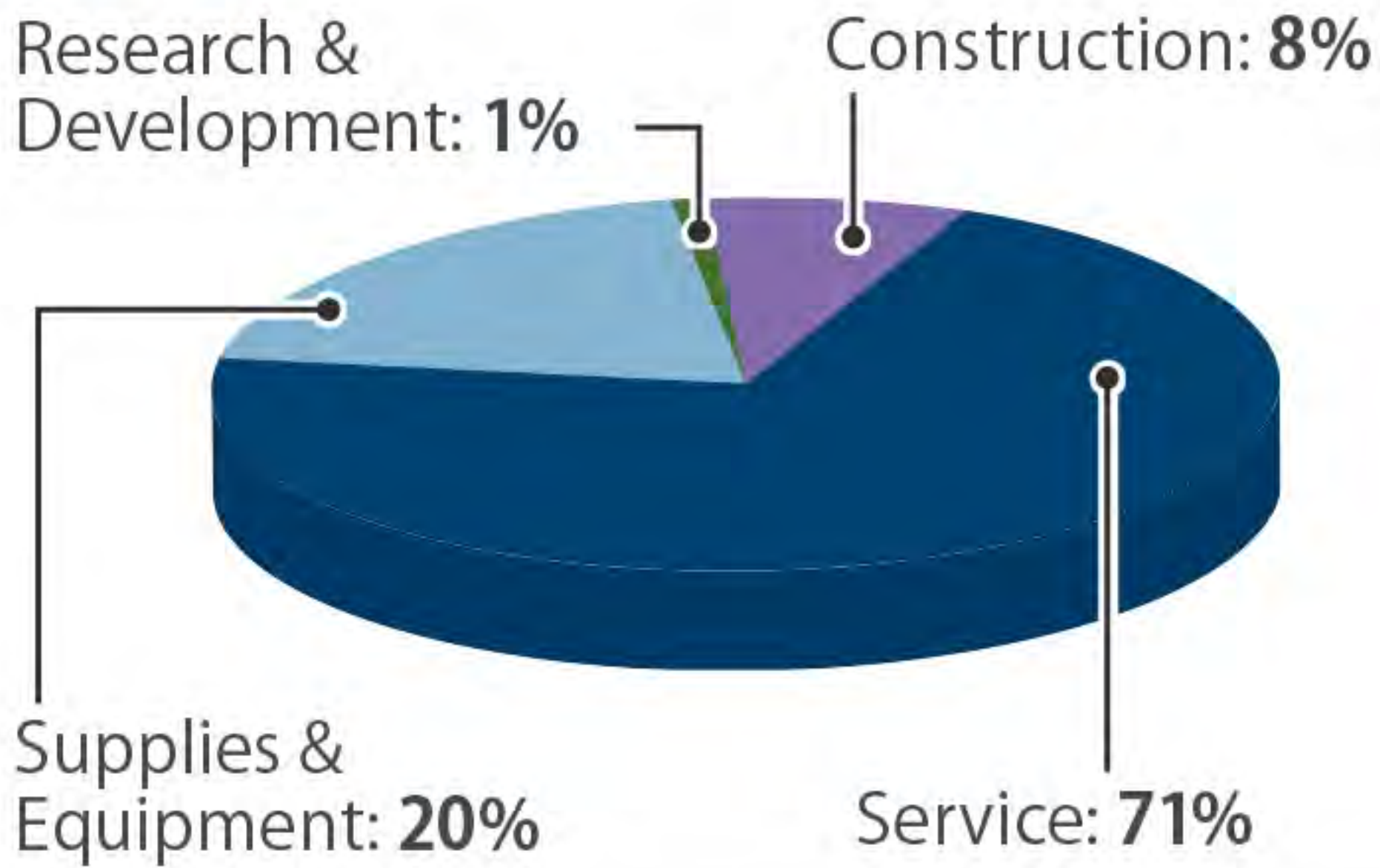
#24 2.3% OF STATE GDP

1.0% OF TOTAL U.S. DEFENSE SPENDING

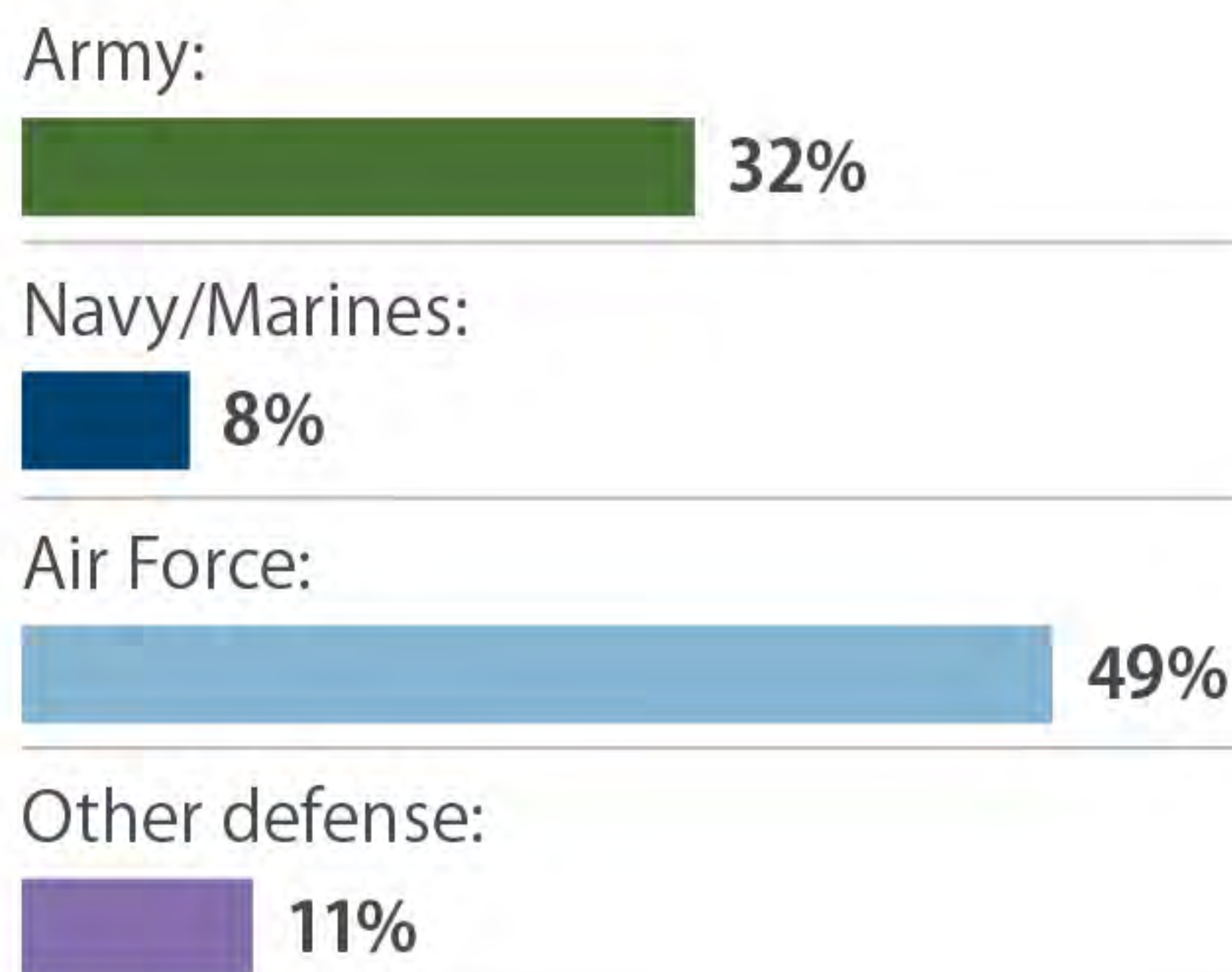
\$1,105 PER RESIDENT

CONTRACTS

By Type



By Service

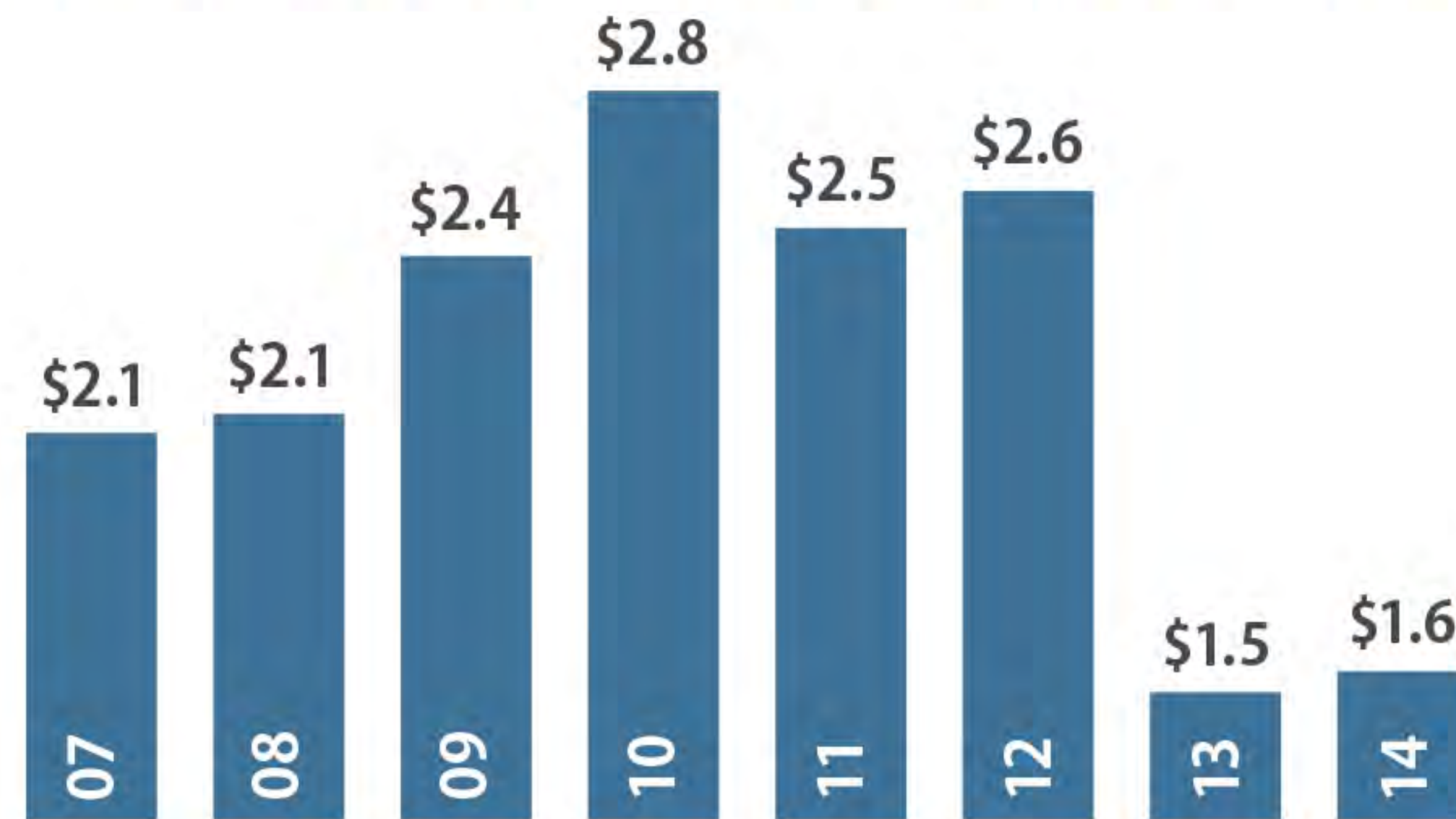


Fiscal Year 2014

Top Contractors

Contractor	(M=millions)
Boeing	\$202.0 M
URS	\$139.6 M
Computer Sciences Corporation	\$130.7 M
Finmeccanica	\$52.5 M
Chugach Alaska Corporation	\$48.3 M
Cherokee Nation	\$45.3 M
Ross Group Construction	\$31.2 M
Professional Contract Services, Inc.	\$30.6 M
L-3 Communications	\$30.1 M
Harper Construction	\$21.7 M

Value of Contract Awards Performed (Billions)

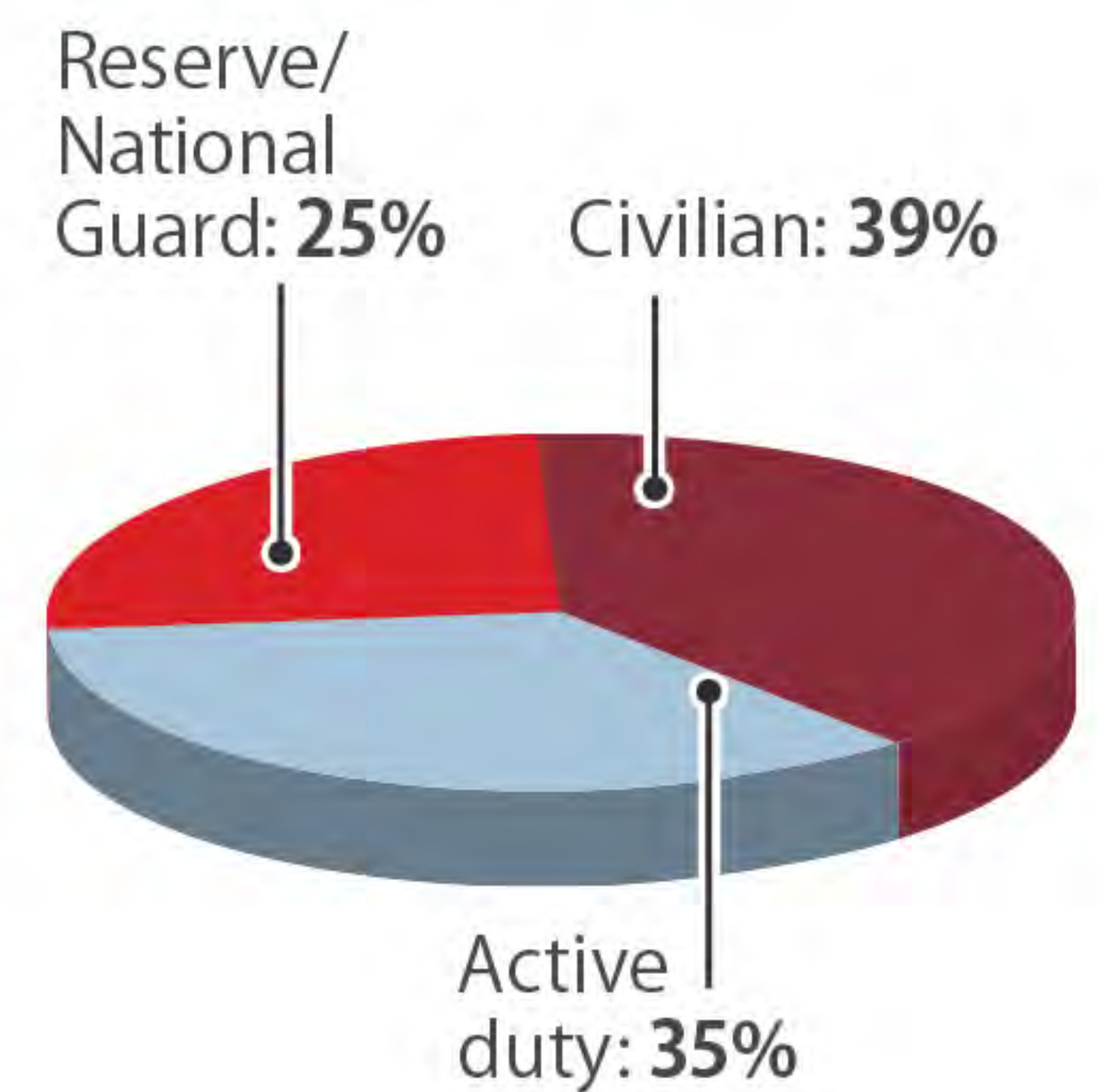


DEFENSE PERSONNEL

\$2.7 Billion
TOTAL PAYROLL

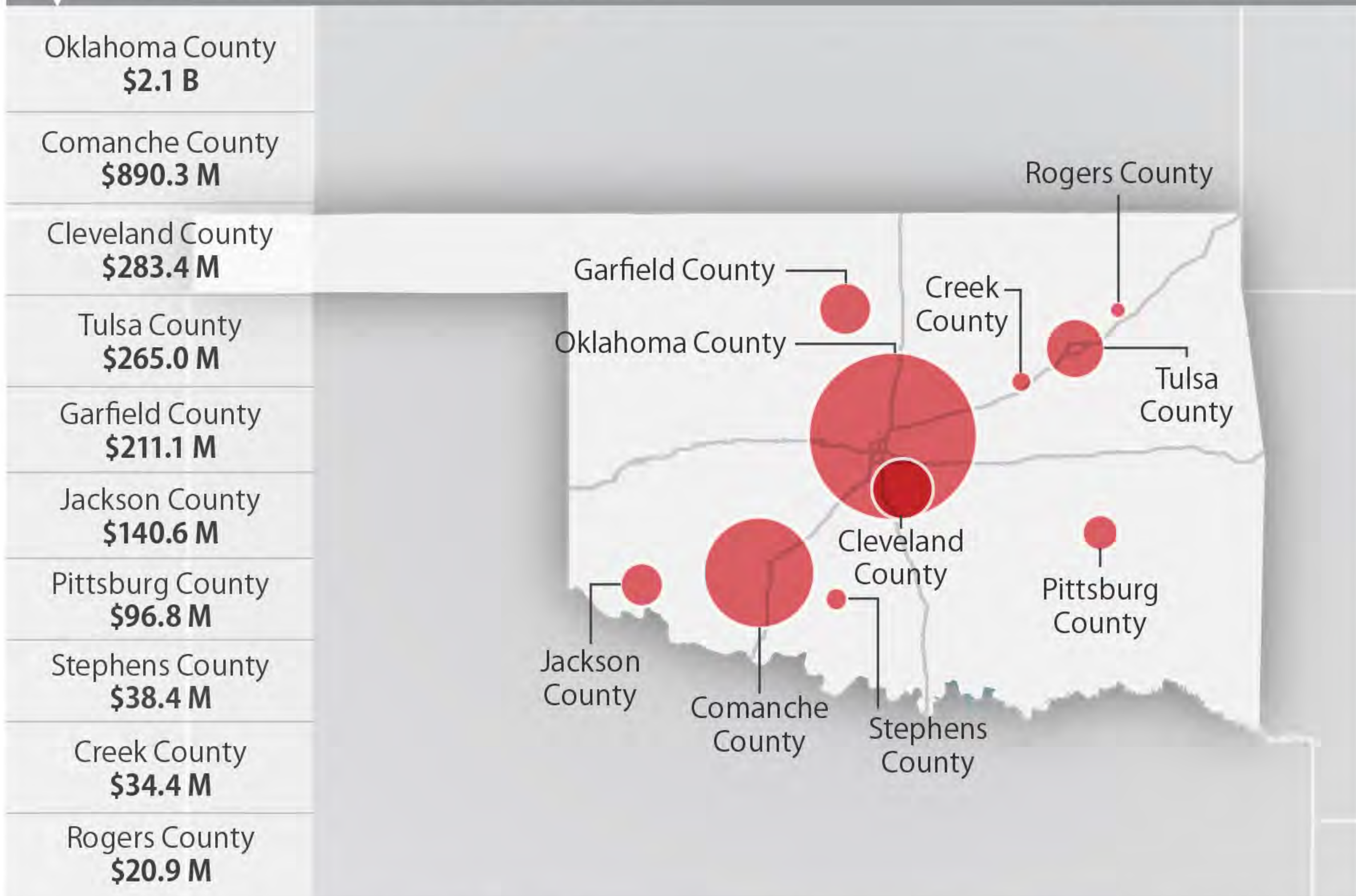
55,509
TOTAL PERSONNEL

Allocation, By Type

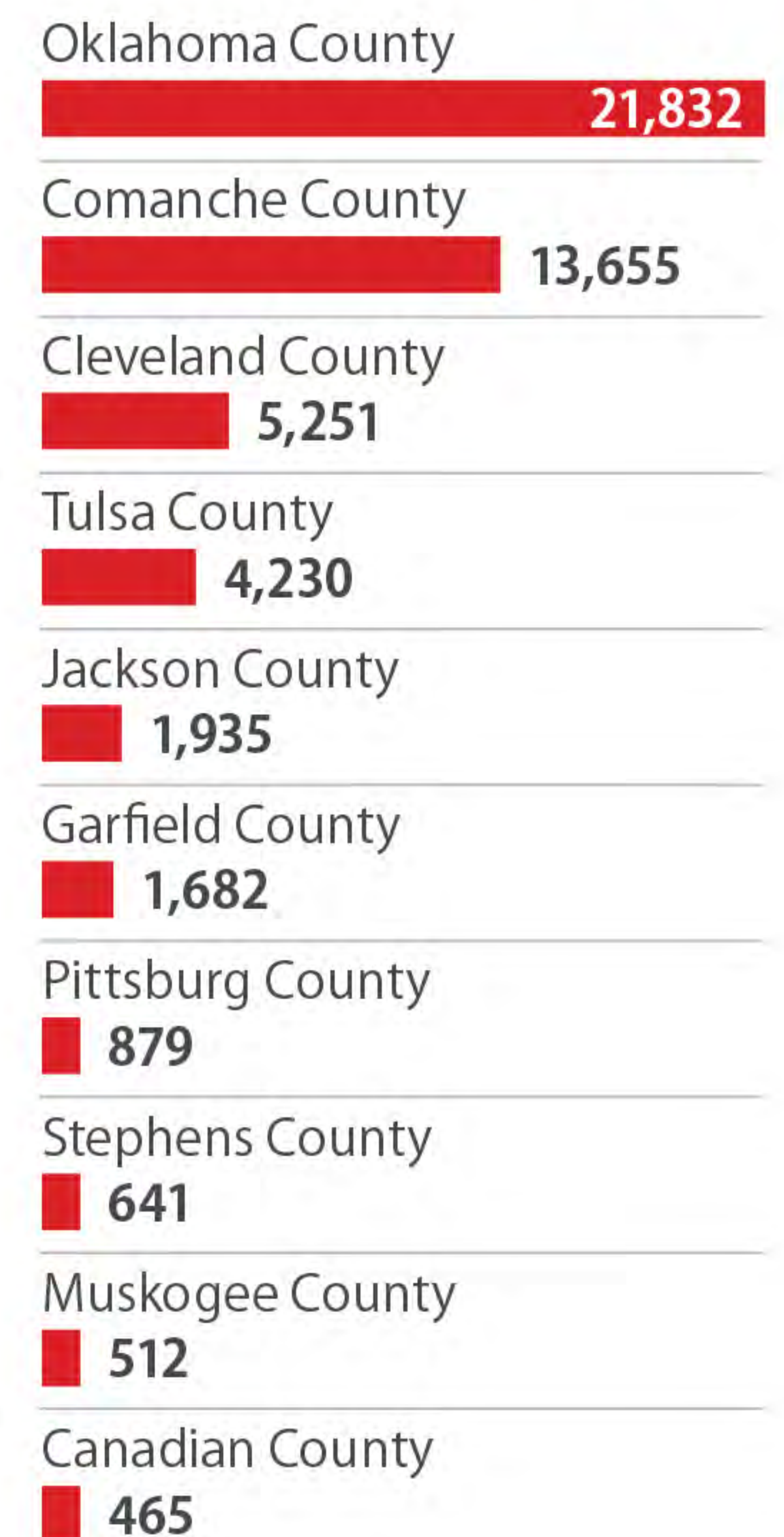


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

OREGON

#43 \$1.2 BILLION SPENT IN STATE

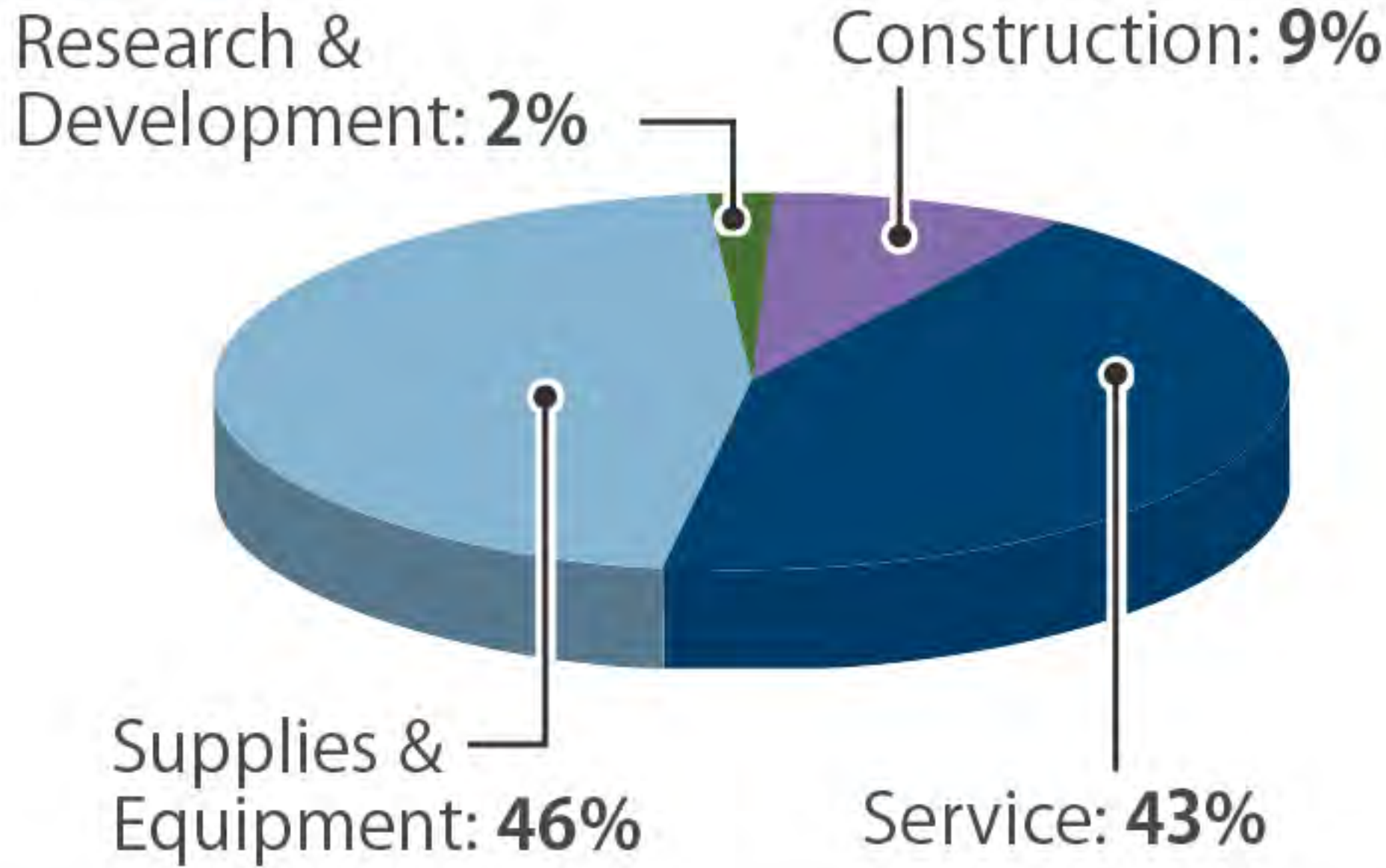
#51 0.5% OF STATE GDP

0.3% OF TOTAL U.S. DEFENSE SPENDING

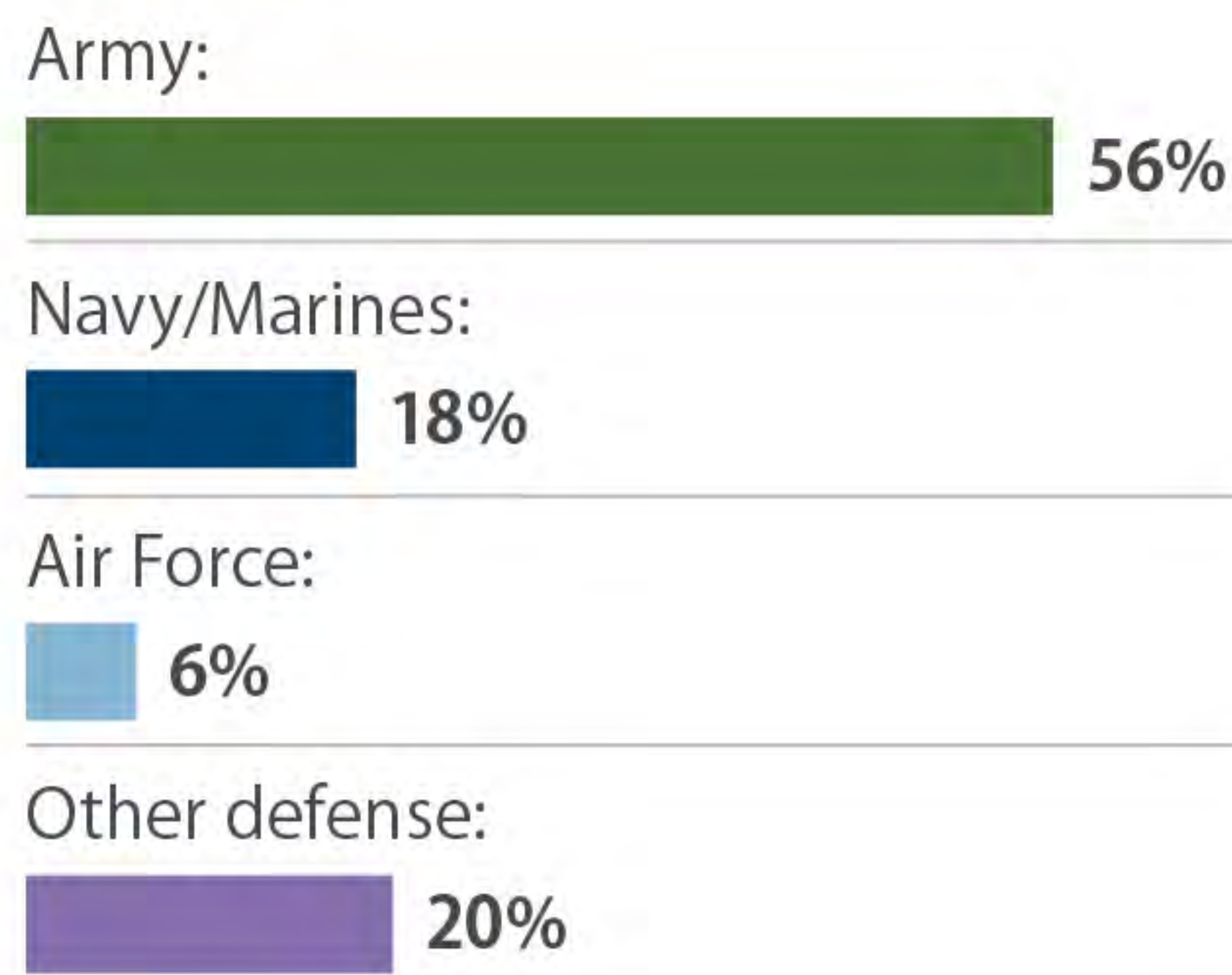
\$290 PER RESIDENT

CONTRACTS

By Type



By Service

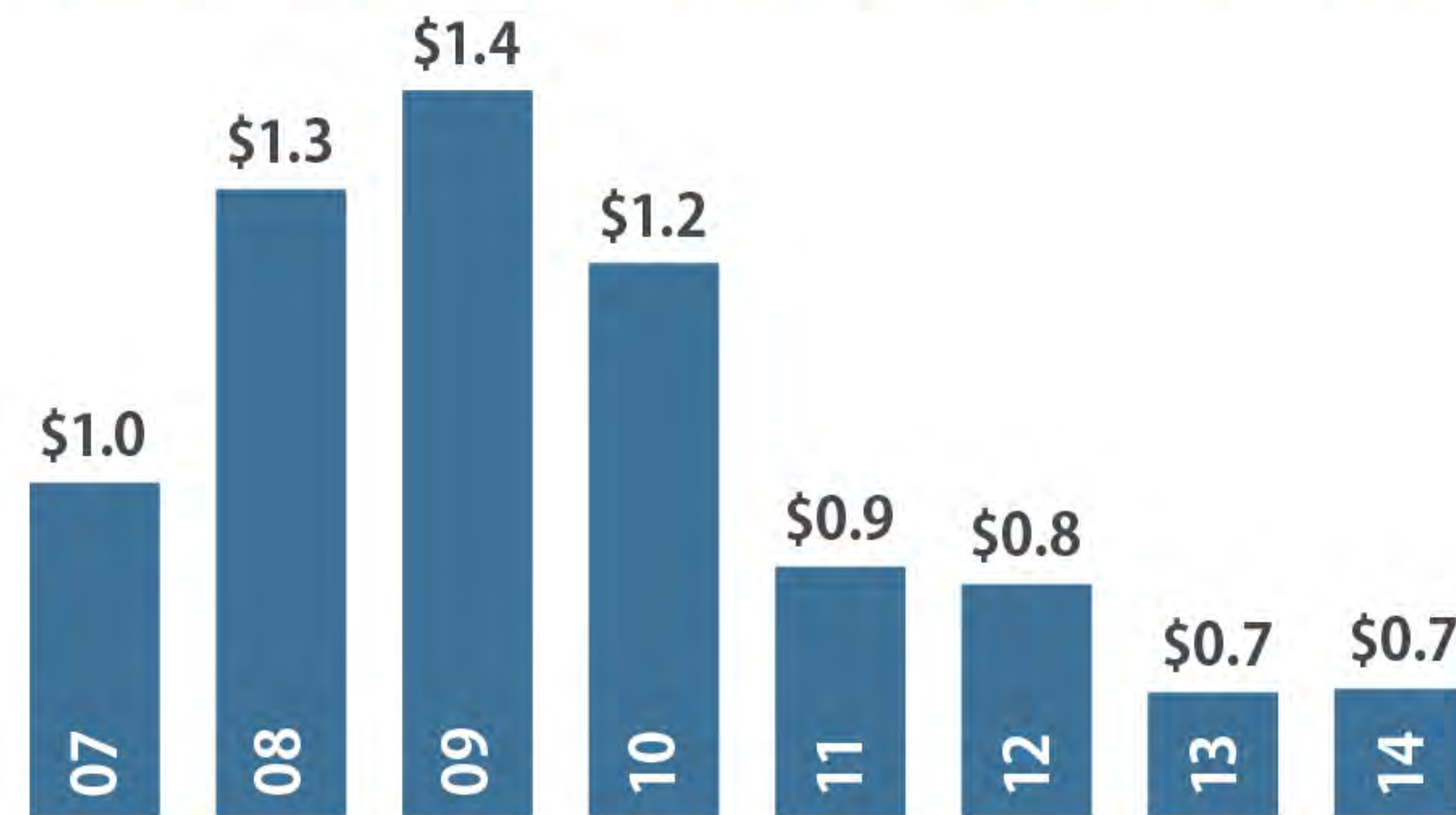


Fiscal Year 2014

Top Contractors

Contractor	(M=millions)
URS	\$127.5 M
FLIR Systems	\$91.1 M
Vigor Industrial	\$82.2 M
Rockwell Collins	\$57.1 M
Manson Construction	\$17.9 M
Andritz AG	\$17.1 M
Oregon Iron Works	\$16.7 M
Port of Portland	\$13.0 M
Interocean American Shipping Corp.	\$12.1 M
Epic Aviation	\$9.9 M

Value of Contract Awards Performed (Billions)

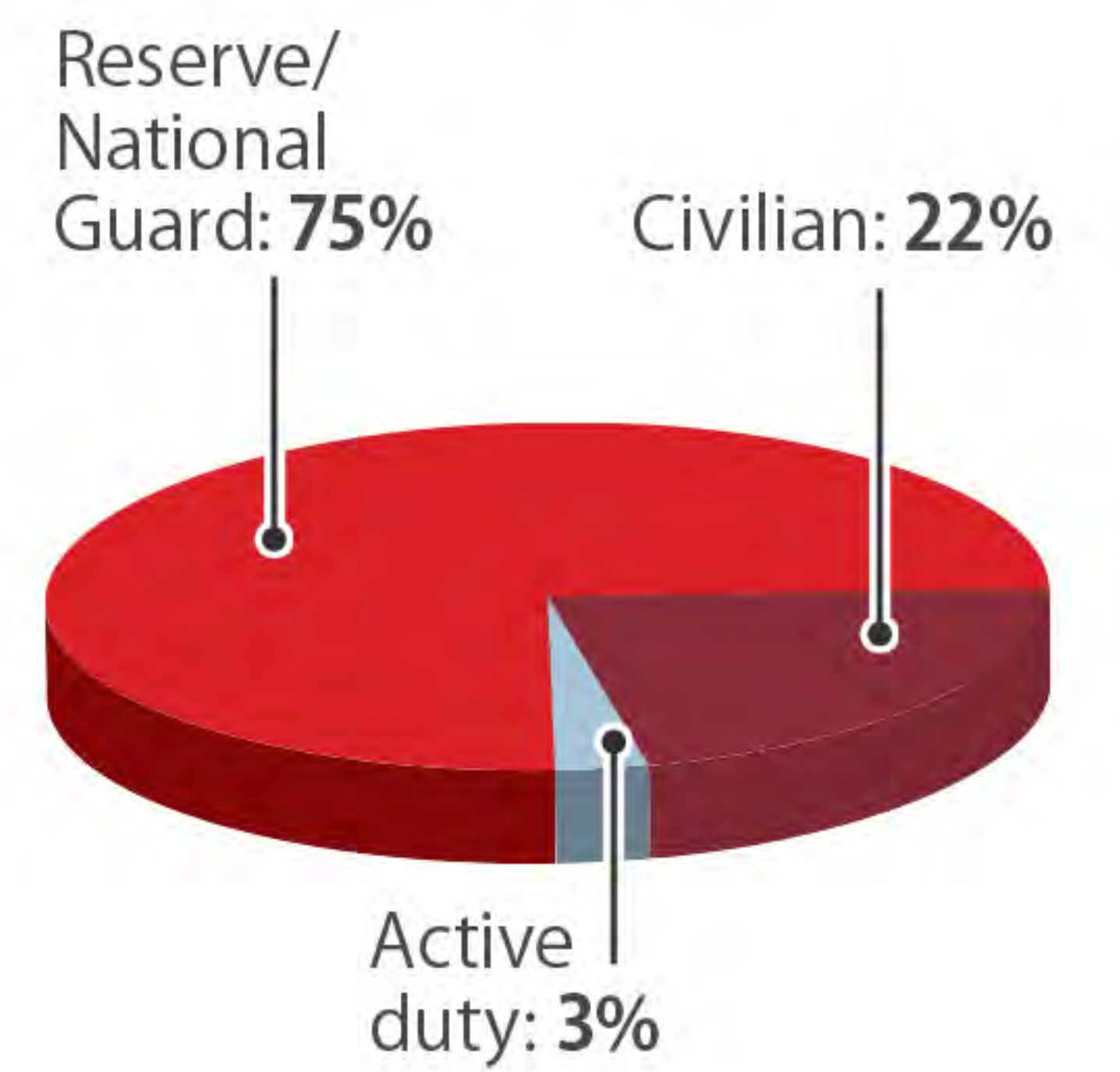


DEFENSE PERSONNEL

\$441.4 Million TOTAL PAYROLL

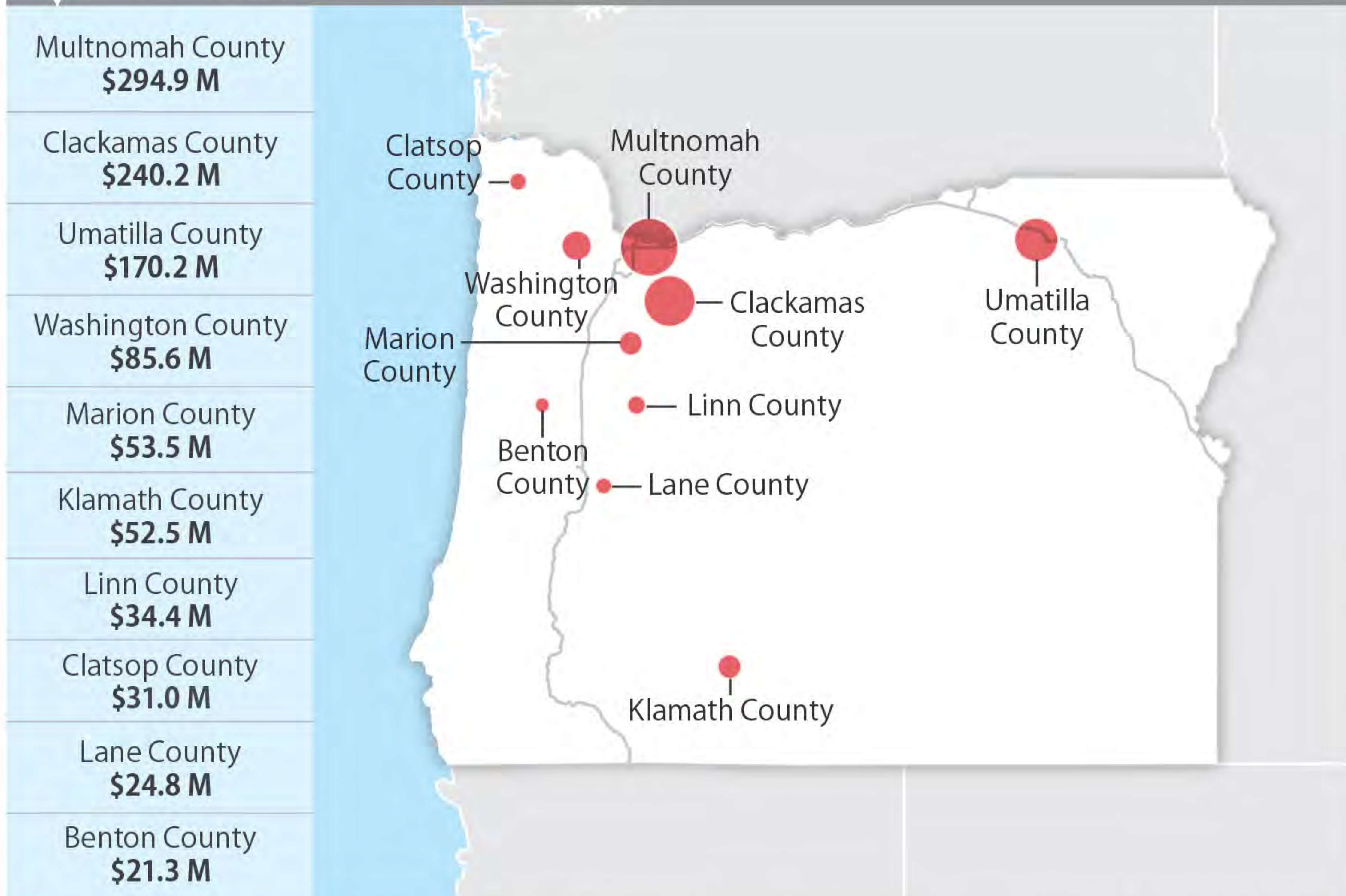
13,382 TOTAL PERSONNEL

Allocation, By Type

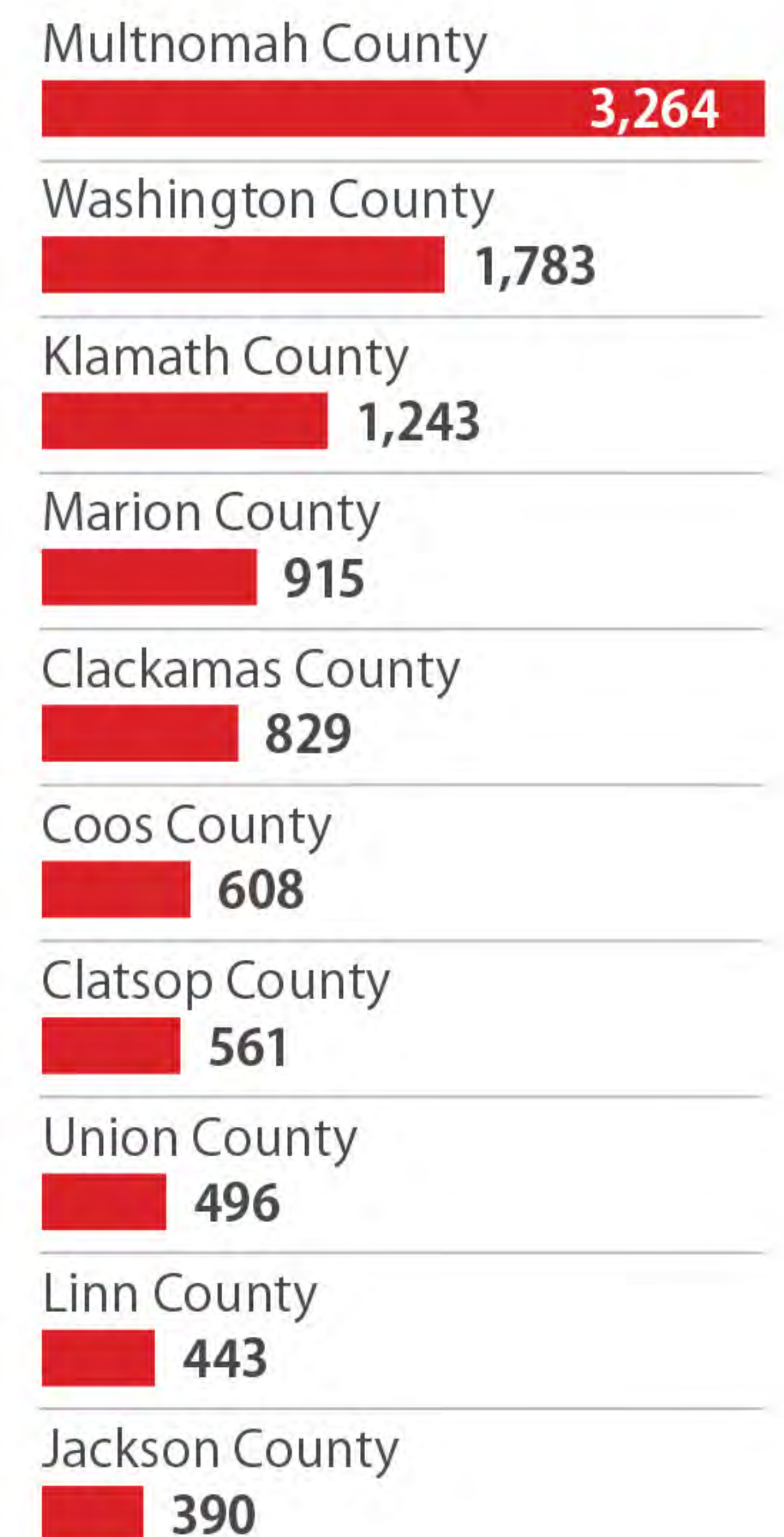


TOP DEFENSE SPENDING LOCATIONS

(M=millions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

PENNSYLVANIA

#6 \$14.2 BILLION SPENT IN STATE

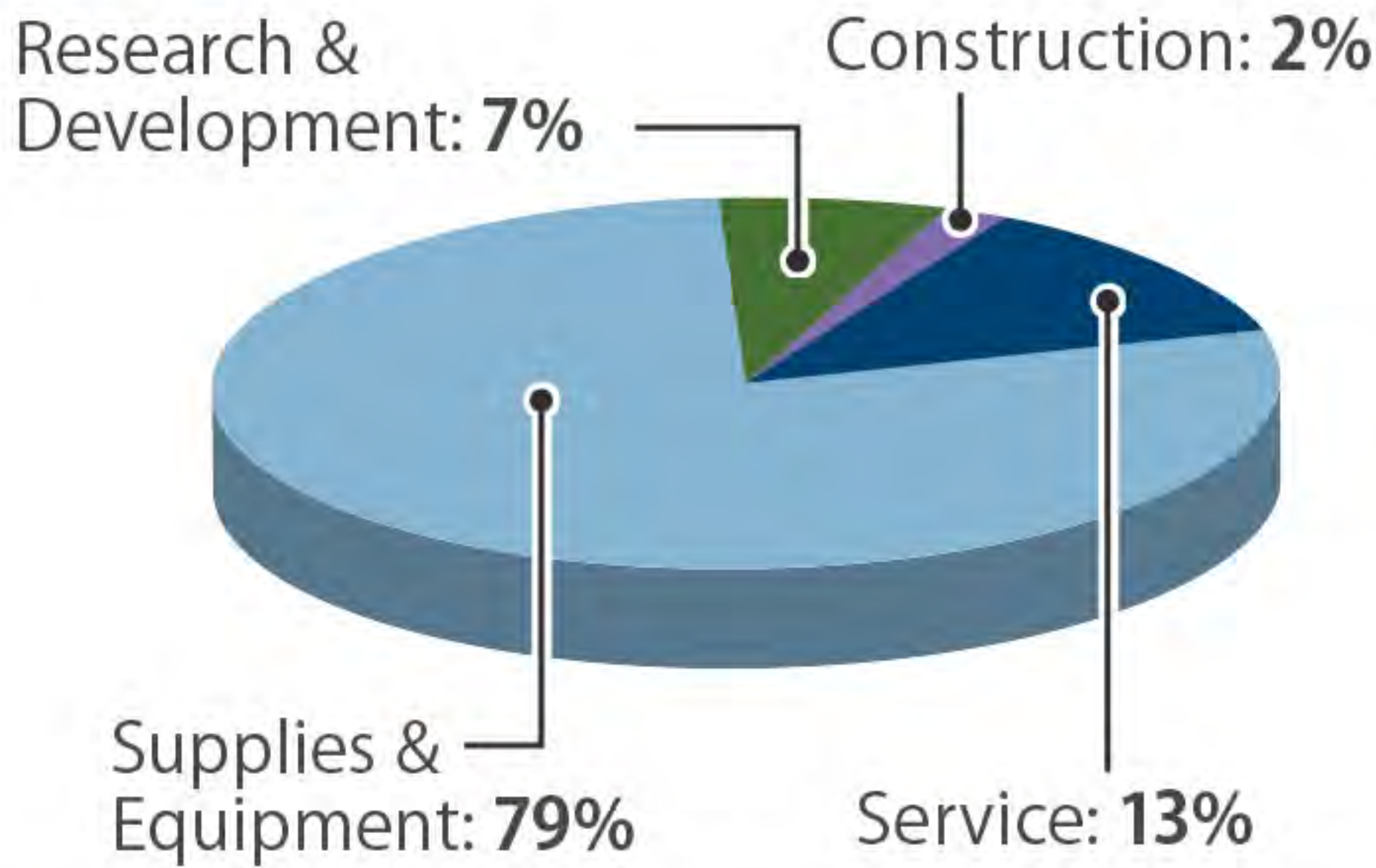
#25 2.2% OF STATE GDP

3.4% OF TOTAL U.S. DEFENSE SPENDING

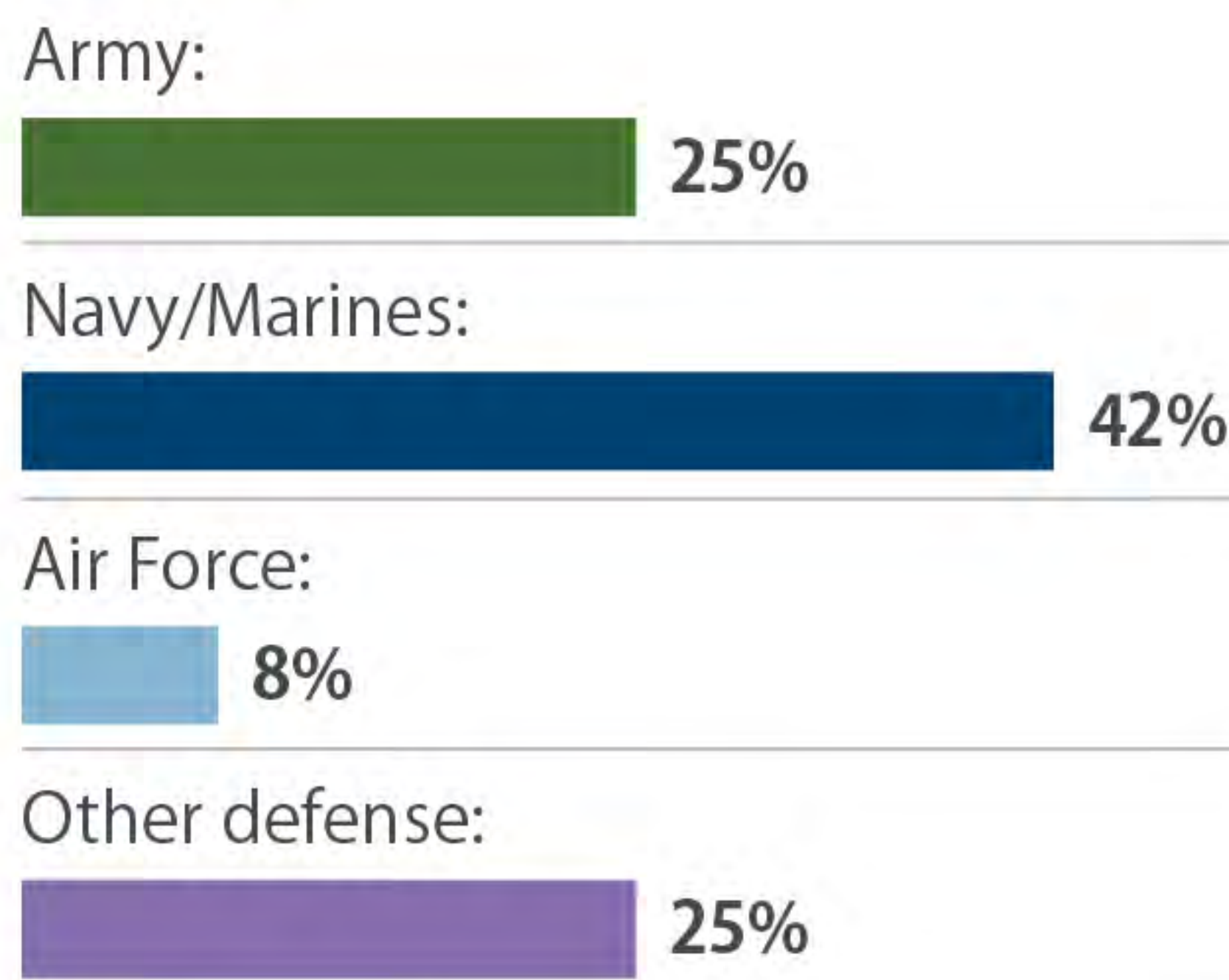
\$1,112 PER RESIDENT

CONTRACTS

By Type



By Service



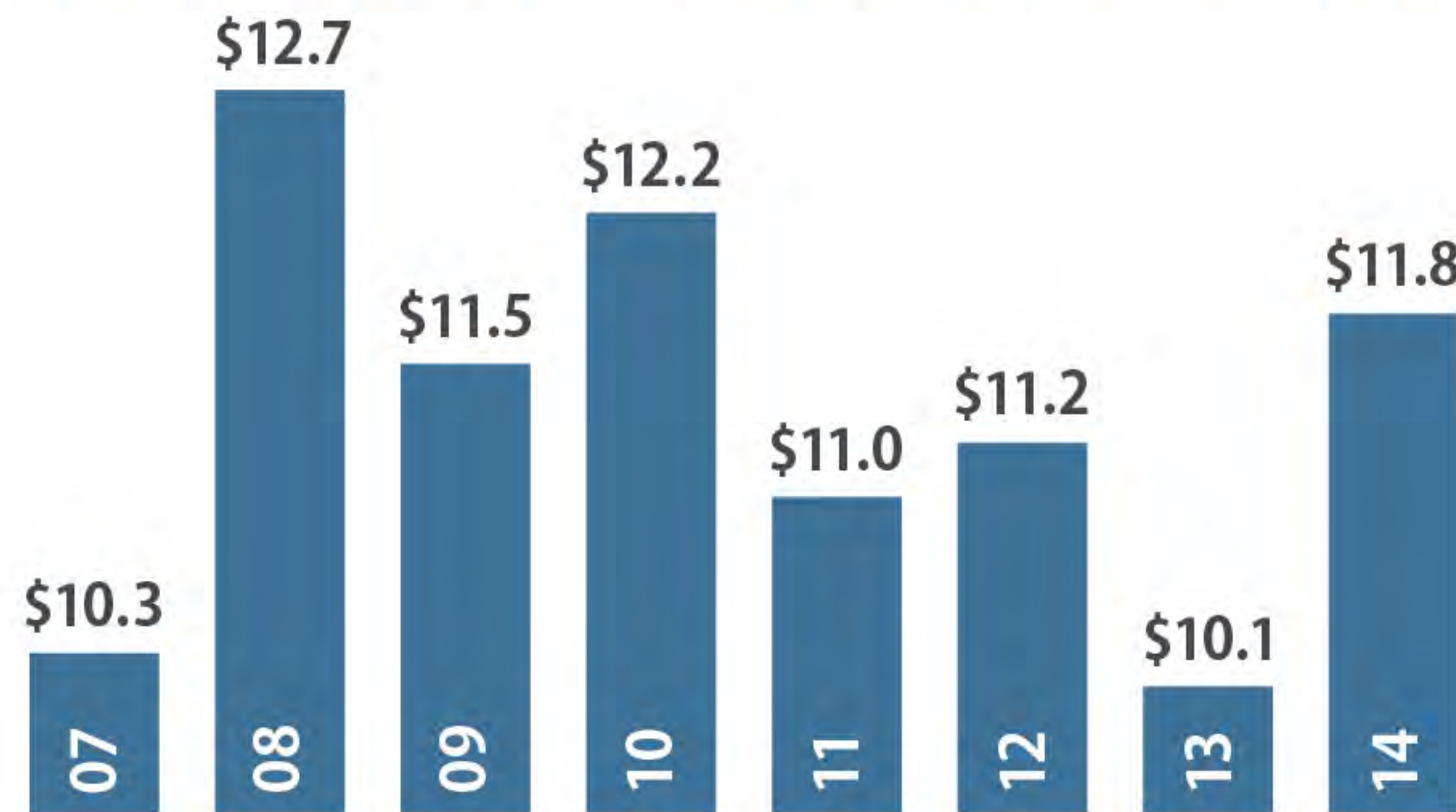
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Bechtel	\$3.5 B
Boeing	\$1.5 B
AmerisourceBergen	\$1.5 B
Lockheed Martin	\$756.3 M
BAE Systems	\$566.6 M
Highmark Inc.	\$239.9 M
Navmar Applied Sciences	\$200.8 M
Carnegie Mellon University	\$189.1 M
Pennsylvania State University	\$141.0 M
United States Department of Energy	\$114.7 M

Value of Contract Awards Performed (Billions)

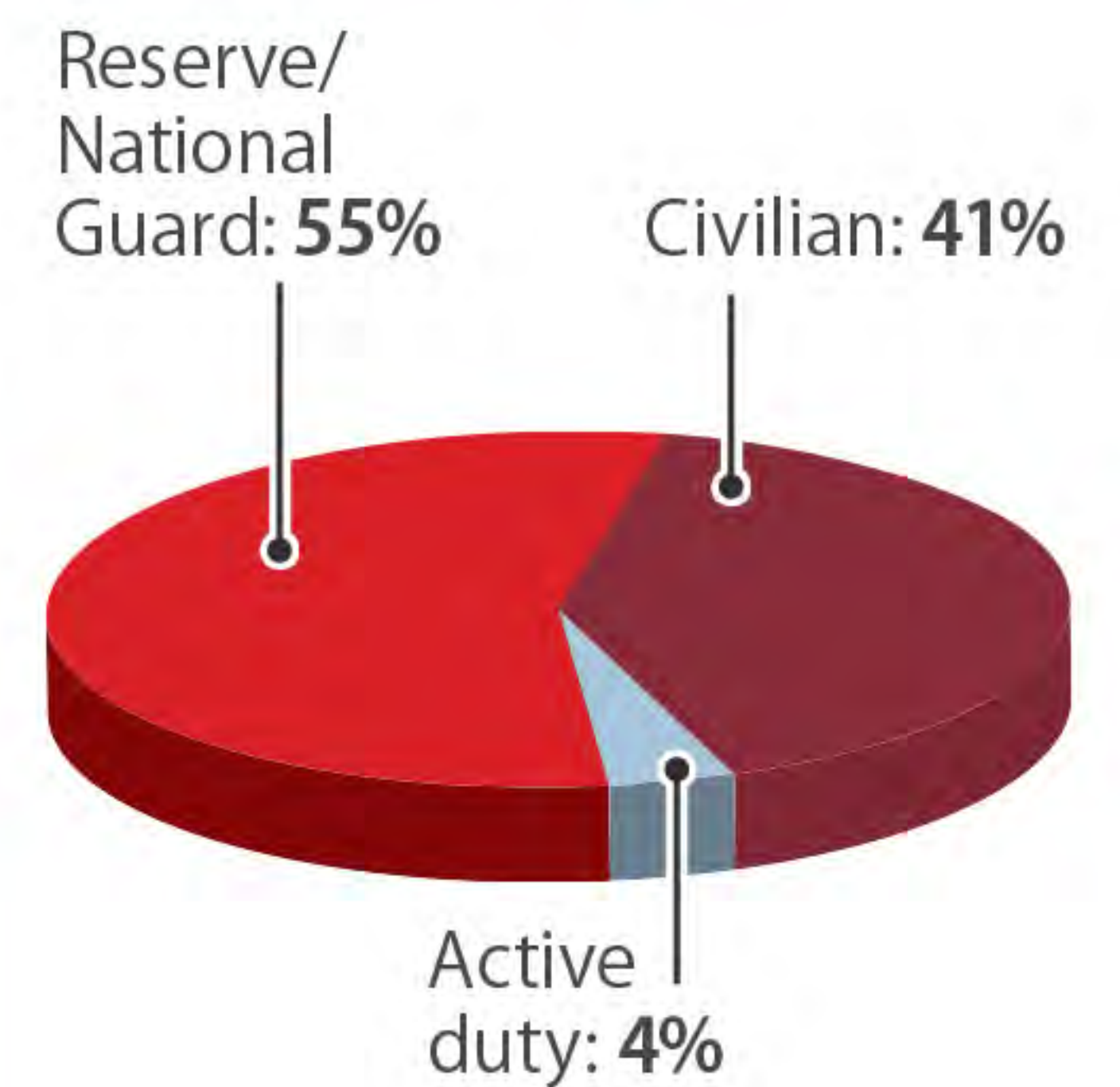


DEFENSE PERSONNEL

\$2.5 Billion
TOTAL PAYROLL

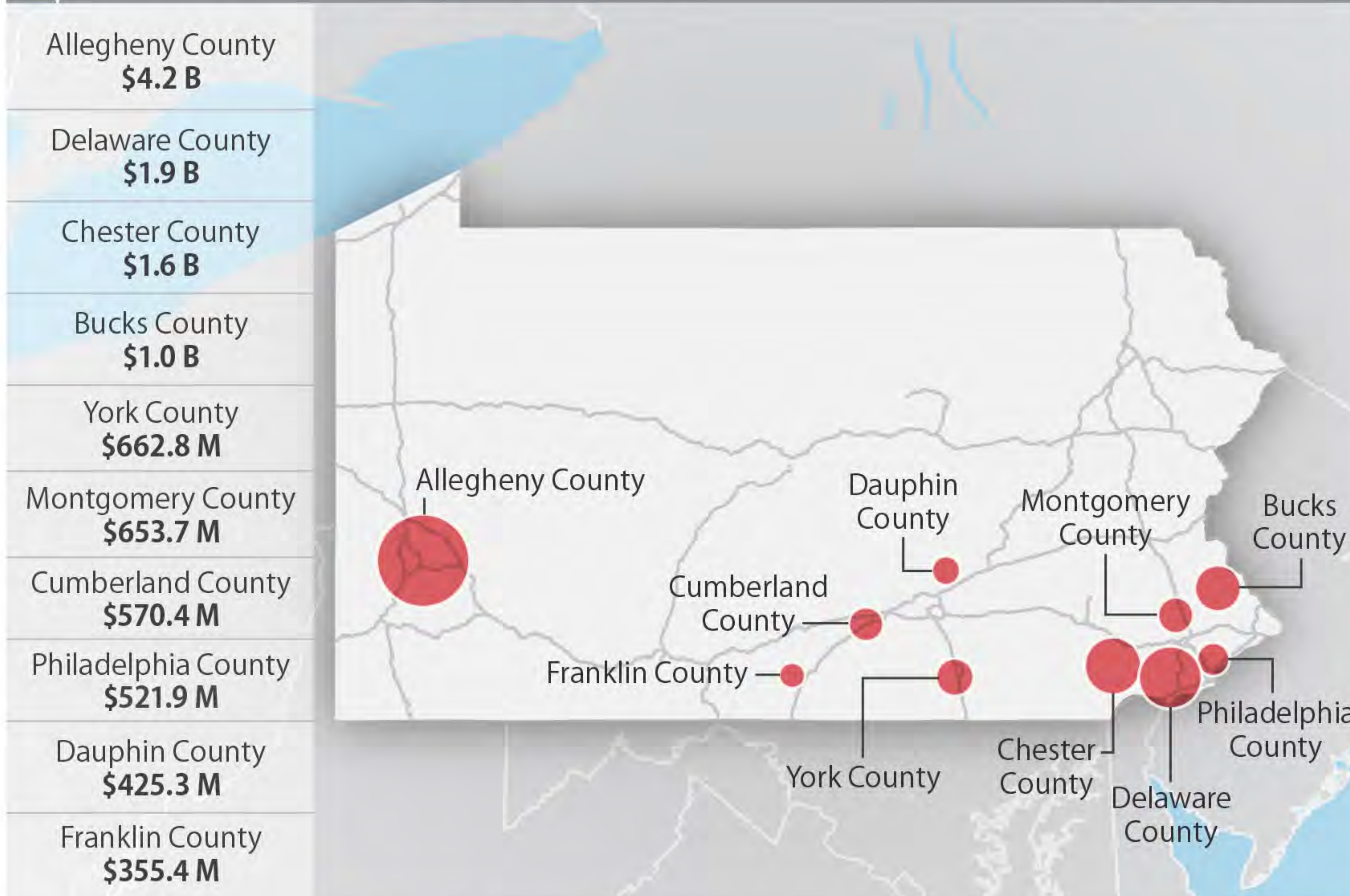
57,513
TOTAL PERSONNEL

Allocation, By Type

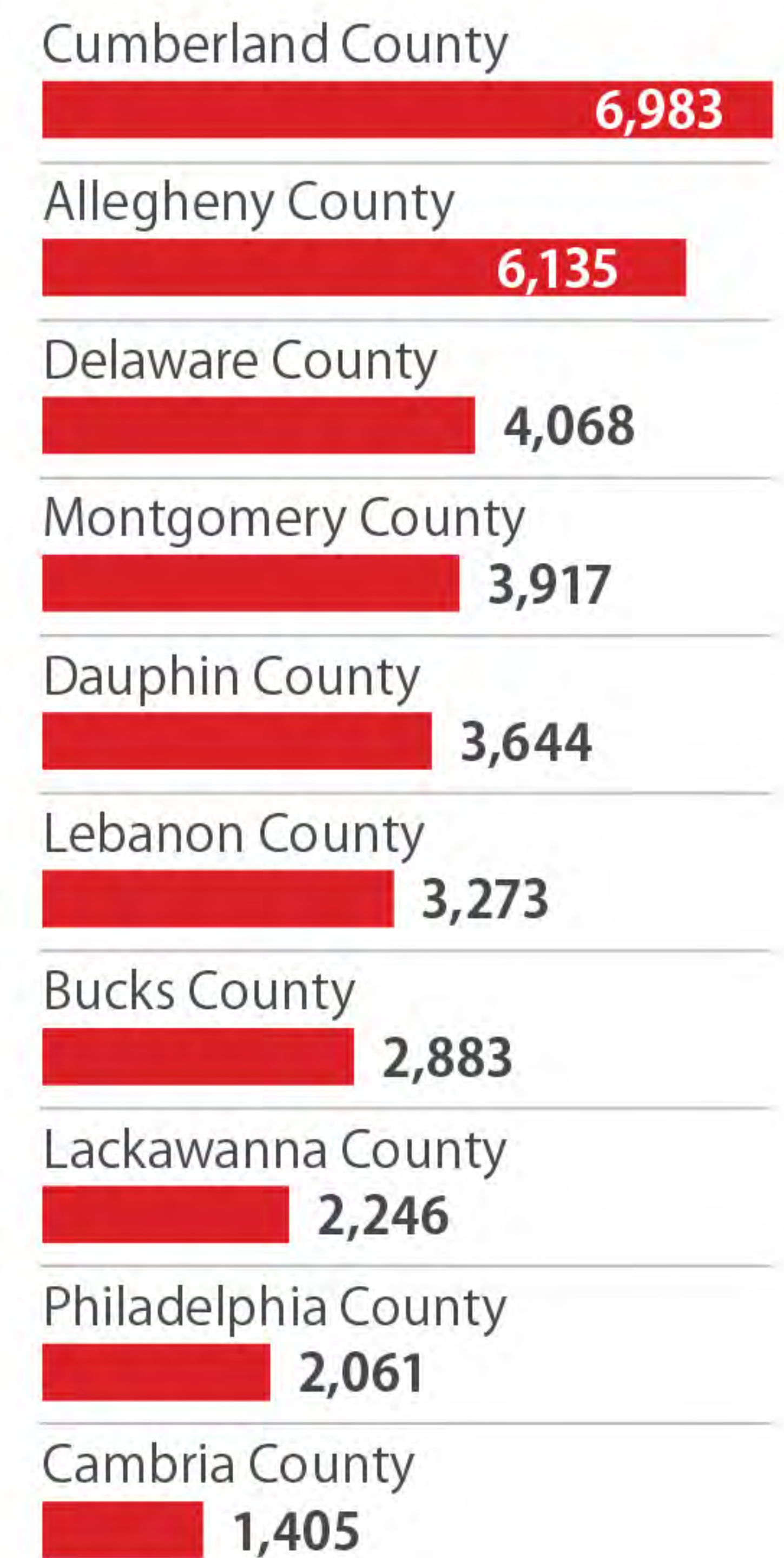


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

RHODE ISLAND

#38 \$2.1 BILLION SPENT IN STATE

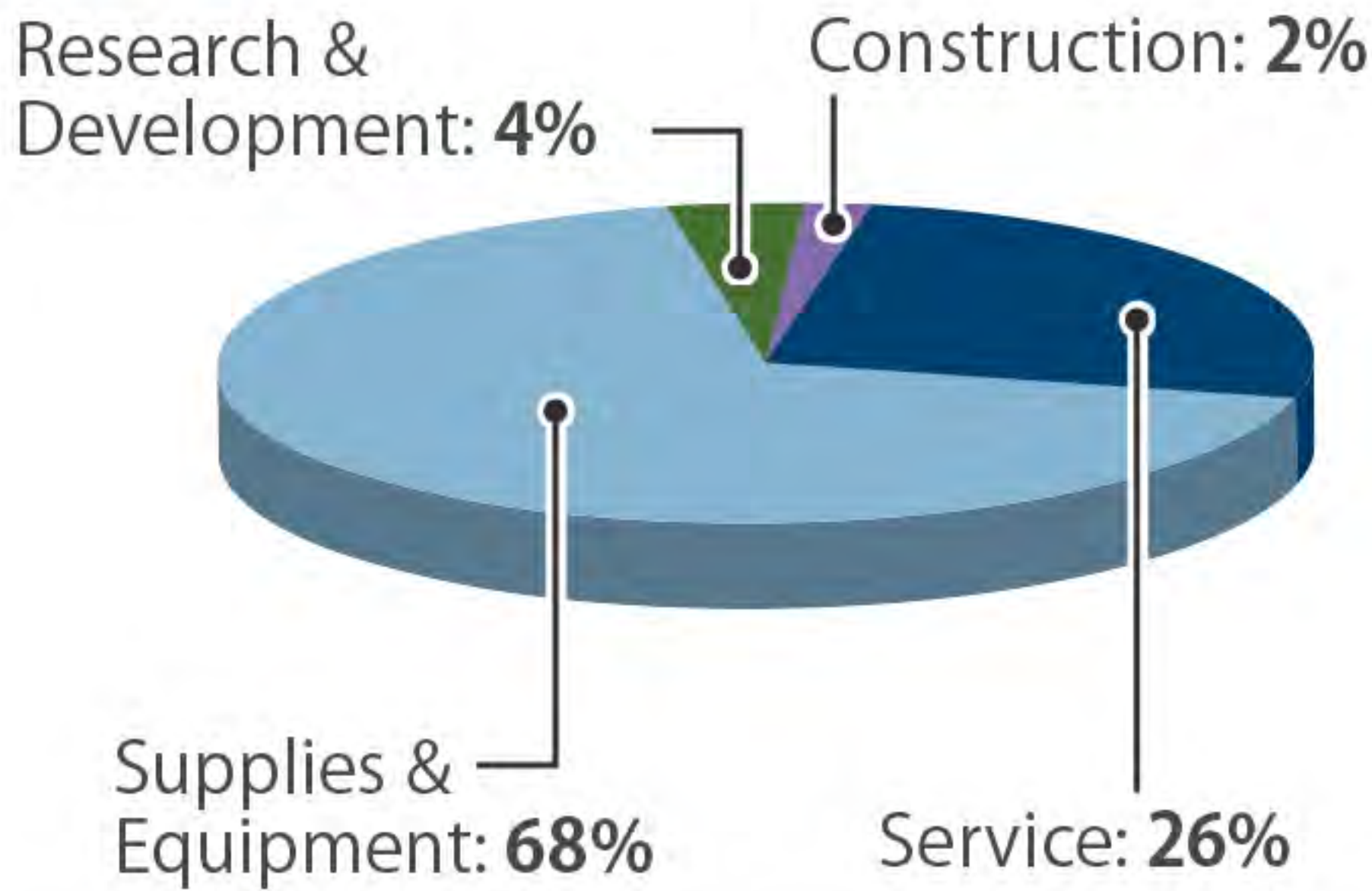
#13 3.8% OF STATE GDP

0.5% OF TOTAL U.S. DEFENSE SPENDING

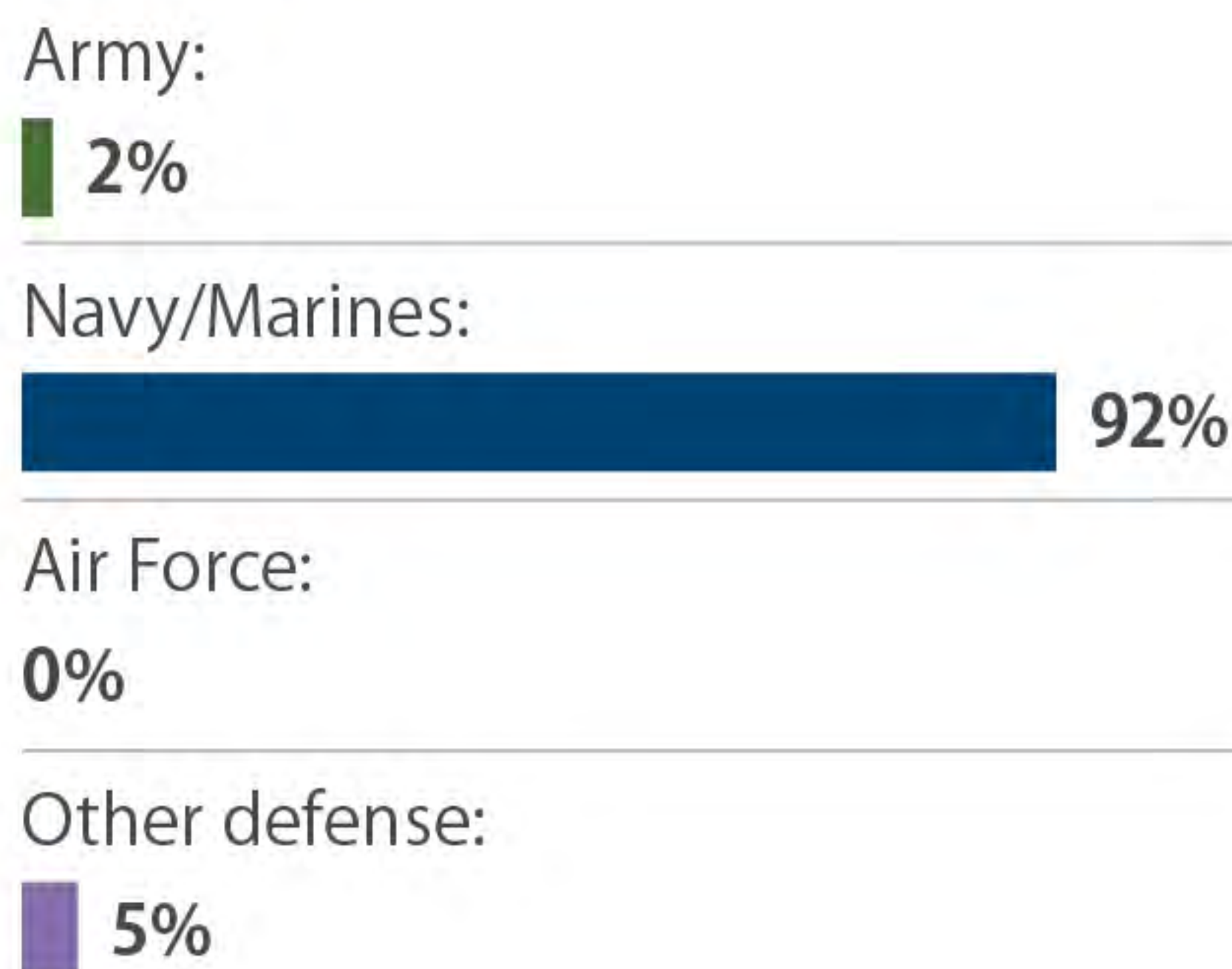
\$1,948 PER RESIDENT

CONTRACTS

By Type



By Service



Fiscal Year 2014

Top Contractors

(M=millions)

Raytheon	\$257.1 M
Systems Engineering & Associates	\$49.9 M
L-3 Communications	\$41.4 M
McLaughlin Research Corporation	\$23.6 M
SAIC	\$22.9 M
BAE Systems	\$20.2 M
Alion Science and Technology	\$13.4 M
Lockheed Martin	\$13.0 M
Rite-Solutions	\$9.2 M
Doyon	\$8.8 M

Value of Contract Awards Performed (Billions)

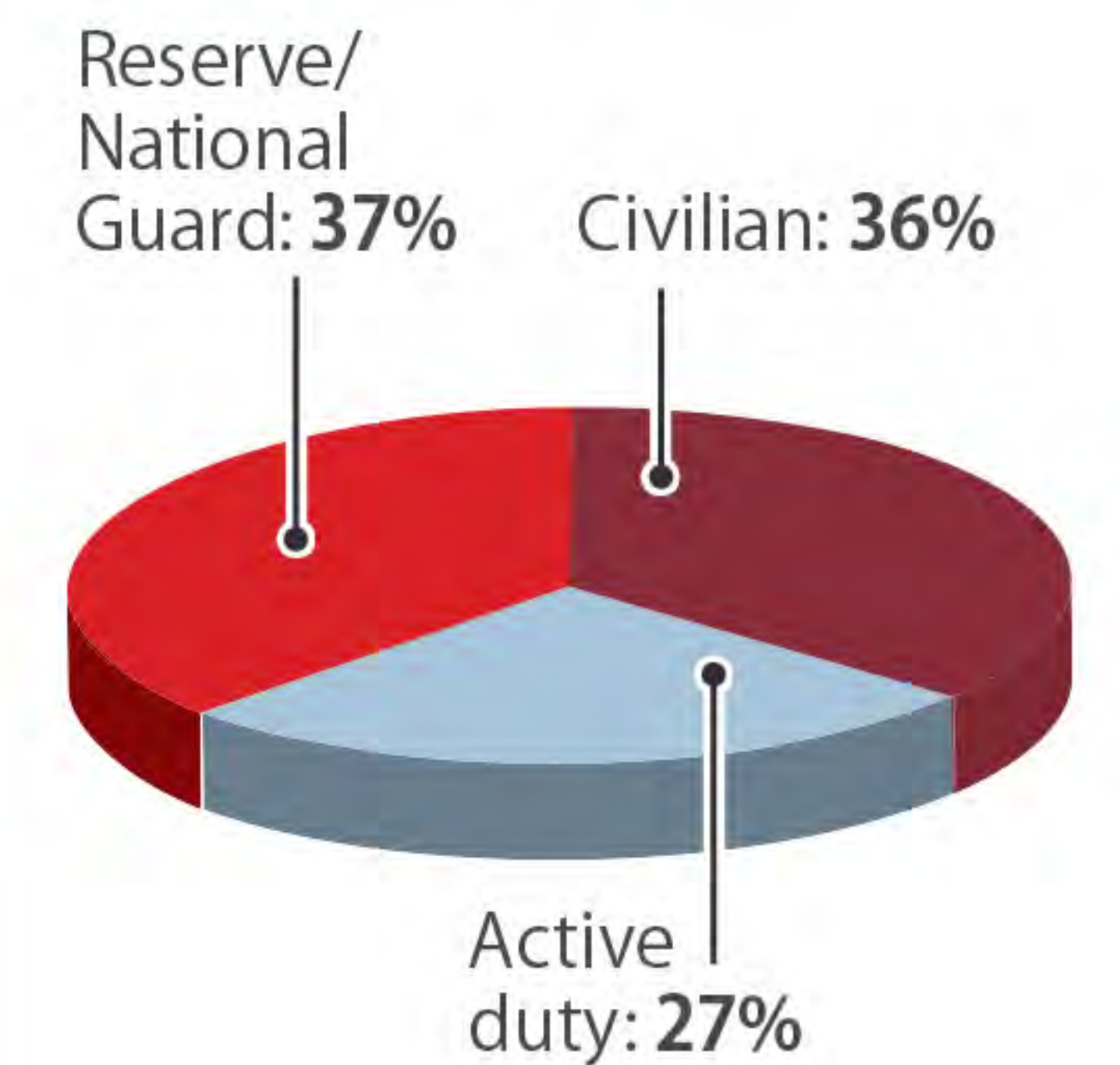


DEFENSE PERSONNEL

\$754.3 Million
TOTAL PAYROLL

12,328
TOTAL PERSONNEL

Allocation, By Type



TOP DEFENSE SPENDING LOCATIONS

(M=millions)

Newport County	\$892.2 M
Washington County	\$741.9 M
Providence County	\$233.1 M
Kent County	\$131.1 M
Bristol County	\$42.9 M



Top Personnel Locations

Newport County	5,105
Providence County	2,879
Washington County	1,792
Kent County	1,586
Bristol County	505

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

SOUTH CAROLINA

#22 \$6.1 BILLION SPENT IN STATE

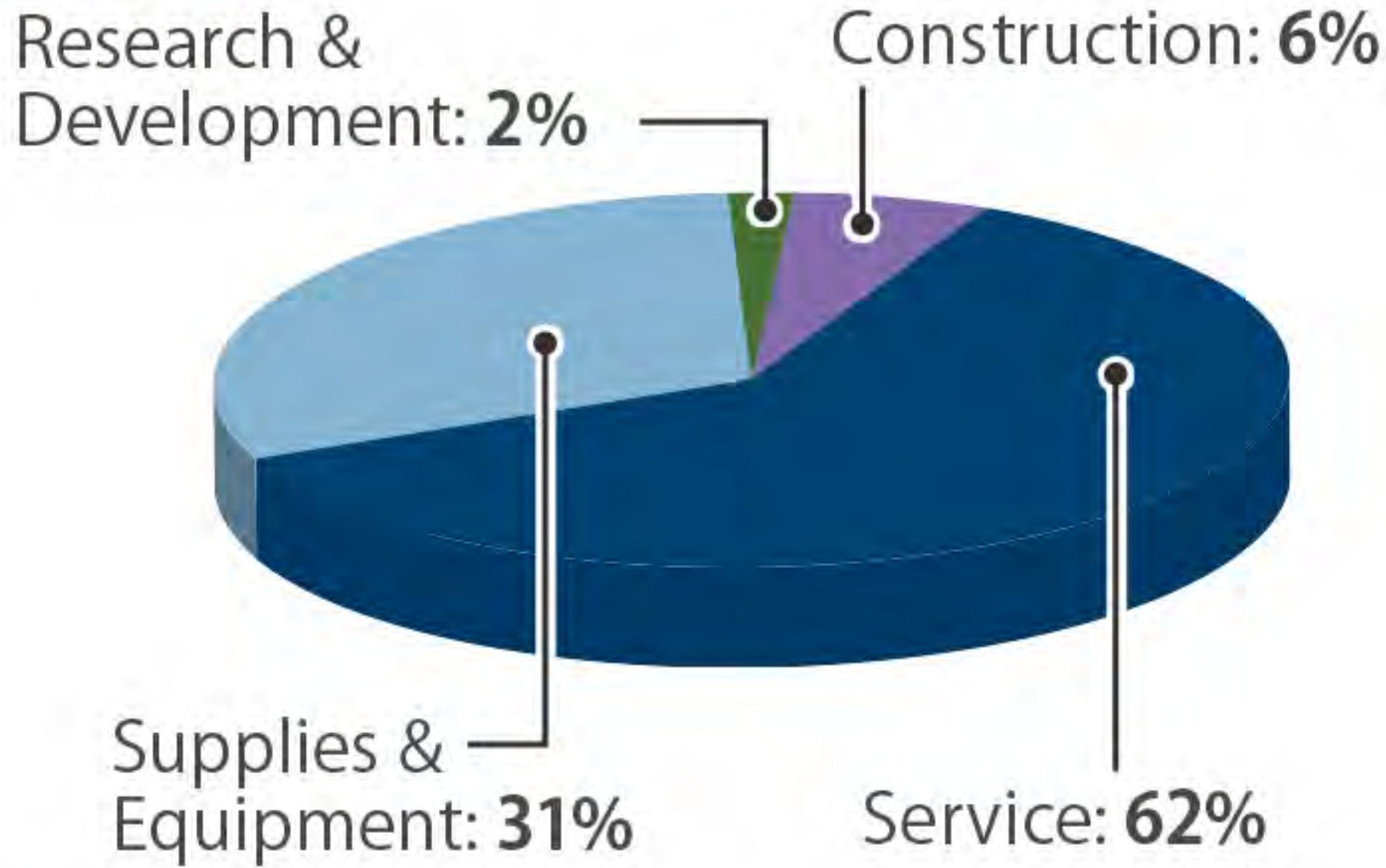
#15 3.3% OF STATE GDP

1.5% OF TOTAL U.S. DEFENSE SPENDING

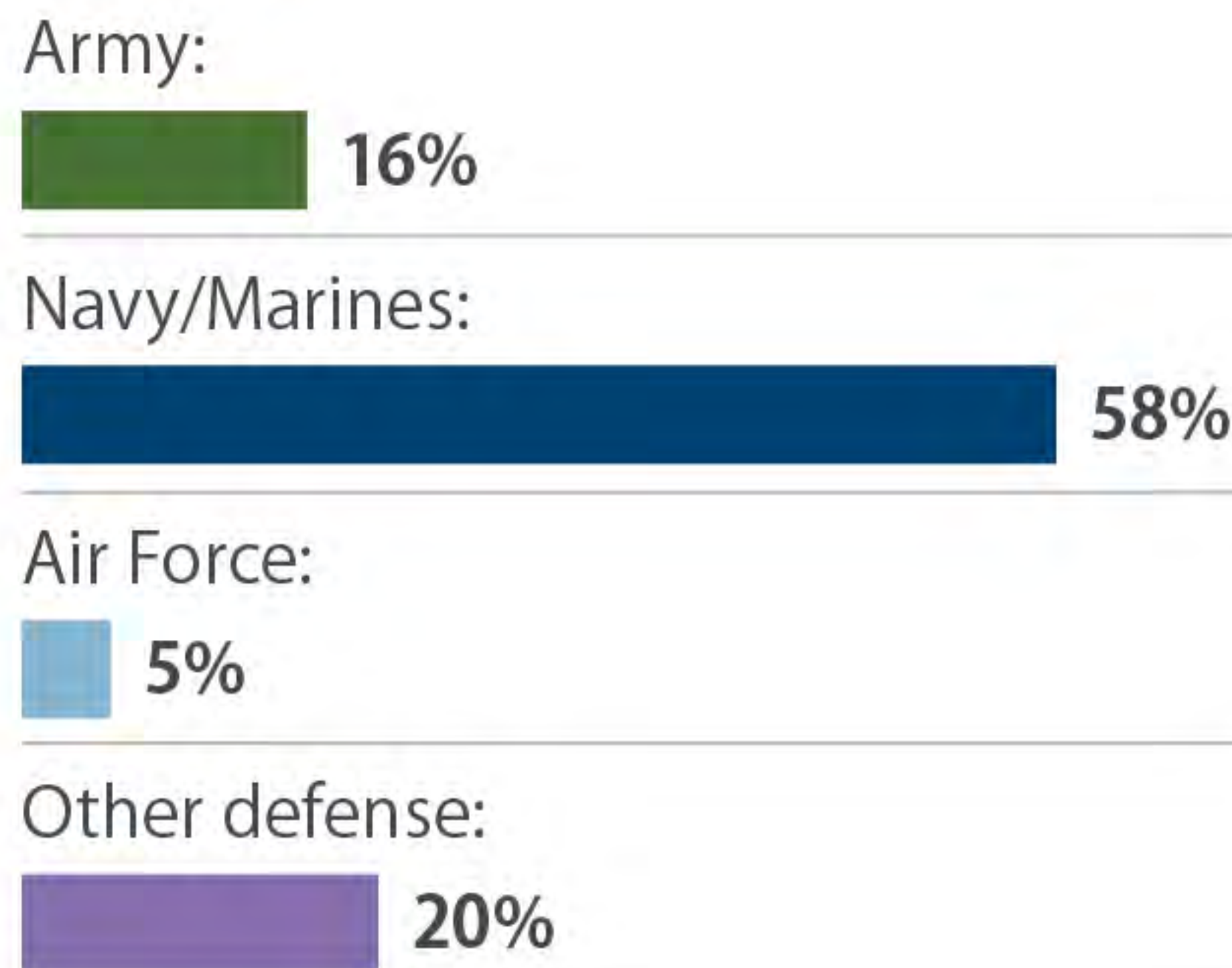
\$1,262 PER RESIDENT

CONTRACTS

By Type



By Service



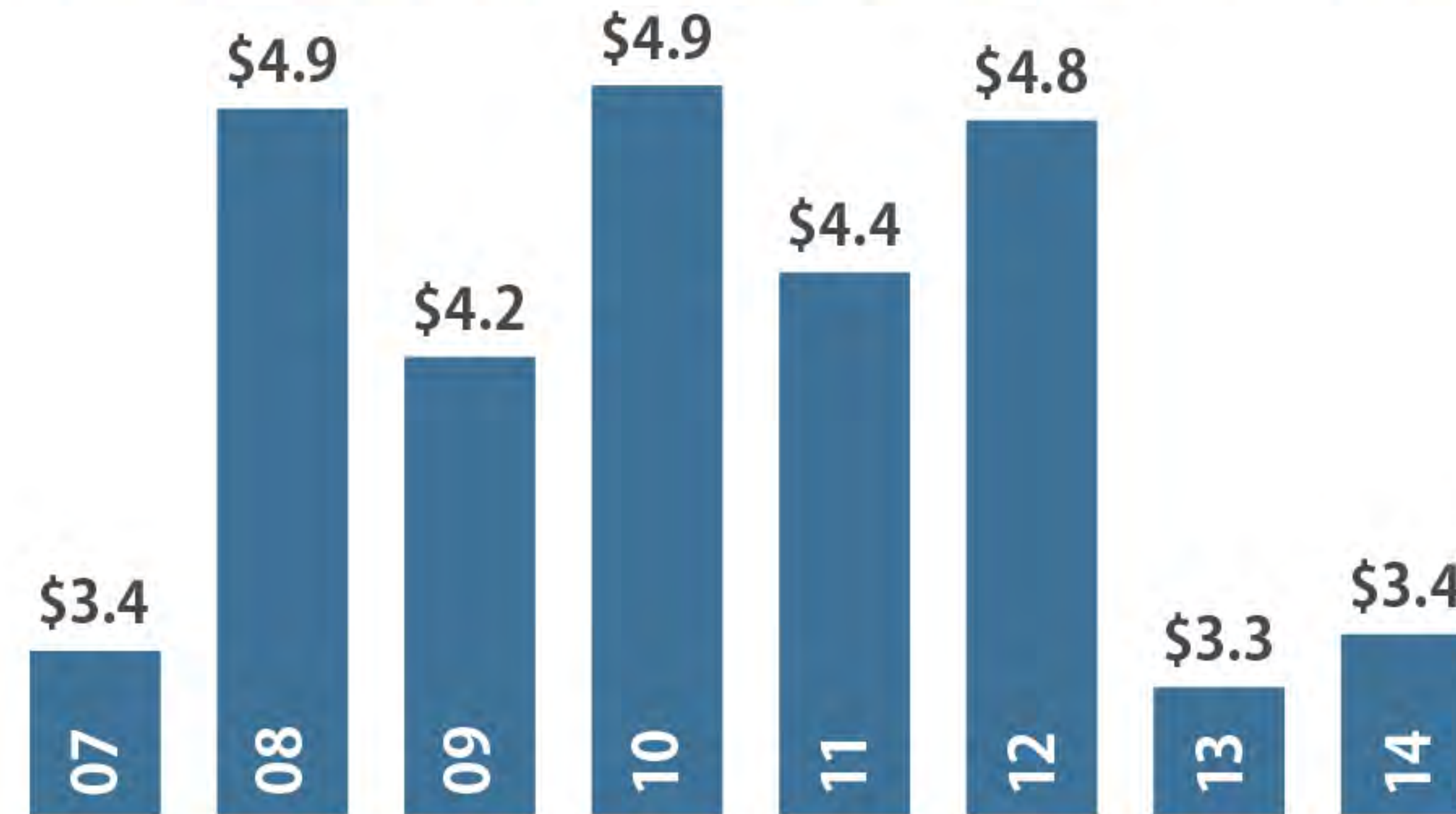
Fiscal Year 2014

Top Contractors

(M=millions)

SAIC	\$254.7 M
General Dynamics	\$147.7 M
L-3 Communications	\$126.7 M
Lockheed Martin	\$109.9 M
Cerberus Cptl Mgmt (Readiness Mgmt Sprt)	\$93.5 M
Force Protection, Inc.	\$88.5 M
Honeywell International	\$88.1 M
Mercom	\$83.3 M
CACI	\$79.5 M
UNAKA	\$68.5 M

Value of Contract Awards Performed (Billions)

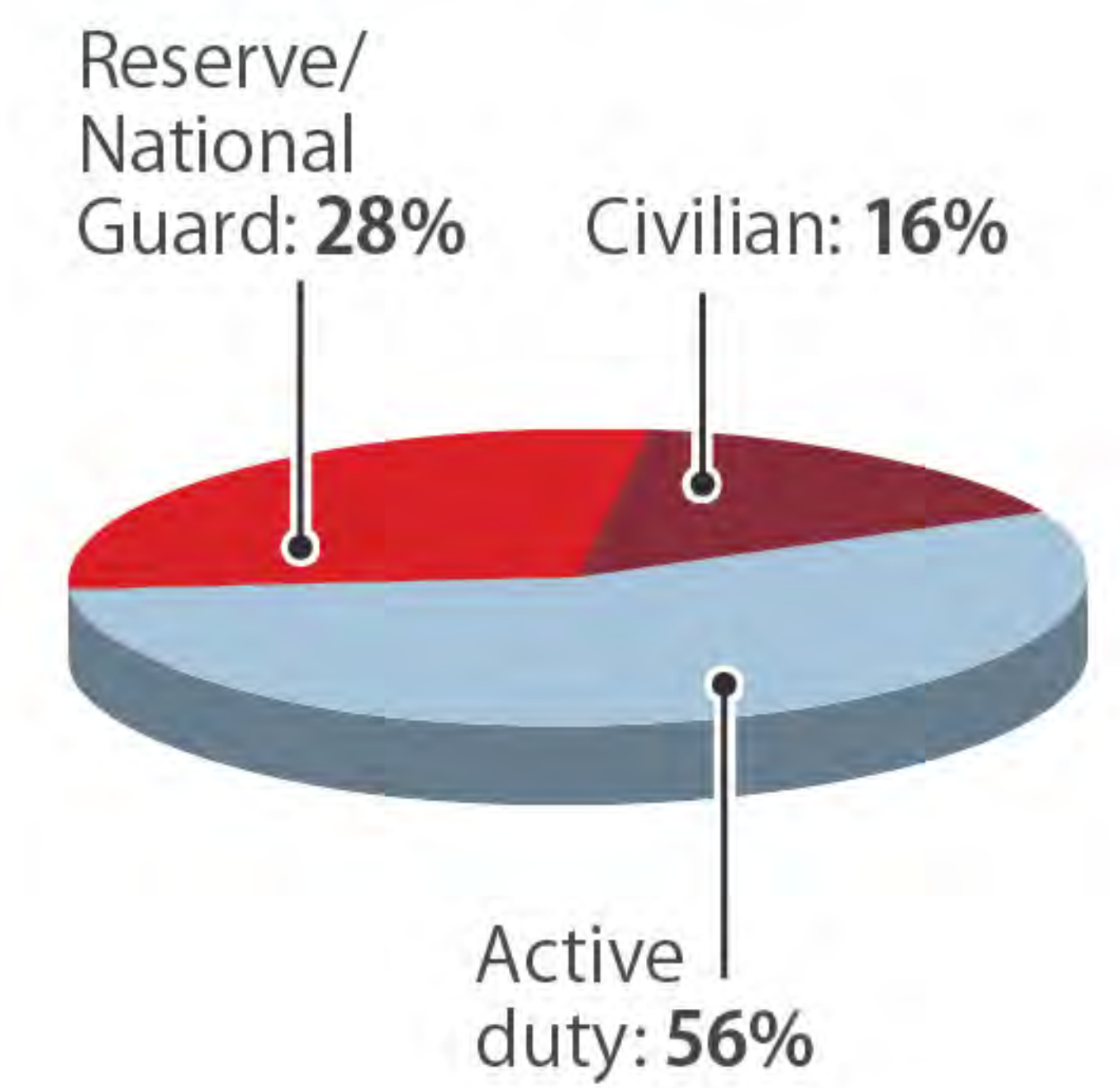


DEFENSE PERSONNEL

\$2.7 Billion
TOTAL PAYROLL

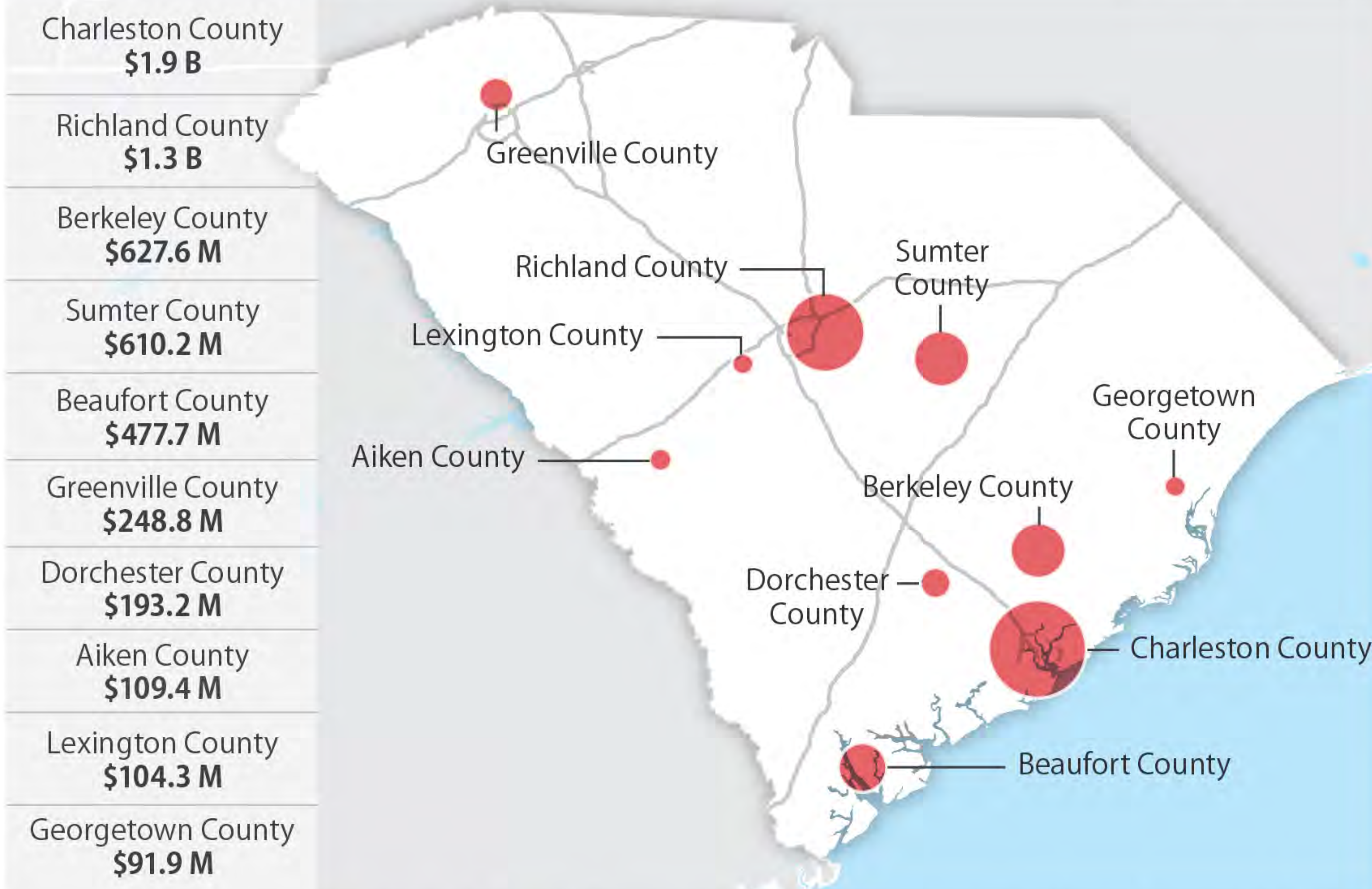
65,812
TOTAL PERSONNEL

Allocation, By Type

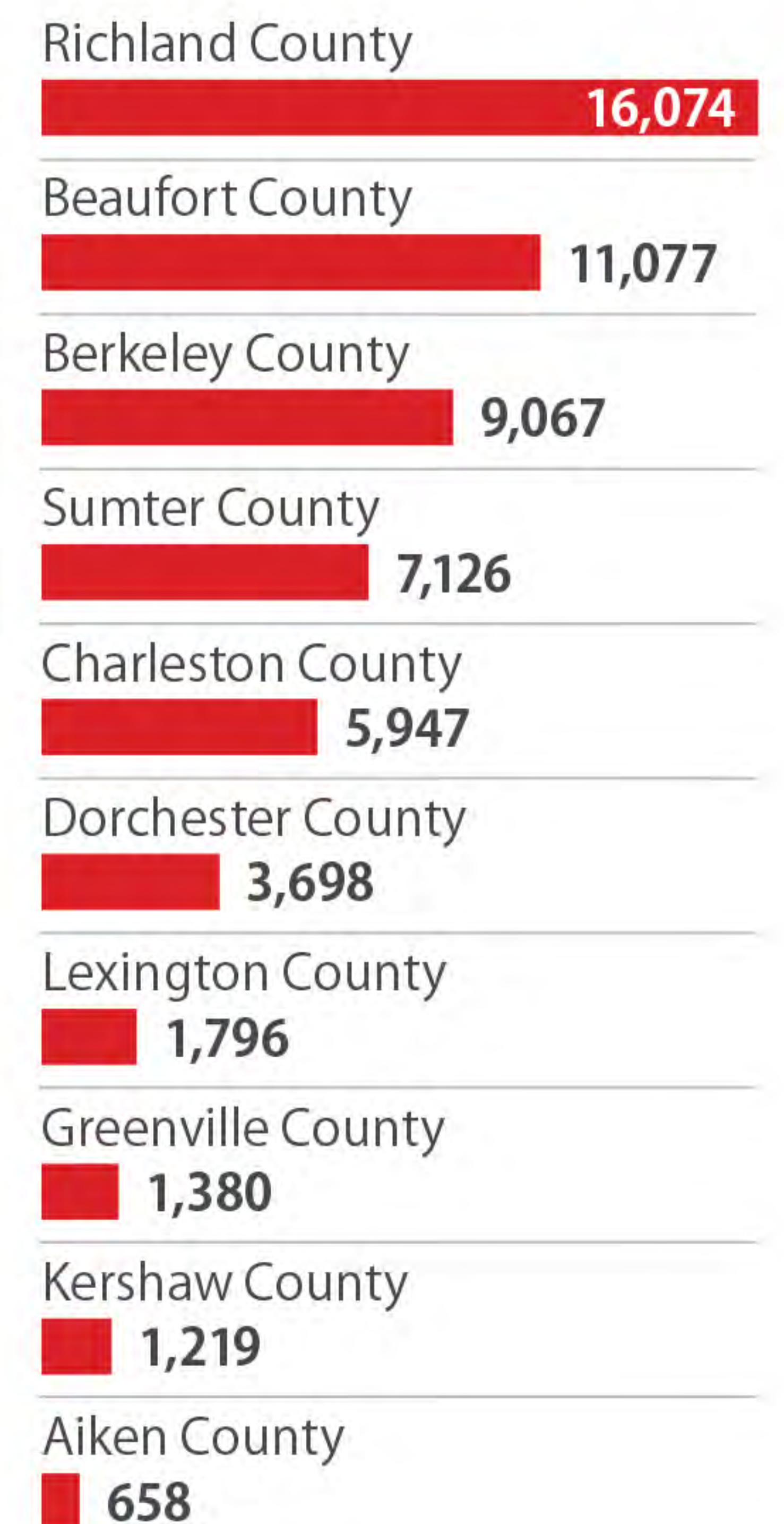


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

SOUTH DAKOTA

#46 \$686.7 MILLION SPENT IN STATE

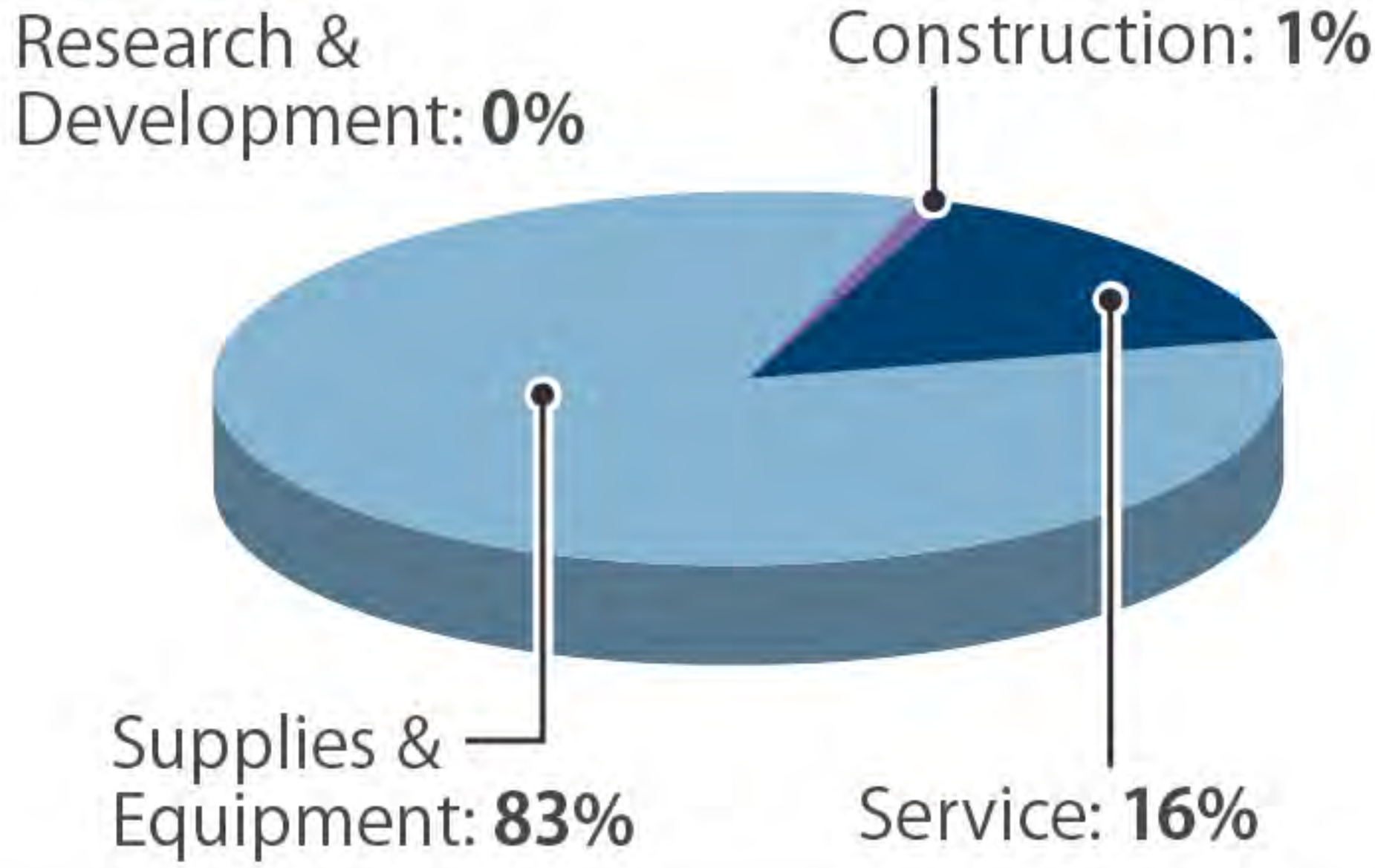
#31 1.4% OF STATE GDP

0.2% OF TOTAL U.S. DEFENSE SPENDING

\$805 PER RESIDENT

CONTRACTS

By Type

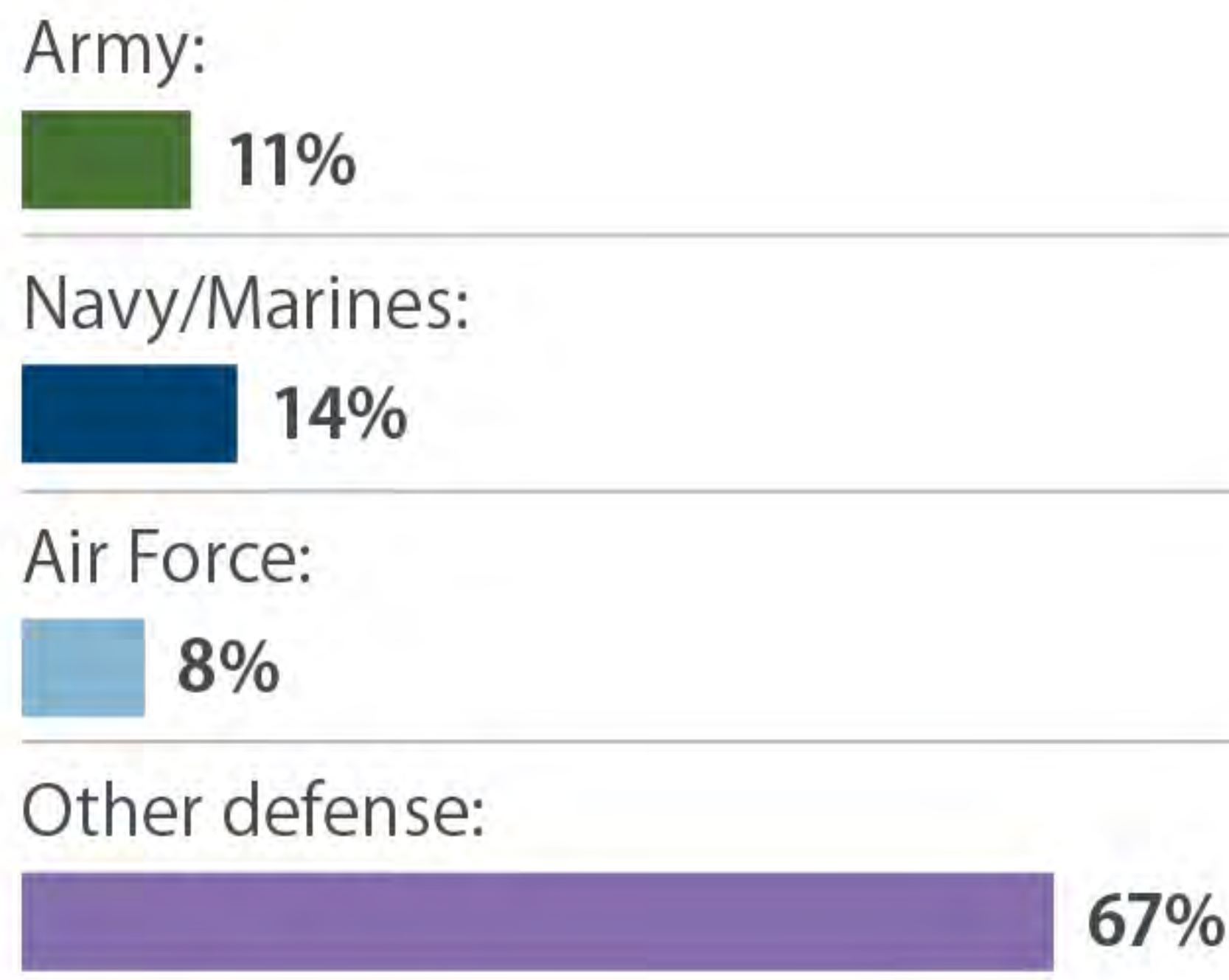


Top Contractors

(M=millions)

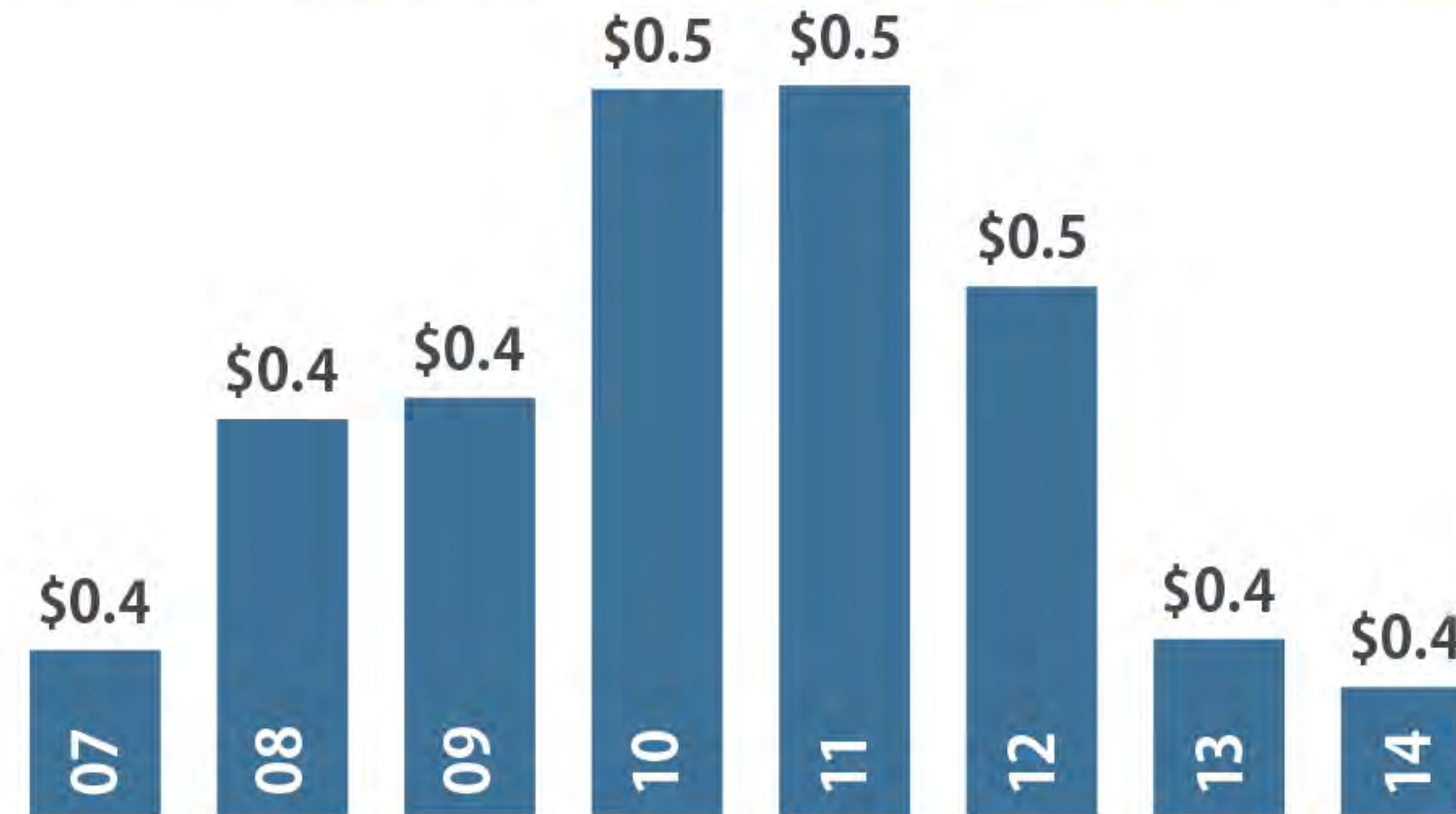
Tyson Foods	\$223.8 M
BAE Systems	\$35.5 M
Forest Products Distributors	\$6.1 M
Royal Bridge	\$5.8 M
M1 Support Services	\$5.2 M
Chenega Corporation	\$4.2 M
Black Hills Ammunition Inc.	\$4.1 M
Astec Industries, Inc.	\$3.6 M
GBK Joint Venture	\$3.5 M
NIITEK	\$3.0 M

By Service



Fiscal Year 2014

Value of Contract Awards Performed (Billions)

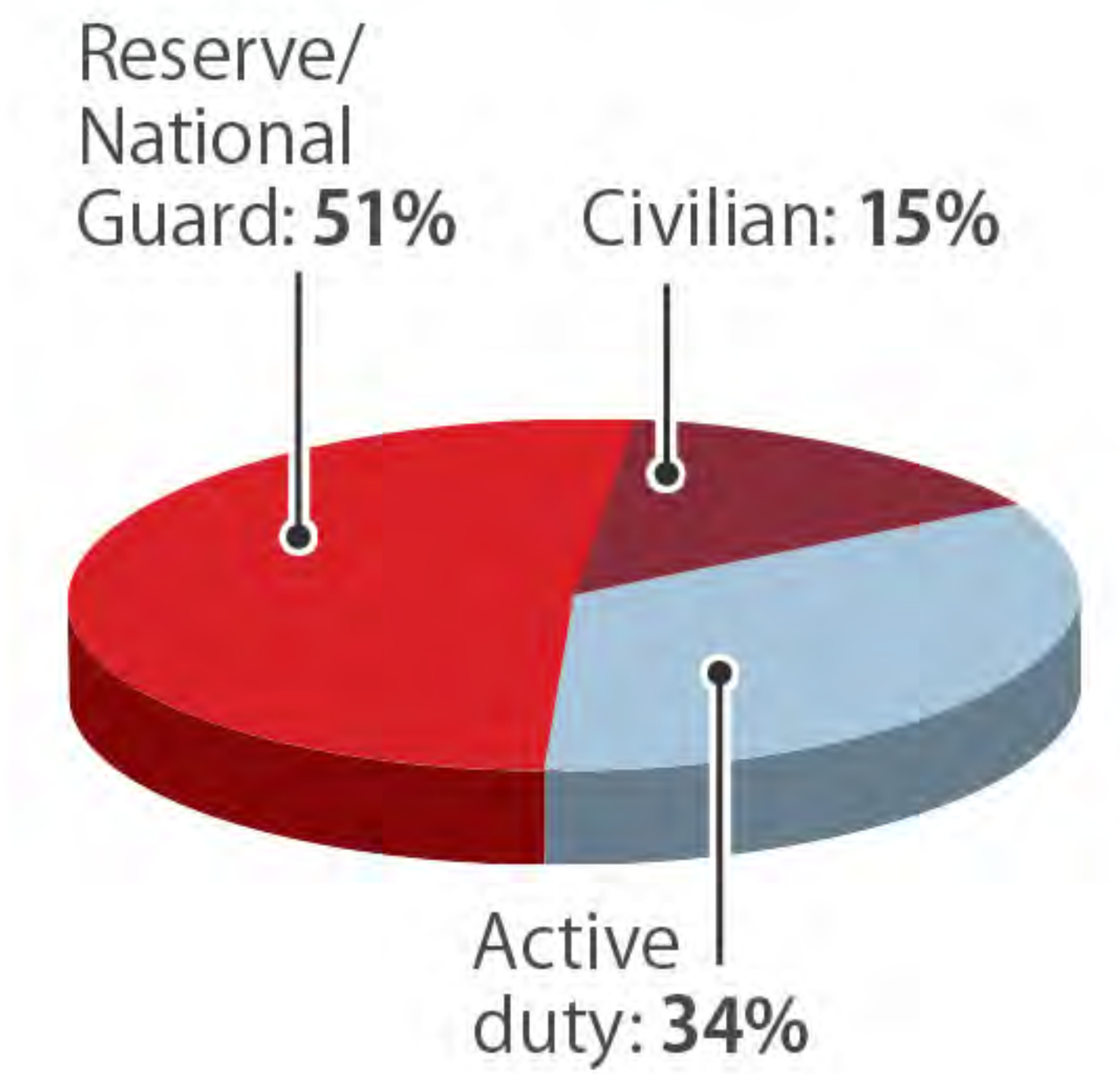


DEFENSE PERSONNEL

\$334.5 Million TOTAL PAYROLL

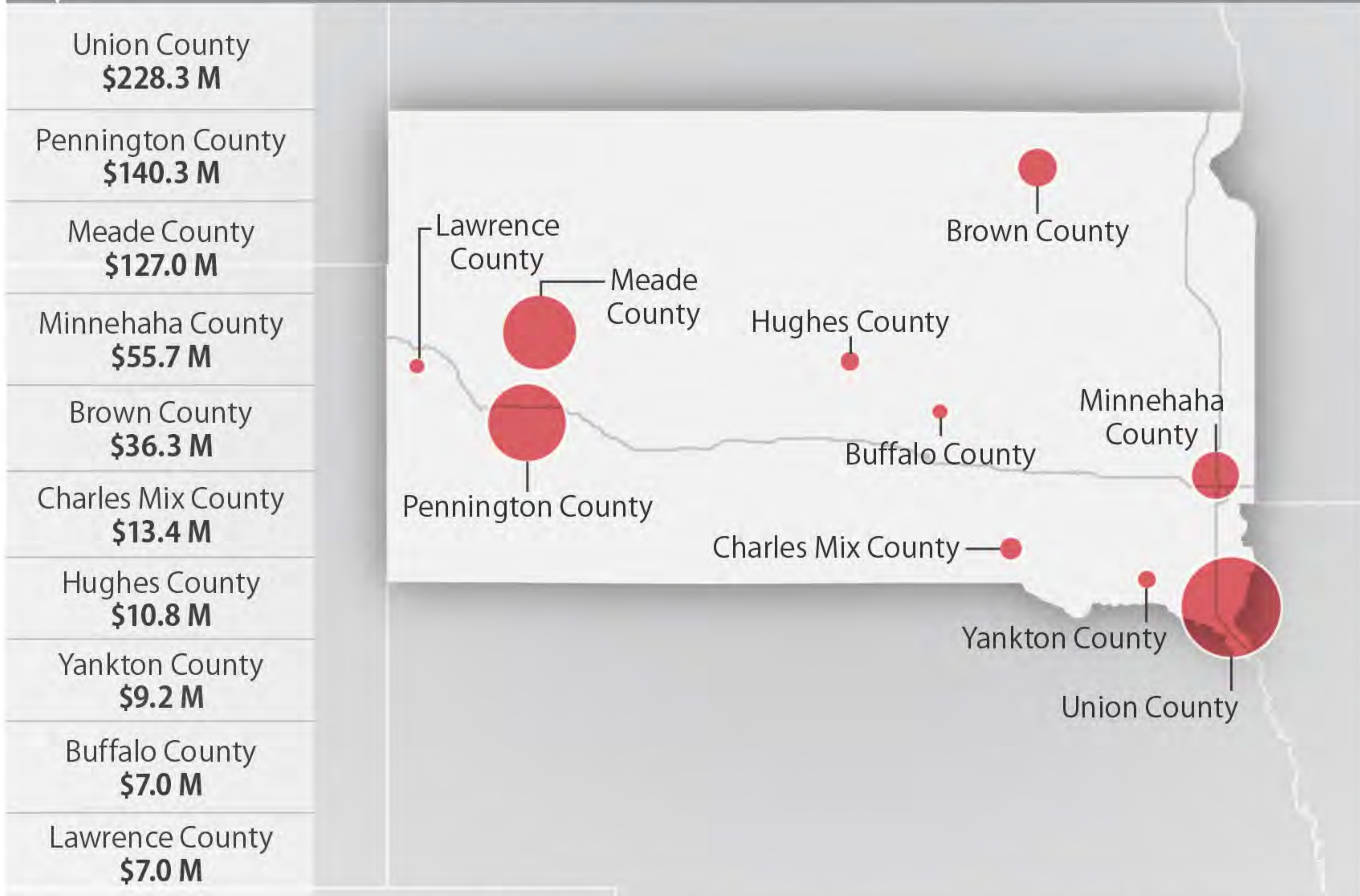
9,430 TOTAL PERSONNEL

Allocation, By Type

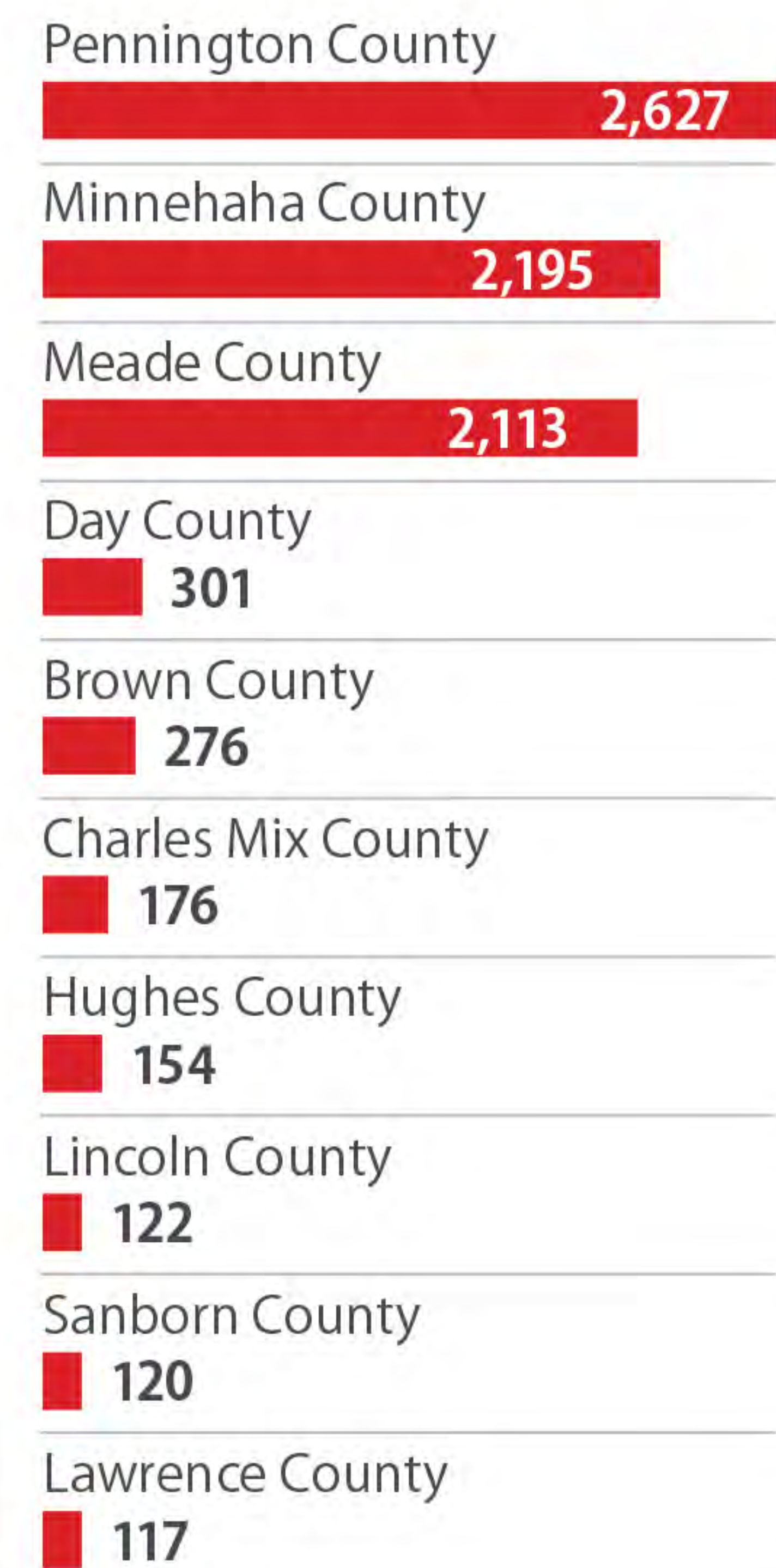


TOP DEFENSE SPENDING LOCATIONS

(M=millions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

TENNESSEE

#36 \$2.4 BILLION SPENT IN STATE

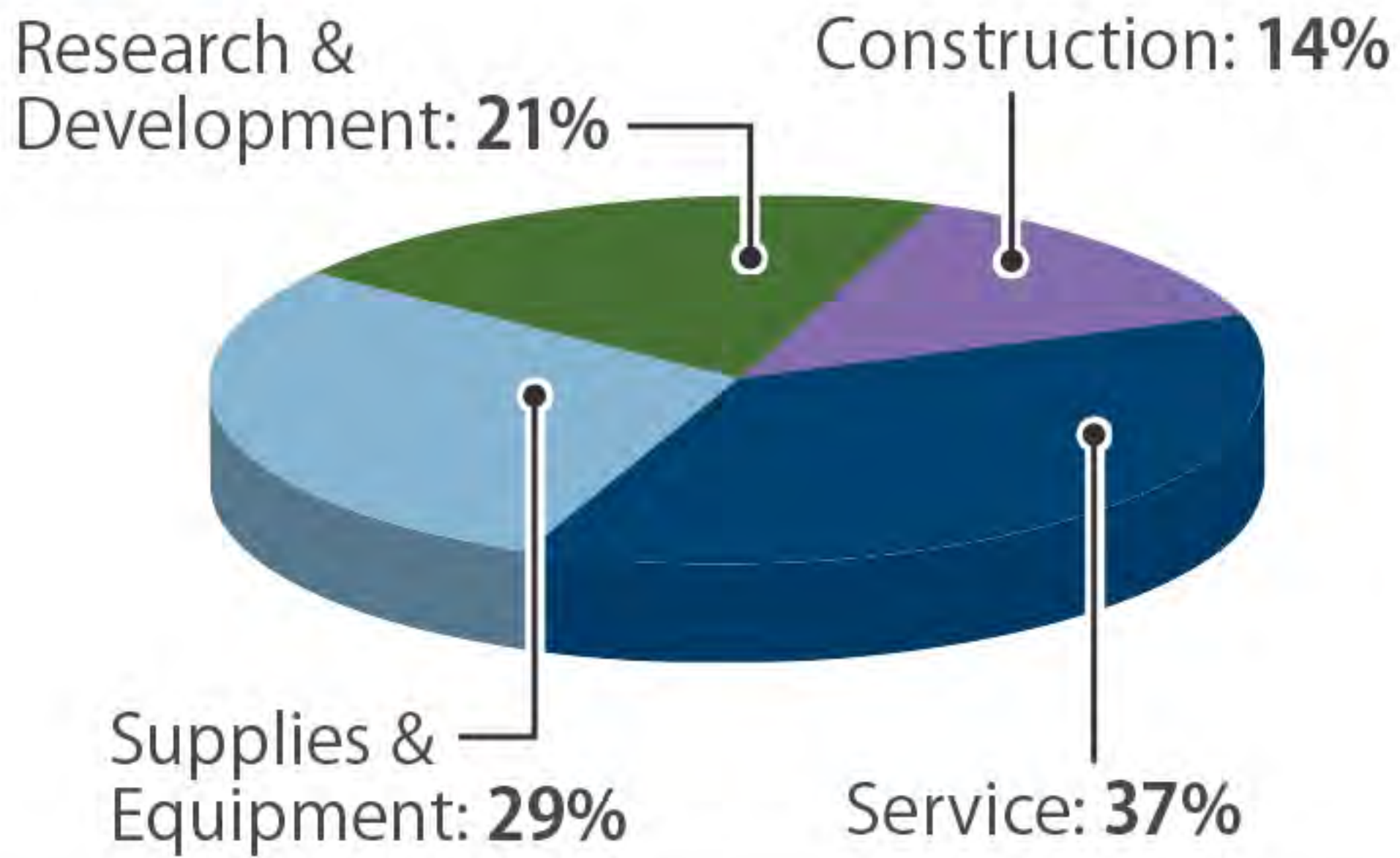
#47 0.8% OF STATE GDP

0.6% OF TOTAL U.S. DEFENSE SPENDING

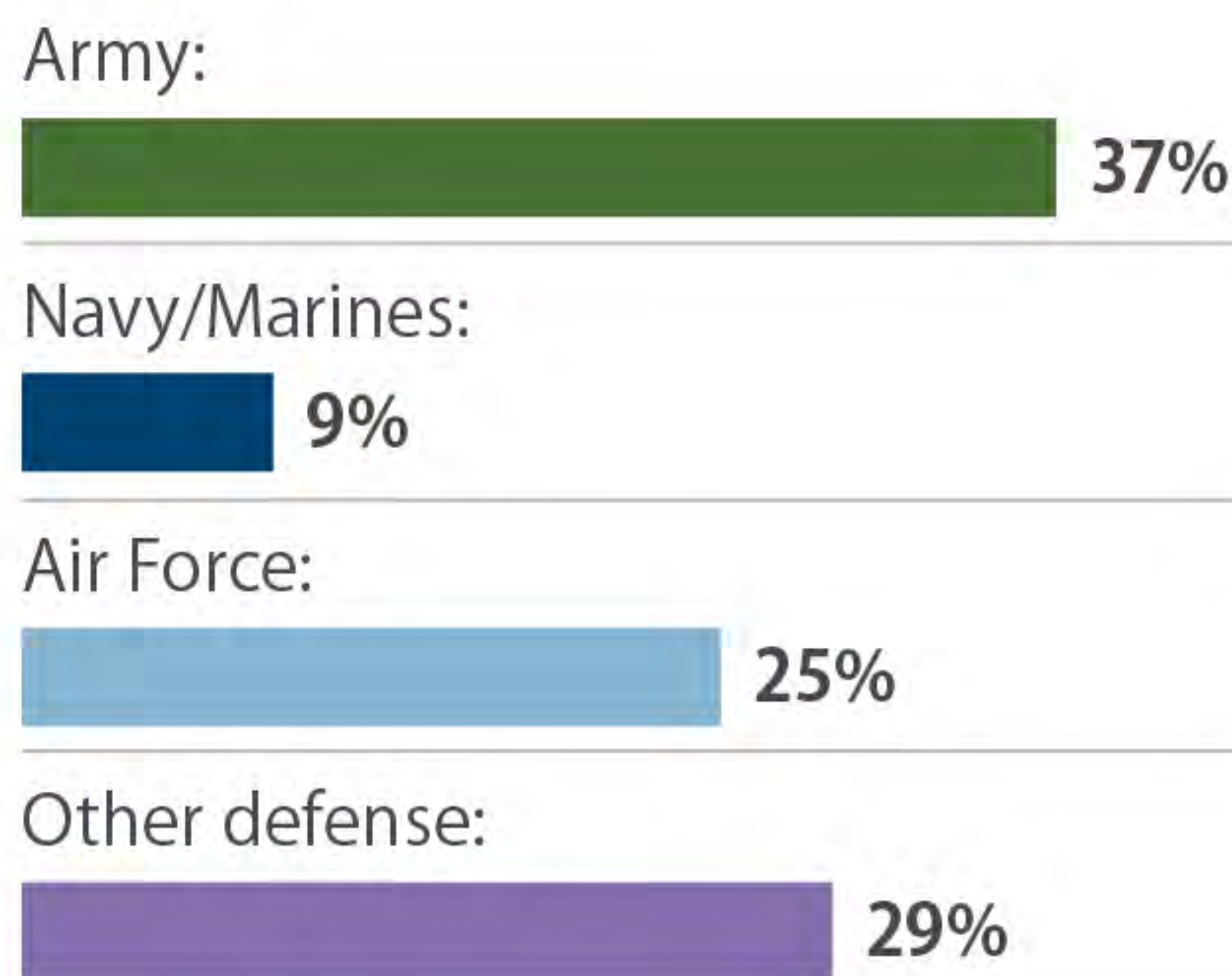
\$361 PER RESIDENT

CONTRACTS

By Type



By Service



Fiscal Year 2014

Top Contractors

(M=millions)

Aerospace Testing Alliance	\$260.2 M
BAE Systems	\$196.6 M
UT-Battelle	\$96.1 M
FedEx	\$69.5 M
Bauer AG	\$44.3 M
NIITEK	\$36.4 M
Sword & Shield Enterprise Security	\$34.0 M
ECI Defense Group	\$30.9 M
ForceX	\$20.9 M
Jacobs Engineering Group	\$19.1 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

\$967.6 Million
TOTAL PAYROLL

71,442
TOTAL PERSONNEL

Allocation, By Type

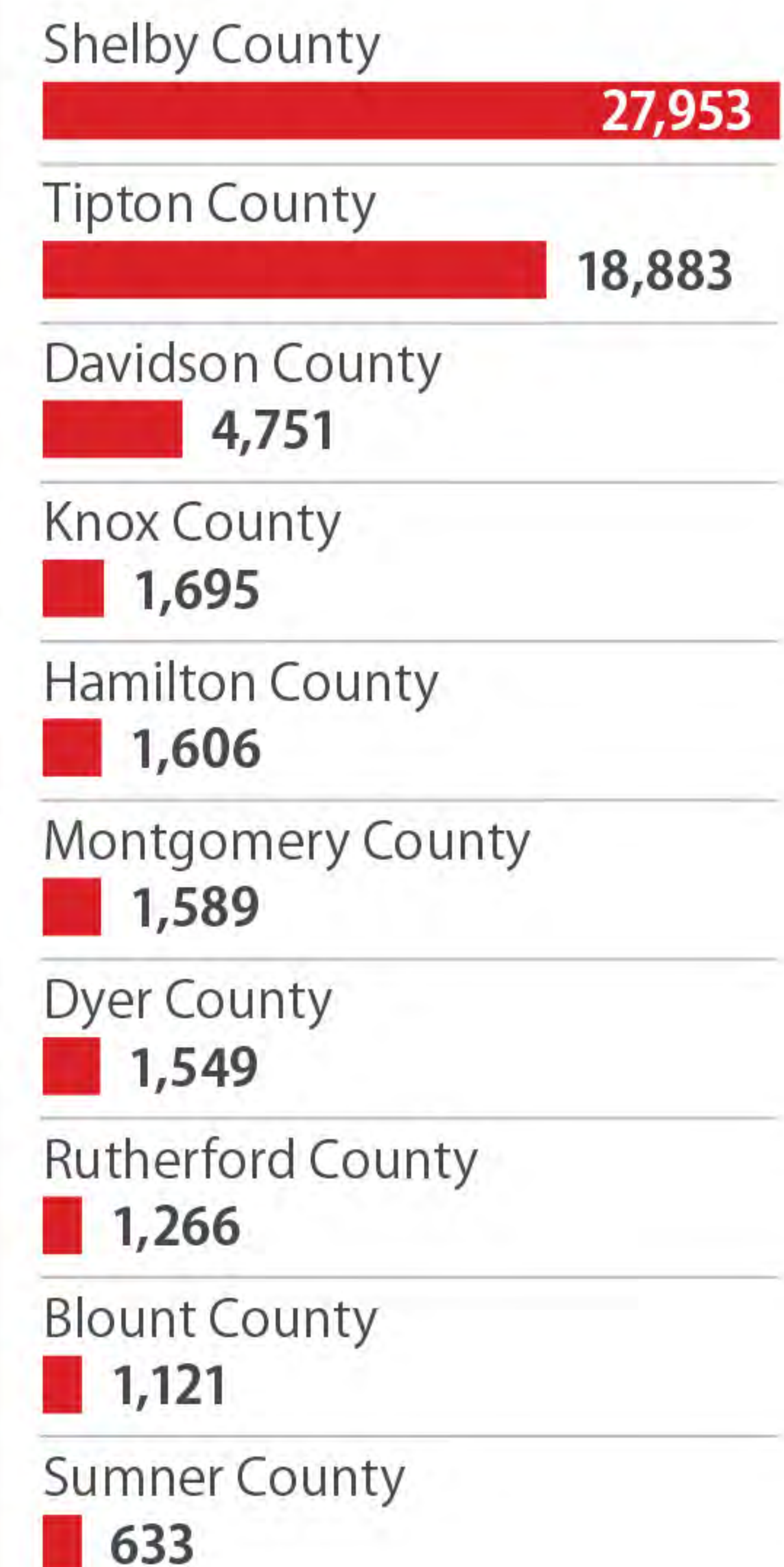


TOP DEFENSE SPENDING LOCATIONS

(M=millions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

TEXAS

#3 **\$39.6 BILLION**
SPENT IN STATE

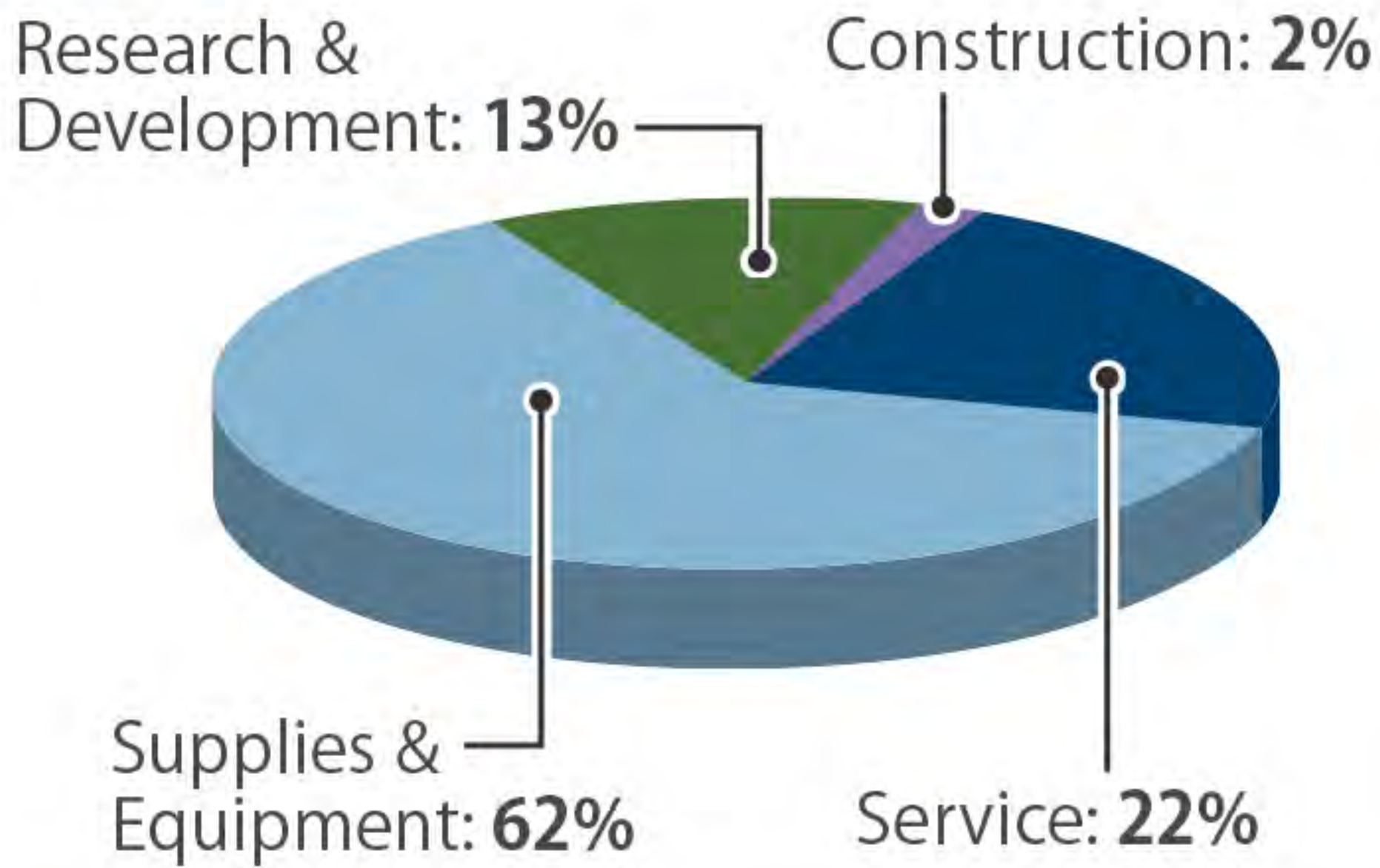
#20 **2.5% OF**
STATE GDP

9.5% OF TOTAL U.S.
DEFENSE SPENDING

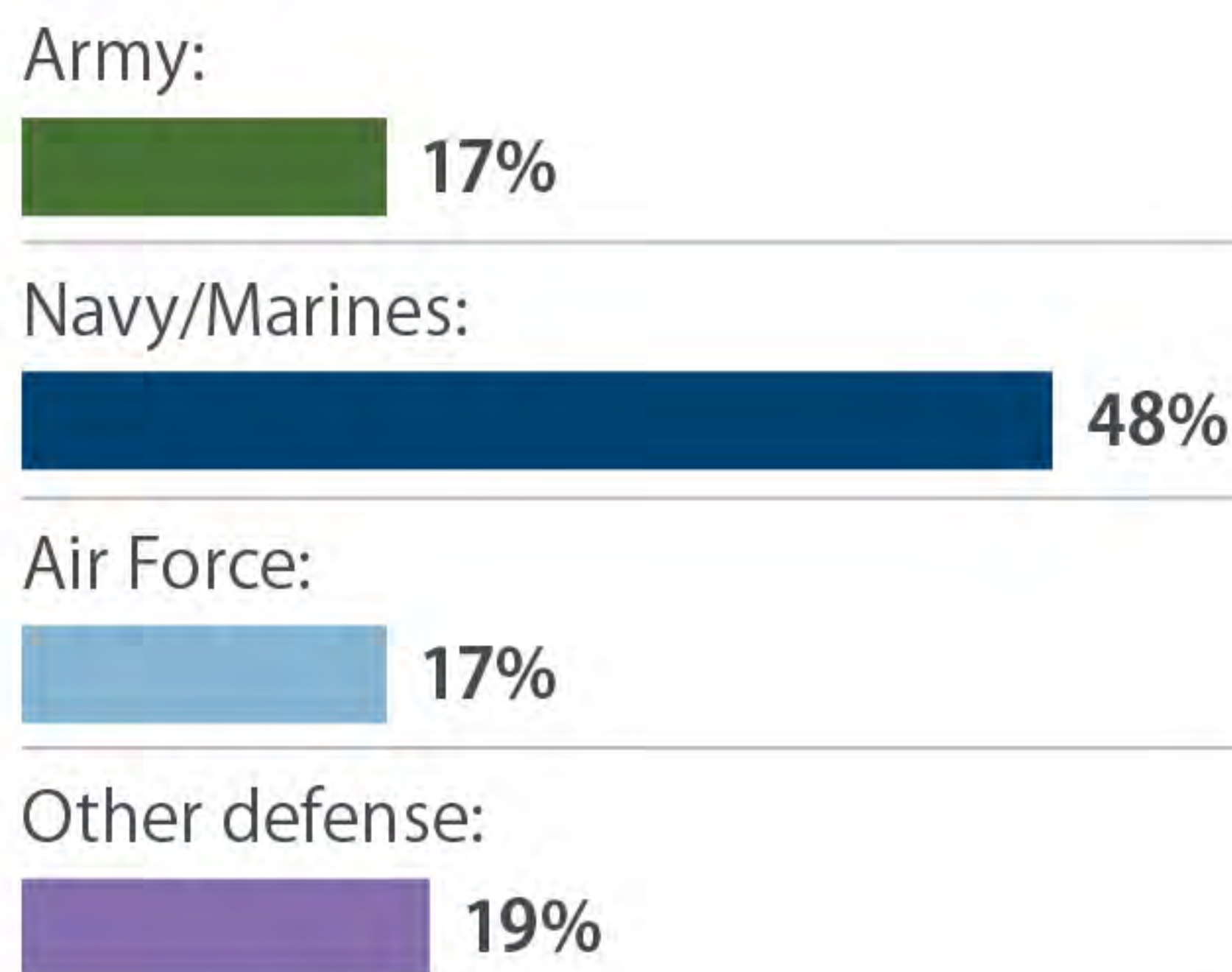
\$1,468 PER RESIDENT

CONTRACTS

By Type



By Service



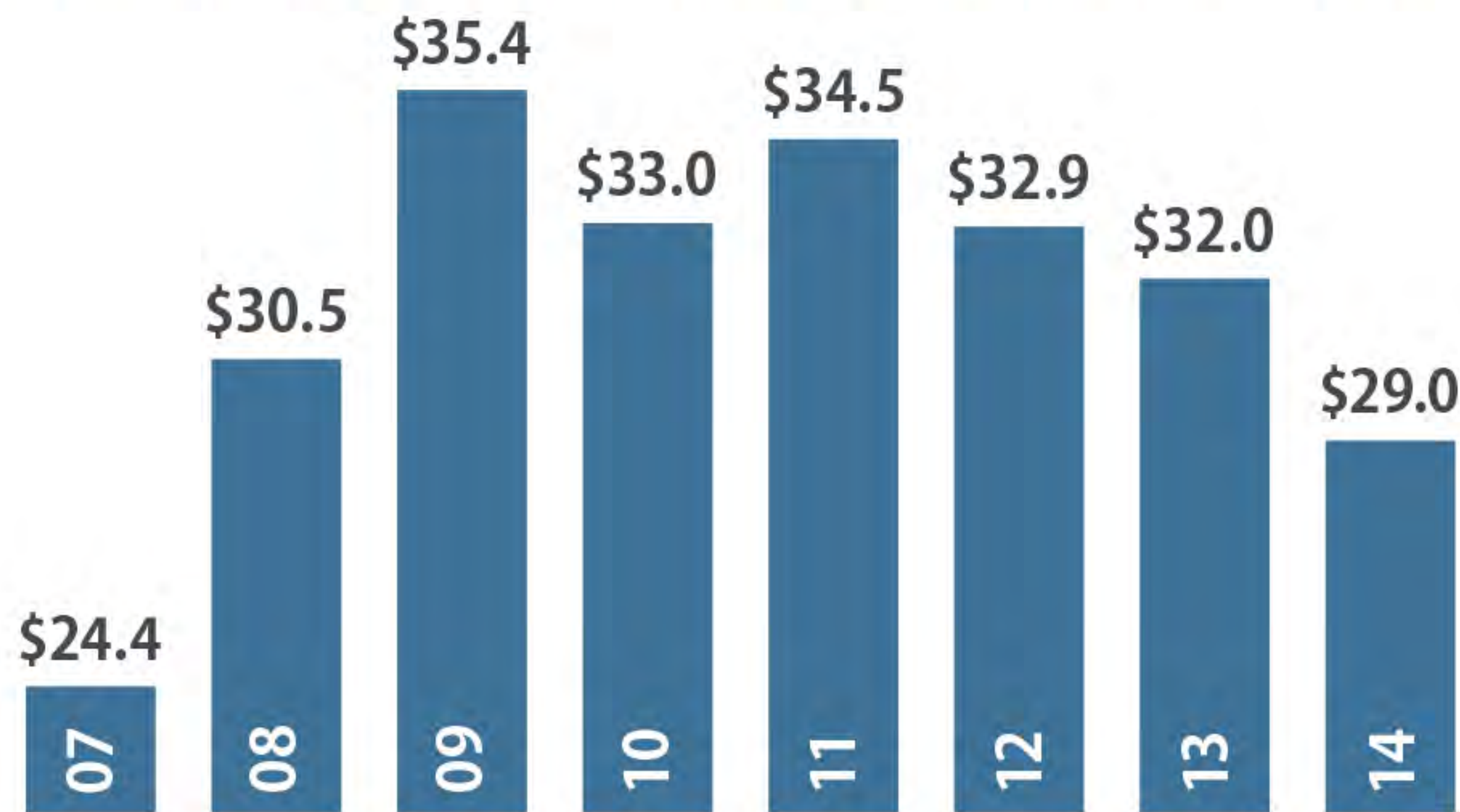
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Lockheed Martin	\$12.8 B
Bell Boeing Joint Project Office	\$3.4 B
L-3 Communications	\$2.5 B
Royal Dutch Shell	\$1.8 B
Textron	\$1.2 B
Valero	\$1.0 B
Raytheon	\$976.7 M
Kelly Aviation Center	\$356.5 M
Western Refining	\$341.0 M
Cerberus Capital Management	\$321.4 M

Value of Contract Awards Performed (Billions)

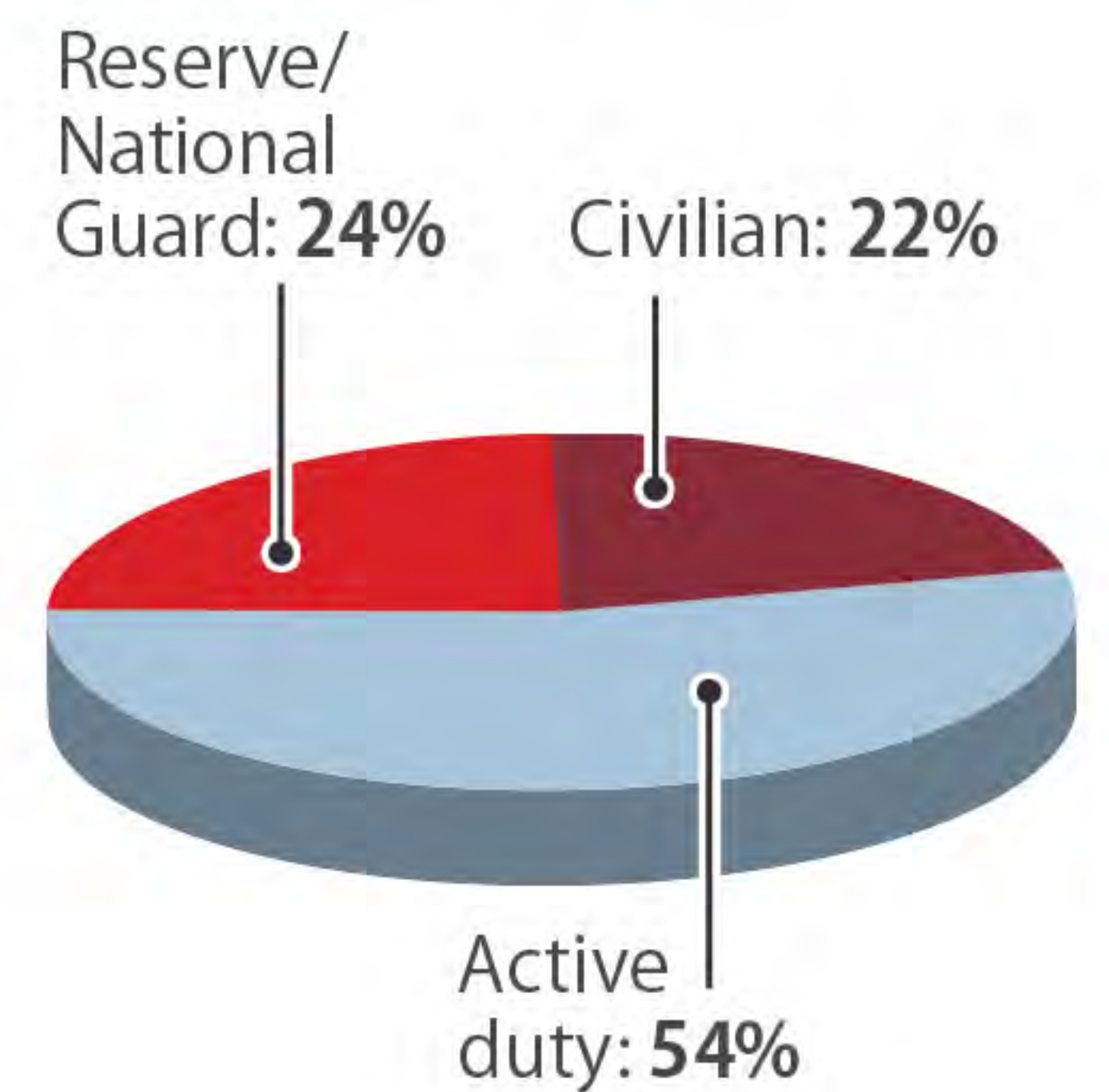


DEFENSE PERSONNEL

\$10.6 Billion
TOTAL PAYROLL

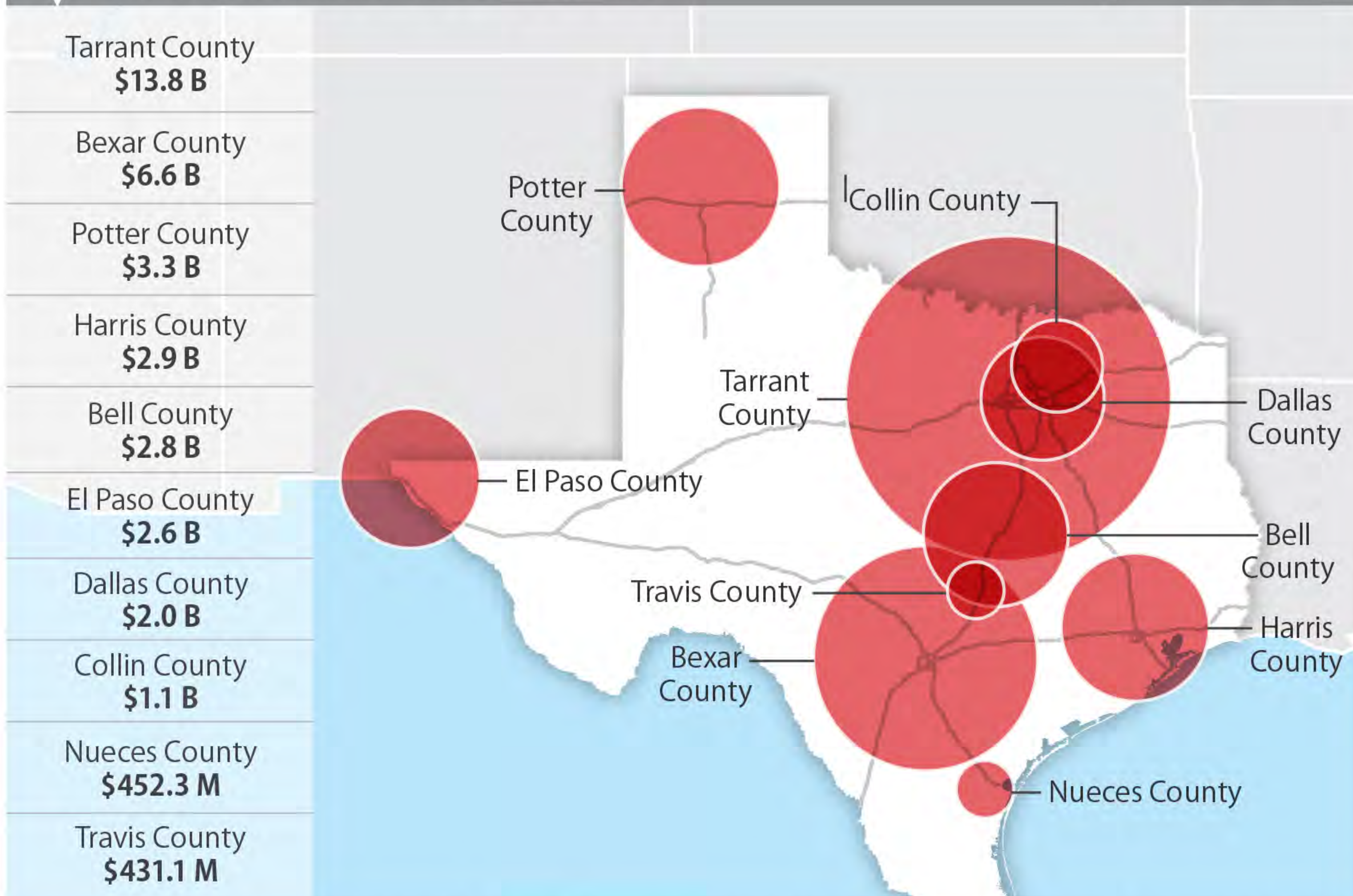
217,674
TOTAL PERSONNEL

Allocation, By Type



TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations

Bexar County	58,511
Bell County	41,609
El Paso County	32,490
Tarrant County	11,710
Harris County	8,716
Wichita County	5,396
Taylor County	4,978
Dallas County	3,830
Travis County	3,760
Tom Green County	3,722

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

UTAH

#32 \$3.3 BILLION SPENT IN STATE

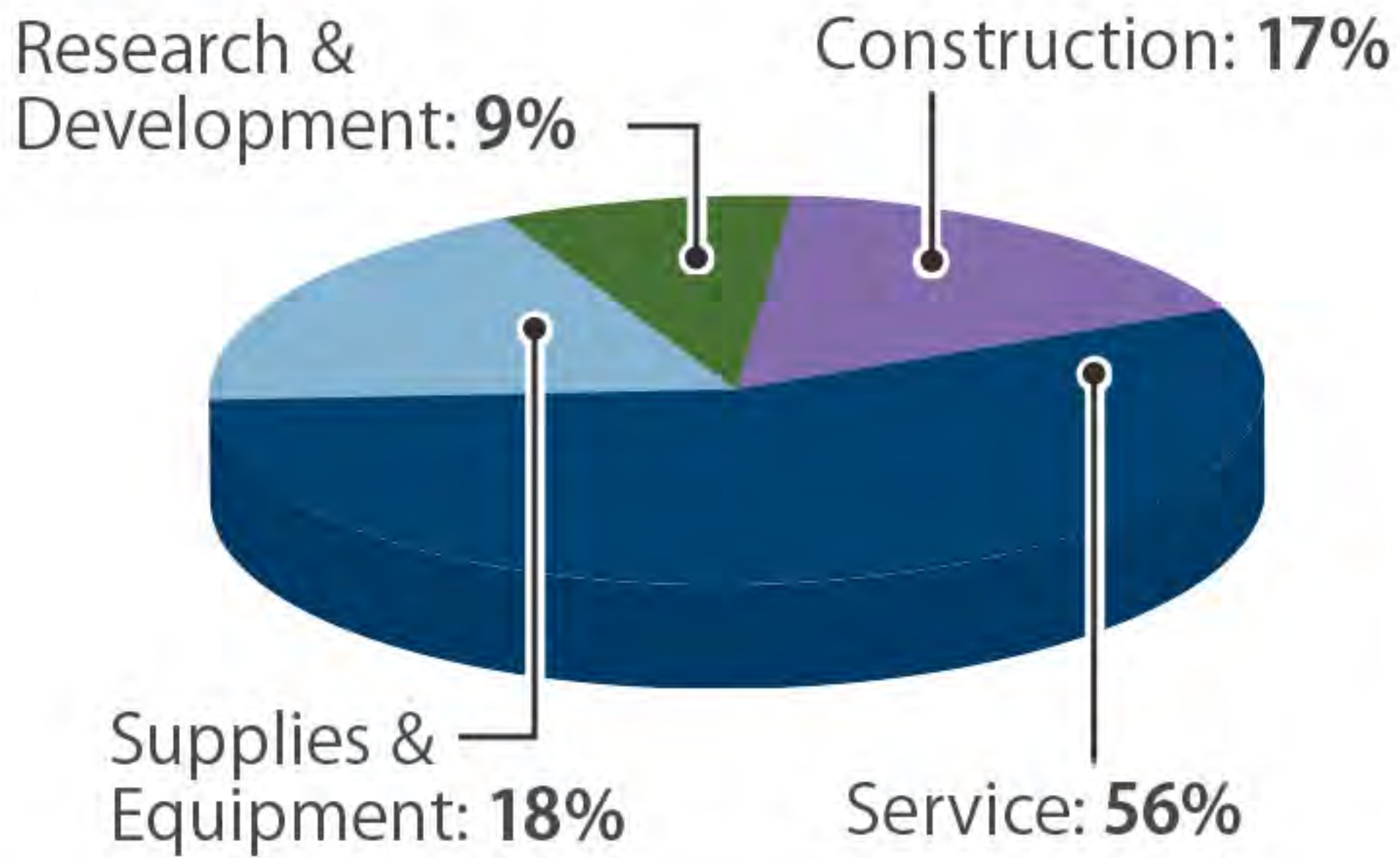
#23 2.3% OF STATE GDP

0.8% OF TOTAL U.S. DEFENSE SPENDING

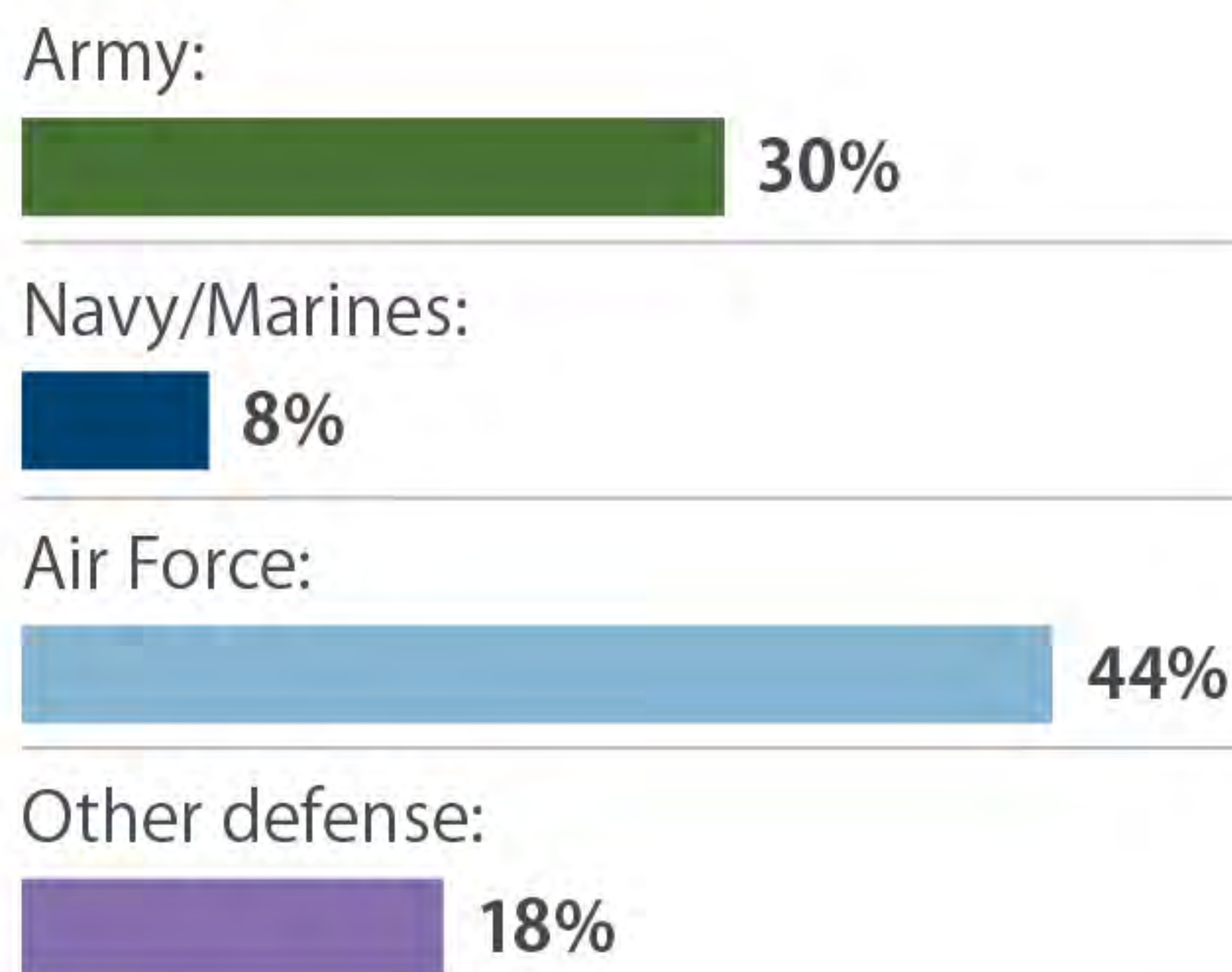
\$1,122 PER RESIDENT

CONTRACTS

By Type



By Service



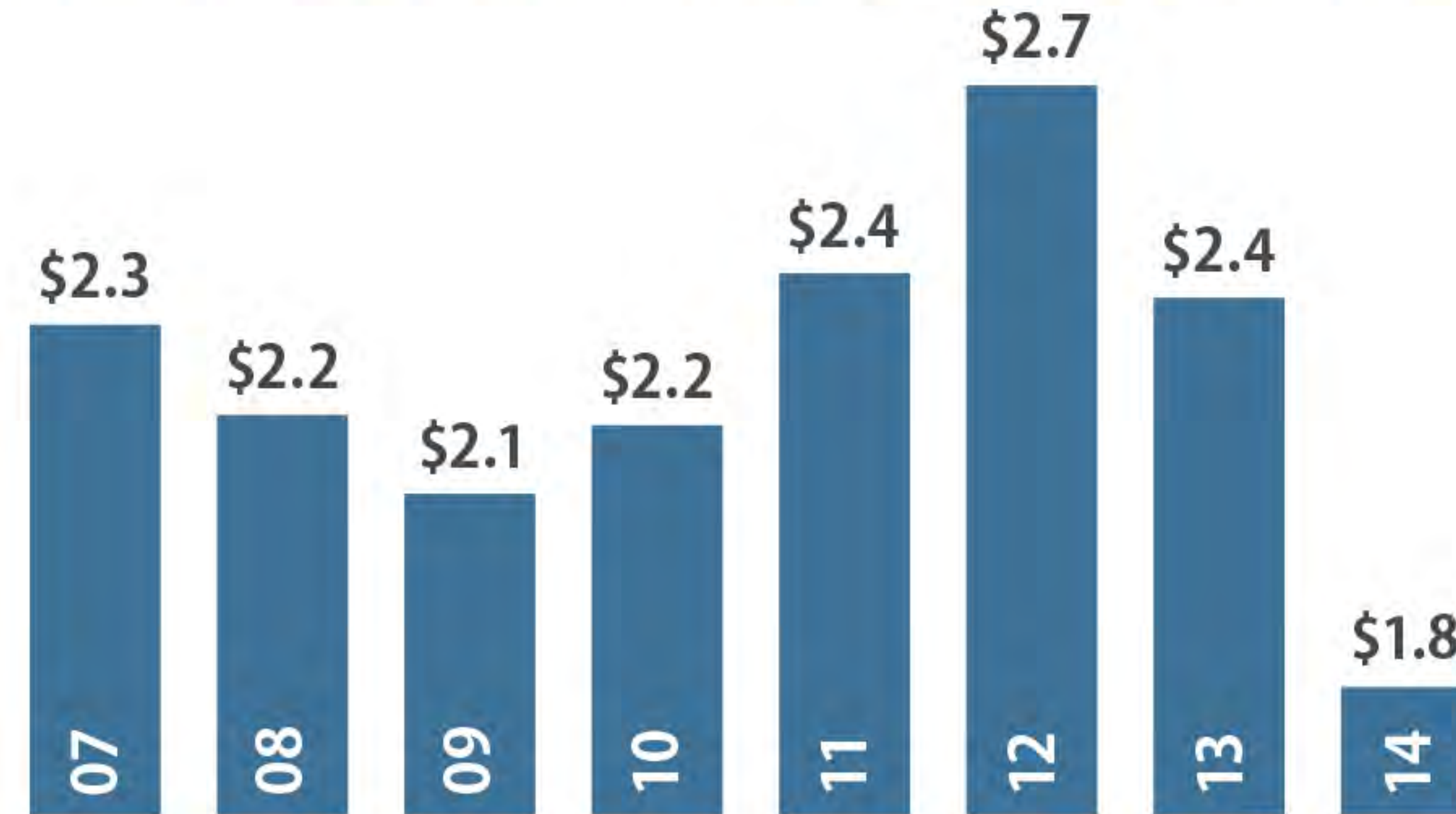
Fiscal Year 2014

Top Contractors

(M=millions)

Huntington Ingalls	\$356.4 M
L-3 Communications	\$312.1 M
URS	\$227.7 M
Carlyle Partners IV	\$149.4 M
Balfour Beatty/DPR/Big-D Joint Venture	\$47.5 M
Alliant Techsystems	\$45.8 M
Utah State University	\$42.0 M
The Sinclair Companies	\$21.7 M
3M	\$18.1 M
IMSAR	\$16.0 M

Value of Contract Awards Performed (Billions)

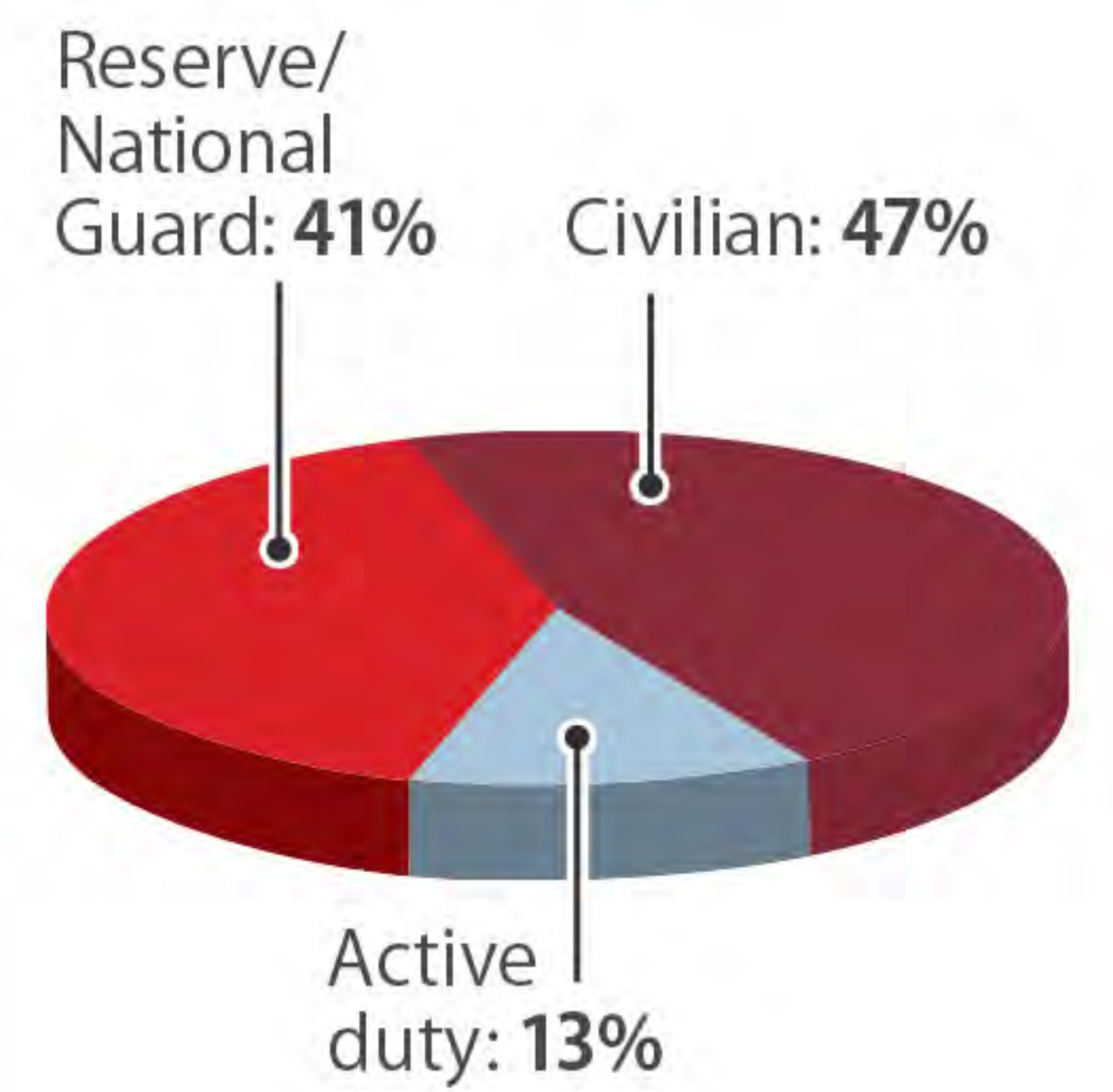


DEFENSE PERSONNEL

\$1.5 Billion
TOTAL PAYROLL

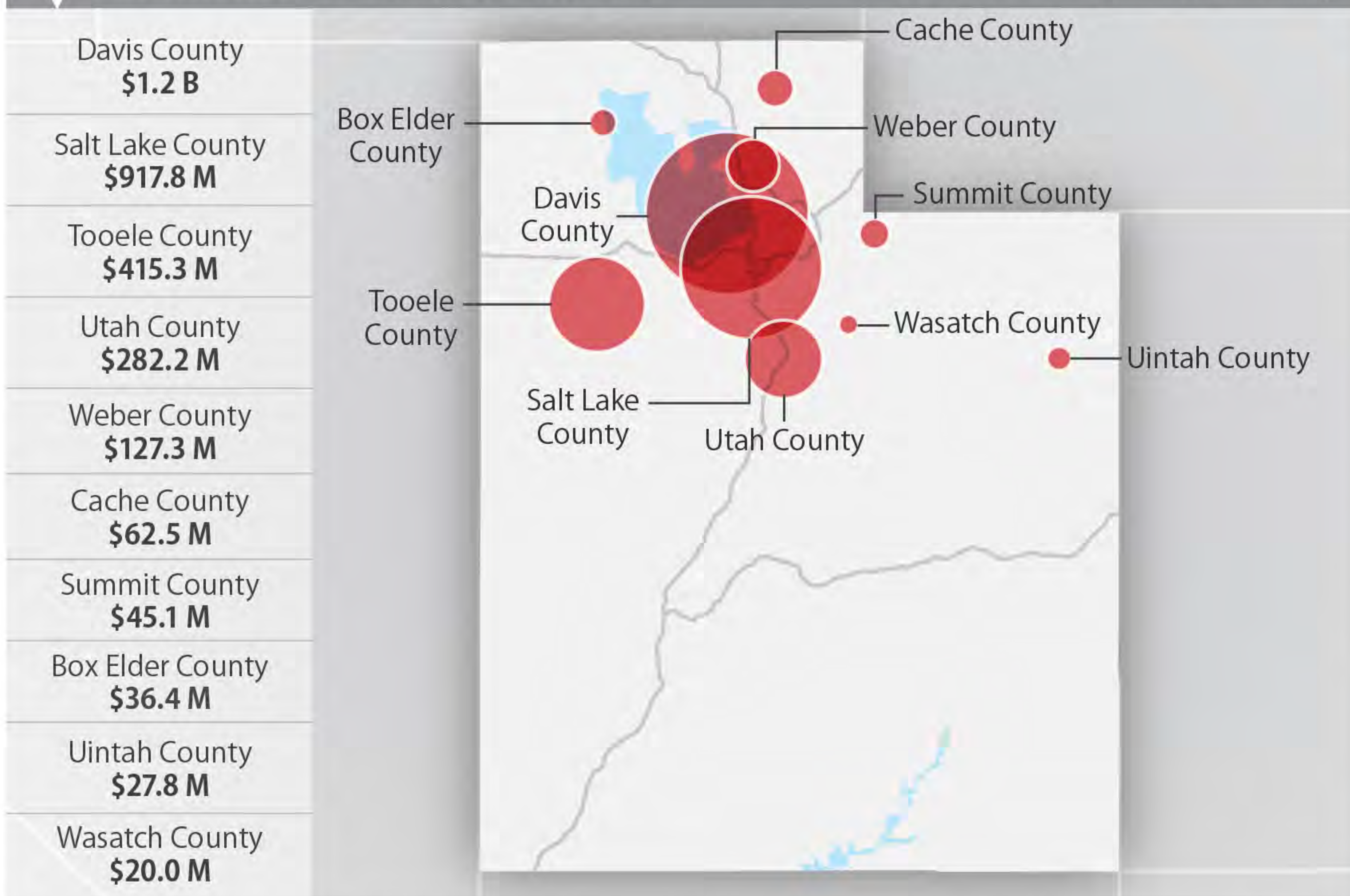
29,806
TOTAL PERSONNEL

Allocation, By Type

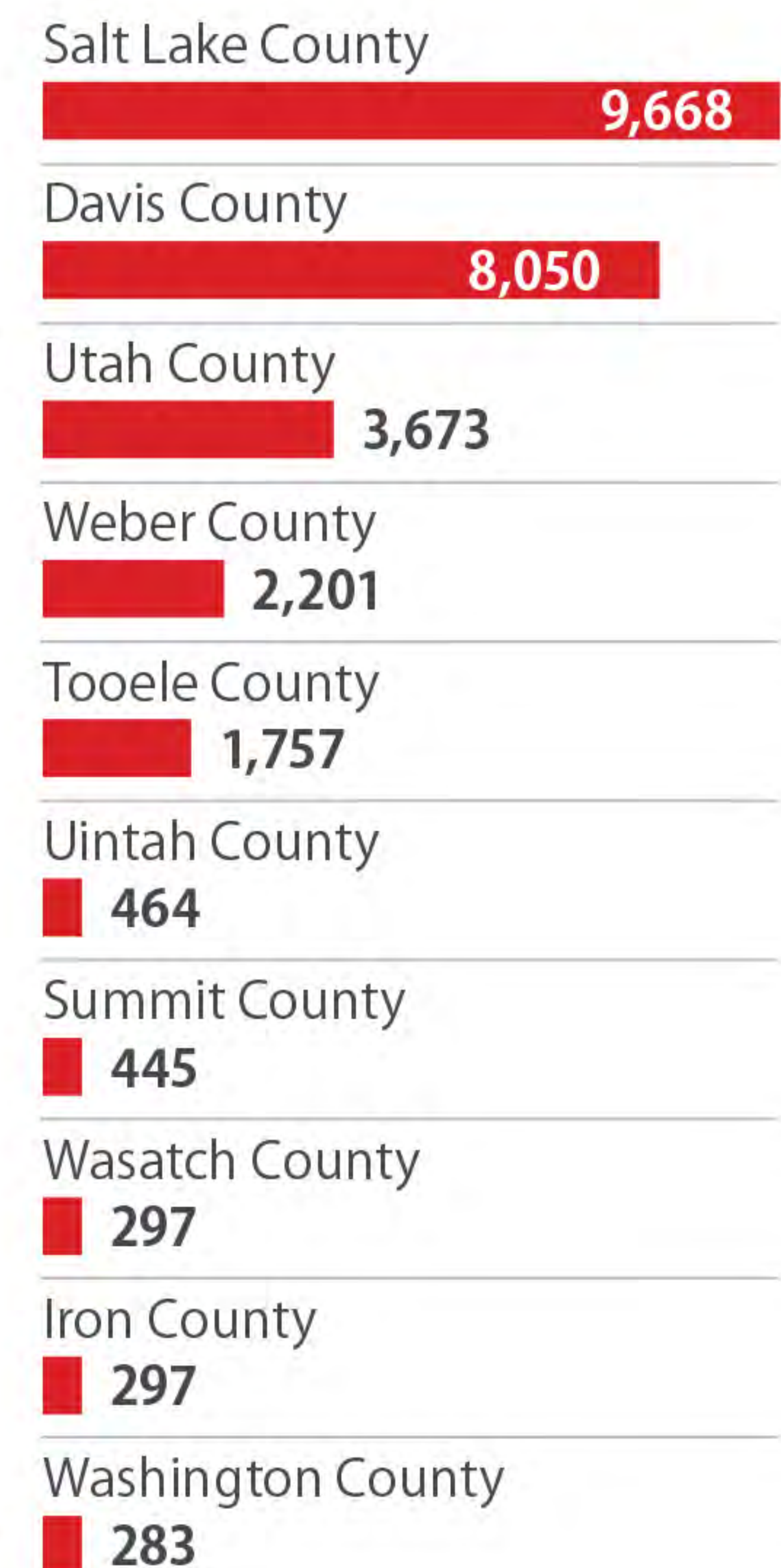


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

VERMONT

#51 \$289.6 MILLION SPENT IN STATE

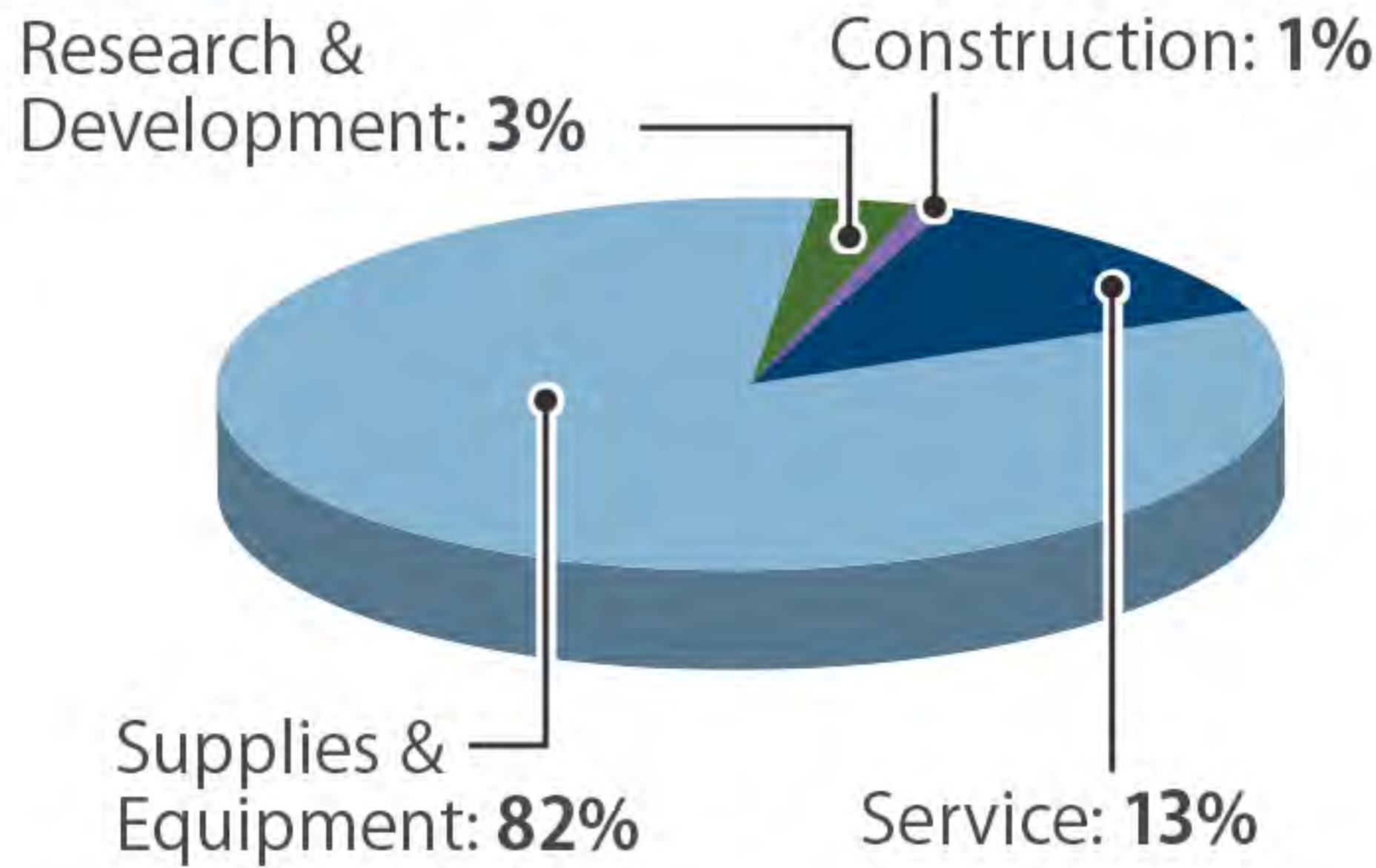
#43 1.0% OF STATE GDP

0.1% OF TOTAL U.S. DEFENSE SPENDING

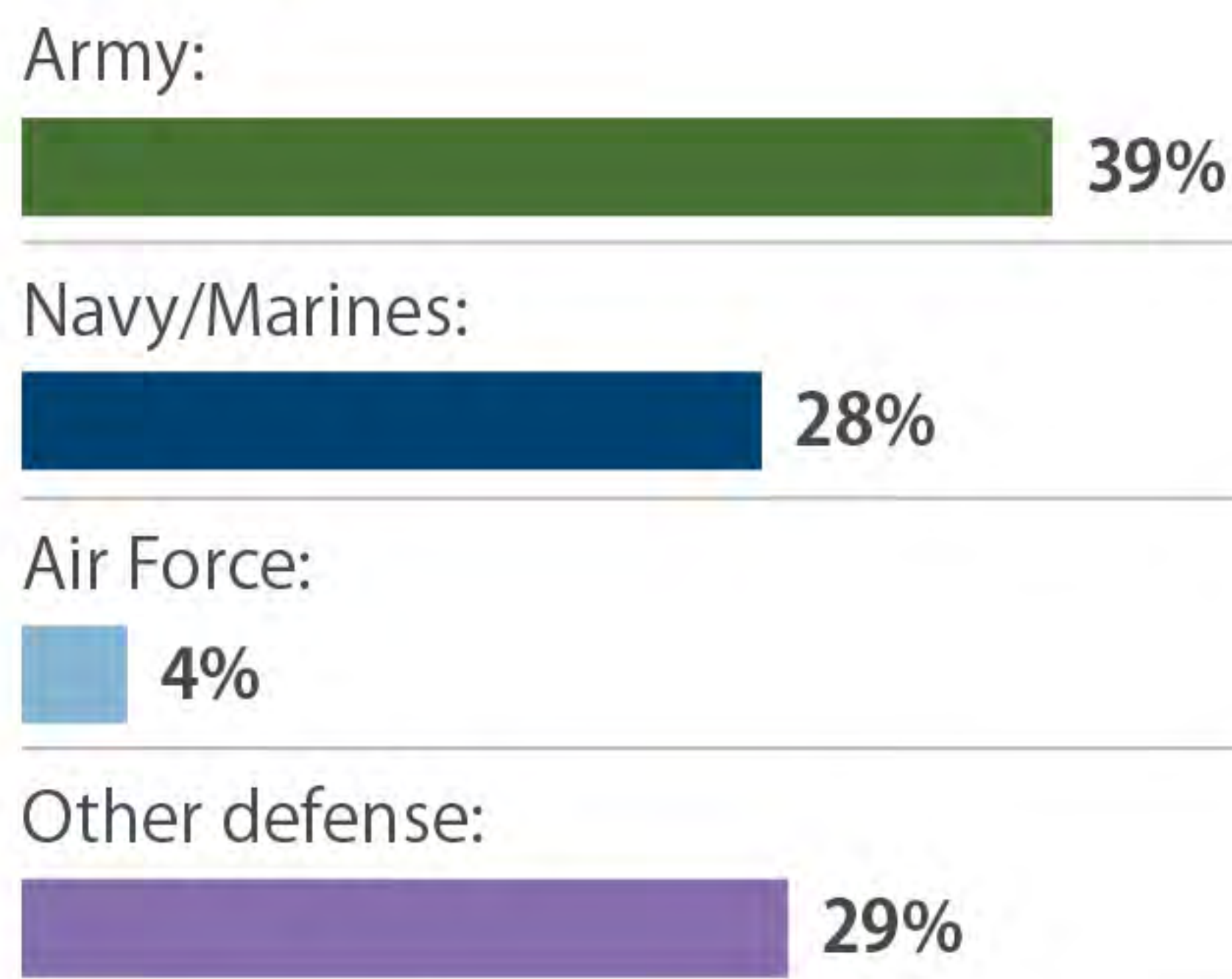
\$462 PER RESIDENT

CONTRACTS

By Type



By Service

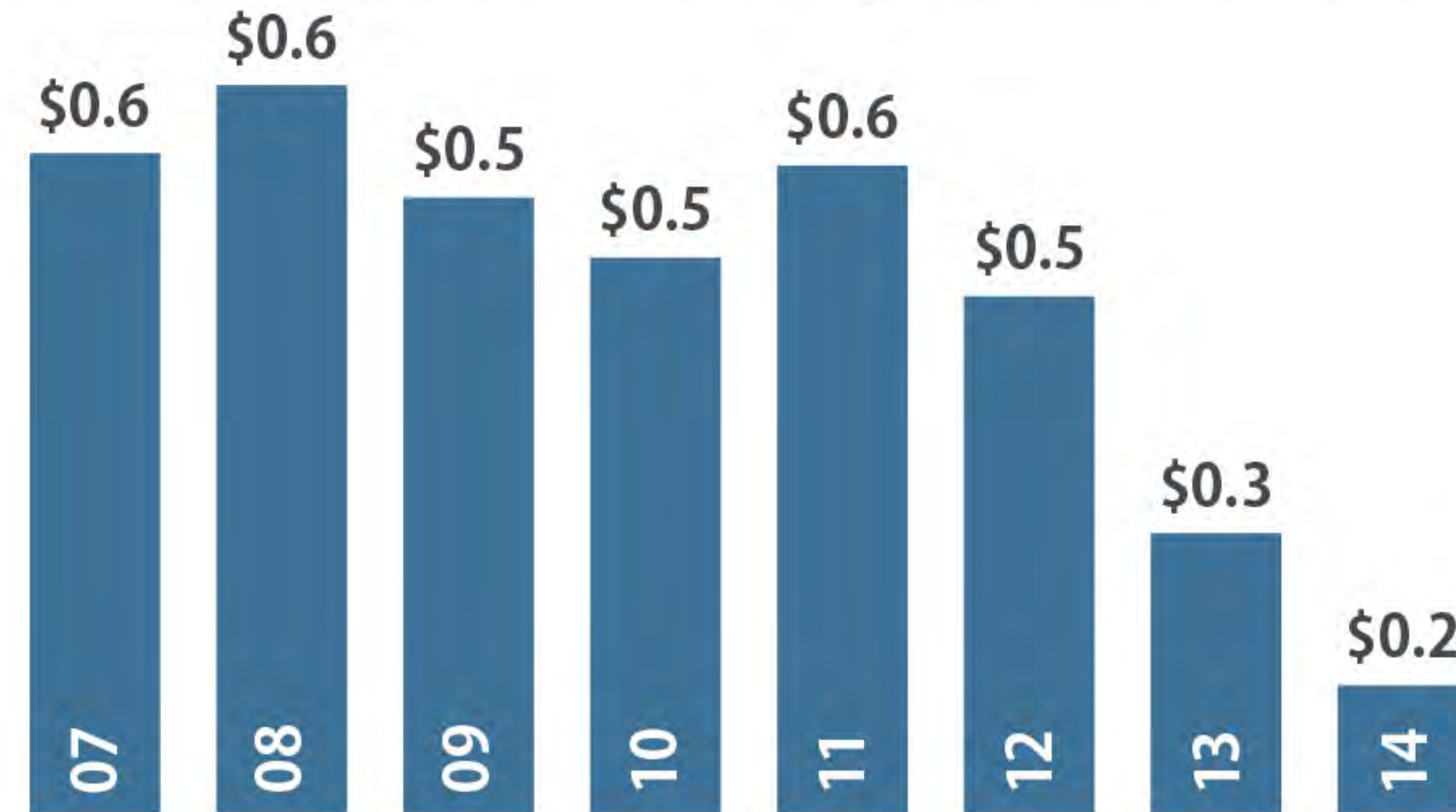


Fiscal Year 2014

Top Contractors

Contractor	(M=millions)
General Dynamics	\$57.4 M
United Technologies	\$34.7 M
Revision Military	\$16.4 M
Preci-Manufacturing	\$3.8 M
Kibbutz Sasa	\$2.9 M
Concepts ETI	\$2.5 M
Vermont Aerospace Manufacturing	\$2.1 M
NECCO, Inc.	\$2.1 M
New England Woodcraft	\$1.8 M
CH2M HILL	\$1.8 M

Value of Contract Awards Performed (Billions)

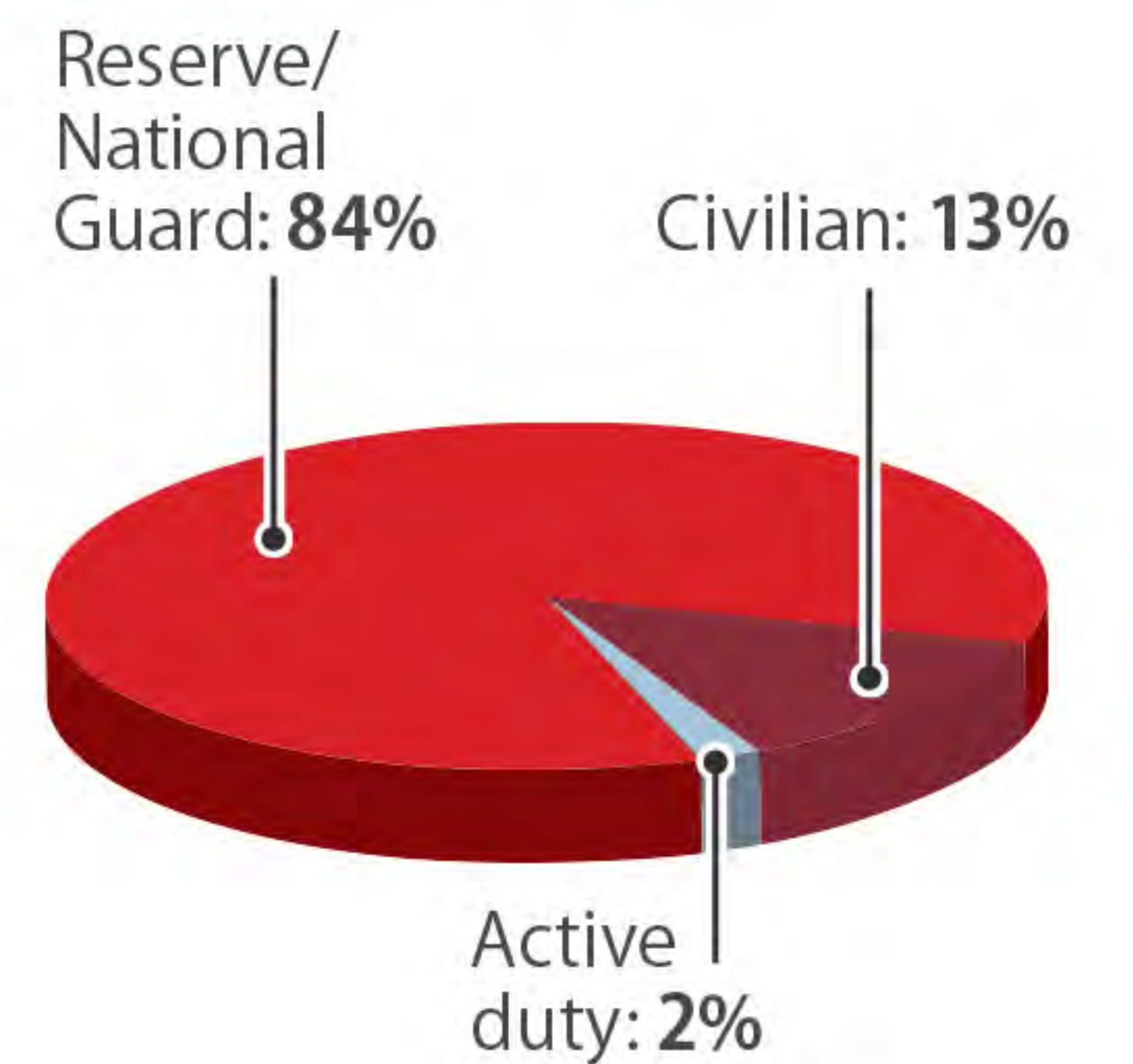


DEFENSE PERSONNEL

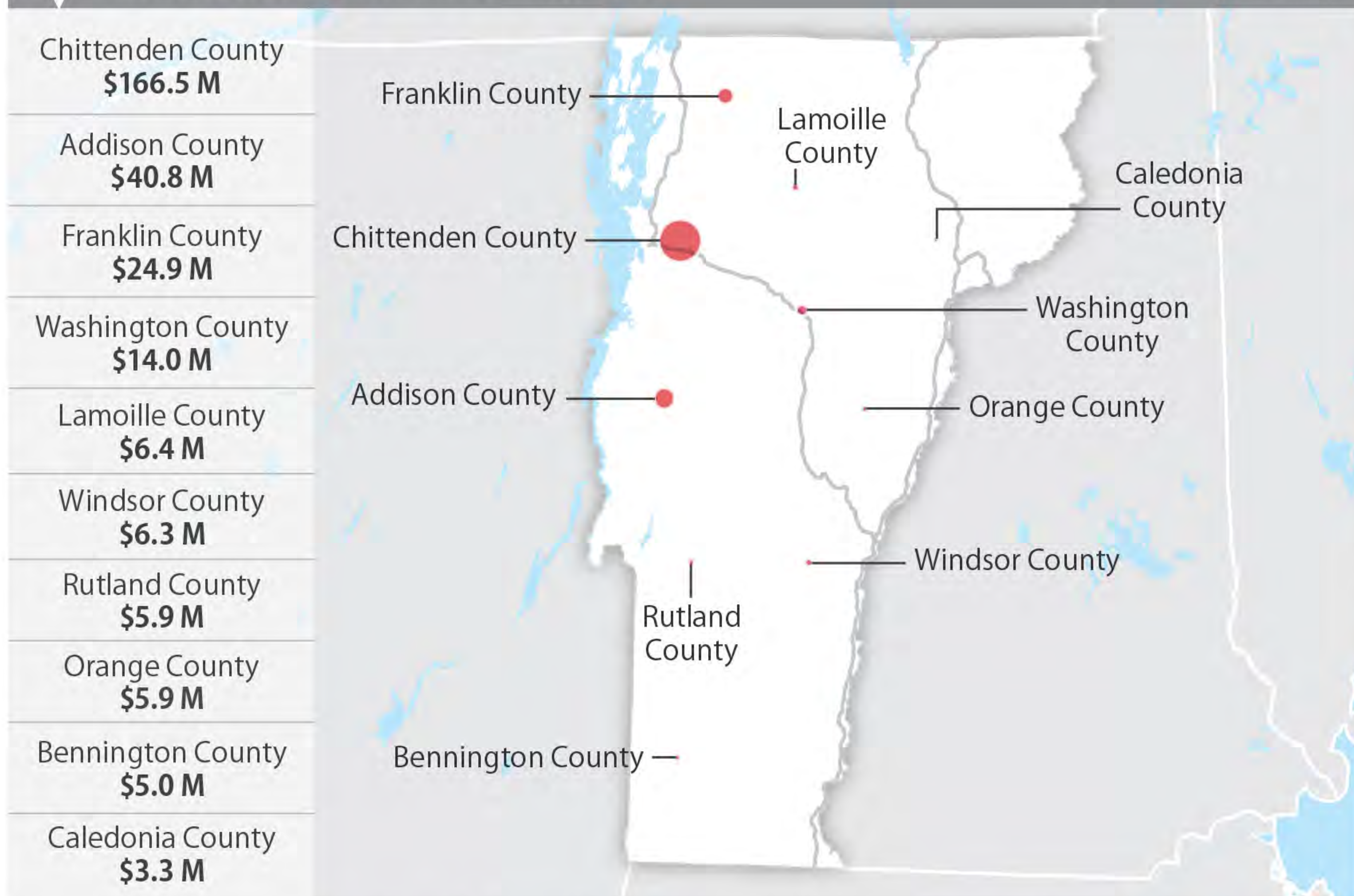
\$129.8 Million TOTAL PAYROLL

5,054 TOTAL PERSONNEL

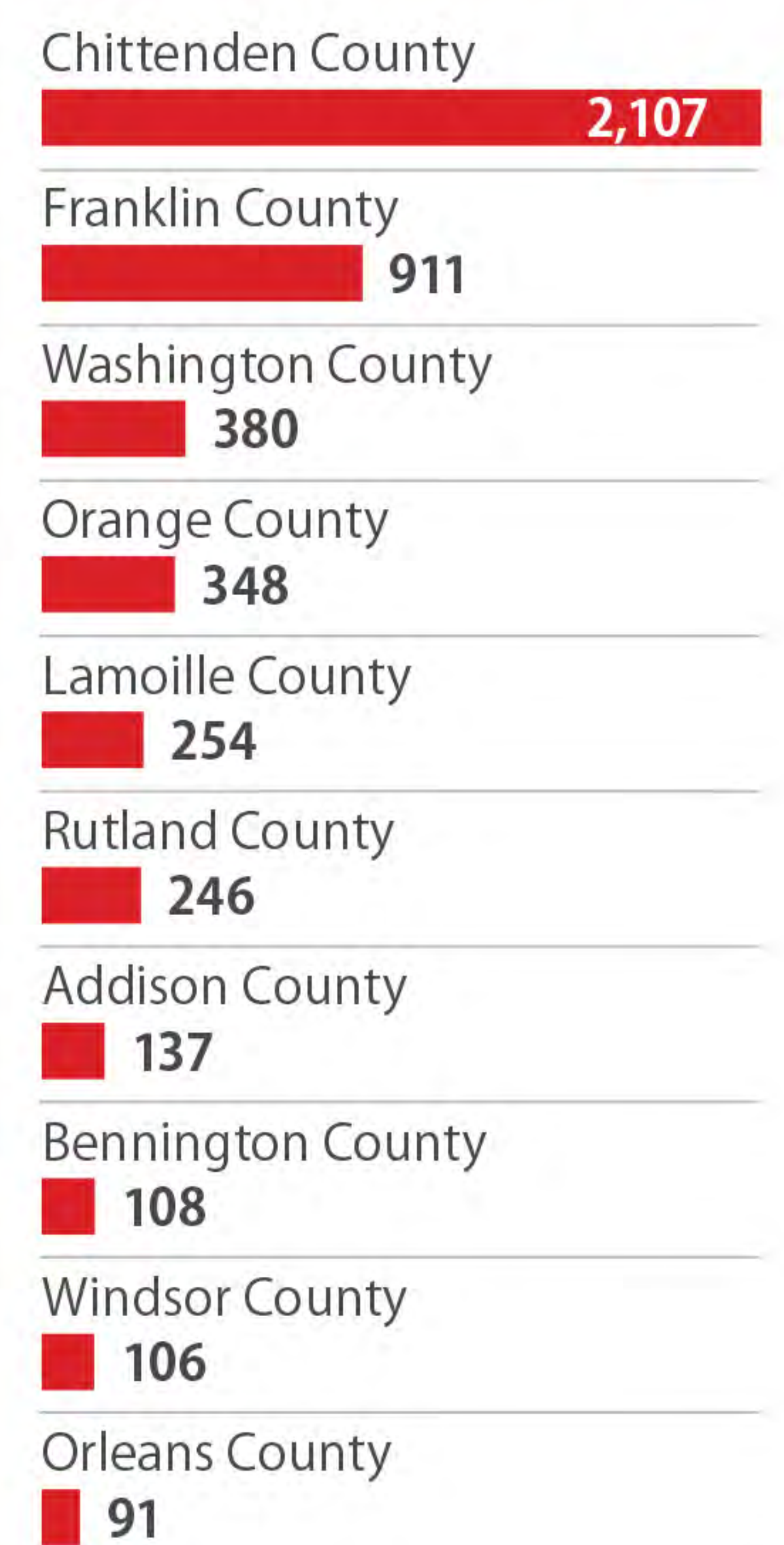
Allocation, By Type



TOP DEFENSE SPENDING LOCATIONS (M=millions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

VIRGINIA

#1 \$54.7 BILLION SPENT IN STATE

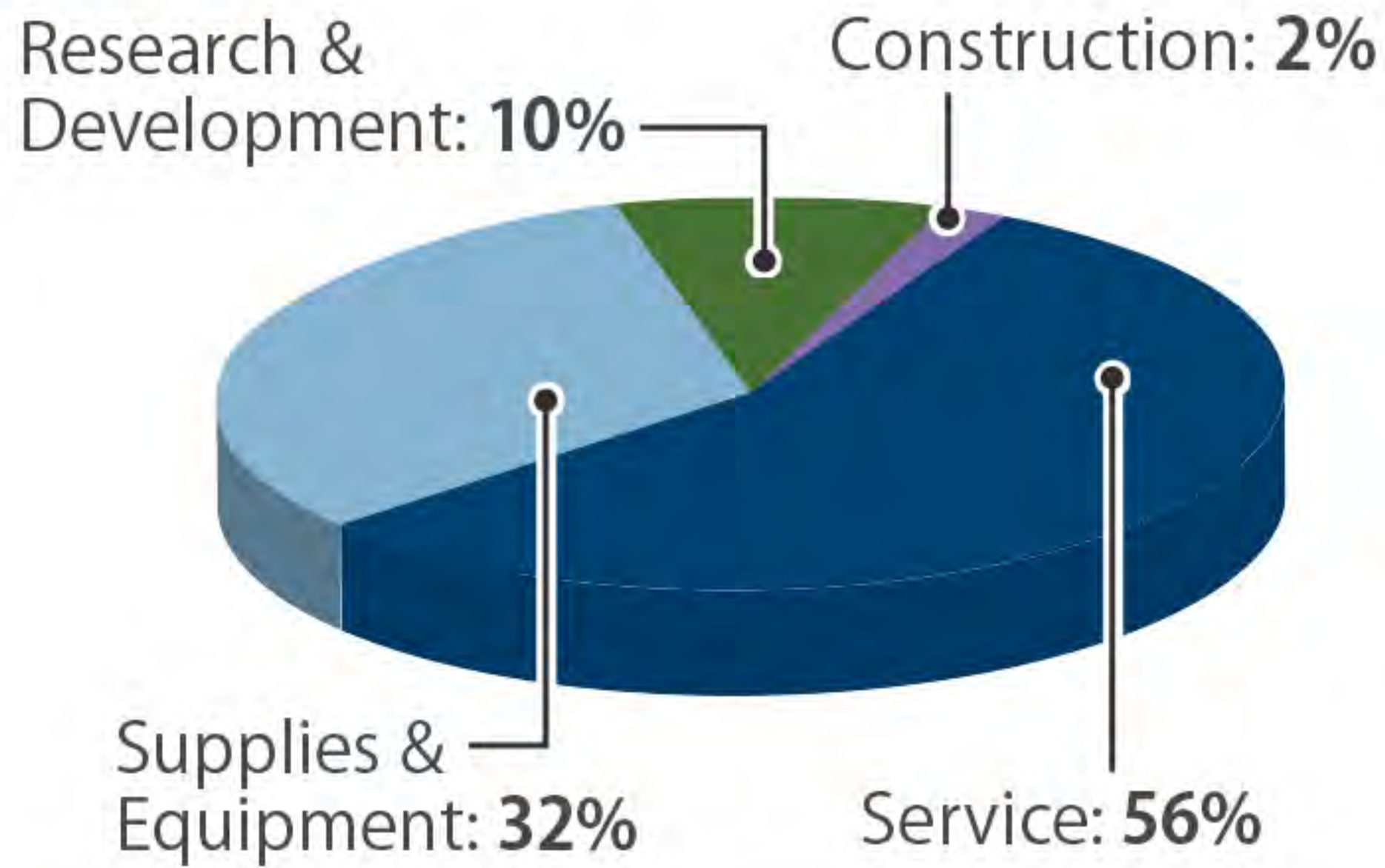
#1 11.8% OF STATE GDP

13.1% OF TOTAL U.S. DEFENSE SPENDING

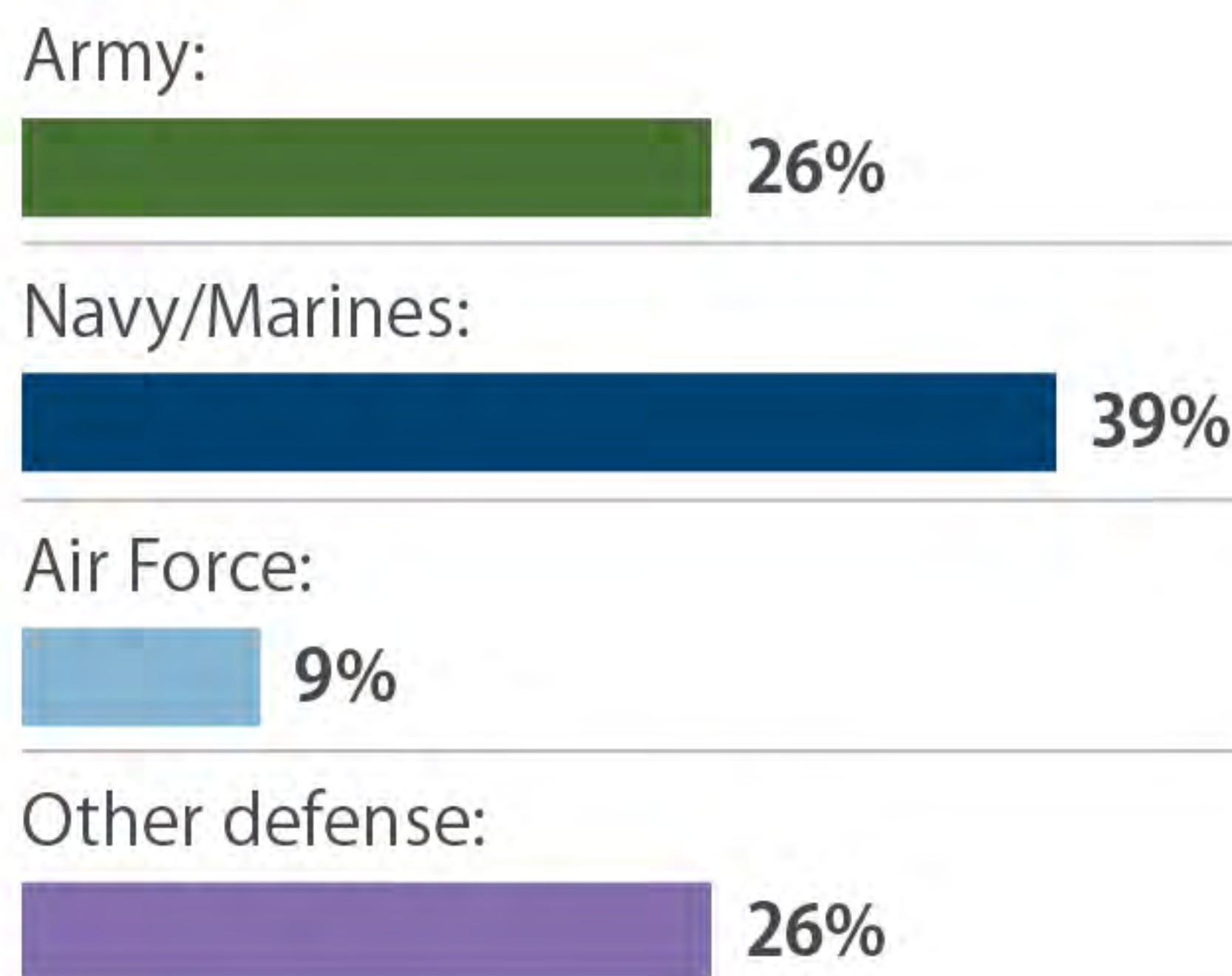
\$6,567 PER RESIDENT

CONTRACTS

By Type



By Service



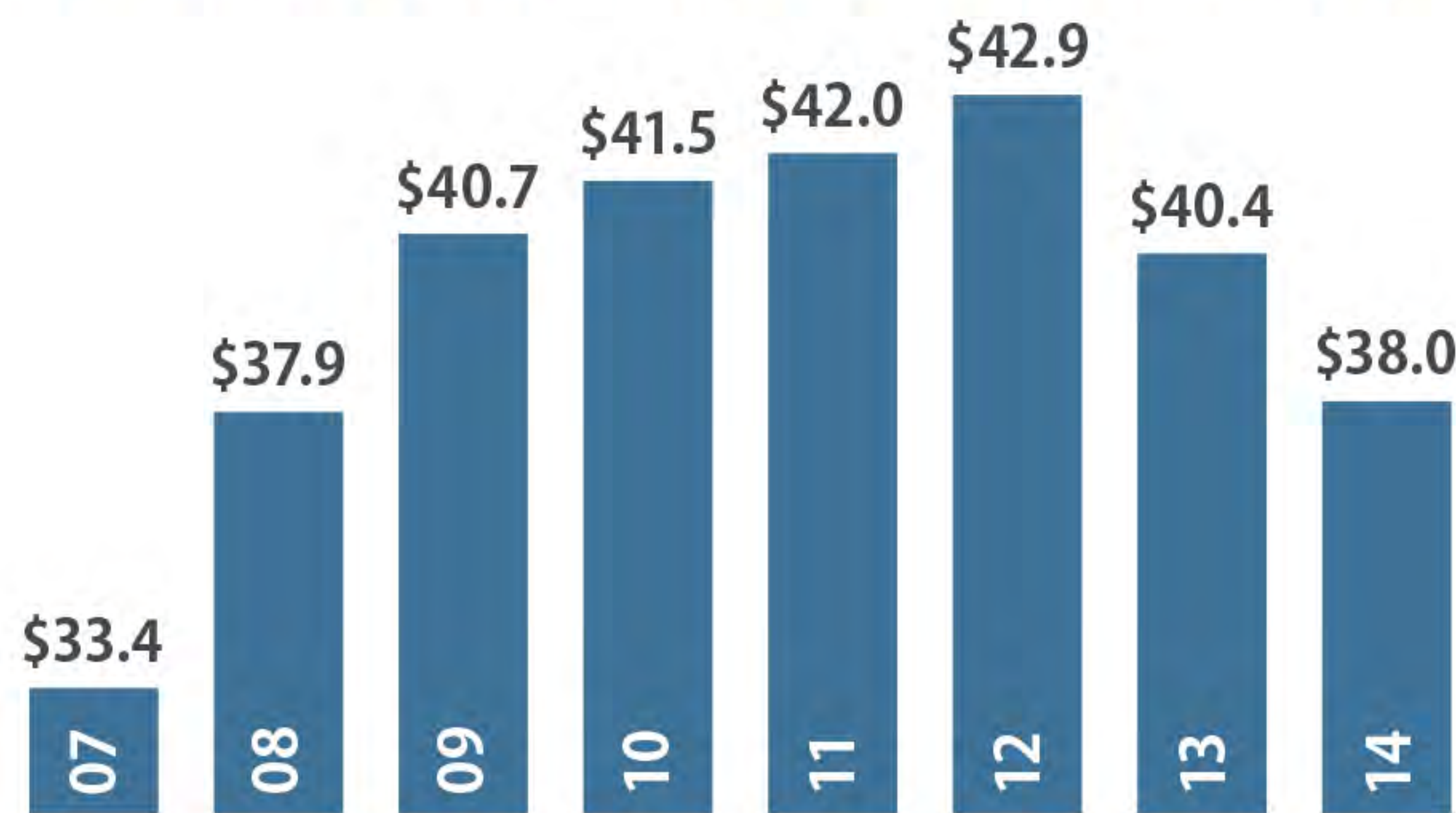
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Huntington Ingalls	\$3.5 B
Hewlett-Packard	\$1.8 B
Booz Allen Hamilton Holding Corporation	\$1.6 B
SAIC	\$1.6 B
CACI	\$1.1 B
Lockheed Martin	\$937.2 M
Exxon Mobil	\$925.7 M
Atlantic Diving Supply	\$882.9 M
BAE Systems	\$743.1 M
Northrup Grumman	\$645.3 M

Value of Contract Awards Performed (Billions)

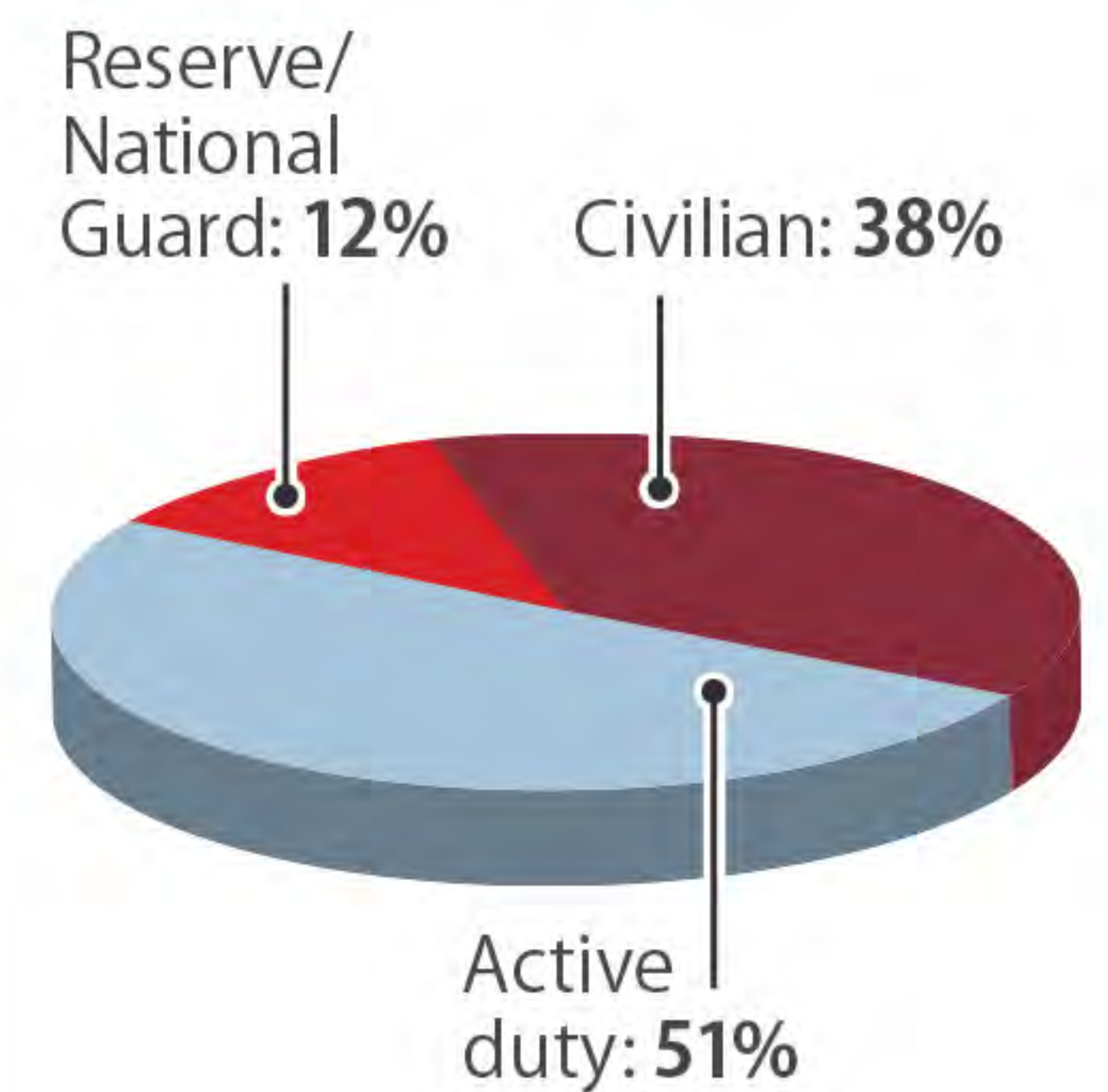


DEFENSE PERSONNEL

\$16.6 Billion
TOTAL PAYROLL

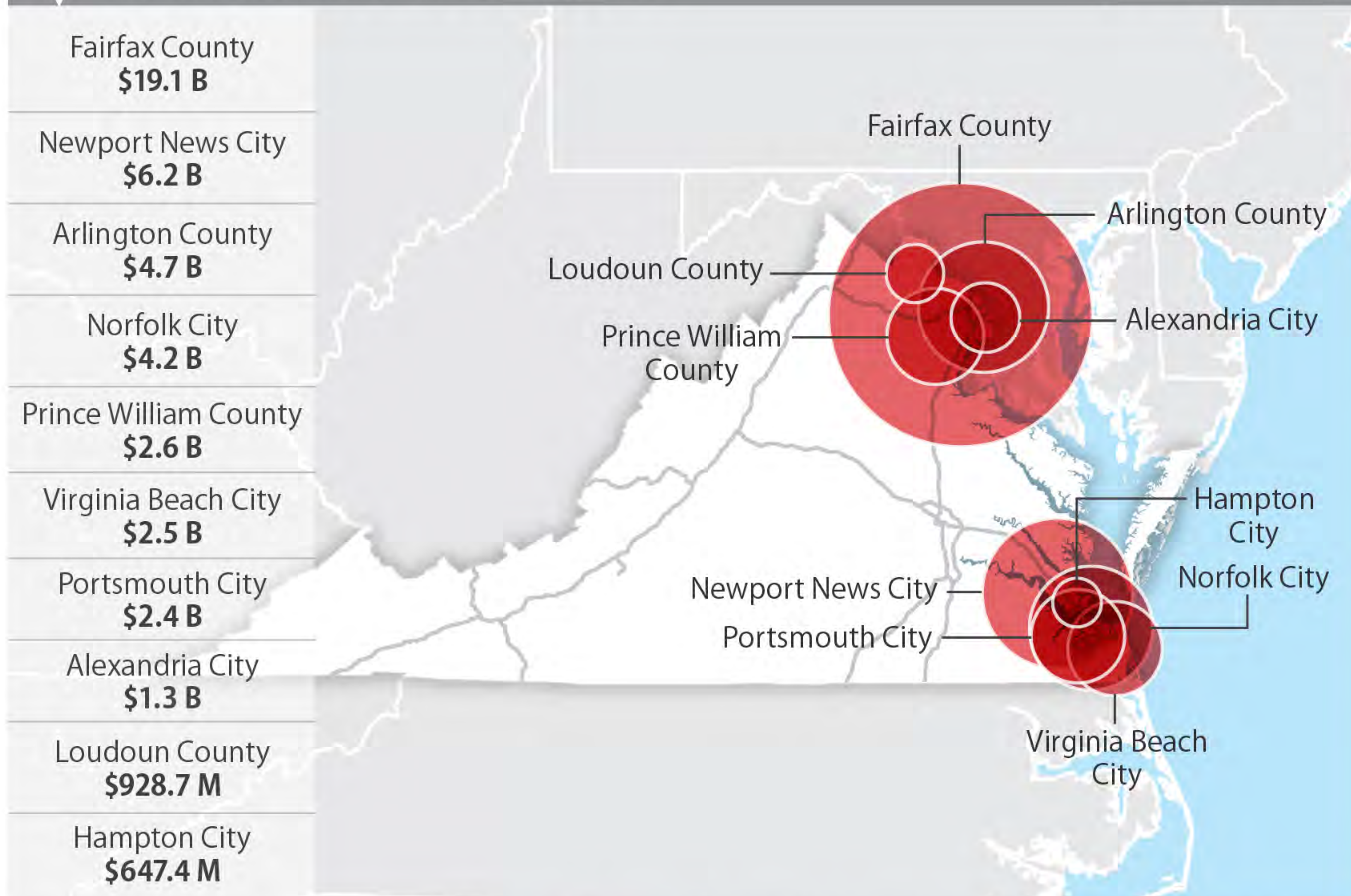
242,936
TOTAL PERSONNEL

Allocation, By Type



TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations

Norfolk City	40,296
Fairfax County	29,826
Portsmouth City	17,772
Virginia Beach City	17,634
Prince William County	15,349
Newport News City	12,497
Arlington County	8,238
Hampton City	5,885
Prince George County	5,053
York County	4,619

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

WASHINGTON

#7 \$12.7 BILLION SPENT IN STATE

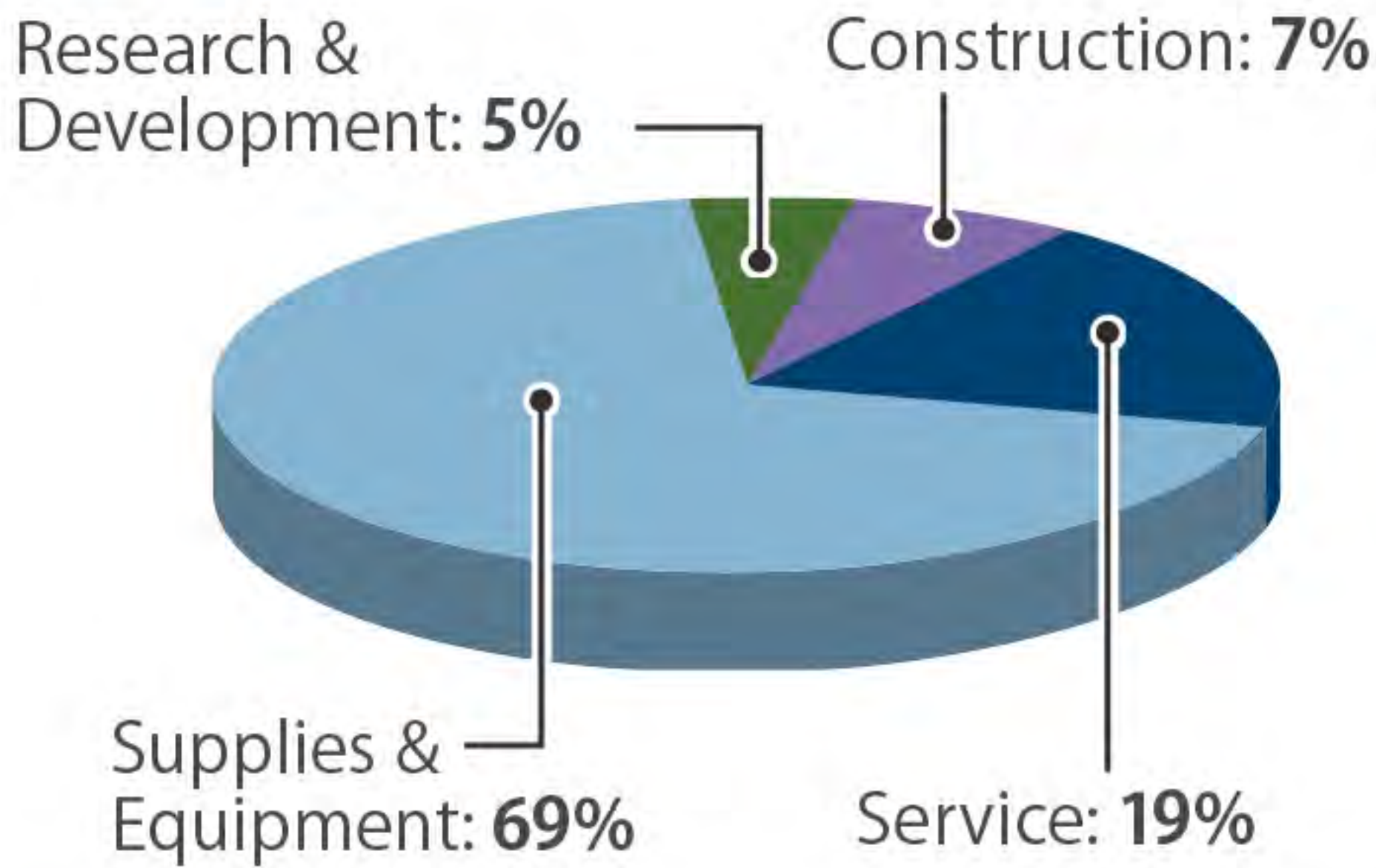
#16 3.1% OF STATE GDP

3.0% OF TOTAL U.S. DEFENSE SPENDING

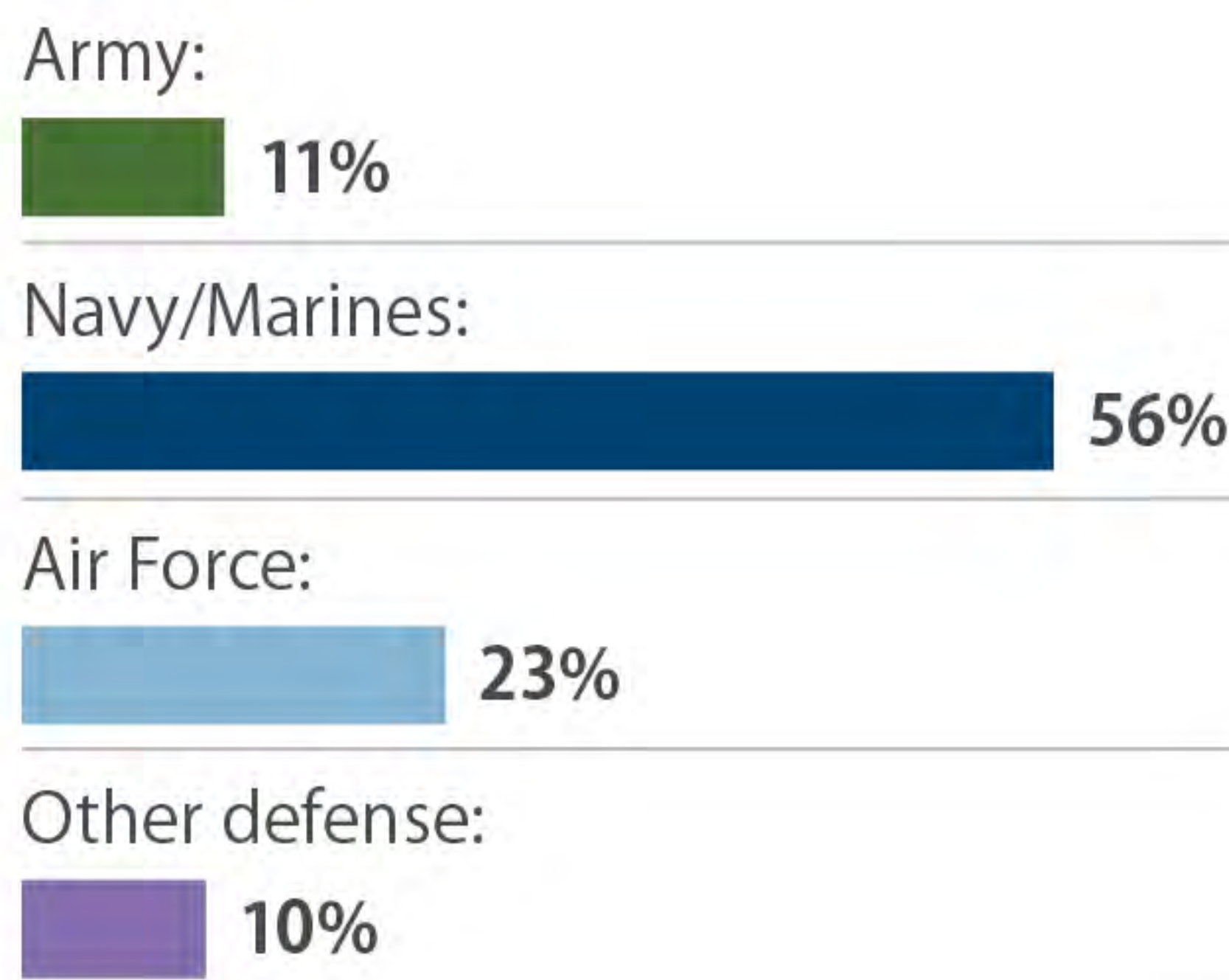
\$1,793 PER RESIDENT

CONTRACTS

By Type



By Service



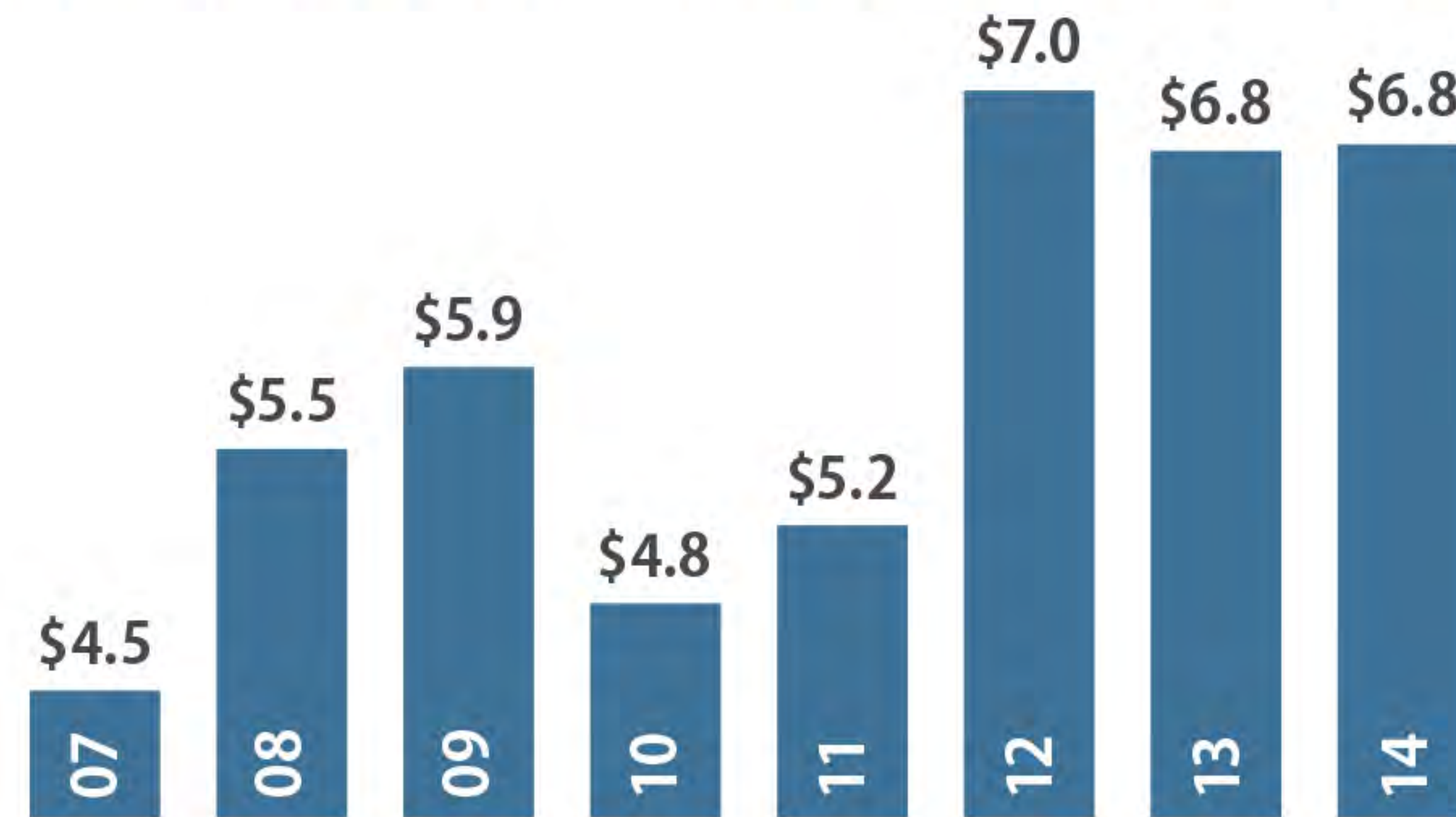
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Boeing	\$4.3 B
U.S. Oil Trading	\$162.5 M
Pacific Medical Center Clinic	\$129.5 M
EHW Constructors Joint Venture	\$83.1 M
EJB Facilities Services	\$60.9 M
Todd Shipyards (Vigor Industrial)	\$59.0 M
BP	\$58.4 M
International Marine & Industrial Applicators	\$53.0 M
Dakota Creek Industries	\$44.6 M
Skookum Educational Programs	\$43.1 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

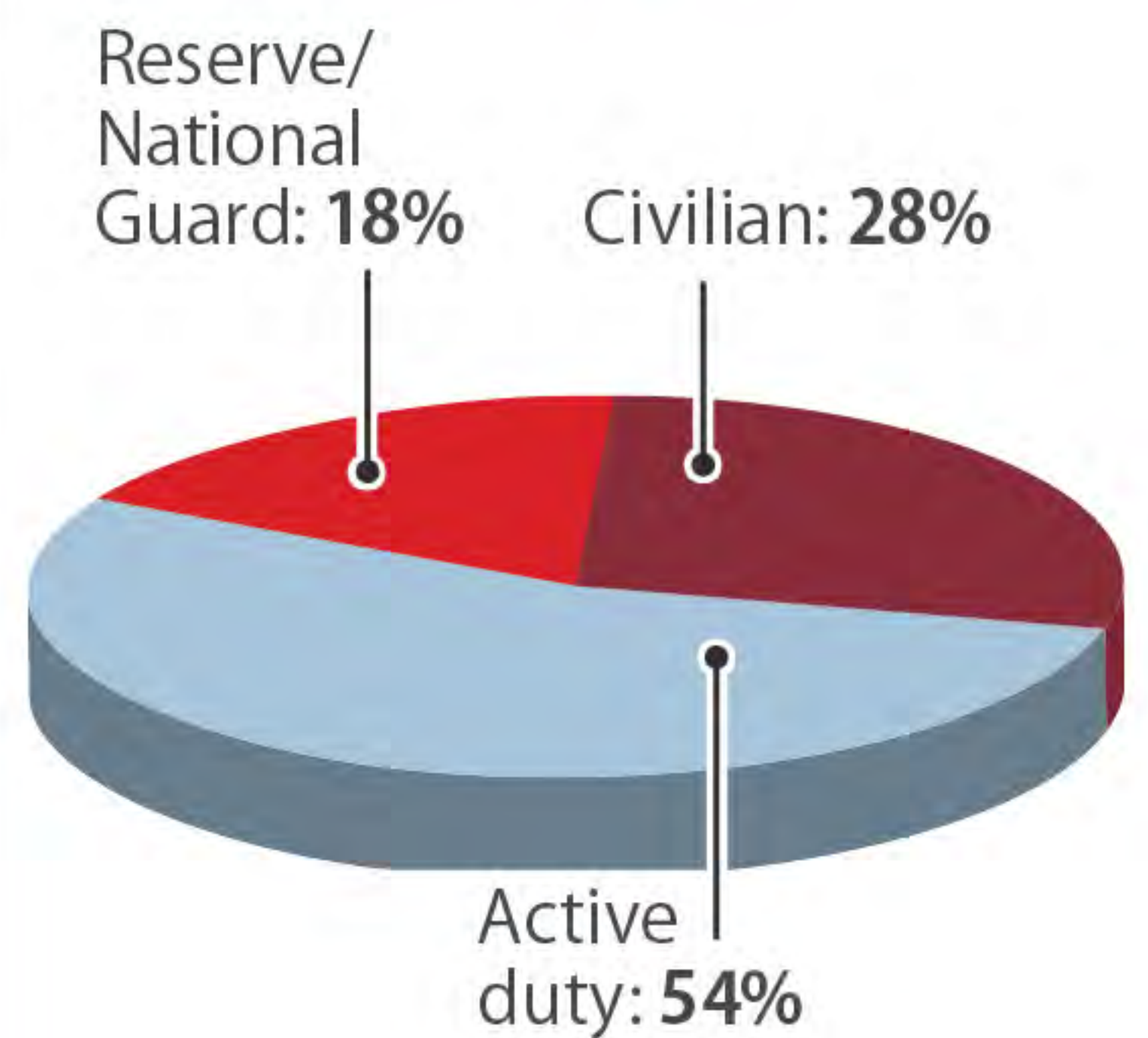
\$5.8 Billion

TOTAL PAYROLL

106,333

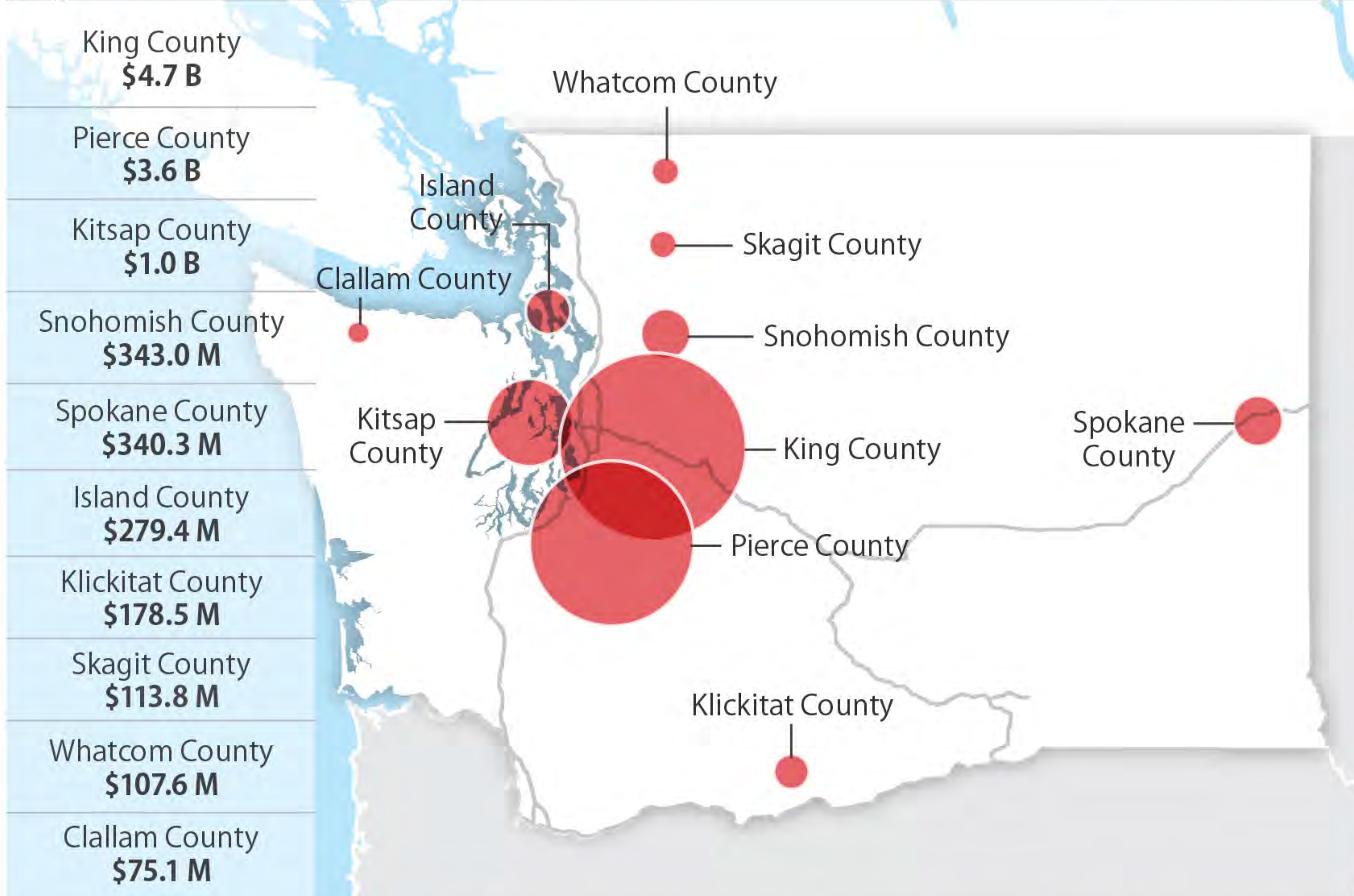
TOTAL PERSONNEL

Allocation, By Type

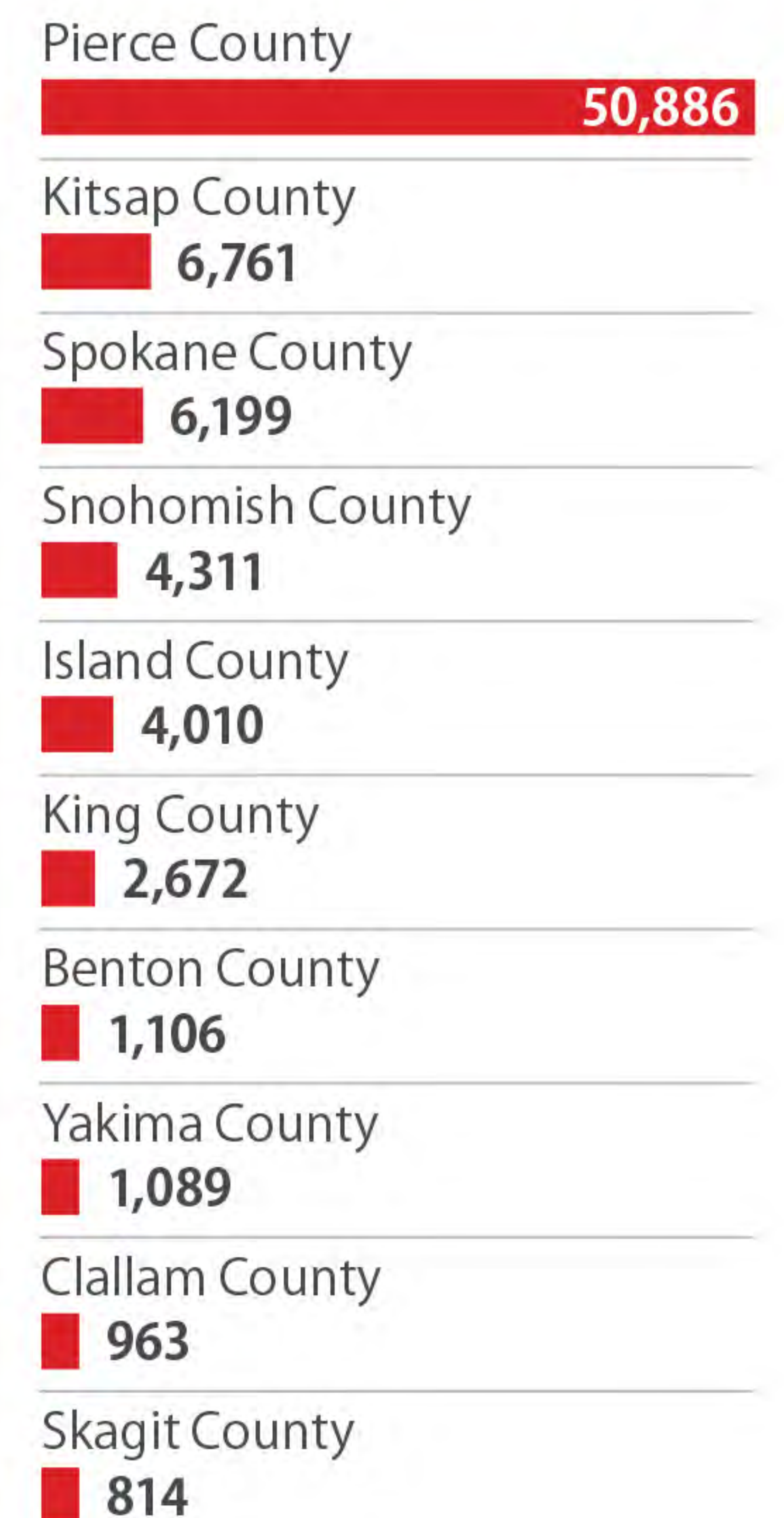


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

WEST VIRGINIA

#48 \$539.8 MILLION SPENT IN STATE

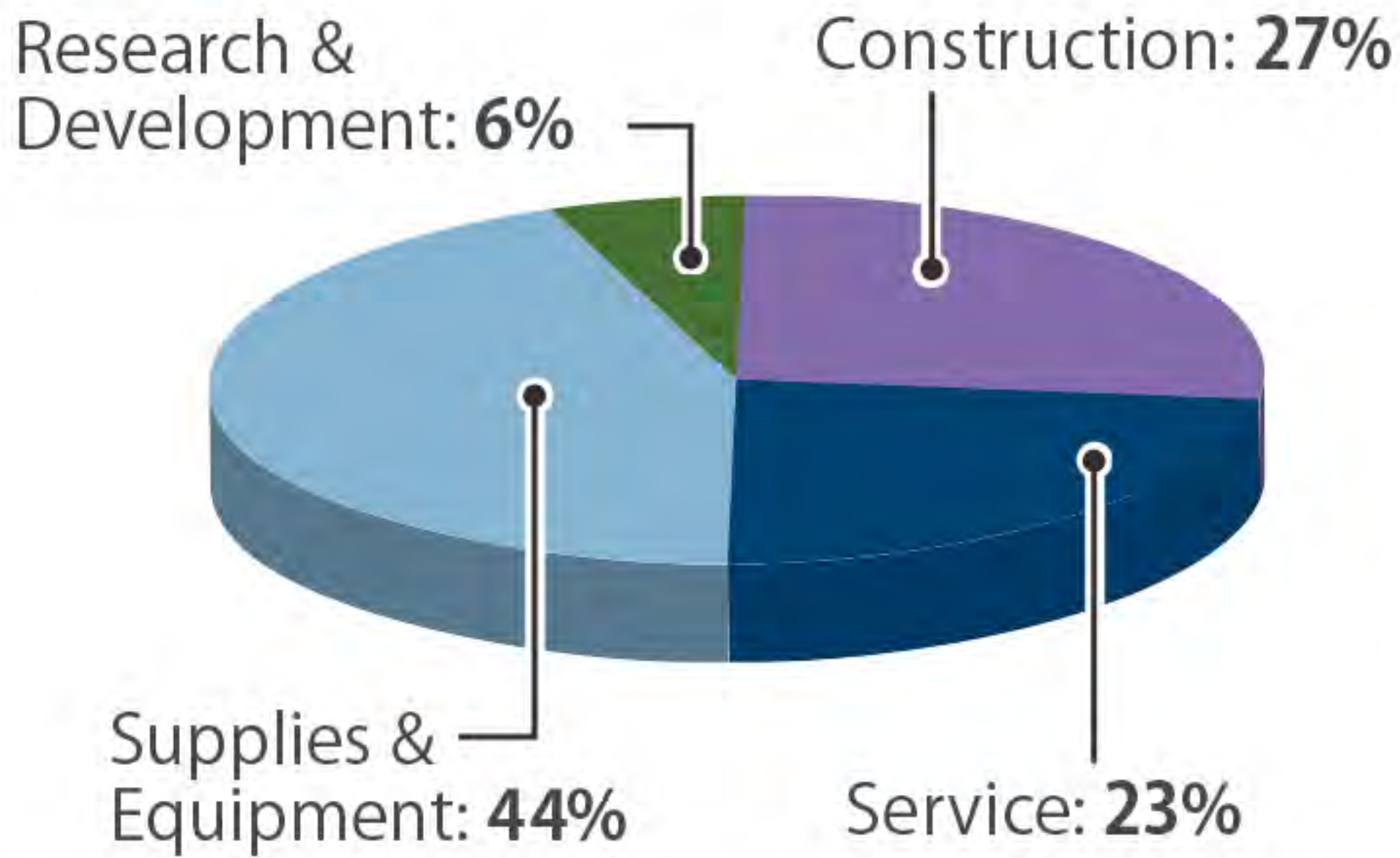
#50 0.7% OF STATE GDP

0.1% OF TOTAL U.S. DEFENSE SPENDING

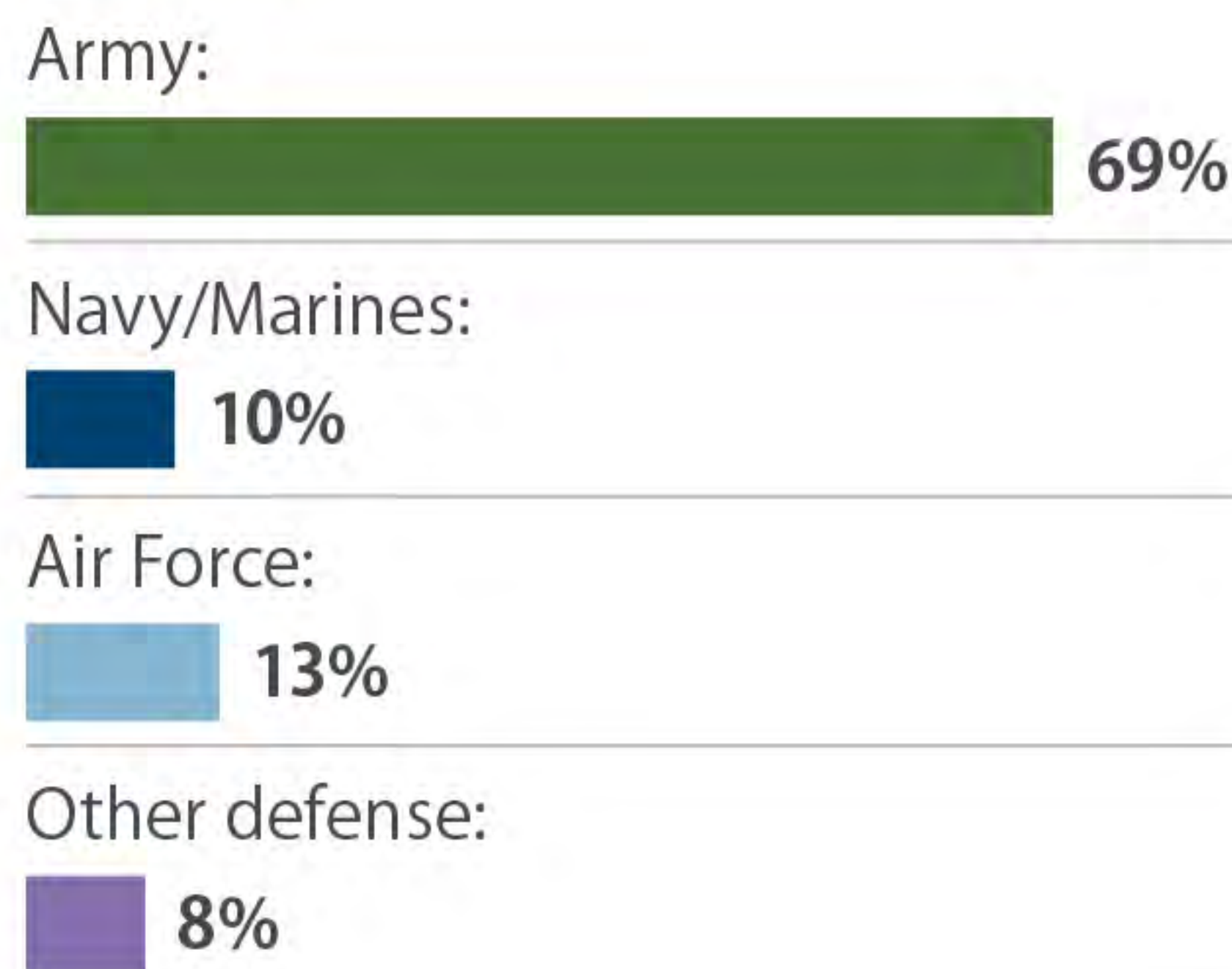
\$292 PER RESIDENT

CONTRACTS

By Type



By Service



Fiscal Year 2014

Top Contractors

(M=millions)

Alliant Techsystems Inc	\$69.5 M
McTech	\$18.4 M
Heeter Construction	\$18.3 M
Shaka, Inc.	\$16.0 M
Allied Defense Industries Inc	\$6.9 M
Port Amherst	\$5.8 M
Electronic Warfare Associates	\$5.5 M
Wycliffe Enterprises	\$5.1 M
River Trading Company	\$3.5 M
B/E Aerospace	\$3.4 M

Value of Contract Awards Performed (Billions)

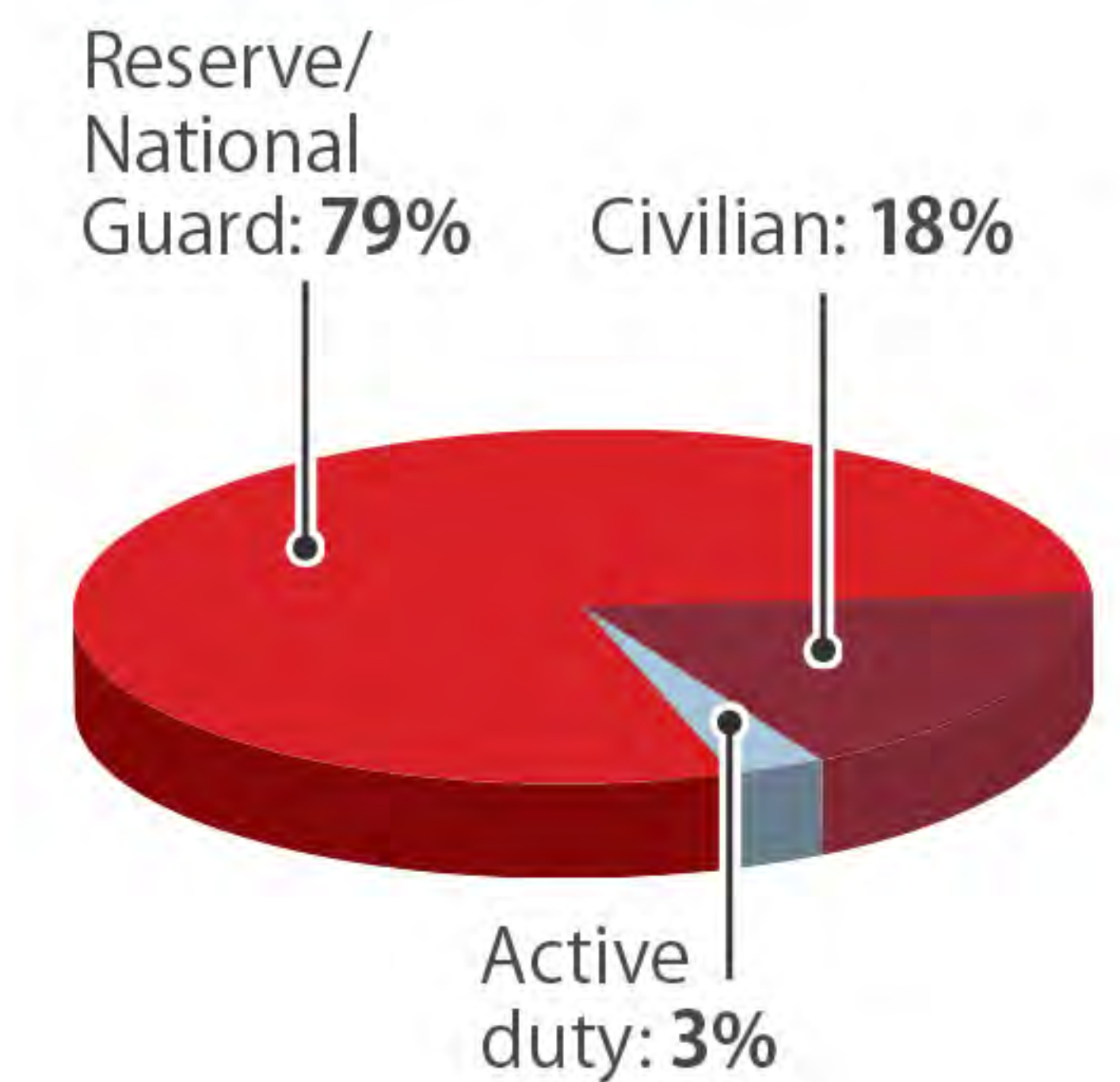


DEFENSE PERSONNEL

\$306.9 Million
TOTAL PAYROLL

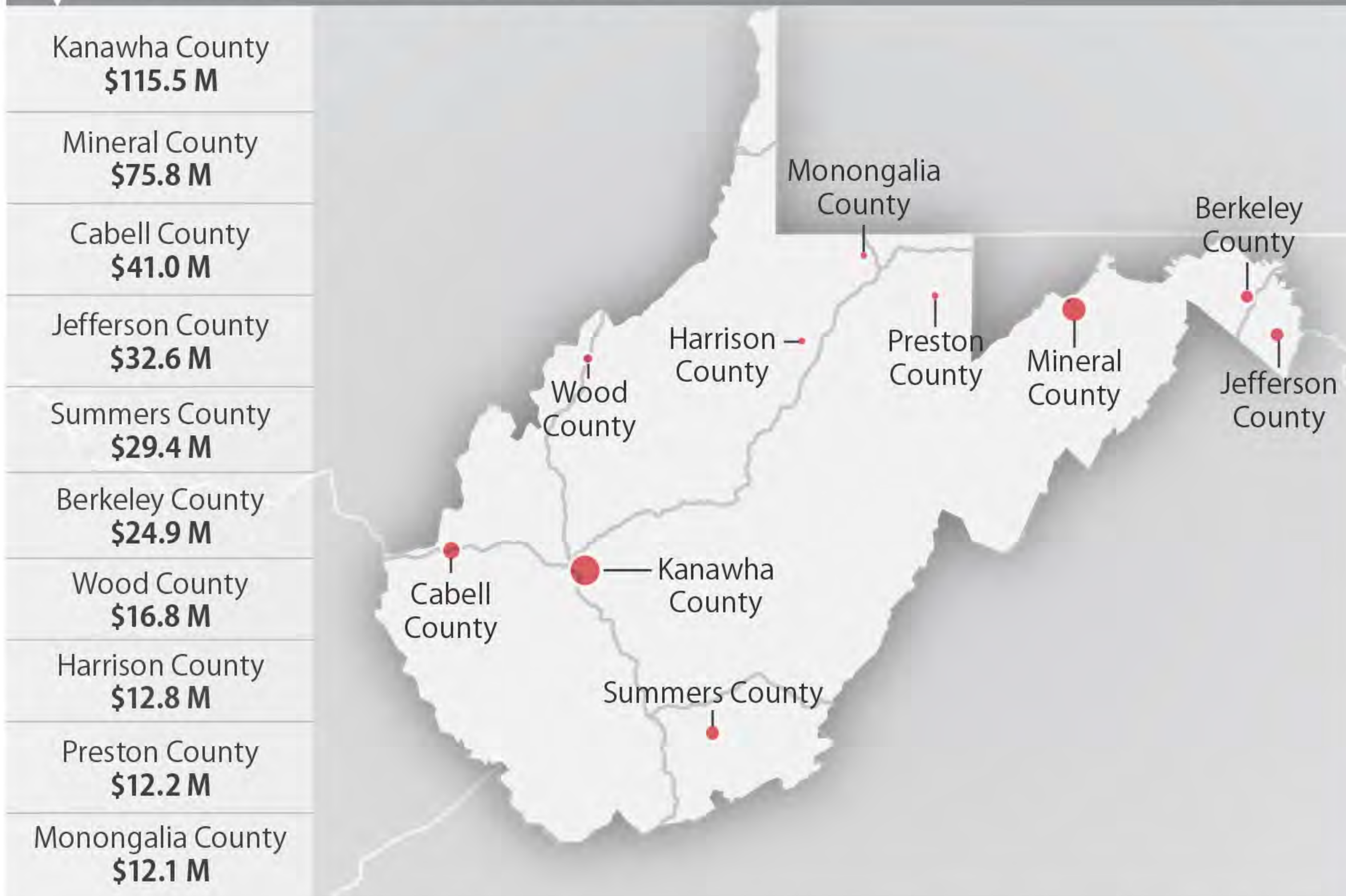
10,711
TOTAL PERSONNEL

Allocation, By Type

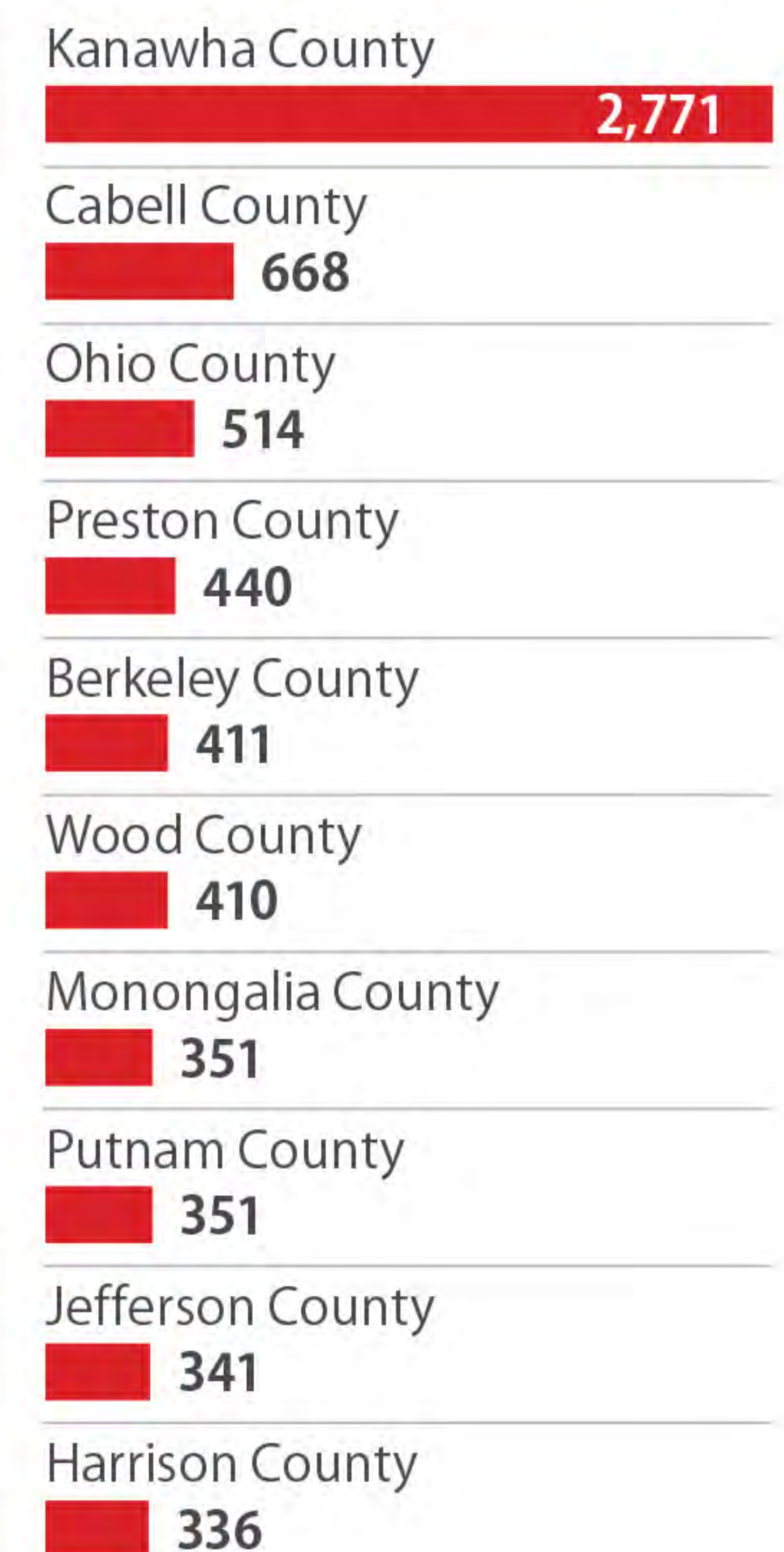


TOP DEFENSE SPENDING LOCATIONS

(M=millions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

WISCONSIN

#34 \$3.1 BILLION SPENT IN STATE

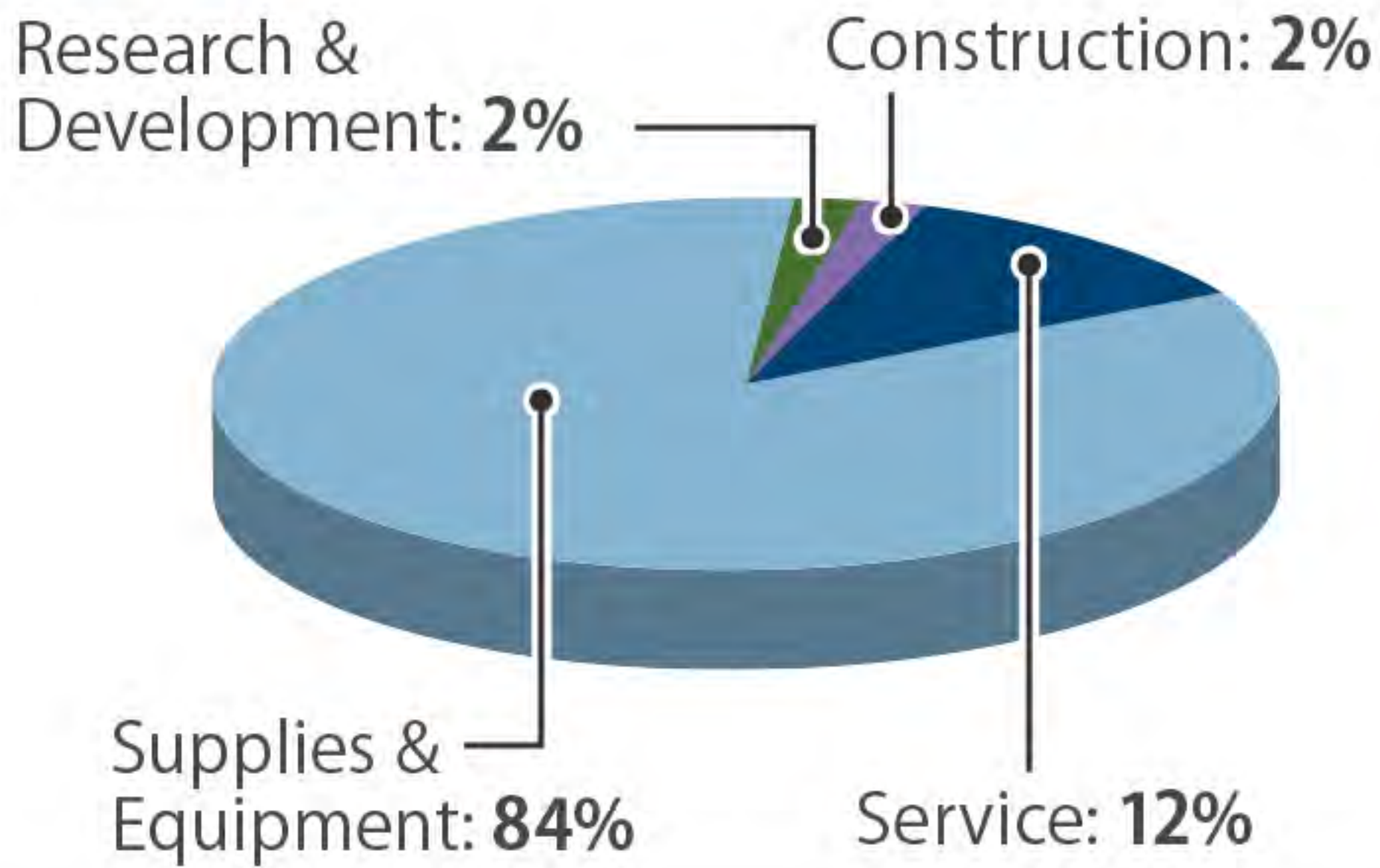
#41 1.0% OF STATE GDP

0.7% OF TOTAL U.S. DEFENSE SPENDING

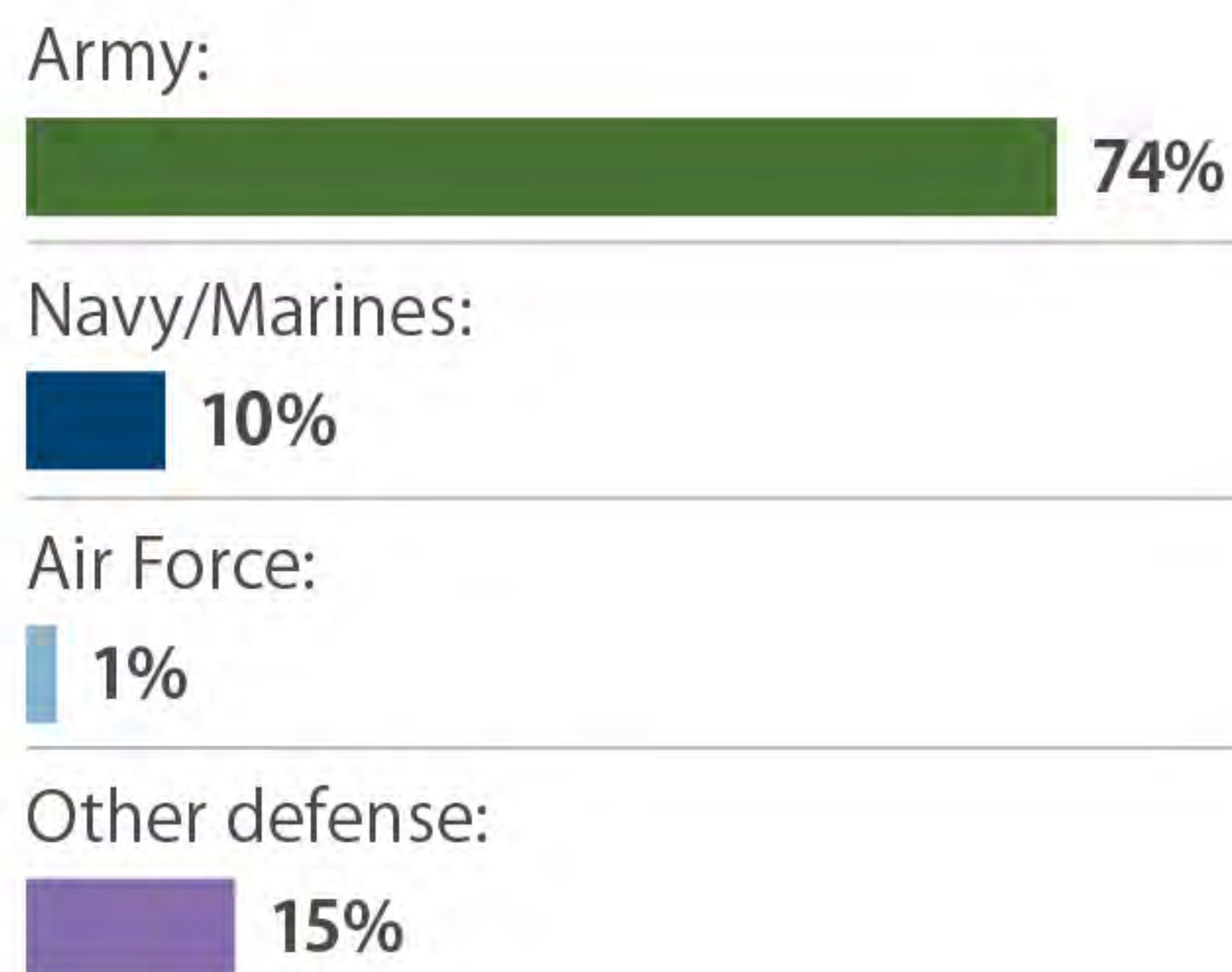
\$532 PER RESIDENT

CONTRACTS

By Type



By Service



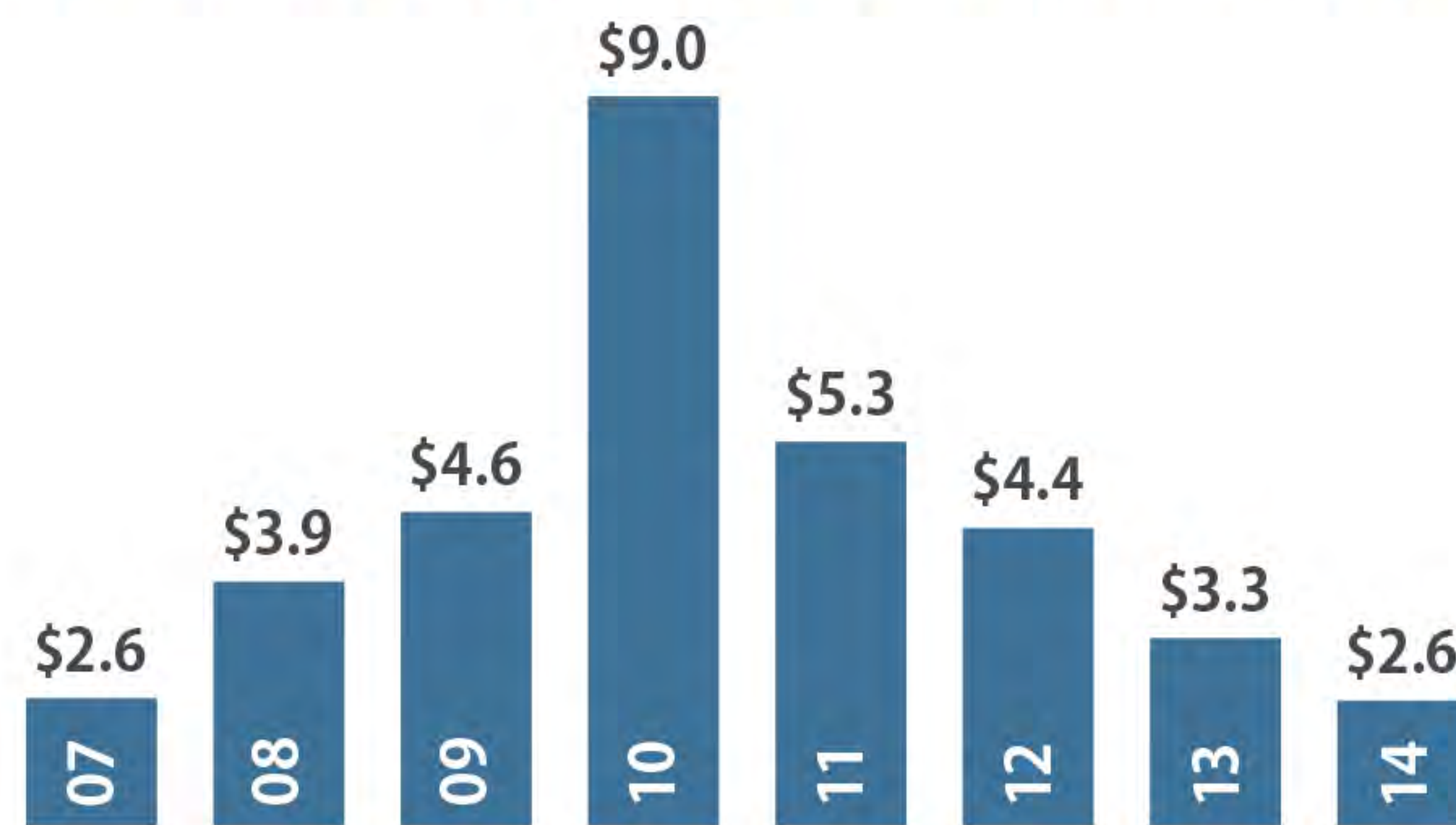
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Oshkosh Corporation	\$1.7 B
Wisconsin Physicians Service Insurance Corp.	\$123.6 M
National Presto Industries	\$91.4 M
General Electric	\$54.7 M
Snap-on Incorporated	\$40.1 M
Ocenco	\$21.4 M
Tower Industries, Inc.	\$20.5 M
Industries for the Blind	\$16.0 M
ORC Industries	\$14.9 M
Kepa-TCI JV	\$14.0 M

Value of Contract Awards Performed (Billions)

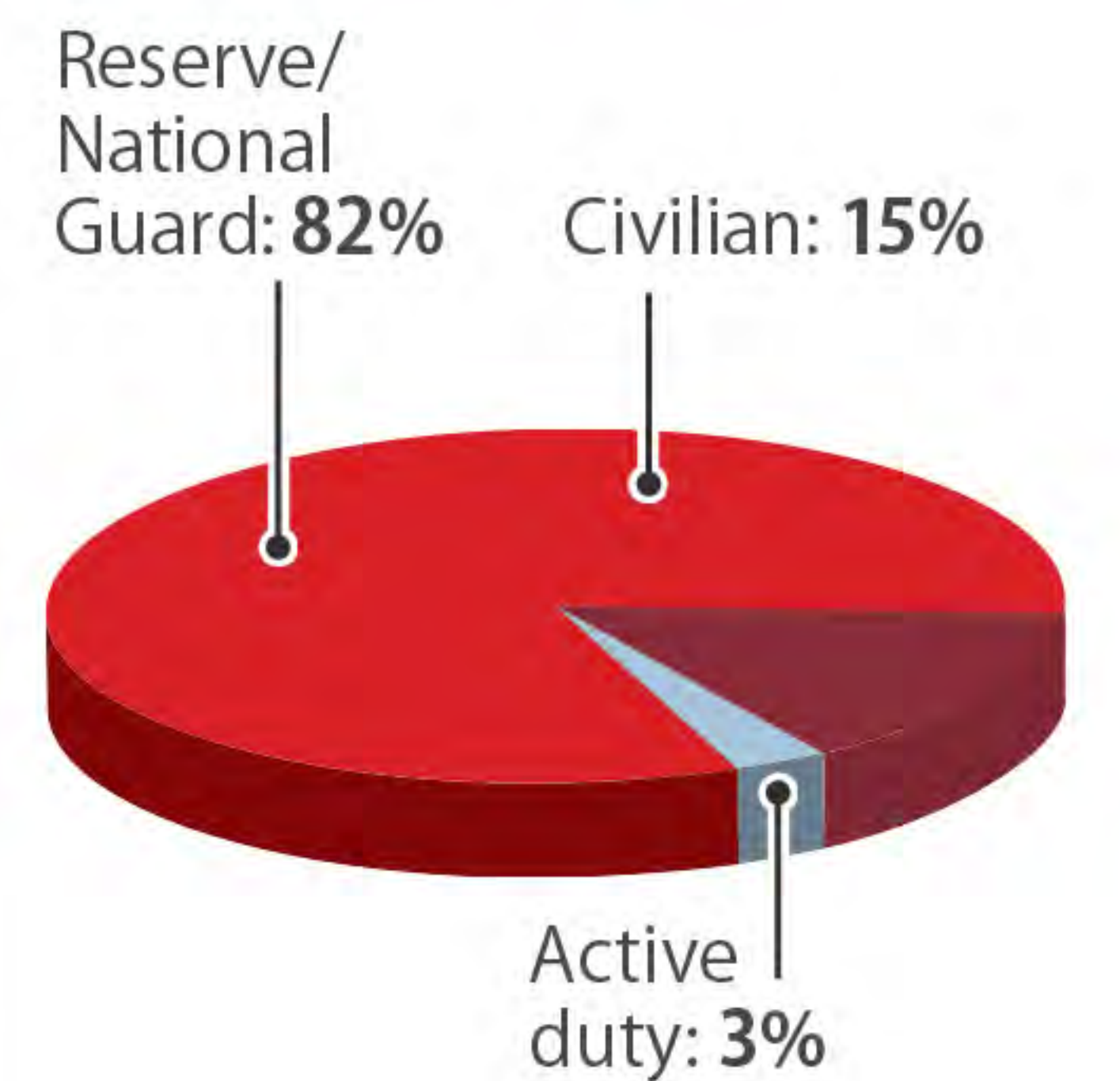


DEFENSE PERSONNEL

\$462.9 Million TOTAL PAYROLL

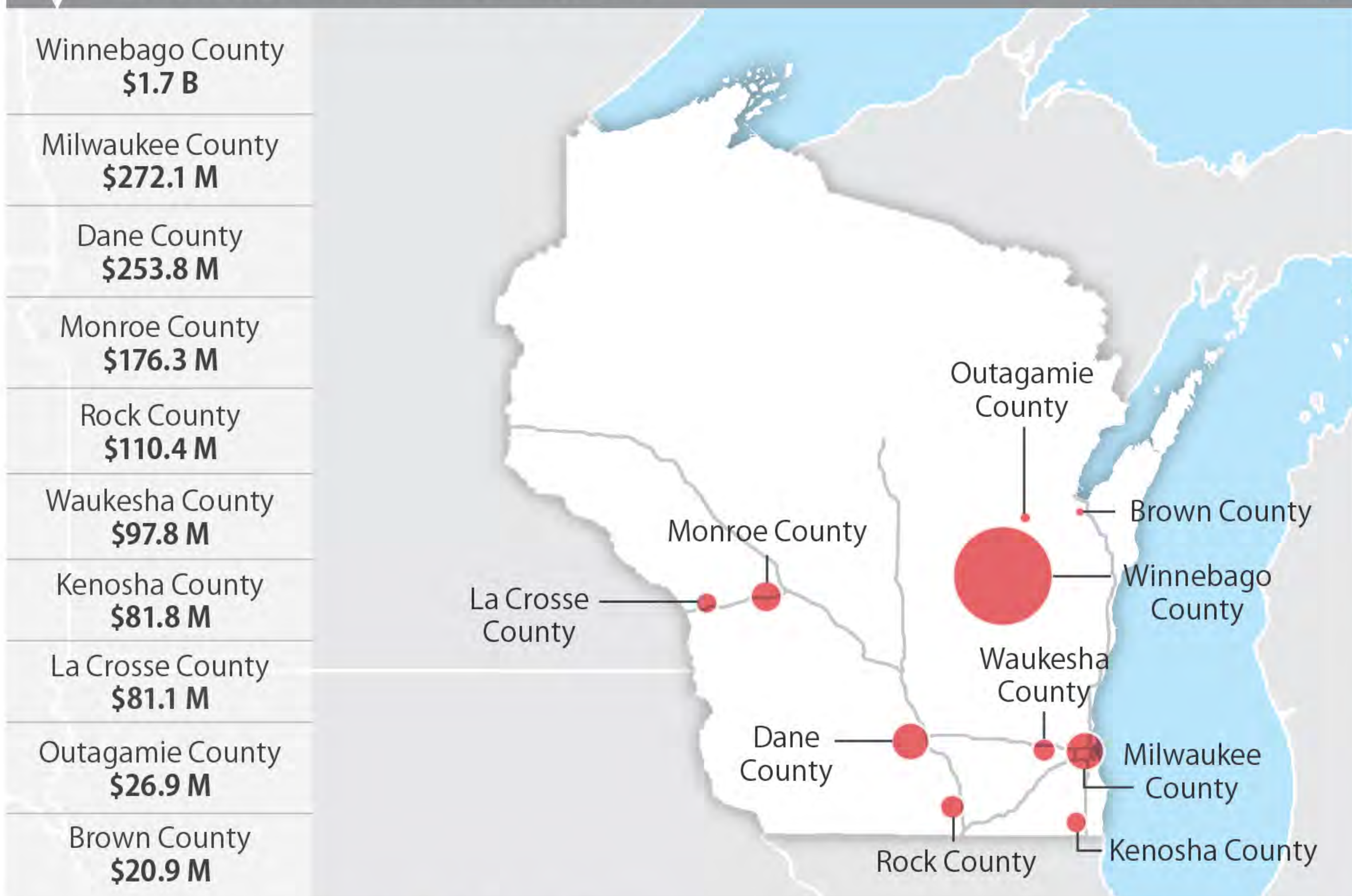
18,260 TOTAL PERSONNEL

Allocation, By Type

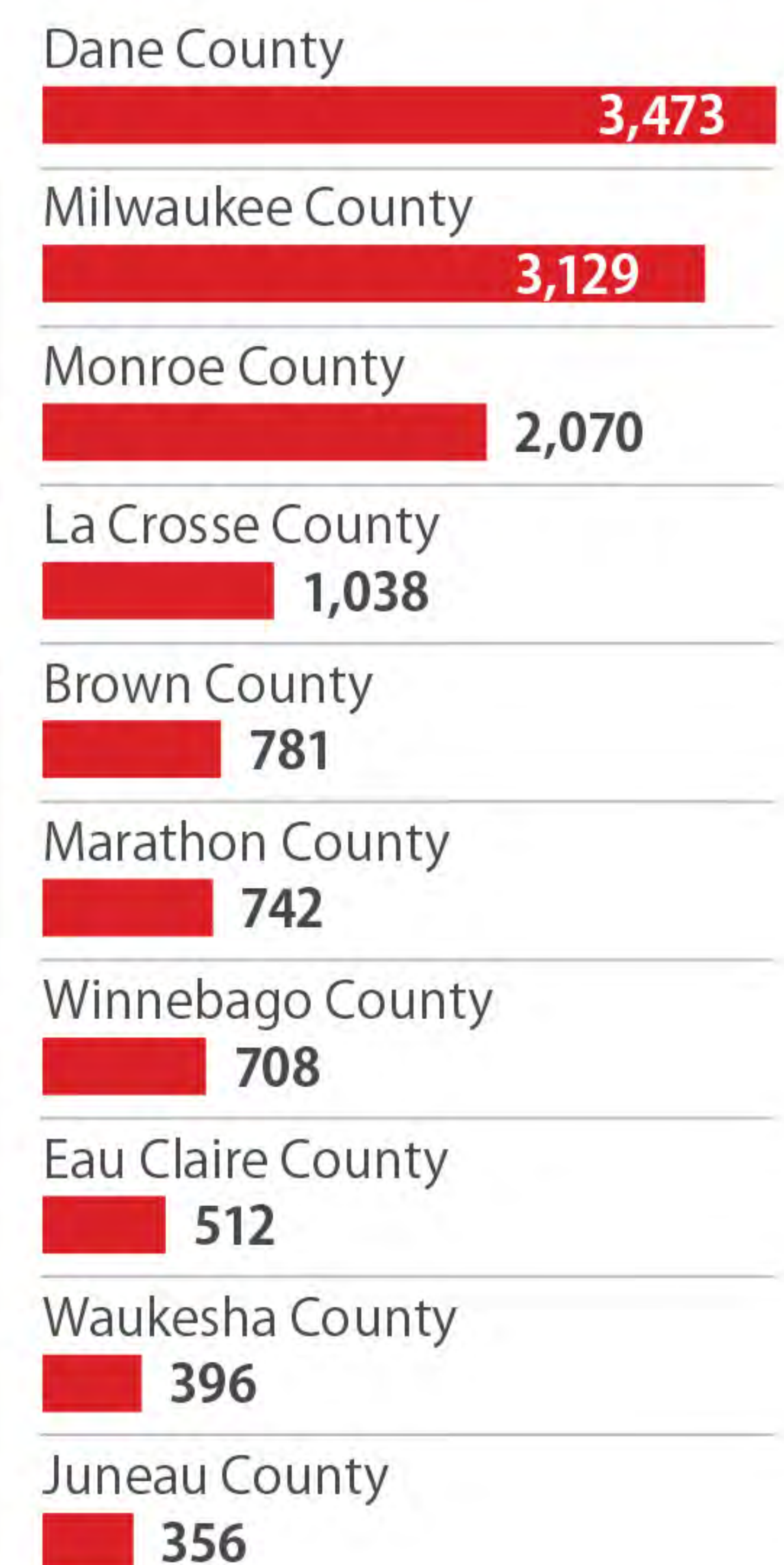


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

WYOMING

#50 \$398.3 MILLION SPENT IN STATE

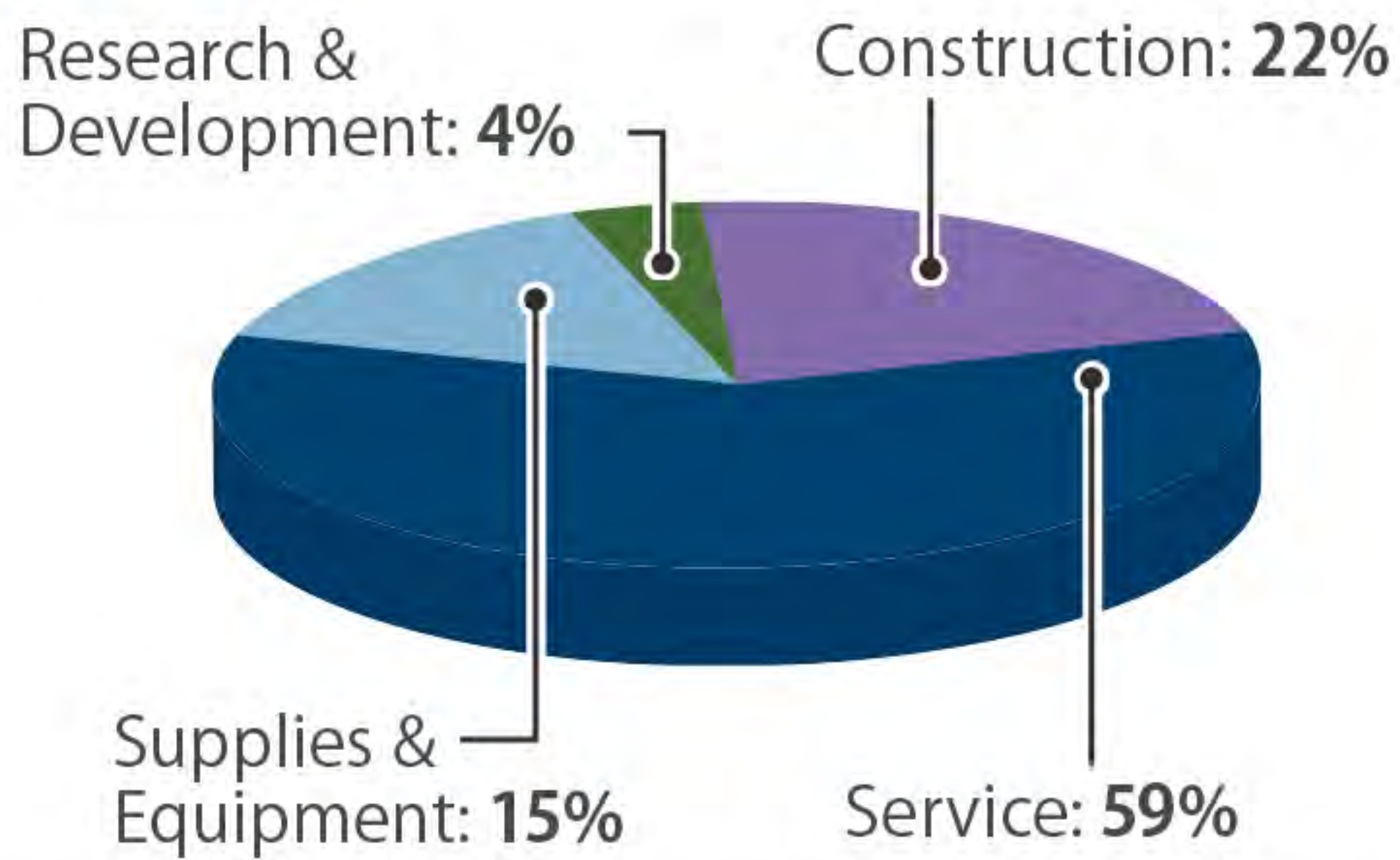
#44 0.9% OF STATE GDP

0.1% OF TOTAL U.S. DEFENSE SPENDING

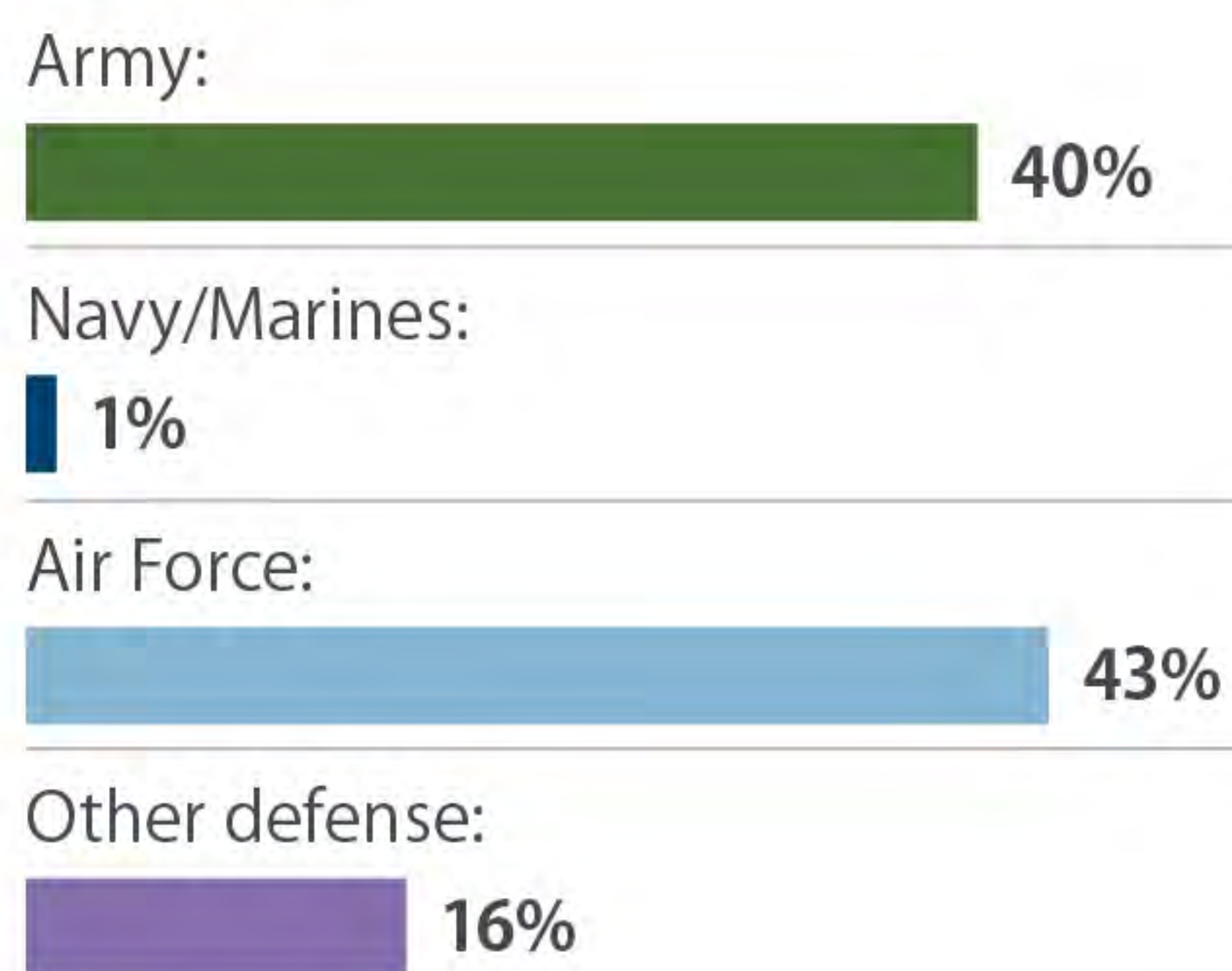
\$682 PER RESIDENT

CONTRACTS

By Type



By Service



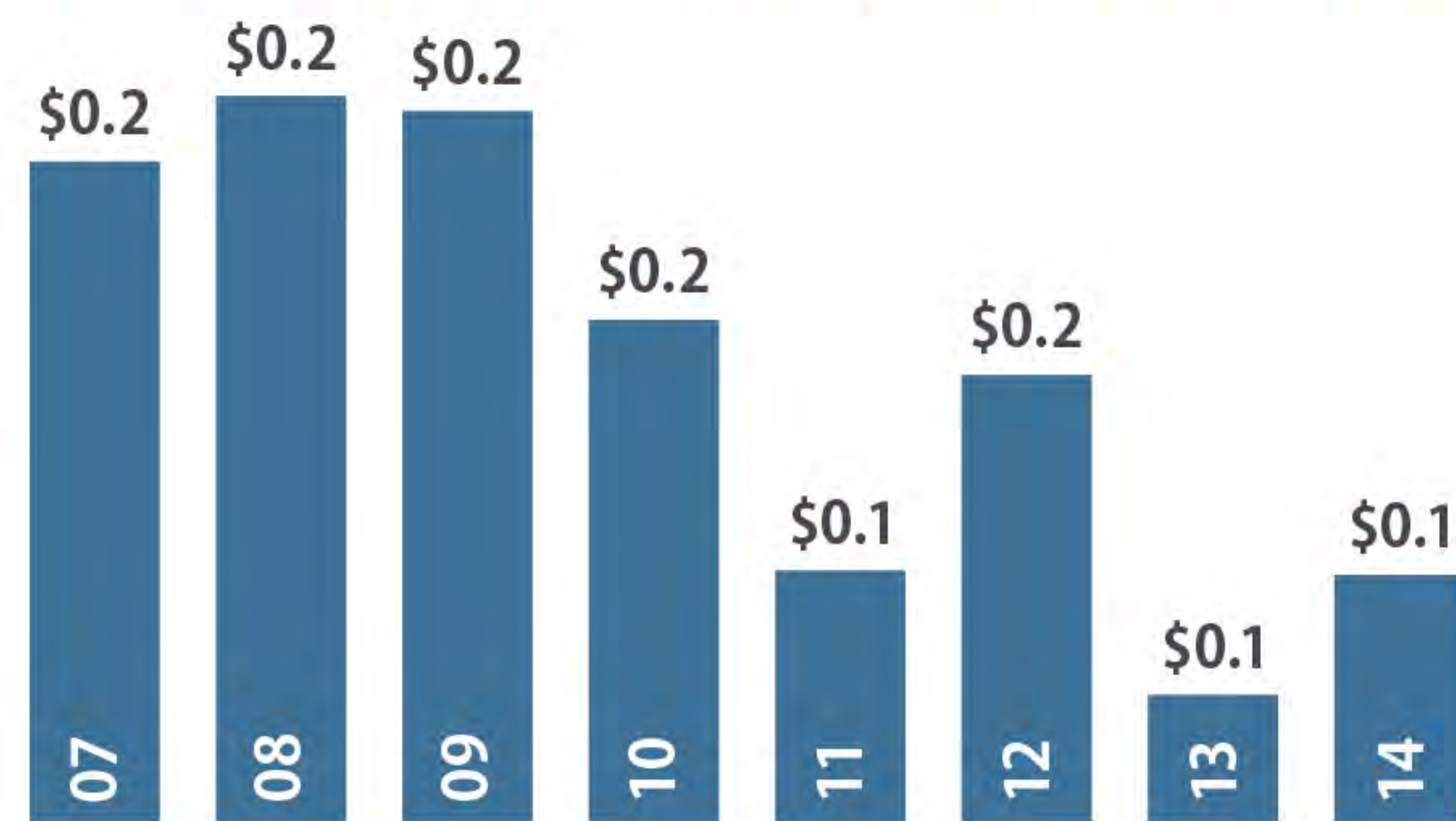
Fiscal Year 2014

Top Contractors

(M=millions)

Navarro Research and Engineering	\$13.4 M
Recco	\$9.9 M
M1 Support Services	\$9.8 M
Grand Enterprises	\$7.3 M
Lakeshore Engineering Services	\$6.4 M
Federal Contracting	\$5.2 M
The Shaw Group (CB&I)	\$3.8 M
SKILS'KIN	\$3.2 M
BAE Systems	\$2.7 M
Faith Enterprises Incorporated	\$2.4 M

Value of Contract Awards Performed (Billions)

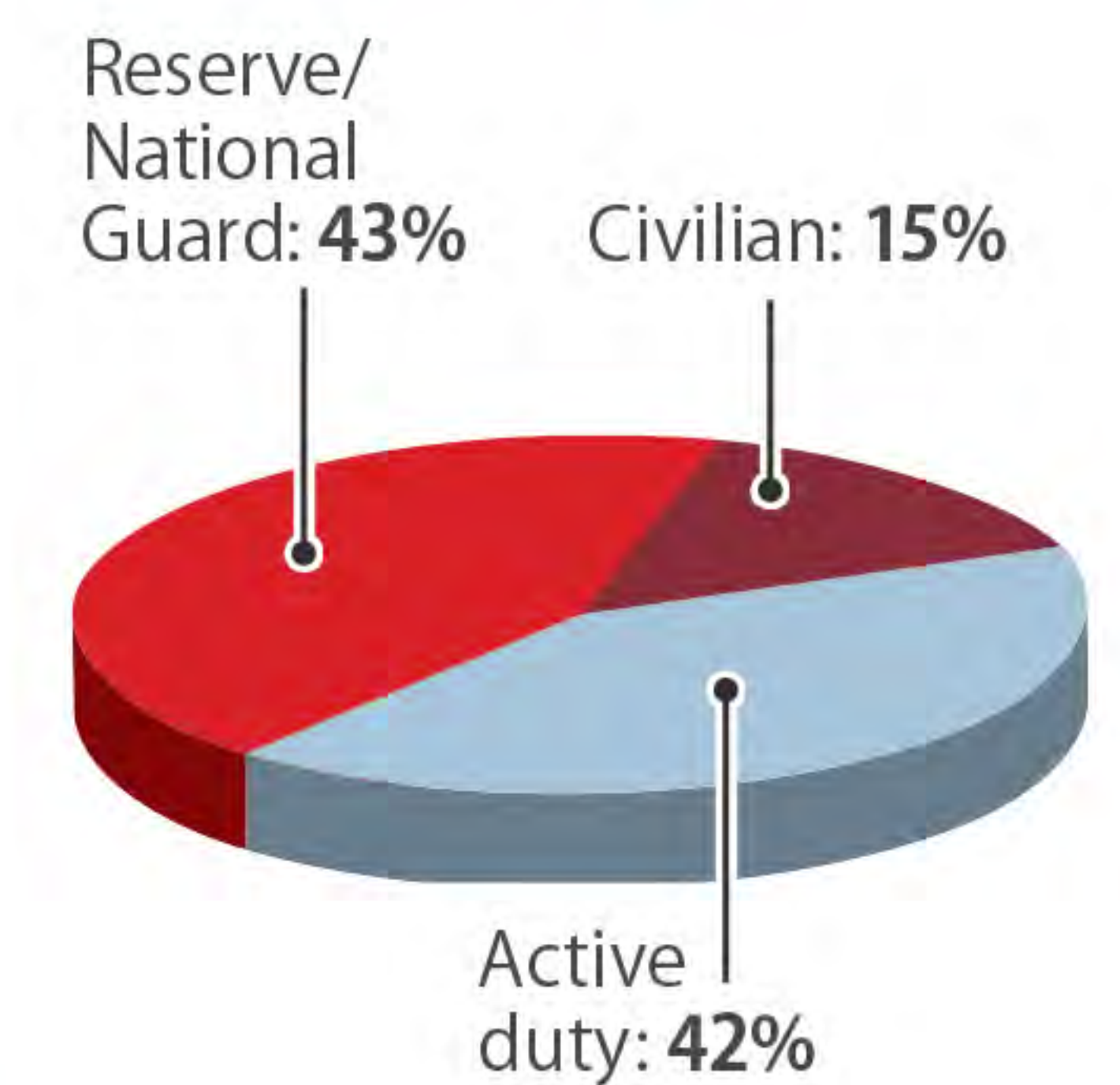


DEFENSE PERSONNEL

\$275.8 Million
TOTAL PAYROLL

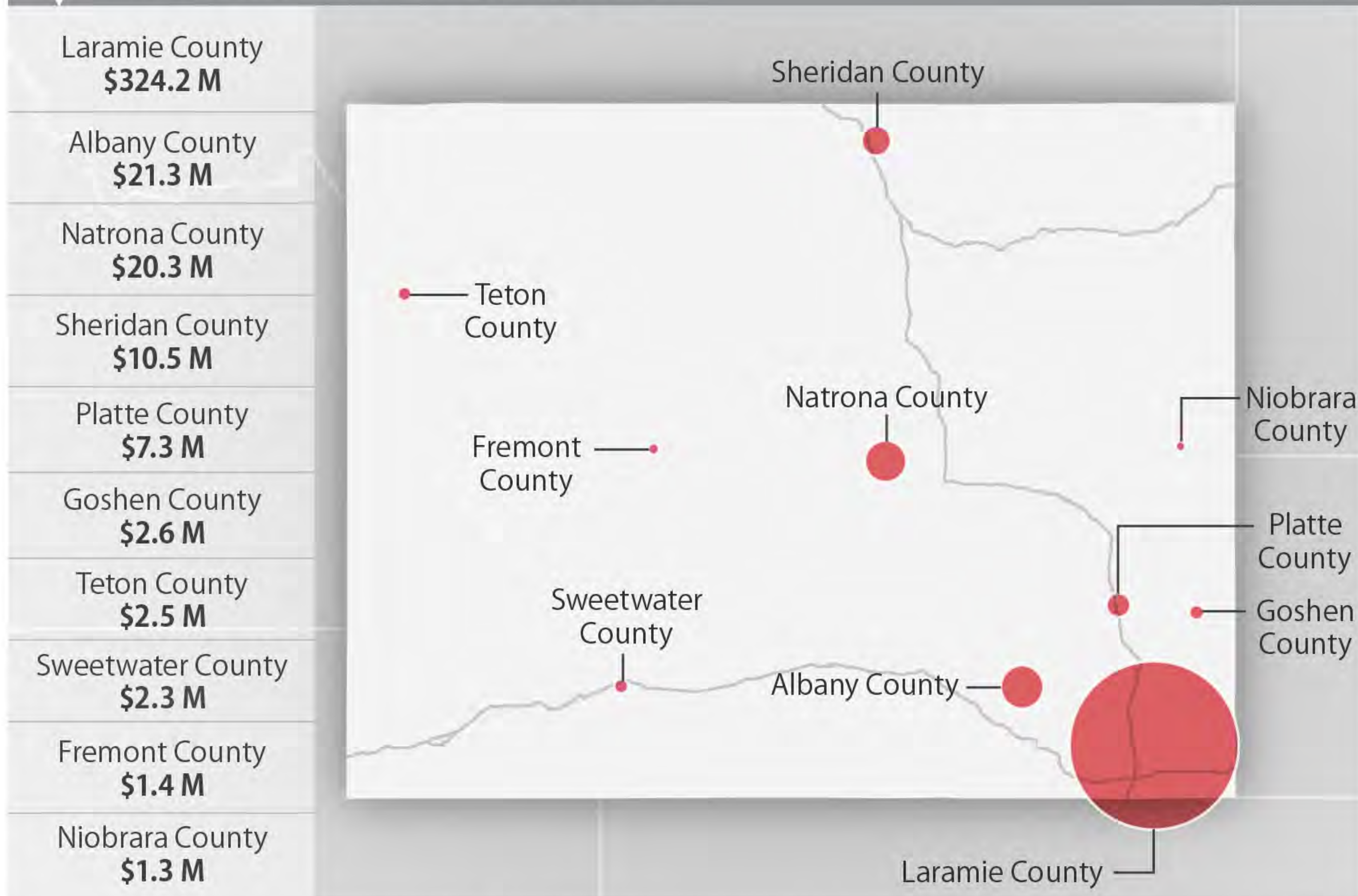
6,972
TOTAL PERSONNEL

Allocation, By Type

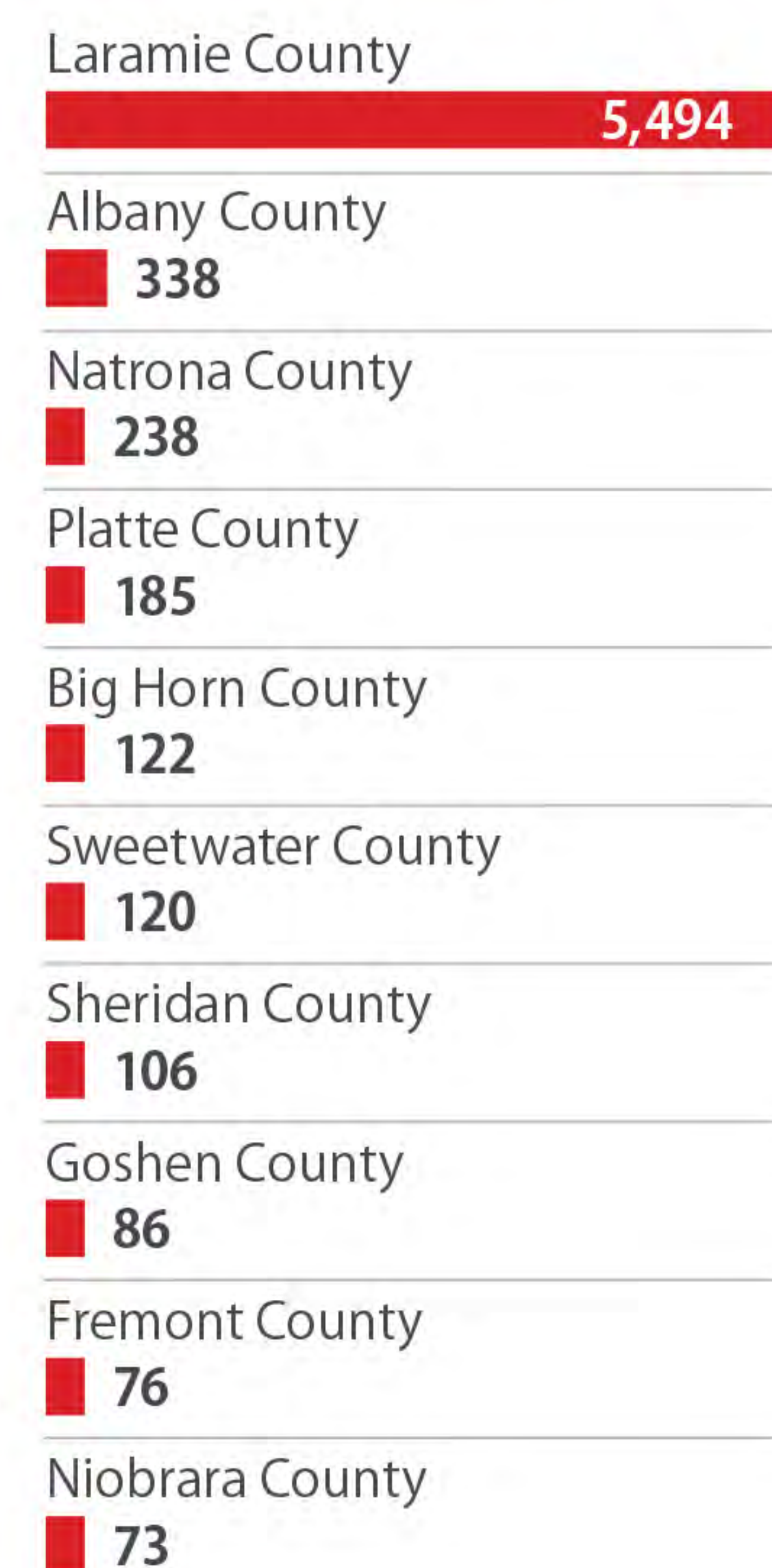


TOP DEFENSE SPENDING LOCATIONS

(M=millions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

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SUMMARY TABLE

How to Read and Use the Information in This Table

This table is designed to provide a summary of DoD contract and payroll spending in the 50 states and the District of Columbia. The data in this table inform the following question categories:

- What is the role of defense spending in a state's economy? (Columns 1, 4, and 12)
- How does the amount of defense spending received by a state compare with other states and the national average? (Columns 2, 5, and 11)
- Has a state's share of defense contract and payroll spending increased or decreased from a year earlier? (Column 3)
- What does the breakdown of contract spending versus payrolls say about the state's dependencies on defense-industry employment or military installations? (Columns 5 - 10)

The table shows the states (listed alphabetically) followed by the average or total for the United States which makes it easy to compare any individual state to the national average or the total for the nation. More information on the displayed data or data definitions can be found on page 7. The columns show the following variables:

- **Column 1: Defense Spending as a Share of GDP (%)** shows defense spending (i.e., contract spending + payrolls) as a share of state gross domestic product. This provides an understanding of the degree to which each state's economic health depends on defense contract spending and payrolls and therefore how vulnerable each state is to shifts in DoD spending.
- **Column 2: State Share of Total U.S. Defense Spending (%)** shows each state's share of total defense spending (i.e., contract spending + payrolls in the 50 states plus the District of Columbia) which helps to identify the largest and smallest recipients of DoD spending.
- **Column 3: Change in Share of Total Spending from Prior Year (Percentage Points)** shows how much the state's share of total U.S. defense spending (i.e., contract spending + payrolls in the 50 states plus the District of Columbia) increased or decreased from FY 2013 (in percentage points), indicating which states are gaining or losing share of U.S. defense spending.
- **Column 4: Defense Spending per Resident (\$)** is the amount the DoD spent in the state per resident on contracts and payrolls which, like Defense Spending as a Share of GDP, also shows a state's relative dependence on defense spending (e.g., a state with higher defense spending per resident than the U.S. average could be described as having an above-average dependency on defense spending).
- **Column 5: Total Payroll and Contracts (\$ Billions)** shows all DoD payroll and contract spending in a state.
- **Column 6: Total Contracts (\$ Billions)** shows all DoD contract spending performed in a state.
- **Column 7: Total Payroll Outlays (\$ Billions)** shows DoD payroll outlays for civilian, active duty, reserve and guard personnel. Pension payments are not included in these figures.
- **Column 8: Civilian Pay (\$ Billions)** shows pay (not including pension payments) to military civilians.
- **Column 9: Military Active Duty Pay (\$ Billions)** shows pay (not including pension payments) to active duty personnel.
- **Column 10: Reserve & National Guard Pay** shows pay (not including pension payments) to Reserve and National Guard personnel.
- **Column 11: Ranking by Total Defense Spending** shows how each state ranks in terms of total defense contract and payroll spending.
- **Column 12: Ranking by Defense Spending as a Share of State GDP** provides a ranking for what portion of a state's GDP is directly attributable to defense contract and payroll spending.

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

	①	②	③	④	⑤	⑥
	DEFENSE SPENDING AS SHARE OF GDP (%)	STATE SHARE OF TOTAL U.S. DEFENSE SPENDING (%)	CHANGE IN SHARE OF TOTAL SPENDING FROM PRIOR YEAR (Percentage Points)	DEFENSE SPENDING PER RESIDENT (\$)	TOTAL PAYROLL & CONTRACTS (\$ Billions)	TOTAL CONTRACTS (\$ Billions)
Alabama	5.9	2.7	0.3	2,363	11.5	8.4
Alaska	5.7	0.8	0.0	4,576	3.4	1.6
Arizona	4.0	2.7	-0.4	1,659	11.2	9.2
Arkansas	1.1	0.3	0.0	469	1.4	0.7
California	2.3	12.5	0.4	1,353	52.5	37.9
Colorado	3.0	2.2	0.1	1,717	9.2	5.9
Connecticut	3.9	2.4	-0.7	2,758	9.9	9.2
Delaware	1.1	0.2	0.0	771	0.7	0.3
District of Columbia	5.8	1.6	0.2	9,924	6.5	4.2
Florida	2.2	4.3	0.3	898	17.9	11.4
Georgia	2.6	2.9	-0.1	1,208	12.2	5.9
Hawaii	9.9	1.8	0.0	5,352	7.6	2.0
Idaho	1.0	0.2	0.0	386	0.6	0.3
Illinois	0.8	1.3	-0.3	431	5.6	3.3
Indiana	1.4	1.1	-0.1	674	4.4	3.3
Iowa	0.8	0.3	0.0	450	1.4	1.1
Kansas	2.4	0.8	0.0	1,190	3.5	1.4
Kentucky	4.9	2.2	0.3	2,048	9.0	6.0
Louisiana	1.4	0.9	-0.2	786	3.7	1.9
Maine	4.4	0.6	-0.1	1,855	2.5	1.9
Maryland	5.7	4.7	0.0	3,287	19.6	12.7
Massachusetts	2.7	2.9	0.1	1,793	12.1	11.1
Michigan	0.8	0.9	-0.1	367	3.6	2.5
Minnesota	1.2	0.9	0.5	679	3.7	3.2
Mississippi	5.1	1.3	0.1	1,833	5.5	4.0
Missouri	3.9	2.6	0.0	1,809	11.0	9.4
Montana	1.1	0.1	0.0	502	0.5	0.2
Nebraska	1.2	0.3	0.0	742	1.4	0.6
Nevada	1.6	0.5	-0.1	754	2.1	1.2
New Hampshire	2.1	0.3	0.0	1,094	1.5	1.2
New Jersey	1.2	1.6	-0.1	740	6.6	5.0
New Mexico	3.5	0.8	0.0	1,555	3.2	2.0
New York	0.7	2.3	0.0	487	9.6	6.9
North Carolina	2.1	2.4	-0.1	1,012	10.1	3.0
North Dakota	1.2	0.2	0.0	1,034	0.8	0.2
Ohio	1.2	1.7	-0.2	617	7.2	4.3
Oklahoma	2.3	1.0	0.0	1,105	4.3	1.6
Oregon	0.5	0.3	0.0	290	1.2	0.7
Pennsylvania	2.2	3.4	0.5	1,112	14.2	11.8
Rhode Island	3.8	0.5	0.1	1,948	2.1	1.3
South Carolina	3.3	1.5	0.1	1,262	6.1	3.4
South Dakota	1.4	0.2	0.0	805	0.7	0.4
Tennessee	0.8	0.6	0.0	361	2.4	1.4
Texas	2.5	9.5	-0.2	1,468	39.6	29.0
Utah	2.3	0.8	-0.1	1,122	3.3	1.8
Vermont	1.0	0.1	0.0	462	0.3	0.2
Virginia	11.8	13.1	0.1	6,567	54.7	38.0
Washington	3.1	3.0	0.1	1,793	12.7	6.8
West Virginia	0.7	0.1	0.0	292	0.5	0.2
Wisconsin	1.0	0.7	-0.1	532	3.1	2.6
Wyoming	0.9	0.1	0.0	682	0.4	0.1
U.S. Average/Total	2.4	100.0	n/a	1,312	418.4	282.7

	7	8	9	10	11	12
	TOTAL PAYROLL OUTLAYS (\$ Billions)	CIVILIAN PAY (\$ Billions)	MILITARY ACTIVE DUTY PAY (\$ Billions)	RESERVE & NATIONAL GUARD PAY (\$ Billions)	RANKING BY TOTAL DEFENSE SPENDING	RANKING BY DEFENSE SPENDING AS SHARE OF STATE GDP
Alabama	3.1	2.1	0.6	0.4	10	3
Alaska	1.8	0.3	1.3	0.2	31	5
Arizona	1.9	0.6	1.1	0.3	11	10
Arkansas	0.7	0.2	0.3	0.2	42	40
California	14.6	4.4	9.0	1.2	2	22
Colorado	3.3	0.8	2.2	0.3	16	17
Connecticut	0.7	0.2	0.4	0.1	14	11
Delaware	0.4	0.1	0.2	0.1	45	39
District of Columbia	2.3	1.3	0.8	0.2	21	4
Florida	6.5	2.1	3.6	0.8	5	26
Georgia	6.3	2.1	3.7	0.6	8	19
Hawaii	5.6	1.5	3.9	0.3	18	2
Idaho	0.4	0.1	0.2	0.1	47	42
Illinois	2.2	1.0	0.8	0.4	23	48
Indiana	1.1	0.7	0.1	0.3	25	32
Iowa	0.3	0.1	0.0	0.2	40	46
Kansas	2.1	0.5	1.4	0.2	30	21
Kentucky	3.0	0.6	2.1	0.3	17	8
Louisiana	1.8	0.4	0.9	0.5	28	30
Maine	0.6	0.5	0.0	0.1	35	9
Maryland	6.9	4.2	2.2	0.5	4	6
Massachusetts	1.0	0.5	0.2	0.3	9	18
Michigan	1.1	0.8	0.1	0.3	29	45
Minnesota	0.5	0.1	0.0	0.3	27	37
Mississippi	1.5	0.6	0.6	0.3	24	7
Missouri	1.6	0.5	0.8	0.4	12	12
Montana	0.3	0.1	0.2	0.1	49	38
Nebraska	0.8	0.3	0.4	0.1	41	35
Nevada	0.9	0.1	0.6	0.1	37	29
New Hampshire	0.2	0.1	0.1	0.1	39	27
New Jersey	1.6	0.9	0.4	0.4	20	36
New Mexico	1.3	0.5	0.7	0.1	33	14
New York	2.7	0.7	1.3	0.6	15	49
North Carolina	7.1	1.2	5.5	0.5	13	28
North Dakota	0.6	0.1	0.4	0.1	44	34
Ohio	2.8	1.9	0.4	0.5	19	33
Oklahoma	2.7	1.4	1.0	0.2	26	24
Oregon	0.4	0.2	0.0	0.2	43	51
Pennsylvania	2.5	1.7	0.2	0.6	6	25
Rhode Island	0.8	0.4	0.2	0.1	38	13
South Carolina	2.7	0.7	1.6	0.4	22	15
South Dakota	0.3	0.1	0.2	0.1	46	31
Tennessee	1.0	0.4	0.2	0.4	36	47
Texas	10.6	3.2	6.4	1.0	3	20
Utah	1.5	1.0	0.2	0.3	32	23
Vermont	0.1	0.0	0.0	0.1	51	43
Virginia	16.6	7.4	8.5	0.8	1	1
Washington	5.8	2.0	3.4	0.4	7	16
West Virginia	0.3	0.1	0.0	0.2	48	50
Wisconsin	0.5	0.2	0.0	0.3	34	41
Wyoming	0.3	0.1	0.2	0.1	50	44
U.S. Average/Total	135.8	51.1	68.3	16.4	n/a	n/a

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.



U.S. Department of Defense
Office of Economic Adjustment
2231 Crystal Drive, Suite 520, Arlington, VA 22202
703-697-2130 | www.oea.gov