

DEFENSE SPENDING BY STATE

FISCAL YEAR 2014

PART 1 OF 2



U.S. Department of Defense
Office of Economic Adjustment

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EXECUTIVE SUMMARY

Defense spending saw strong growth over the first decade of the 21st century. From fiscal year (FY) 2000 to 2010, national defense spending increased 68% in real dollars.^{1,2} Federal government spending on national defense has been in decline since FY 2011, however, as U.S. forces have been drawn down in both Iraq and Afghanistan and the Budget Control Act of 2011 forced significant cuts in defense spending. From FY 2011 to 2019, real defense spending is expected to decline 28% according to the *Budget of the United States Government, Fiscal Year 2015*. Sequestration went into effect in March 2013 and required across-the-board cuts to defense and non-defense programs from FY 2013 to 2021. Over this period, defense spending will be reduced by a total of \$454 billion.

The impact of defense spending cuts has been, and will continue to be uneven across states as it depends in part on the number of defense personnel and amount of defense contract revenue in each state and region. Some states that benefited from the Department of Defense's (DoD) budget expansion are now grappling with budget issues caused by cuts to military personnel and defense contract spending. The extent of the impact of reduced defense expenditures on states that have been the recipients of relatively little defense spending will be minimal; certain regions within these states, however, may face relatively large impacts. This report highlights factors, such as the reliance of regions on military bases or private contractors, which can be used to evaluate each state's potential exposure to projected declines in defense spending.

The *Defense Spending by State Fiscal Year 2014* report examines U.S. defense spending in FY 2014 at the state and local levels for the 50 states and Washington, D.C. The personnel and payroll data were provided by the DoD's Defense Manpower Data Center.³ The contract spending data are from Chmura's proprietary FedSpendTOP data which are derived from USASpending.gov data.⁴ FedSpendTOP data provide a more accurate picture of federal spending based on the time and place of performance when compared with published federal awards data.⁵ In addition, state gross domestic product (GDP) data used in this report are from Chmura Economics & Analytics and the Bureau of Economic Analysis while population estimates are from the U.S. Census Bureau.^{6,7}

In FY 2014, the DoD spent \$418 billion on payroll and contracts in the United States or approximately 2.4% of U.S. GDP.⁸ On a

In FY 2014, the DoD spent \$418 billion on payroll and contracts in the United States or approximately 2.4% of U.S. GDP.

per capita basis, this represents spending of \$1,312 per U.S. resident. Mandatory cuts to defense spending occurred in FY 2013. From FY 2012 to 2013, DoD contract spending in the United States declined from \$320.0 billion to \$302.2 billion; in FY 2014 it further decreased to \$282.7 billion.⁹

¹ The U.S. federal government's fiscal year begins on October 1 of the previous calendar year and ends on September 30. For example, FY 2001 began October 1, 2000 and ended September 30, 2001.

² Office of Management and Budget's Table 8.2-Outlays by Budget Enforcement Act Category in Constant (FY 2009) Dollars: 1962-2019.

³ Payroll figures do not include pension payments. In the *Defense Spending by State Fiscal Year 2013* report, payroll figures included active duty pay for all uniformed services (Air Force, Army, Navy/Marines, Coast Guard, NOAA, and Public Health Service). This report includes only active duty pay for Air Force, Army, and Navy/Marines.

⁴ Due to federal guidelines, the USASpending.gov database does not contain information on every subcontractor. In addition, a June 2014 Government Accountability Office (GAO) study found underreporting and data inconsistencies in the USASpending.gov database, but these issues were more prevalent with grants or loans than contract awards.

⁵ In addition to adjusting for the length of the contract, FedSpendTOP data are adjusted for associated subcontractors' place of performance. That is, regional spending is based on place of performance (note: subcontract performance may not be in the same region where the prime contract is performed). FedSpendTOP data include purchases by non-DoD agencies which end up in DoD products. The data set has also been corrected for errors identified during the quality control process. Based on research, manual adjustments were made to Virginia DoD contract revenue in FY 2012-2014, and manual adjustments were made to Connecticut, Rhode Island, and Maine DoD contract revenue in FY 2013 and 2014. Chmura's data adjustments and quality assurance processes improve the quality of the data, but Chmura does not guarantee that there are no errors in its FedSpendTOP data set.

⁶ FY 2014 state gross domestic product data were estimated by Chmura Economics & Analytics (with the exception of the 4th quarter of 2013 which is from the Bureau of Economic Analysis) and used to calculate spending as a percent of state GDP.

⁷ July 2014 population estimates were used to calculate per resident spending.

⁸ Grant spending, which represents less than 2% of total DoD spending, is not included in this report.

⁹ In nominal dollars (i.e., not adjusted for inflation). DoD contract spending in the United States in FY 2012 and 2013 differs slightly from what was reported in the *Defense Spending by State FY 2013* report due to revisions and updates to past contract data in the USASpending.gov database. Awards can be modified for numerous reasons including the cancellation of a project, price revisions, or corrections of estimates previously recorded as obligations.

Table 1 shows the ten states with the largest defense spending as a share of GDP. Virginia tops the list with 11.8% of its GDP in FY 2014 reliant on military spending. The \$54.7 billion of defense spending in Virginia included \$38.0 billion in contract spending and \$16.6 billion in defense payrolls. Several large defense contractors, including Huntington Ingalls and General Dynamics, are headquartered in Virginia, which is also home to large military installations including Naval Air Station Norfolk, Joint Base Langley-Eustis, and Fort Lee.

Hawaii had the second-largest military spending as a percent of its GDP in FY 2014. At \$7.6 billion, defense spending in Hawaii accounted for 9.9% of Hawaii's GDP. About 74% of the \$7.6 billion went to defense personnel payrolls.

In FY 2014, Alabama had the third-highest military spending as a share of its GDP at 5.9%. About three-fifths (61%) of this spending was in Madison County, Alabama. Rounding out the top 10 states with the highest defense spending as a share of state GDP were the District of Columbia, Alaska, Maryland, Mississippi, Kentucky, Maine, and Arizona.

Table 1: Highest Defense Spending as a % of State GDP

Rank	State	Share of State GDP
1	Virginia	11.8%
2	Hawaii	9.9%
3	Alabama	5.9%
4	District of Columbia	5.8%
5	Alaska	5.7%
6	Maryland	5.7%
7	Mississippi	5.1%
8	Kentucky	4.9%
9	Maine	4.4%
10	Arizona	4.0%

Sources: Bureau of Economic Analysis, Defense Manpower Data Center, and Chmura Economics & Analytics.

At 0.5%, Oregon had the smallest military spending as a percent of its GDP in FY 2014 (see Table 2). The \$1.2 billion of defense spending represented 0.3% of total U.S. defense spending. West Virginia had the second-lowest defense spending as a share of its GDP at 0.7% followed by New York—also at 0.7%. Other states with very low defense spending as a percent of GDP include Illinois (0.8%),

Tennessee (0.8%), Iowa (0.8%), Michigan (0.8%), Wyoming (0.9%), Vermont (1.0%), and Idaho (1.0%).

Table 2: Lowest Defense Spending as a % of State GDP

Rank	State	Share of State GDP
1	Oregon	0.5%
2	West Virginia	0.7%
3	New York	0.7%
4	Illinois	0.8%
5	Tennessee	0.8%
6	Iowa	0.8%
7	Michigan	0.8%
8	Wyoming	0.9%
9	Vermont	1.0%
10	Idaho	1.0%

Sources: Bureau of Economic Analysis, Defense Manpower Data Center, and Chmura Economics & Analytics.

Average DoD spending by state was approximately \$8.2 billion in FY 2014. As seen in Table 3, DoD spending was highest in Virginia, followed by California, Texas, Maryland, and Florida. The 10 states with the highest DoD spending accounted for almost three-fifths of total DoD spending in the nation.

Table 3: Top States by Total Defense Spending

Rank	State	Defense Spending (in billions)
1	Virginia	\$54.7
2	California	\$52.5
3	Texas	\$39.6
4	Maryland	\$19.6
5	Florida	\$17.9
6	Pennsylvania	\$14.2
7	Washington	\$12.7
8	Georgia	\$12.2
9	Massachusetts	\$12.1
10	Alabama	\$11.5
Total for Top 10 States		\$246.9
Total for United States		\$418.4

Sources: Defense Manpower Data Center and Chmura Economics & Analytics. Numbers do not sum to total due to rounding.

UNITED STATES

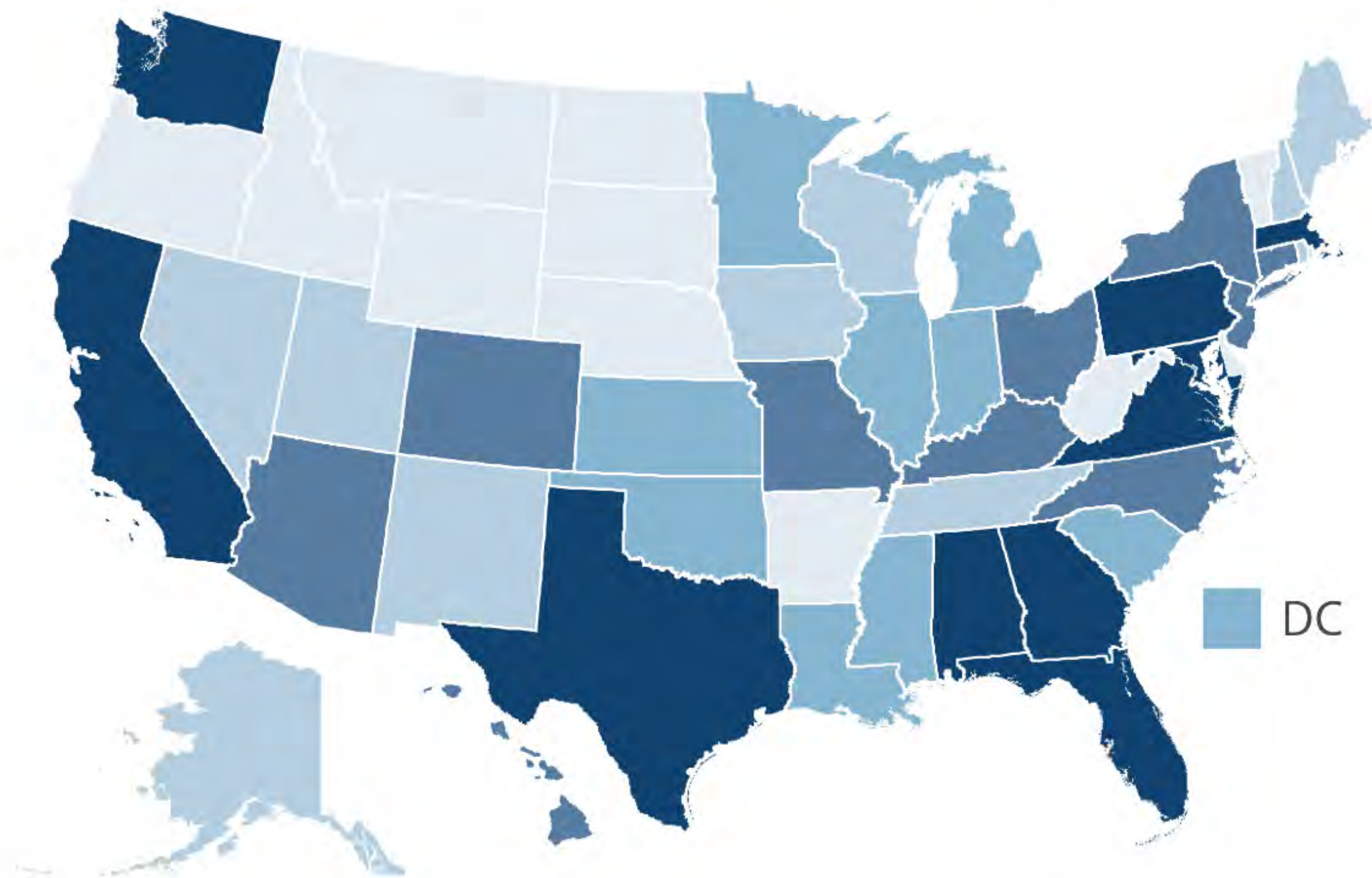
\$418.4 BILLION SPENT IN U.S.

2.4% OF U.S. GDP

\$1,312 PER RESIDENT

■ 1-10 ■ 11-20 ■ 21-30 ■ 31-40 ■ 41-51

Ranking by Total Defense Spending in the State



Top Five

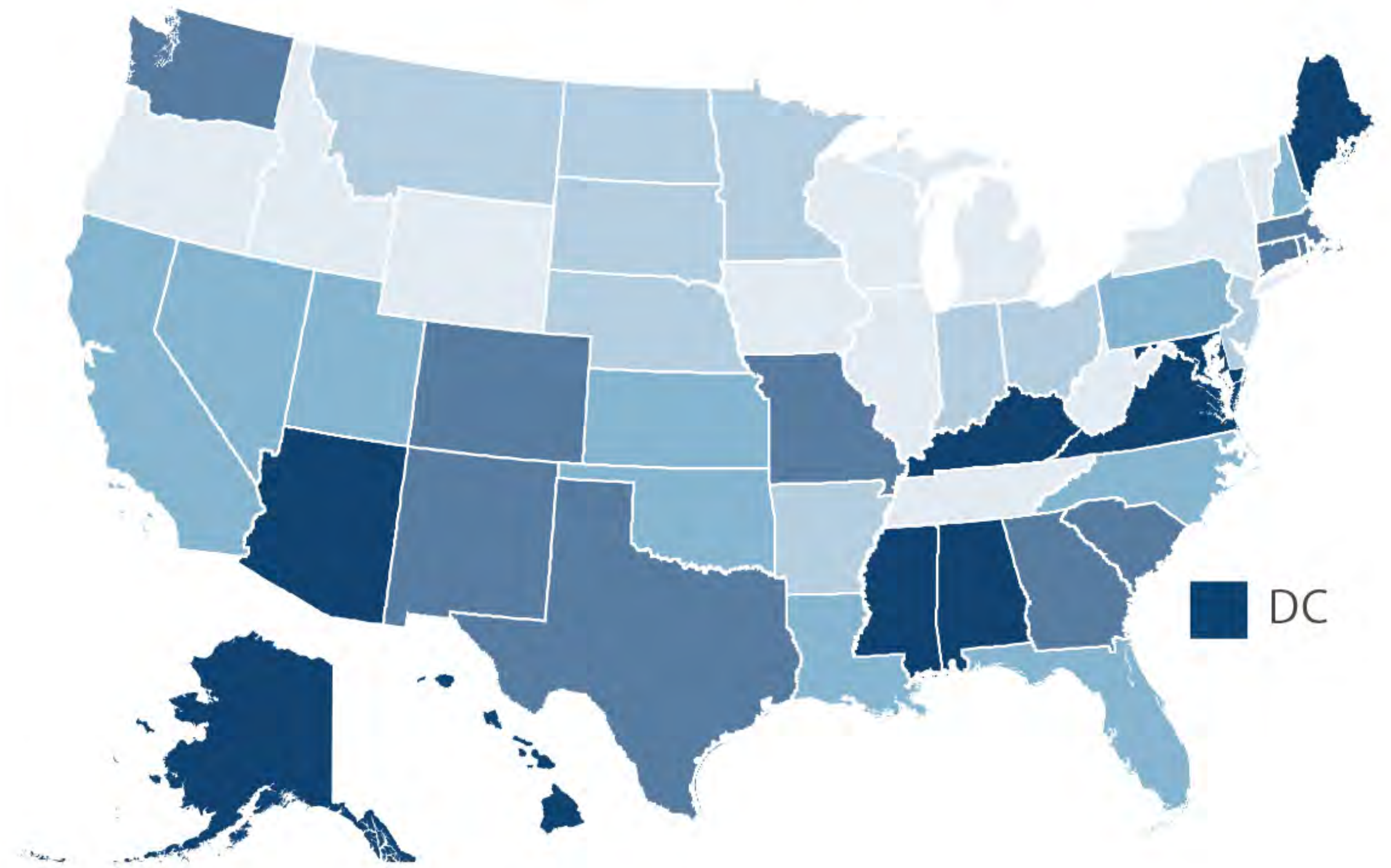
Virginia	\$54.7 B
California	\$52.5 B
Texas	\$39.6 B
Maryland	\$19.6 B
Florida	\$17.9 B

Bottom Five

(M=millions
B=billions)

Vermont	\$289.6 M
Wyoming	\$398.3 M
Montana	\$513.5 M
West Virginia	\$539.8 M
Idaho	\$630.6 M

Ranking by Defense Spending as a Share of State GDP



Top Five

Virginia	11.8 %
Hawaii	9.9 %
Alabama	5.9 %
District of Columbia	5.8 %
Alaska	5.7 %

Bottom Five

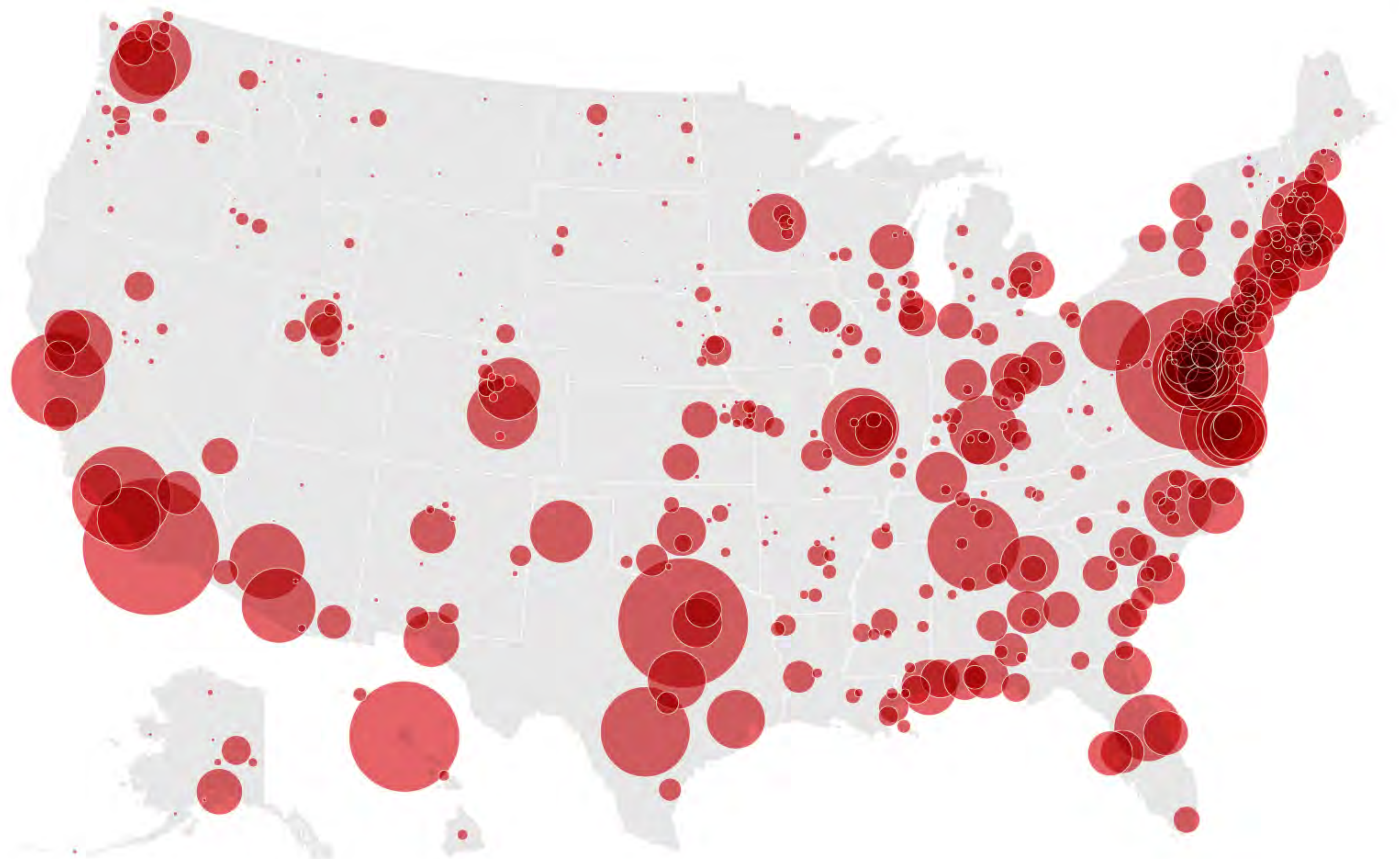
Oregon	0.5 %
West Virginia	0.7 %
New York	0.7 %
Illinois	0.8 %
Tennessee	0.8 %

TOP DEFENSE SPENDING LOCATIONS (PERSONNEL AND CONTRACTS)

Top 10 Defense Spending Locations (Personnel and Contracts)

(B=billions)

Fairfax County, Virginia	\$19.1 B
San Diego County, California	\$15.1 B
Tarrant County, Texas	\$13.8 B
Los Angeles County, California	\$8.0 B
Santa Clara County, California	\$7.4 B
Madison County, Alabama	\$7.0 B
Honolulu County, Hawaii	\$6.7 B
Bexar County, Texas	\$6.6 B
District of Columbia	\$6.5 B
Newport News City, Virginia	\$6.2 B



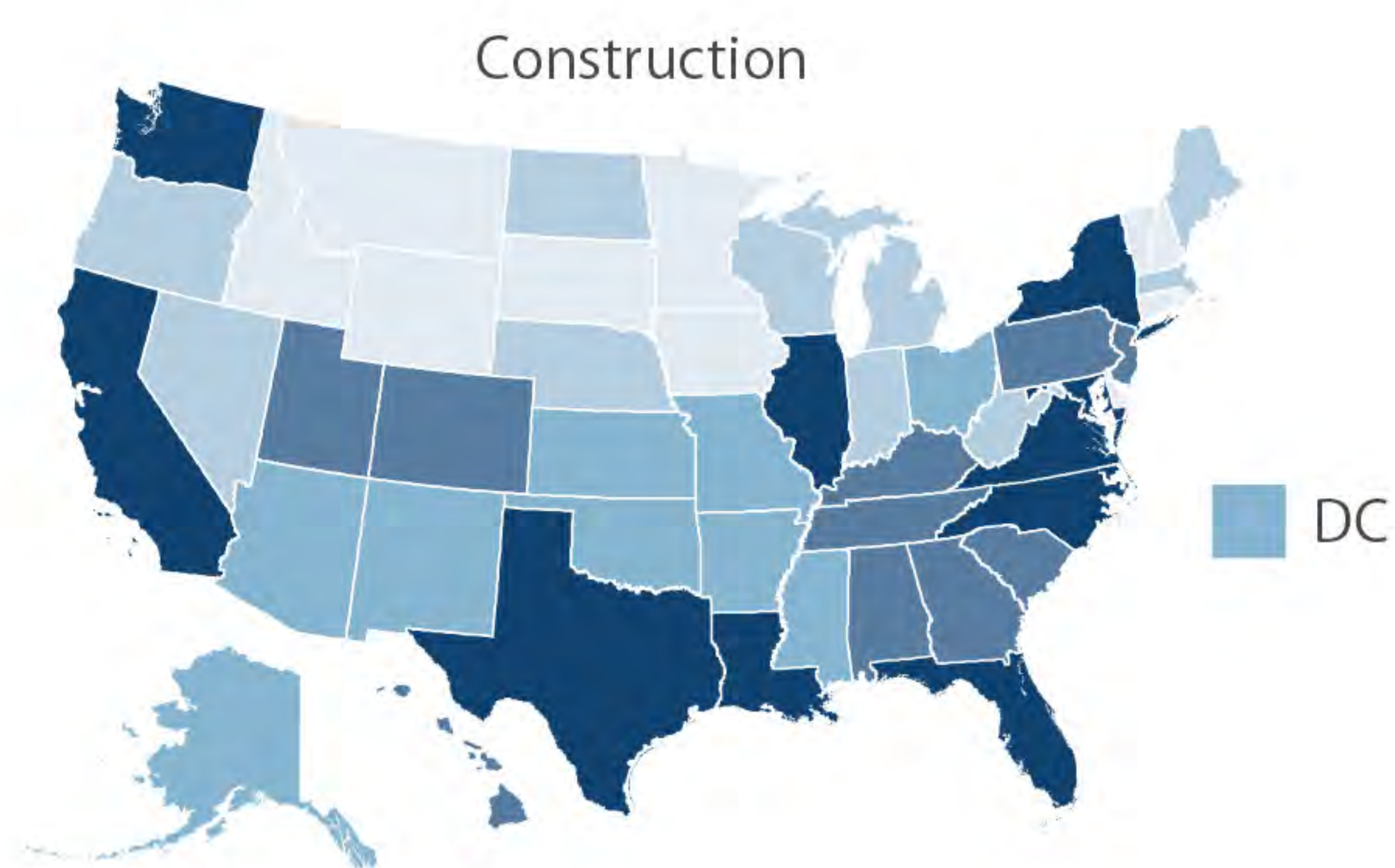
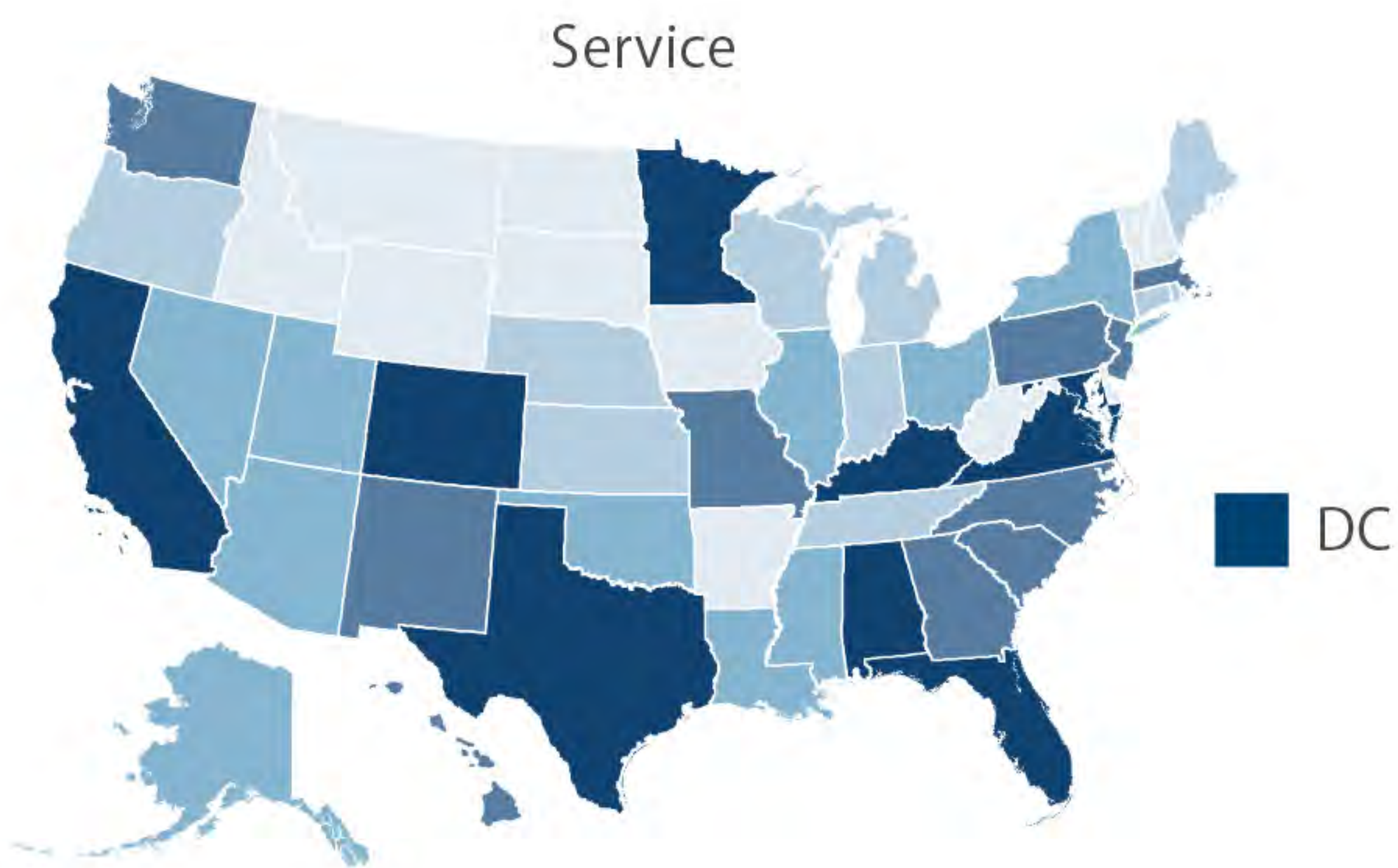
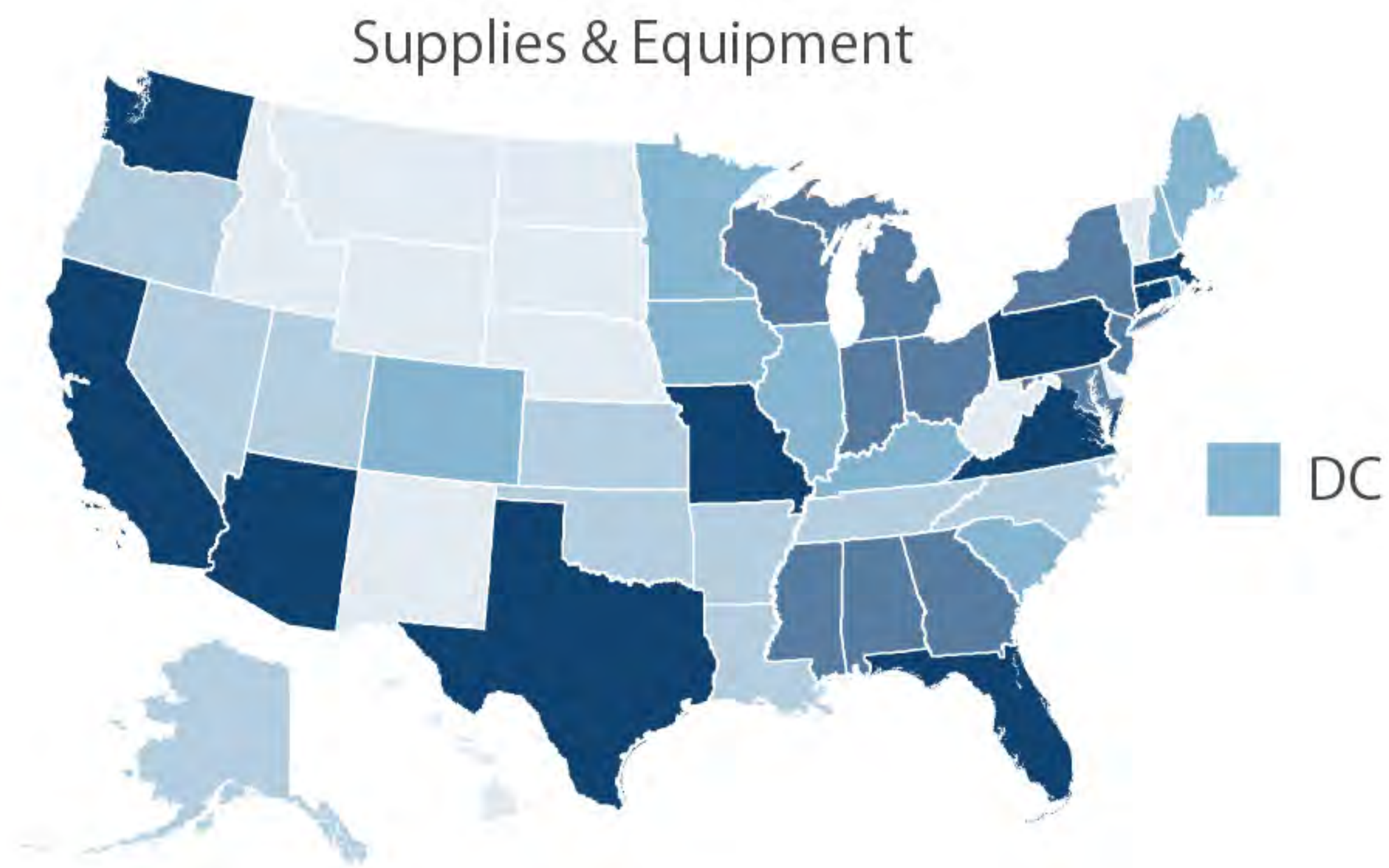
Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

UNITED STATES

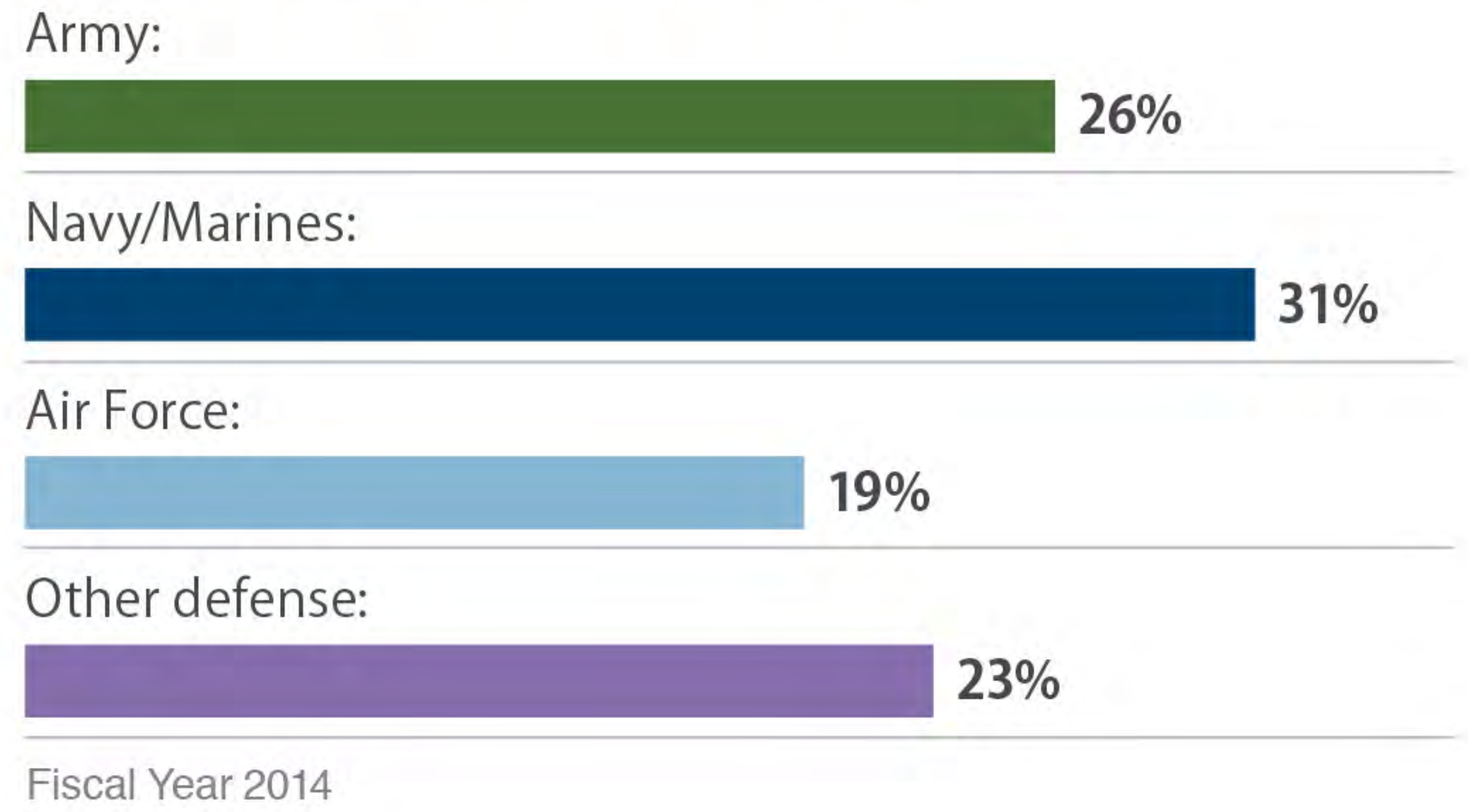
CONTRACTS

Ranking By Type of Contract

1-10 11-20 21-30 31-40 41-51



% of Contract Spending By Service

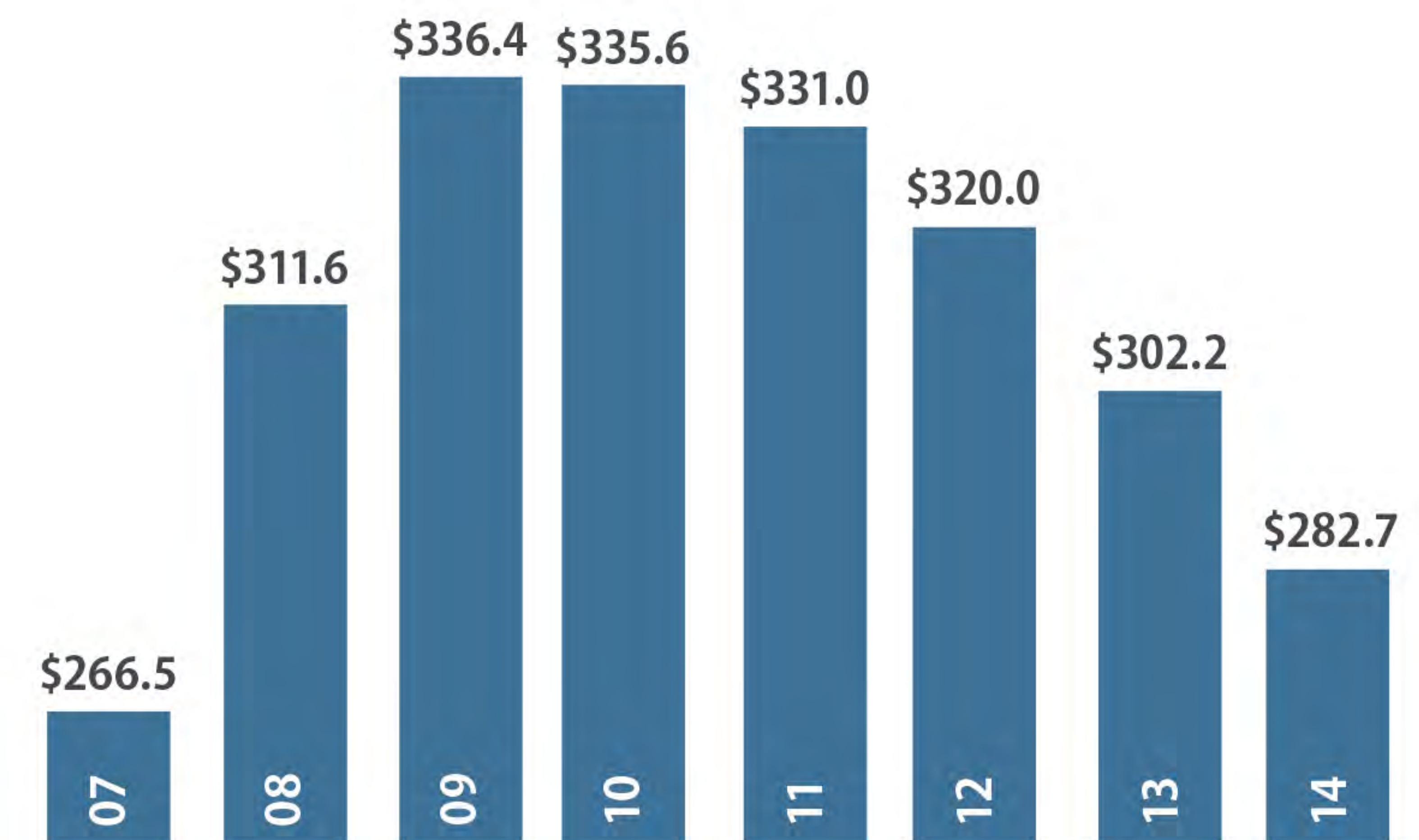


Top Contractors

(B=Billions)

Lockheed Martin	\$30.6 B
Boeing	\$20.9 B
Raytheon	\$13.0 B
Huntington Ingalls	\$11.7 B
General Dynamics	\$11.4 B
United Technologies	\$6.1 B
L-3 Communications	\$5.9 B
BAE Systems	\$5.1 B
SAIC	\$4.2 B
Bechtel	\$4.2 B

Value of Contract Awards Performed (Billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

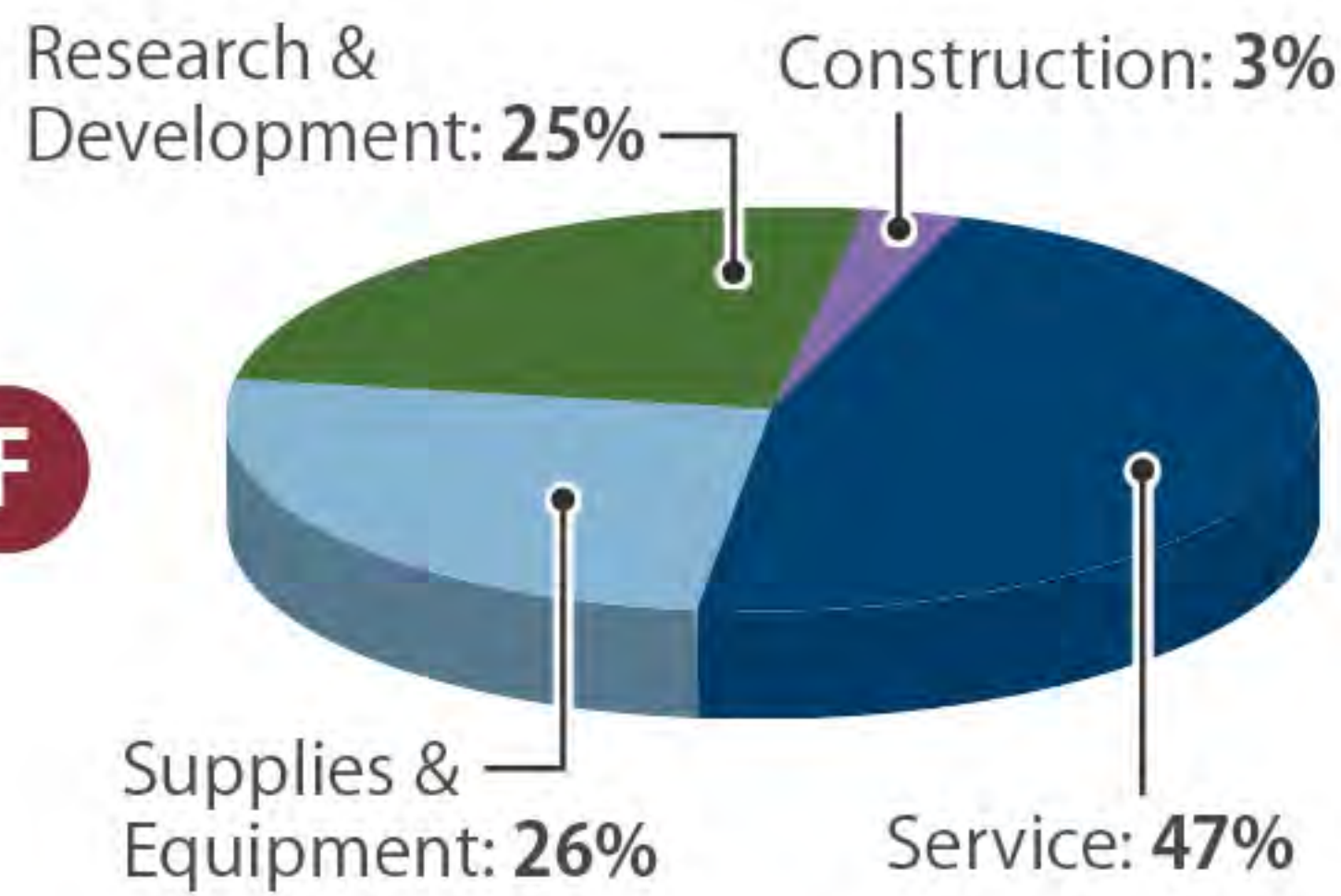
HOW TO READ THIS REPORT

ALABAMA

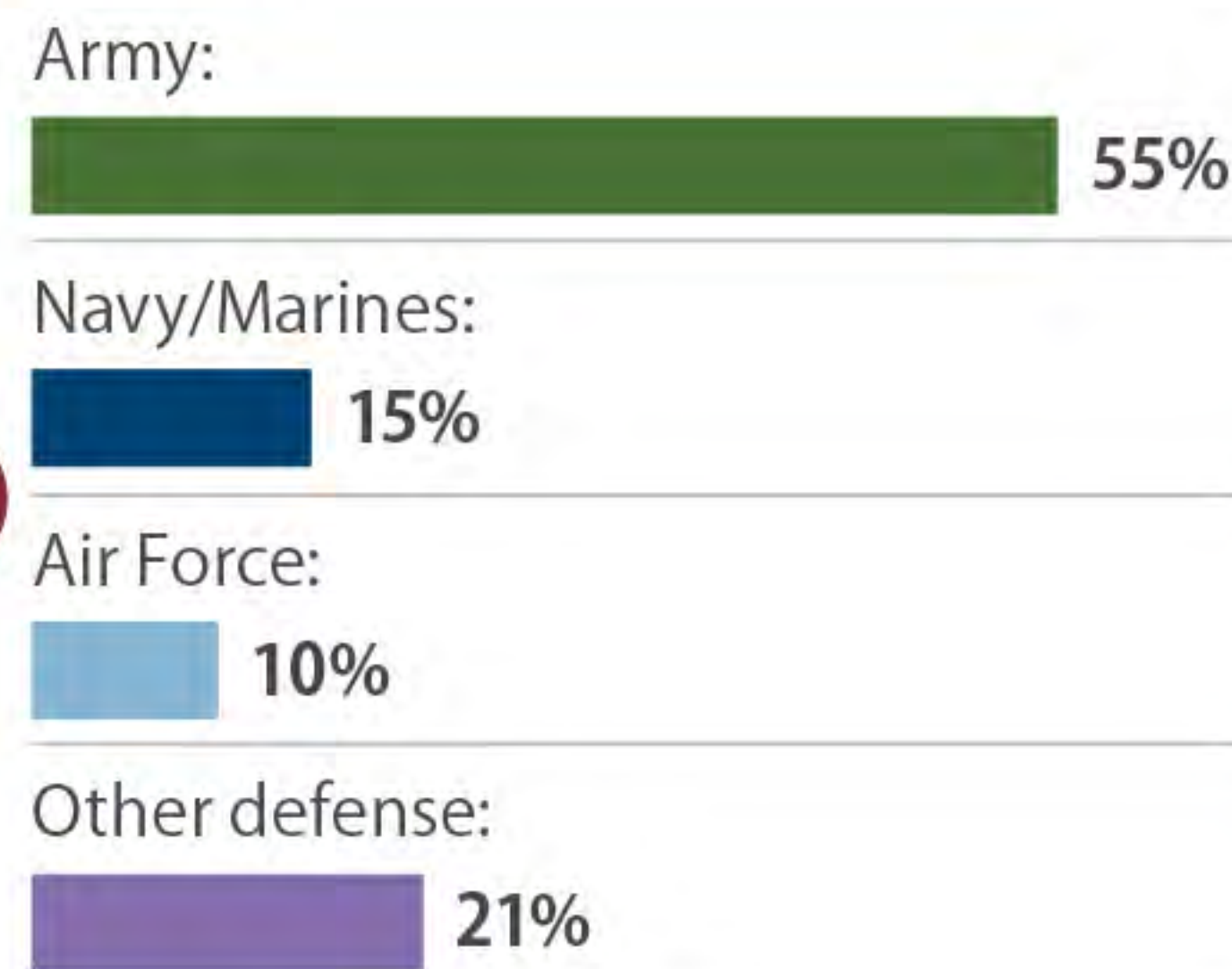
A #10 \$11.5 BILLION SPENT IN STATE **B** #3 5.9% OF STATE GDP **C** 2.7% OF TOTAL U.S. DEFENSE SPENDING **D** \$2,363 PER RESIDENT

E CONTRACTS

By Type



By Service



Fiscal Year 2014

Top Contractors

Contractor	(M=millions)
Computershare (Austal)	\$991.4 M
Boeing	\$656.2 M
SAIC	\$566.6 M
Court Square Capital Partners (NTS Huntsville)	\$524.8 M
L-3 Communications	\$406.1 M
Northrop Grumman	\$328.6 M
Redstone Defense Systems	\$281.5 M
Intuitive Research and Technology	\$268.1 M
Computer Sciences Corporation	\$240.5 M
Science and Engineering Services	\$192.9 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

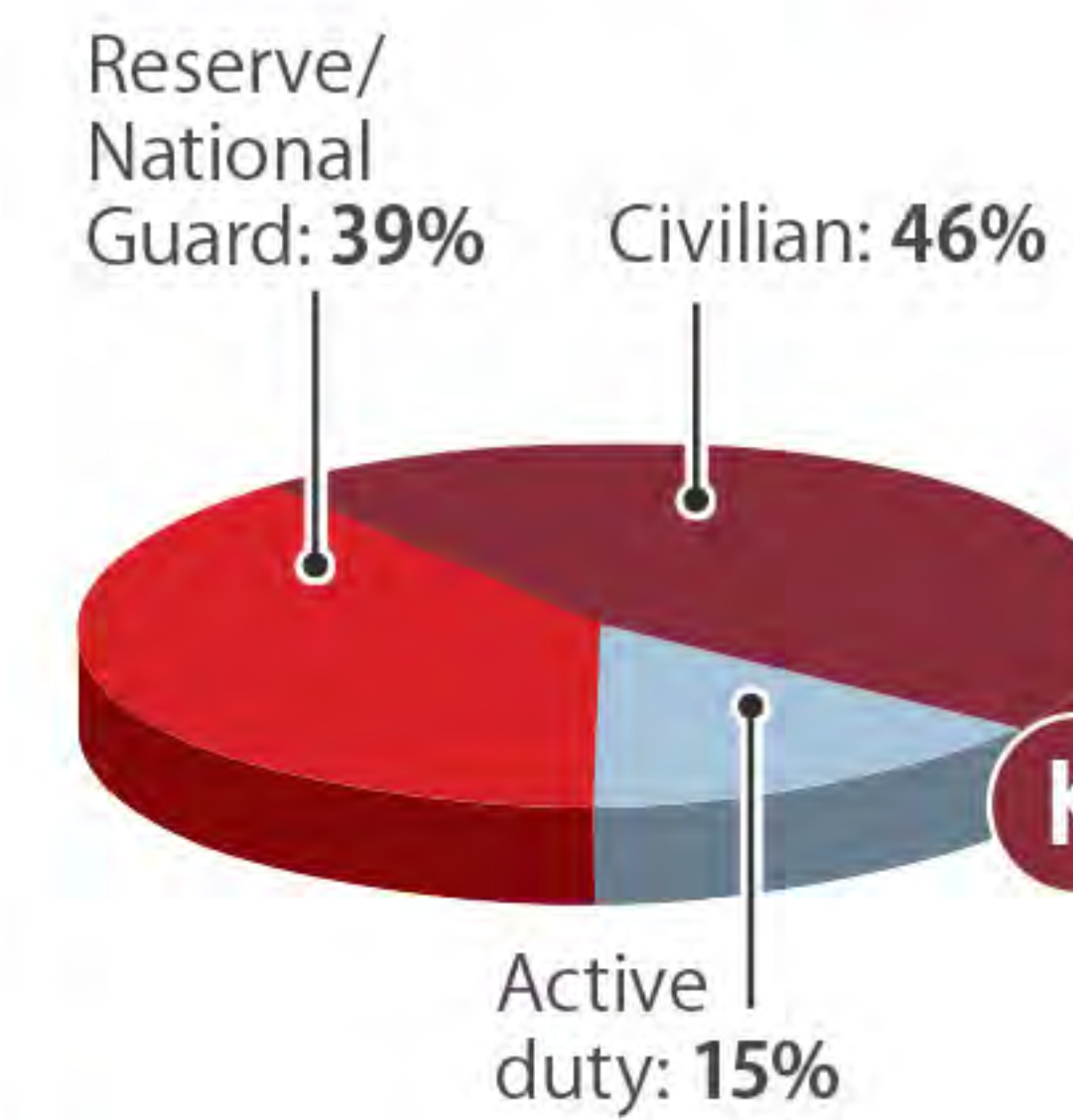
\$3.1 Billion

TOTAL PAYROLL

53,059

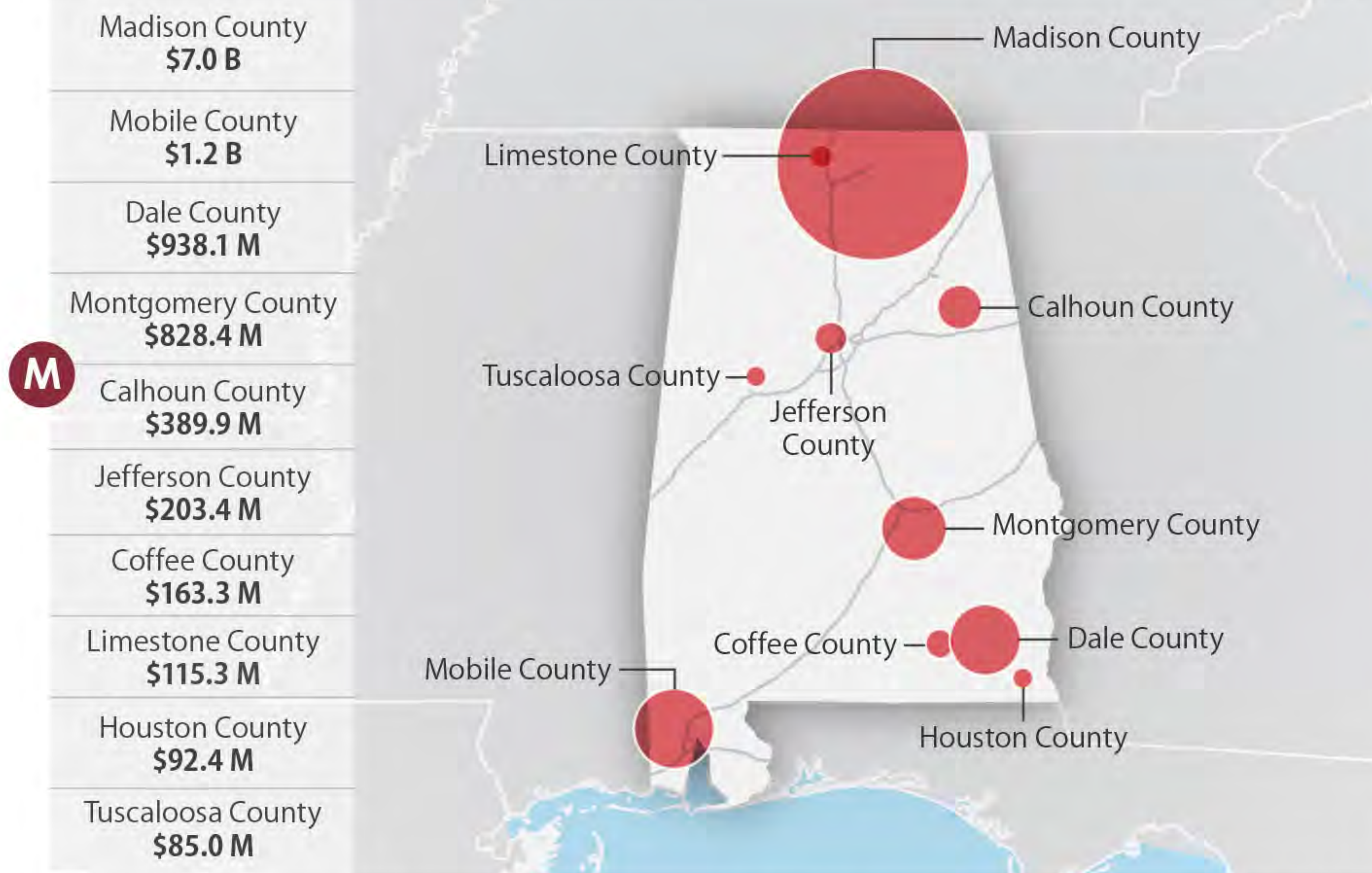
TOTAL PERSONNEL

Allocation, By Type



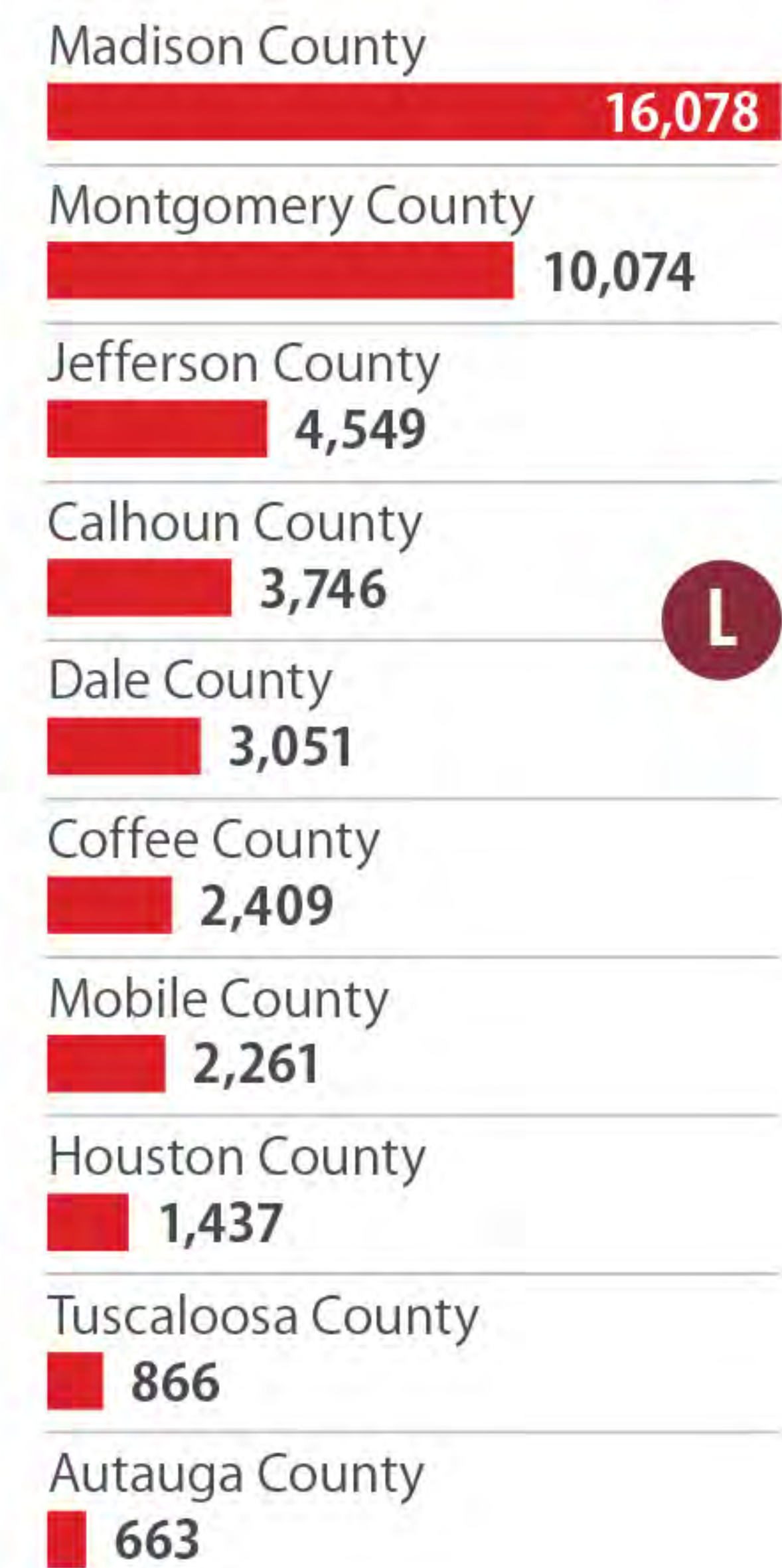
TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

Top Personnel Locations



HOW TO READ THIS REPORT

- A** Ranking of and dollar amount spent by the Department of Defense (DoD) in the state including payroll and contracts.
- B** Ranking of and defense spending in the state as a share of state gross domestic product (GDP). Fourth Quarter 2013 GDP data are from the Bureau of Economic Analysis as of August 20, 2014. First, Second, and Third Quarter 2014 GDP data were estimated by Chmura Economics & Analytics (Chmura).
- C** State's share of DoD contract and payroll spending in the 50 states and the District of Columbia.
- D** DoD spending in the state divided by the number of residents in the state. Spending is for FY 2014 and the number of residents is based on July 2014 population estimates.

CONTRACTS

- E** Contract spending data are from Chmura's proprietary FedSpendTOP data set which is derived from USASpending.gov data. USASpending.gov is a publicly available, searchable website operated by the U.S. Treasury Department's Bureau of the Fiscal Service. The website provides information on federal contract, grant, loan, and other assistance awards. FedSpendTOP data are adjusted to provide a more accurate depiction of when and where work funded by Department of Defense contract awards takes place. Specifically, FedSpendTOP data are adjusted for: (1) the length of the contract for contracts spanning multiple fiscal years to present a more accurate picture of federal spending over time compared with raw, published federal awards data; (2) the place of performance with out-of-region awards subcontracted into the area added in and in-region awards subcontracted out of the region subtracted out; (3) purchases by non-DoD agencies which end up in DoD products; and (4) manual adjustments made to Virginia DoD contract revenue in FY 2012 - 2014 and Connecticut, Rhode Island, and Maine DoD contract revenue in FY 2013 and 2014. (Note that adjustments #2 and #4 do not apply to "H.") Due to federal guidelines, the USASpending.gov database does not contain information on every subcontractor. In addition, a June 2014 Government Accountability Office (GAO) study found underreporting and data inconsistencies in the USASpending.gov database, but these issues were more prevalent with grants or loans than contract awards.
- F** Shows the percentage of federal contract spending in the state by product and service type. All federal contract spending is classified as one of four product or service

types (i.e., Research & Development, Service, Construction, and Supplies & Equipment). Spending by product and service type below 0.5% of the total does not appear in the pie chart. Percentages may not total 100 due to rounding.

- G** Shows the percentage of federal contract spending by service branch or contracting agency. Reserve and National Guard contract spending is included with the associated service branch or contracting agency (e.g., Air National Guard contracts are included as Air Force contracts). Percentages may not total 100 due to rounding.
- H** The parent company was used to identify the contract recipient. Only includes prime awards (i.e., awards subcontracted out to other companies are not subtracted out). Amounts greater than \$1 billion are rounded to the nearest \$100 million while amounts less than \$1 billion are rounded to the nearest \$0.1 million.
- I** Historical data are shown by fiscal year and are rounded to the nearest \$100 million. Spending data are adjusted as noted in "E." Data are not adjusted for inflation.

DEFENSE PERSONNEL

- J** Total payroll exceeding \$1 billion is rounded to the nearest \$100 million while total payroll less than \$1 billion is rounded to the nearest \$0.1 million. Personnel figure includes active duty, civilian, and Reserve and National Guard personnel. Active duty data include Air Force, Army, and Navy/Marines.
- K** Shows the percentage of defense personnel in the state by type. Percentages may not total 100 due to rounding.
- L** All location data are as of September 2014. Active duty and civilian member counts are based on duty location; Reserve and National Guard member counts are based on assigned location. (County assignments are approximate as they are distributed from zip-based data sources.)

TOP DEFENSE SPENDING LOCATIONS

- M** Shows the top ten locations in the state based on defense payroll and contract awards. The circles are drawn proportionally within a state but cannot be compared to circles in other states. County payroll spending figures are approximate as they are derived from zip-based data sources. Contract spending data are adjusted as noted in "E." Amounts greater than \$1 billion are rounded to the nearest \$100 million while amounts less than \$1 billion are rounded to the nearest \$0.1 million.

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

UNITED STATES

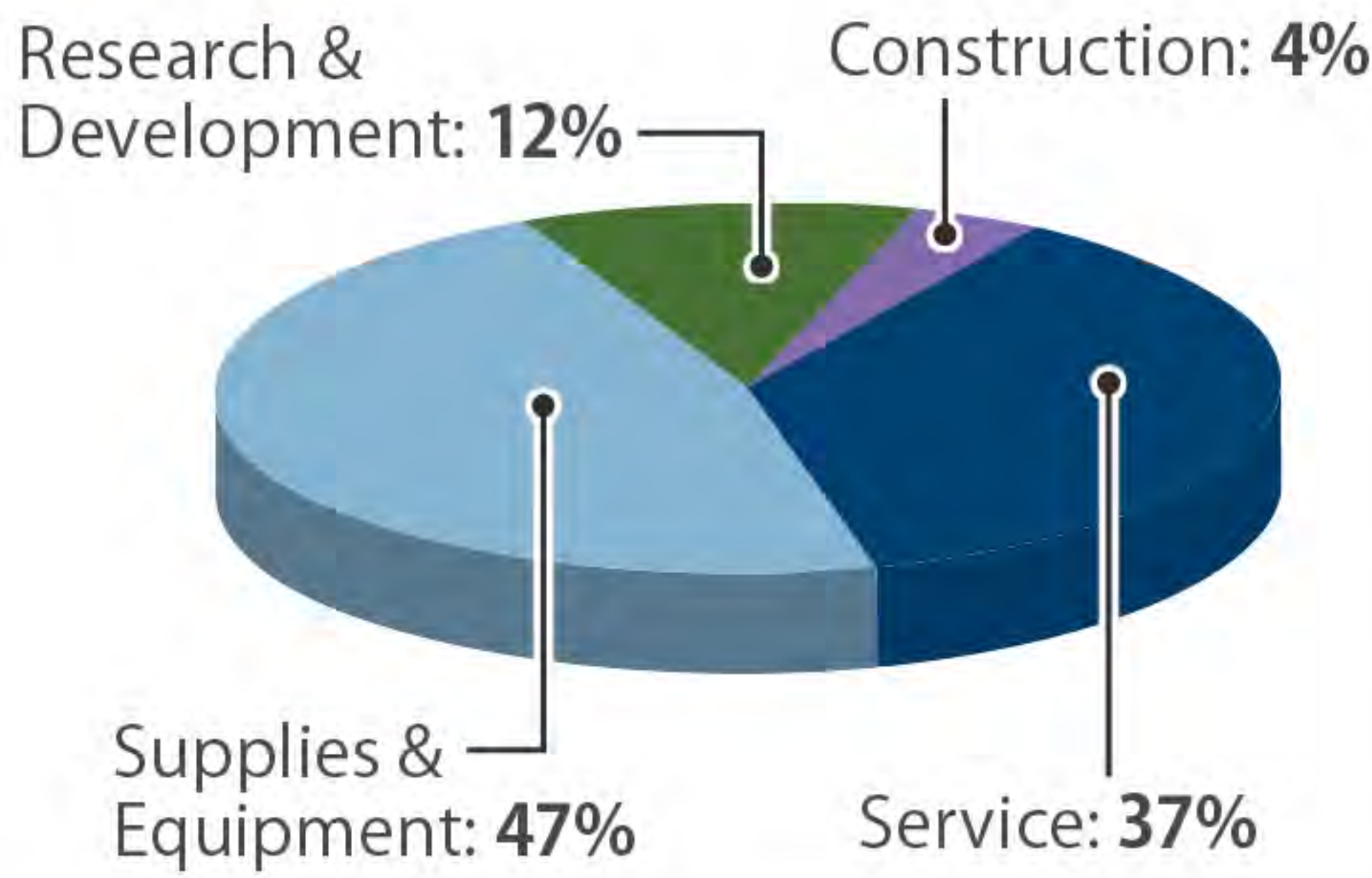
\$418.4 BILLION SPENT IN U.S.

2.4% OF U.S. GDP

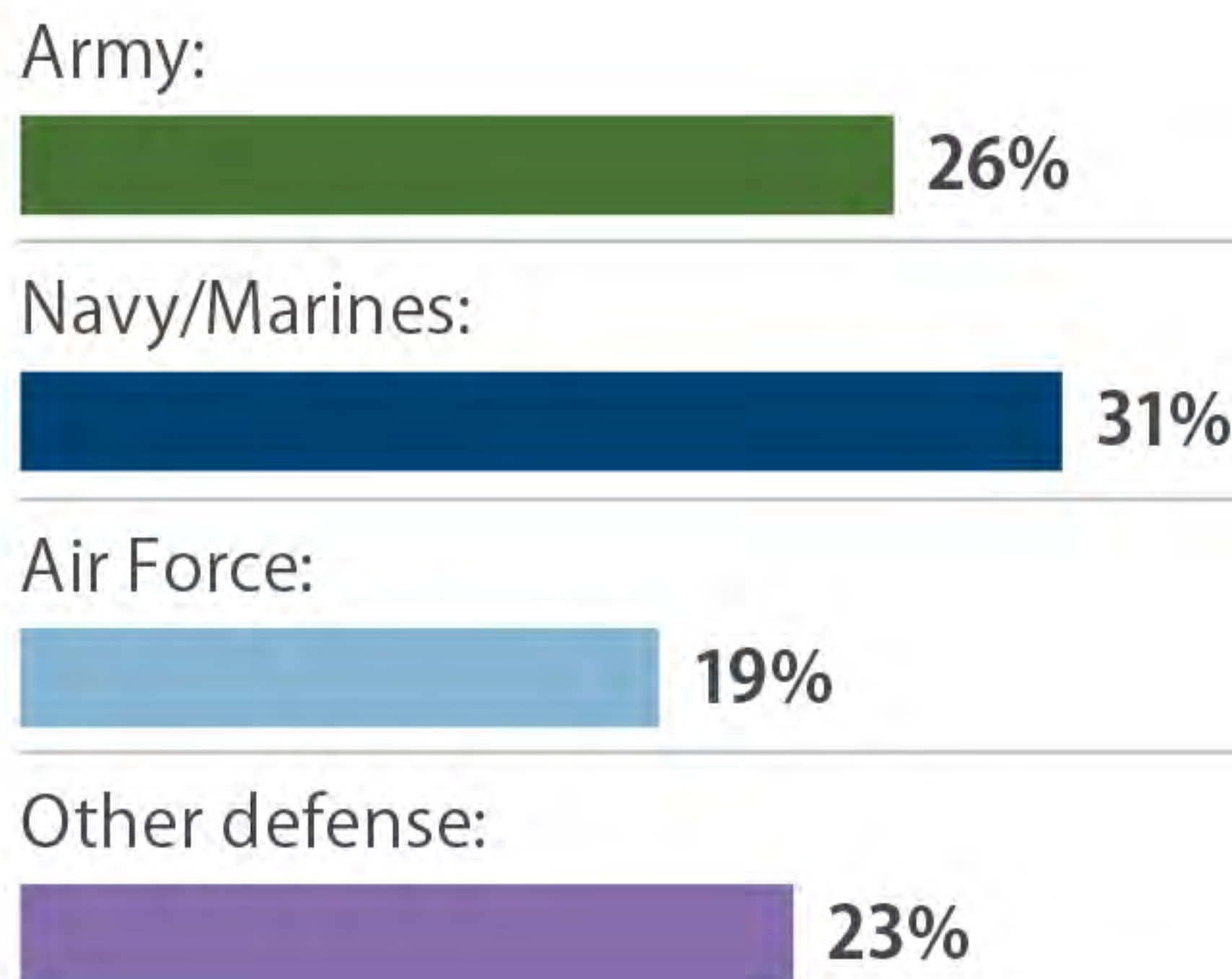
\$1,312 PER RESIDENT

CONTRACTS

By Type



By Service



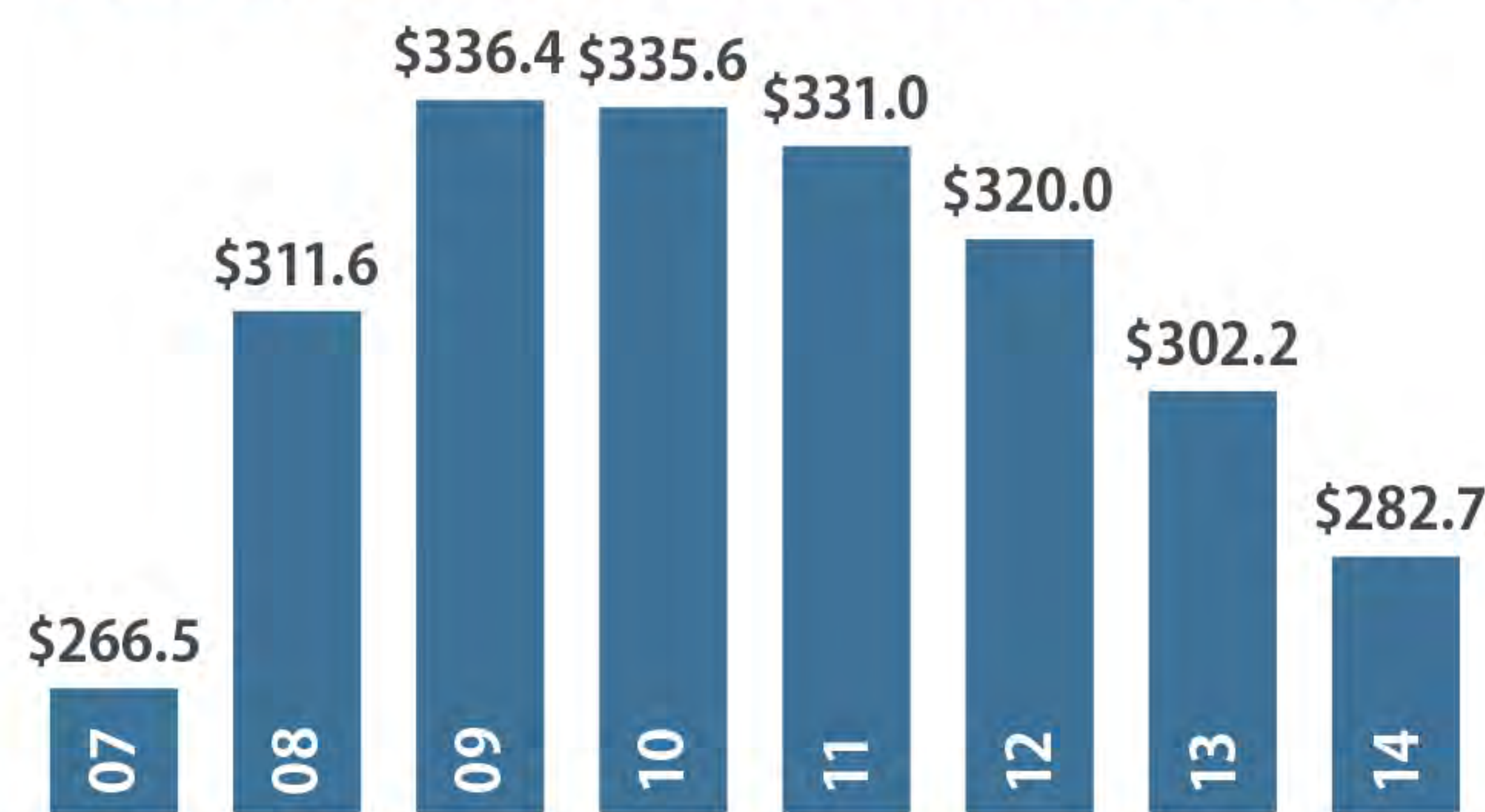
Fiscal Year 2014

Top Contractors

(B=billions)

Lockheed Martin	\$30.6 B
Boeing	\$20.9 B
Raytheon	\$13.0 B
Huntington Ingalls	\$11.7 B
General Dynamics	\$11.4 B
United Technologies	\$6.1 B
L-3 Communications	\$5.9 B
BAE Systems	\$5.1 B
SAIC	\$4.2 B
Bechtel	\$4.2 B

Value of Contract Awards Performed (Billions)

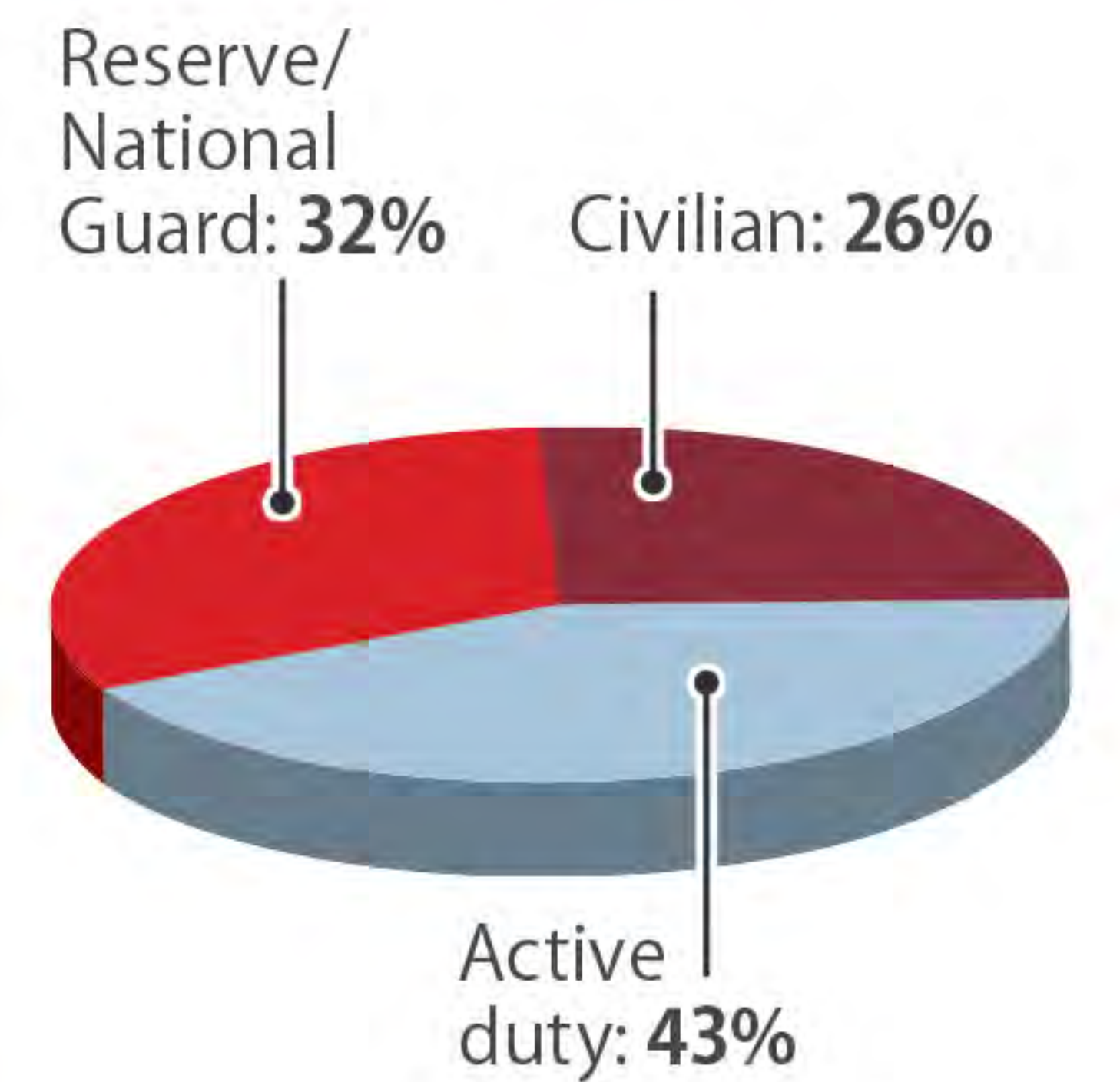


DEFENSE PERSONNEL

\$135.8 Billion
TOTAL PAYROLL

2,690,829
TOTAL PERSONNEL

Allocation, By Type



TOP DEFENSE SPENDING LOCATIONS

(B=billions)



Fairfax County, Virginia	\$19.1 B	Madison County, Alabama	\$7.0 B
San Diego County, California	\$15.1 B	Honolulu County, Hawaii	\$6.7 B
Tarrant County, Texas	\$13.8 B	Bexar County, Texas	\$6.6 B
Los Angeles County, California	\$8.0 B	District of Columbia	\$6.5 B
Santa Clara County, California	\$7.4 B	Newport News City, Virginia	\$6.2 B

Top Personnel Locations

San Diego County, California	108,729
Honolulu County, Hawaii	67,354
Bexar County, Texas	58,511
Pierce County, Washington	50,886
Cumberland County, North Carolina	47,705
Bell County, Texas	41,609
Norfolk City, Virginia	40,296
Onslow County, North Carolina	40,245
El Paso County, Colorado	36,572
El Paso County, Texas	32,490

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

ALABAMA

#10 \$11.5 BILLION SPENT IN STATE

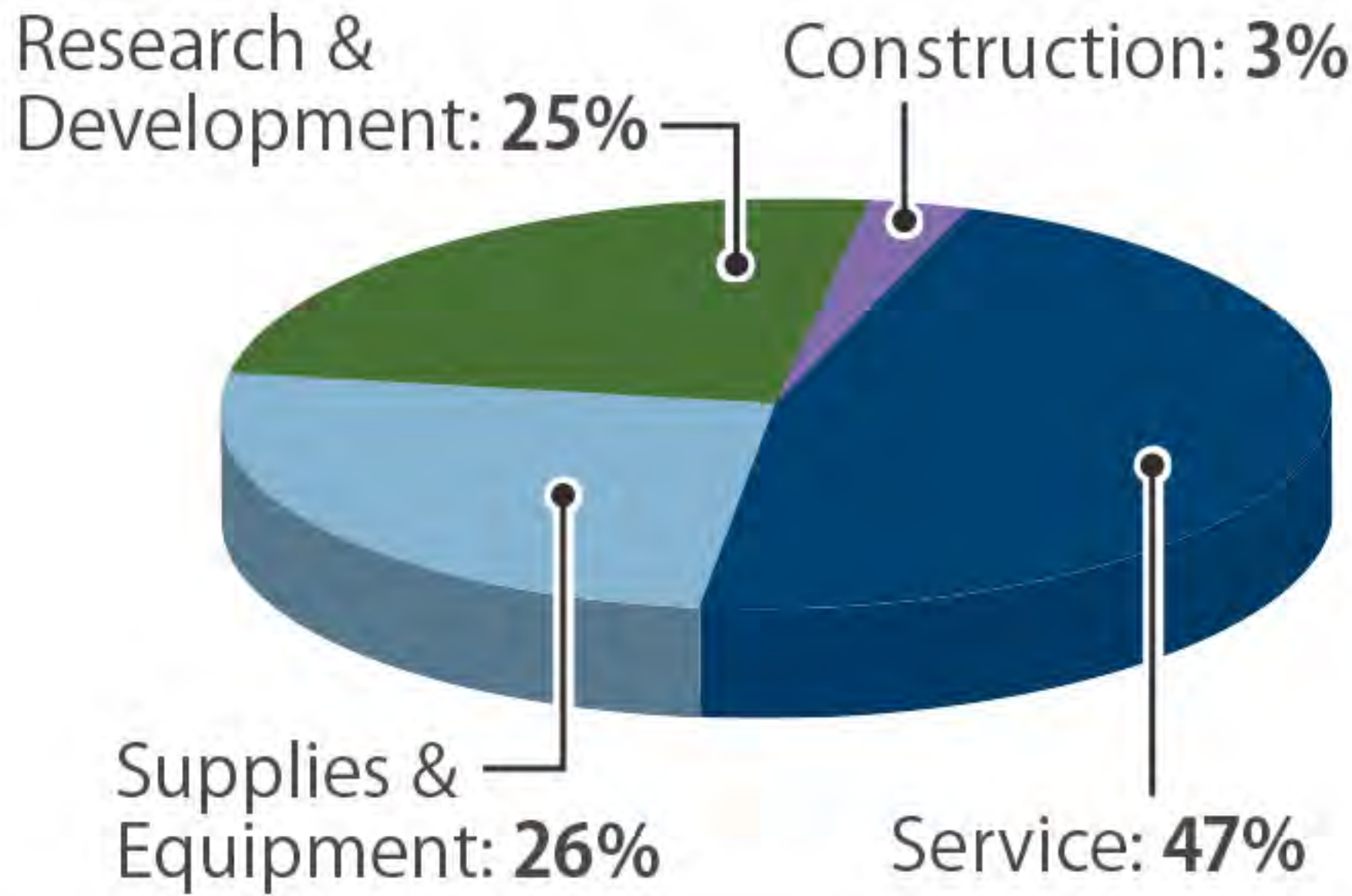
#3 5.9% OF STATE GDP

2.7% OF TOTAL U.S. DEFENSE SPENDING

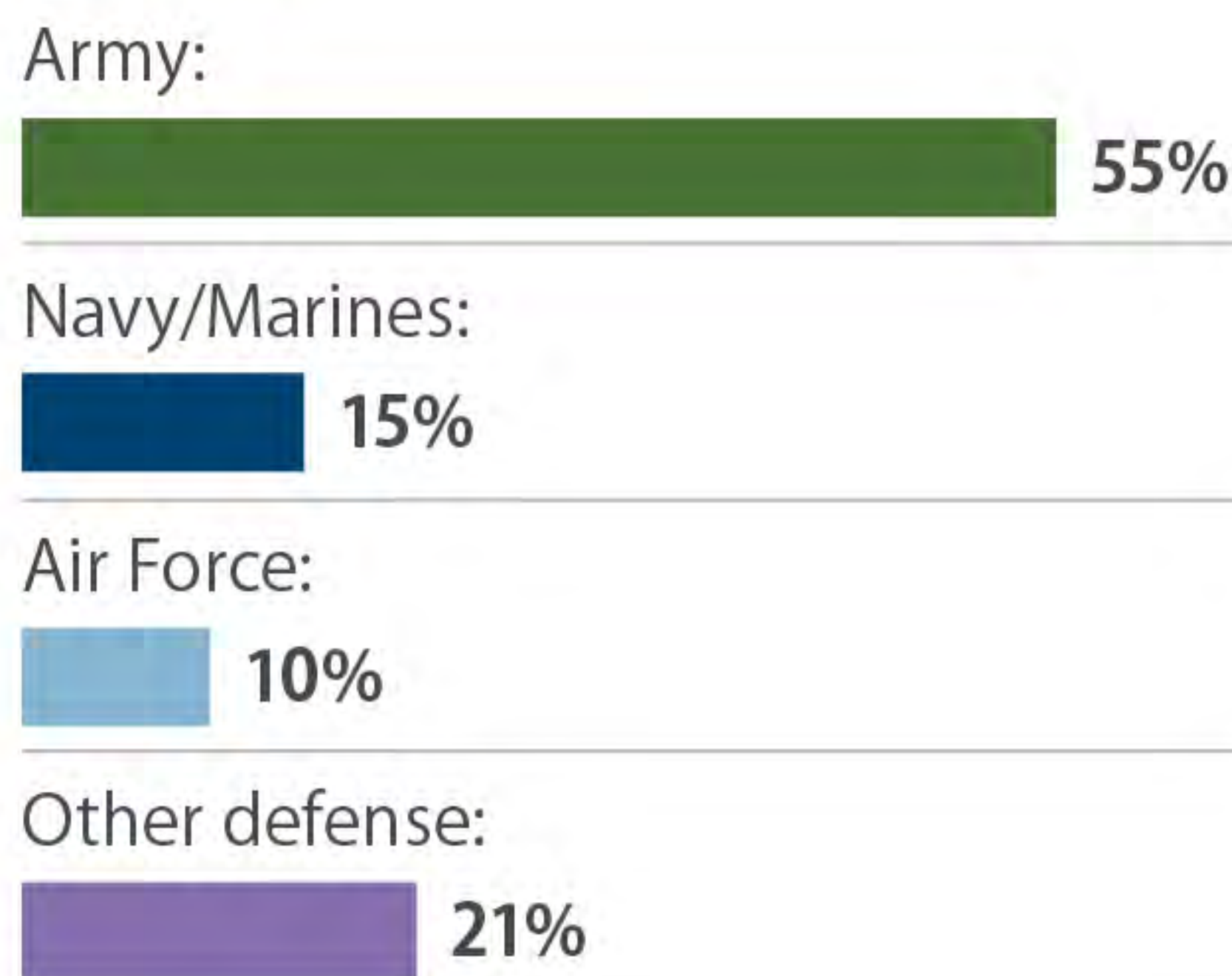
\$2,363 PER RESIDENT

CONTRACTS

By Type



By Service



Fiscal Year 2014

Top Contractors

(M=millions)

Computershare (Austal)	\$991.4 M
Boeing	\$656.2 M
SAIC	\$566.6 M
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Redstone Defense Systems	\$281.5 M
Intuitive Research and Technology	\$268.1 M
Computer Sciences Corporation	\$240.5 M
Science and Engineering Services	\$192.9 M

Value of Contract Awards Performed (Billions)

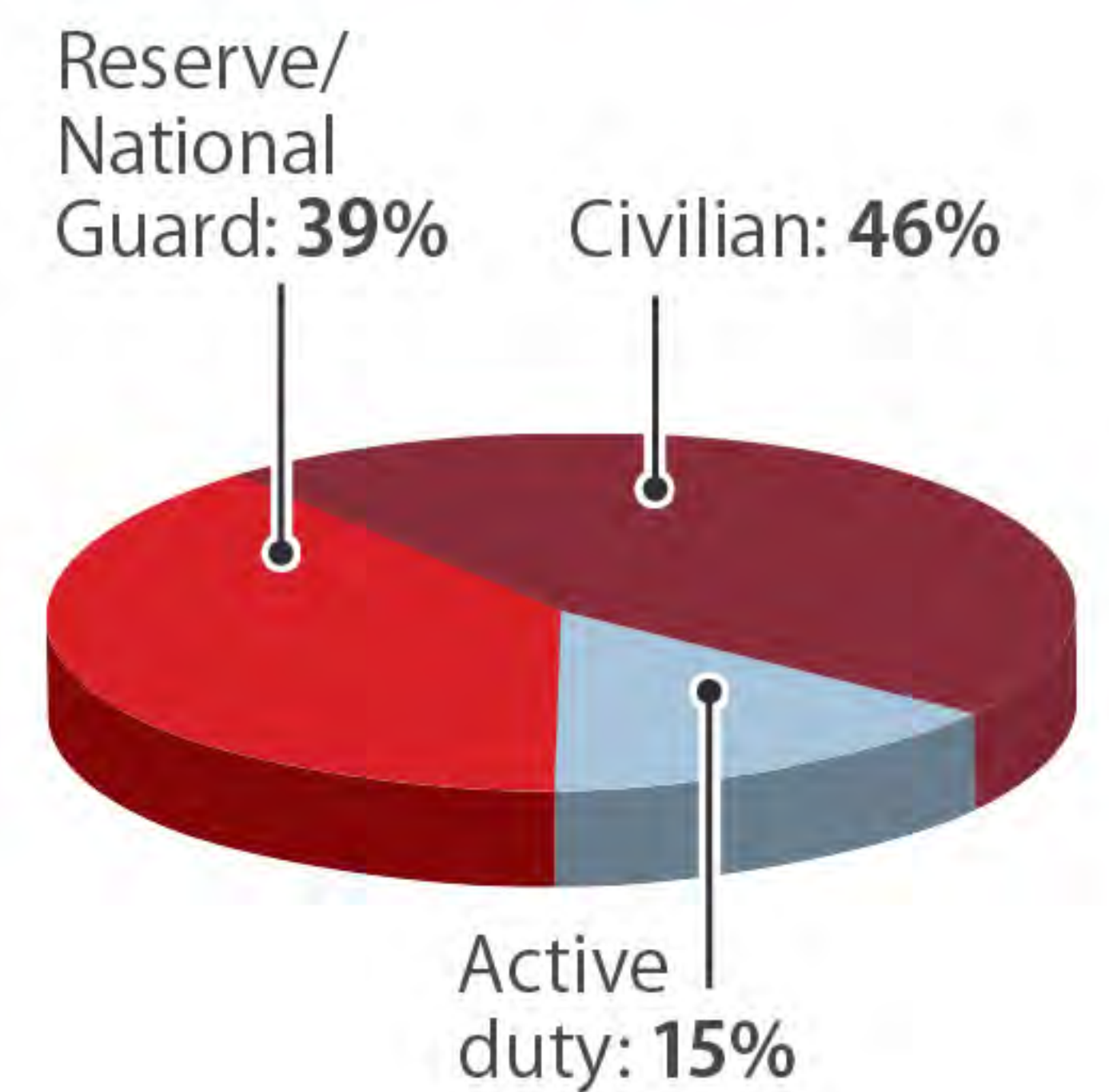


DEFENSE PERSONNEL

\$3.1 Billion TOTAL PAYROLL

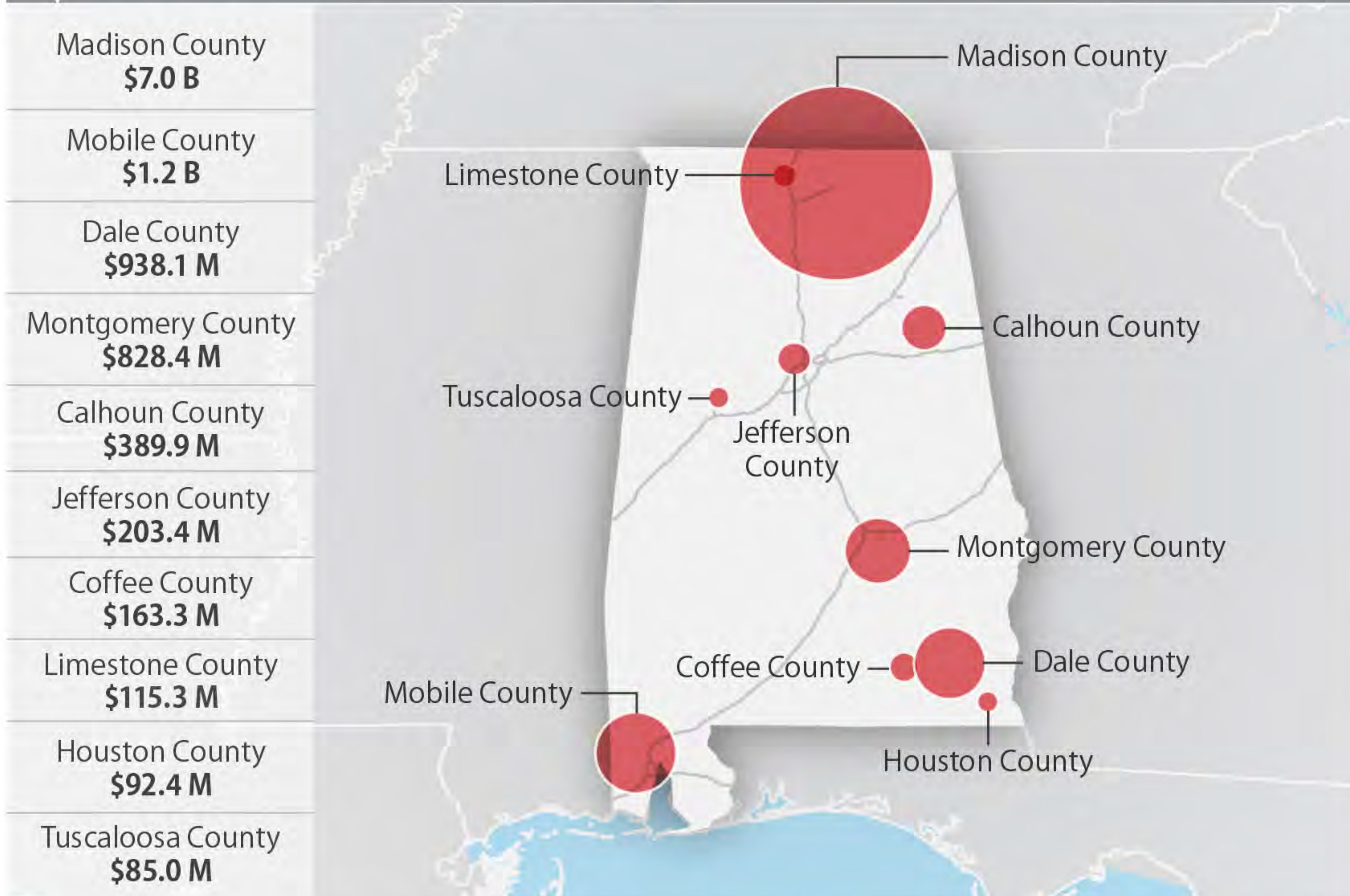
53,059 TOTAL PERSONNEL

Allocation, By Type

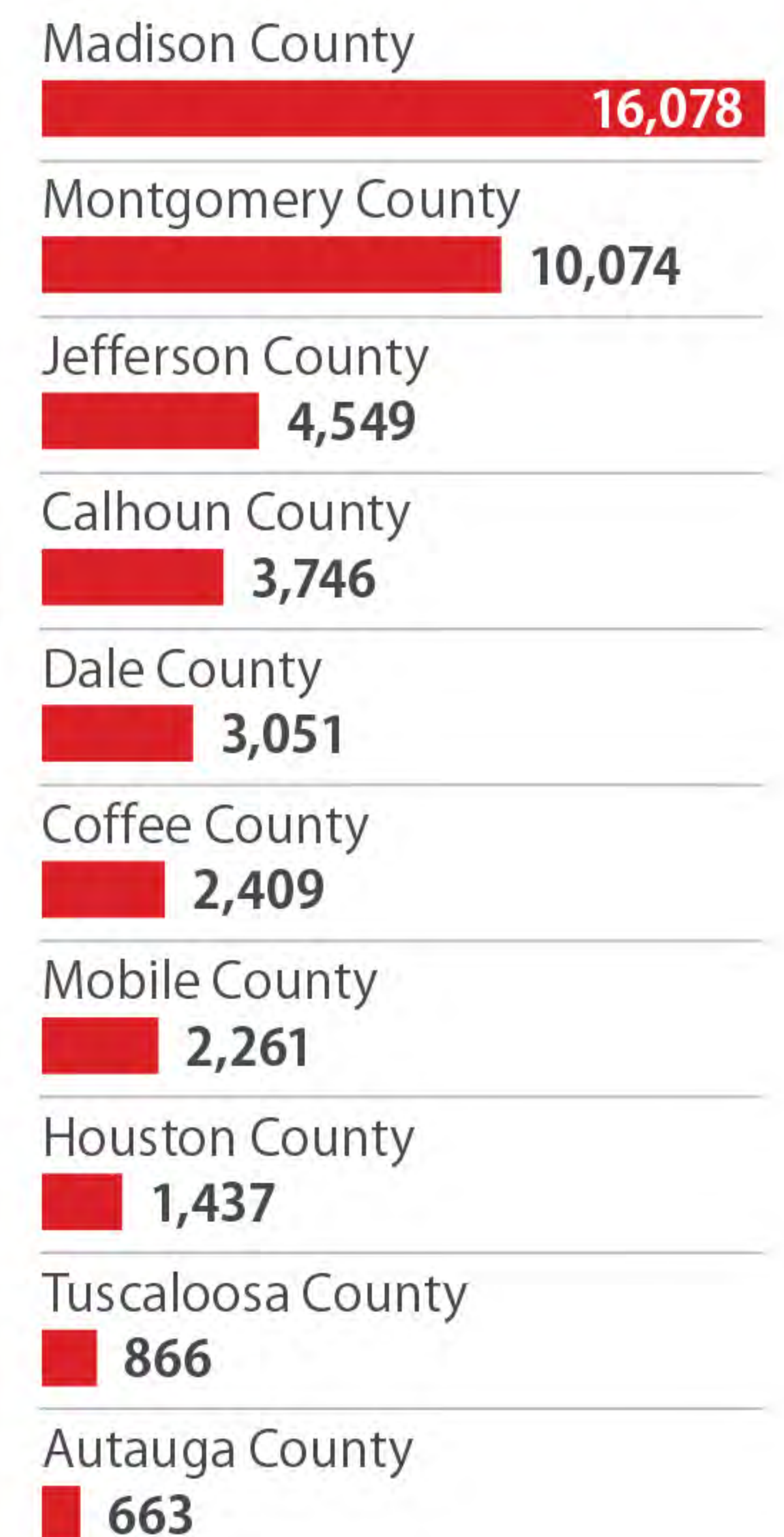


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

ALASKA

#31 \$3.4 BILLION SPENT IN STATE

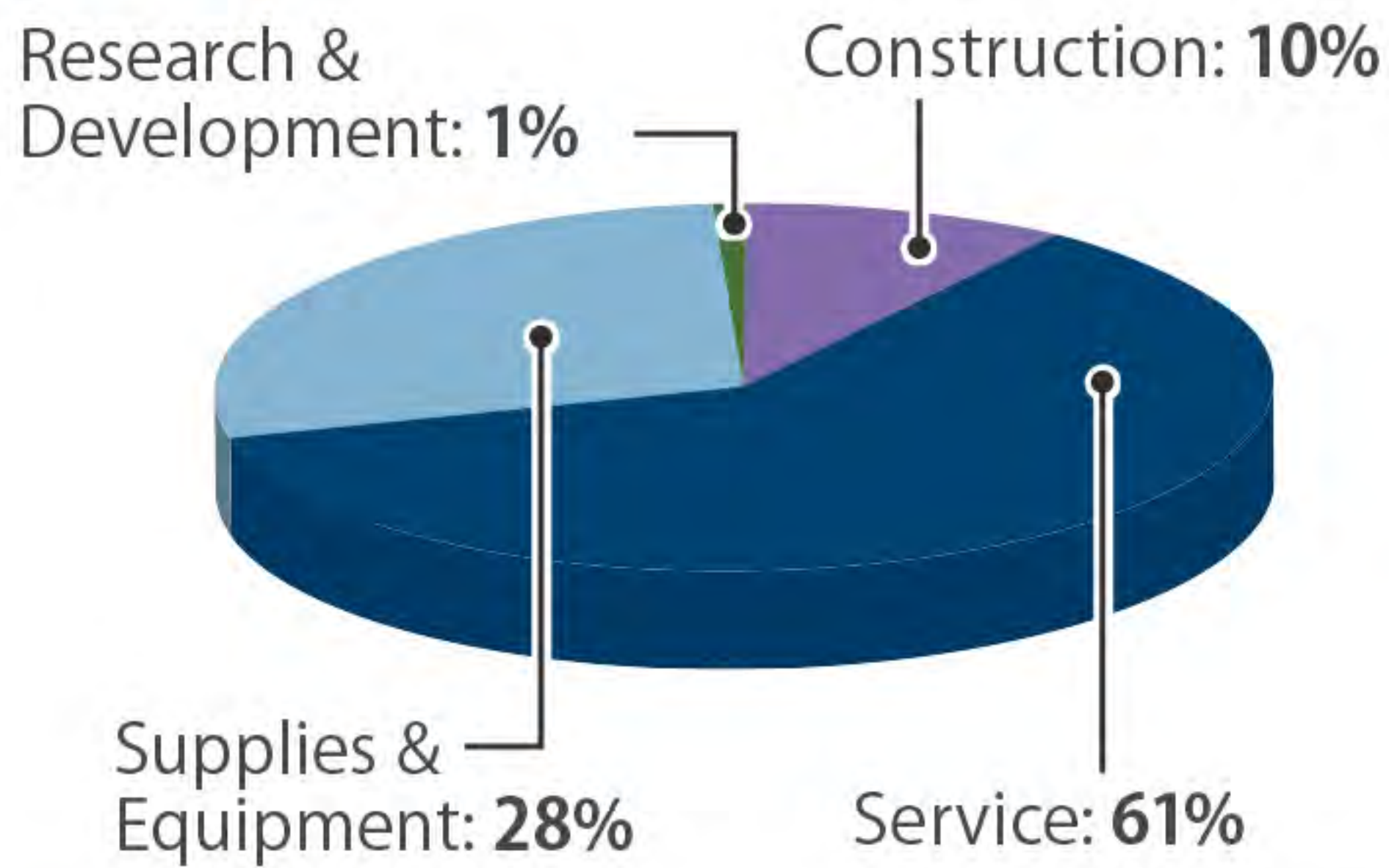
#5 5.7% OF STATE GDP

0.8% OF TOTAL U.S. DEFENSE SPENDING

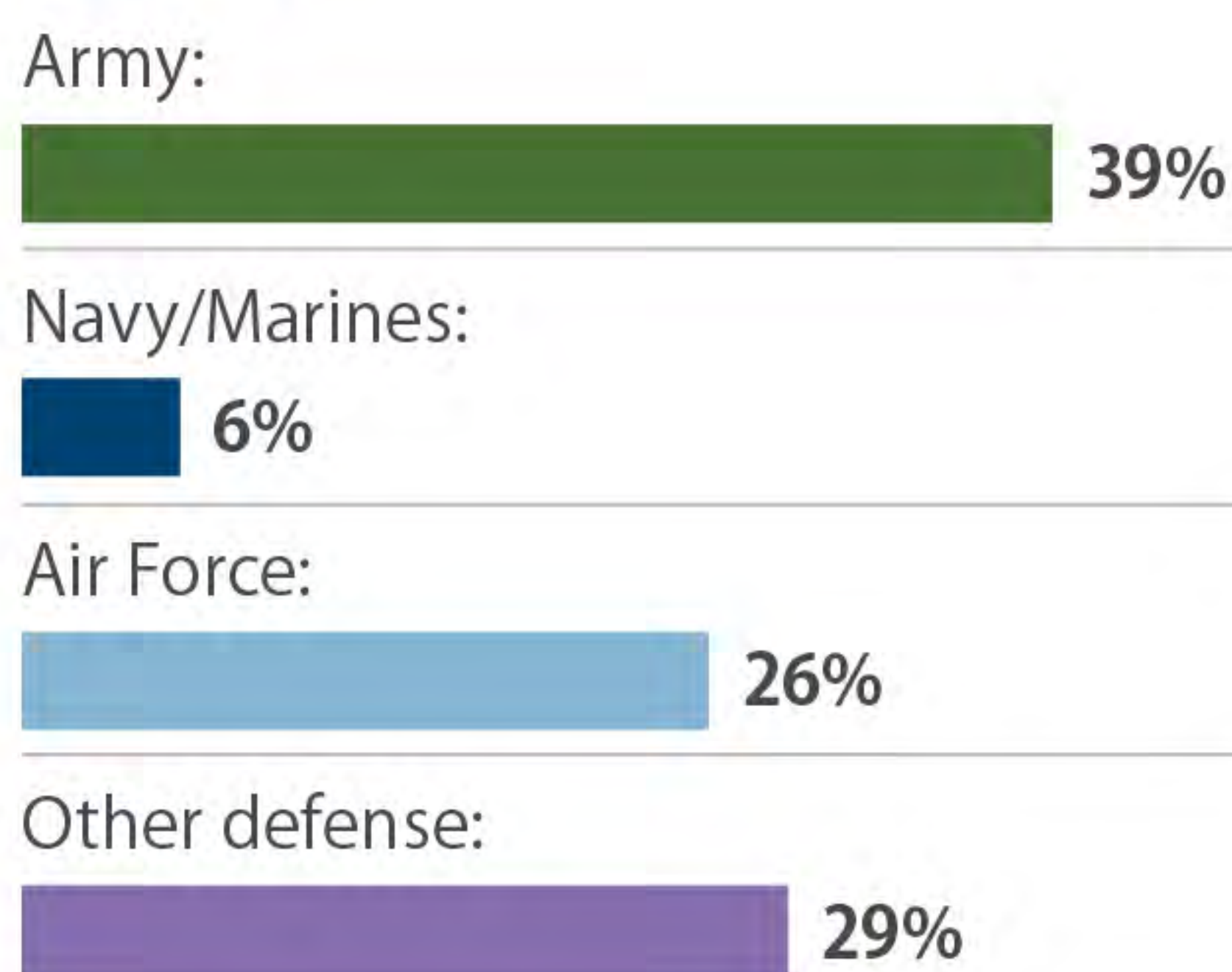
\$4,576 PER RESIDENT

CONTRACTS

By Type



By Service



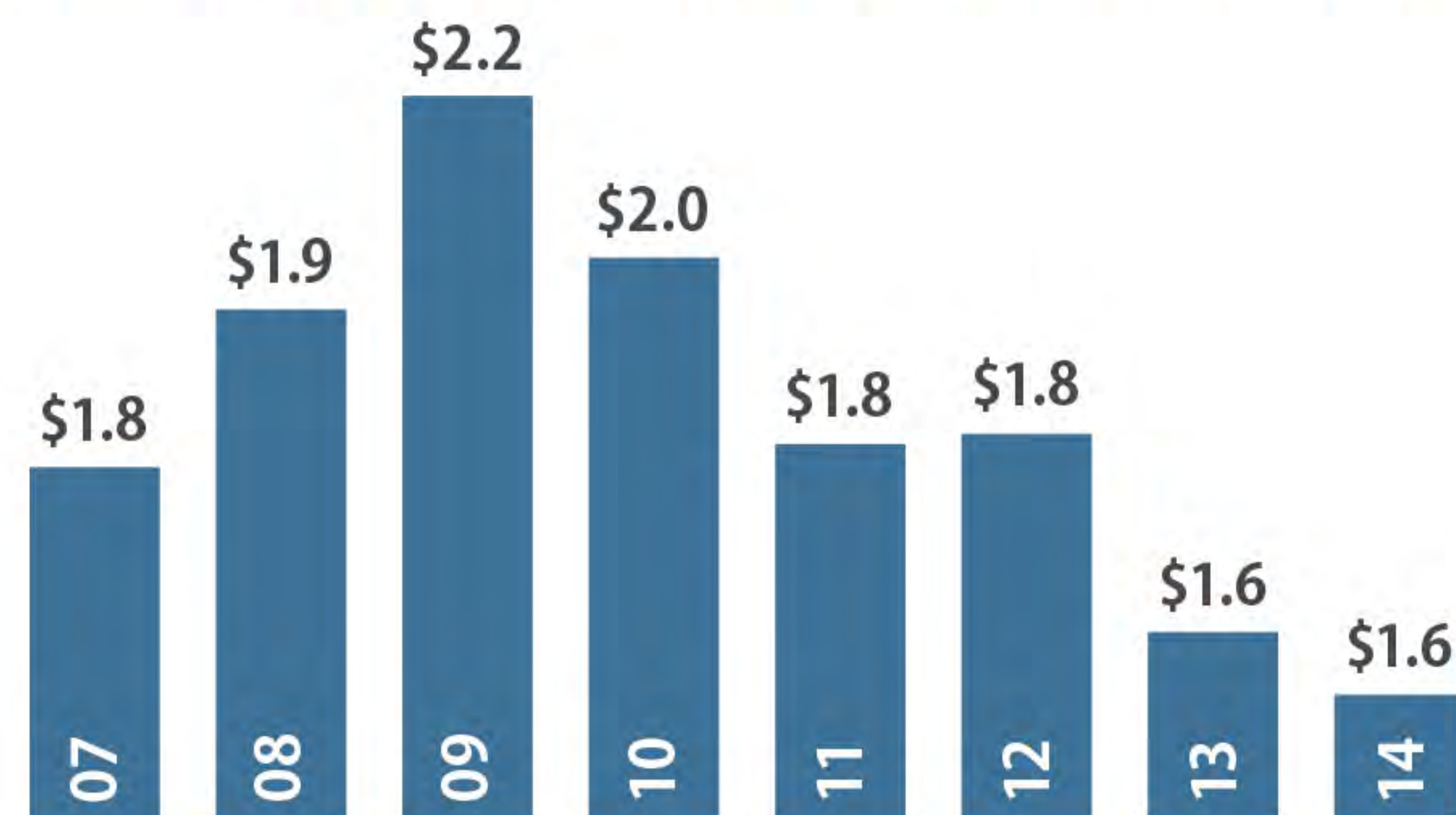
Fiscal Year 2014

Top Contractors

(M=millions)

Arctic Slope Regional Corporation	\$296.8 M
Crowley Petroleum Distribution	\$120.6 M
Doyon Utilities	\$61.9 M
BAE Systems	\$46.8 M
Watterson Construction	\$43.7 M
Alutiiq	\$41.6 M
NANA Regional Corporation	\$37.2 M
Chugach Alaska Corporation	\$33.9 M
SIOTS	\$30.4 M
Bristol Environmental Remediation Services	\$26.9 M

Value of Contract Awards Performed (Billions)

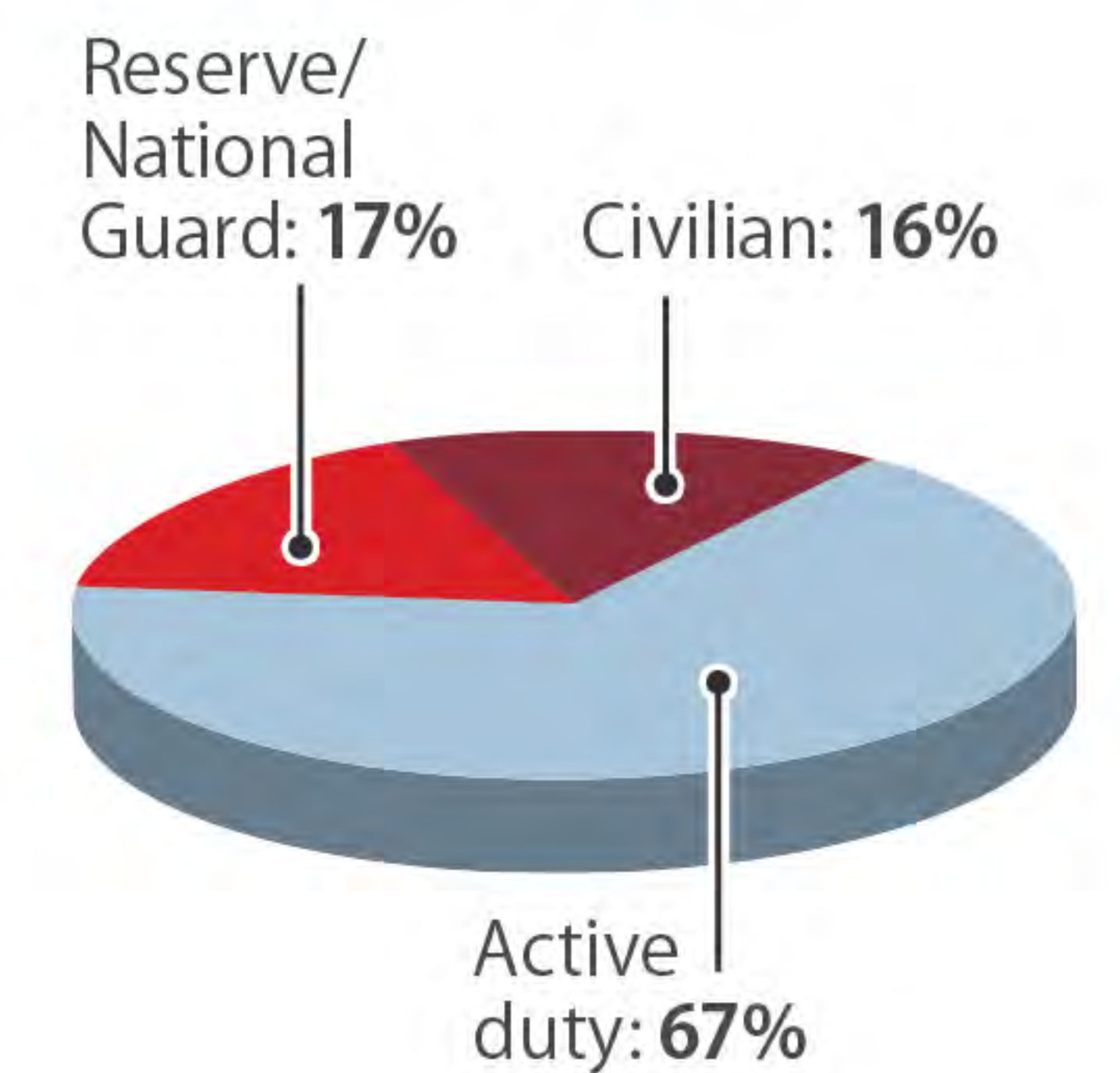


DEFENSE PERSONNEL

\$1.8 Billion
TOTAL PAYROLL

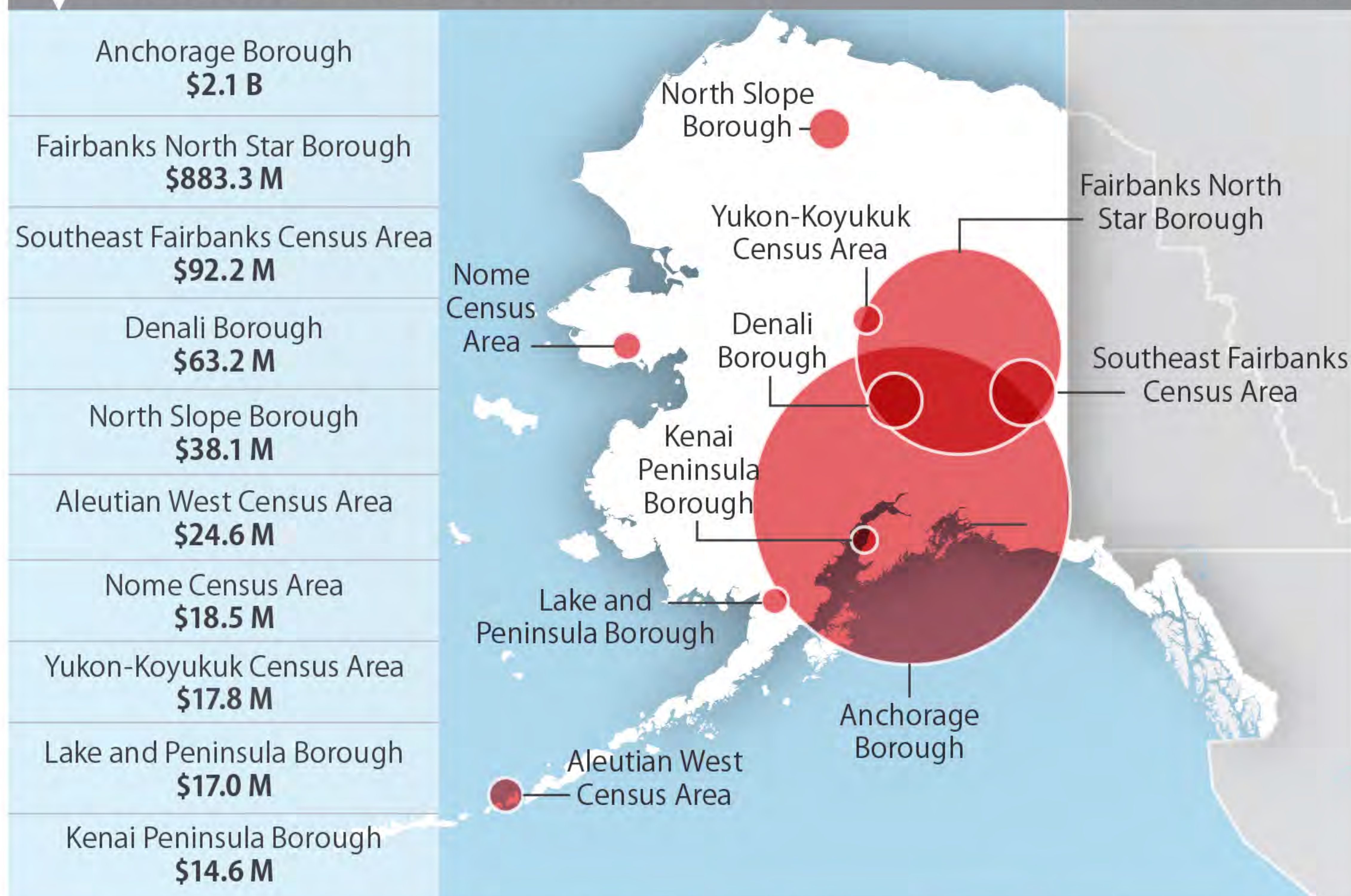
29,188
TOTAL PERSONNEL

Allocation, By Type

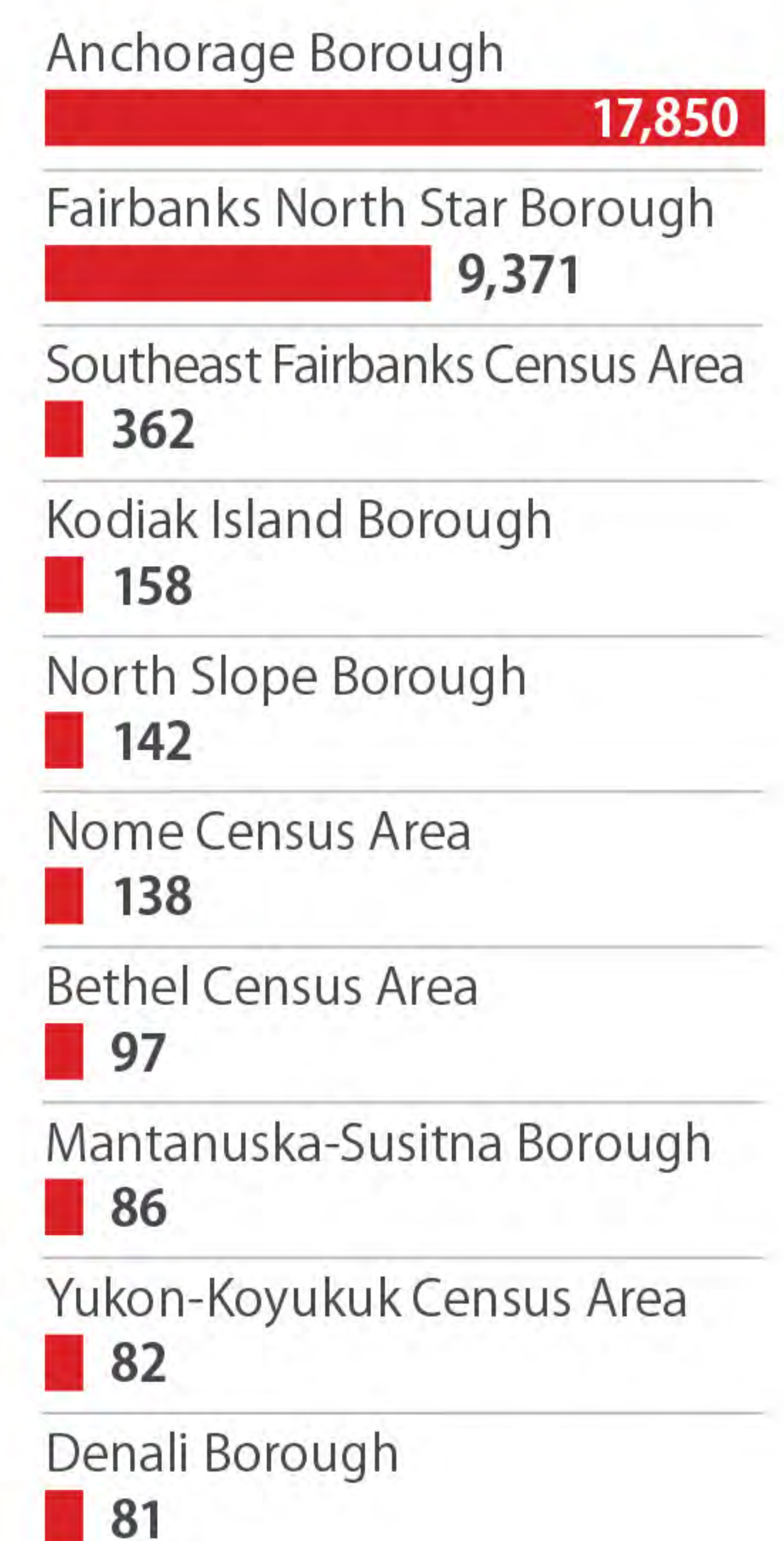


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

ARIZONA

#11 \$11.2 BILLION SPENT IN STATE

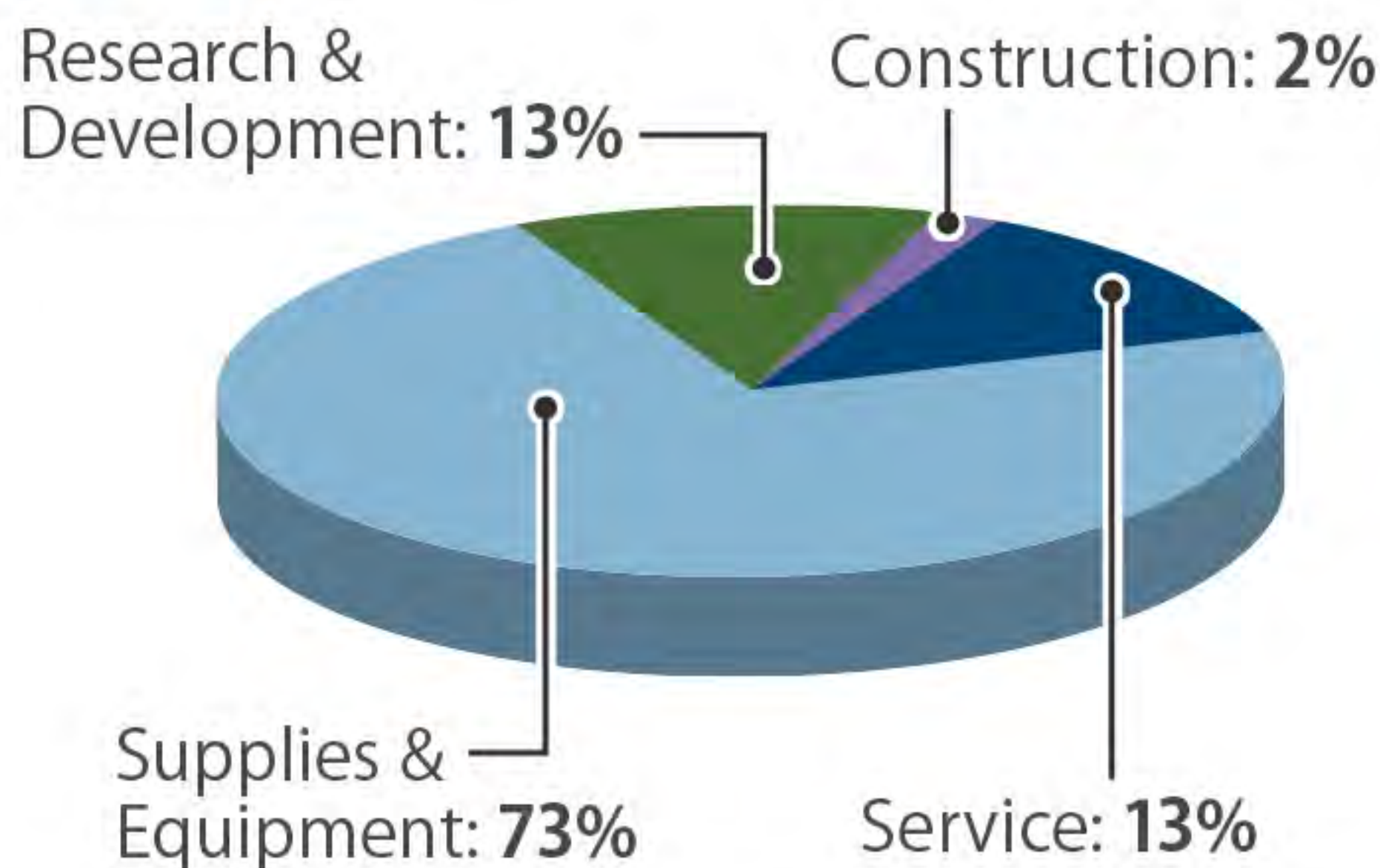
#10 4.0% OF STATE GDP

2.7% OF TOTAL U.S. DEFENSE SPENDING

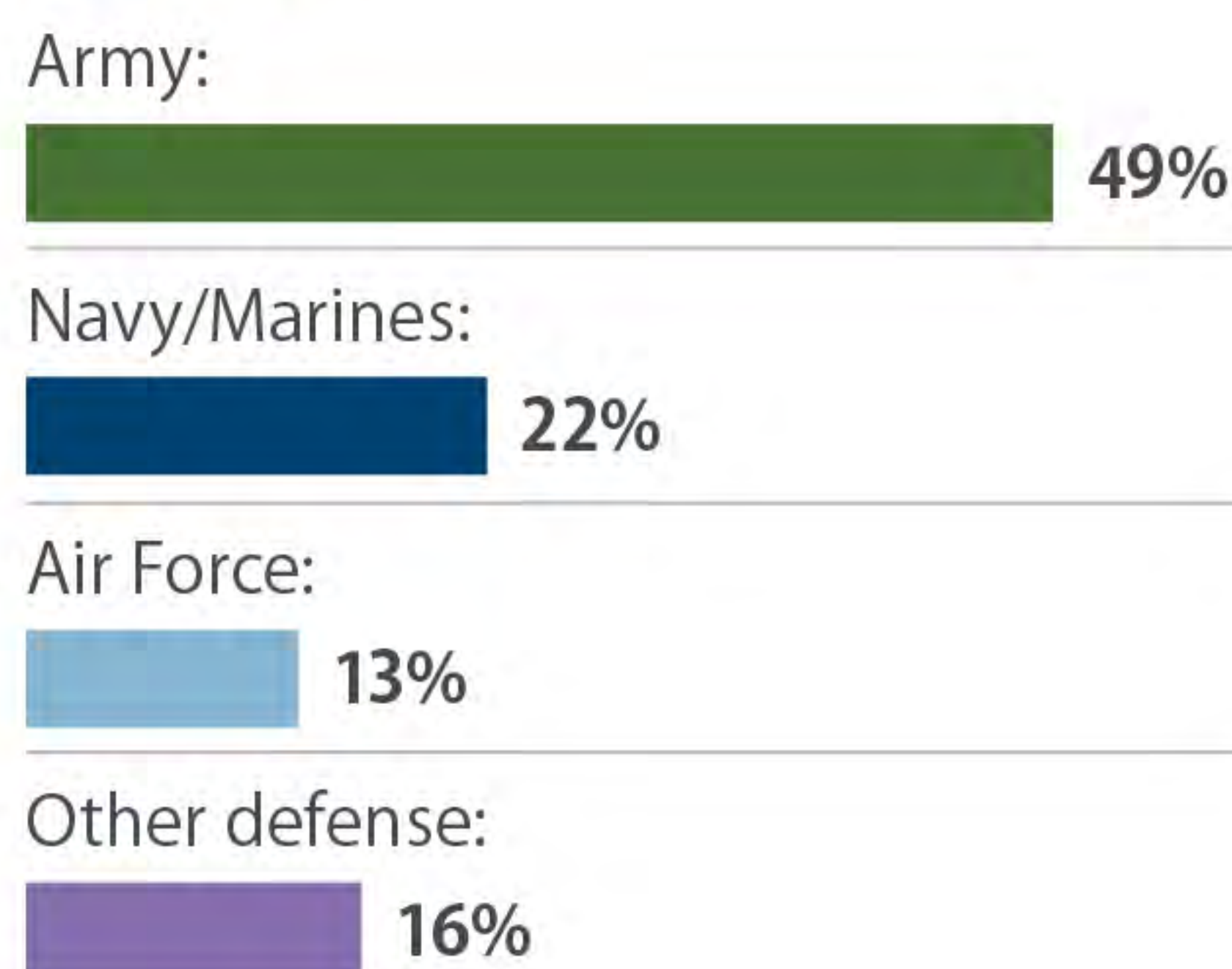
\$1,659 PER RESIDENT

CONTRACTS

By Type



By Service



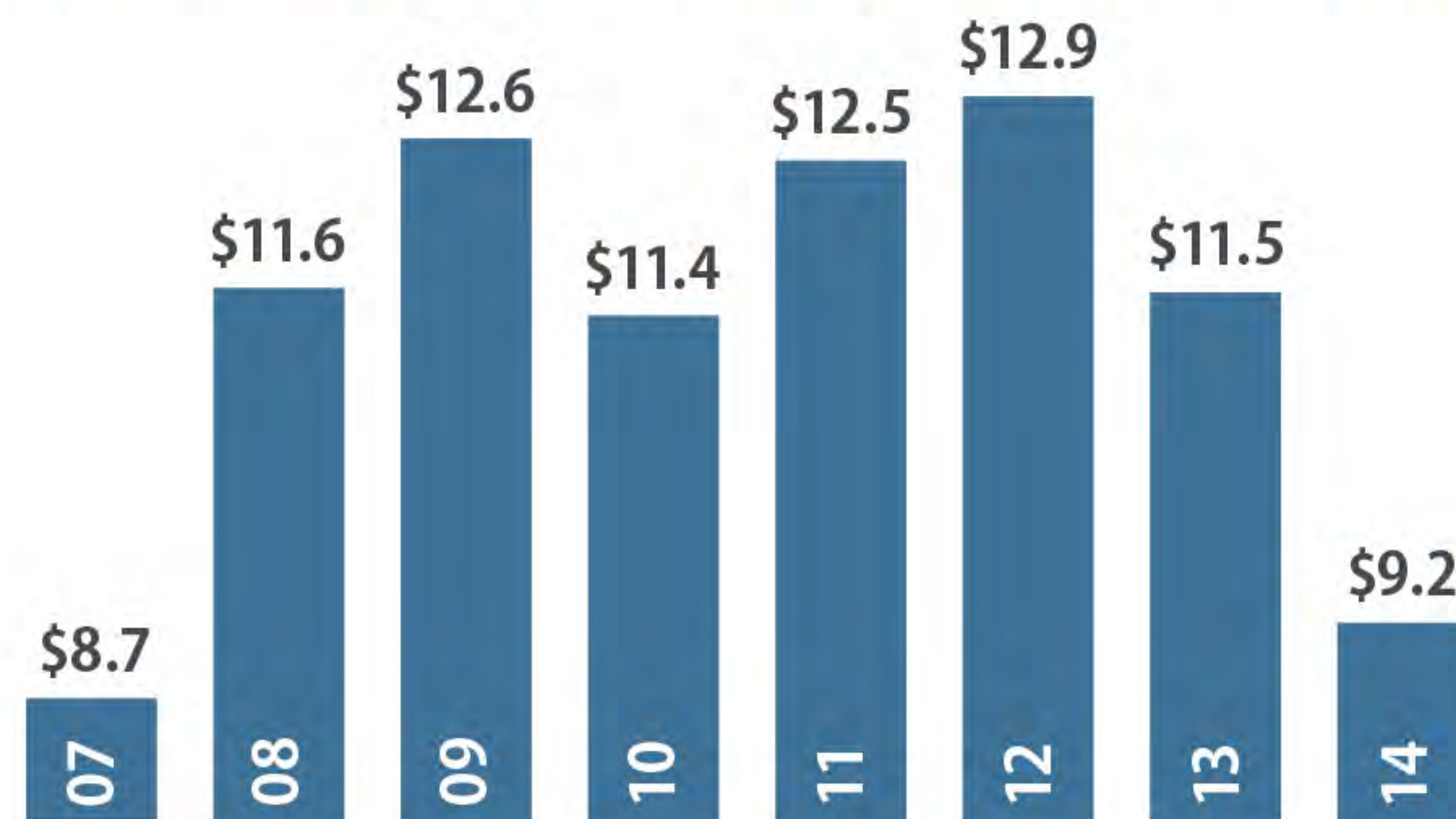
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Raytheon	\$4.0 B
Boeing	\$2.6 B
General Dynamics	\$464.5 M
Honeywell International	\$380.4 M
Northrop Grumman	\$128.7 M
Orbital Sciences Corporation	\$123.0 M
BAE Systems	\$119.7 M
TRAX International	\$109.1 M
Lockheed Martin	\$70.7 M
ManTech International	\$68.0 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

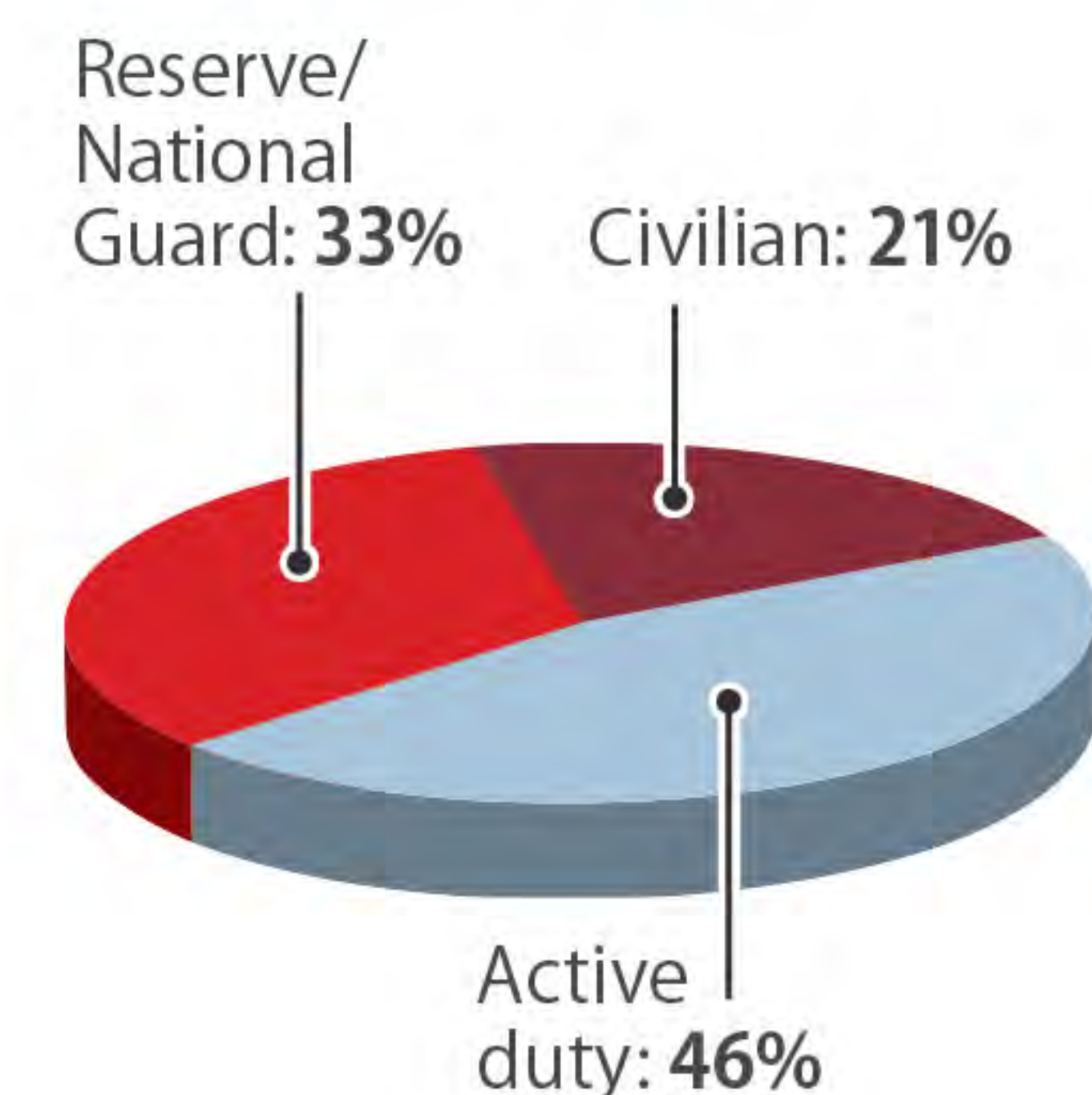
\$1.9 Billion

TOTAL PAYROLL

43,185

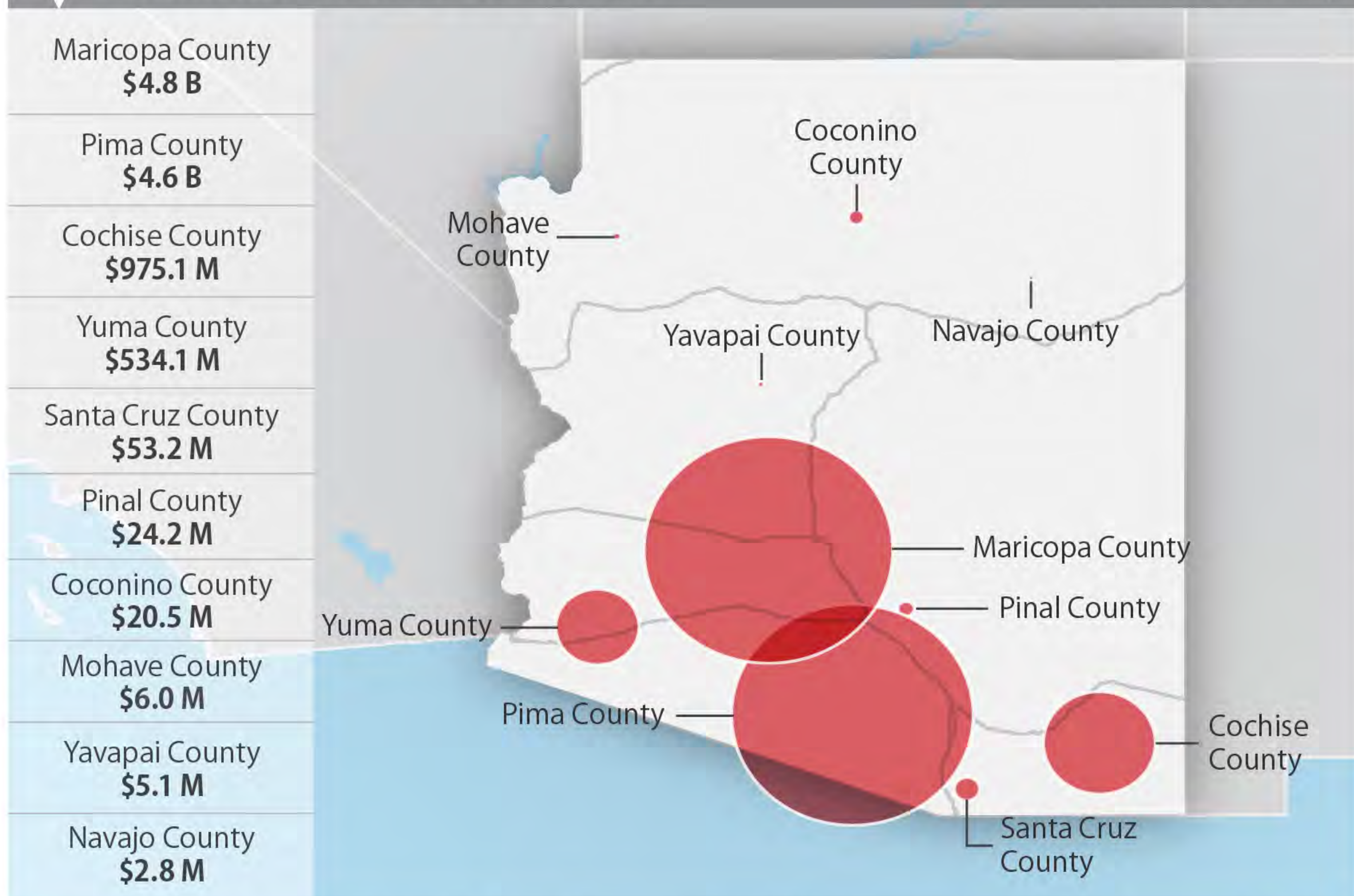
TOTAL PERSONNEL

Allocation, By Type

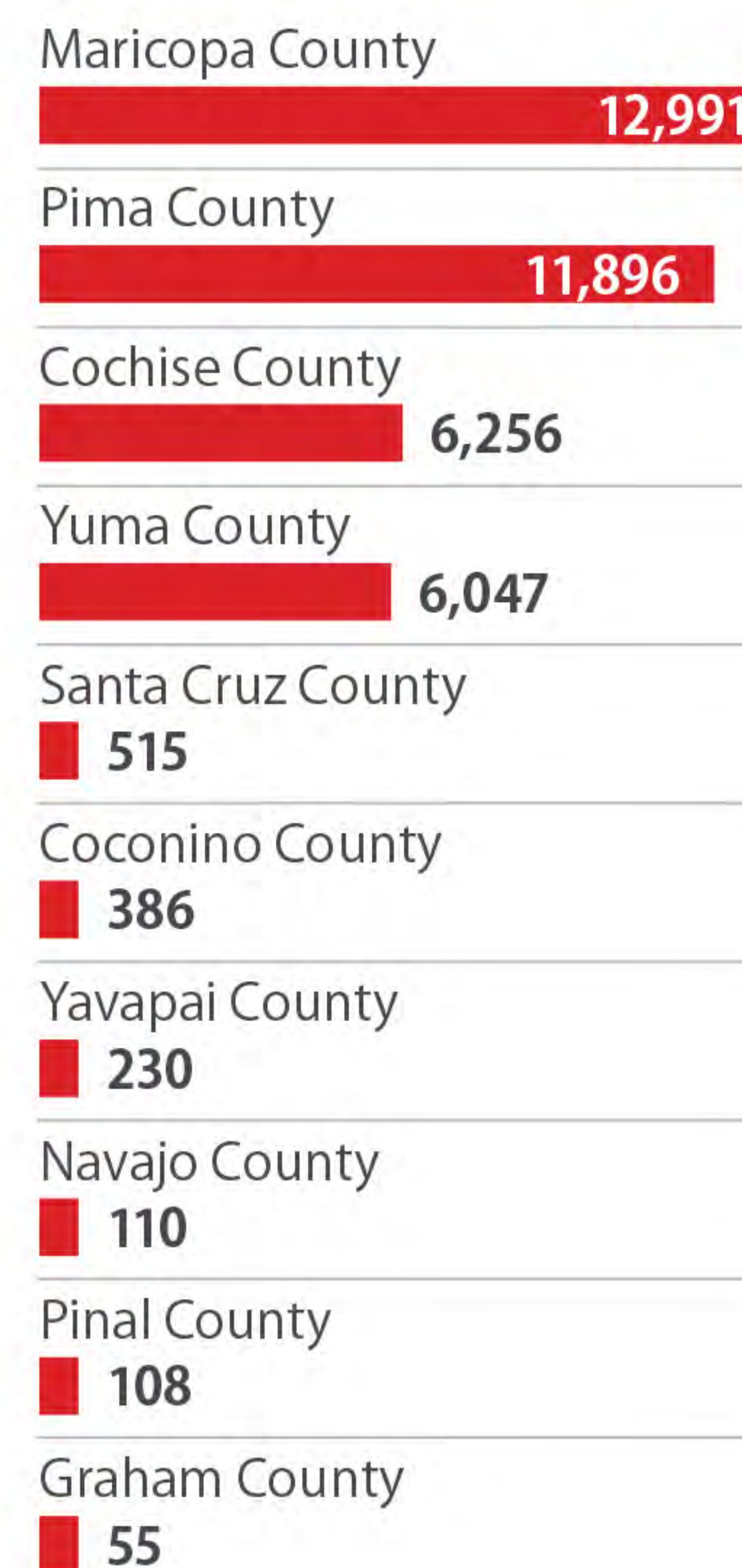


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

ARKANSAS

#42 \$1.4 BILLION SPENT IN STATE

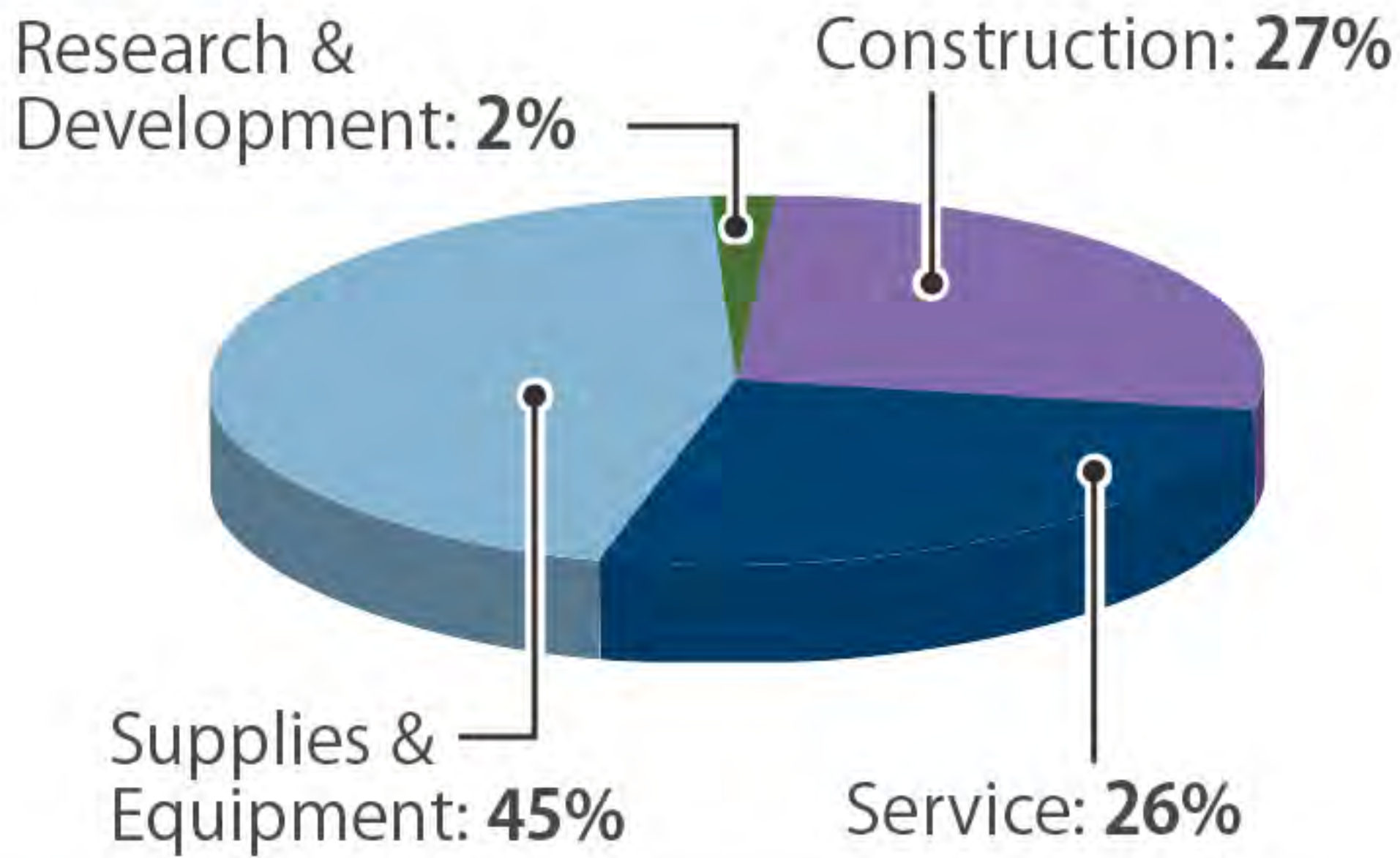
#40 1.1% OF STATE GDP

0.3% OF TOTAL U.S. DEFENSE SPENDING

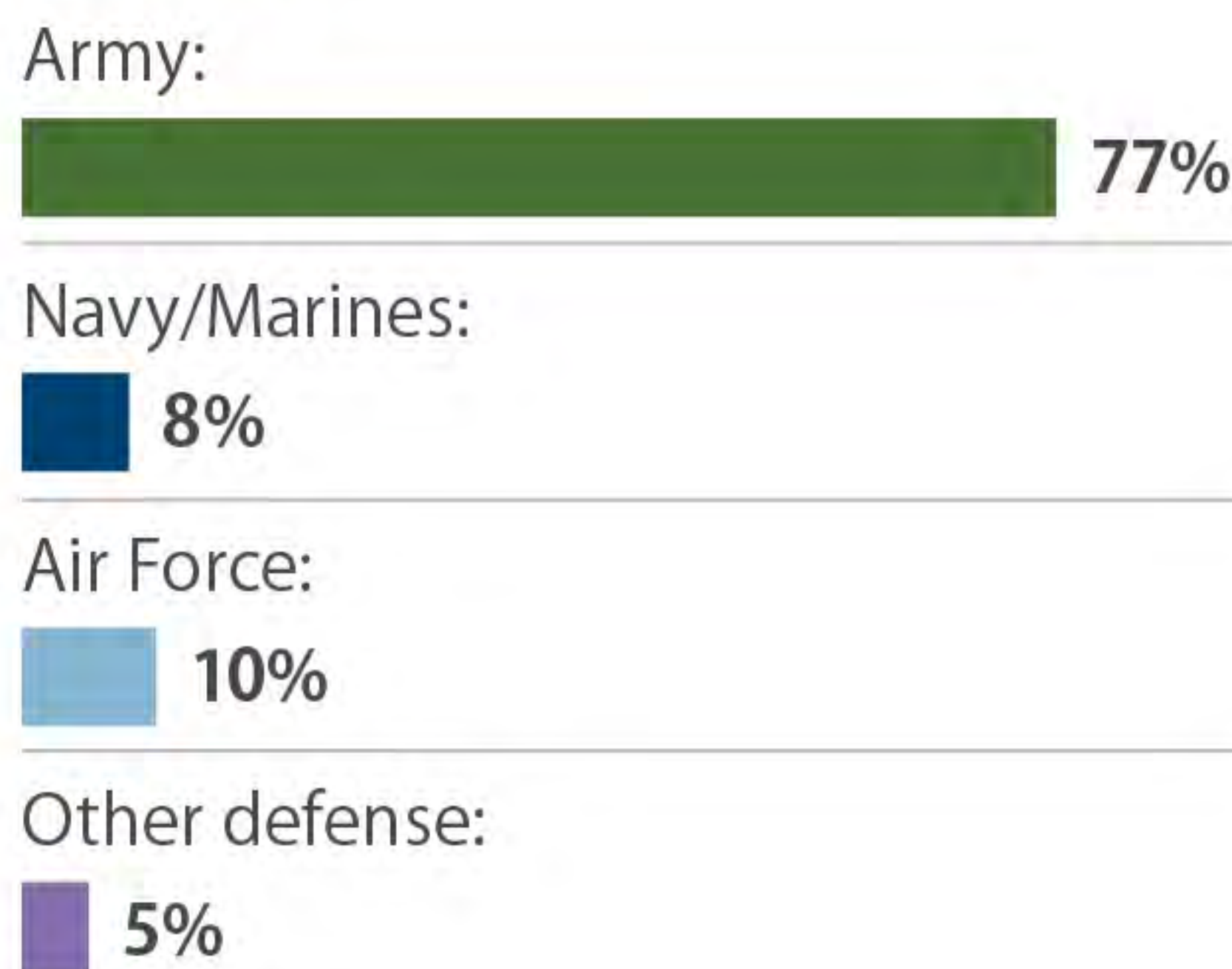
\$469 PER RESIDENT

CONTRACTS

By Type



By Service

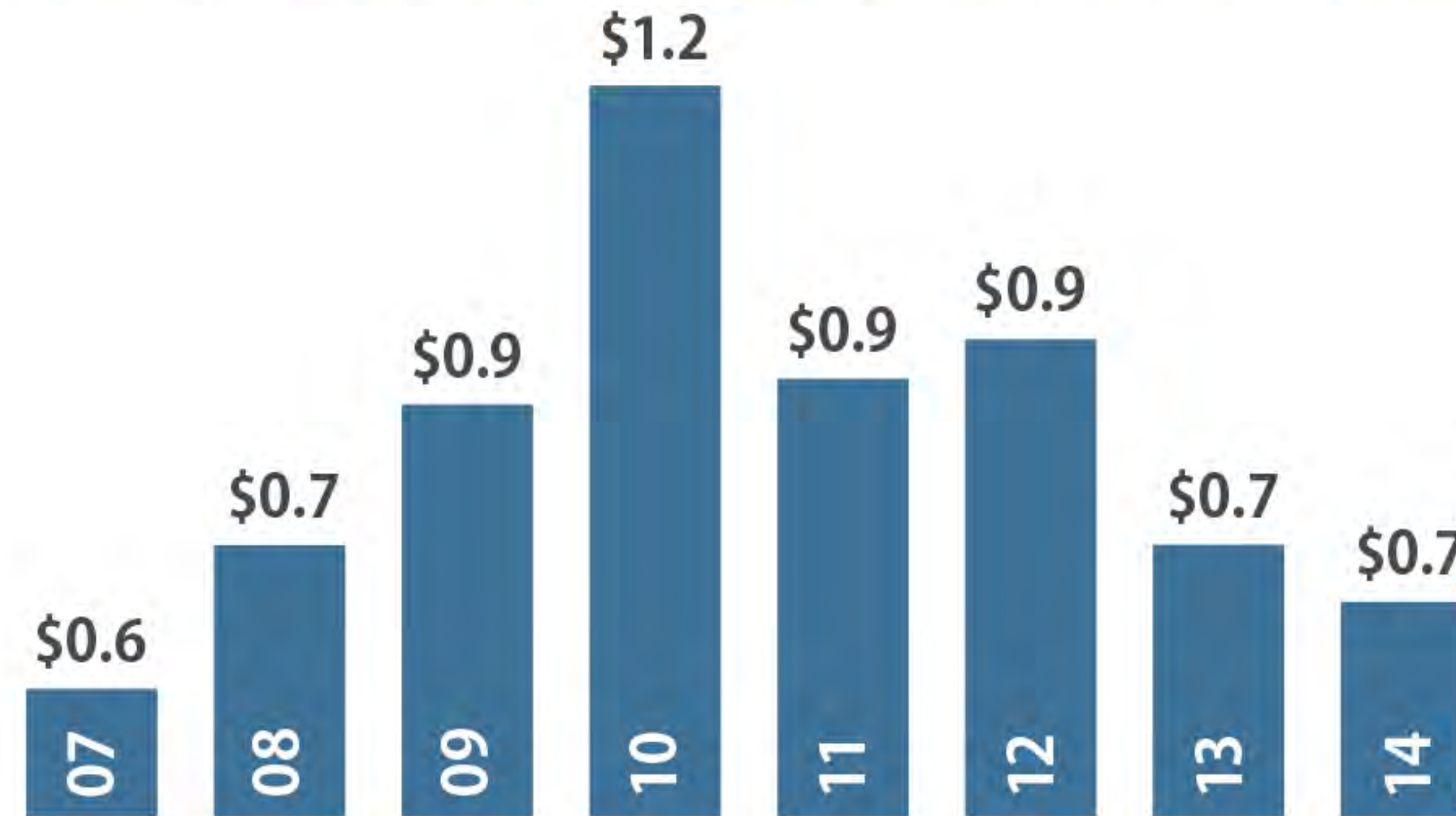


Fiscal Year 2014

Top Contractors

Contractor	(M=millions)
General Dynamics	\$170.0 M
URS	\$122.3 M
Andritz AG	\$21.3 M
HGL Construction	\$16.6 M
PPG Industries	\$10.9 M
Ross Group Construction	\$9.2 M
SPECTRA Technologies	\$7.9 M
United Technologies	\$7.4 M
BCI Construction	\$7.1 M
SDIC Constructors	\$6.8 M

Value of Contract Awards Performed (Billions)



TOP DEFENSE SPENDING LOCATIONS

(M=millions)

Pulaski County	\$420.8 M
Jefferson County	\$182.7 M
Calhoun County	\$177.5 M
Lonoke County	\$128.5 M
Ouachita County	\$78.2 M
Faulkner County	\$45.3 M
Sebastian County	\$45.2 M
Franklin County	\$27.9 M
White County	\$25.6 M
Washington County	\$17.4 M

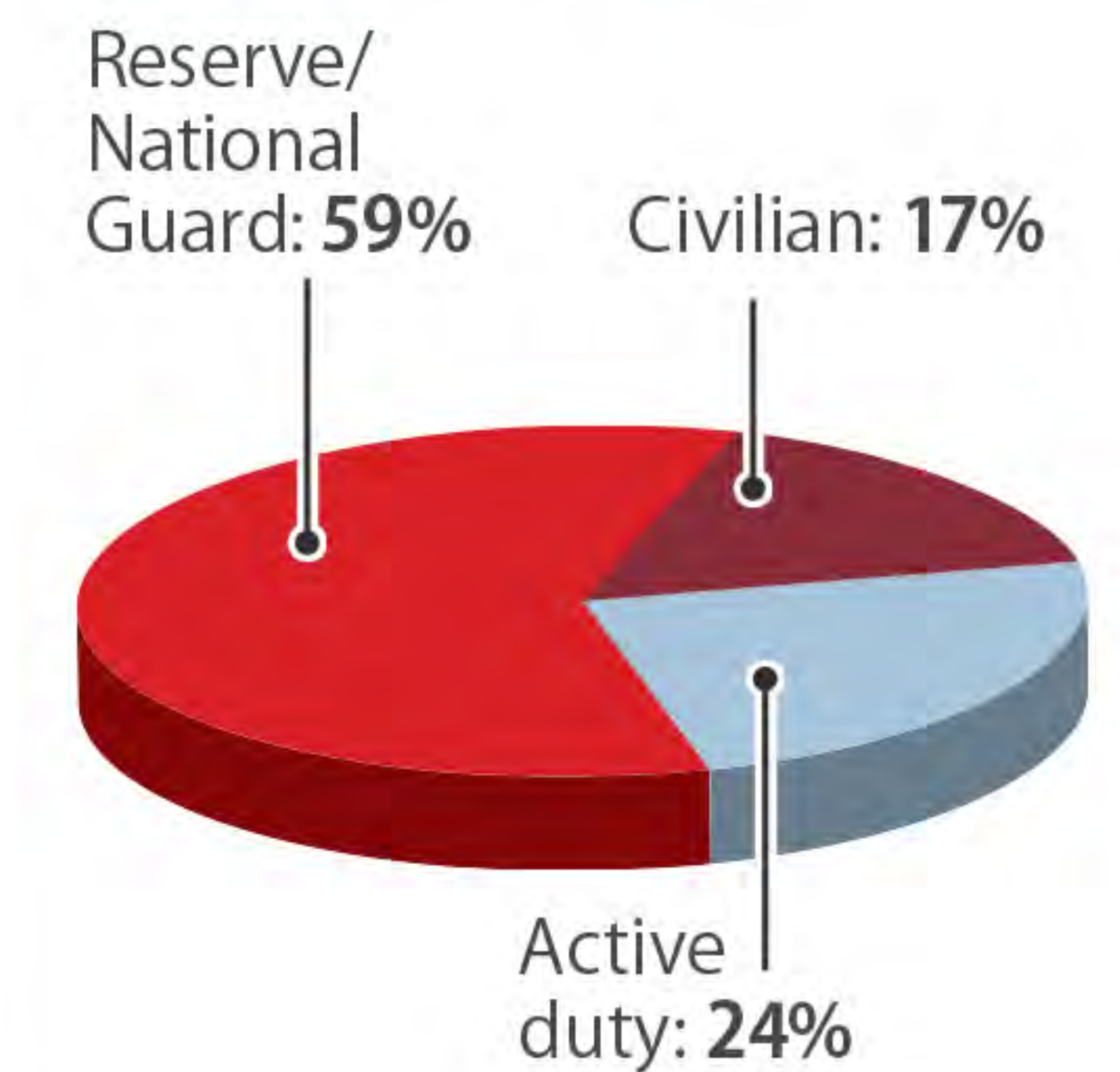


DEFENSE PERSONNEL

\$735.1 Million TOTAL PAYROLL

21,154 TOTAL PERSONNEL

Allocation, By Type



Top Personnel Locations

Pulaski County	7,779
Lonoke County	3,010
Sebastian County	1,559
Faulkner County	1,024
Benton County	917
Jefferson County	649
White County	596
Greene County	474
Saline County	402
Baxter County	316

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

CALIFORNIA

#2 **\$52.5 BILLION**
SPENT IN STATE

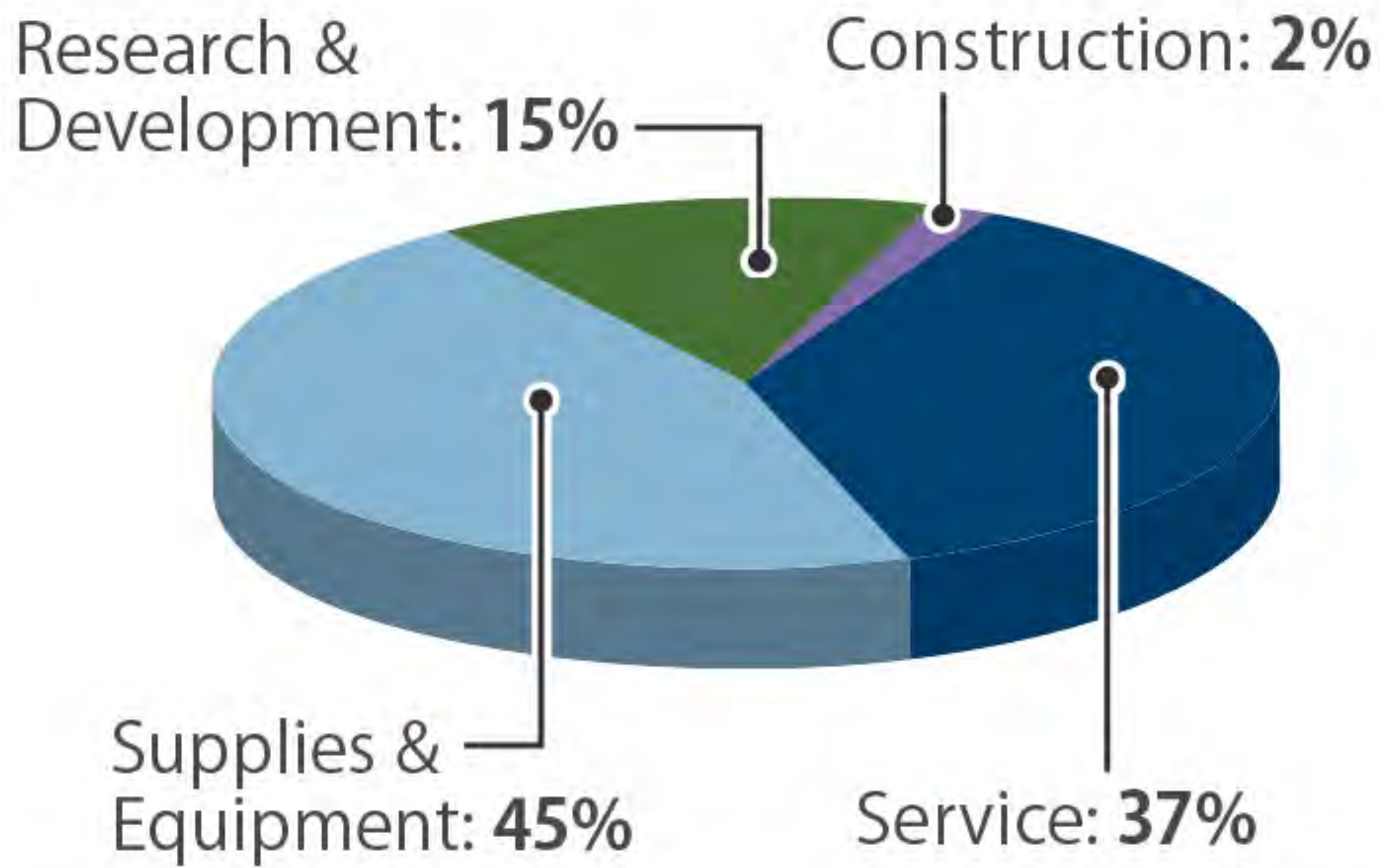
#22 **2.3% OF**
STATE GDP

12.5% OF TOTAL U.S.
DEFENSE SPENDING

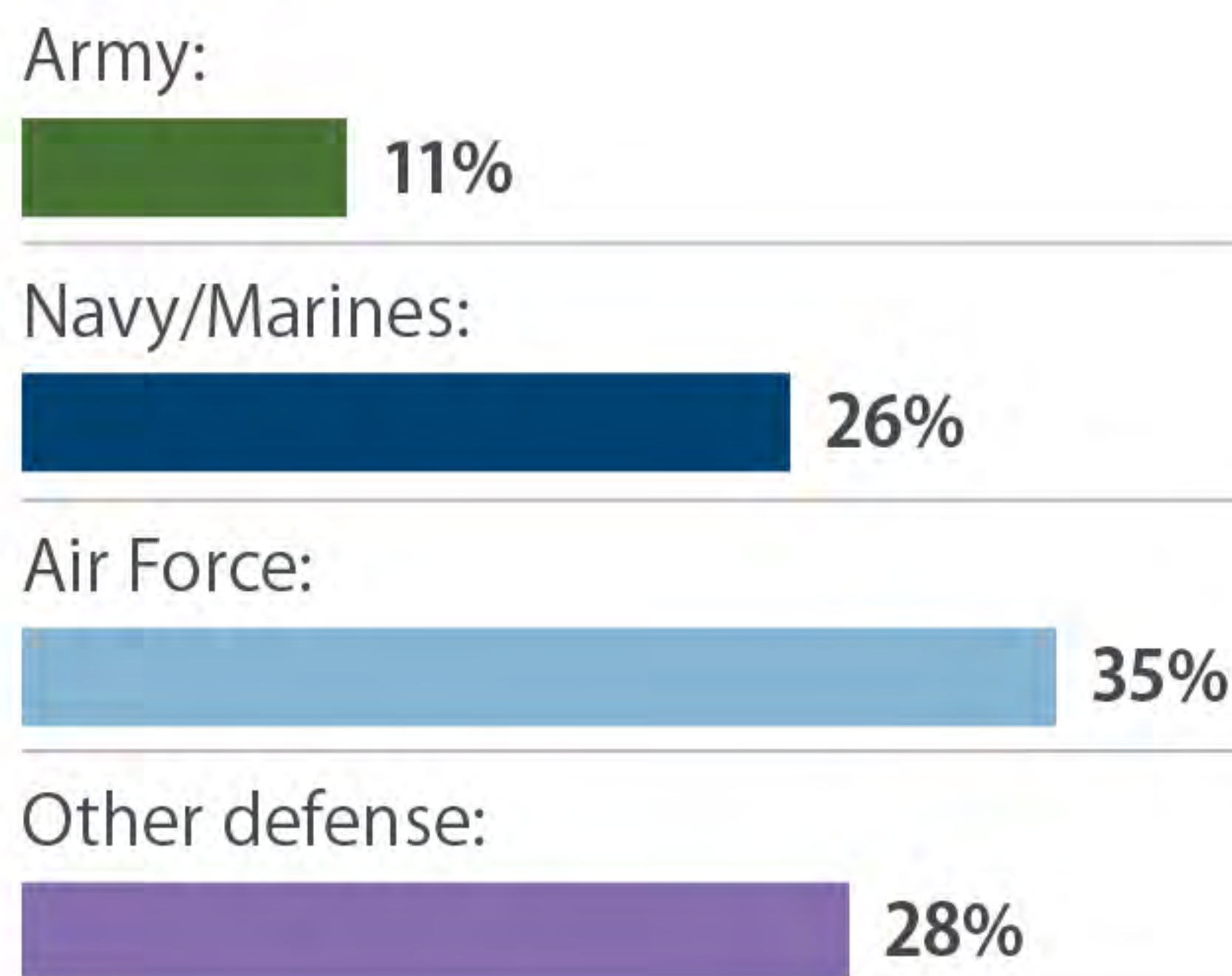
\$1,353 PER RESIDENT

CONTRACTS

By Type



By Service



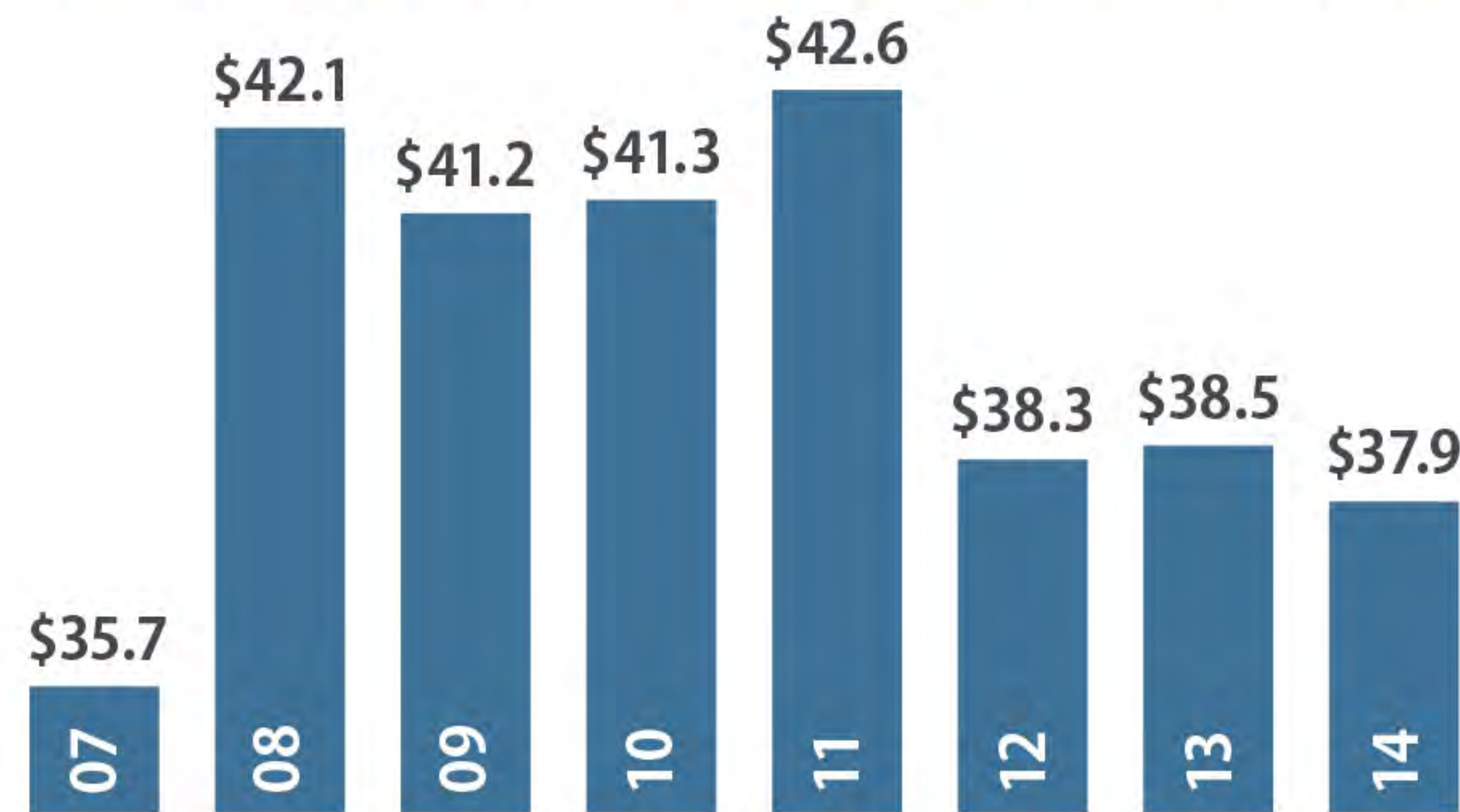
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Lockheed Martin	\$4.8 B
Boeing	\$3.6 B
Health Net	\$3.4 B
General Atomics	\$2.1 B
Huntington Ingalls	\$2.0 B
McKesson	\$1.7 B
Raytheon	\$1.3 B
Northrop Grumman	\$1.1 B
General Dynamics	\$873.8 M
BAE Systems	\$633.3 M

Value of Contract Awards Performed (Billions)

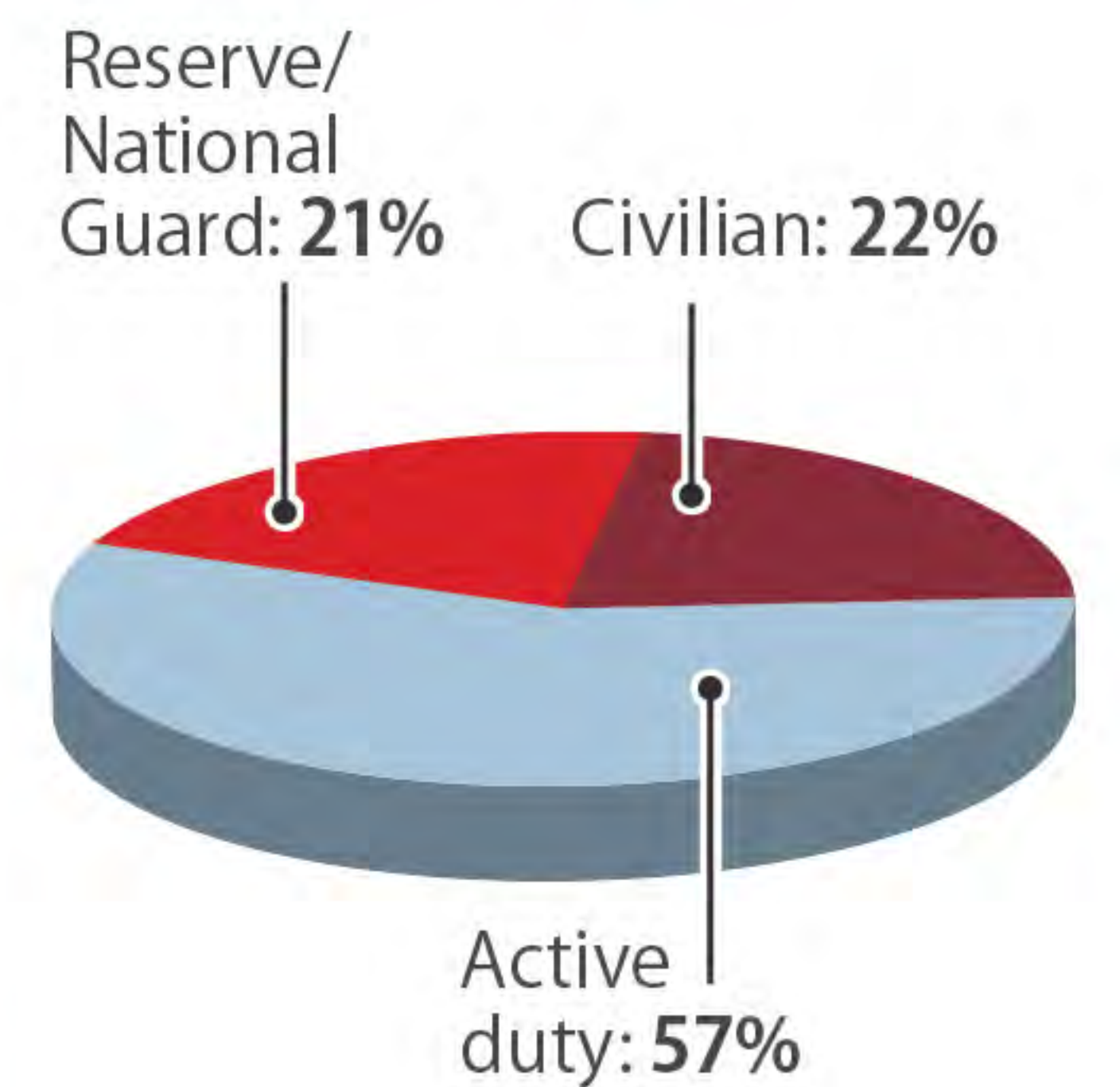


DEFENSE PERSONNEL

\$14.6 Billion
TOTAL PAYROLL

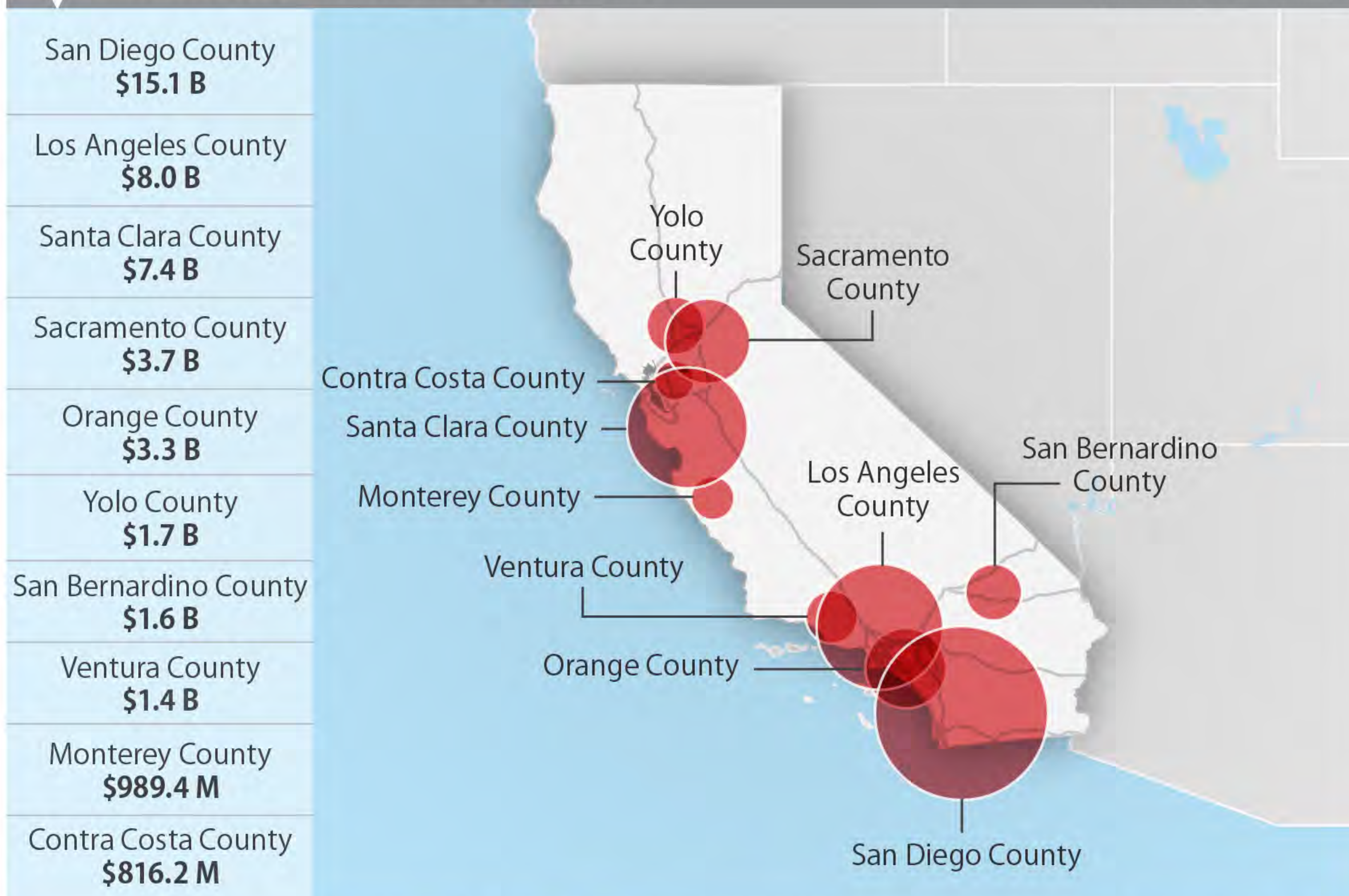
272,864
TOTAL PERSONNEL

Allocation, By Type

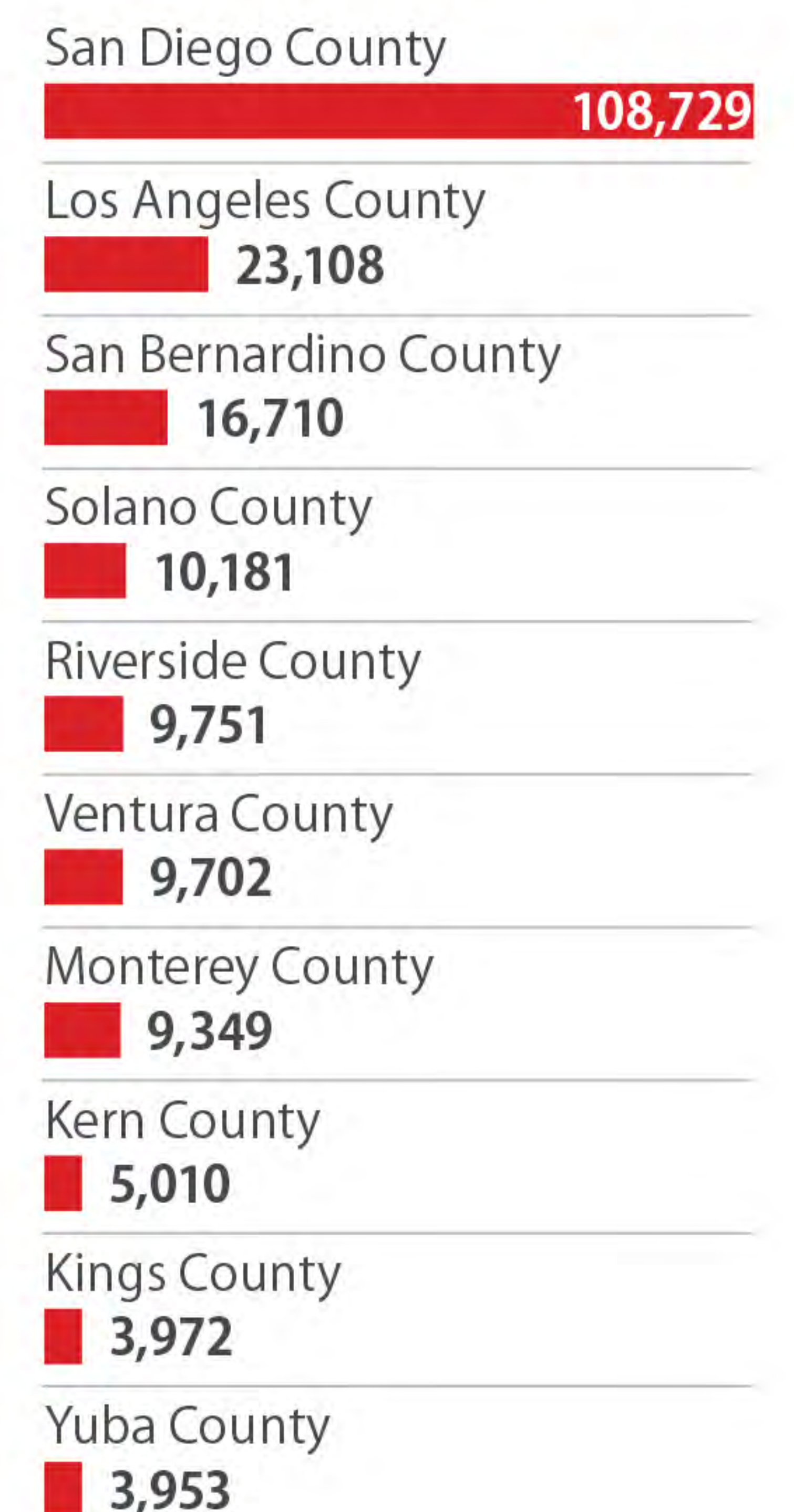


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

COLORADO

#16 **\$9.2 BILLION**
SPENT IN STATE

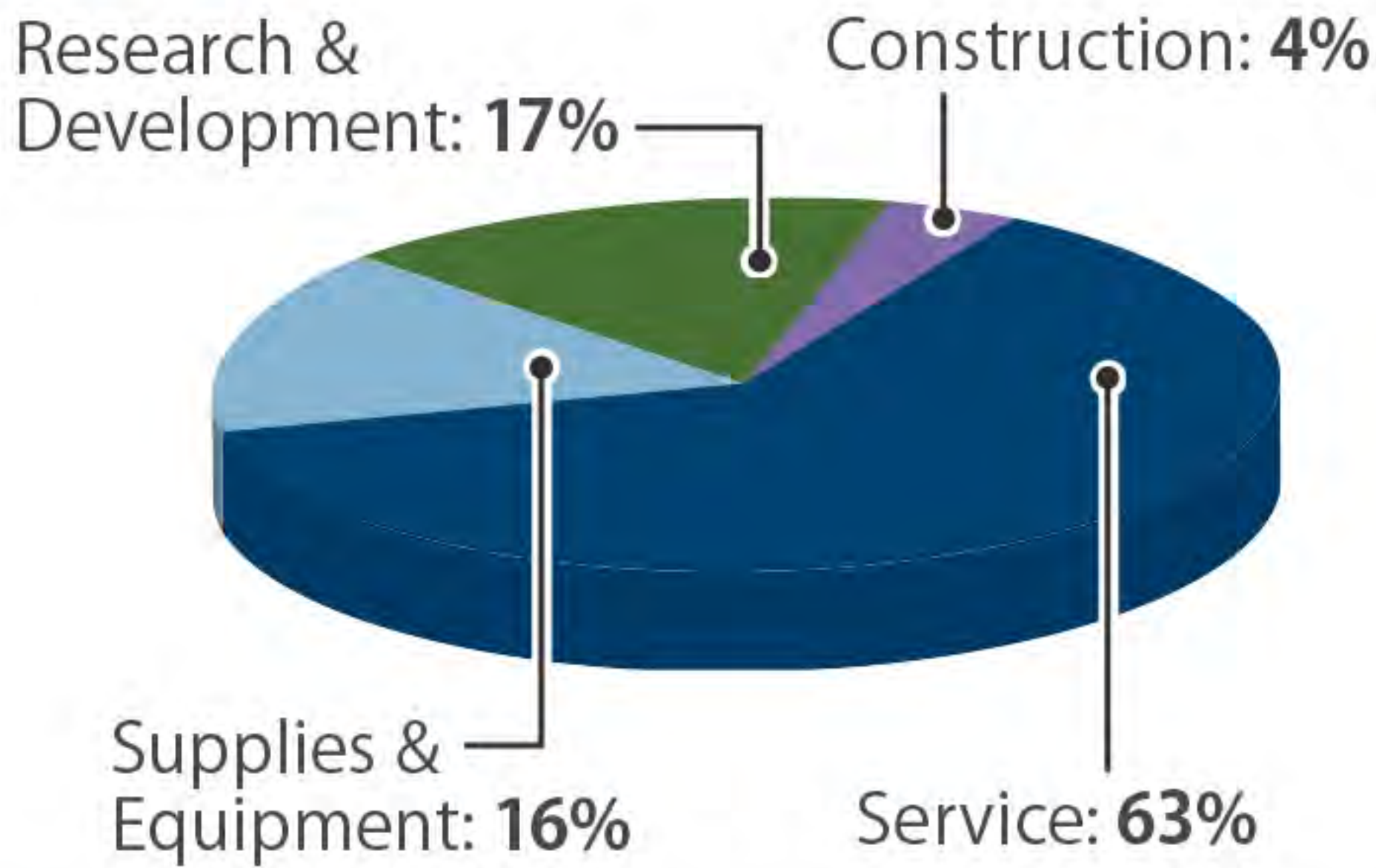
#17 **3.0% OF**
STATE GDP

2.2% OF TOTAL U.S.
DEFENSE SPENDING

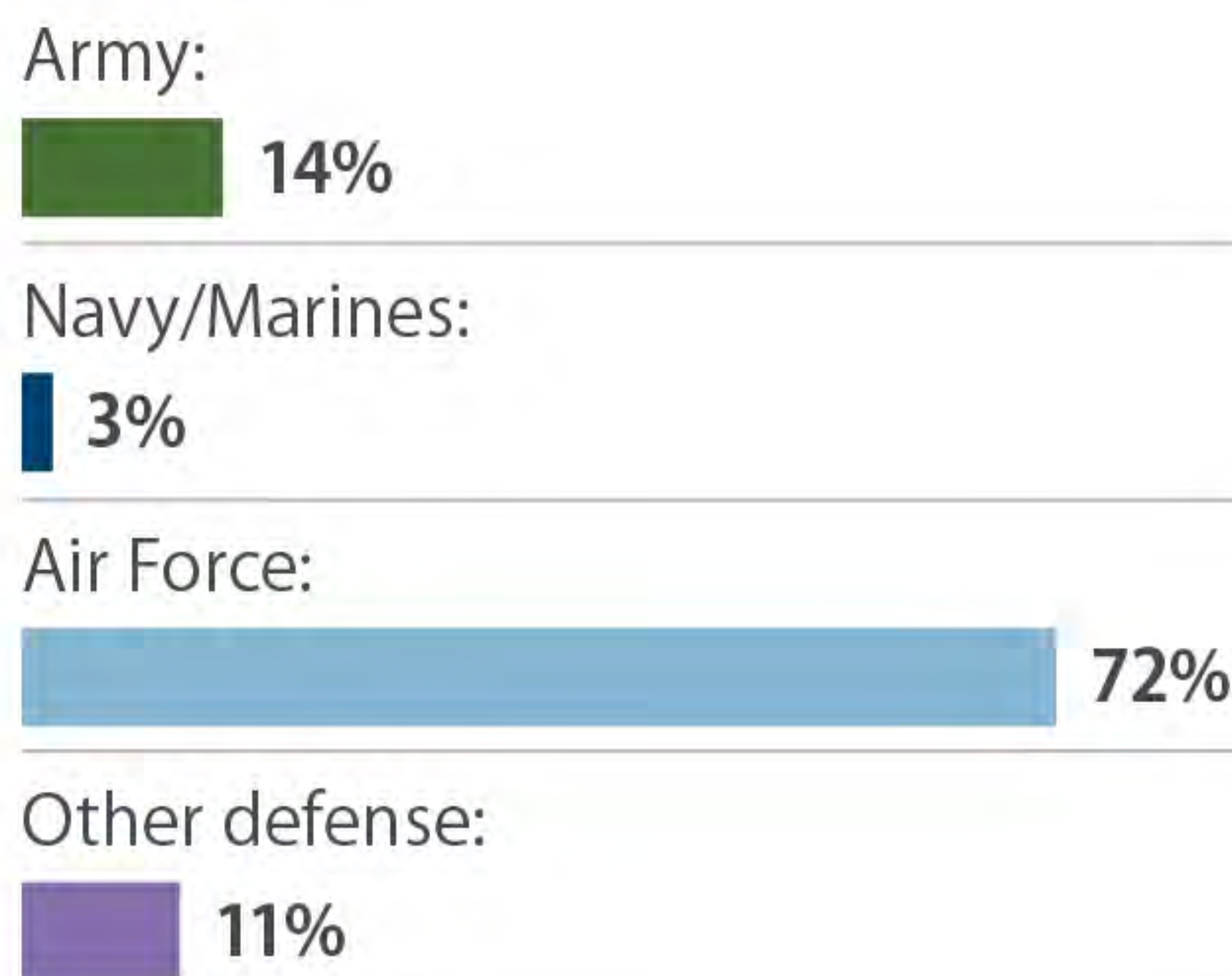
\$1,717 PER RESIDENT

CONTRACTS

By Type



By Service



Fiscal Year 2014

Top Contractors

(M=millions B=billions)

United Launch Alliance	\$2.4 B
Lockheed Martin	\$413.7 M
Raytheon	\$279.3 M
Northrop Grumman	\$275.4 M
ITT	\$249.7 M
Harris	\$122.7 M
Berkshire Hathaway (FlightSafety Services Corp.)	\$111.9 M
Intelligent Software Solutions	\$109.6 M
Ball	\$109.3 M
Honeywell International	\$92.4 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

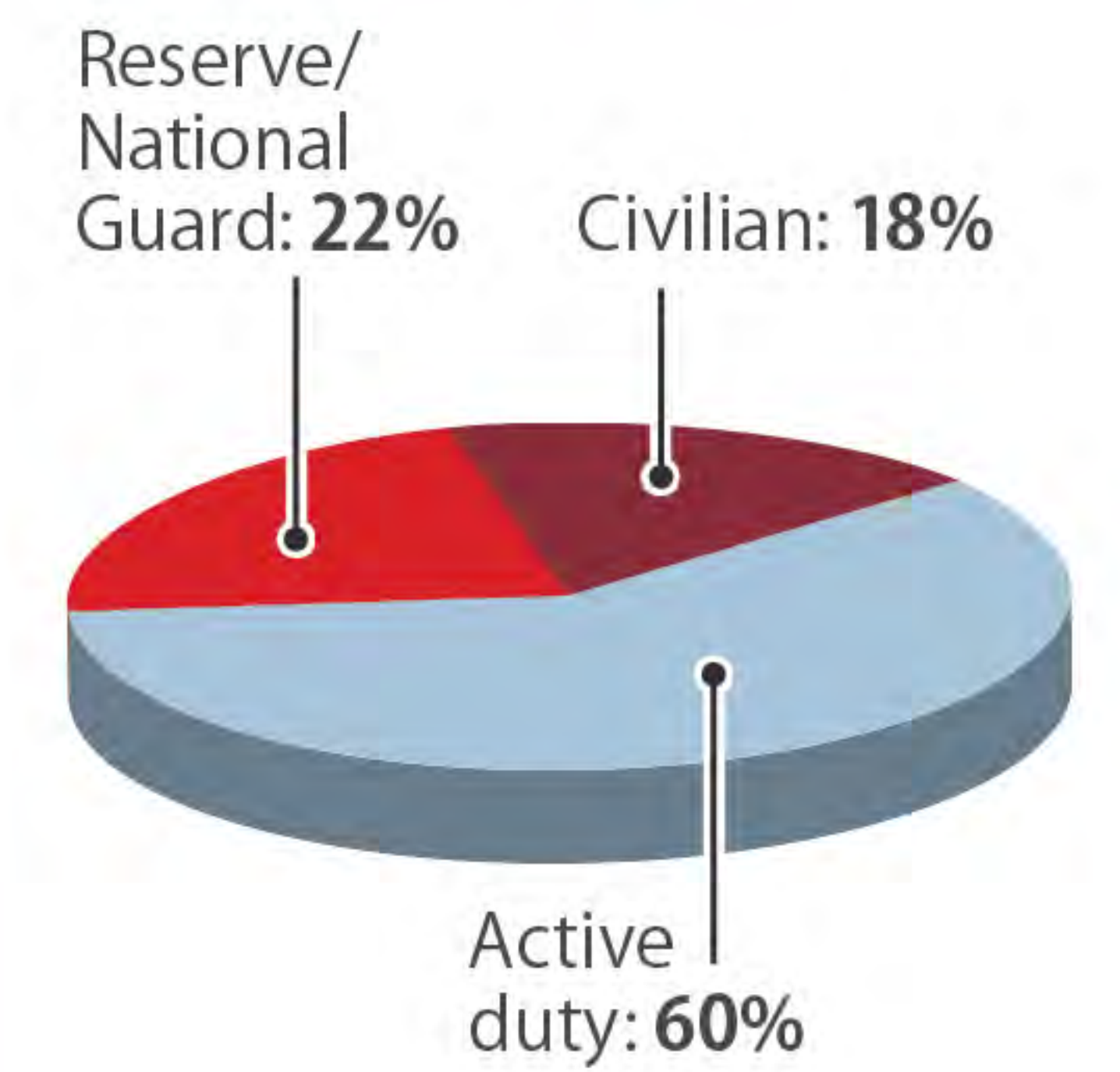
\$3.3 Billion

TOTAL PAYROLL

62,859

TOTAL PERSONNEL

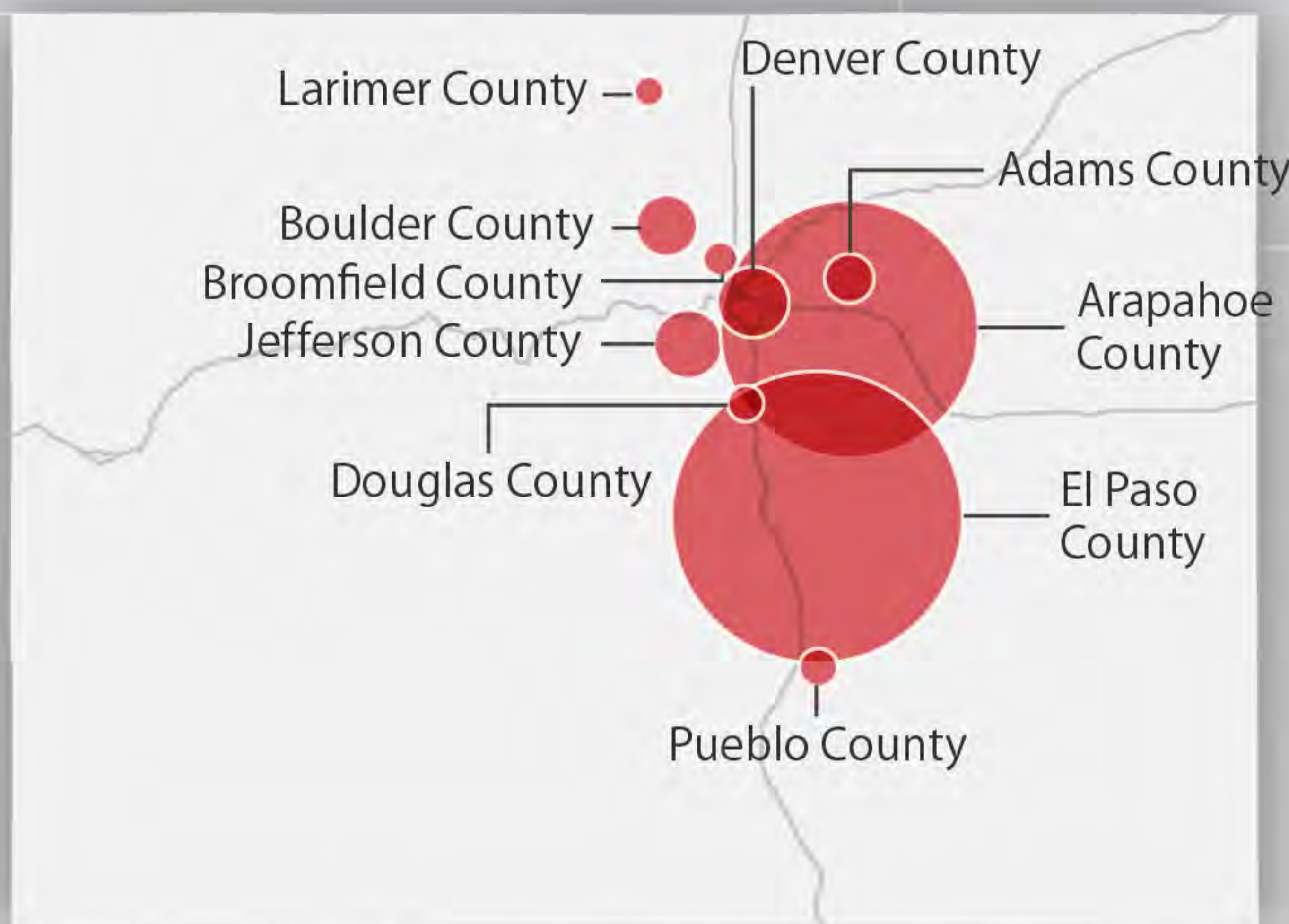
Allocation, By Type



TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)

El Paso County	\$4.1 B
Arapahoe County	\$3.2 B
Denver County	\$246.7 M
Jefferson County	\$236.5 M
Boulder County	\$193.5 M
Adams County	\$118.9 M
Pueblo County	\$75.4 M
Douglas County	\$65.2 M
Broomfield County	\$58.1 M
Larimer County	\$47.2 M



Top Personnel Locations

El Paso County	36,572
Arapahoe County	6,021
Adams County	2,297
Jefferson County	1,262
Denver County	1,095
Teller County	544
Larimer County	499
Boulder County	490
Pueblo County	456
Douglas County	414

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

CONNECTICUT

#14 \$9.9 BILLION SPENT IN STATE

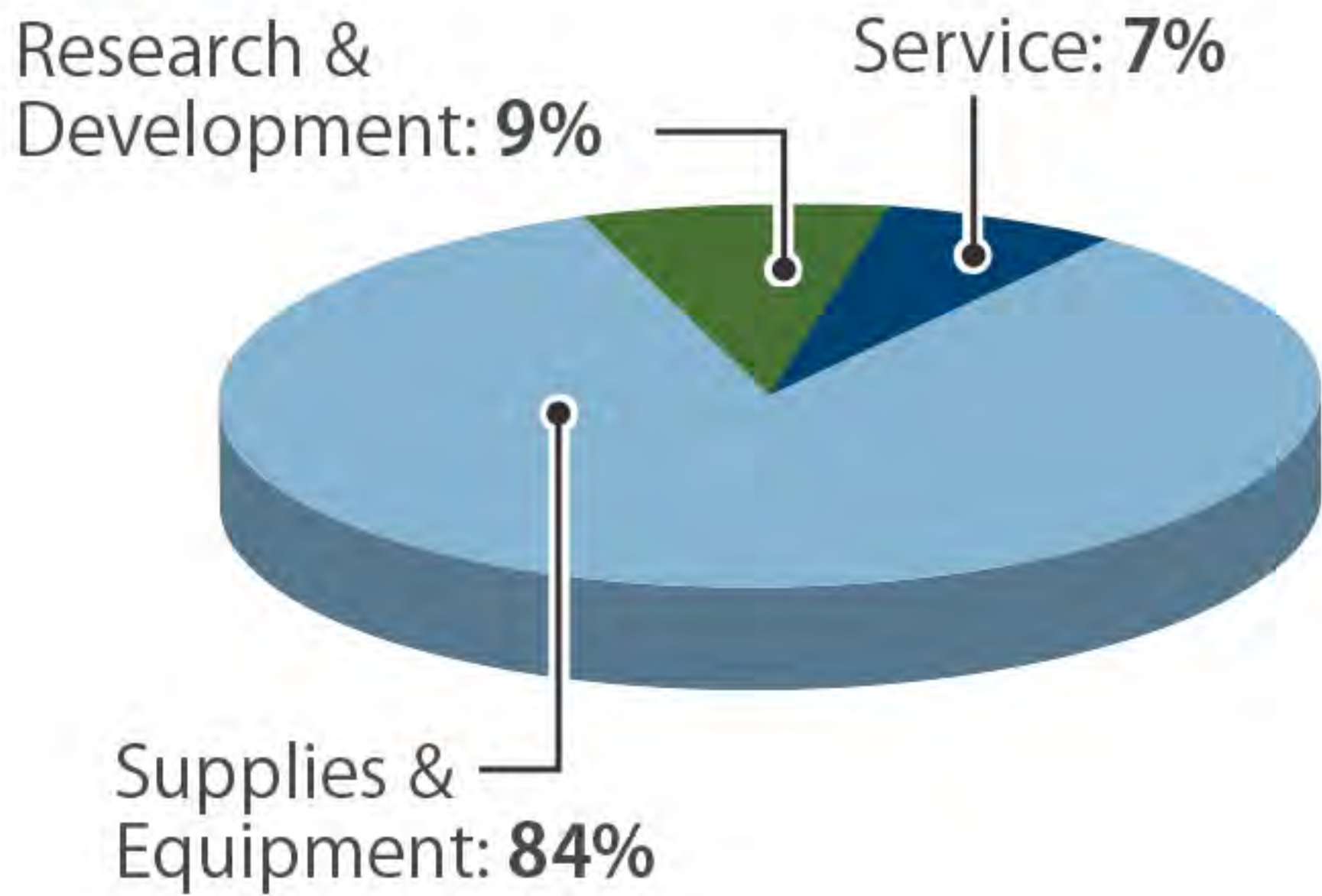
#11 3.9% OF STATE GDP

2.4% OF TOTAL U.S. DEFENSE SPENDING

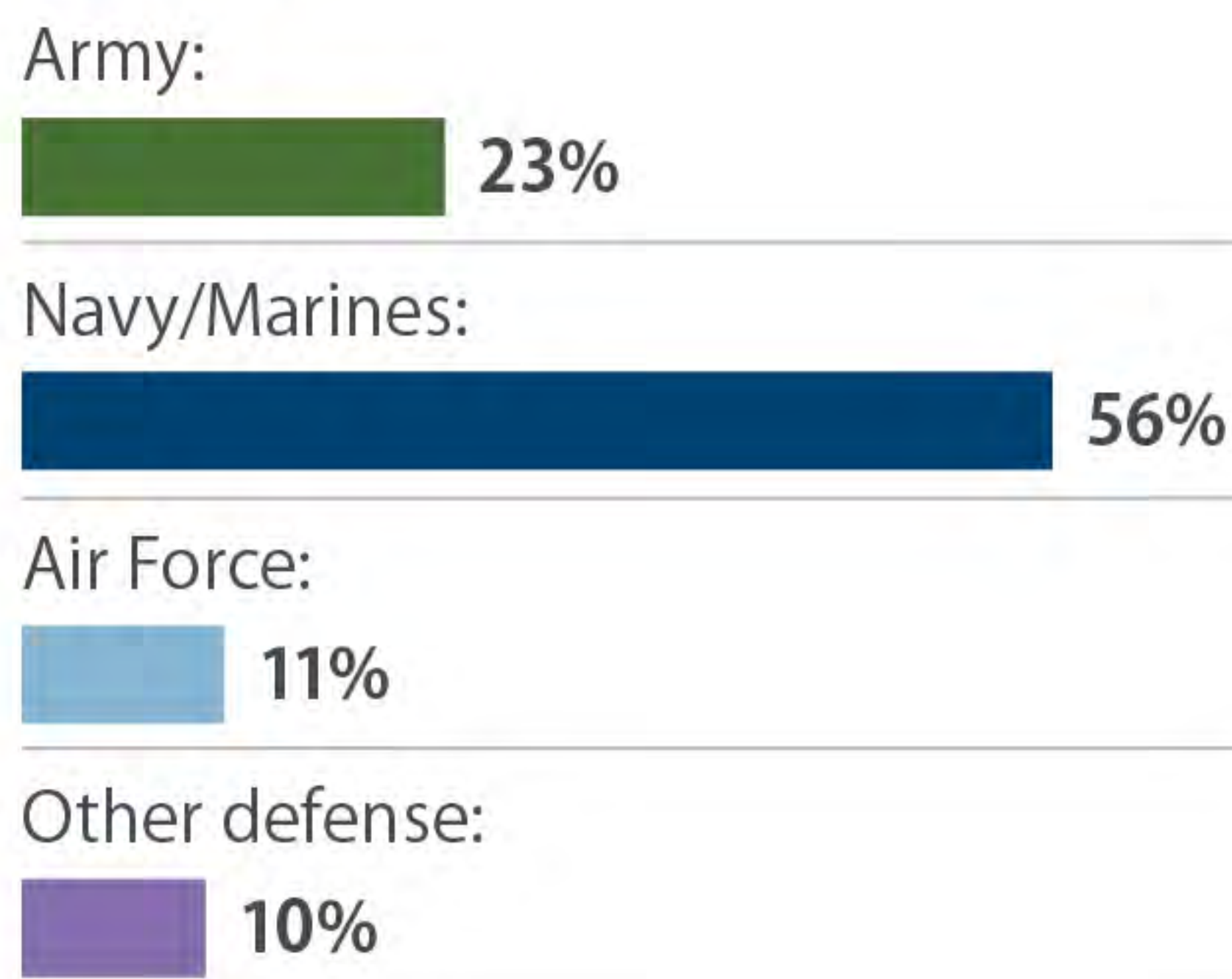
\$2,758 PER RESIDENT

CONTRACTS

By Type



By Service



Fiscal Year 2014

Top Contractors

(M=millions B=billions)

United Technologies	\$5.6 B
General Dynamics	\$3.7 B
Applied Physical Sciences	\$27.5 M
Timken	\$26.4 M
Finmeccanica	\$24.0 M
Colt Defense	\$19.7 M
SPX	\$14.5 M
Connecticut Container Corporation (Unicorr)	\$12.8 M
Treadwell	\$12.7 M
Kaman Corporation	\$11.7 M

Value of Contract Awards Performed (Billions)

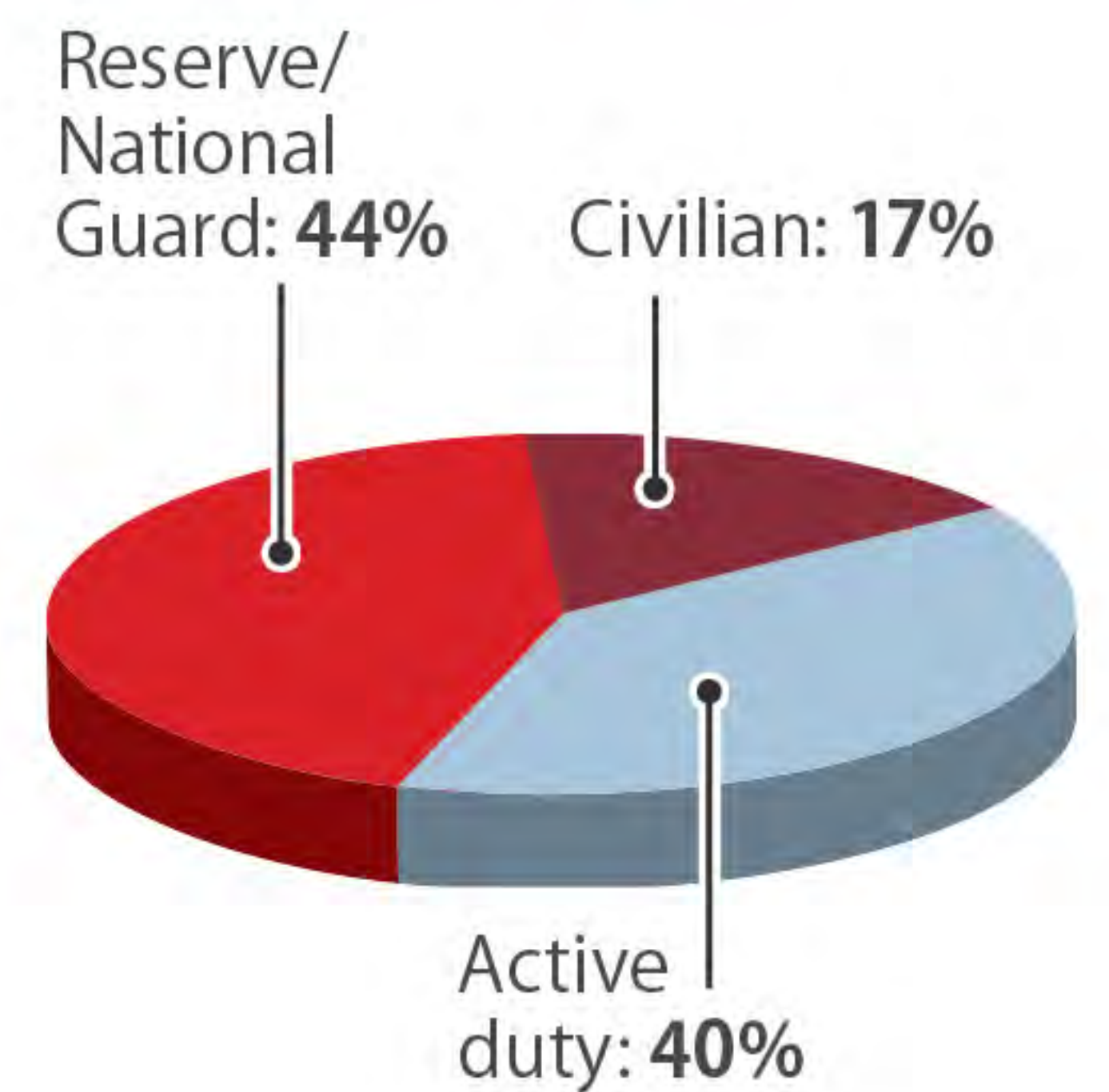


DEFENSE PERSONNEL

\$706.8 Million
TOTAL PAYROLL

15,446
TOTAL PERSONNEL

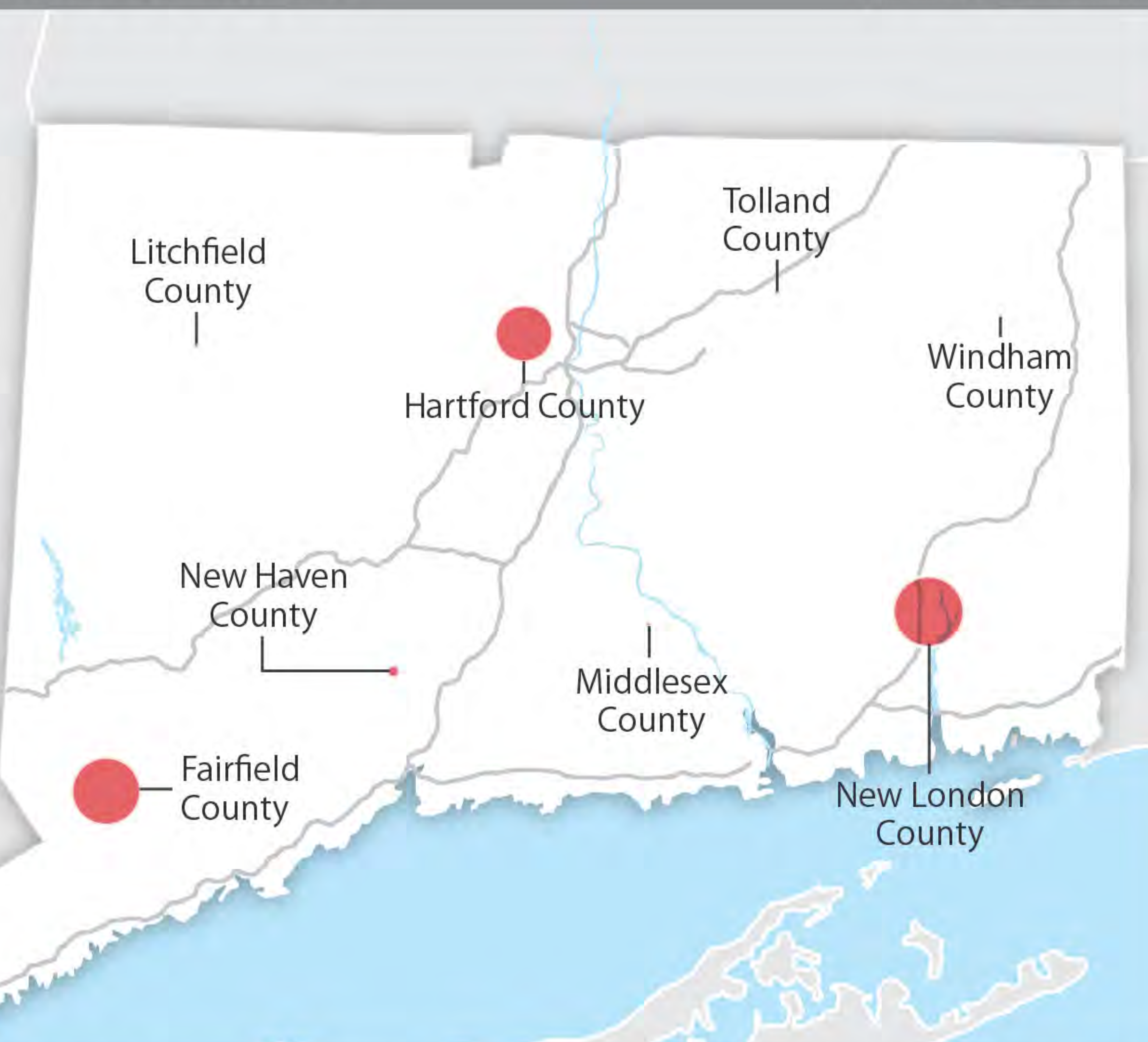
Allocation, By Type



TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)

New London County	\$3.6 B
Fairfield County	\$3.4 B
Hartford County	\$2.5 B
New Haven County	\$135.6 M
Litchfield County	\$34.3 M
Middlesex County	\$29.6 M
Tolland County	\$26.8 M
Windham County	\$23.5 M



Top Personnel Locations

New London County	6,349
Hartford County	3,708
New Haven County	1,335
Fairfield County	791
Middlesex County	496
Tolland County	229
Windham County	178
Litchfield County	147

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

DELAWARE

#45 \$721.1 MILLION SPENT IN STATE

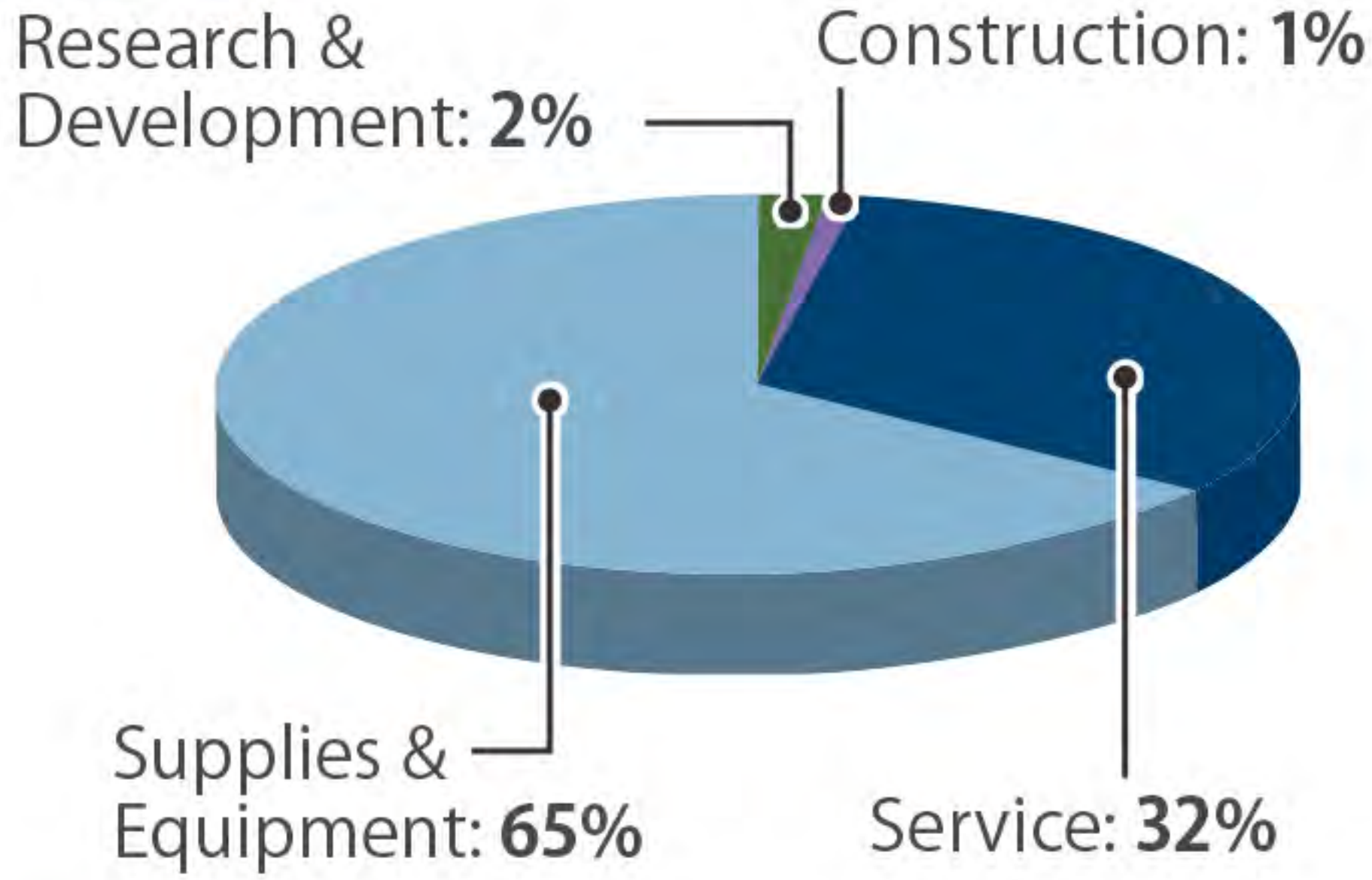
#39 1.1% OF STATE GDP

0.2% OF TOTAL U.S. DEFENSE SPENDING

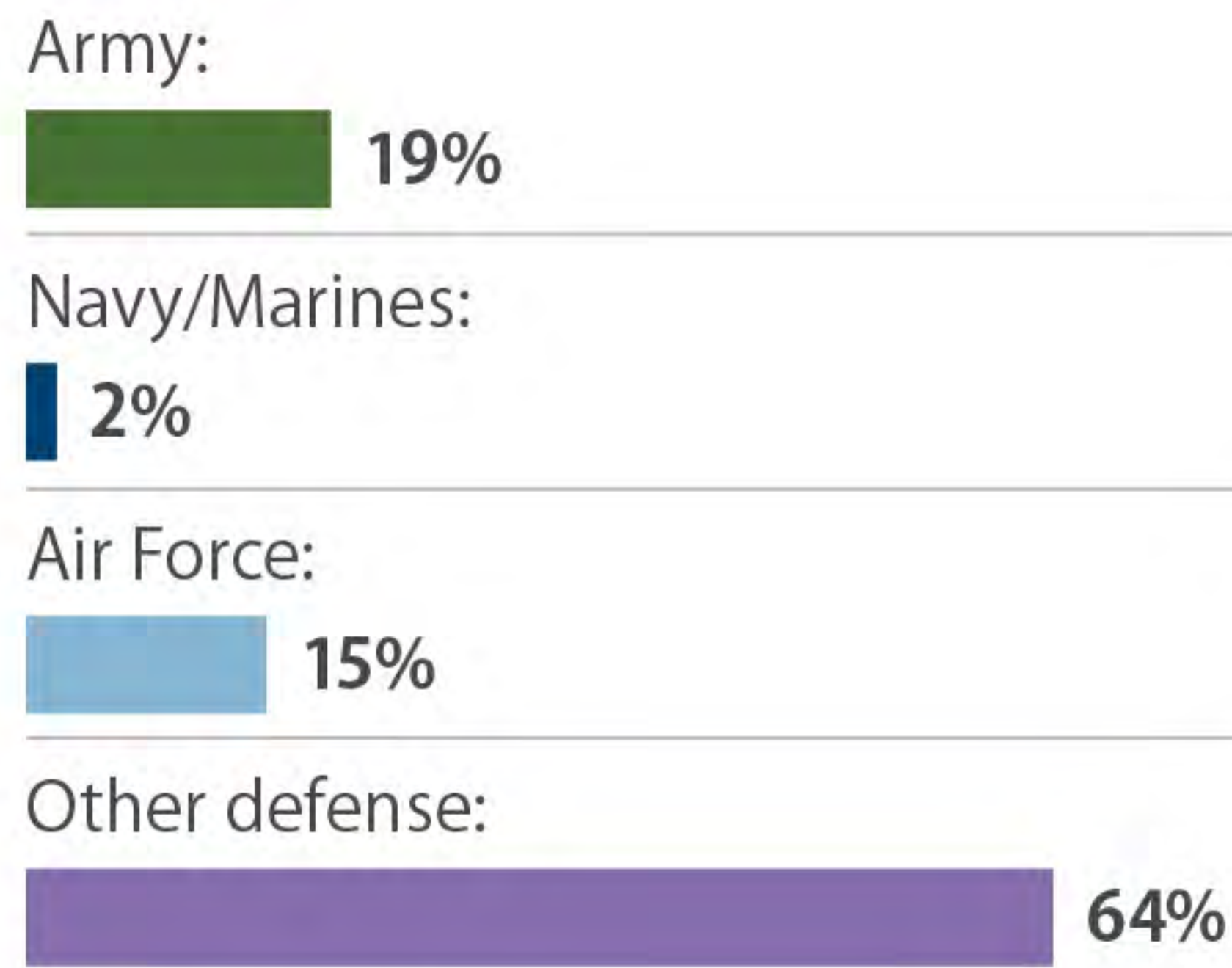
\$771 PER RESIDENT

CONTRACTS

By Type



By Service



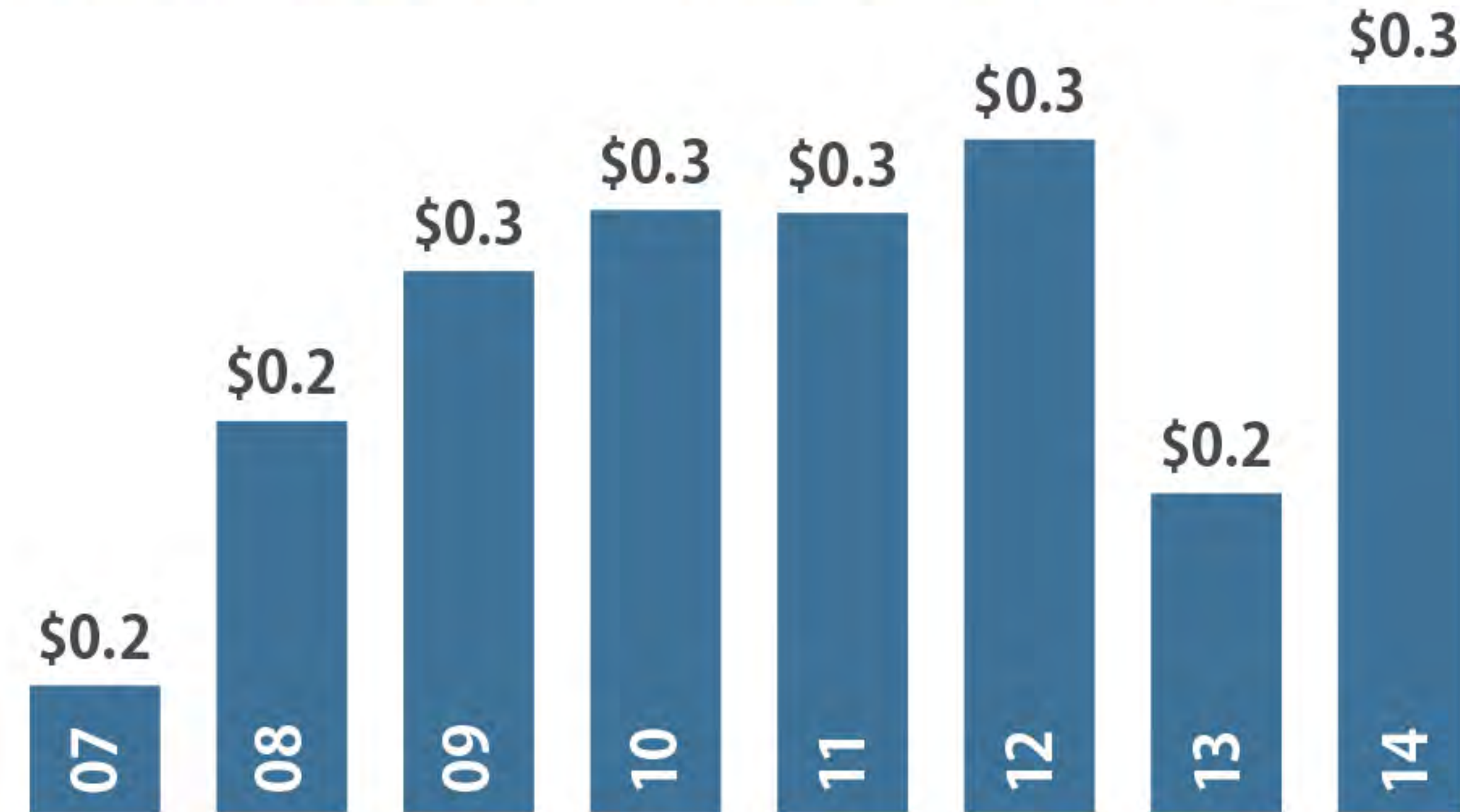
Fiscal Year 2014

Top Contractors

(M=millions)

Husky Energy	\$174.1 M
Great Lakes Dredge & Dock	\$12.7 M
Johnson Controls Federal Systems-Versar JV	\$12.3 M
Cherokee Nation Construction Services	\$11.2 M
Caesar Rodney School District	\$8.4 M
DIMO Corp	\$6.4 M
George & Lynch	\$6.0 M
Tesla Industries	\$4.3 M
Corcon	\$3.7 M
Miami Business Services	\$3.6 M

Value of Contract Awards Performed (Billions)

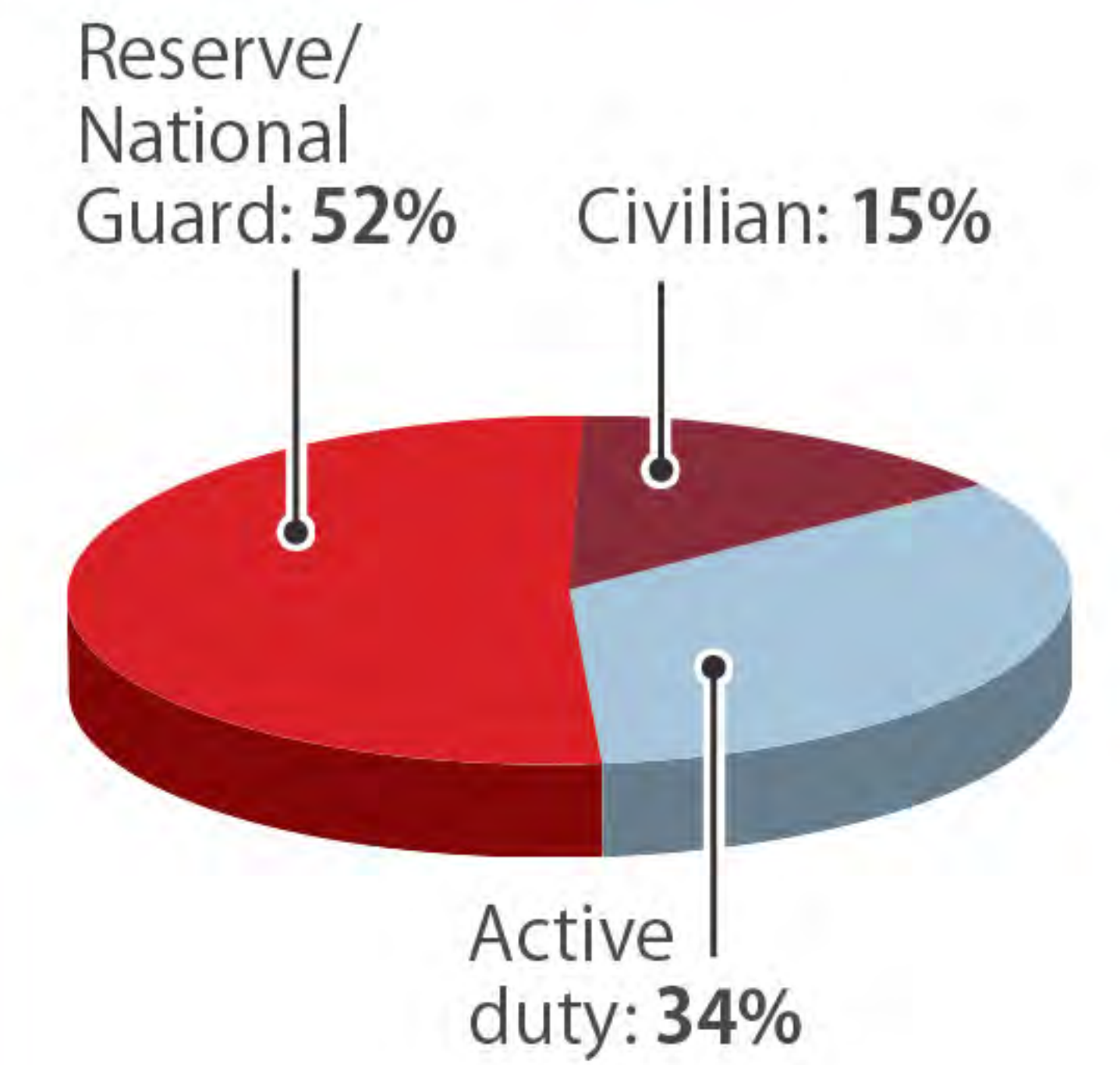


DEFENSE PERSONNEL

\$398.9 Million
TOTAL PAYROLL

10,173
TOTAL PERSONNEL

Allocation, By Type

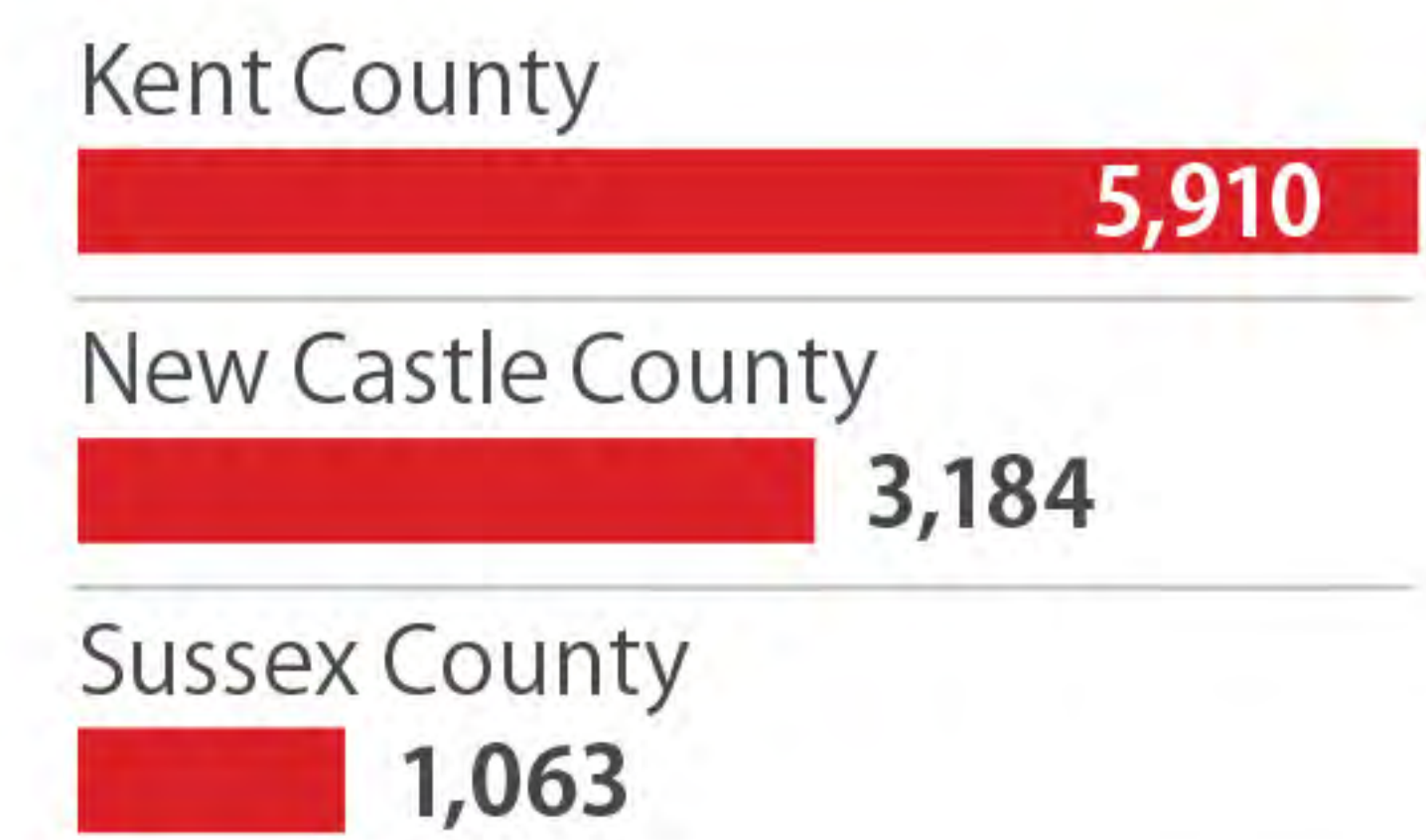


TOP DEFENSE SPENDING LOCATIONS

(M=millions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

DISTRICT OF COLUMBIA

#21 **\$6.5 BILLION**
SPENT IN STATE

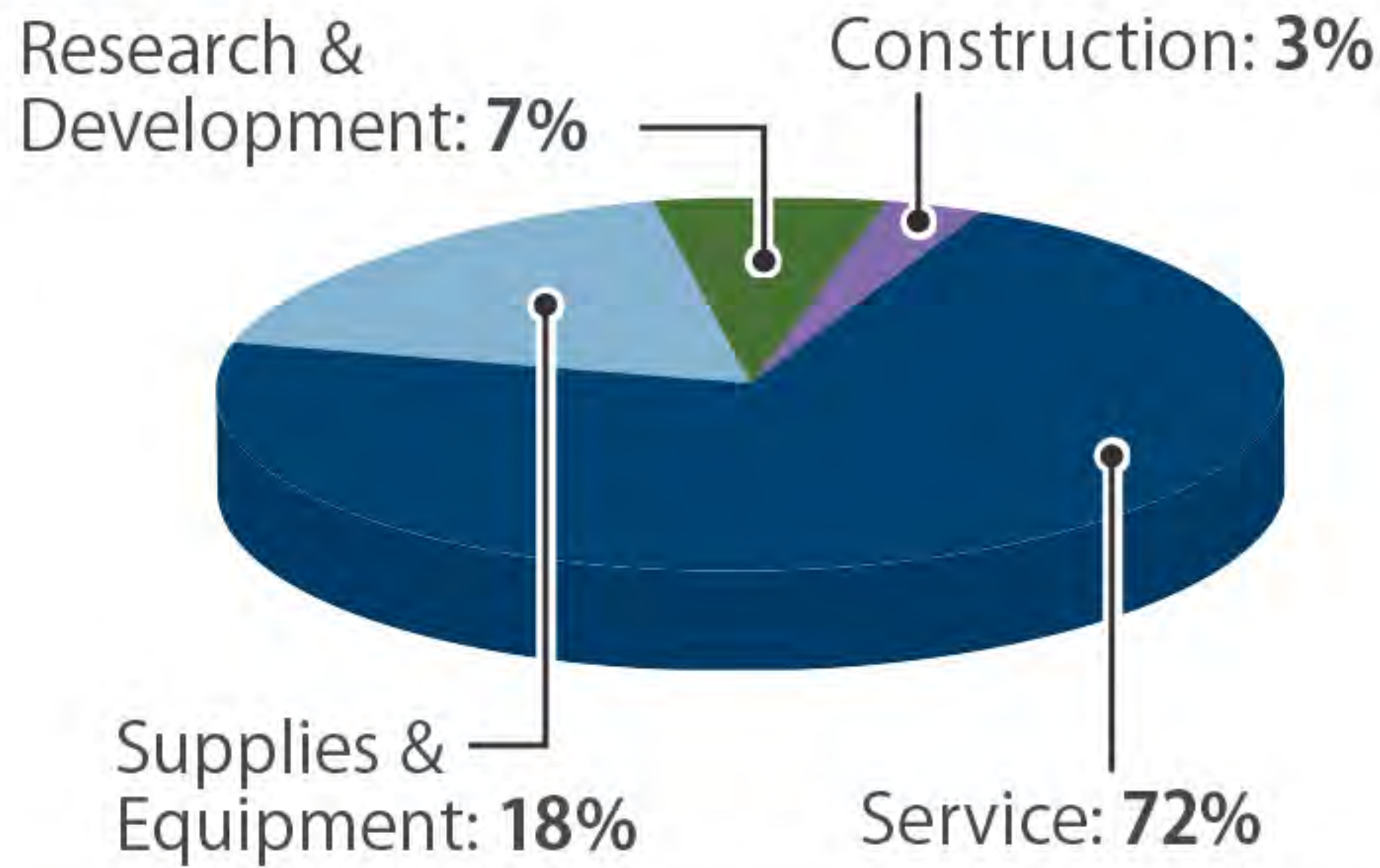
#4 **5.8% OF**
STATE GDP

1.6% OF TOTAL U.S.
DEFENSE SPENDING

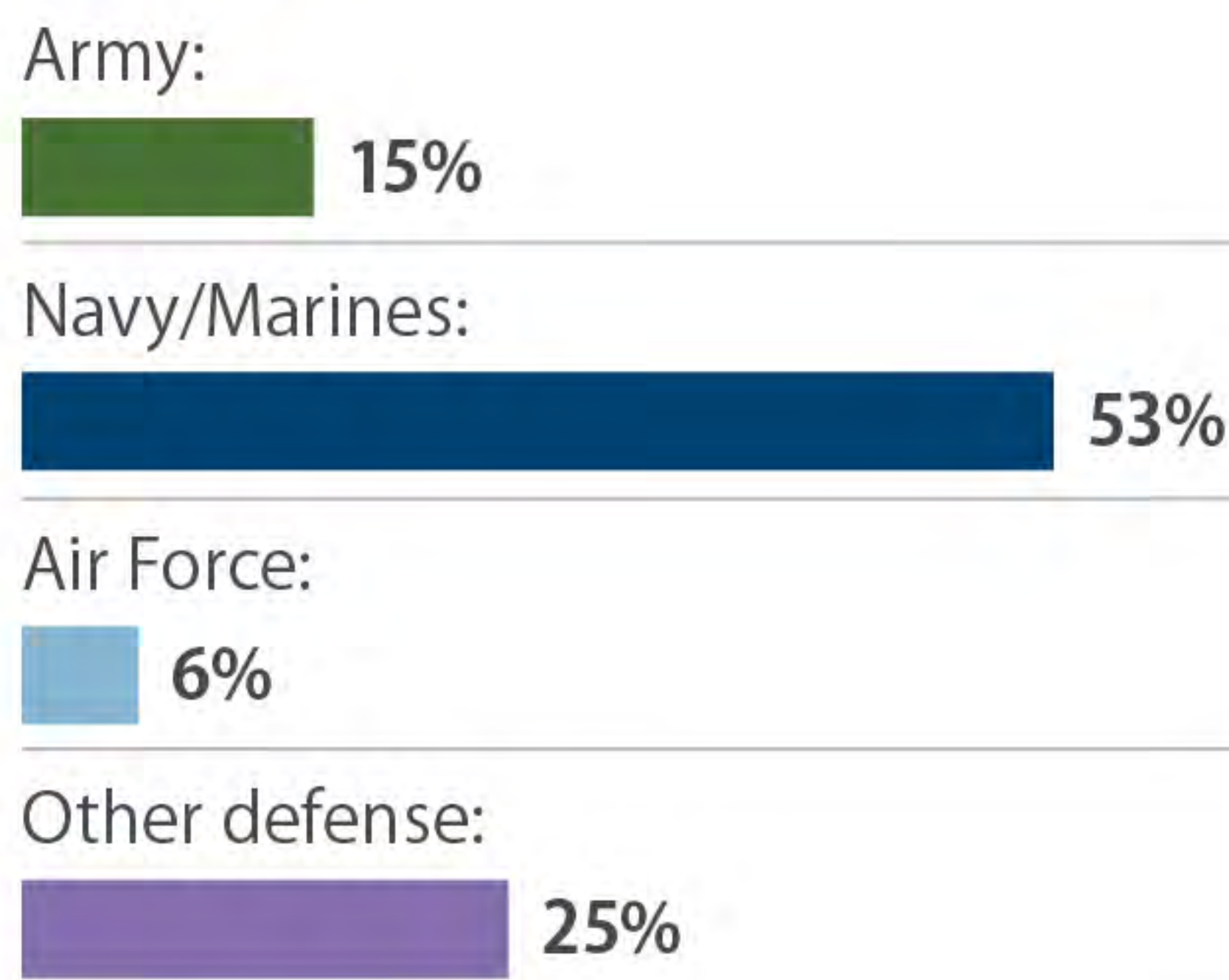
\$9,924 PER RESIDENT

CONTRACTS

By Type



By Service



Fiscal Year 2014

Top Contractors

(M=millions)

United States Department of Energy	\$410.3 M
Alion Science and Technology	\$299.5 M
Booz Allen Hamilton Holding Corporation	\$221.5 M
Rand Corporation	\$182.5 M
SAIC	\$120.0 M
Computer Sciences Corporation	\$119.7 M
American Petroleum Tankers	\$105.0 M
Government of the United States	\$91.0 M
Carahsoft	\$77.0 M
ITT	\$62.9 M

Value of Contract Awards Performed (Billions)

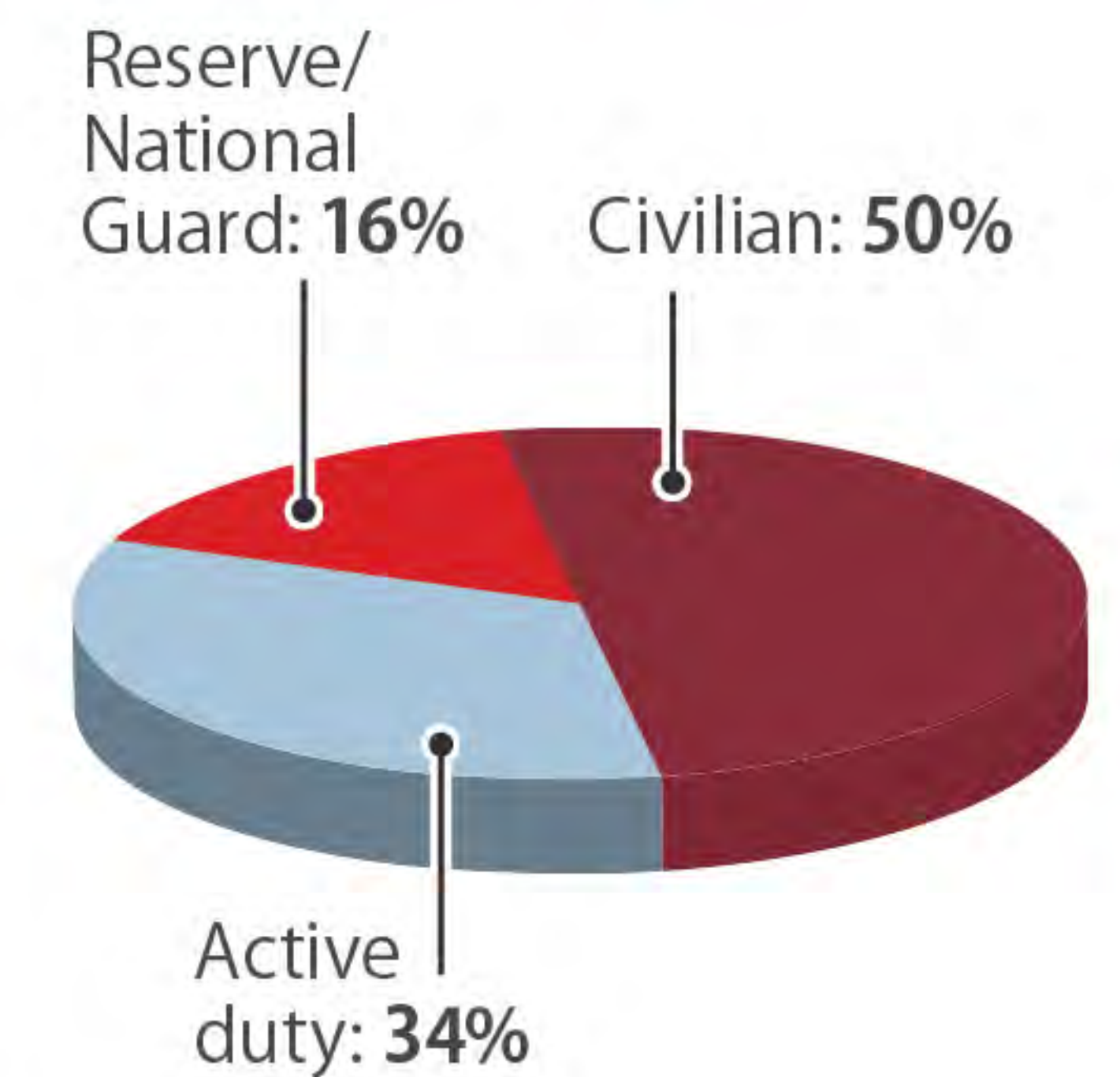


DEFENSE PERSONNEL

\$2.3 Billion
TOTAL PAYROLL

25,041
TOTAL PERSONNEL

Allocation, By Type



TOP DEFENSE SPENDING LOCATIONS

(B=billions)

District of Columbia
\$6.5 B



Top Personnel Locations

District of Columbia
25,041

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

FLORIDA

#5 \$17.9 BILLION SPENT IN STATE

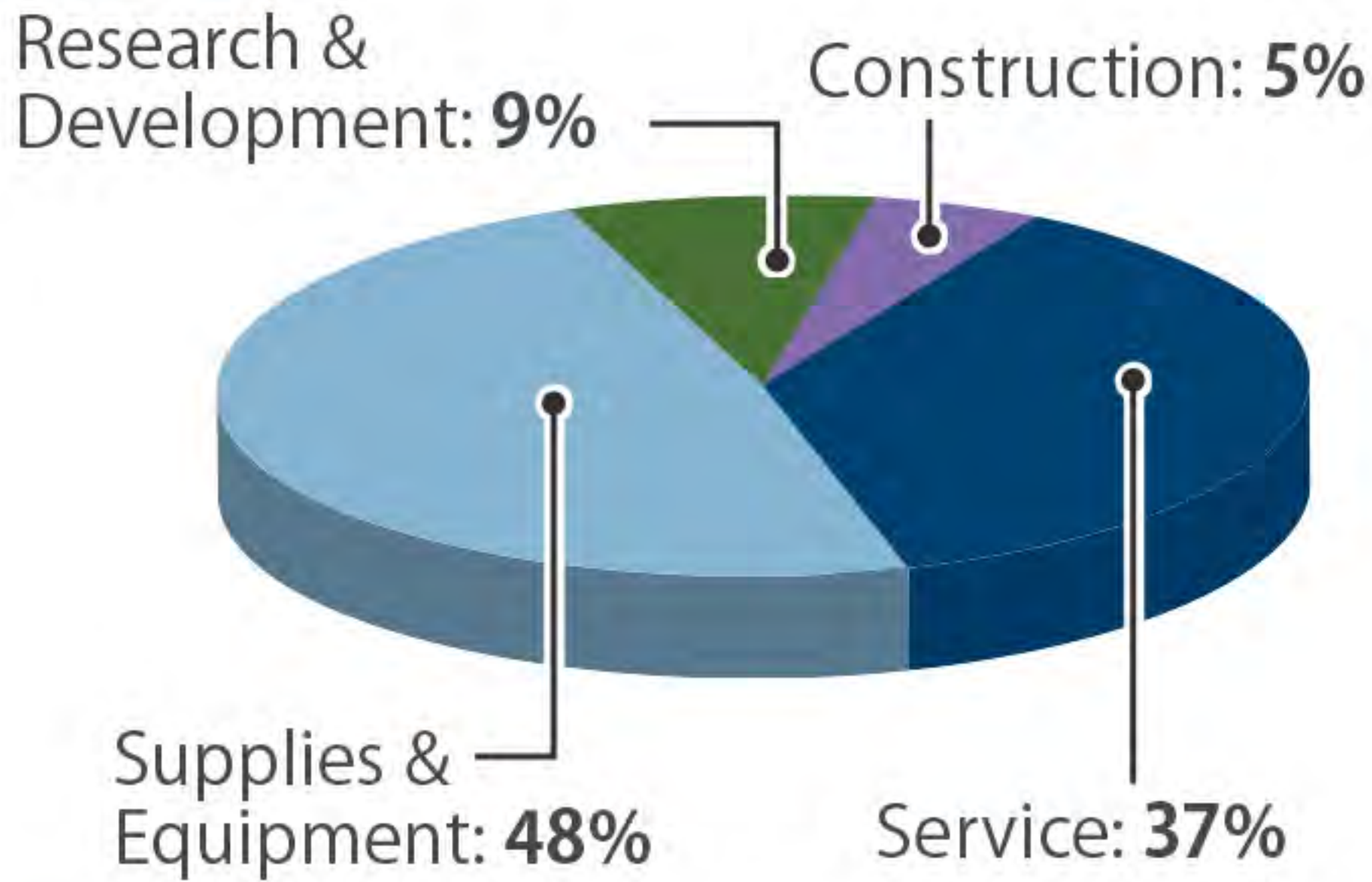
#26 2.2% OF STATE GDP

4.3% OF TOTAL U.S. DEFENSE SPENDING

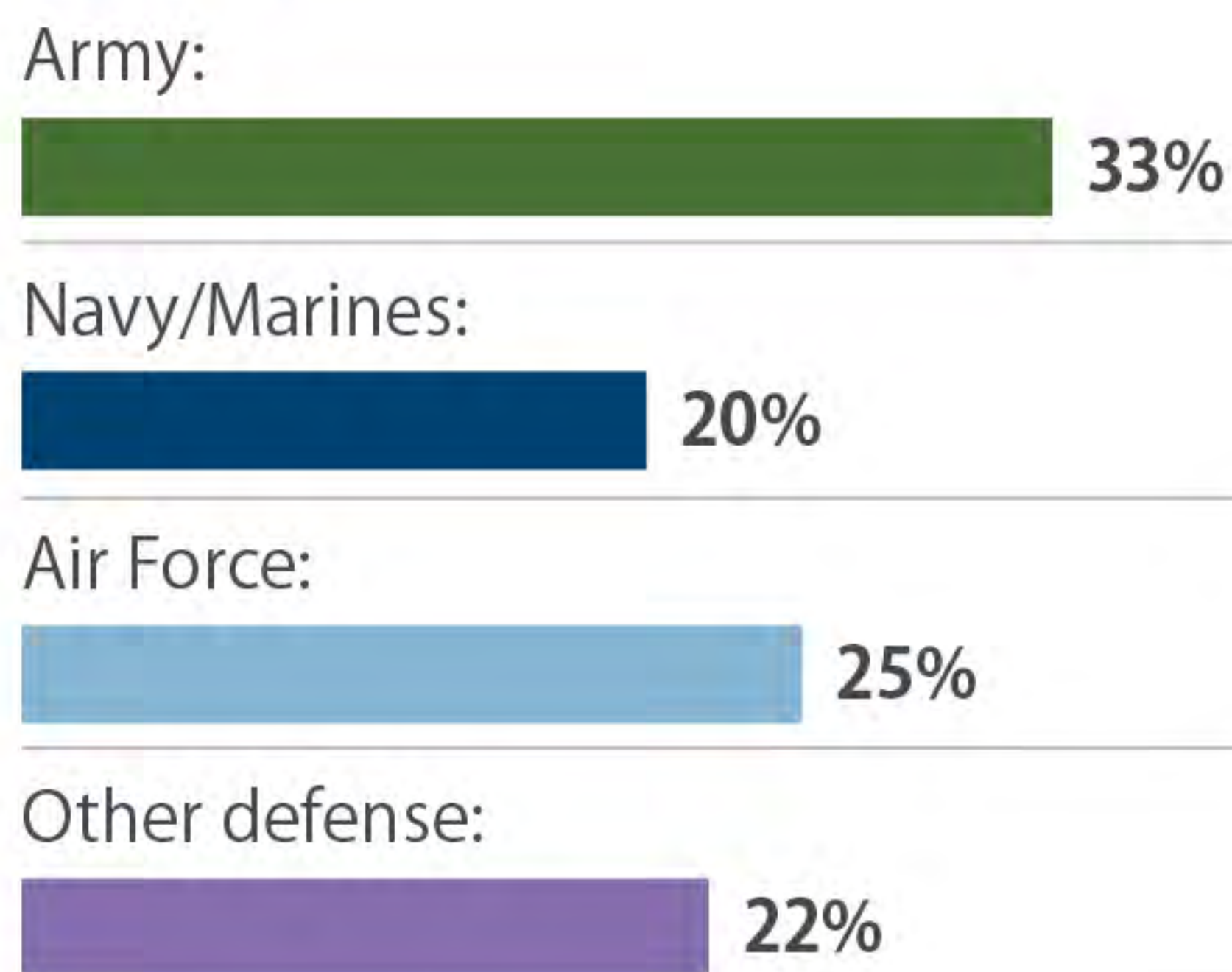
\$898 PER RESIDENT

CONTRACTS

By Type



By Service



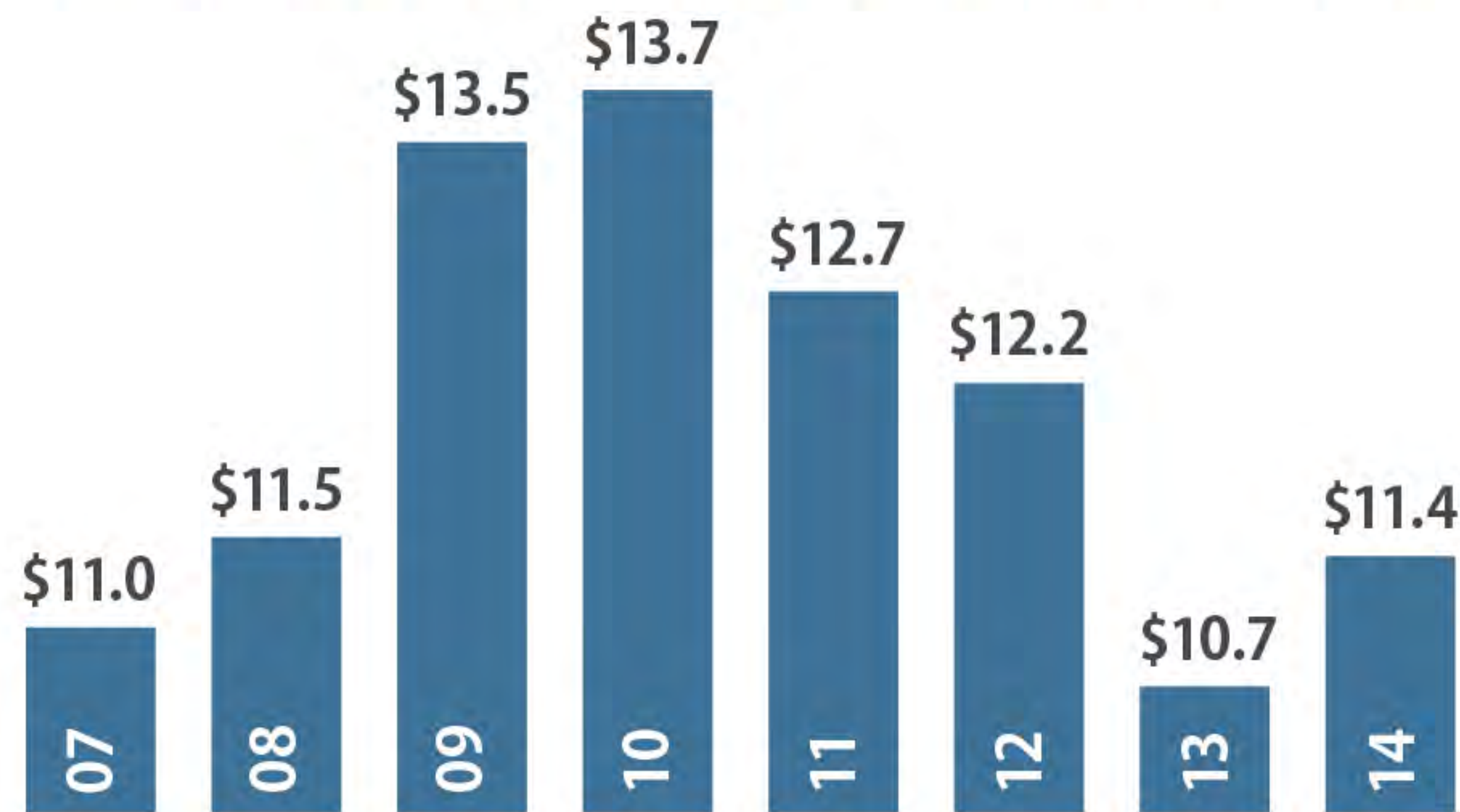
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Lockheed Martin	\$2.0 B
Huntington Ingalls	\$638.7 M
Raytheon	\$617.2 M
Hellfire Systems	\$398.7 M
General Dynamics	\$303.5 M
Jacobs Engineering Group	\$253.9 M
Harris	\$206.8 M
Honeywell International	\$187.3 M
Finmeccanica	\$168.0 M
BAE Systems	\$159.7 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

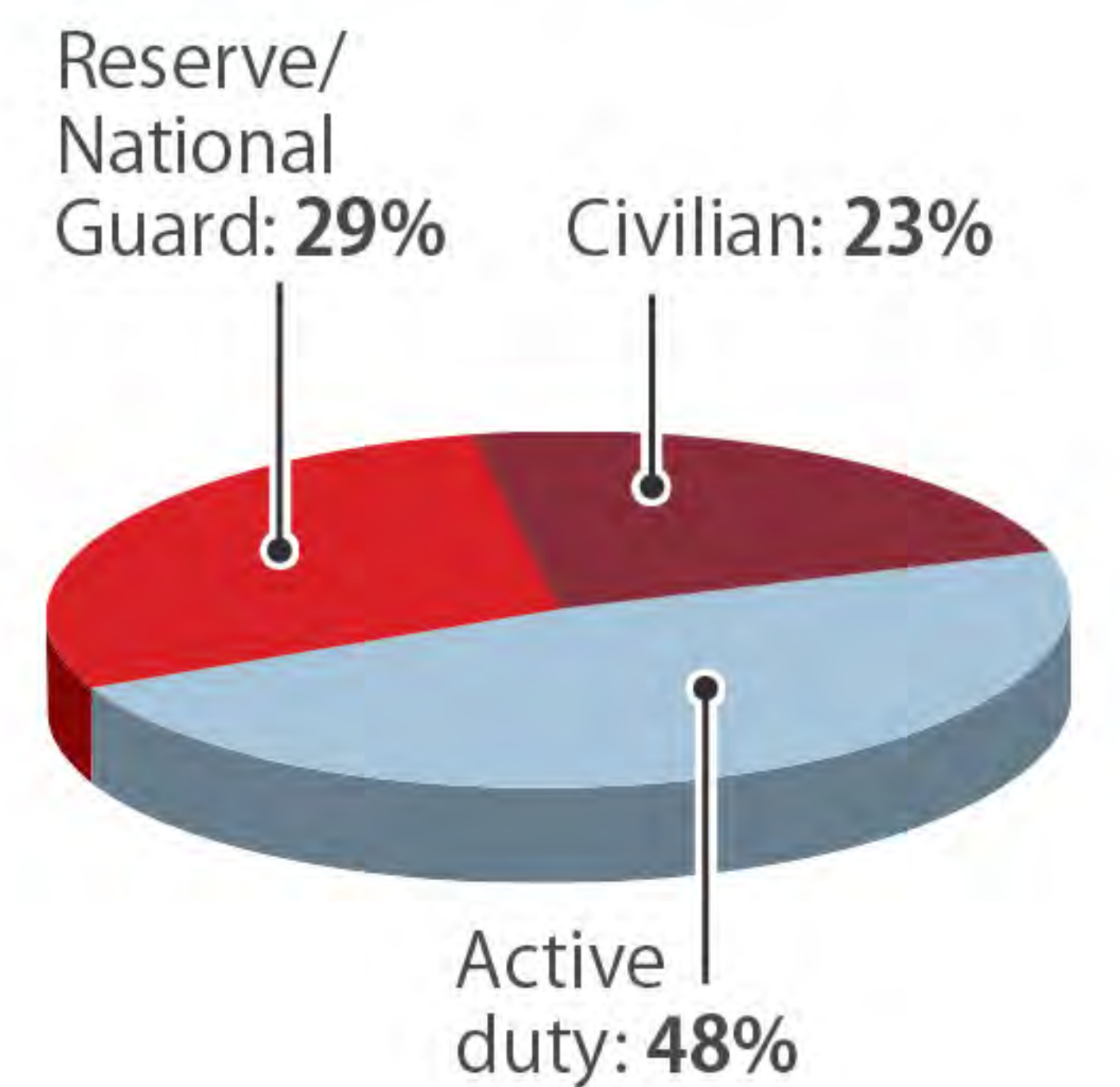
\$6.5 Billion

TOTAL PAYROLL

125,096

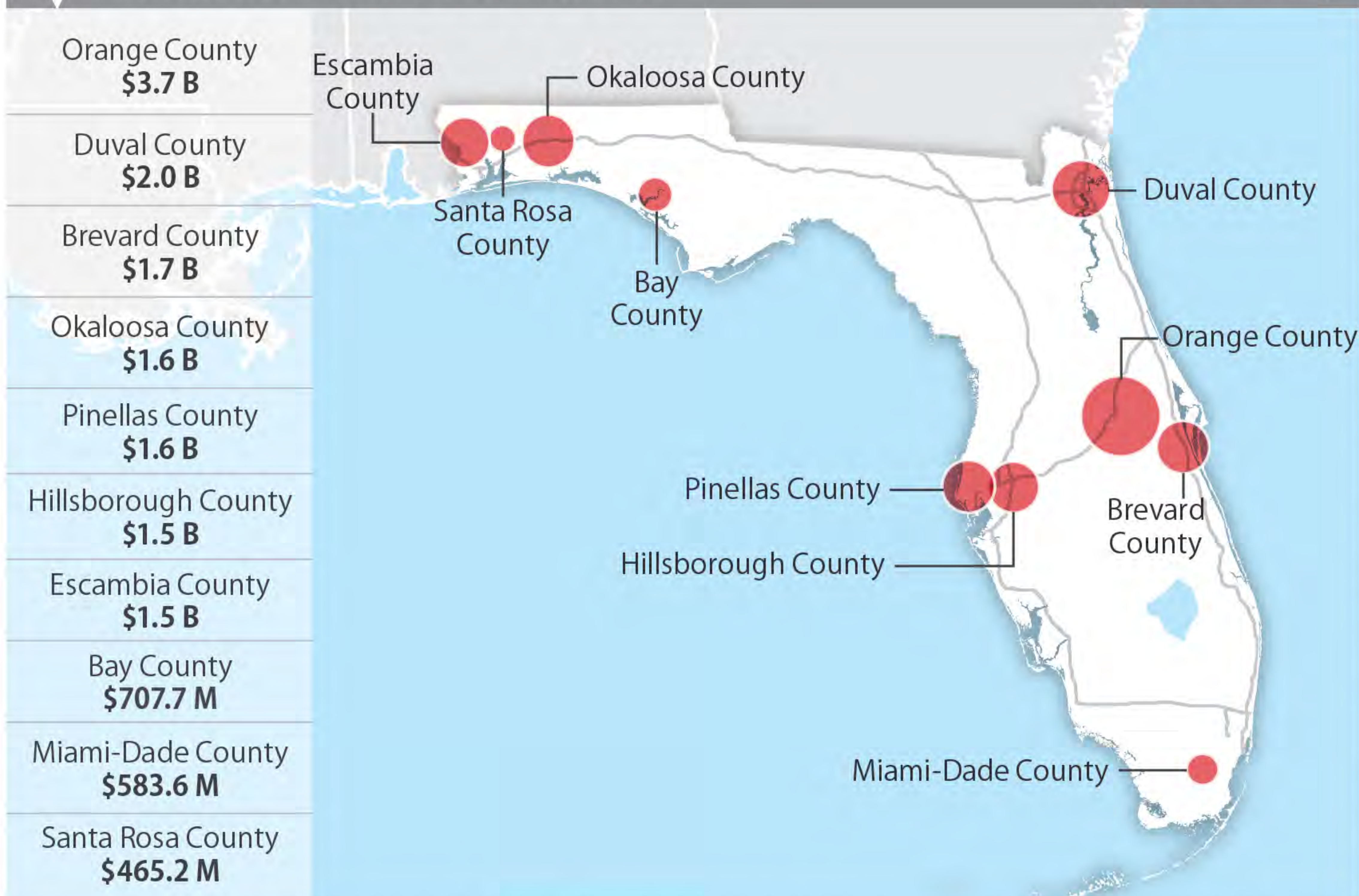
TOTAL PERSONNEL

Allocation, By Type

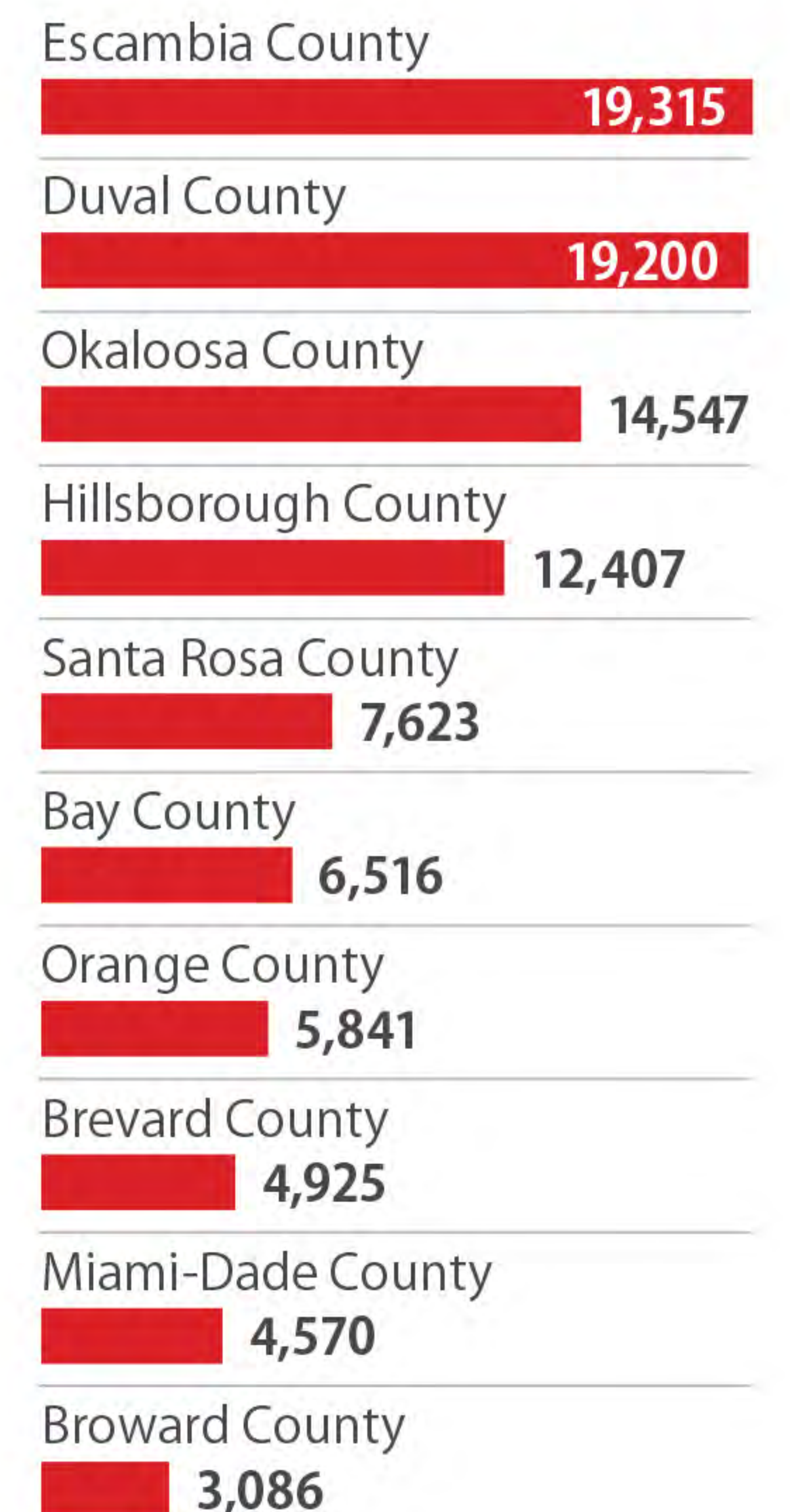


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

GEORGIA

#8 \$12.2 BILLION SPENT IN STATE

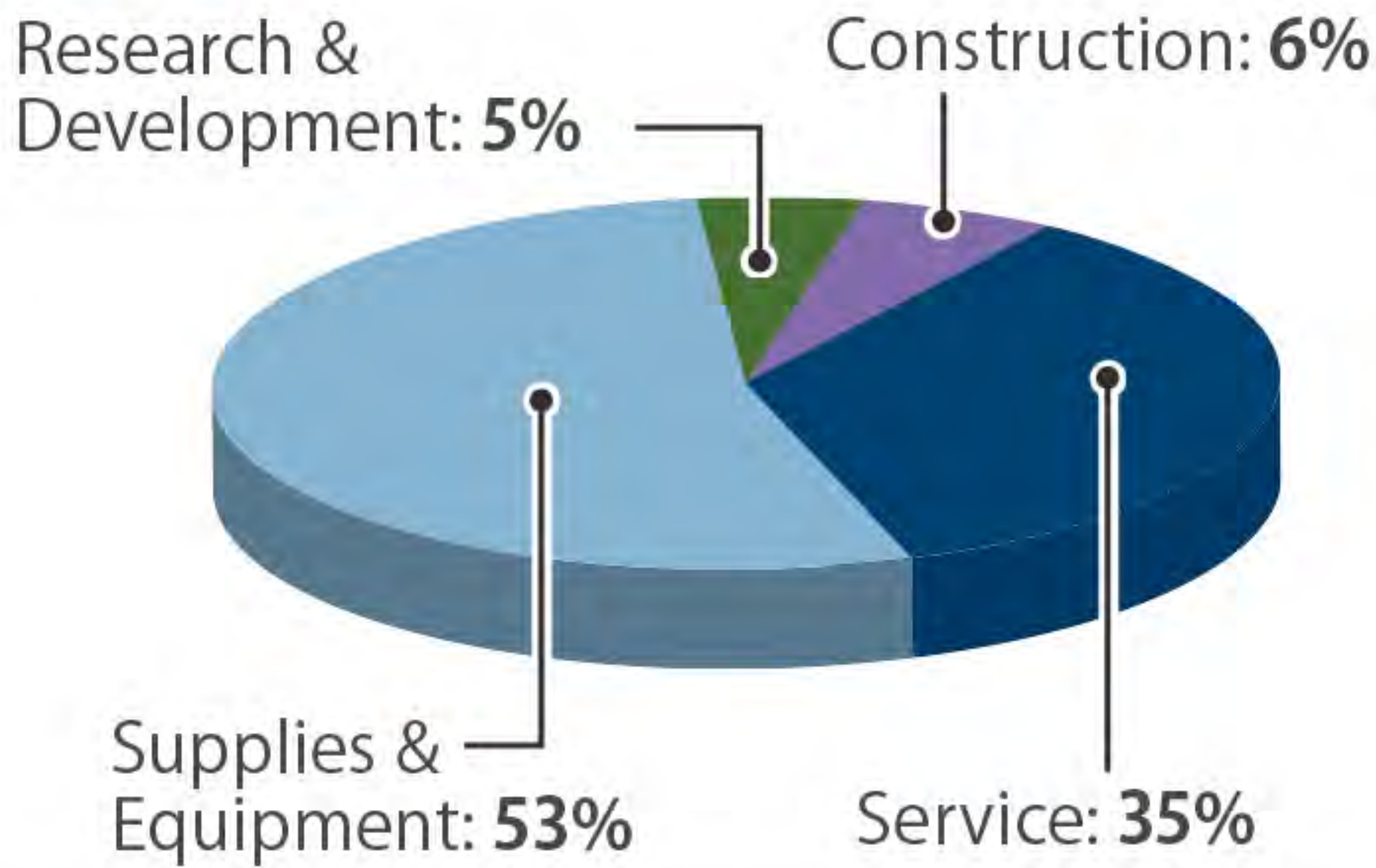
#19 2.6% OF STATE GDP

2.9% OF TOTAL U.S. DEFENSE SPENDING

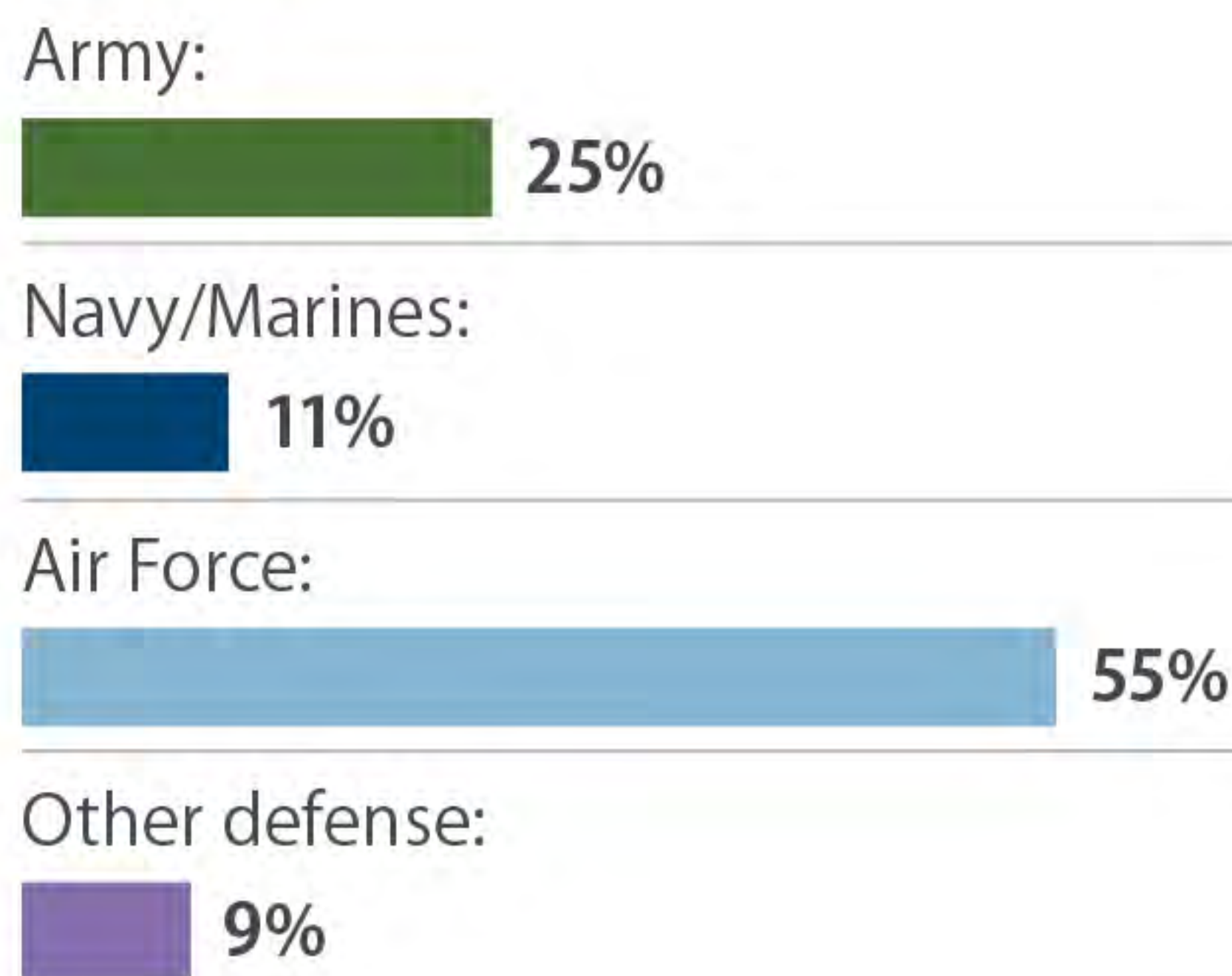
\$1,208 PER RESIDENT

CONTRACTS

By Type



By Service



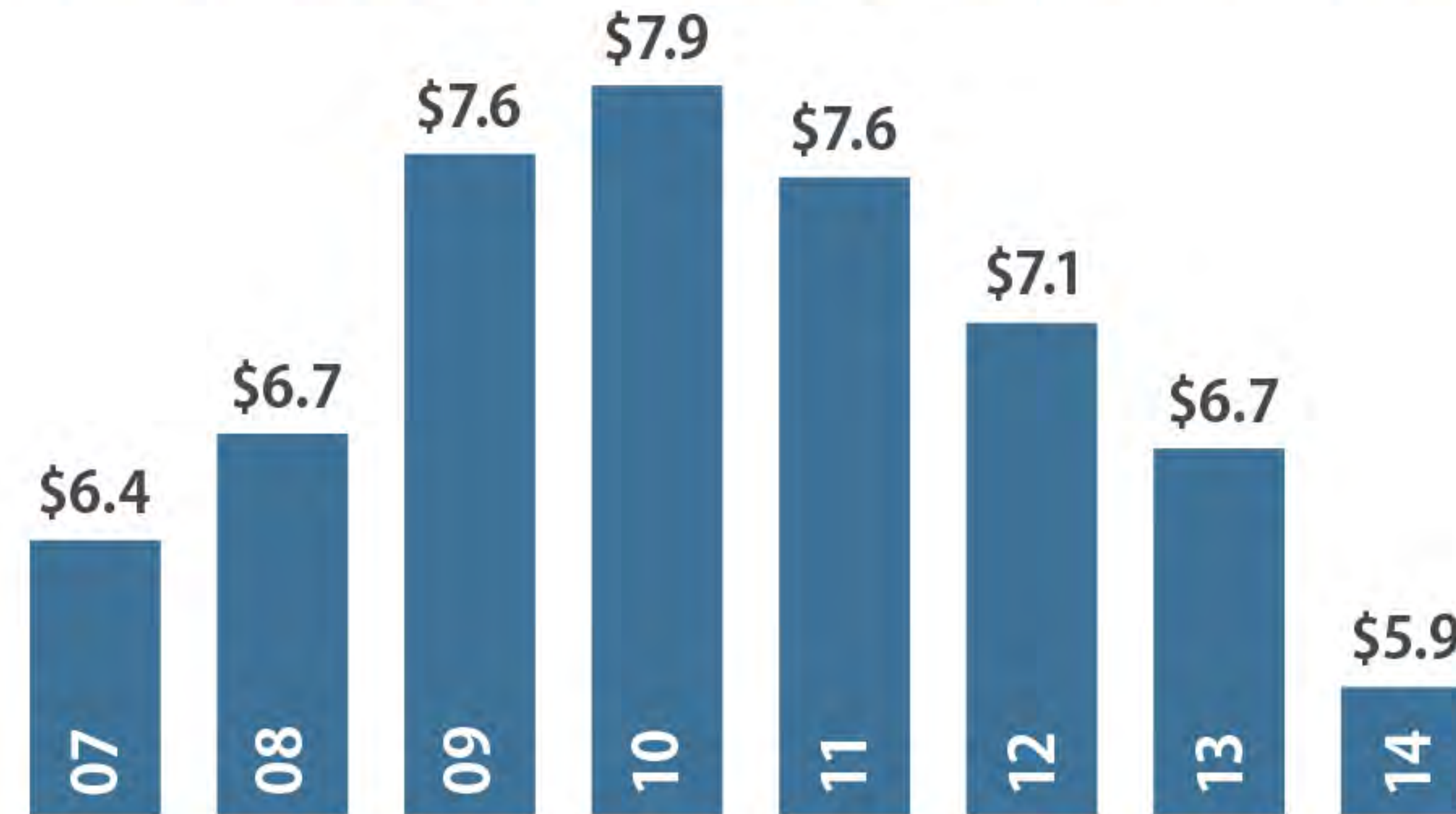
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Lockheed Martin	\$2.5 B
Georgia Tech Applied Research Corporation	\$243.0 M
General Dynamics	\$186.5 M
Scientific Research Corporation	\$144.2 M
Northrop Grumman	\$103.4 M
Mansfield Oil Company	\$67.5 M
WPP	\$66.8 M
Caddell Construction	\$58.1 M
Tiya Support Services	\$57.3 M
State of Georgia	\$55.7 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

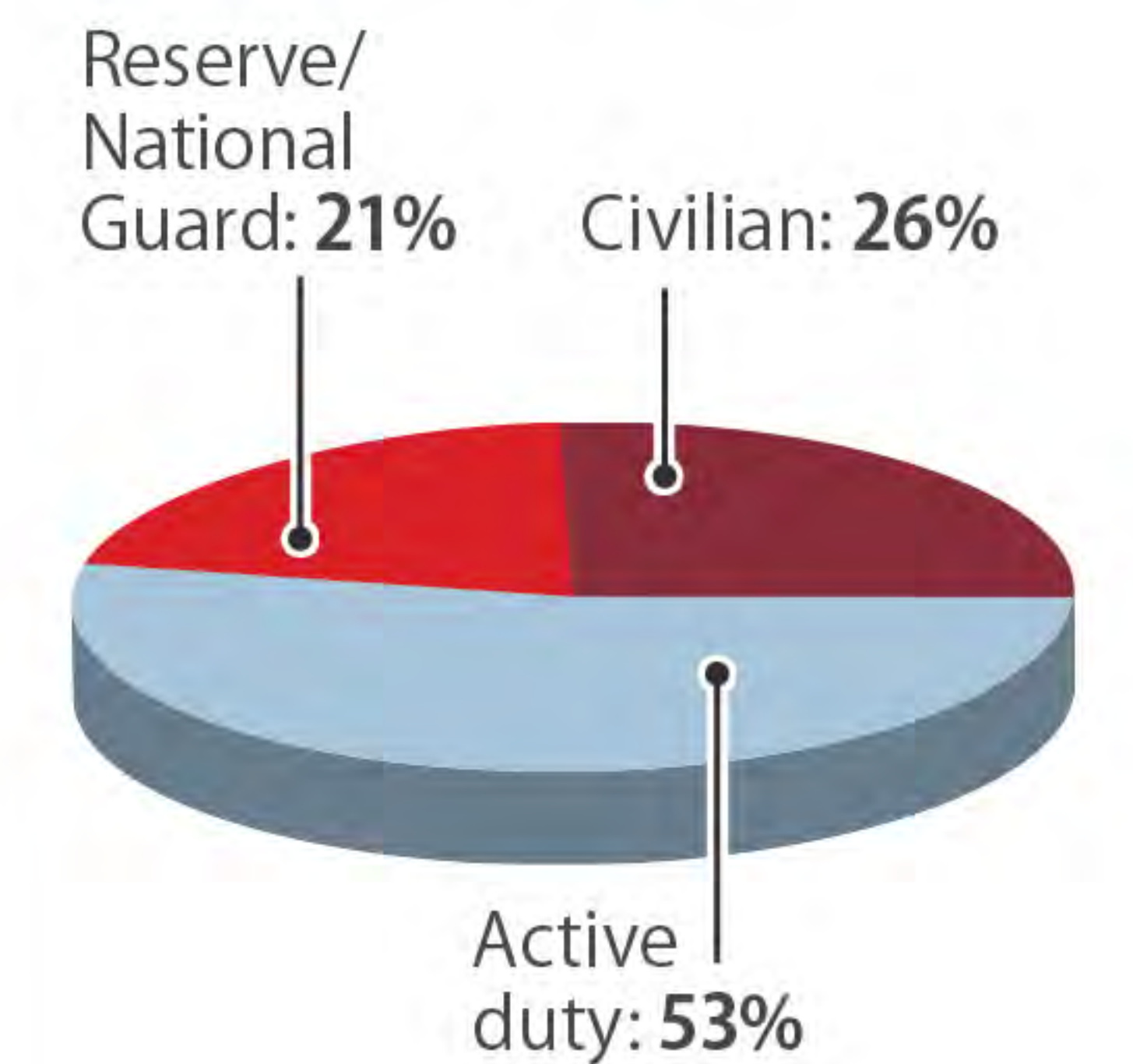
\$6.3 Billion

TOTAL PAYROLL

130,690

TOTAL PERSONNEL

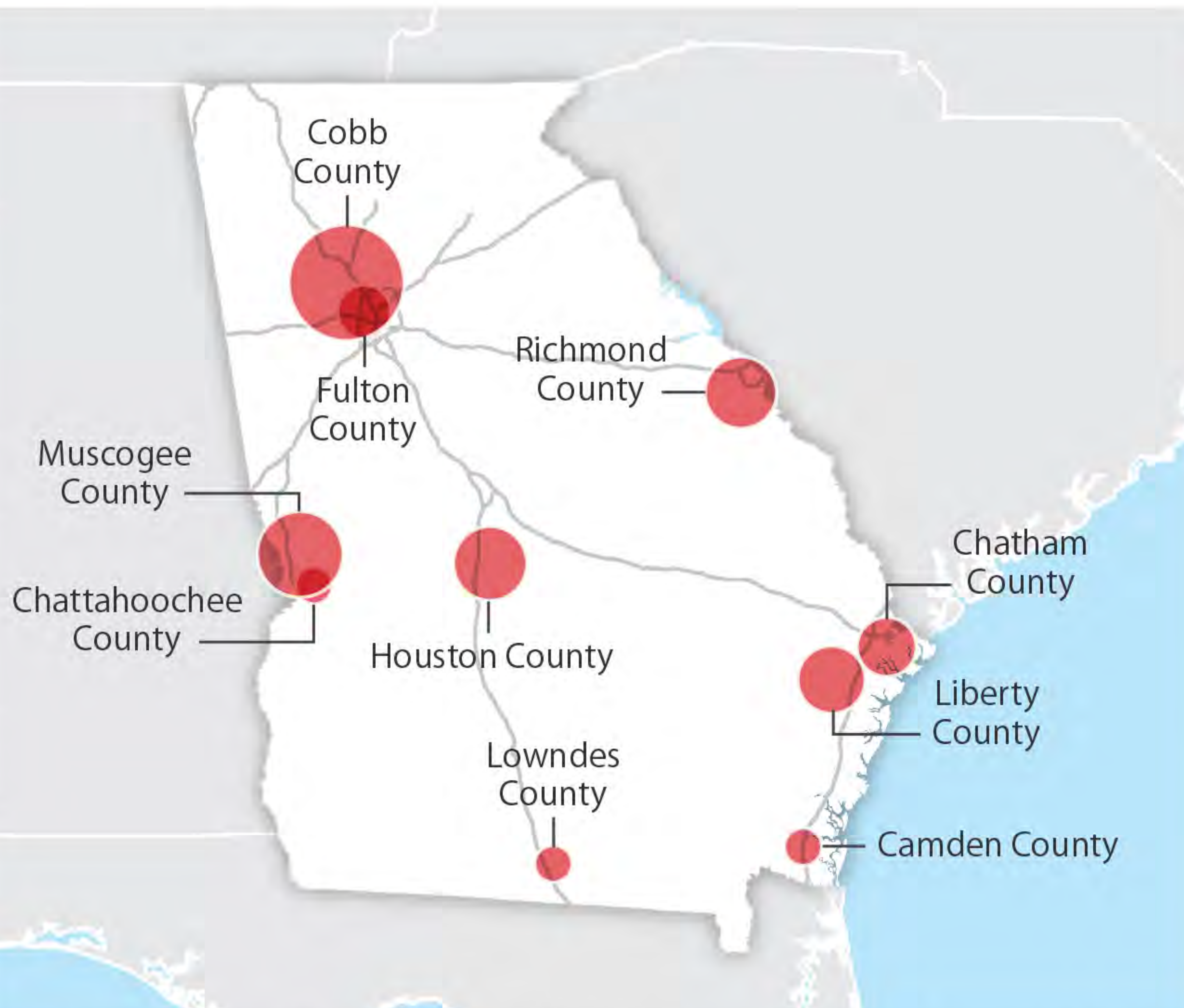
Allocation, By Type



TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)

Cobb County	\$2.8 B
Muscogee County	\$1.5 B
Houston County	\$1.1 B
Richmond County	\$1.1 B
Liberty County	\$943.8 M
Chatham County	\$715.9 M
Fulton County	\$599.8 M
Camden County	\$297.8 M
Lowndes County	\$292.6 M
Chattahoochee County	\$291.9 M



Top Personnel Locations

Muscogee County	27,631
Richmond County	15,230
Liberty County	13,358
Houston County	10,345
Chatham County	10,149
Lowndes County	4,453
De Kalb County	3,092
Cobb County	2,801
Camden County	2,787
Bryan County	2,719

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

HAWAII

#18 \$7.6 BILLION SPENT IN STATE

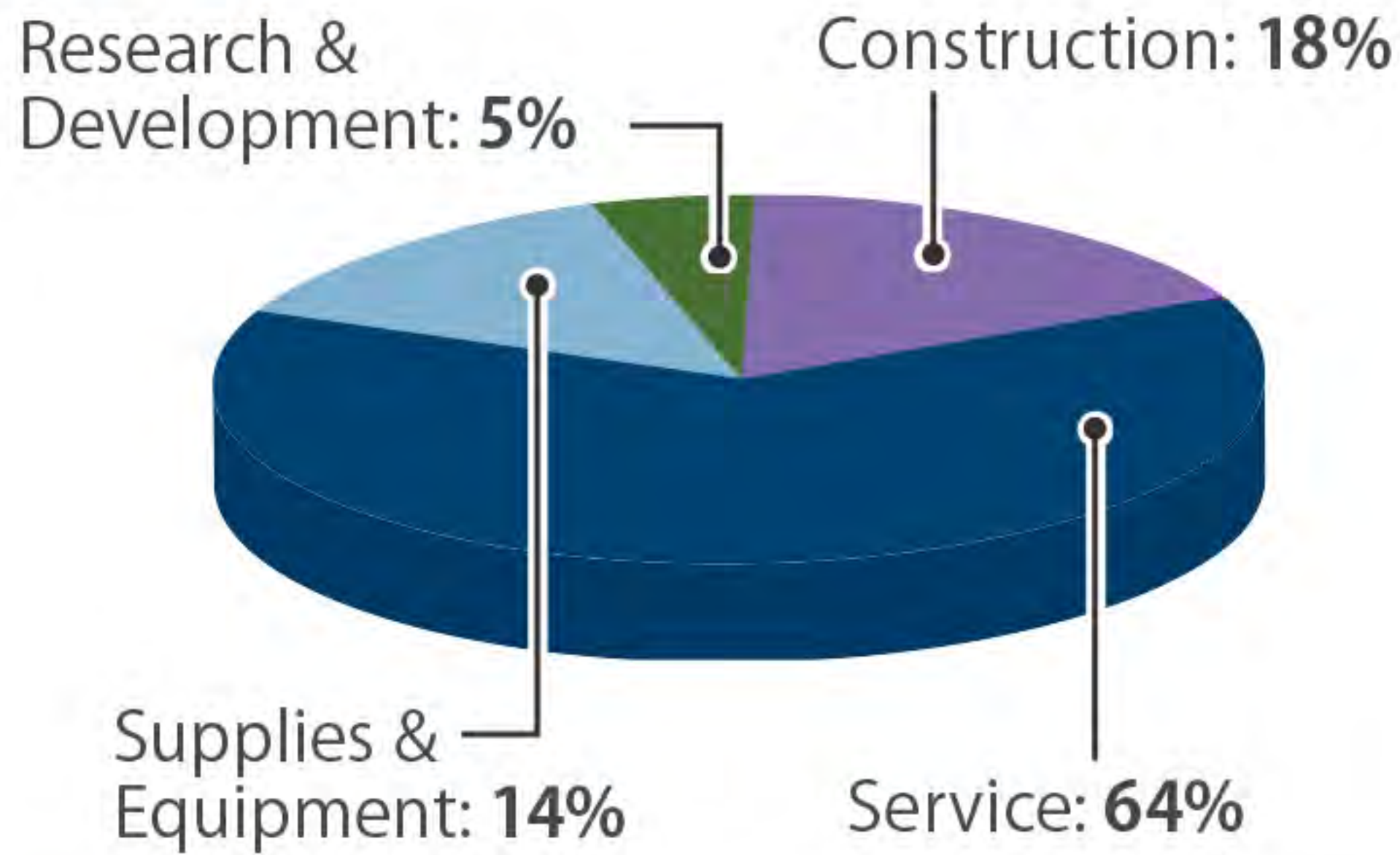
#2 9.9% OF STATE GDP

1.8% OF TOTAL U.S. DEFENSE SPENDING

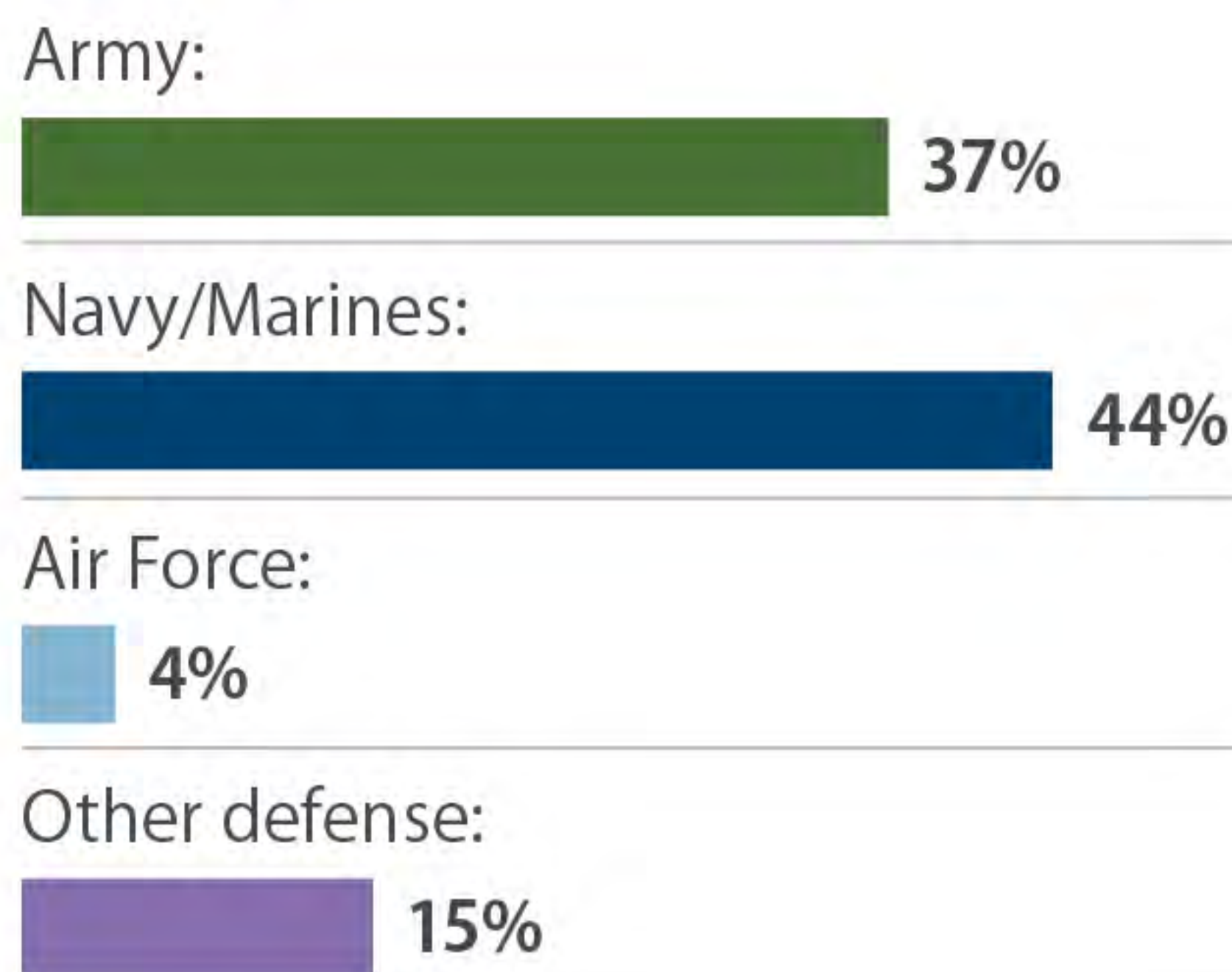
\$5,352 PER RESIDENT

CONTRACTS

By Type



By Service



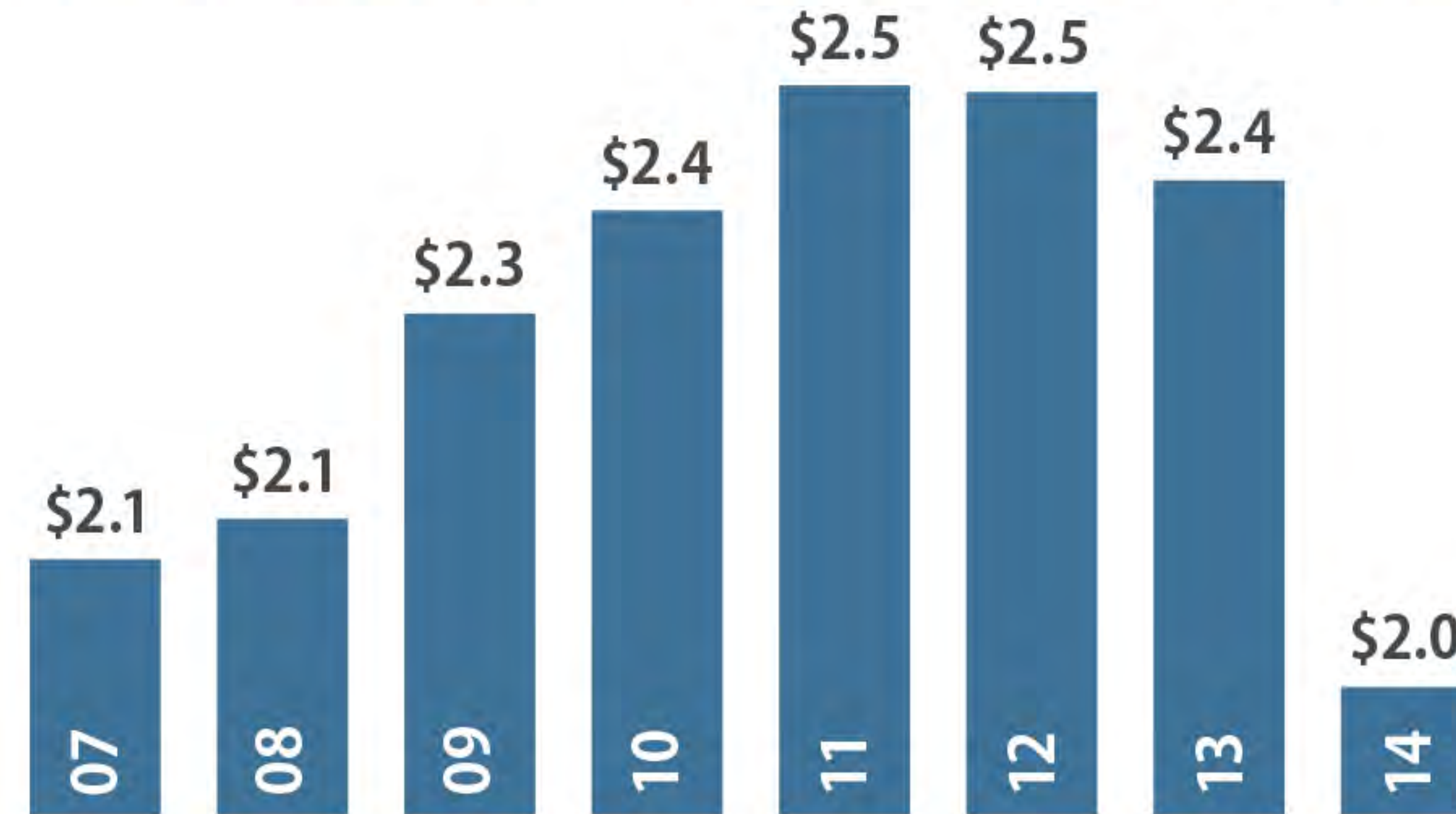
Fiscal Year 2014

Top Contractors

(M=millions)

BAE Systems	\$136.7 M
Tesoro	\$66.8 M
Nan, Inc.	\$62.5 M
Manu Kai	\$58.8 M
J & J Maintenance	\$36.3 M
Pelatron	\$35.9 M
dck-ecc pacific	\$35.7 M
Absher Construction	\$35.7 M
Performance Systems Inc.	\$35.3 M
Y. Hata	\$26.2 M

Value of Contract Awards Performed (Billions)

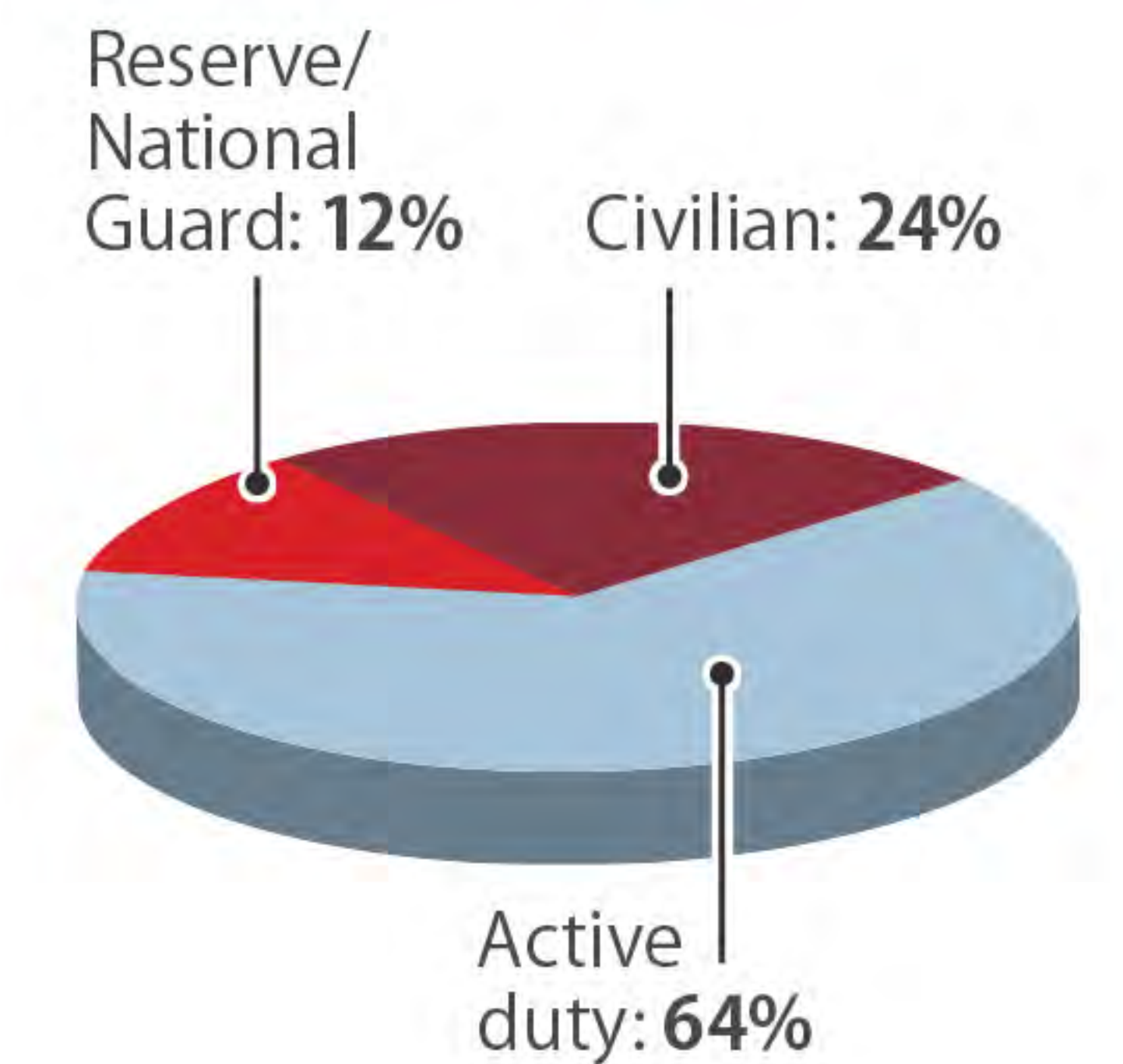


DEFENSE PERSONNEL

\$5.6 Billion
TOTAL PAYROLL

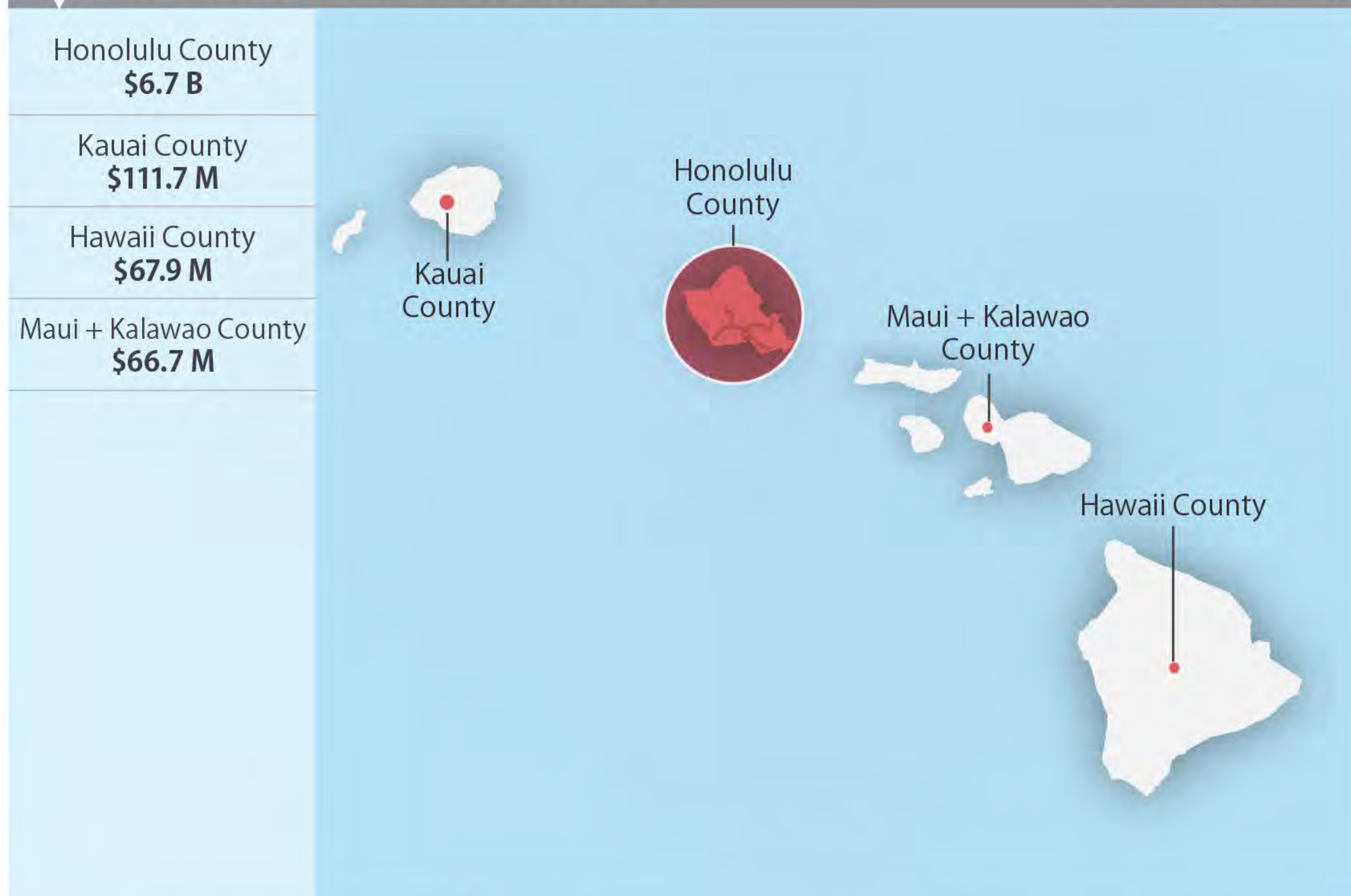
77,163
TOTAL PERSONNEL

Allocation, By Type

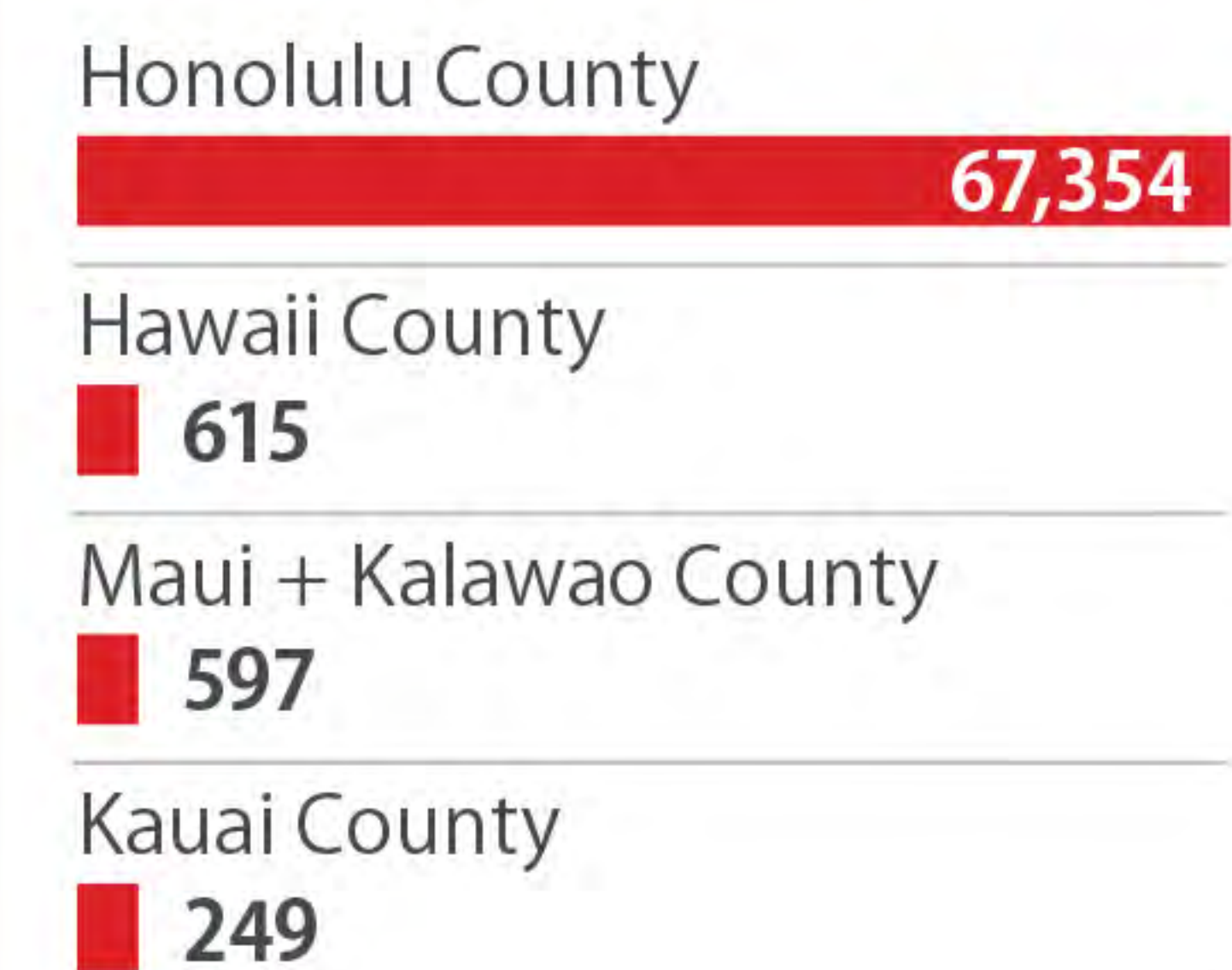


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

IDAHO

#47 \$630.6 MILLION SPENT IN STATE

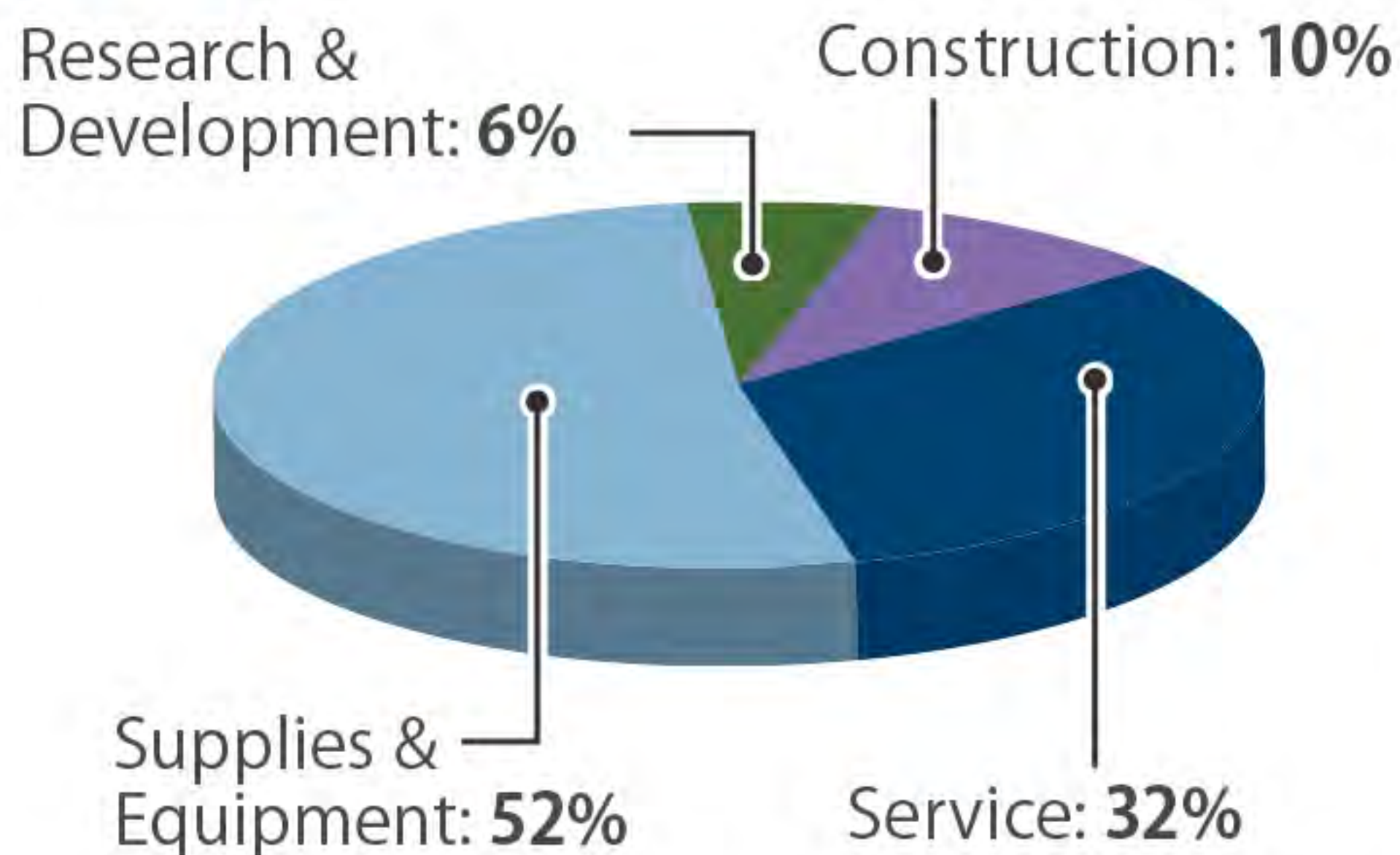
#42 1.0% OF STATE GDP

0.2% OF TOTAL U.S. DEFENSE SPENDING

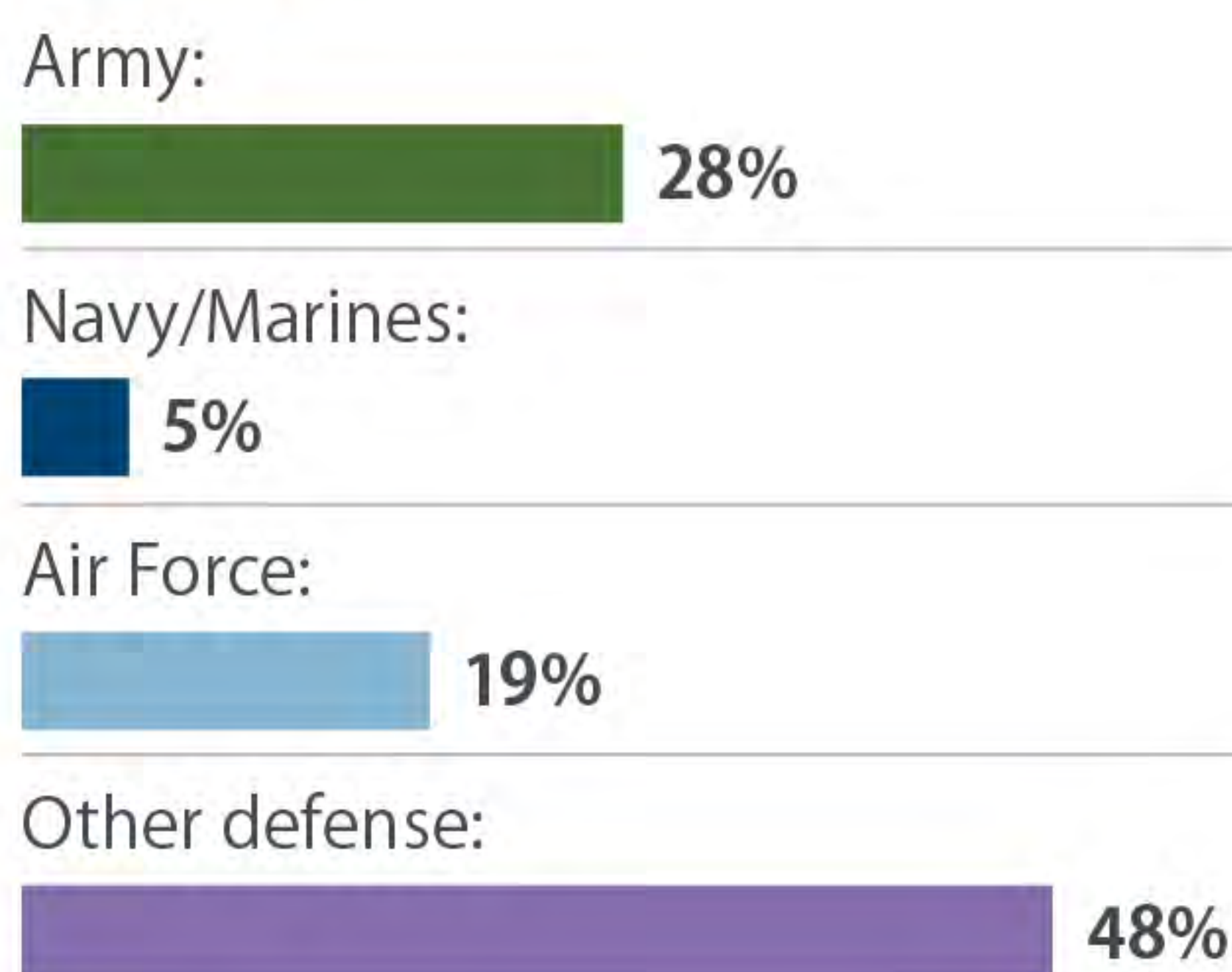
\$386 PER RESIDENT

CONTRACTS

By Type



By Service



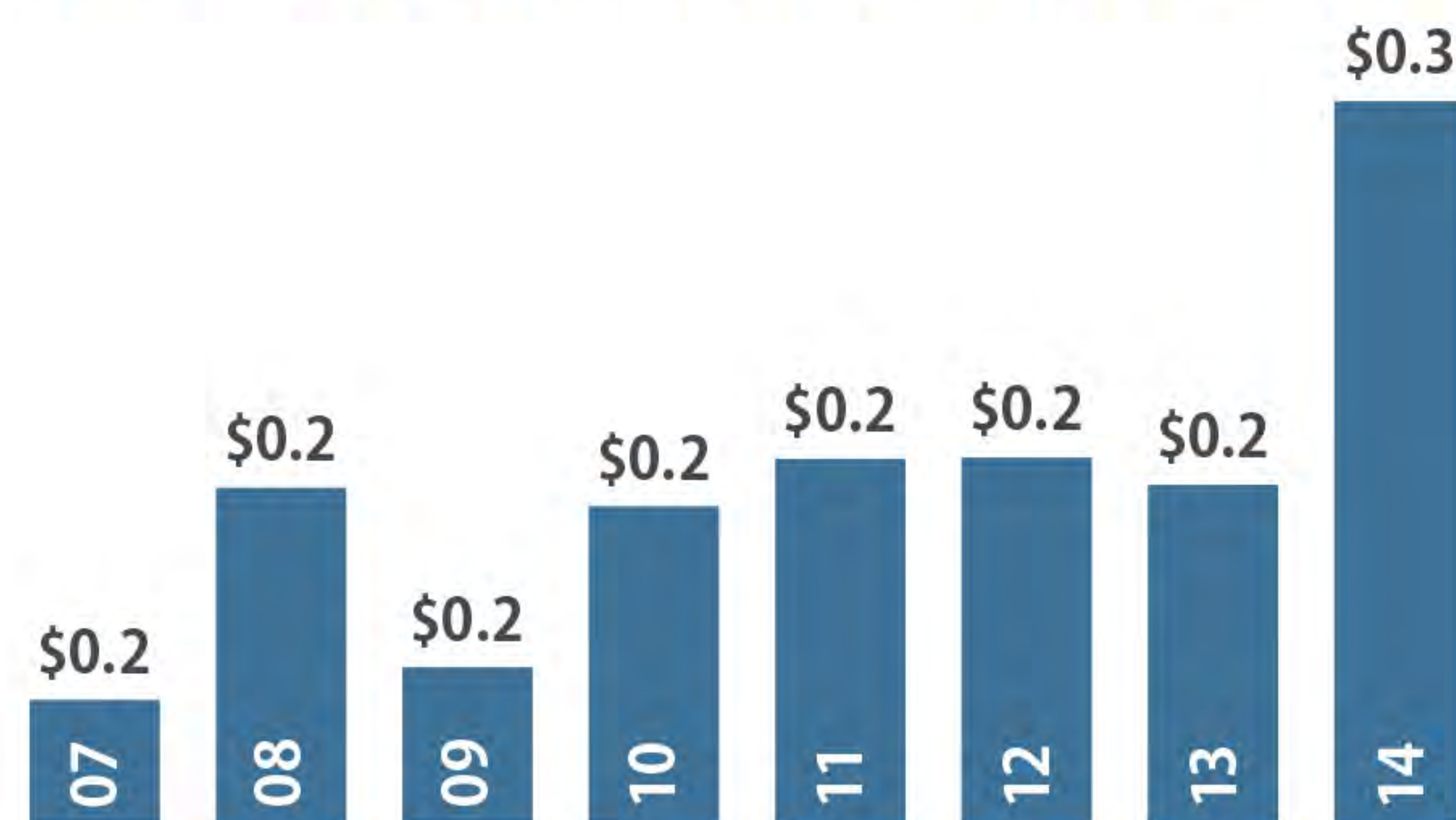
Fiscal Year 2014

Top Contractors

(M=millions)

Brad Hall & Associates, Inc.	\$94.2 M
Trainer Enterprises	\$17.7 M
MLDC Government Services Corporation	\$11.8 M
General Dynamics	\$11.0 M
US Ecology	\$10.8 M
PKL Services	\$9.8 M
Bering Sea Environmental	\$7.0 M
Aero Specialties	\$5.9 M
Johnson Controls	\$4.7 M
Johnson Controls Federal Systeems-Versar JV	\$3.9 M

Value of Contract Awards Performed (Billions)

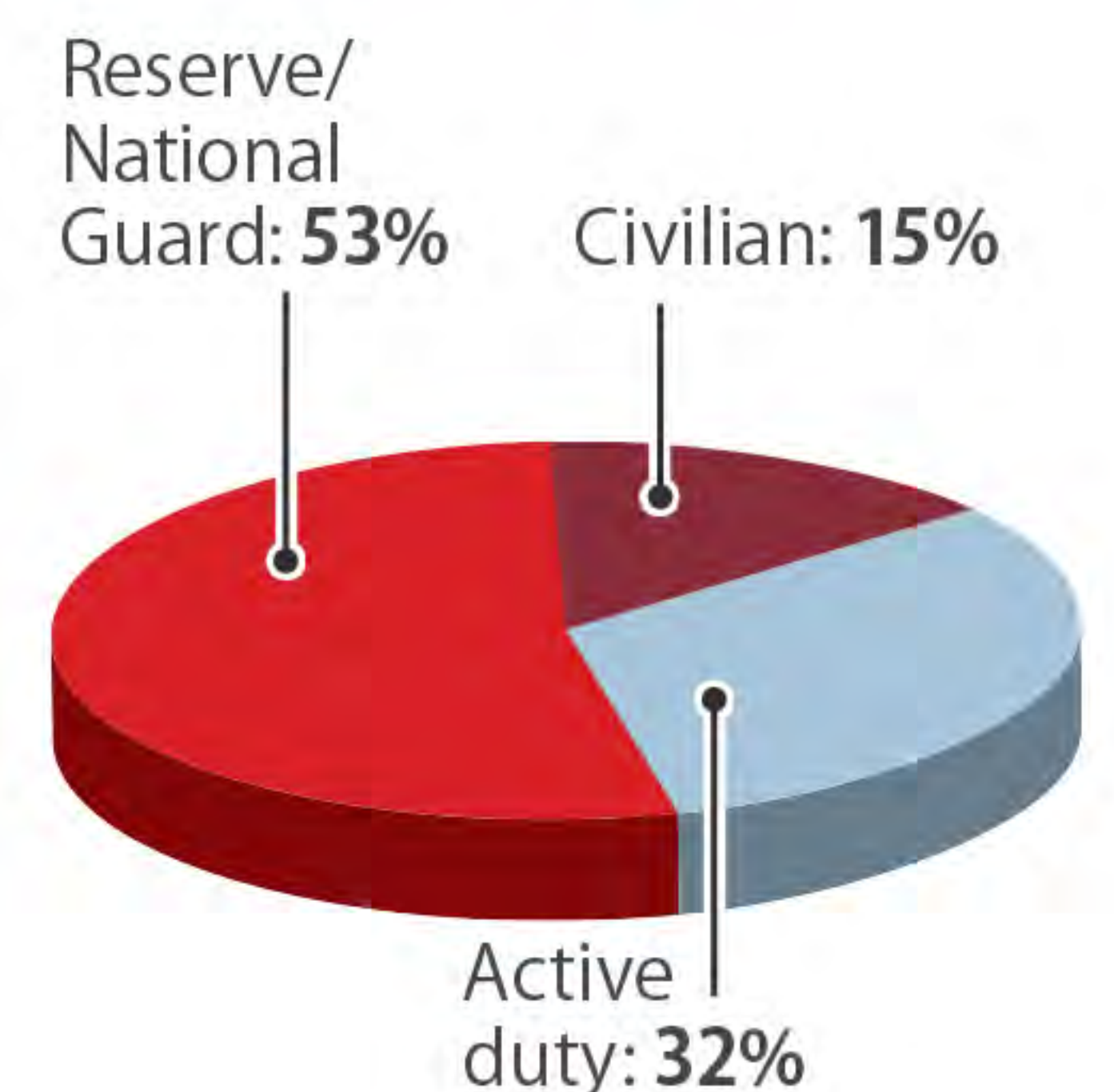


DEFENSE PERSONNEL

\$375.4 Million
TOTAL PAYROLL

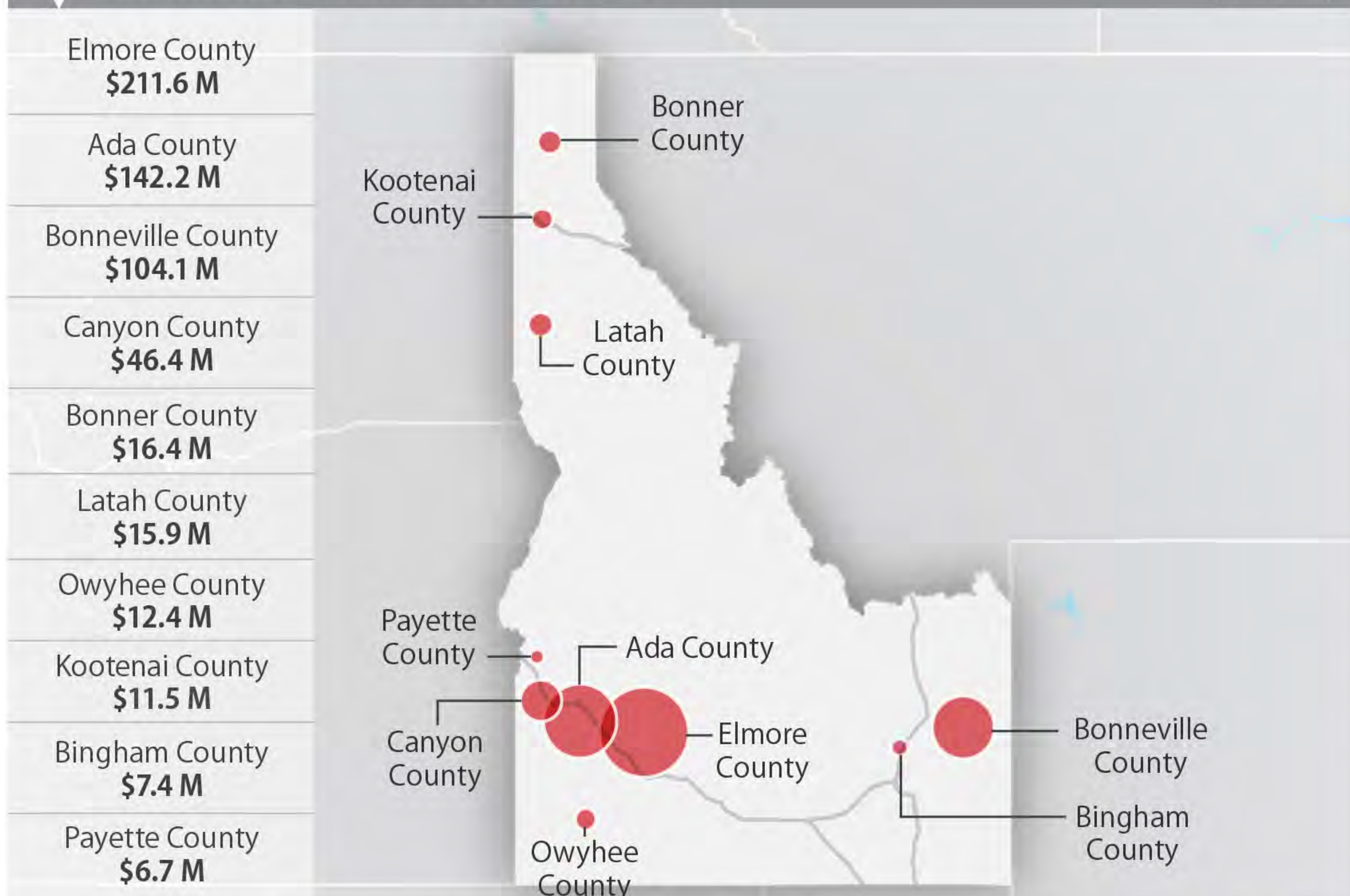
10,646
TOTAL PERSONNEL

Allocation, By Type

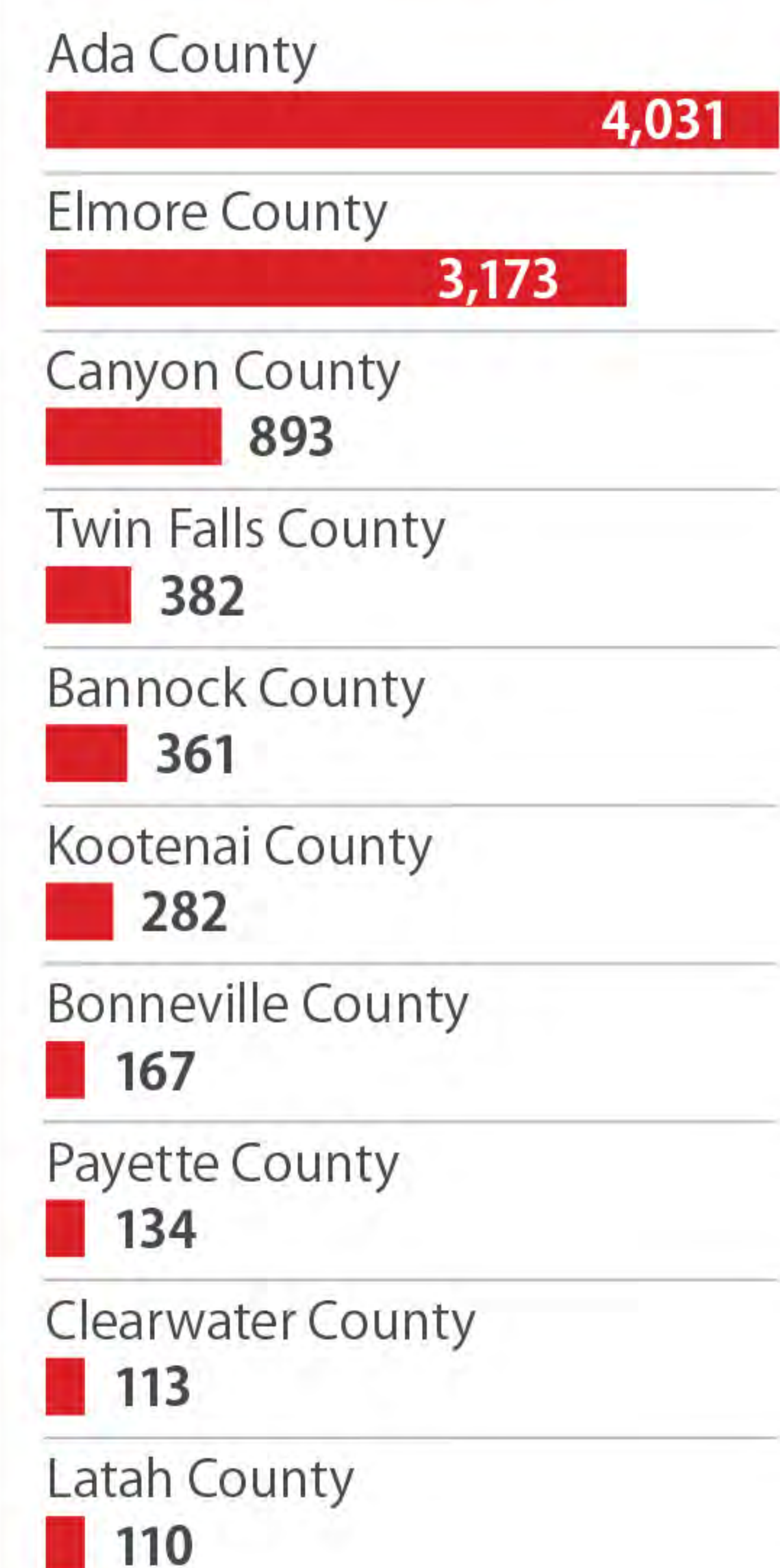


TOP DEFENSE SPENDING LOCATIONS

(M=millions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

ILLINOIS

#23 \$5.6 BILLION SPENT IN STATE

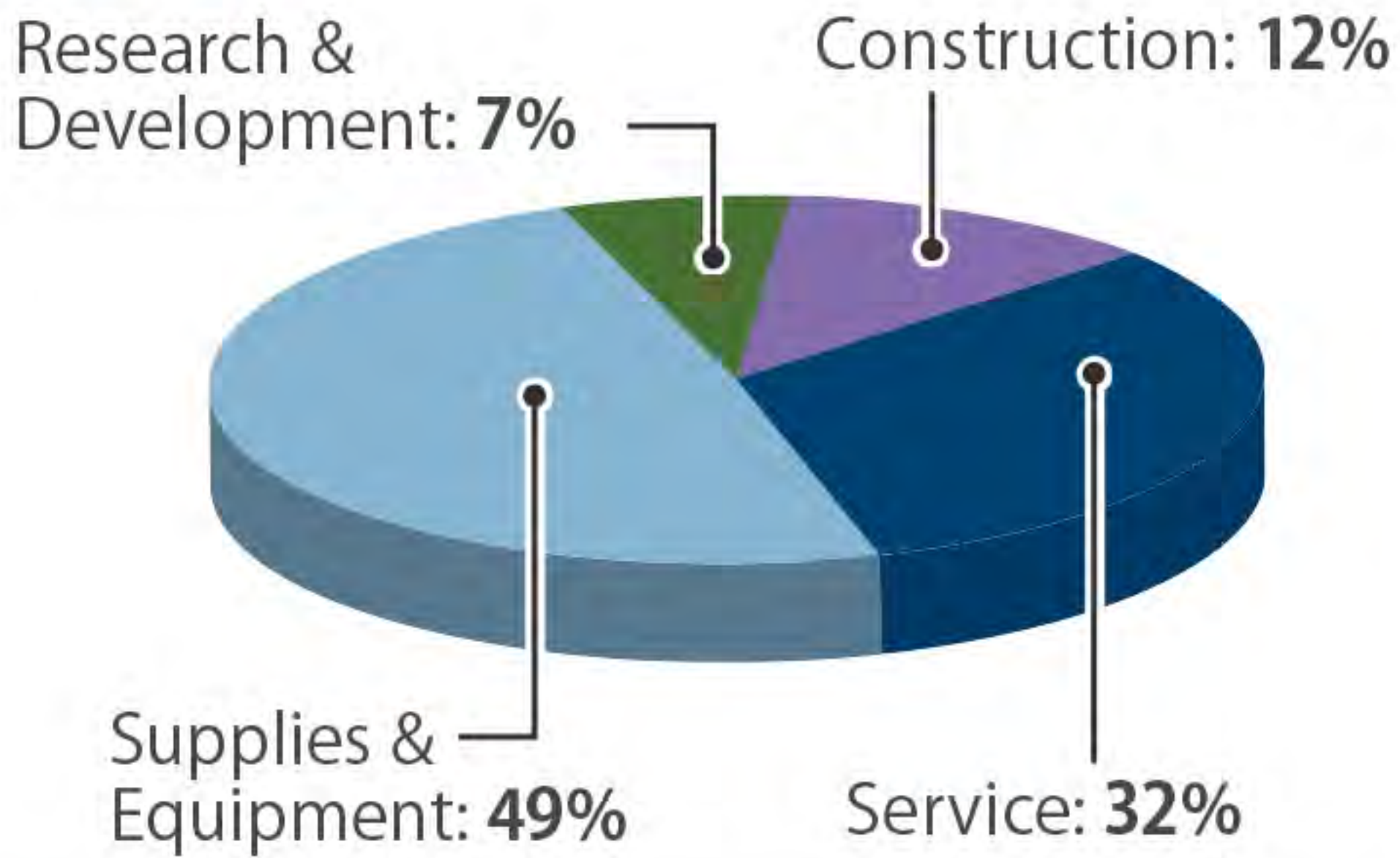
#48 0.8% OF STATE GDP

1.3% OF TOTAL U.S. DEFENSE SPENDING

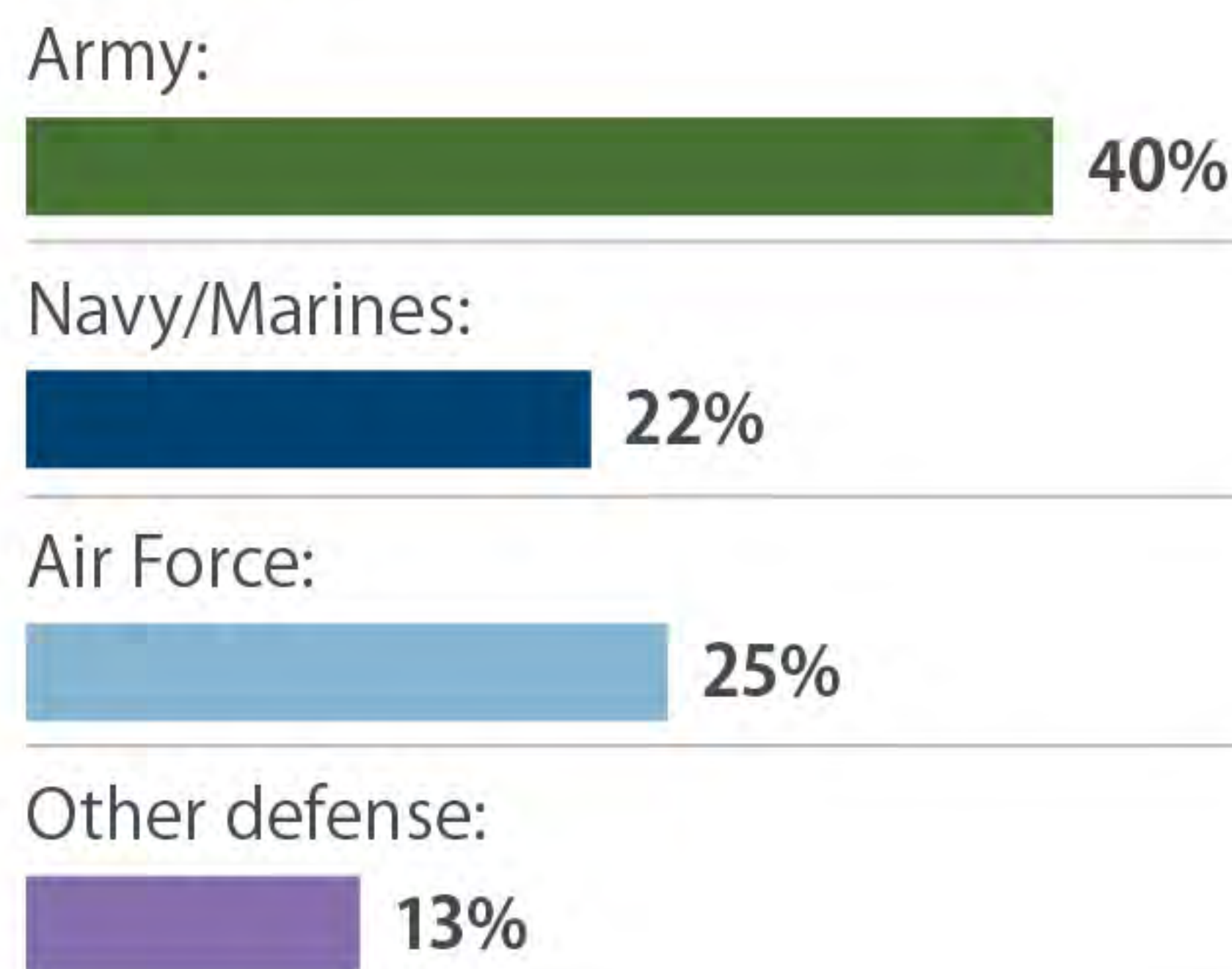
\$431 PER RESIDENT

CONTRACTS

By Type



By Service



Fiscal Year 2014

Top Contractors

(M=millions)

Huntington Ingalls	\$650.4 M
Cardinal Health	\$344.3 M
Alion Science and Technology	\$320.4 M
Navistar International	\$252.0 M
Washington Group/Alberici Joint Venture	\$221.6 M
Caterpillar	\$193.8 M
CDW Holdings	\$142.7 M
General Dynamics	\$125.7 M
Olin Corporation	\$99.7 M
Supplycore Inc.	\$88.6 M

Value of Contract Awards Performed (Billions)

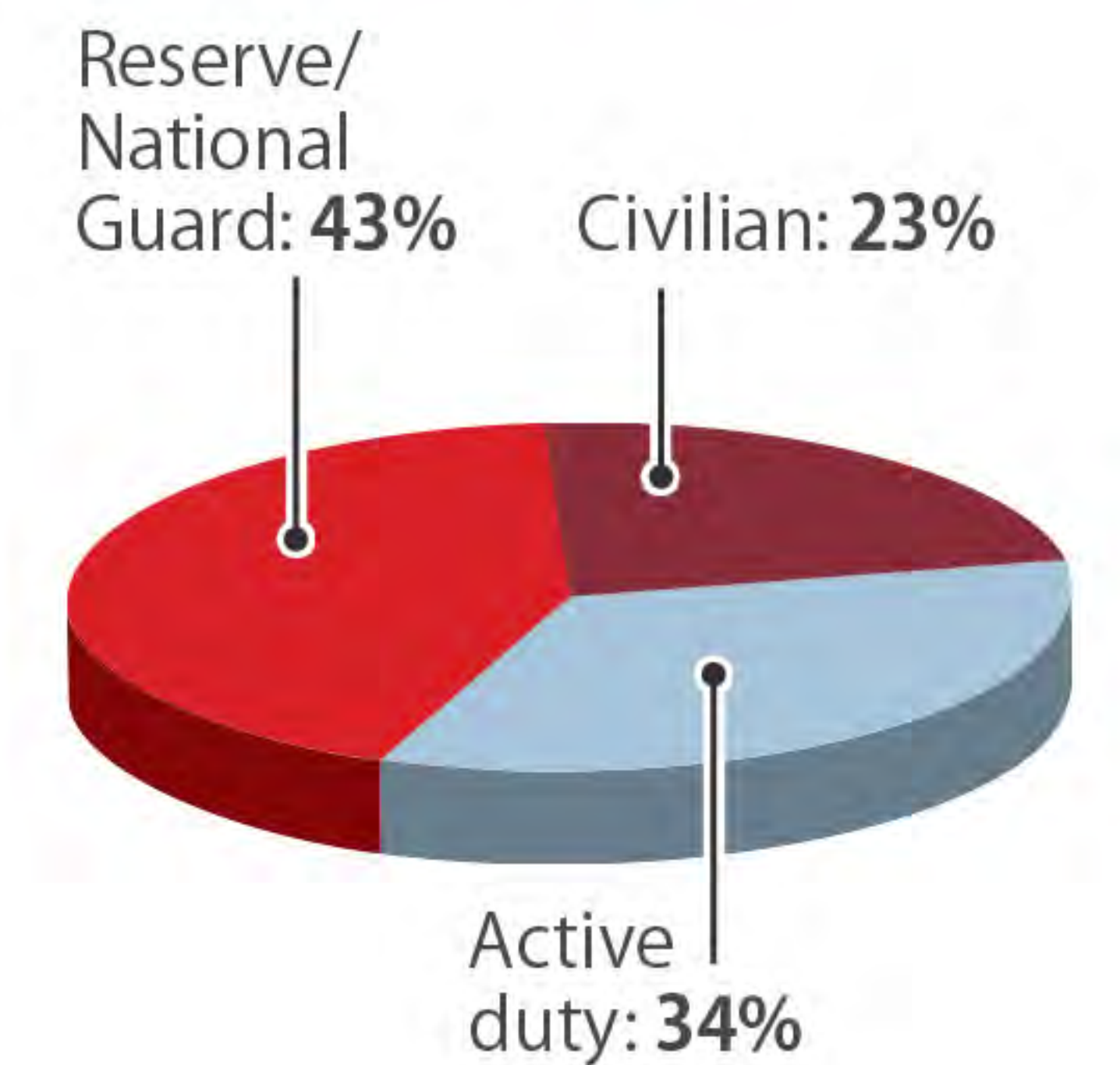


DEFENSE PERSONNEL

\$2.2 Billion
TOTAL PAYROLL

57,391
TOTAL PERSONNEL

Allocation, By Type

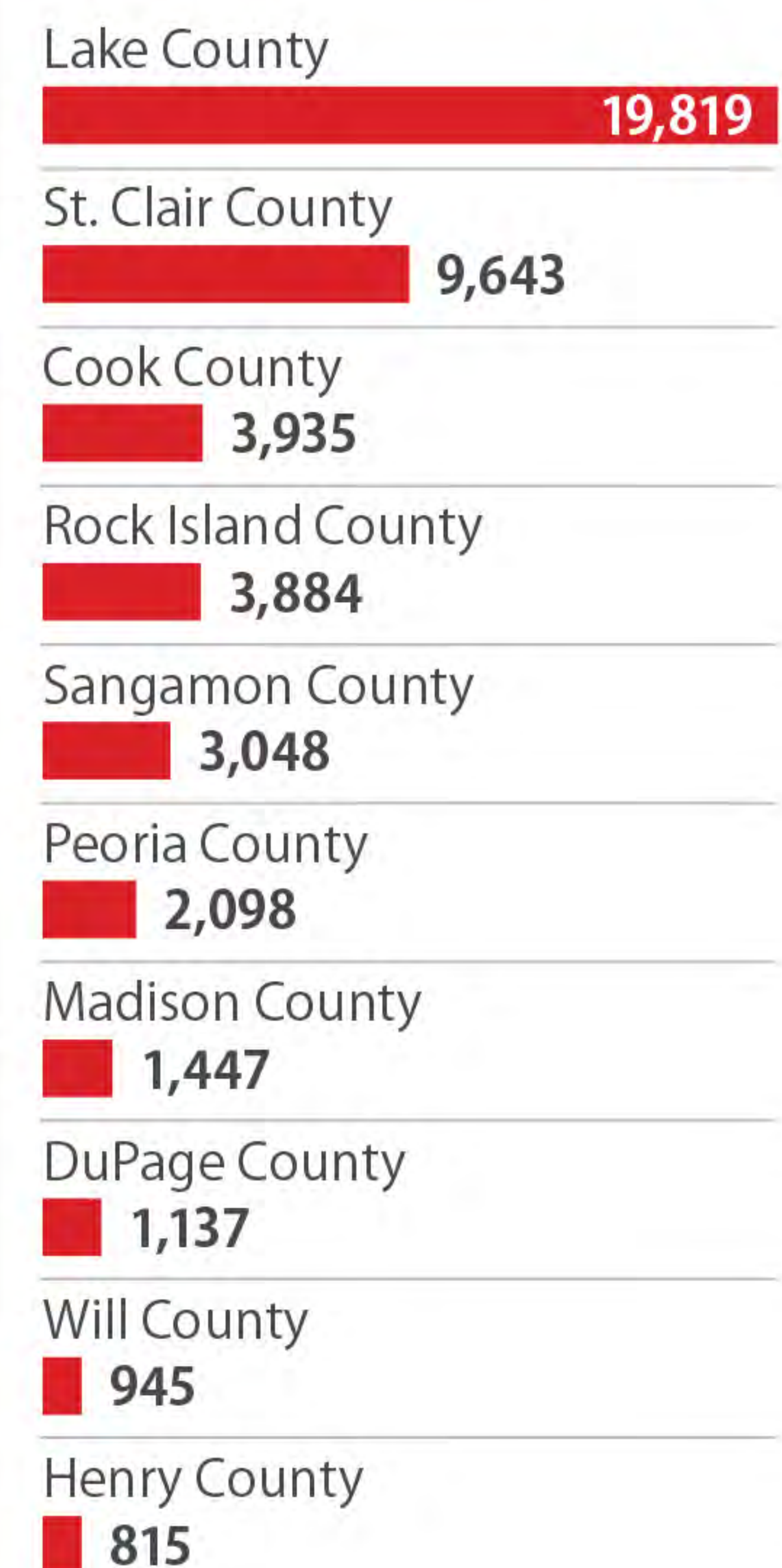


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

INDIANA

#25 \$4.4 BILLION SPENT IN STATE

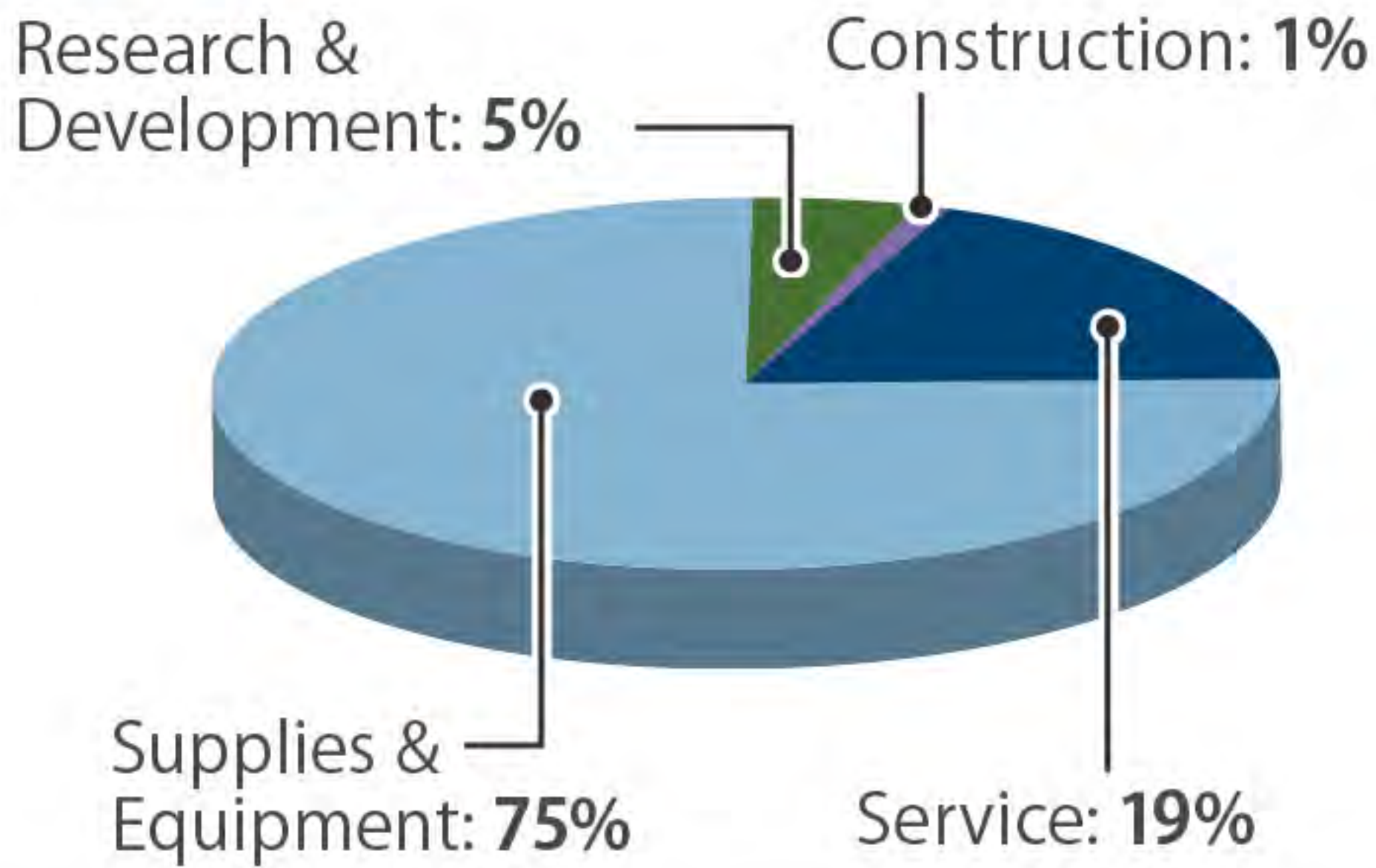
#32 1.4% OF STATE GDP

1.1% OF TOTAL U.S. DEFENSE SPENDING

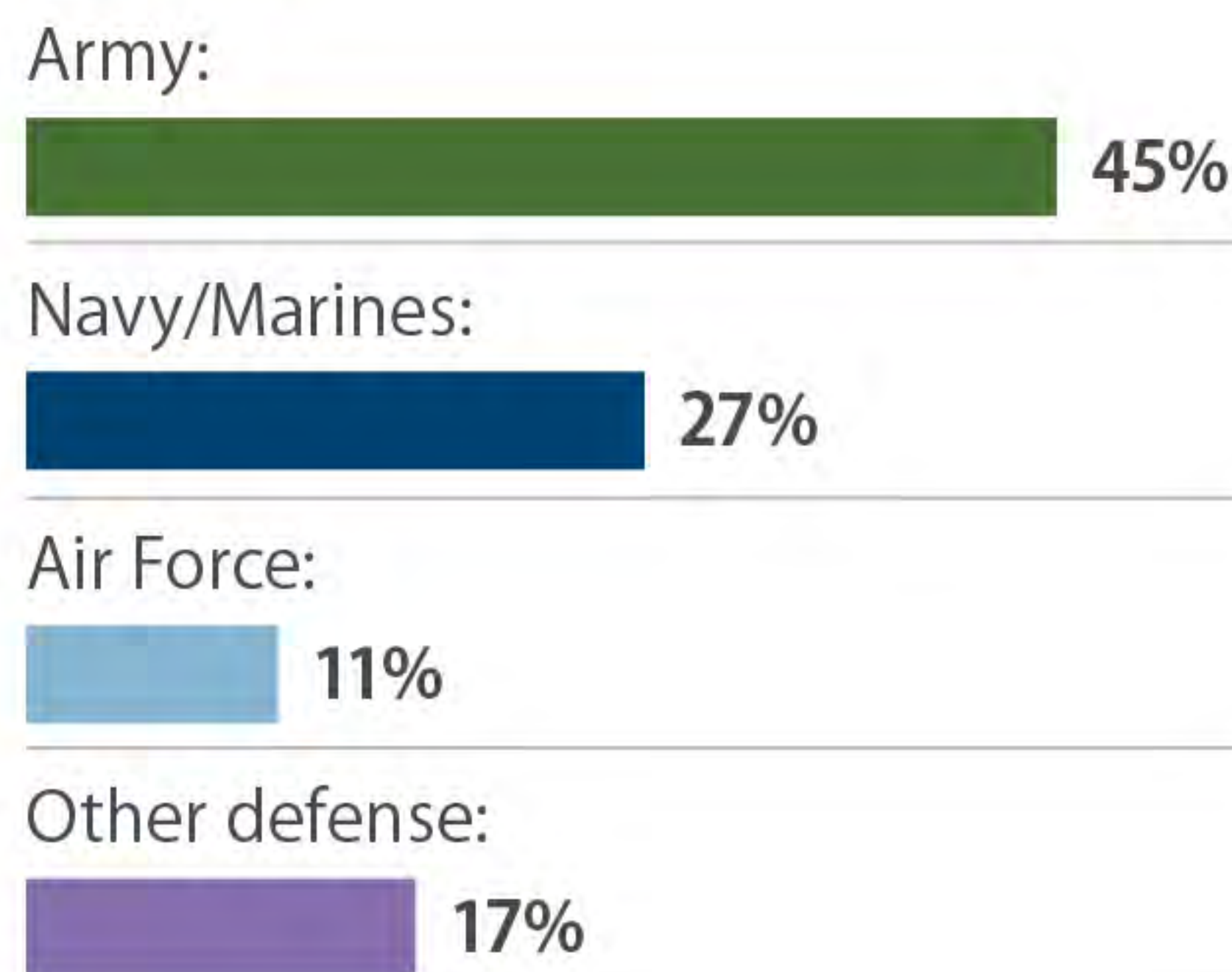
\$674 PER RESIDENT

CONTRACTS

By Type



By Service



Fiscal Year 2014

Top Contractors

(M=millions B=billions)

MacAndrews & Forbes Holdings	\$1.1 B
Rolls-Royce	\$598.7 M
Raytheon	\$361.8 M
Calumet Shreveport Fuels	\$139.7 M
ITT	\$122.8 M
ERAPSC	\$101.6 M
SAIC	\$98.6 M
Petroleum Traders	\$95.8 M
AmeriQual	\$76.3 M
Allison Transmission	\$45.3 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

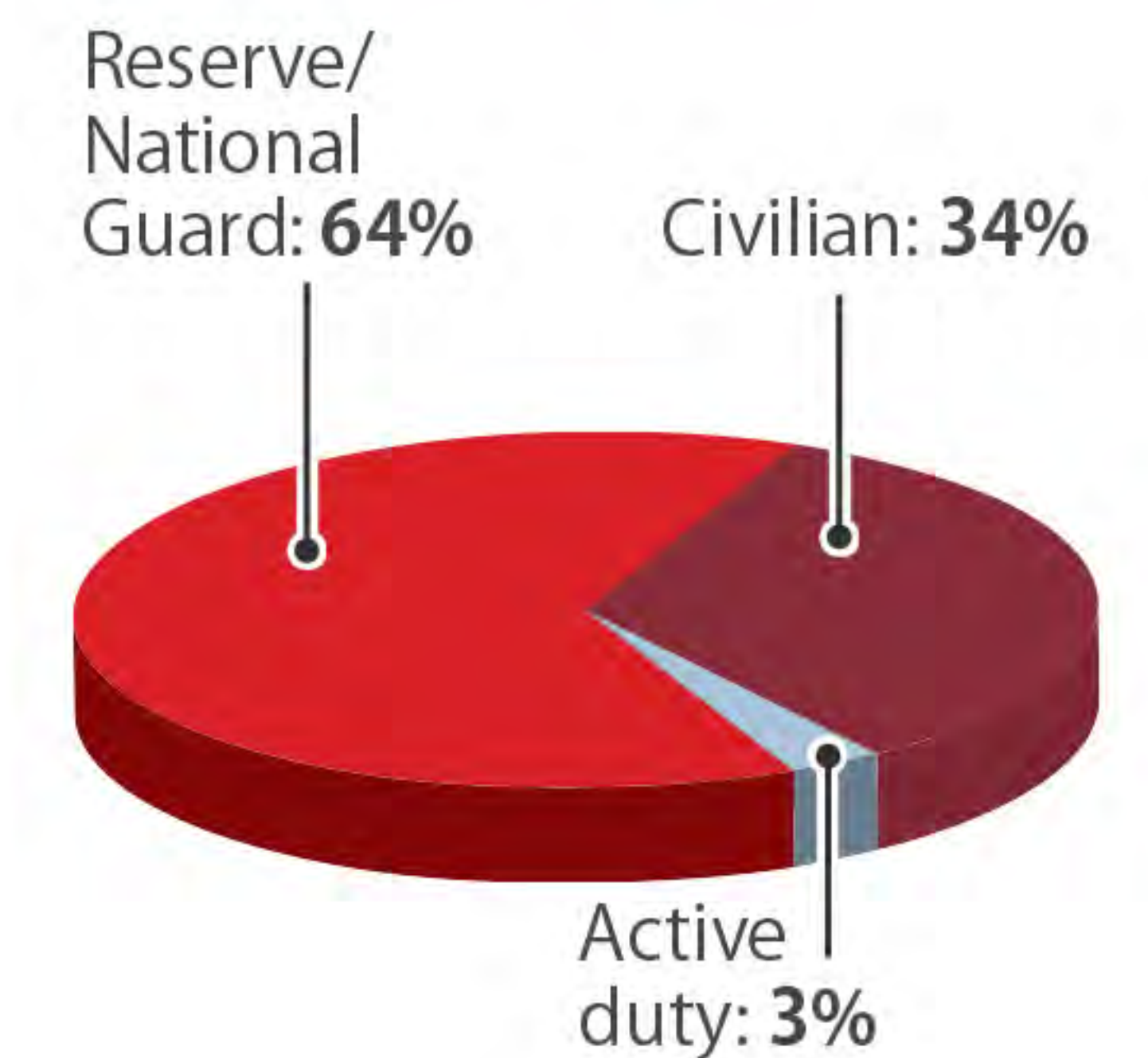
\$1.1 Billion

TOTAL PAYROLL

31,290

TOTAL PERSONNEL

Allocation, By Type

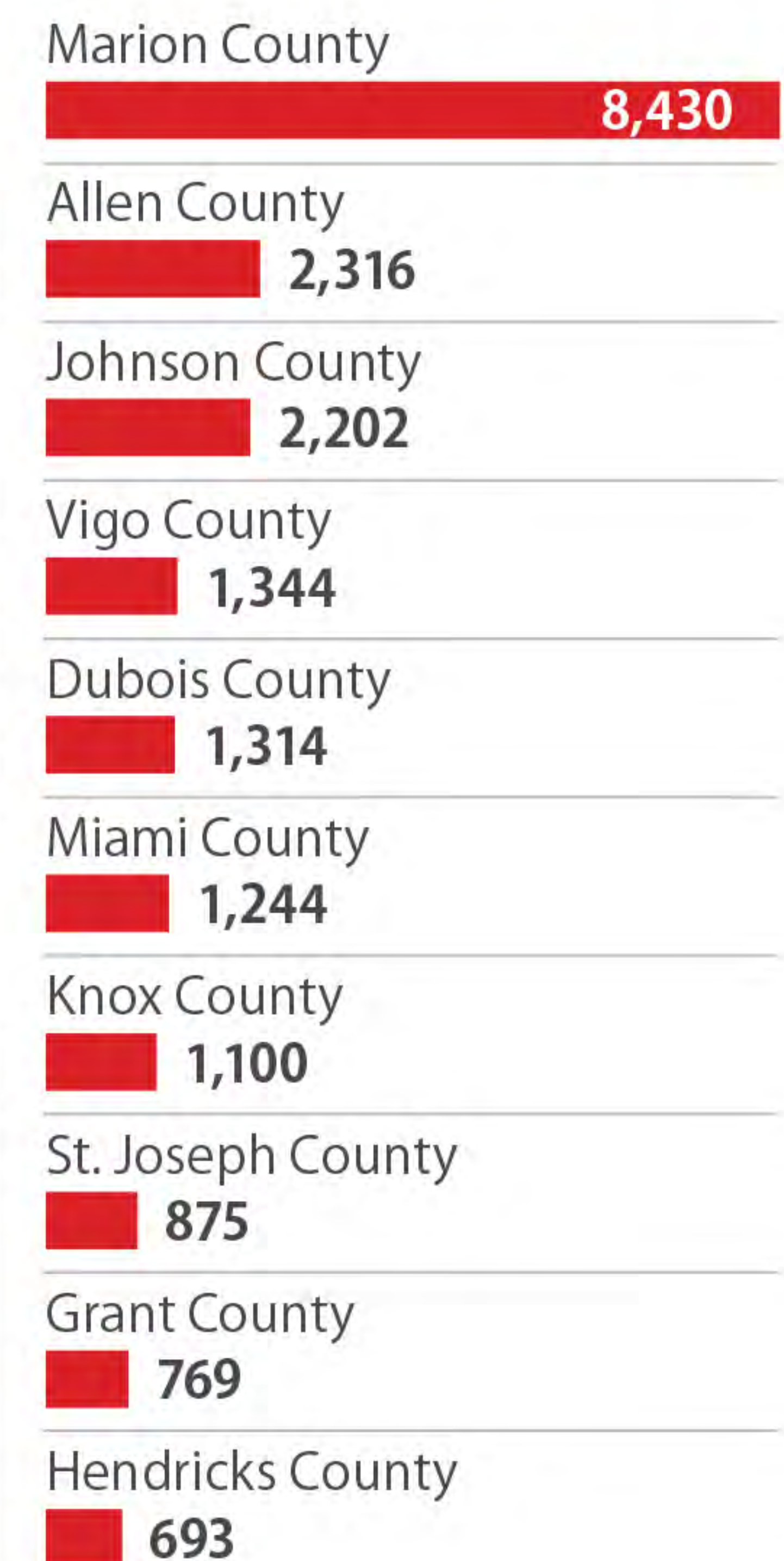


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

IOWA

#40 \$1.4 BILLION SPENT IN STATE

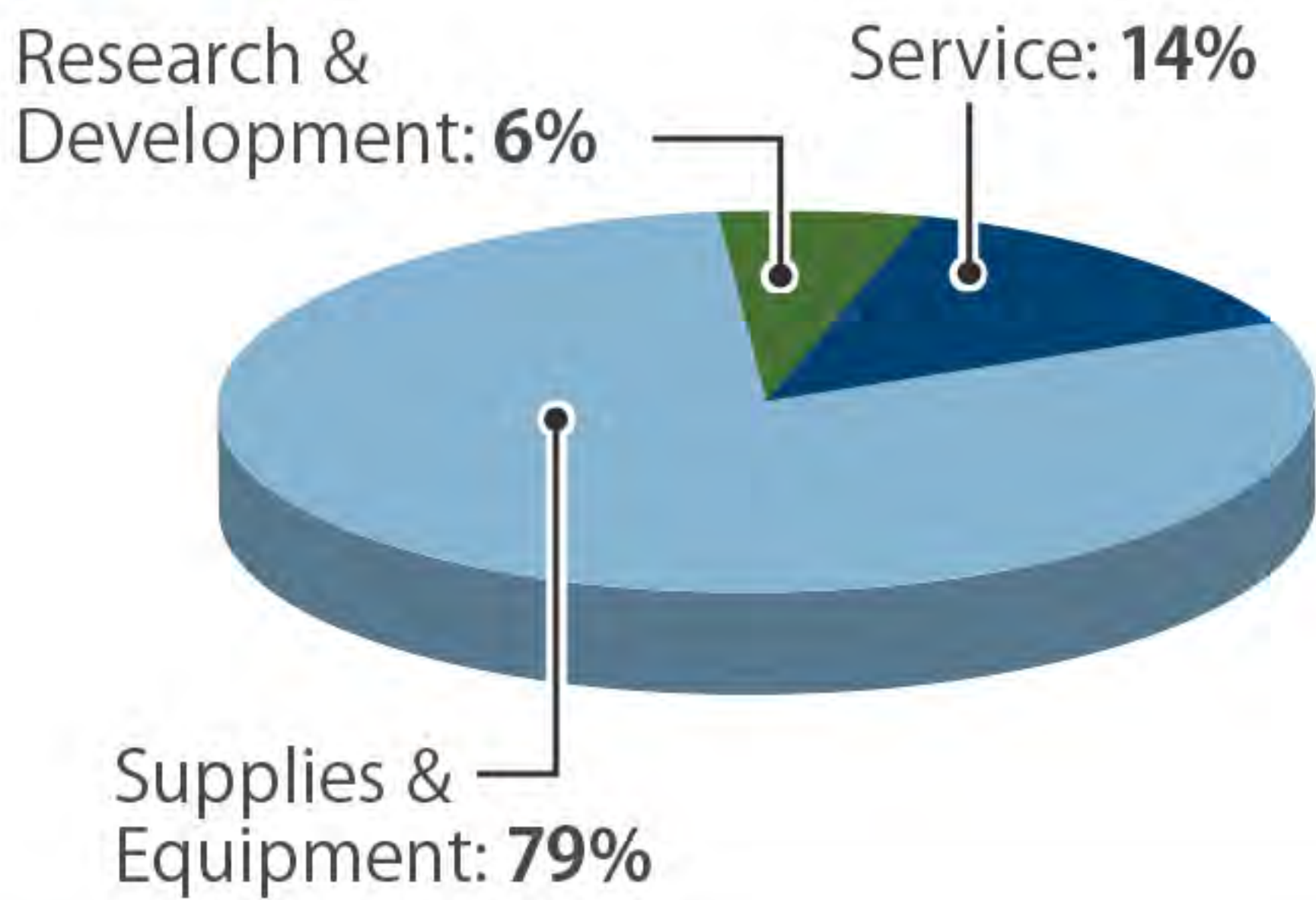
#46 0.8% OF STATE GDP

0.3% OF TOTAL U.S. DEFENSE SPENDING

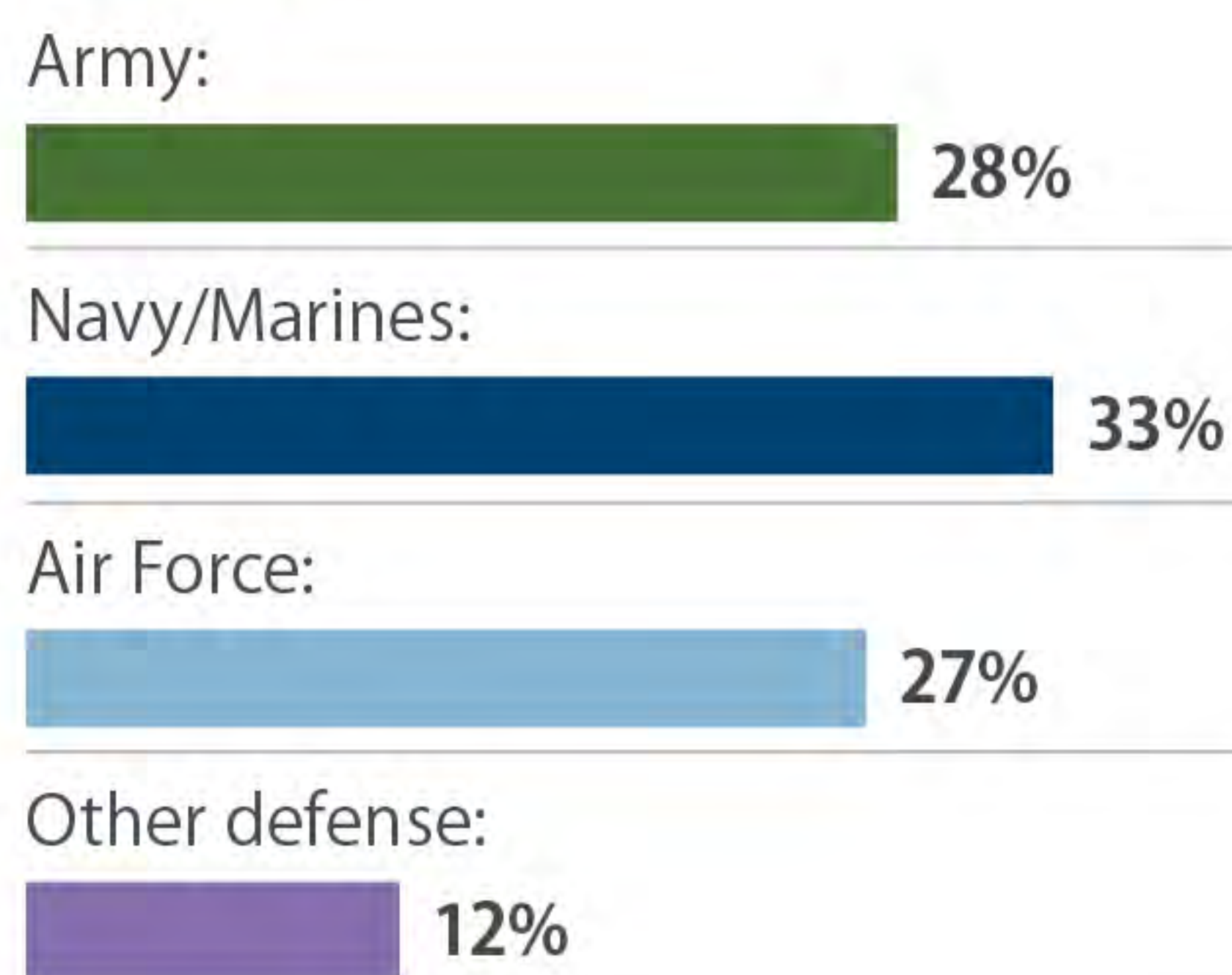
\$450 PER RESIDENT

CONTRACTS

By Type



By Service

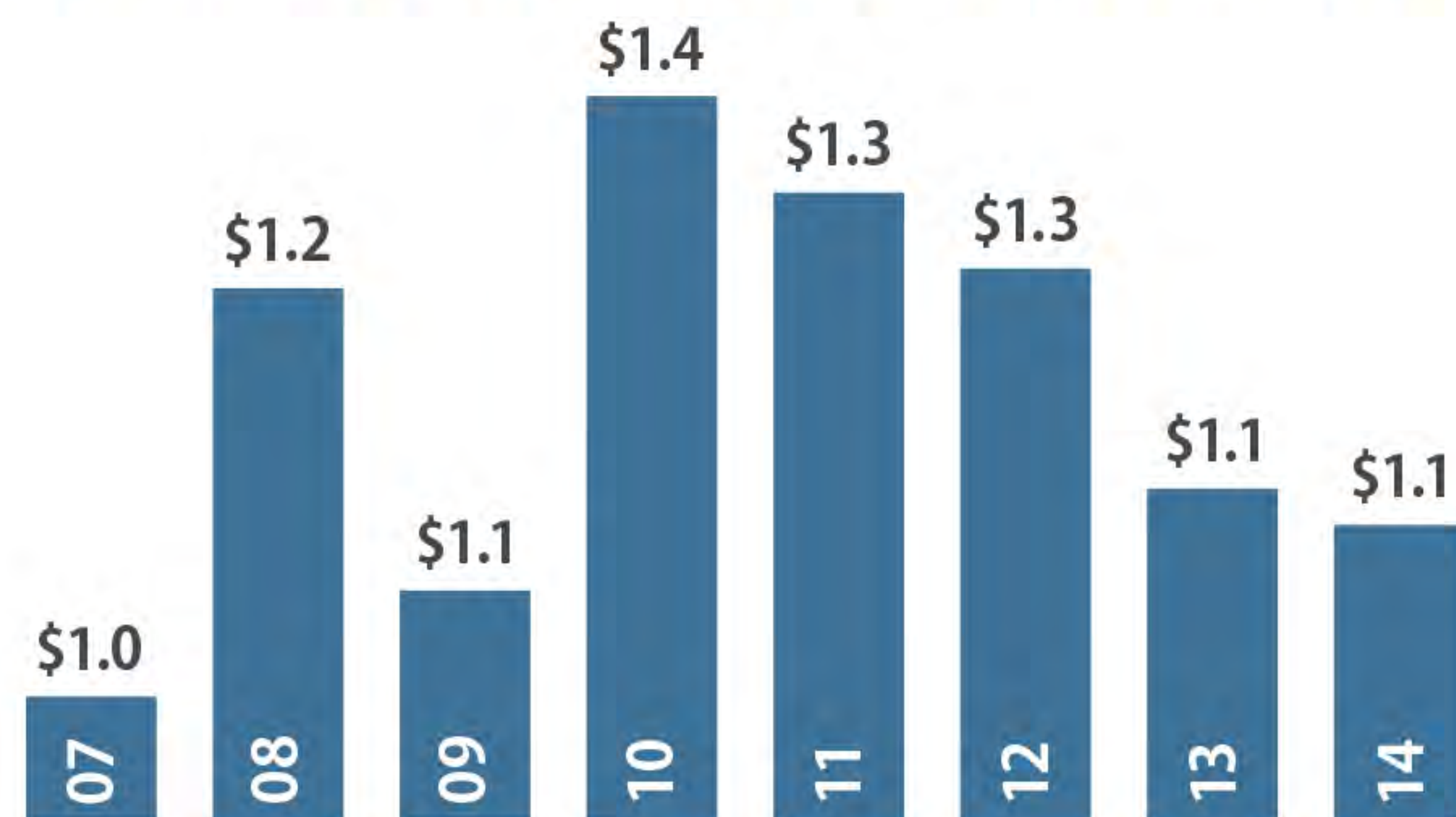


Fiscal Year 2014

Top Contractors

Contractor	(M=millions)
Rockwell Collins	\$713.7 M
Data Link Solutions	\$118.0 M
American Ordnance	\$79.9 M
Cobham	\$40.8 M
Alliant Techsystems	\$11.3 M
HNI Corporation	\$10.3 M
United Technologies	\$8.8 M
University of Iowa	\$4.7 M
Munro Construction	\$4.6 M
SC Companies, Inc.	\$4.6 M

Value of Contract Awards Performed (Billions)

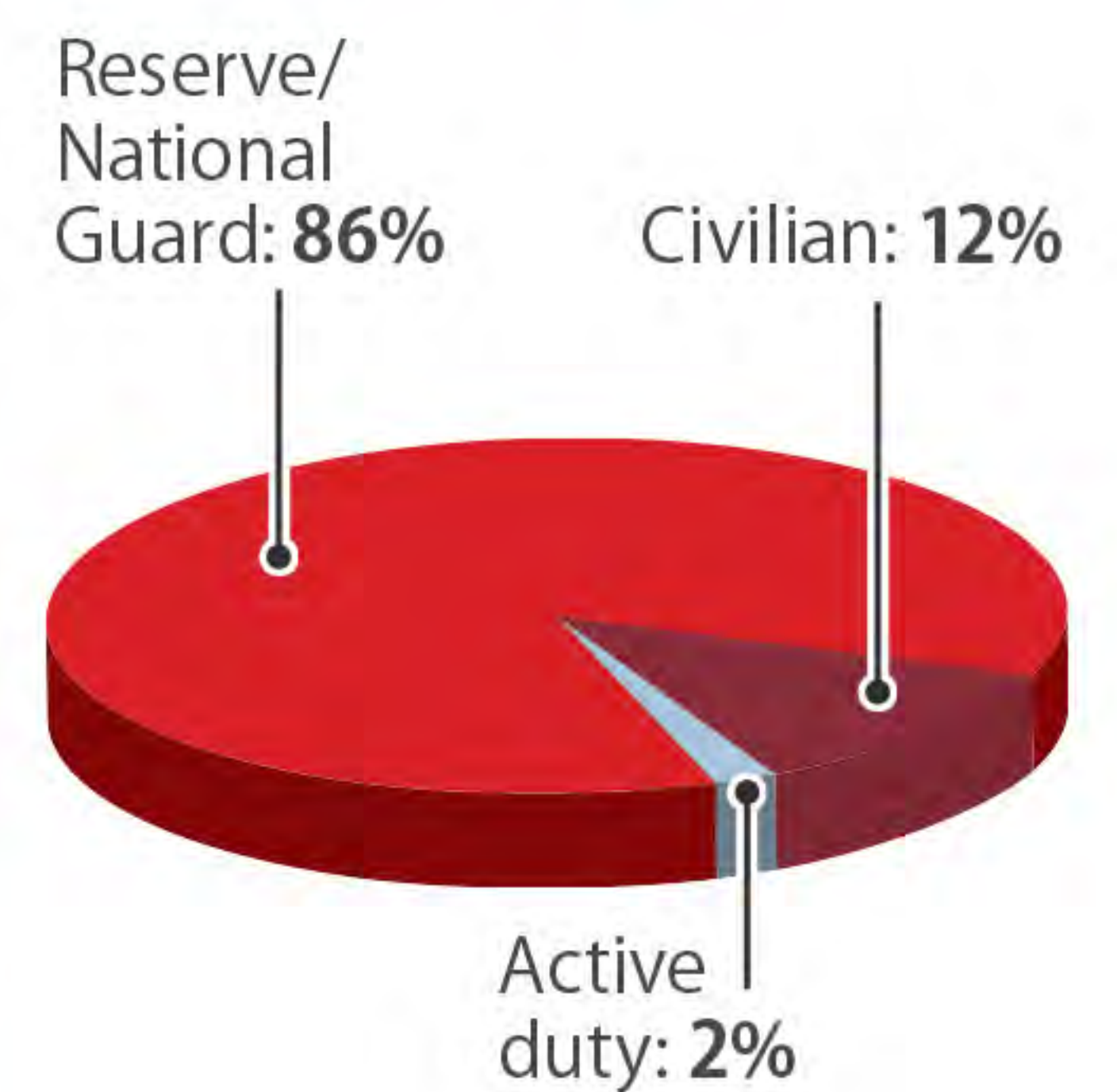


DEFENSE PERSONNEL

\$298.7 Million
TOTAL PAYROLL

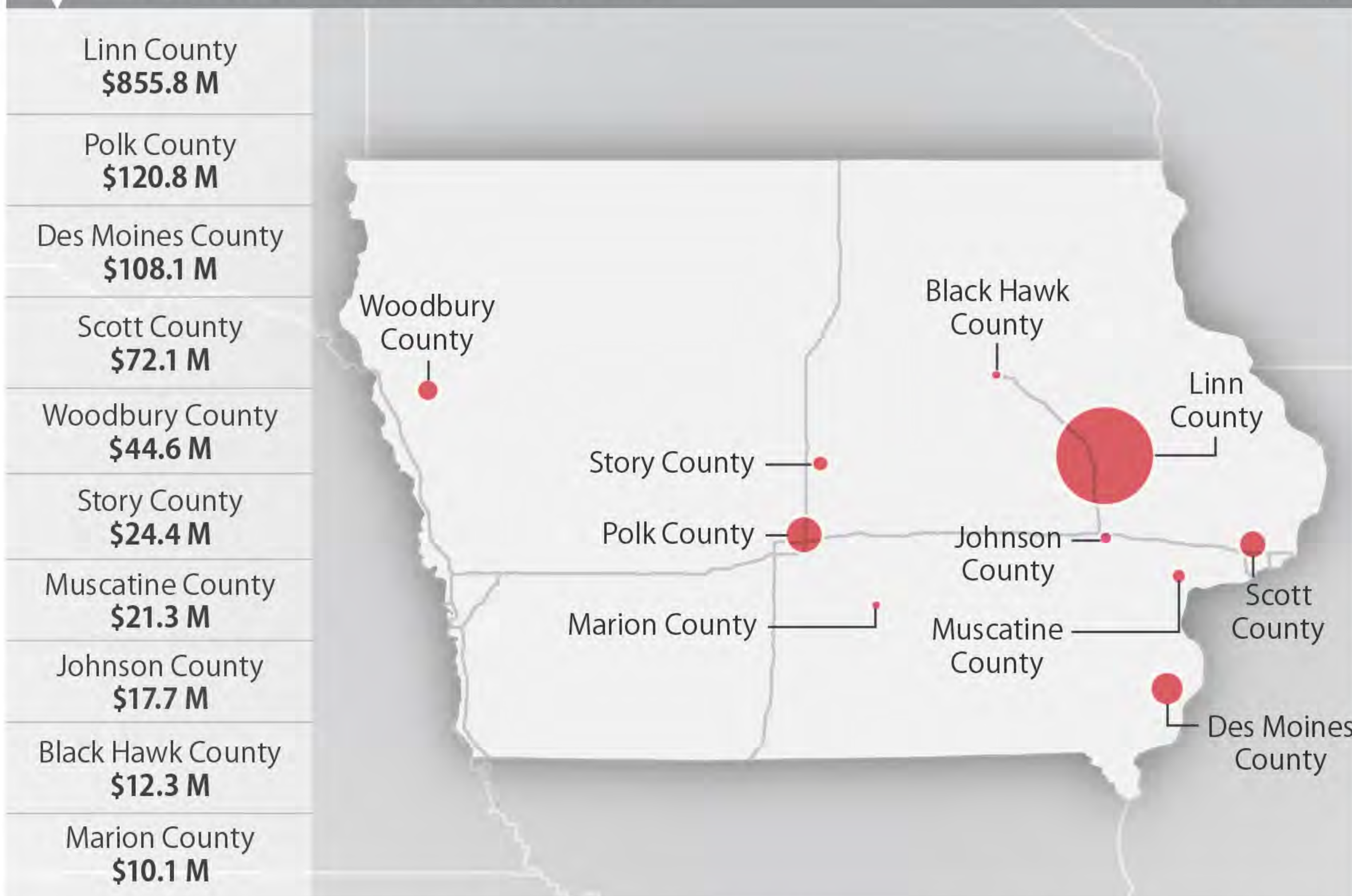
13,405
TOTAL PERSONNEL

Allocation, By Type

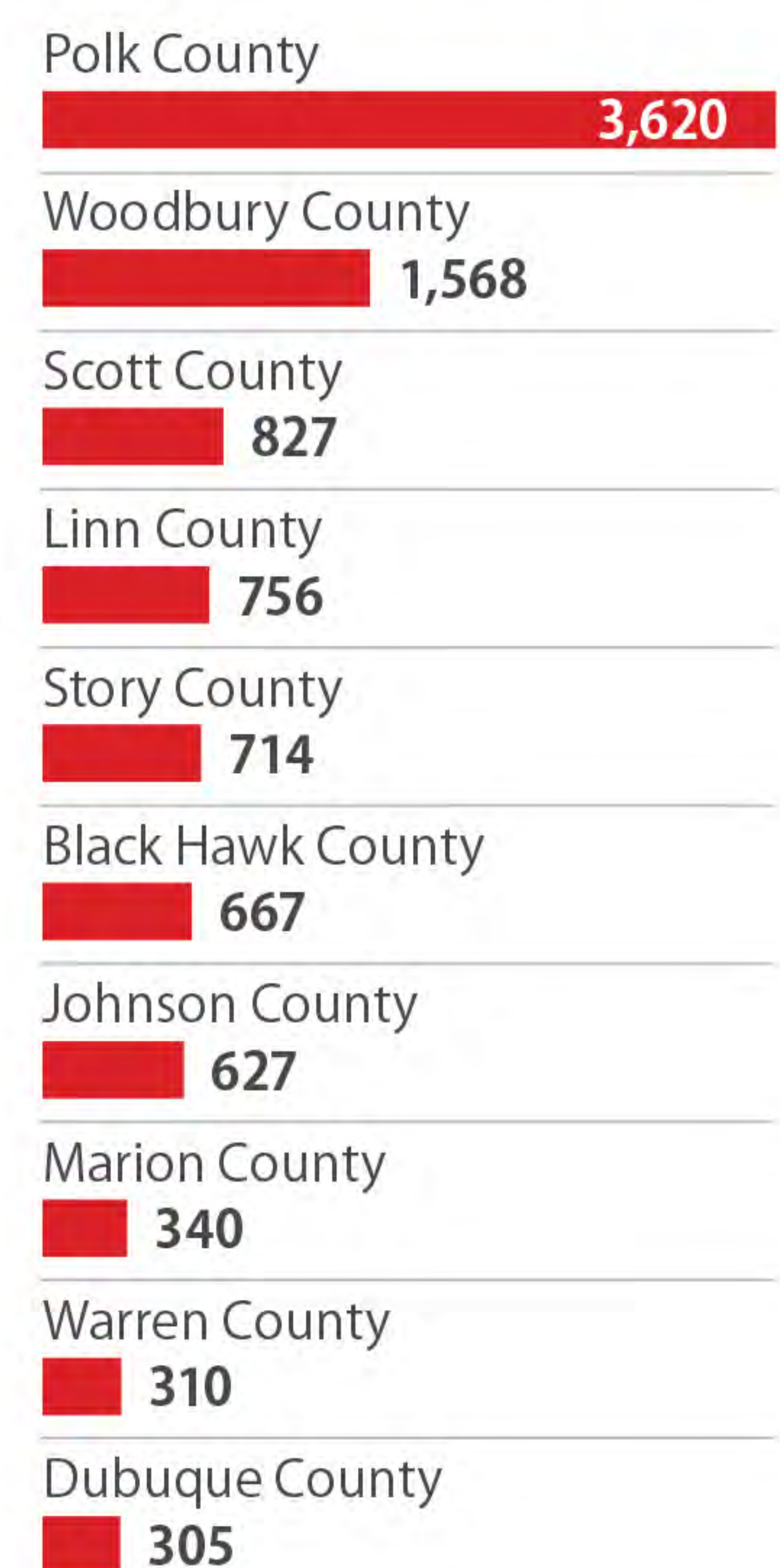


TOP DEFENSE SPENDING LOCATIONS

(M=millions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

KANSAS

#30 \$3.5 BILLION SPENT IN STATE

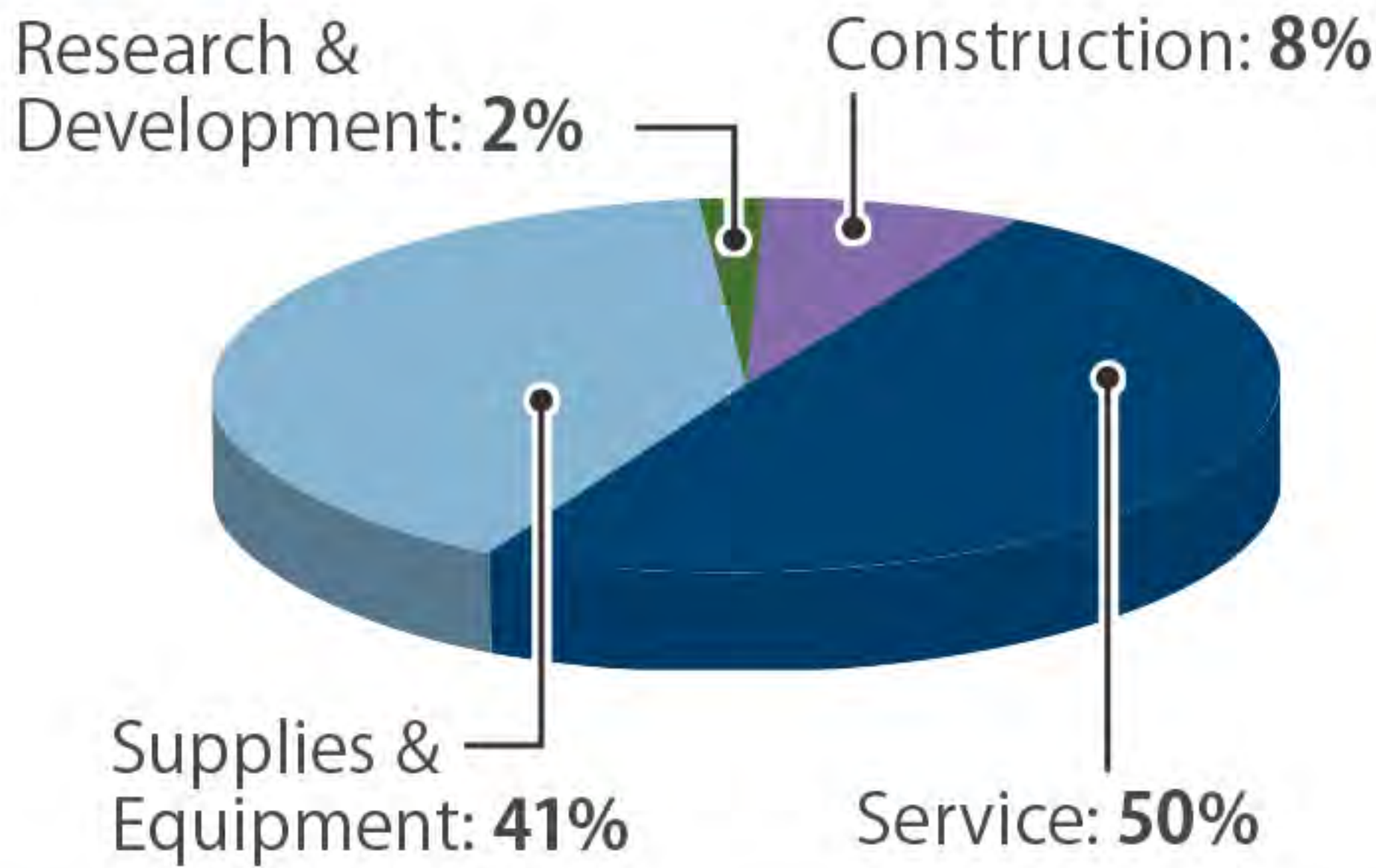
#21 2.4% OF STATE GDP

0.8% OF TOTAL U.S. DEFENSE SPENDING

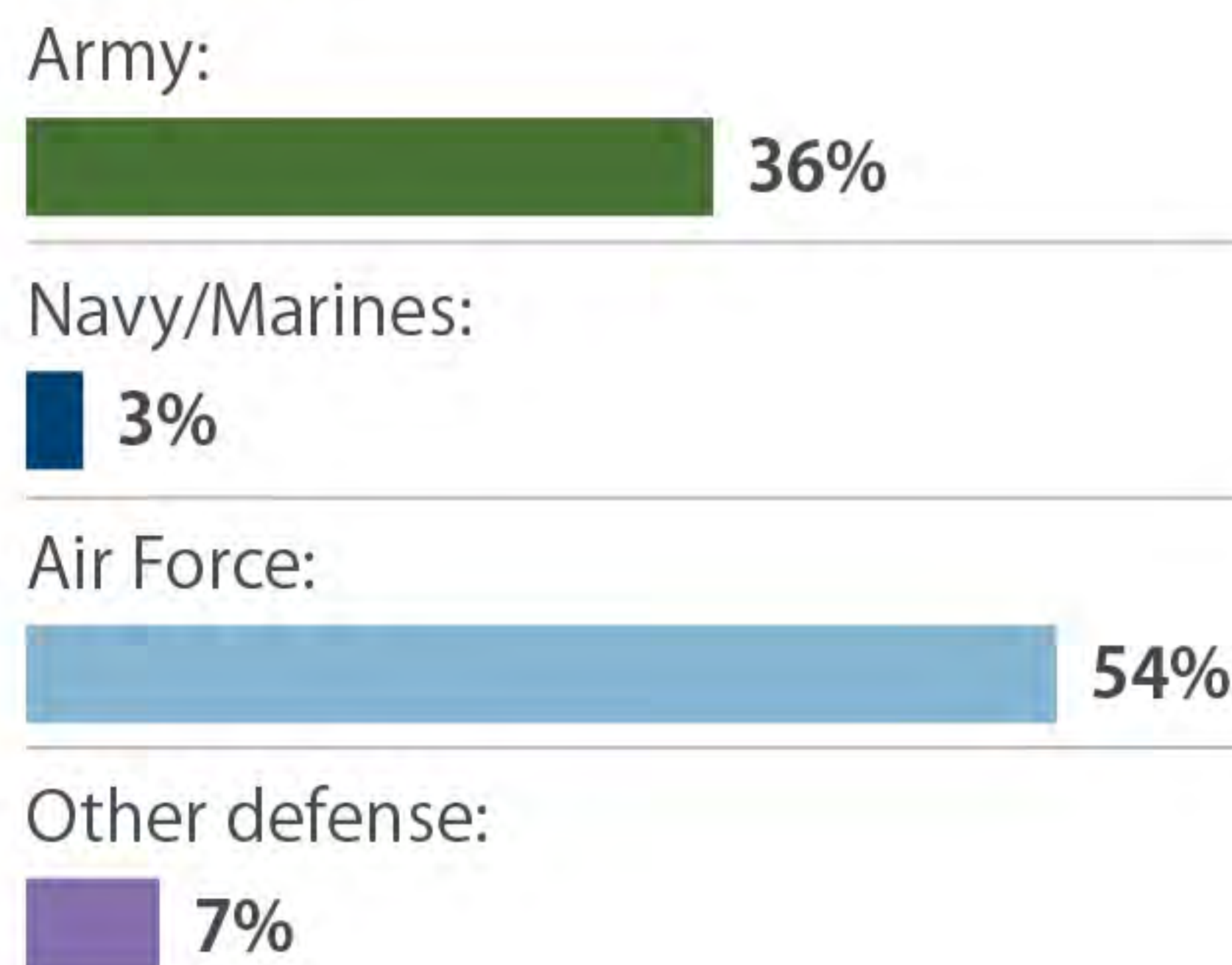
\$1,190 PER RESIDENT

CONTRACTS

By Type



By Service



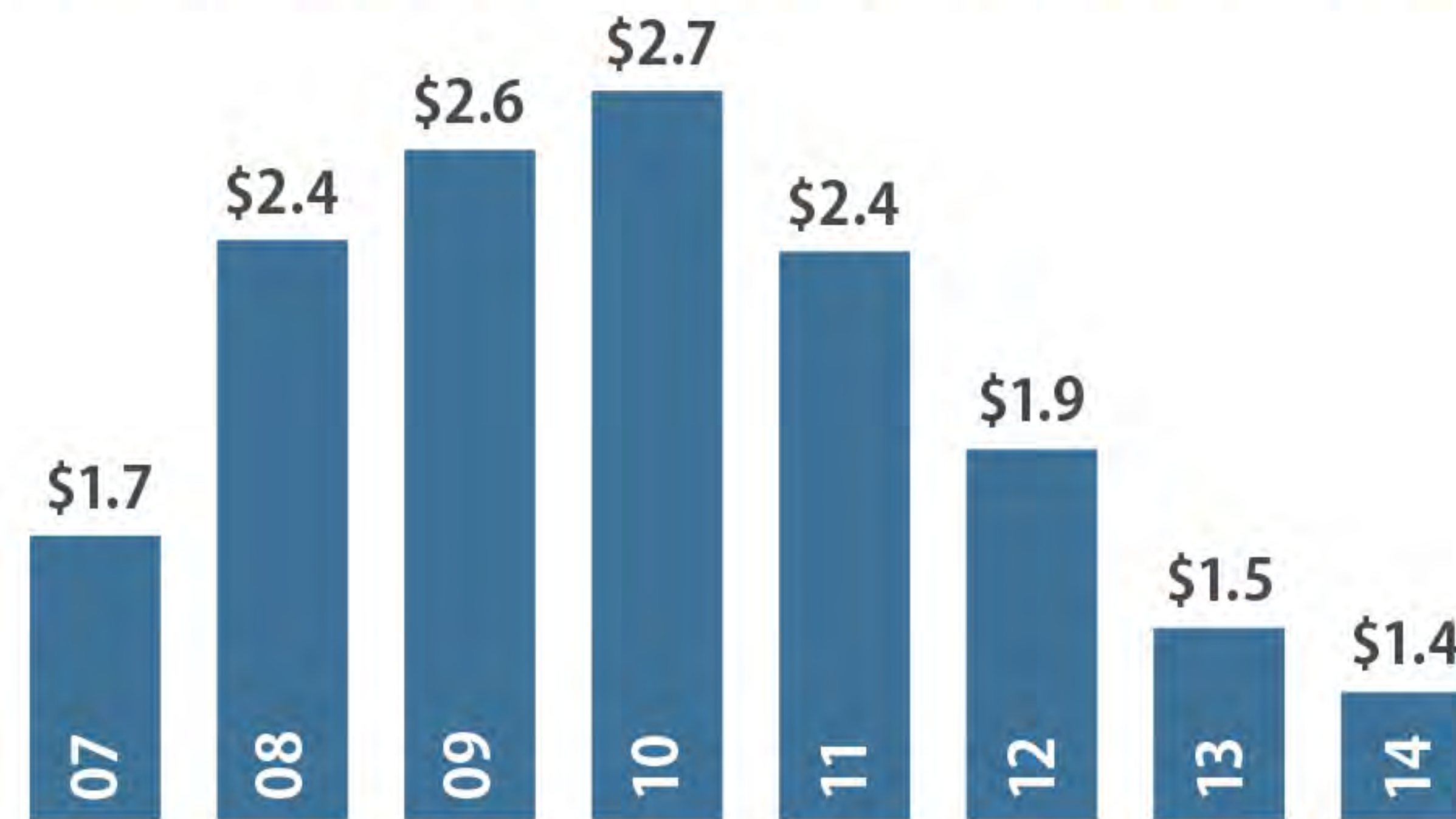
Fiscal Year 2014

Top Contractors

(M=millions)

Boeing	\$363.5 M
Raytheon	\$162.9 M
Textron	\$114.5 M
Hawker Beechcraft	\$68.1 M
Huntington Ingalls	\$60.3 M
General Dynamics	\$44.9 M
General Electric	\$25.8 M
Archer Western Aviation Partners	\$16.0 M
Aeroflex (Cobham)	\$12.8 M
Leading Technology Composites	\$12.7 M

Value of Contract Awards Performed (Billions)

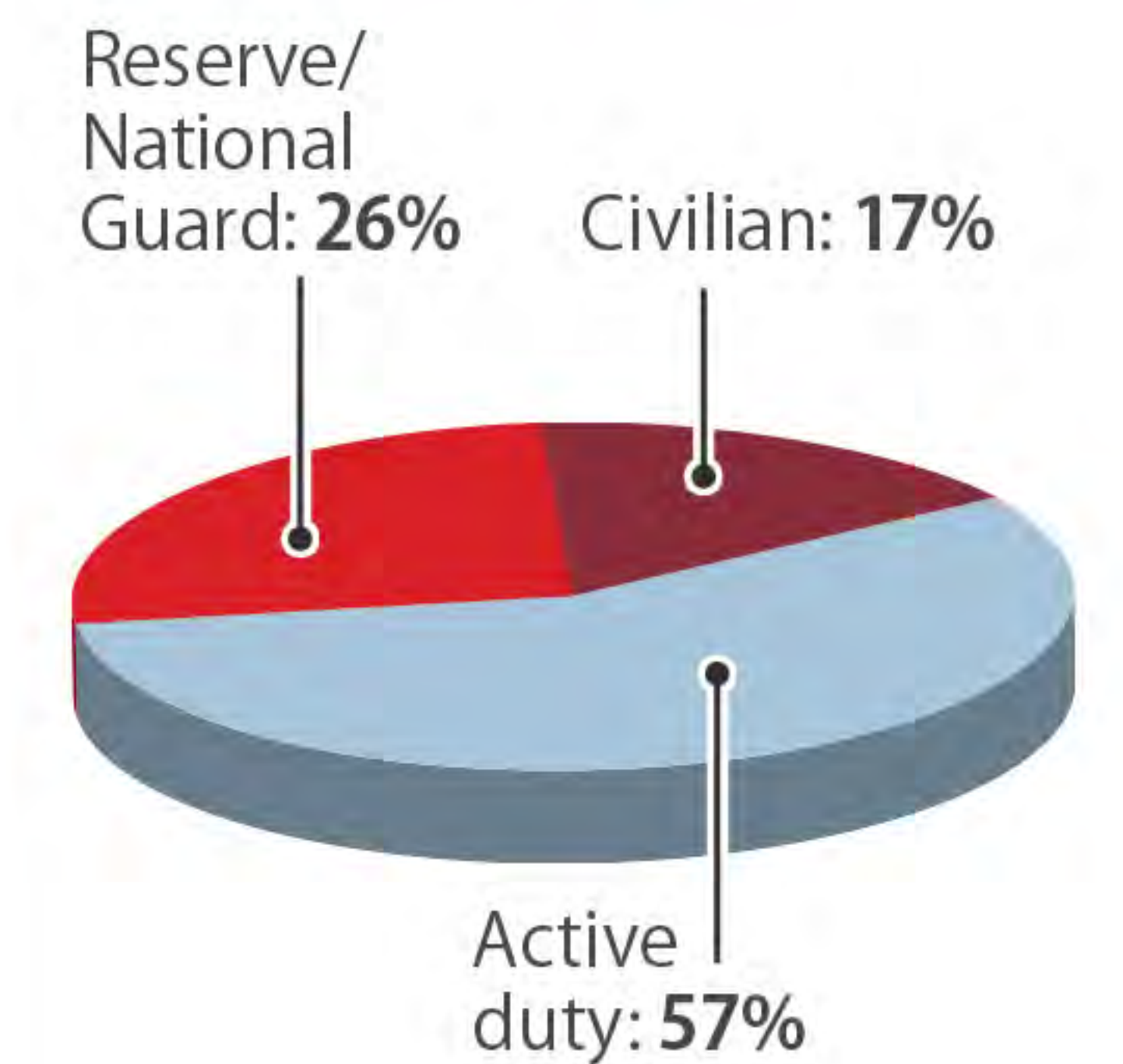


DEFENSE PERSONNEL

\$2.1 Billion
TOTAL PAYROLL

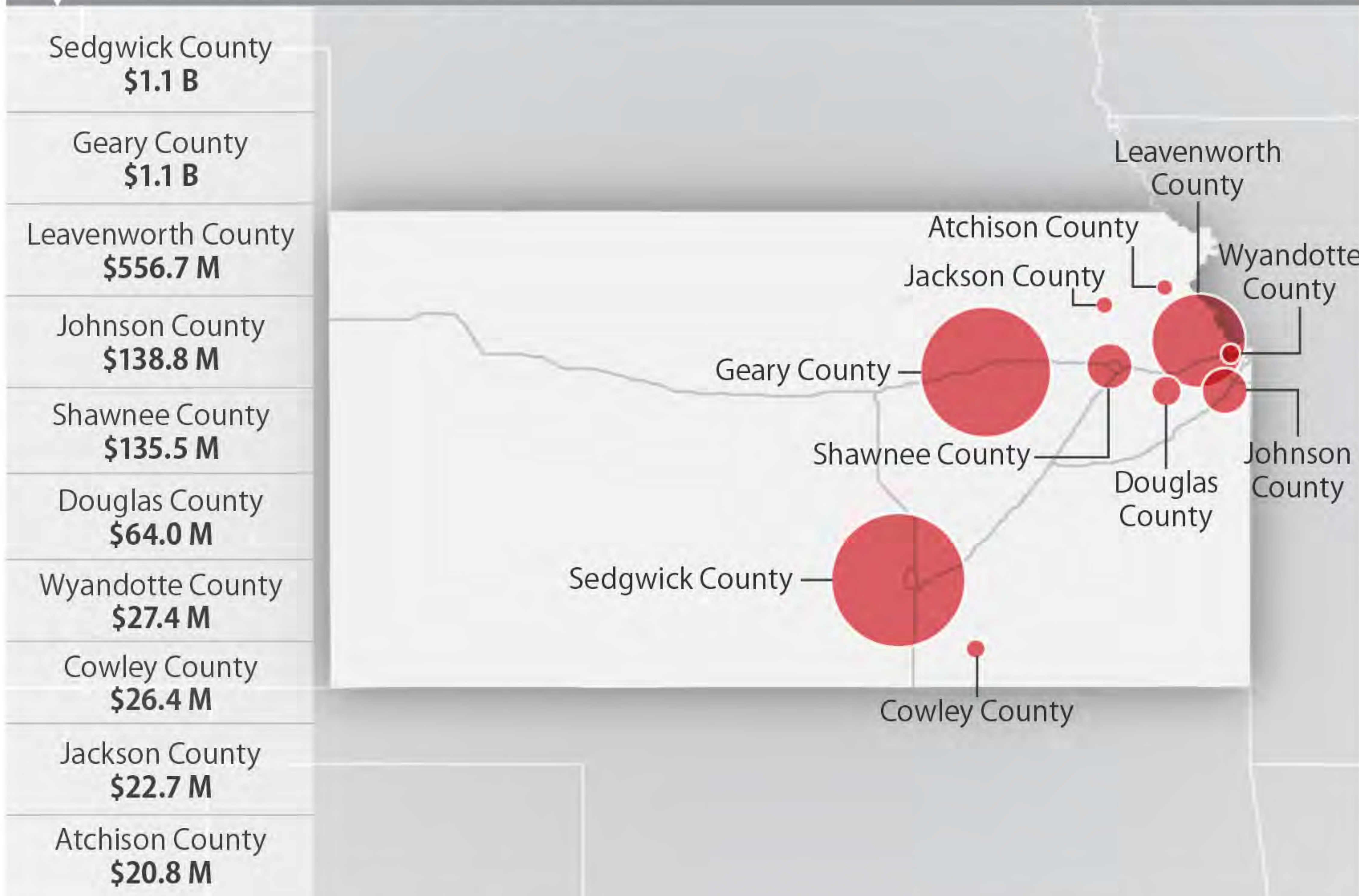
43,299
TOTAL PERSONNEL

Allocation, By Type

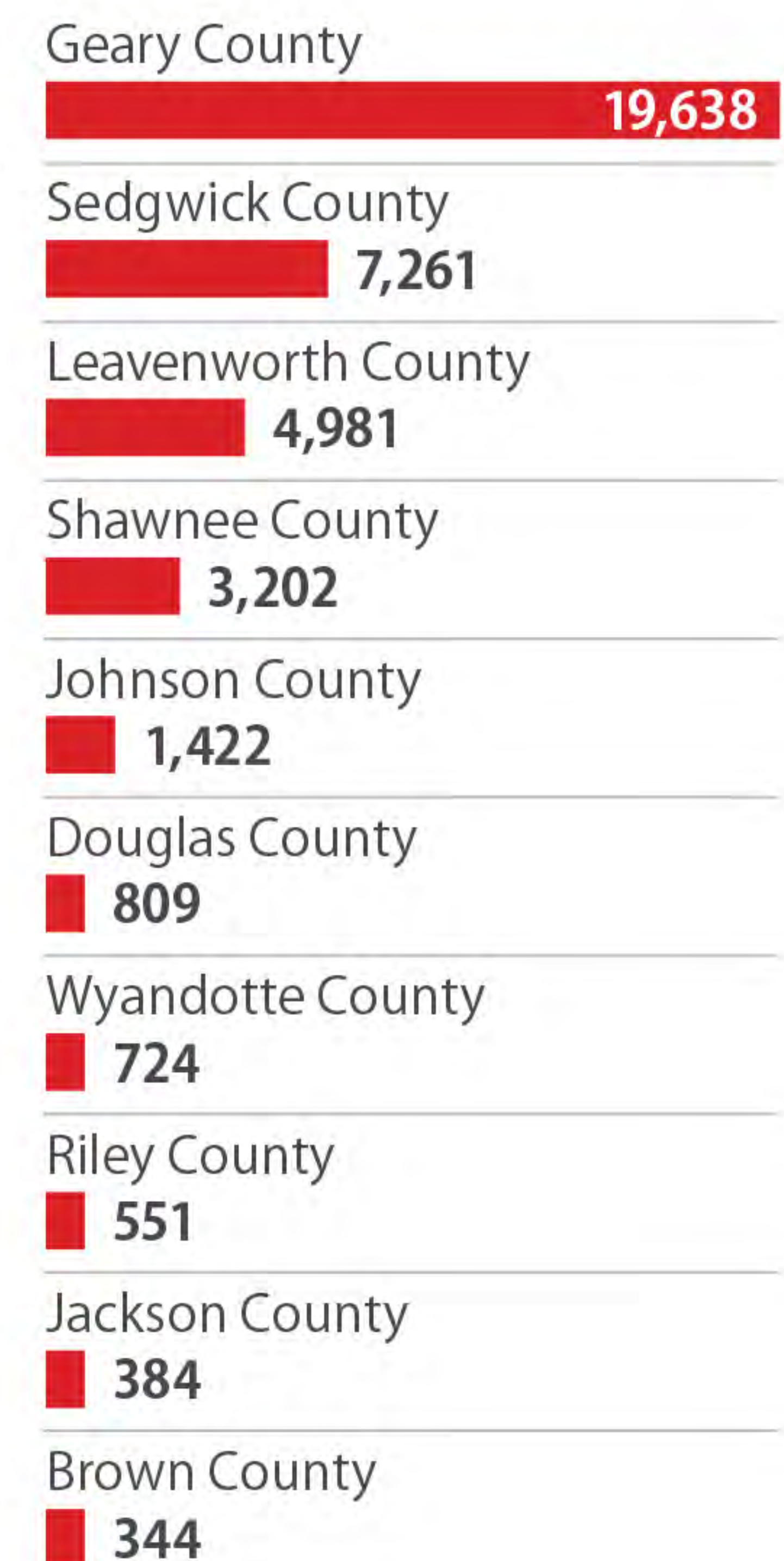


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

KENTUCKY

#17 **\$9.0 BILLION**
SPENT IN STATE

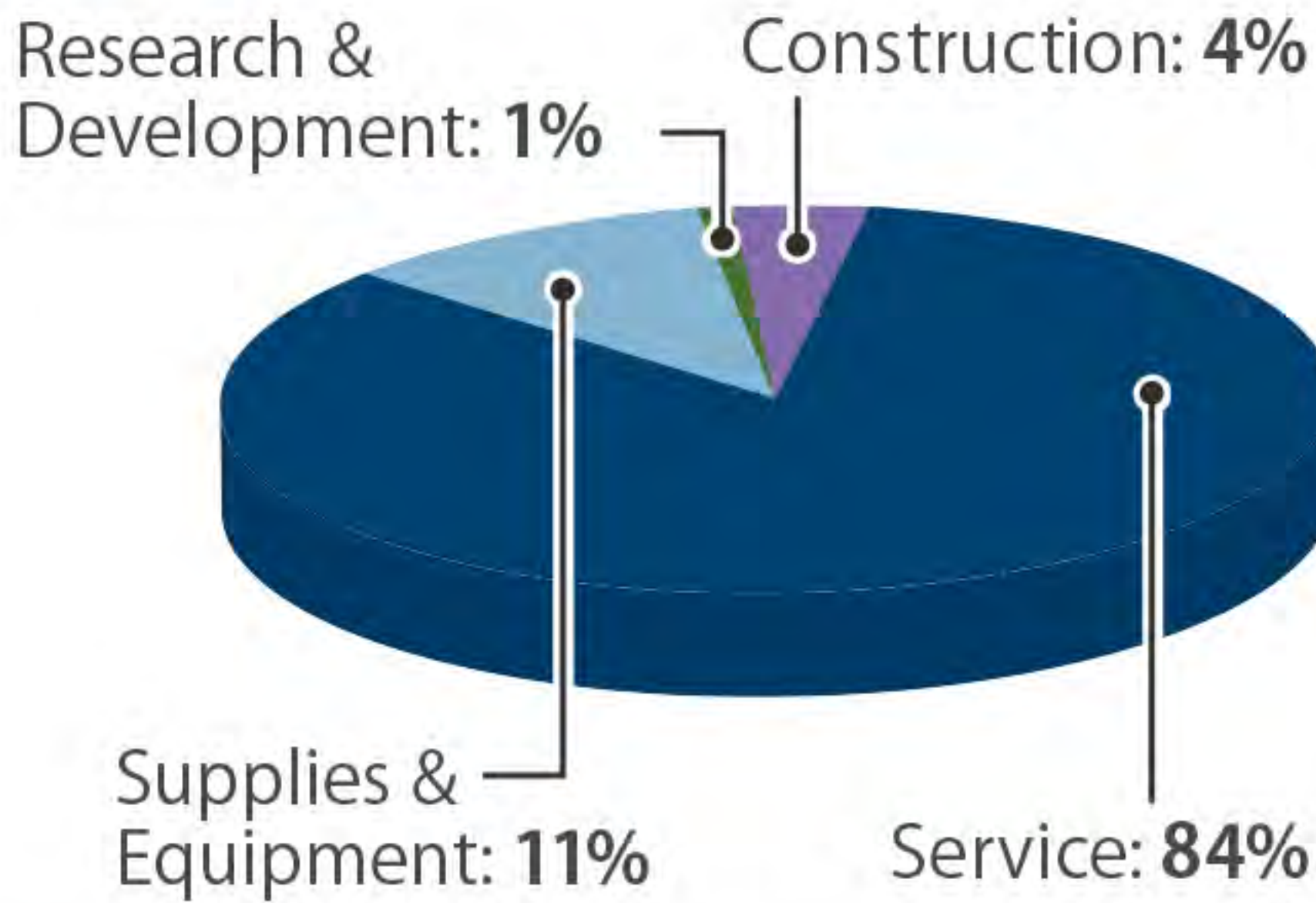
#8 **4.9% OF**
STATE GDP

2.2% OF TOTAL U.S.
DEFENSE SPENDING

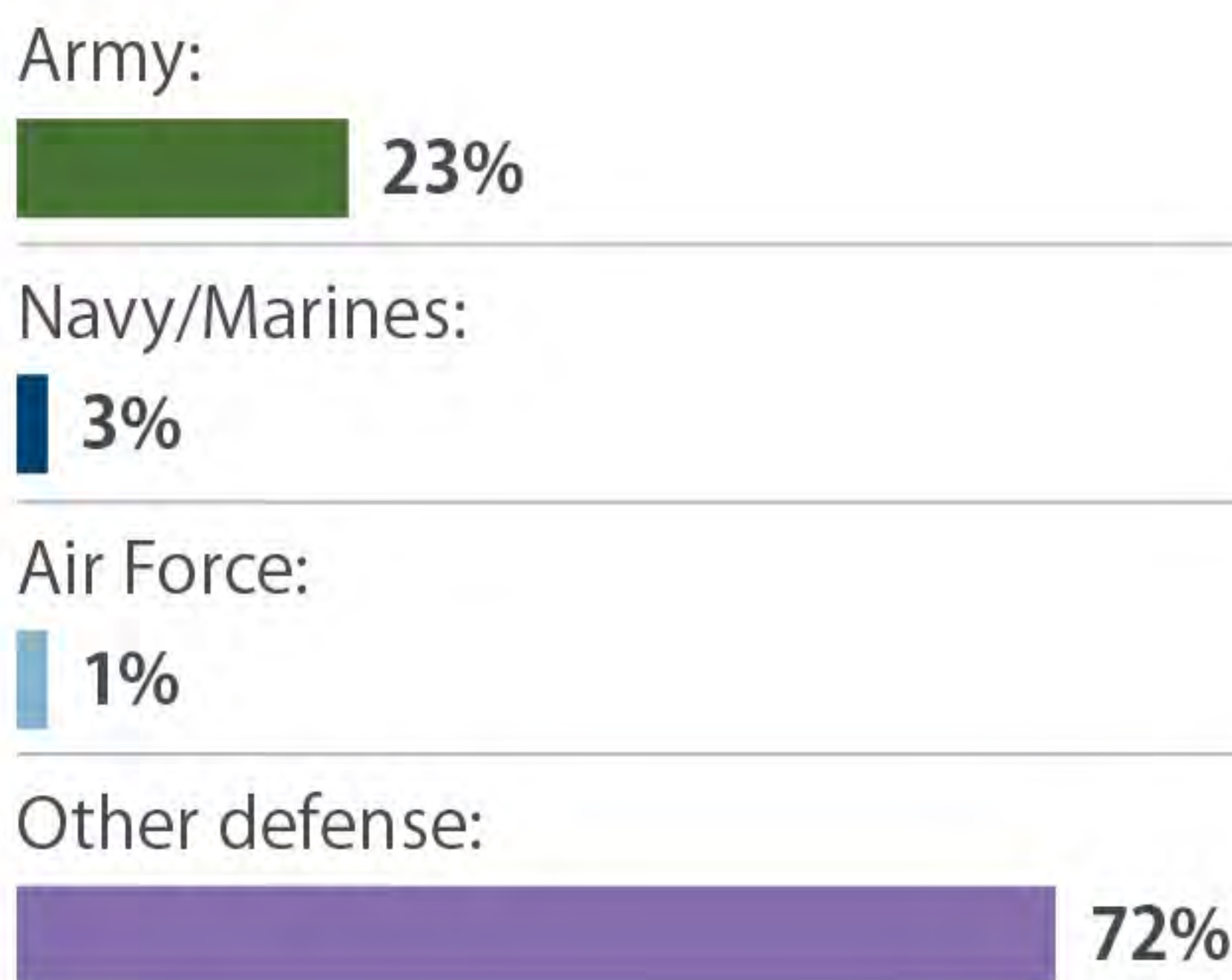
\$2,048 PER RESIDENT

CONTRACTS

By Type



By Service



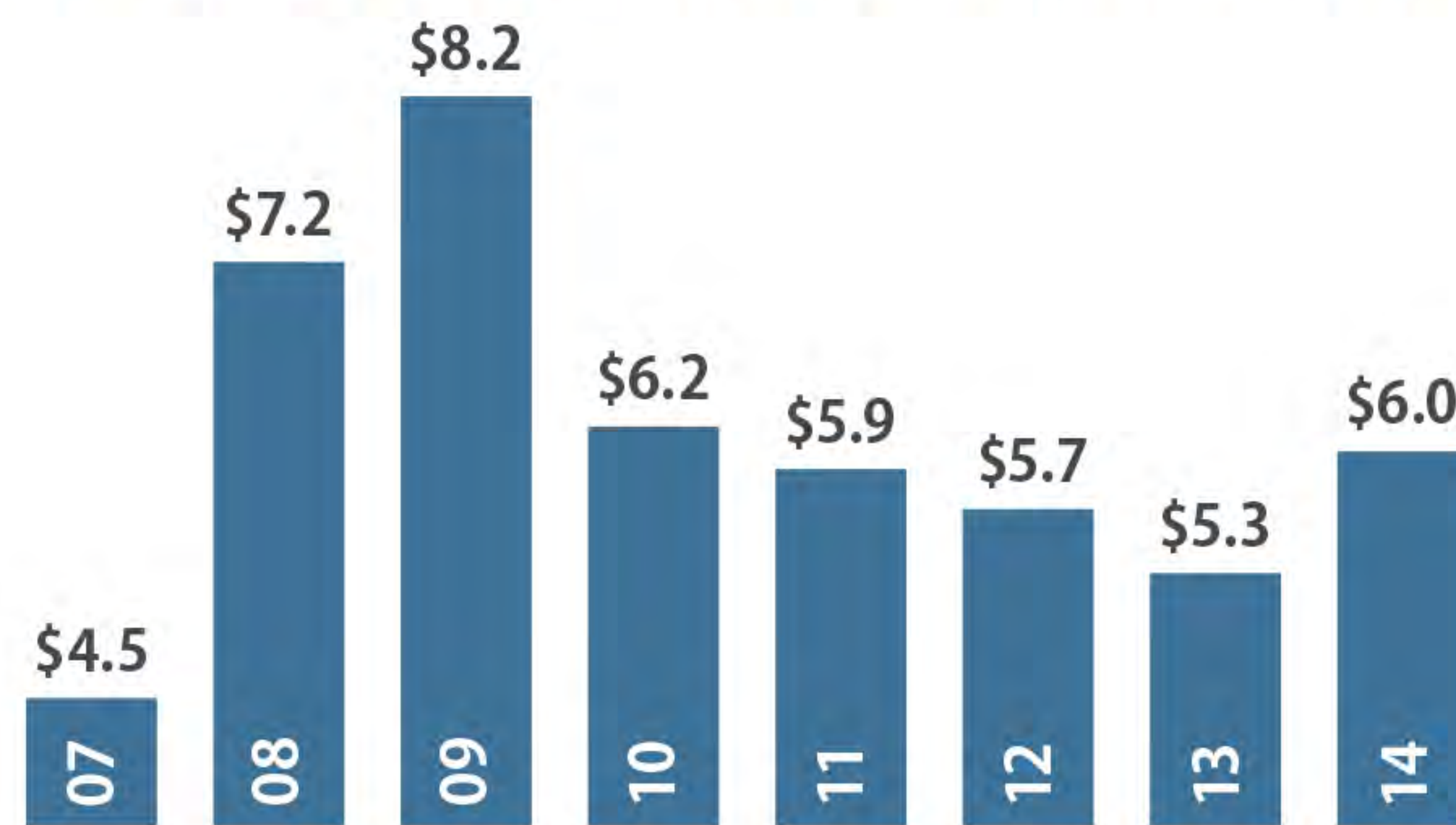
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Humana	\$3.6 B
Lockheed Martin	\$459.2 M
Bechtel Parsons Blue Grass Joint Venture	\$282.4 M
Raytheon	\$146.0 M
Boeing	\$93.1 M
Treviicos Soletanche JV	\$79.1 M
BAE Systems	\$70.8 M
Strategic Communications	\$55.4 M
Finmeccanica	\$54.0 M
Serco Group	\$53.7 M

Value of Contract Awards Performed (Billions)

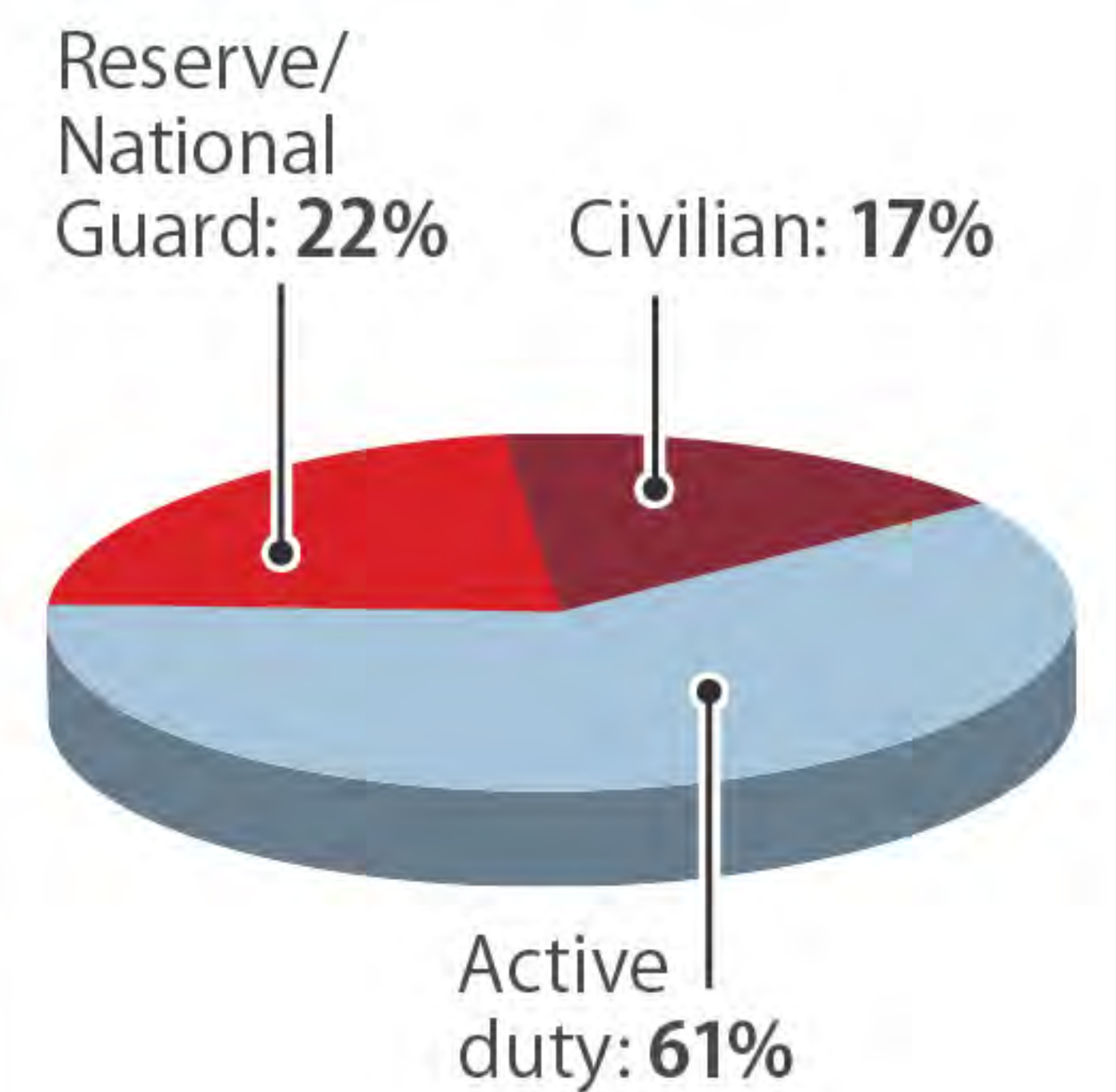


DEFENSE PERSONNEL

\$3.0 Billion
TOTAL PAYROLL

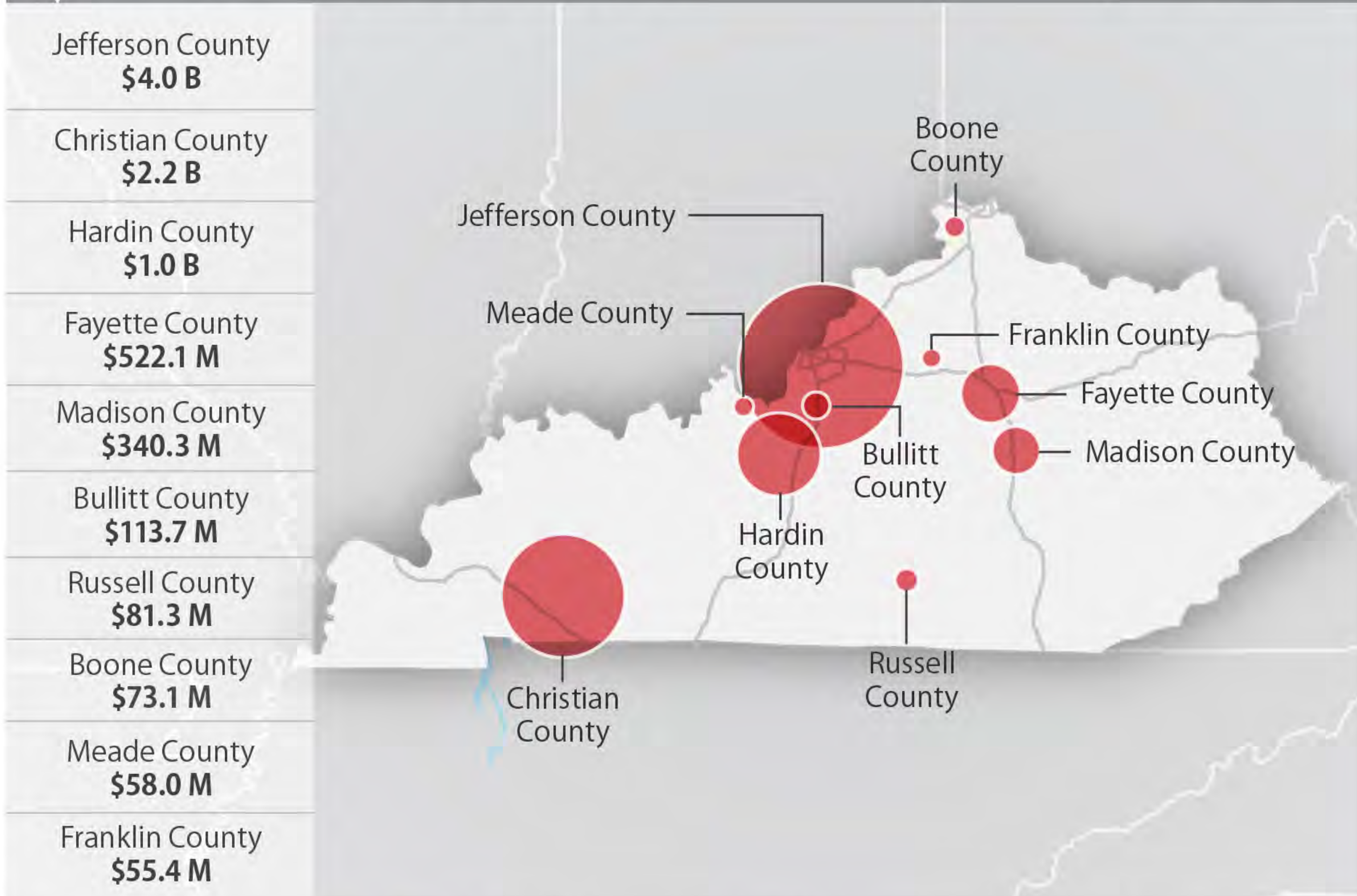
58,806
TOTAL PERSONNEL

Allocation, By Type

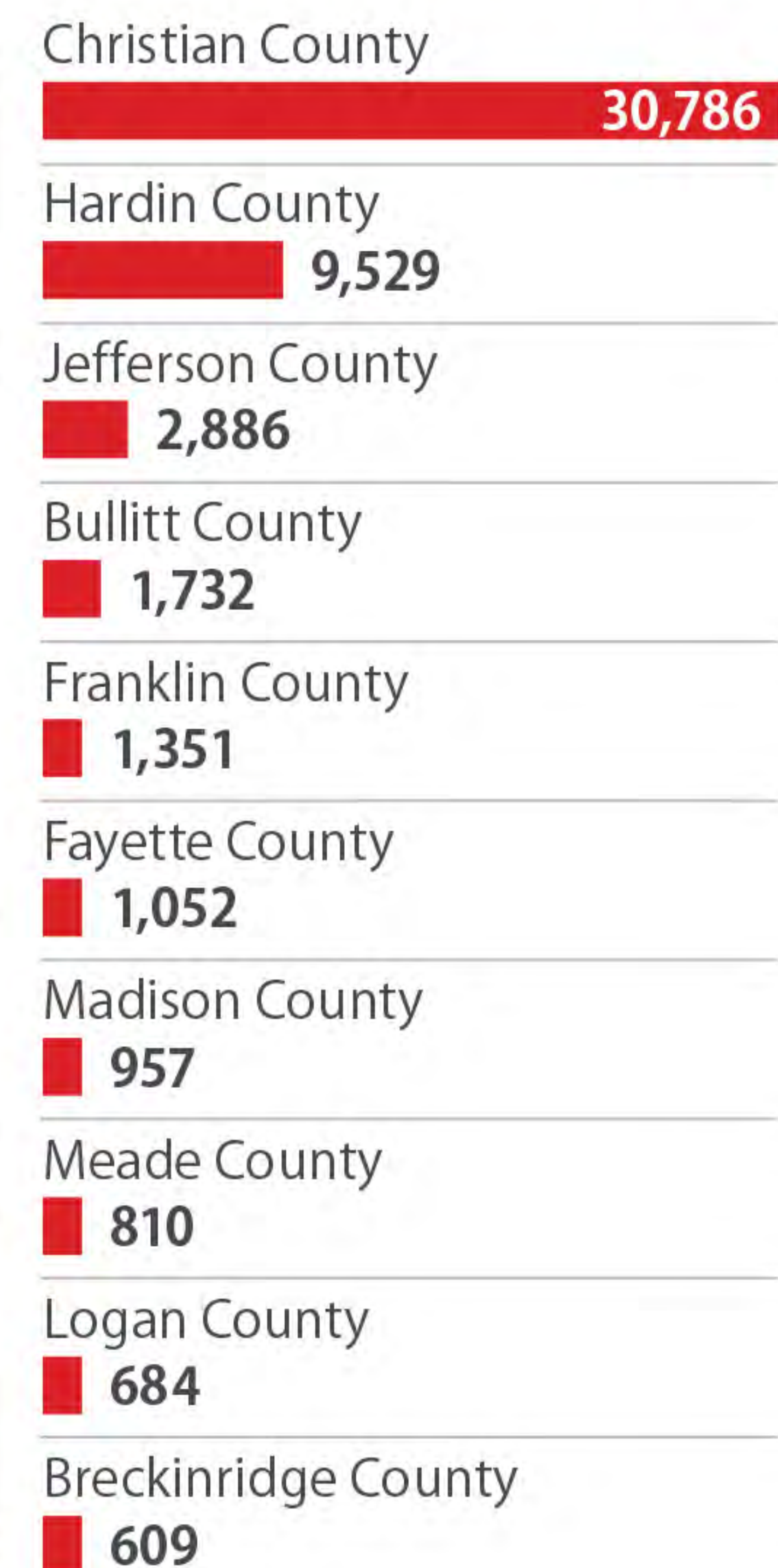


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

LOUISIANA

#28 \$3.7 BILLION SPENT IN STATE

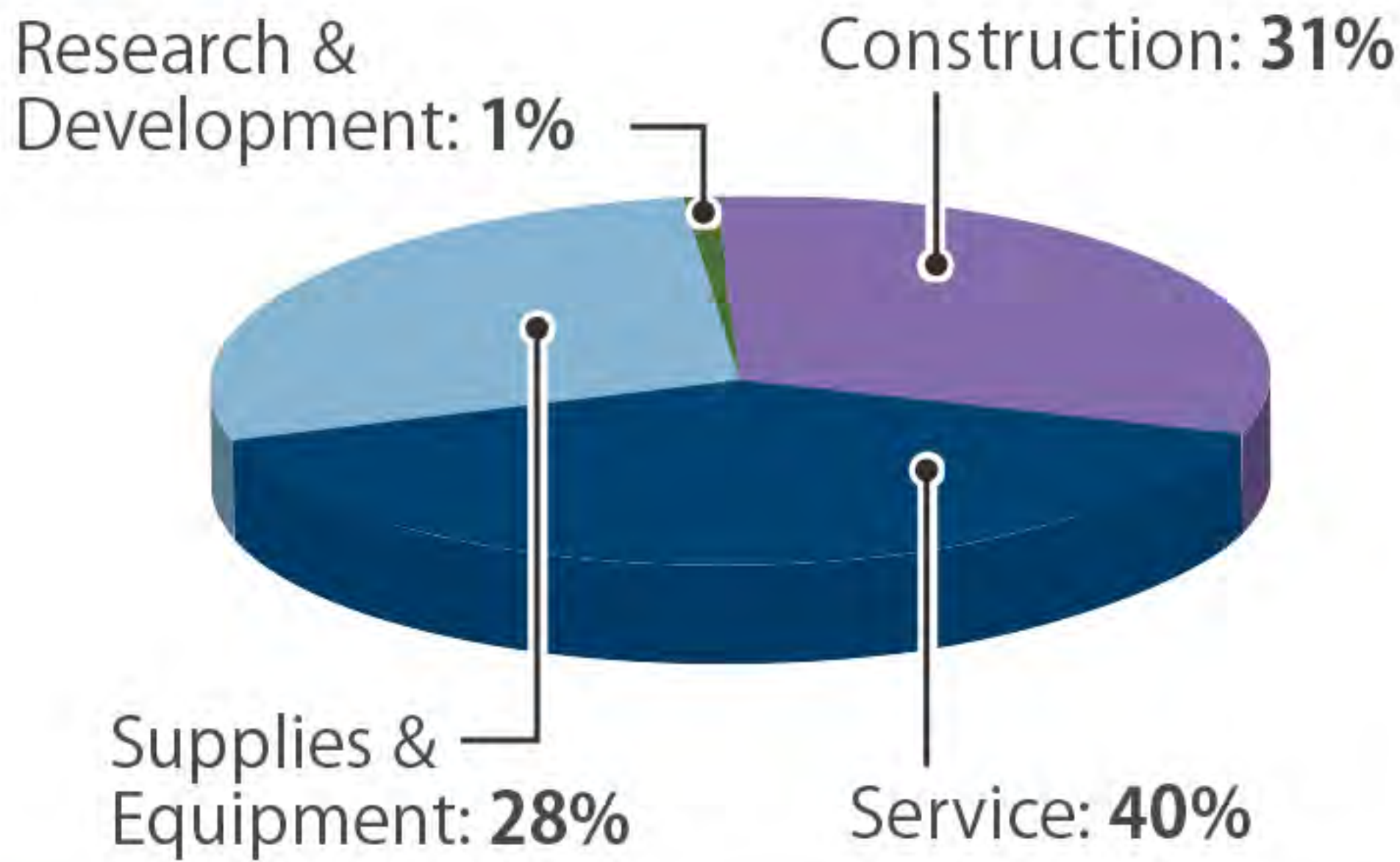
#30 1.4% OF STATE GDP

0.9% OF TOTAL U.S. DEFENSE SPENDING

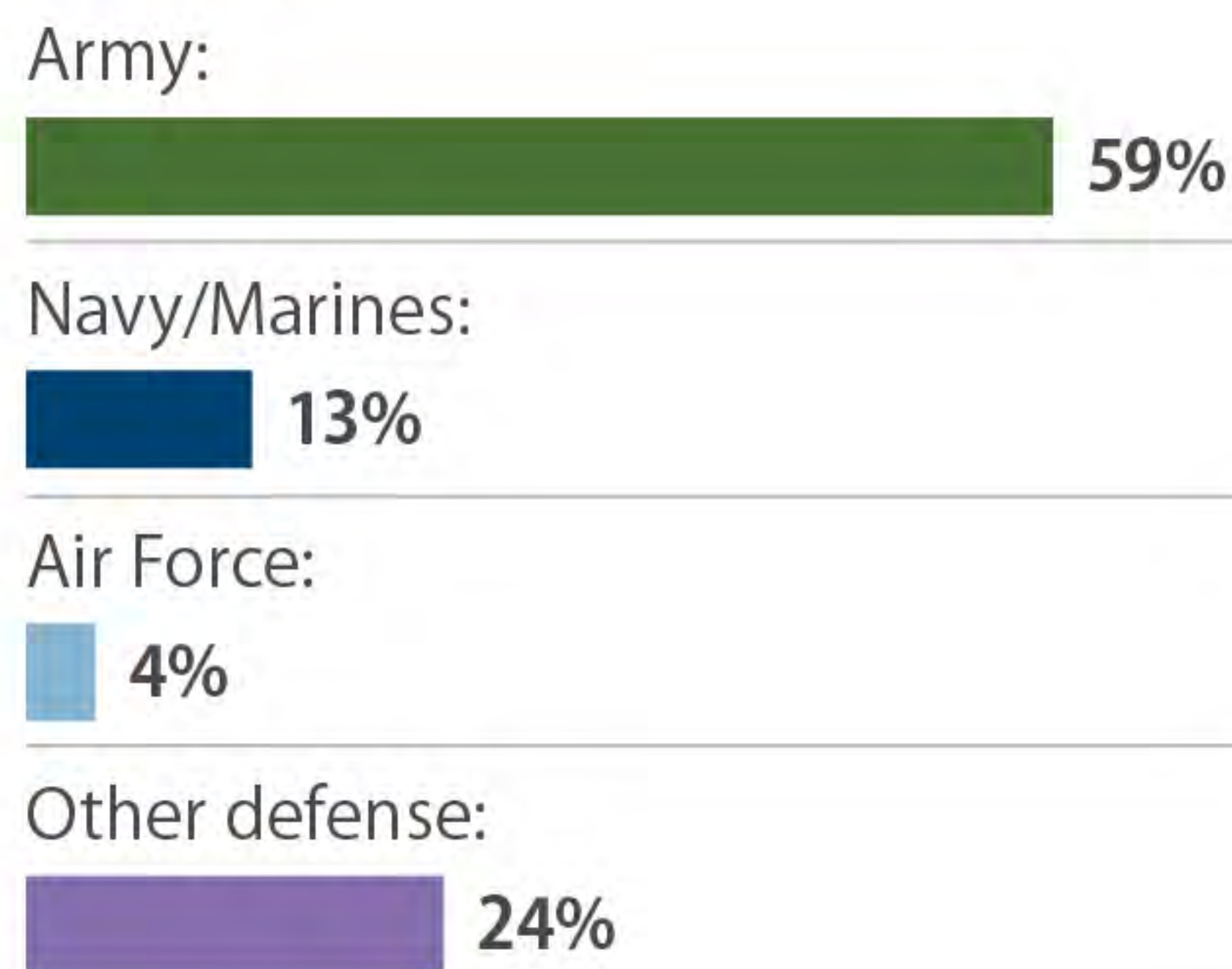
\$786 PER RESIDENT

CONTRACTS

By Type



By Service



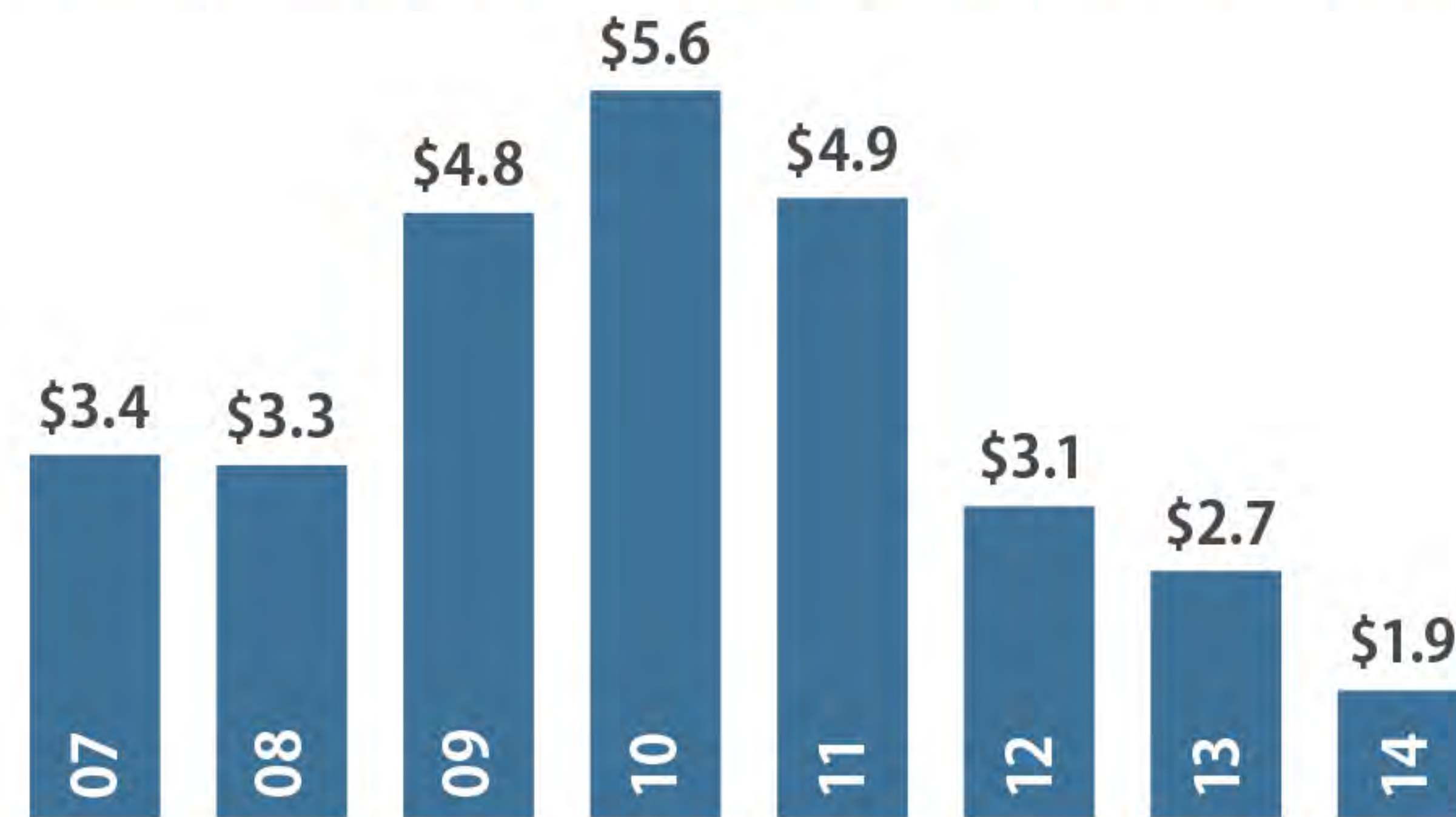
Fiscal Year 2014

Top Contractors

(M=millions)

Placid Refining Company	\$203.9 M
Textron	\$176.8 M
PCCP Constructors Joint Venture	\$164.6 M
Cubic Corporation	\$81.2 M
American Water Works	\$67.1 M
Boh Bros. Construction	\$47.2 M
Hornbeck Offshore Services	\$40.7 M
FEDCON Joint Venture	\$38.2 M
Weeks Marine	\$36.4 M
Huntington Ingalls	\$34.9 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

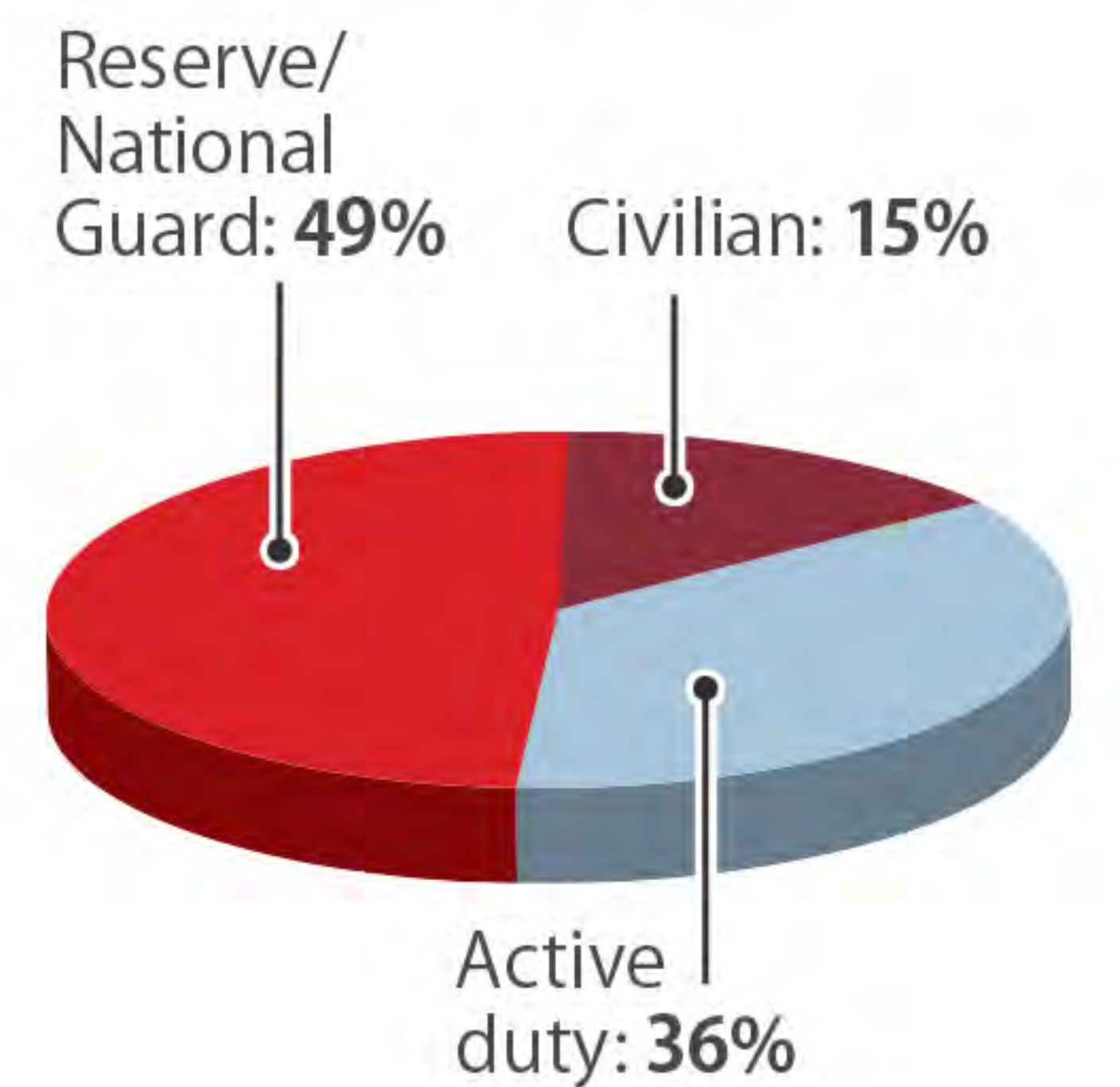
\$1.8 Billion

TOTAL PAYROLL

41,614

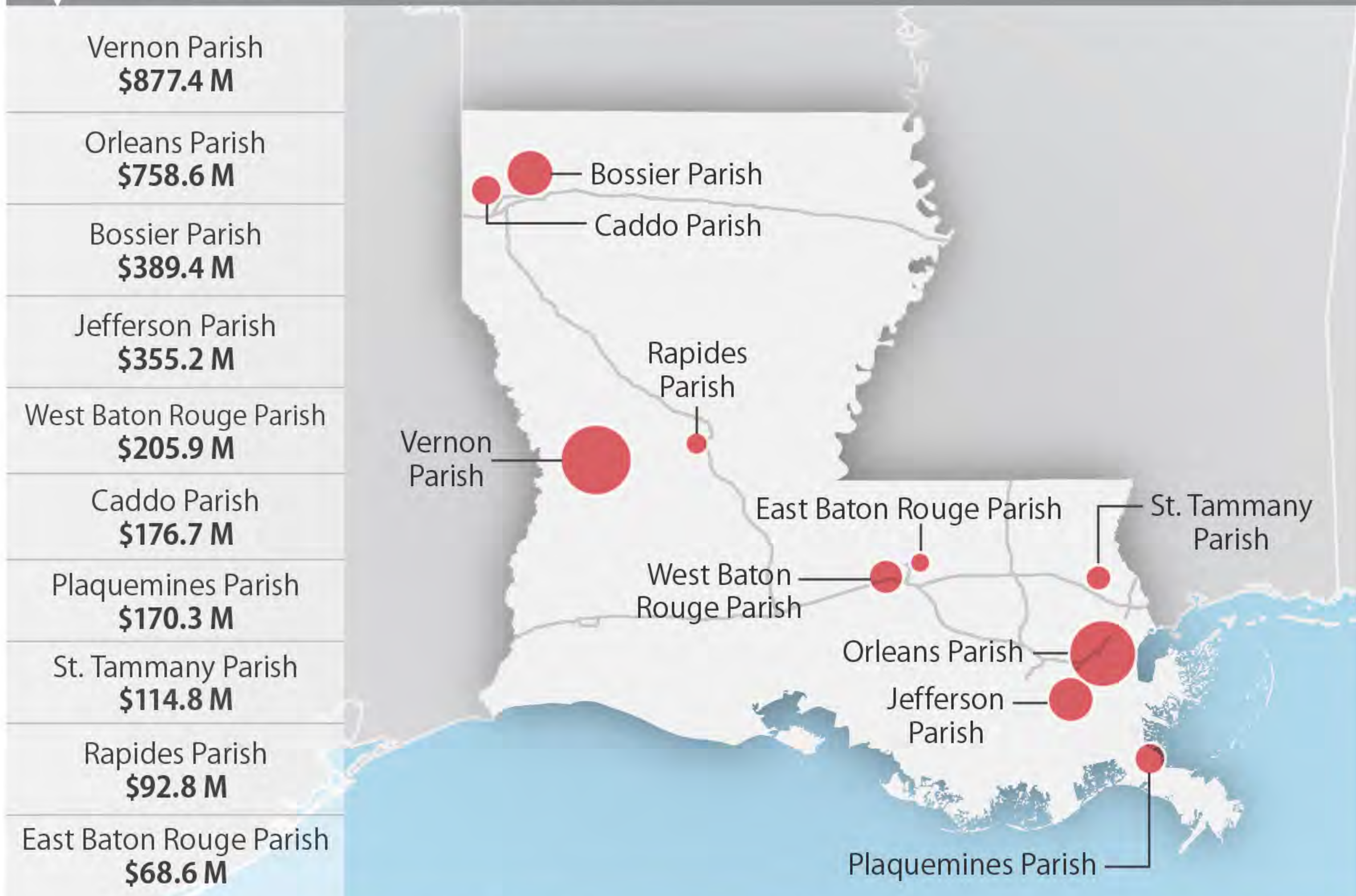
TOTAL PERSONNEL

Allocation, By Type

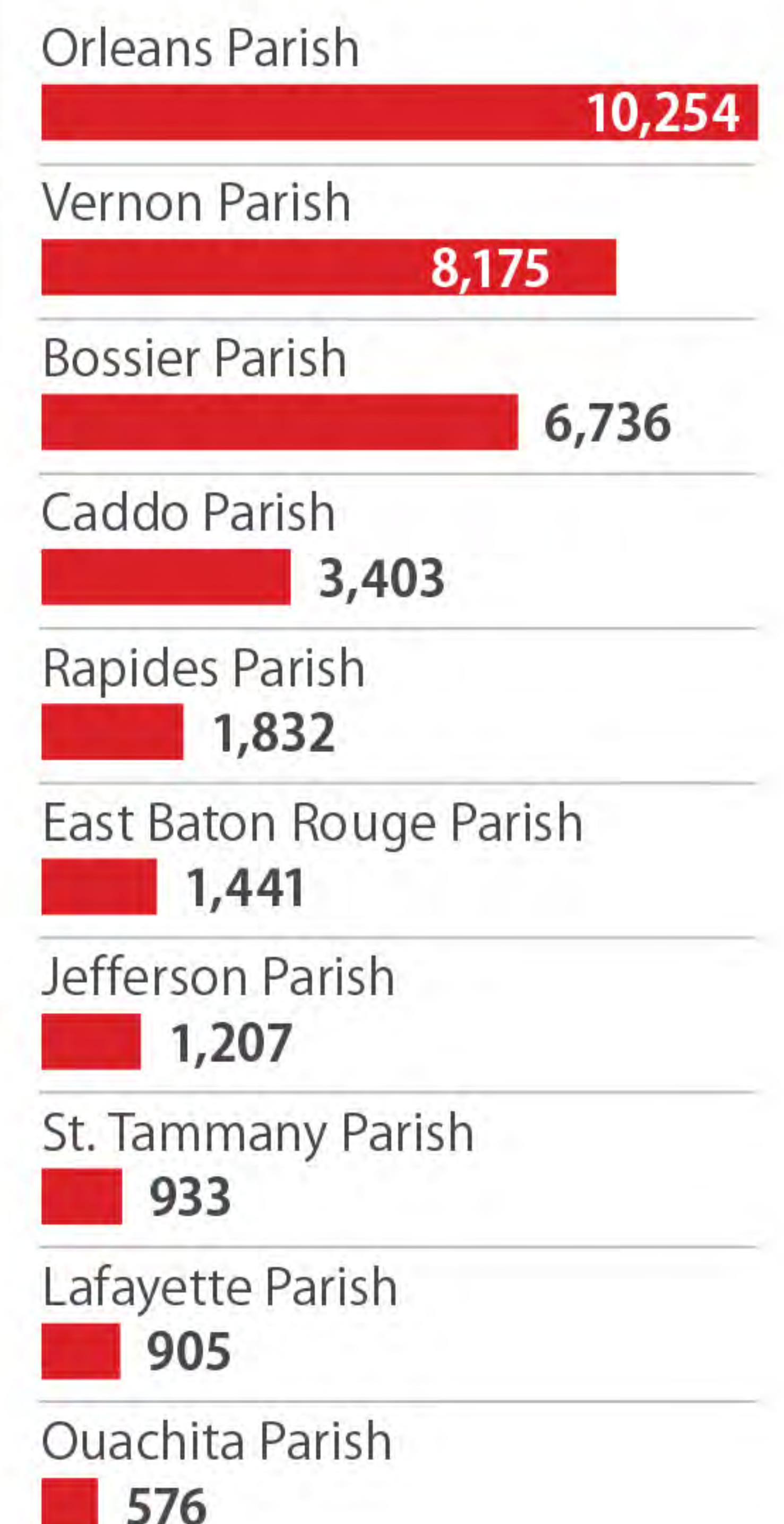


TOP DEFENSE SPENDING LOCATIONS

(M=millions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

MAINE

#35 \$2.5 BILLION SPENT IN STATE

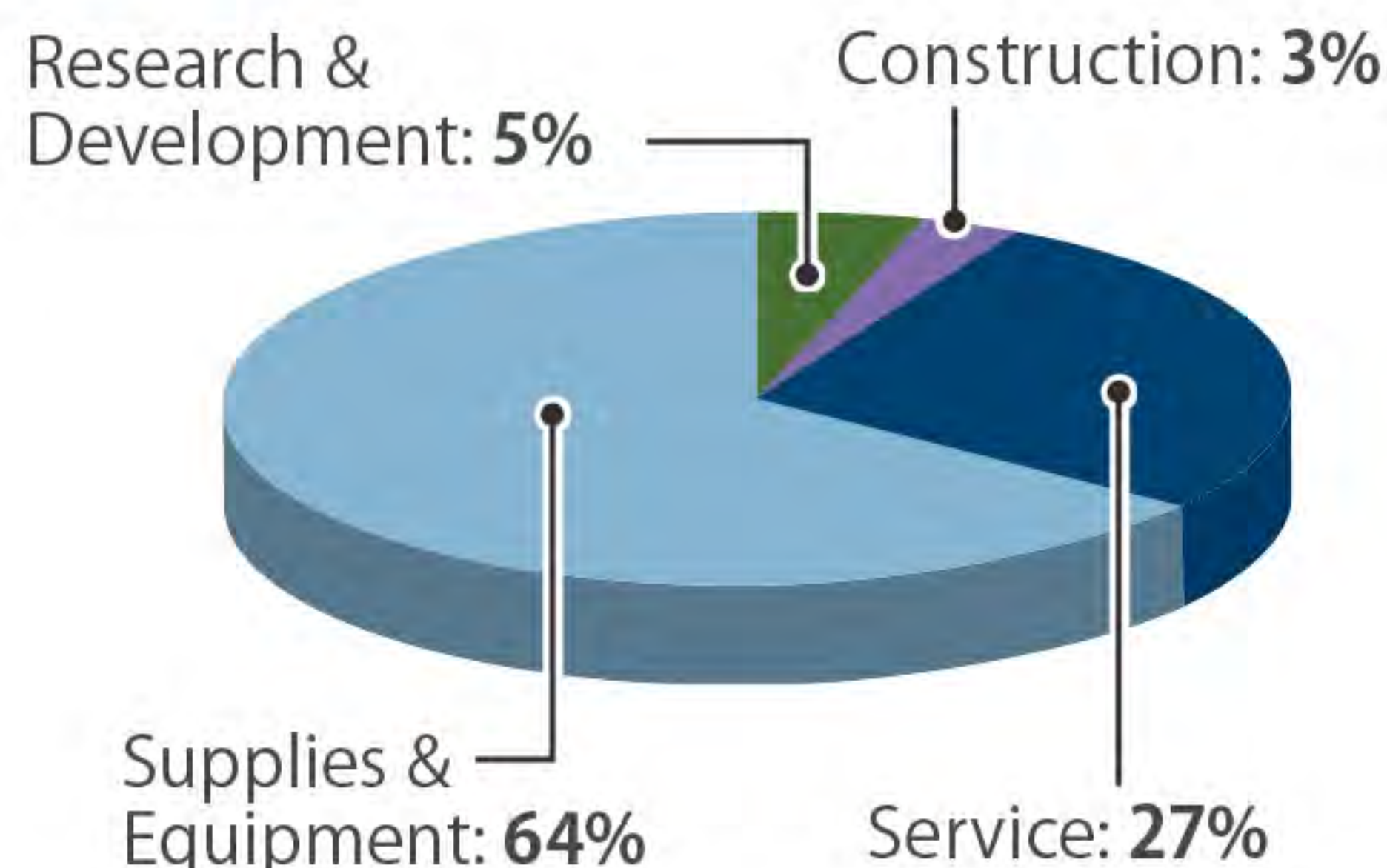
#9 4.4% OF STATE GDP

0.6% OF TOTAL U.S. DEFENSE SPENDING

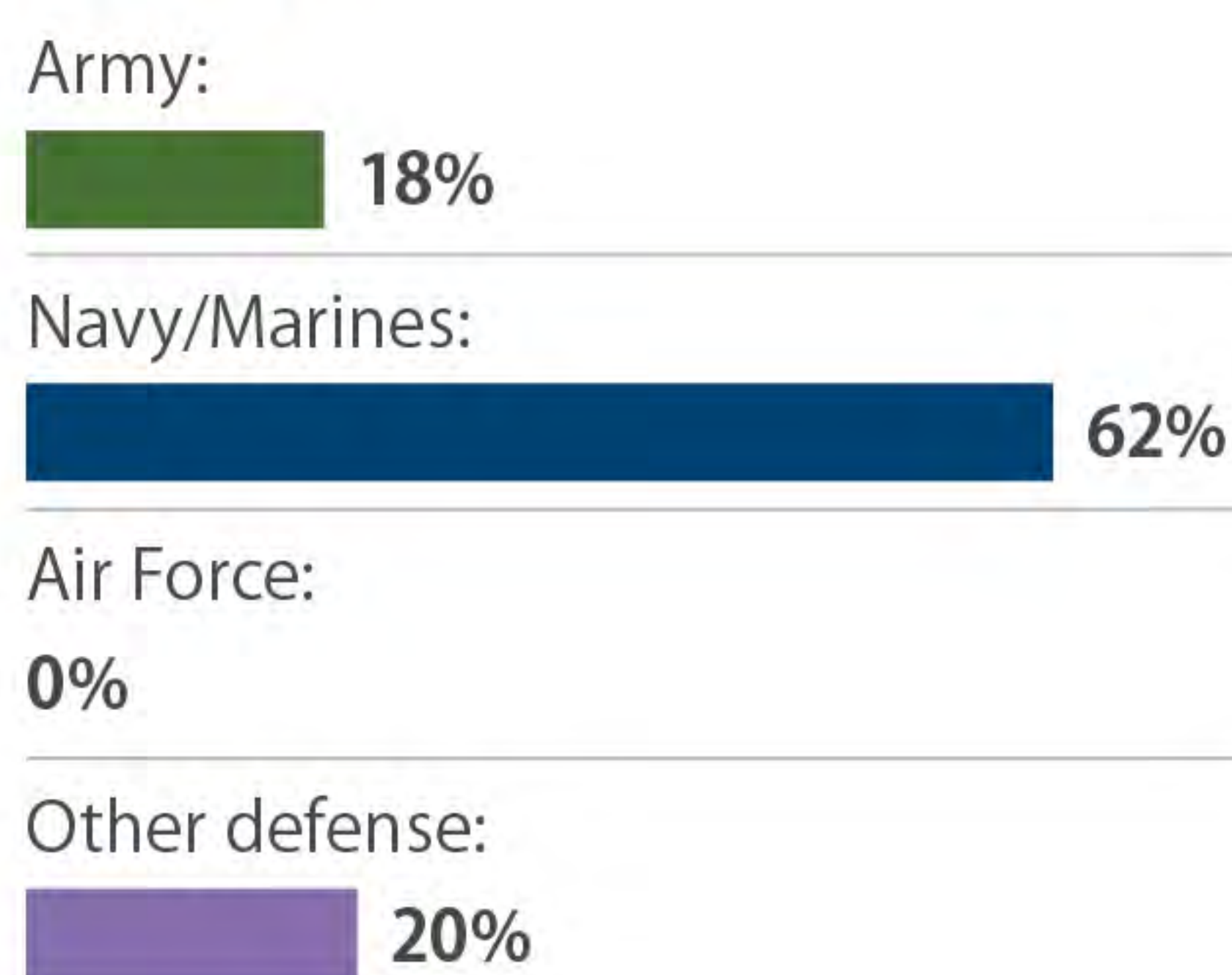
\$1,855 PER RESIDENT

CONTRACTS

By Type



By Service



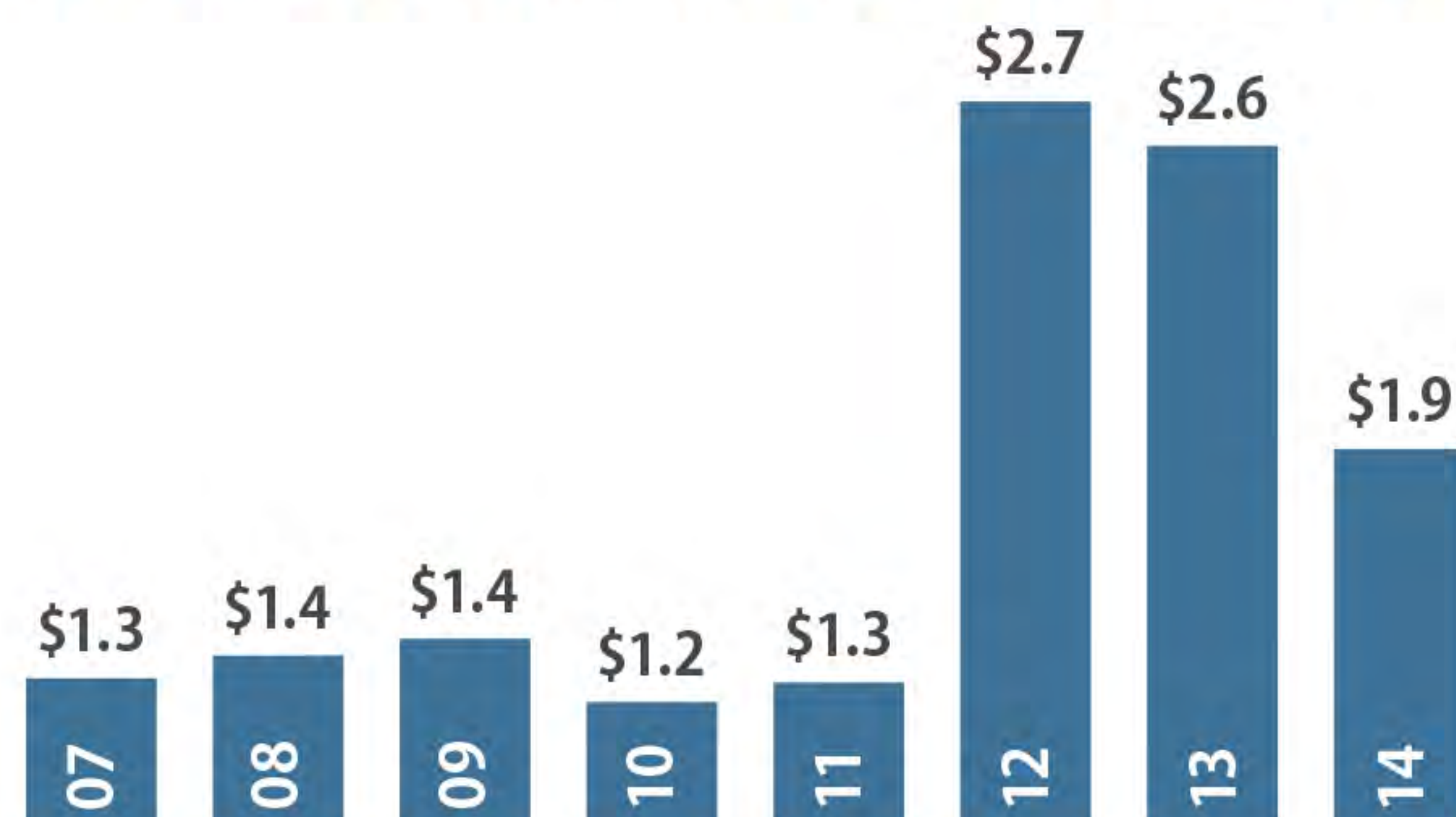
Fiscal Year 2014

Top Contractors

(M=millions)

General Dynamics	\$984.2 M
Martin's Point Health Care Inc.	\$292.6 M
JCN Construction	\$13.3 M
Group Home Foundation	\$13.2 M
Environmental Chemical Corp	\$11.8 M
City of Bangor	\$9.5 M
Reed & Reed	\$9.1 M
Ameresco	\$7.5 M
Gilbane	\$6.3 M
Tetra Tech	\$6.0 M

Value of Contract Awards Performed (Billions)

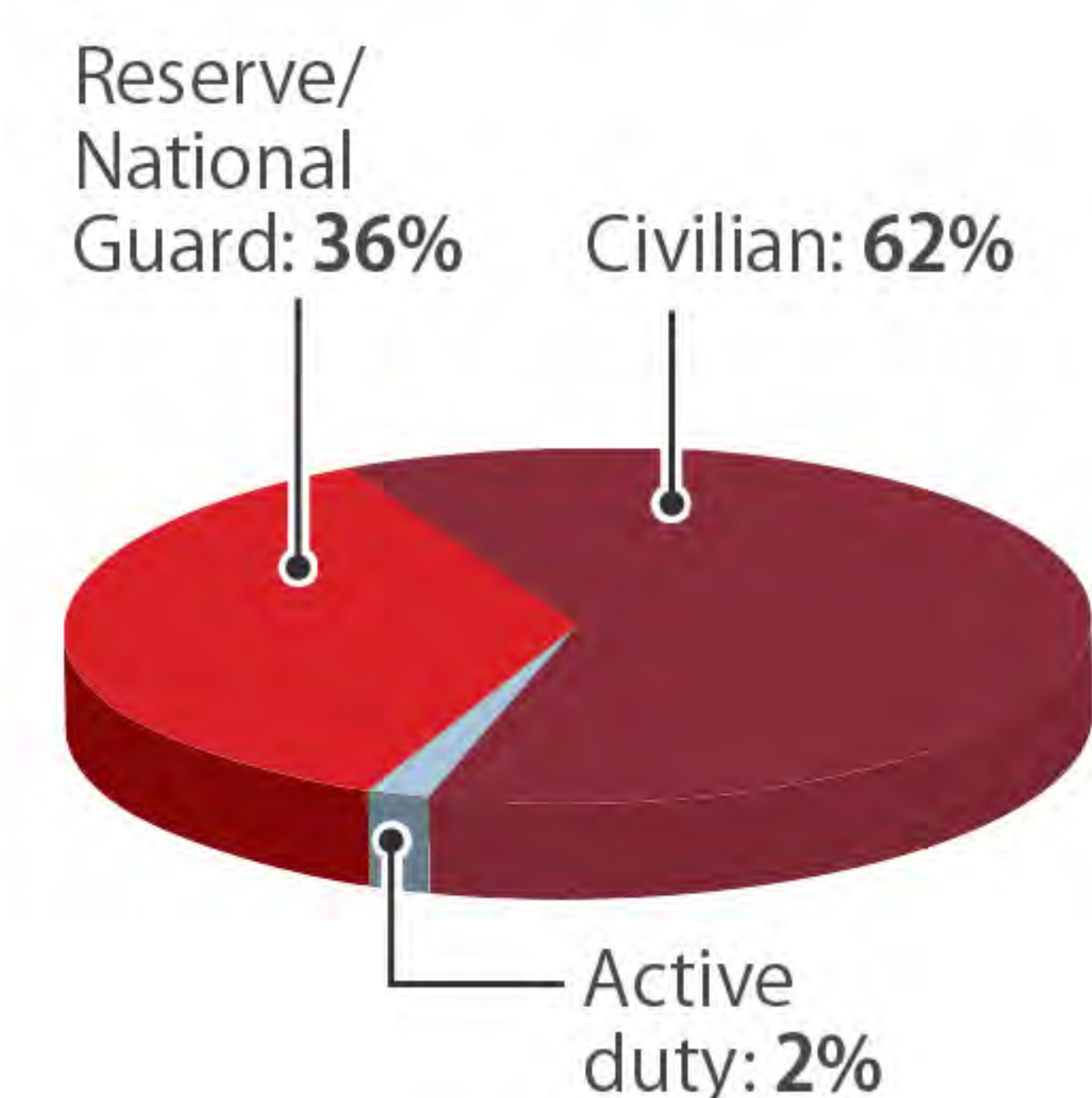


DEFENSE PERSONNEL

\$596.4 Million
TOTAL PAYROLL

11,187
TOTAL PERSONNEL

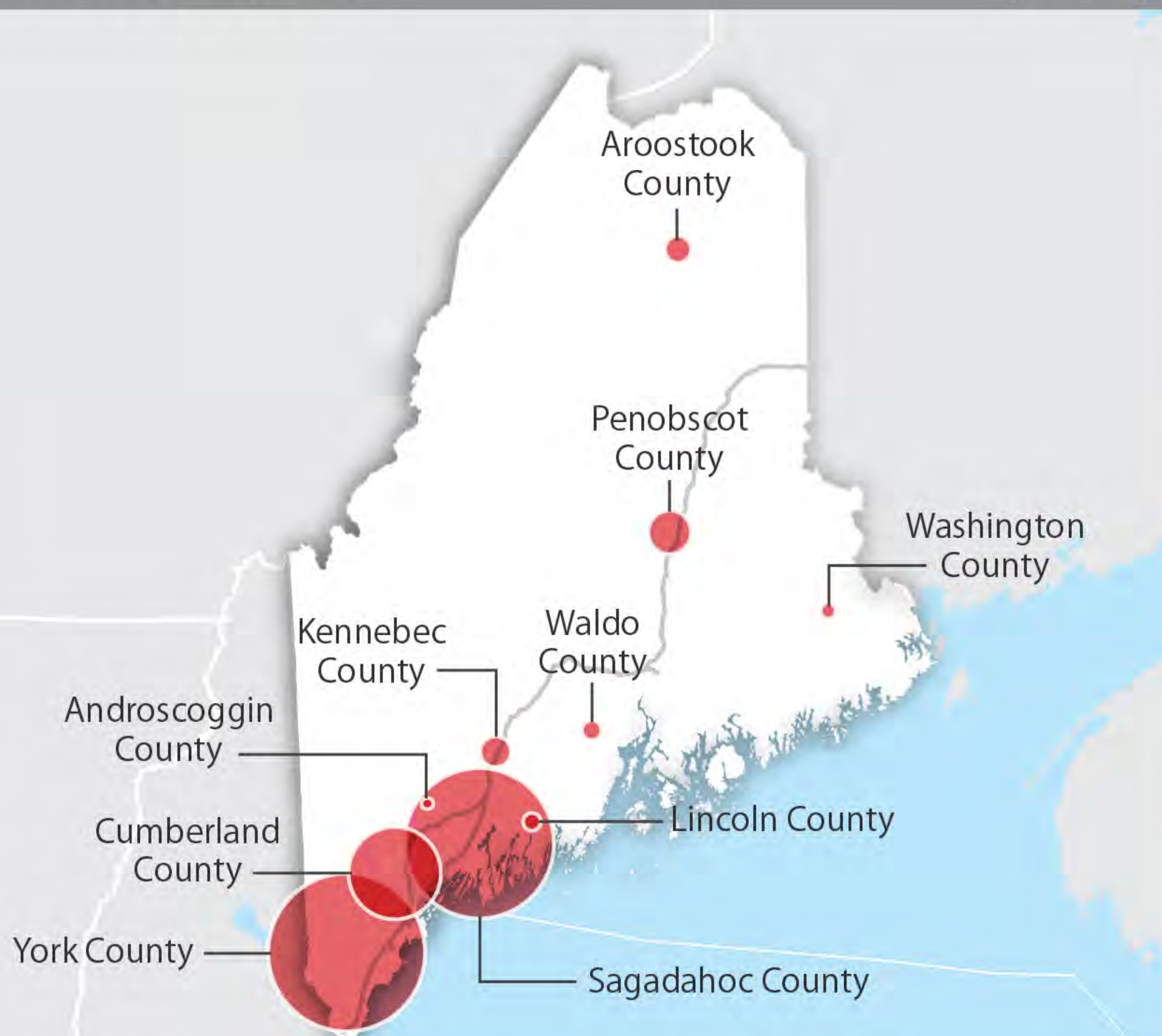
Allocation, By Type



TOP DEFENSE SPENDING LOCATIONS

(M=millions)

York County	\$996.5 M
Sagadahoc County	\$911.2 M
Cumberland County	\$340.2 M
Penobscot County	\$81.0 M
Kennebec County	\$40.8 M
Aroostook County	\$28.6 M
Waldo County	\$15.7 M
Lincoln County	\$14.0 M
Washington County	\$10.4 M
Androscoggin County	\$5.8 M



Top Personnel Locations

York County	5,564
Penobscot County	1,988
Kennebec County	913
Cumberland County	792
Aroostook County	636
Androscoggin County	335
Lincoln County	184
Sagadahoc County	150
Piscataquis County	131
Hancock County	114

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

MARYLAND

#4 \$19.6 BILLION SPENT IN STATE

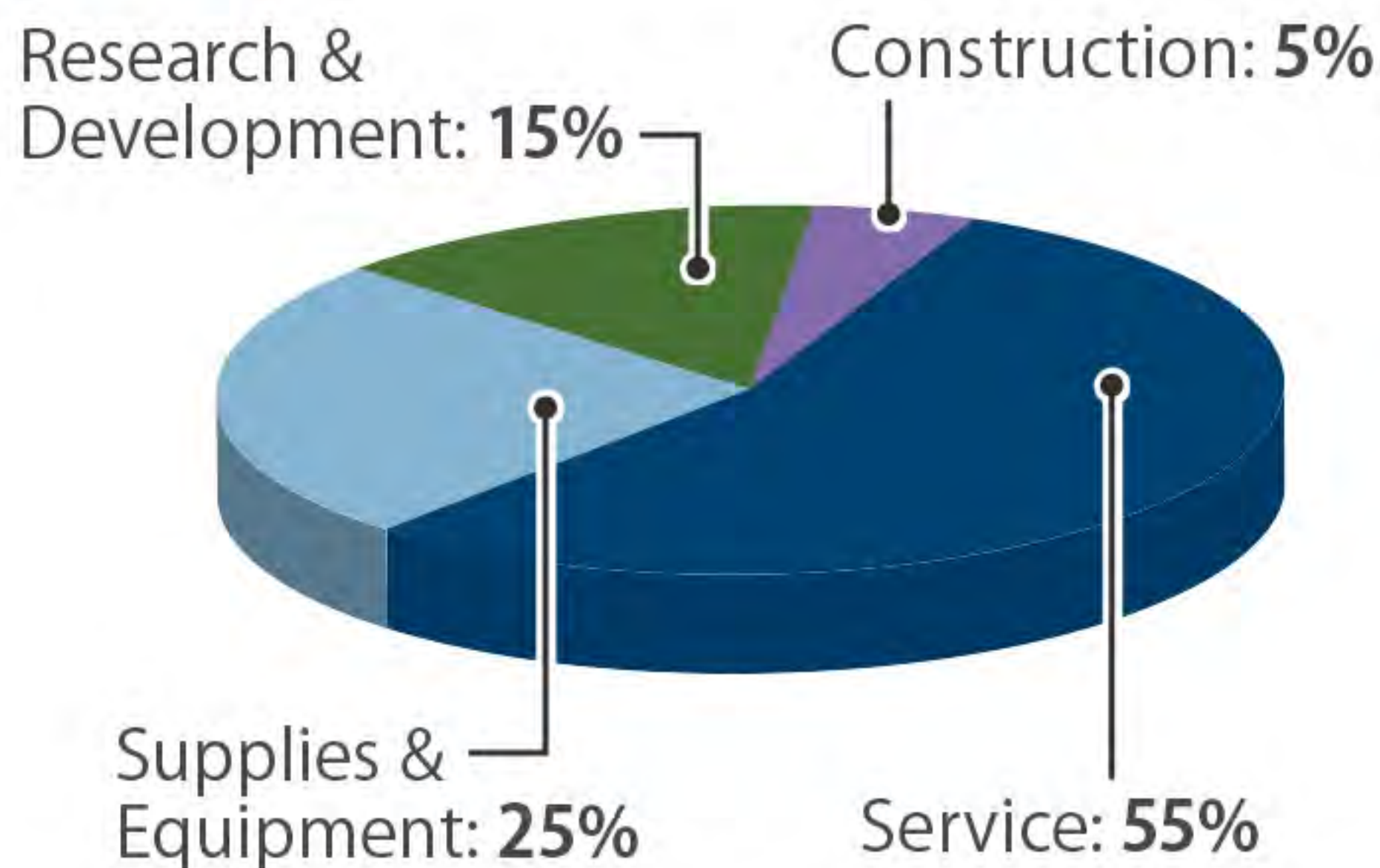
#6 5.7% OF STATE GDP

4.7% OF TOTAL U.S. DEFENSE SPENDING

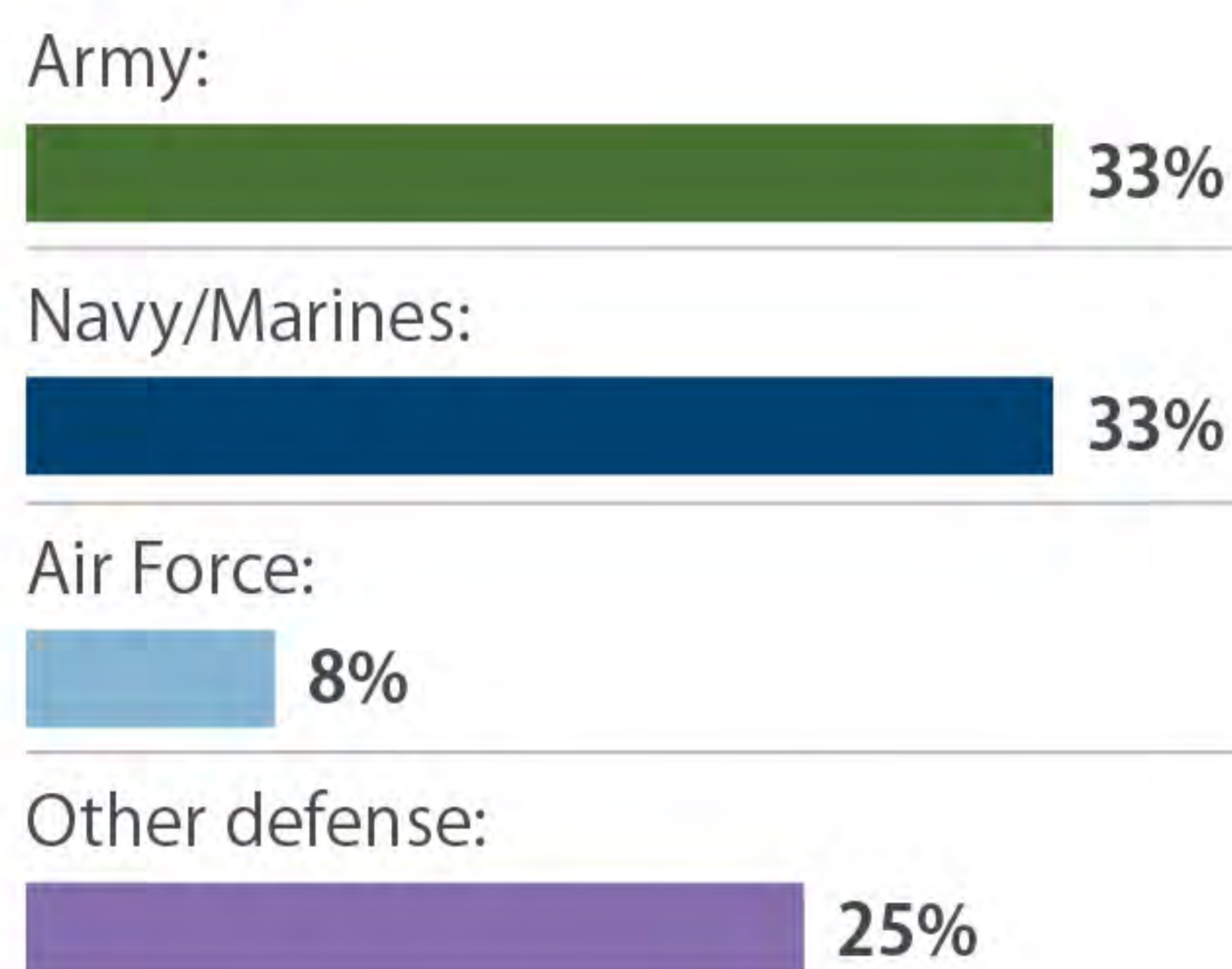
\$3,287 PER RESIDENT

CONTRACTS

By Type



By Service



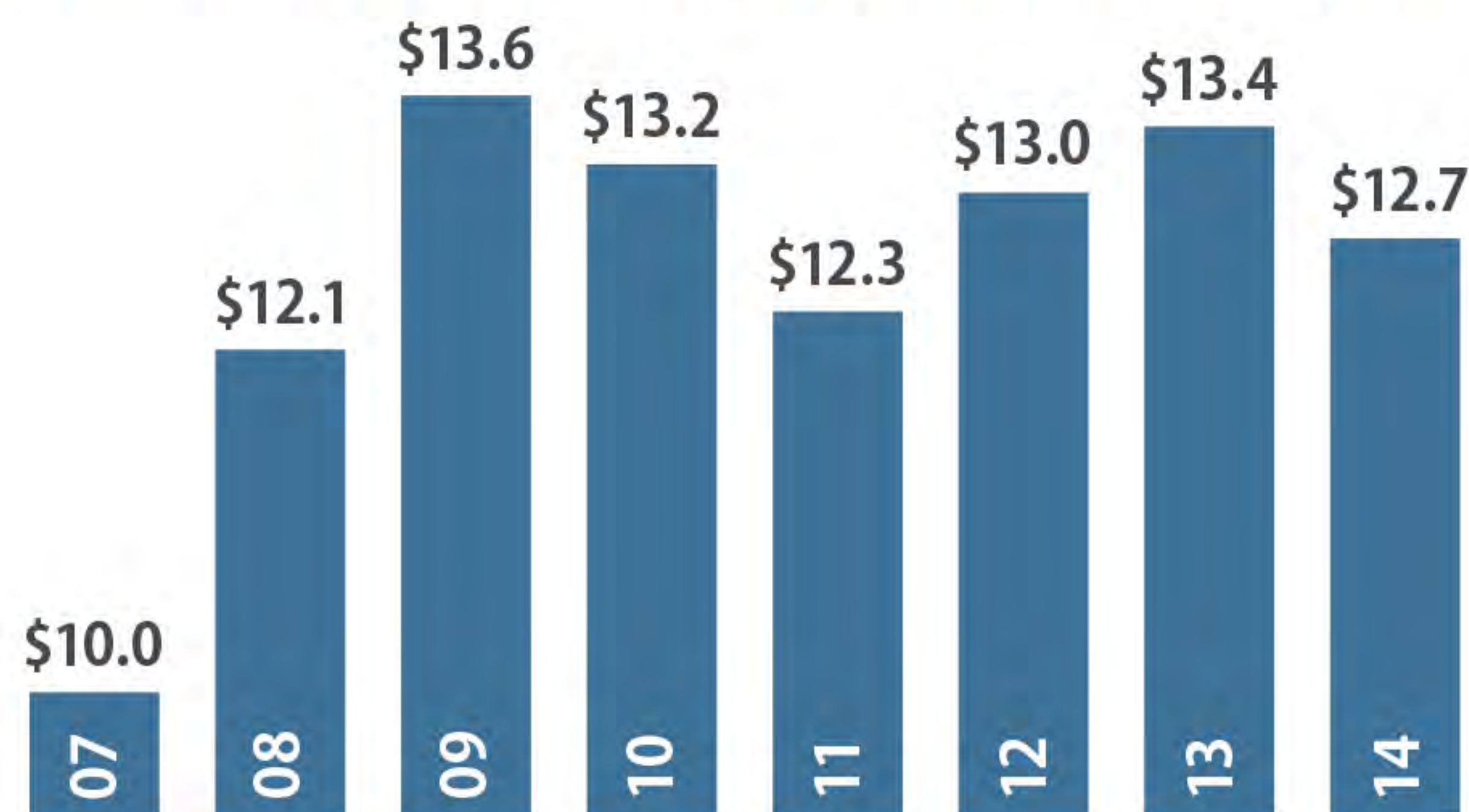
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Lockheed Martin	\$1.2 B
Textron	\$589.7 M
Huntington Ingalls	\$547.8 M
BAE Systems	\$525.4 M
Johns Hopkins University	\$444.1 M
Johns Hopkins Health System	\$344.5 M
ManTech International	\$315.2 M
Computer Sciences Corporation	\$256.0 M
Cerberus Capital Management (DynCorp Intl)	\$224.4 M
Booz Allen Hamilton Holding Corporation	\$224.1 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

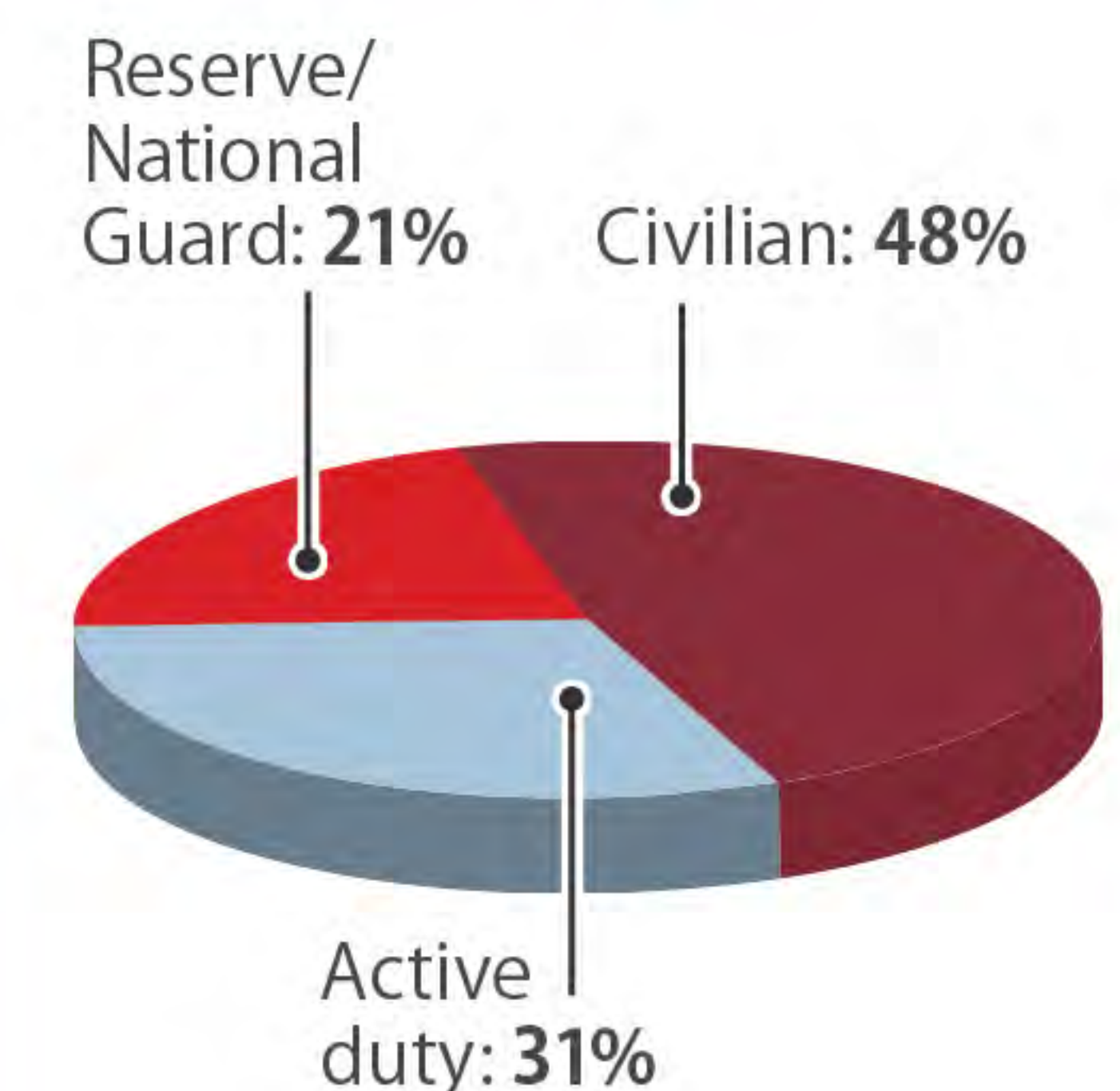
\$6.9 Billion

TOTAL PAYROLL

91,978

TOTAL PERSONNEL

Allocation, By Type



TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)

Anne Arundel County	\$3.5 B
Montgomery County	\$3.2 B
Prince George's County	\$2.2 B
St. Mary's County	\$2.2 B
Harford County	\$1.9 B
Howard County	\$1.6 B
Baltimore County	\$1.6 B
Charles County	\$842.1 M
Frederick County	\$642.1 M
Baltimore City	\$599.0 M



Top Personnel Locations

Prince George's County	20,152
Anne Arundel County	17,574
Montgomery County	8,809
Howard County	5,932
Charles County	5,582
St. Mary's County	5,155
Harford County	4,732
Baltimore County	4,657
Calvert County	4,092
Frederick County	2,400

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

MASSACHUSETTS

#9 \$12.1 BILLION SPENT IN STATE

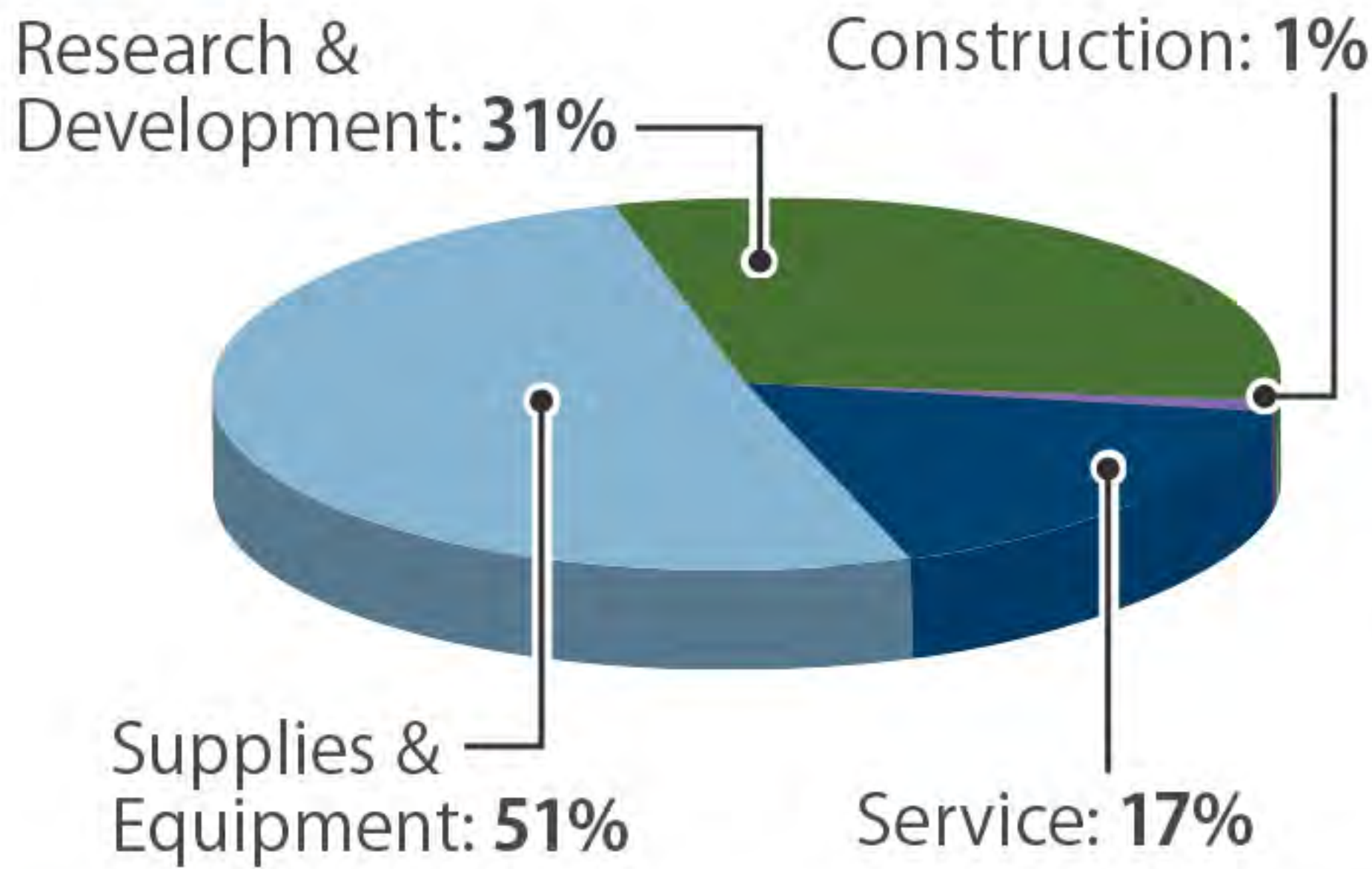
#18 2.7% OF STATE GDP

2.9% OF TOTAL U.S. DEFENSE SPENDING

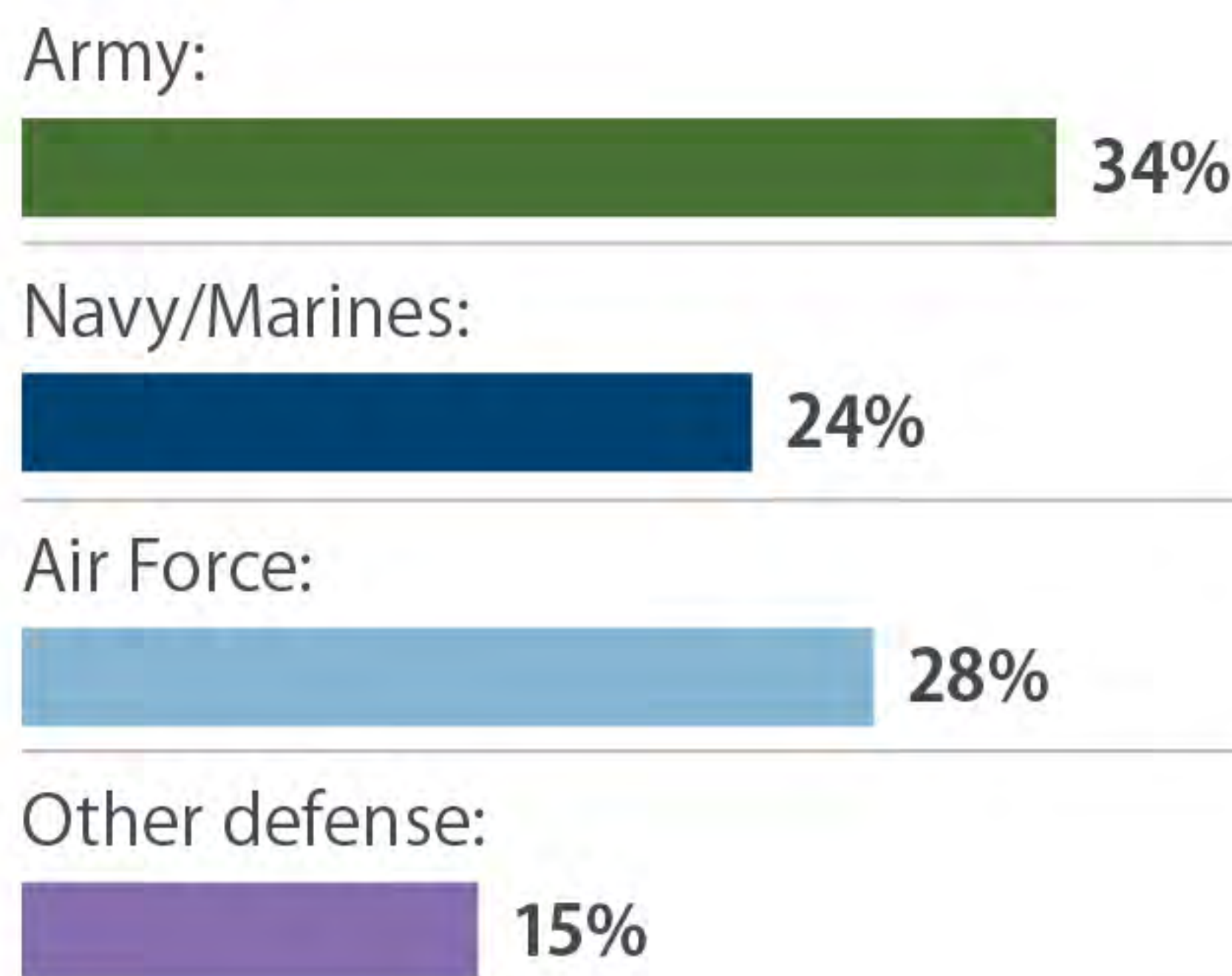
\$1,793 PER RESIDENT

CONTRACTS

By Type



By Service



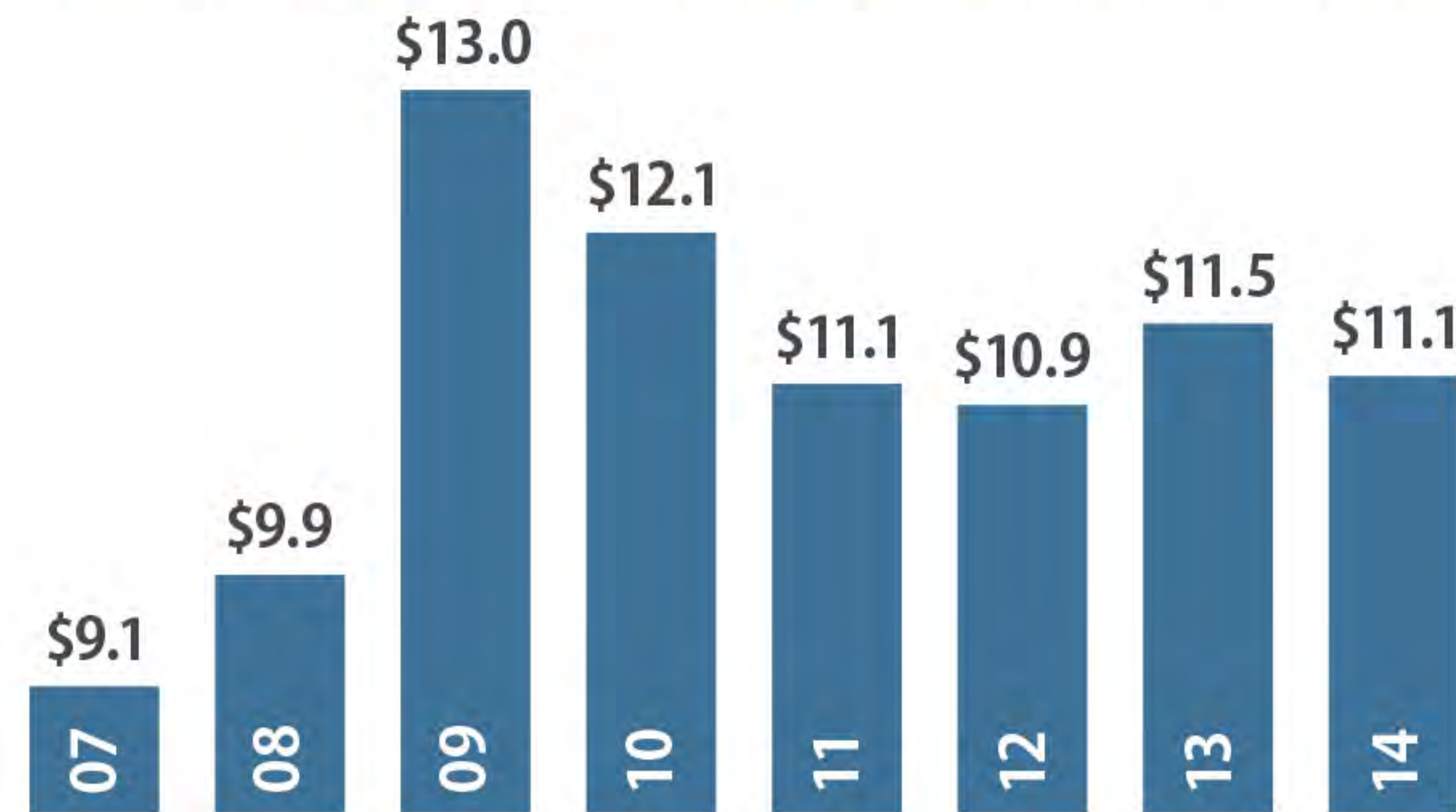
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Raytheon	\$3.7 B
Massachusetts Institute of Technology	\$1.5 B
General Dynamics	\$1.3 B
General Electric	\$1.2 B
Draper Laboratory	\$491.7 M
MITRE	\$281.1 M
Textron	\$263.5 M
Jacobs Engineering Group	\$149.5 M
United Technologies	\$142.9 M
Brighton Marine Health Center	\$133.1 M

Value of Contract Awards Performed (Billions)

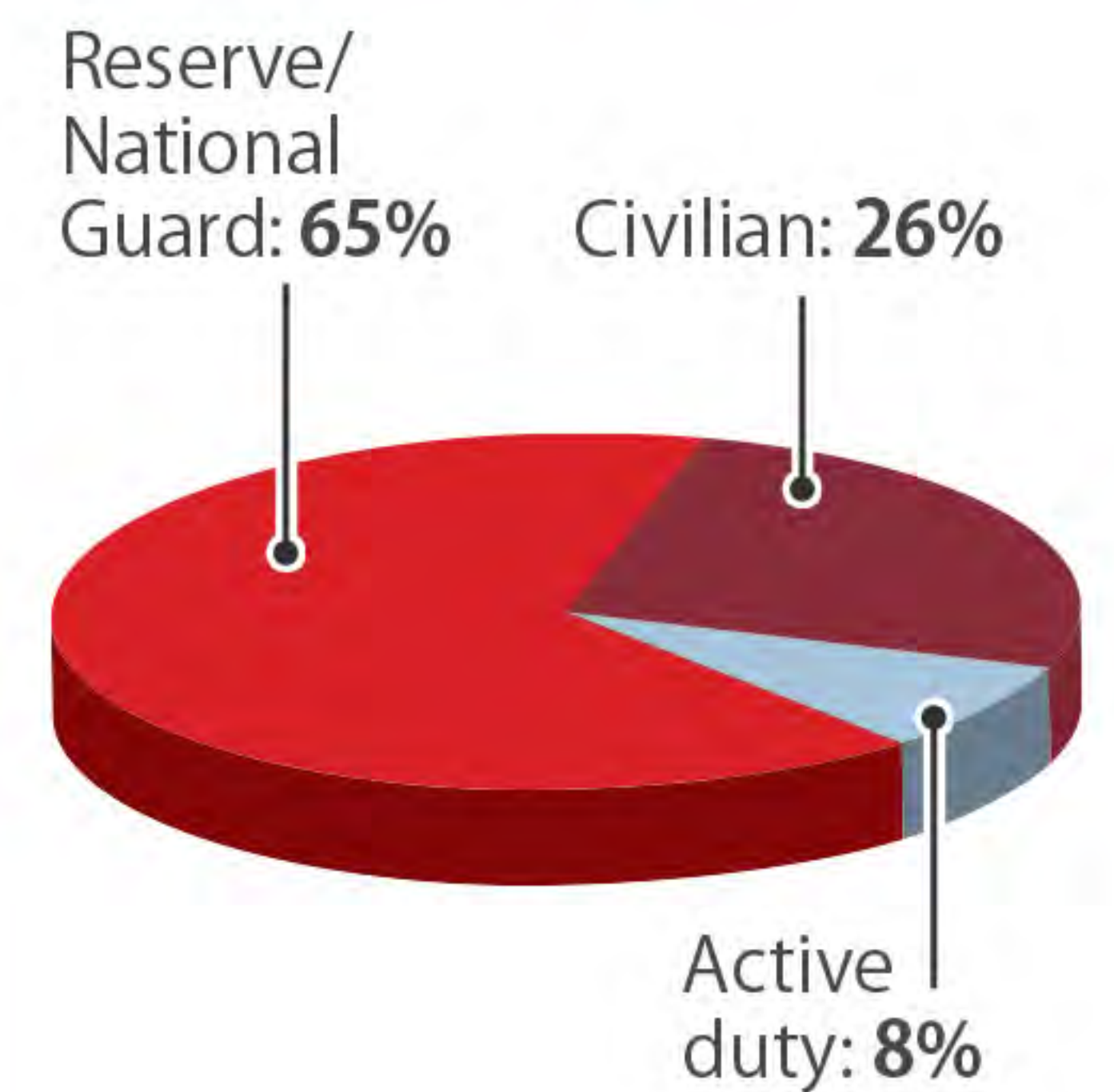


DEFENSE PERSONNEL

\$966.7 Million
TOTAL PAYROLL

23,798
TOTAL PERSONNEL

Allocation, By Type



TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)

Middlesex County	\$6.0 B
Essex County	\$3.2 B
Bristol County	\$1.0 B
Suffolk County	\$405.8 M
Norfolk County	\$369.7 M
Berkshire County	\$277.3 M
Worcester County	\$222.0 M
Hampden County	\$168.2 M
Barnstable County	\$151.8 M
Hampshire County	\$105.6 M



Top Personnel Locations

Middlesex County	7,591
Hampden County	4,637
Worcester County	3,713
Barnstable County	2,060
Hampshire County	1,319
Suffolk County	1,243
Plymouth County	912
Bristol County	816
Norfolk County	589
Essex County	500

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

MICHIGAN

#29 **\$3.6 BILLION**
SPENT IN STATE

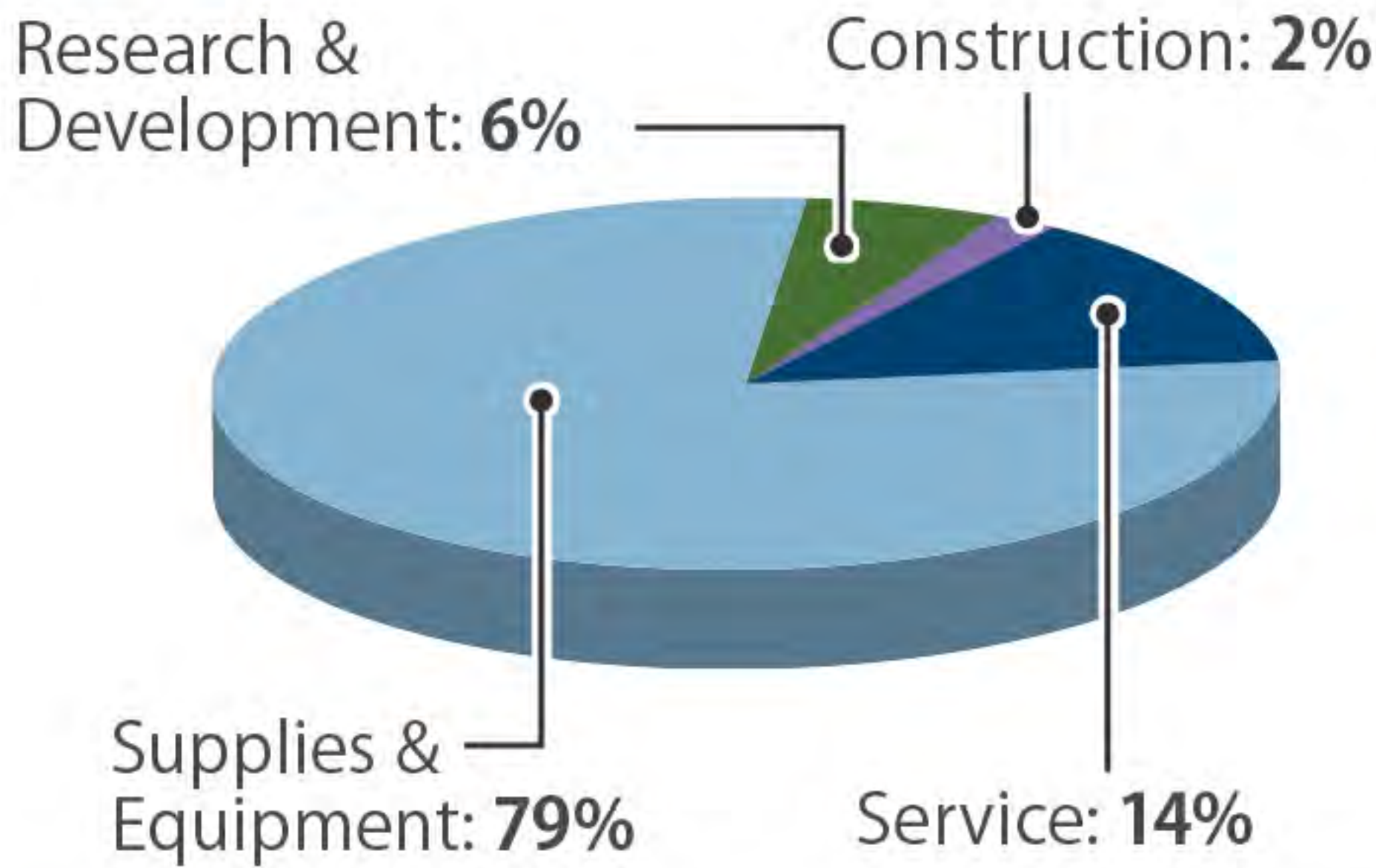
#45 **0.8%** OF
STATE GDP

0.9% OF TOTAL U.S.
DEFENSE SPENDING

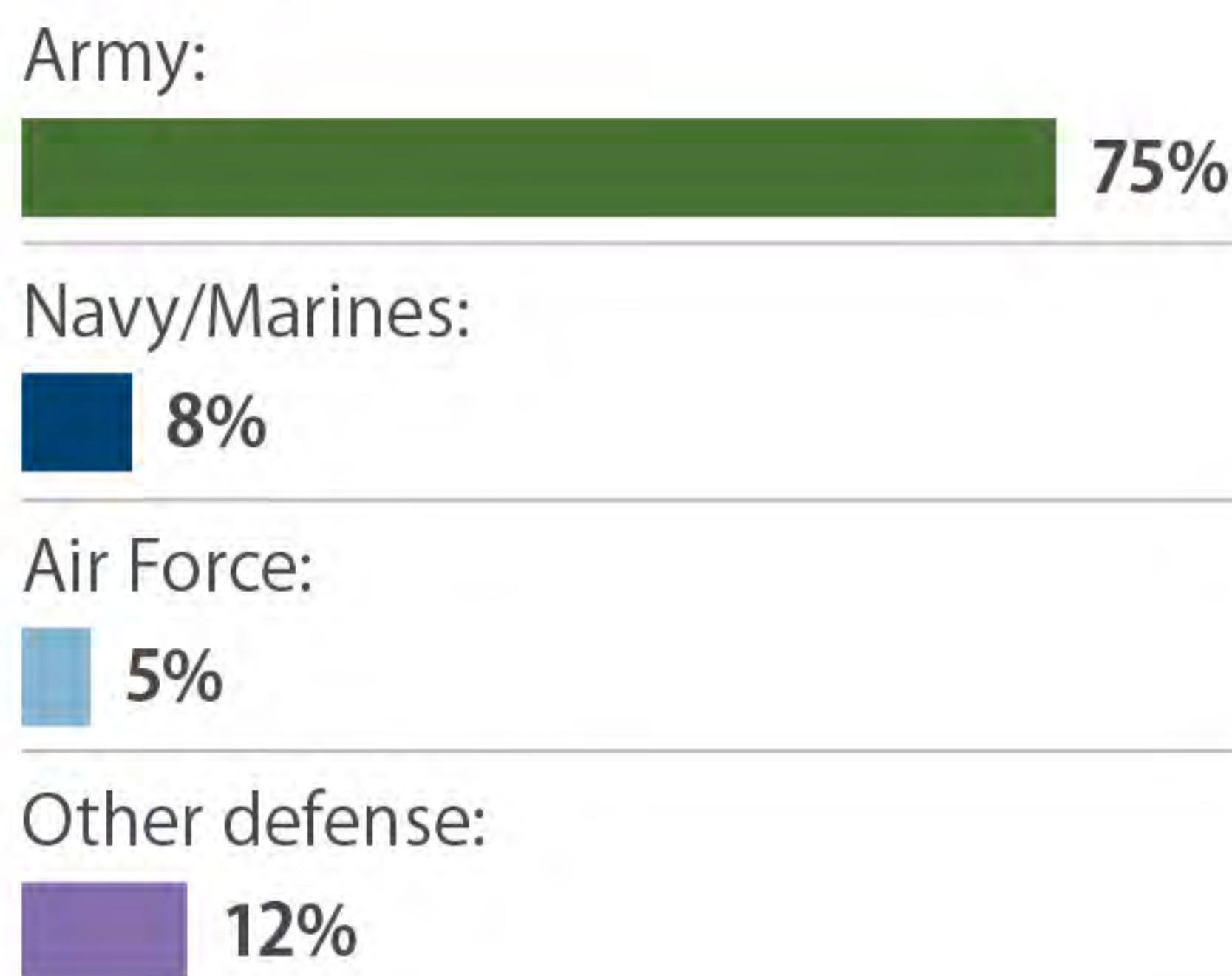
\$367 PER RESIDENT

CONTRACTS

By Type



By Service



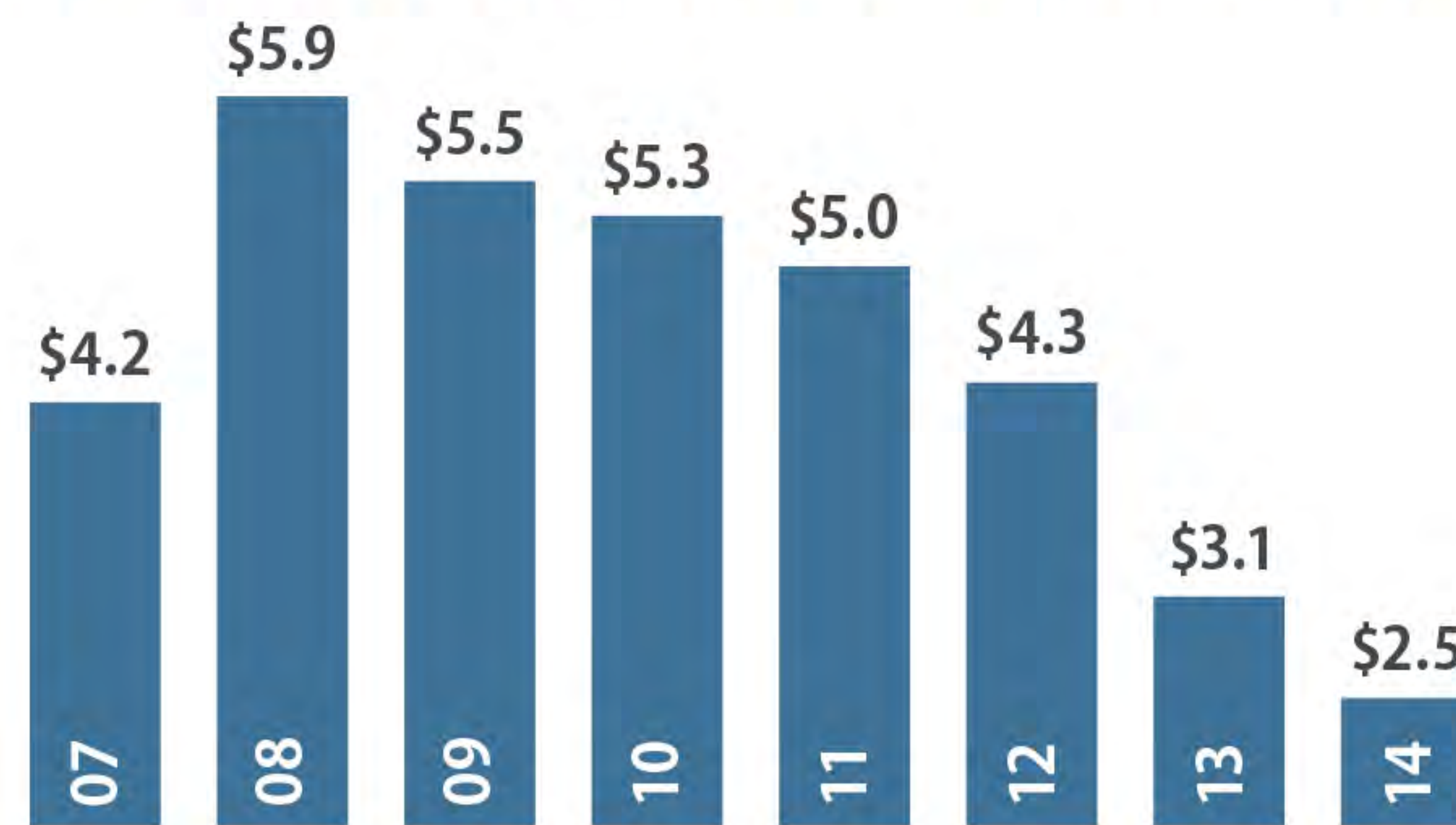
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

General Dynamics	\$1.5 B
BAE Systems	\$212.9 M
Avon Rubber	\$78.6 M
Peckham Vocational Industries	\$68.5 M
Interpublic Group of Companies	\$62.3 M
L-3 Communications	\$55.7 M
AAR	\$42.0 M
Arotech	\$38.8 M
General Electric	\$35.5 M
Booz Allen Hamilton Holding Corporation	\$26.3 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

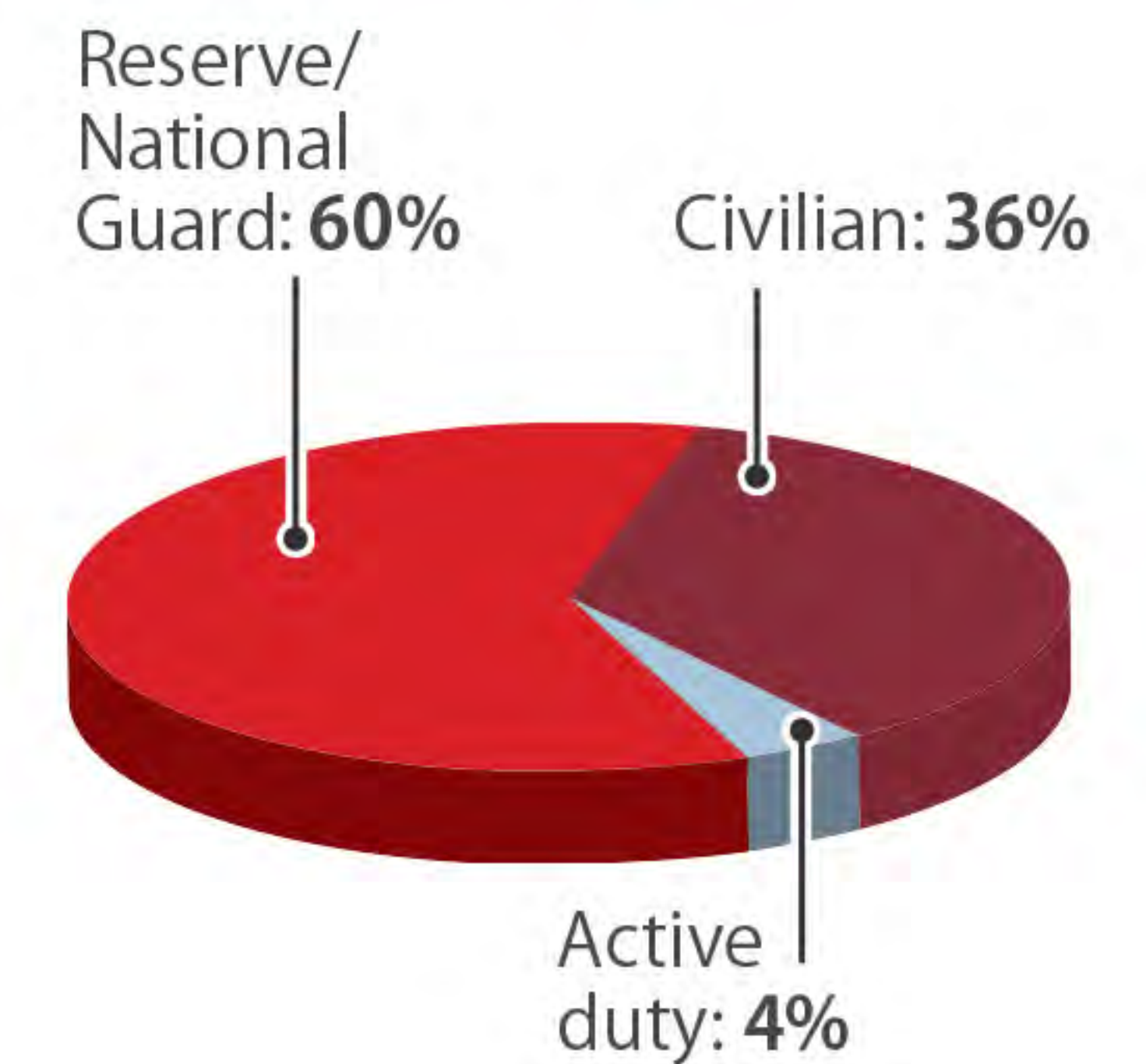
\$1.1 Billion

TOTAL PAYROLL

26,202

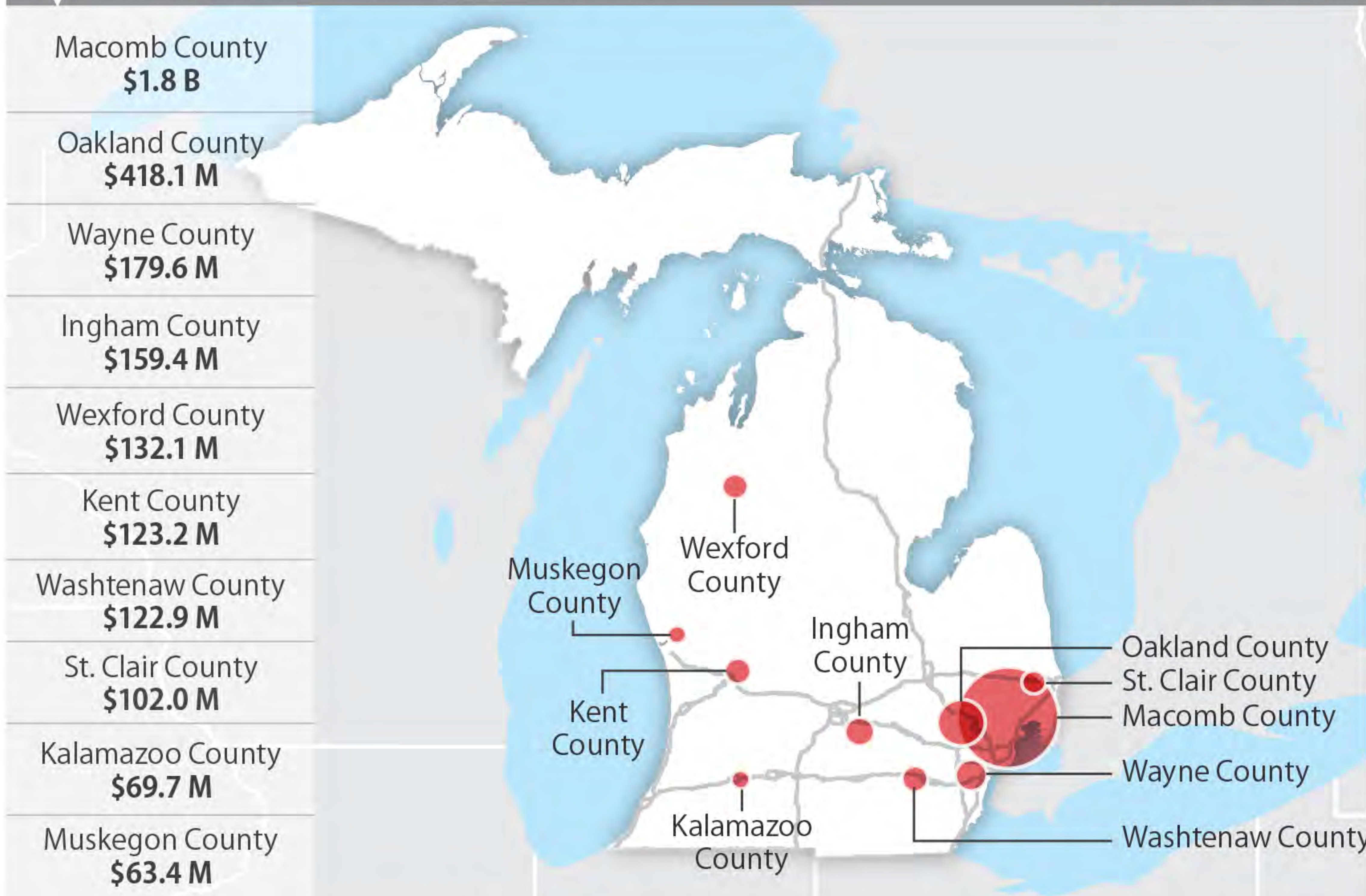
TOTAL PERSONNEL

Allocation, By Type

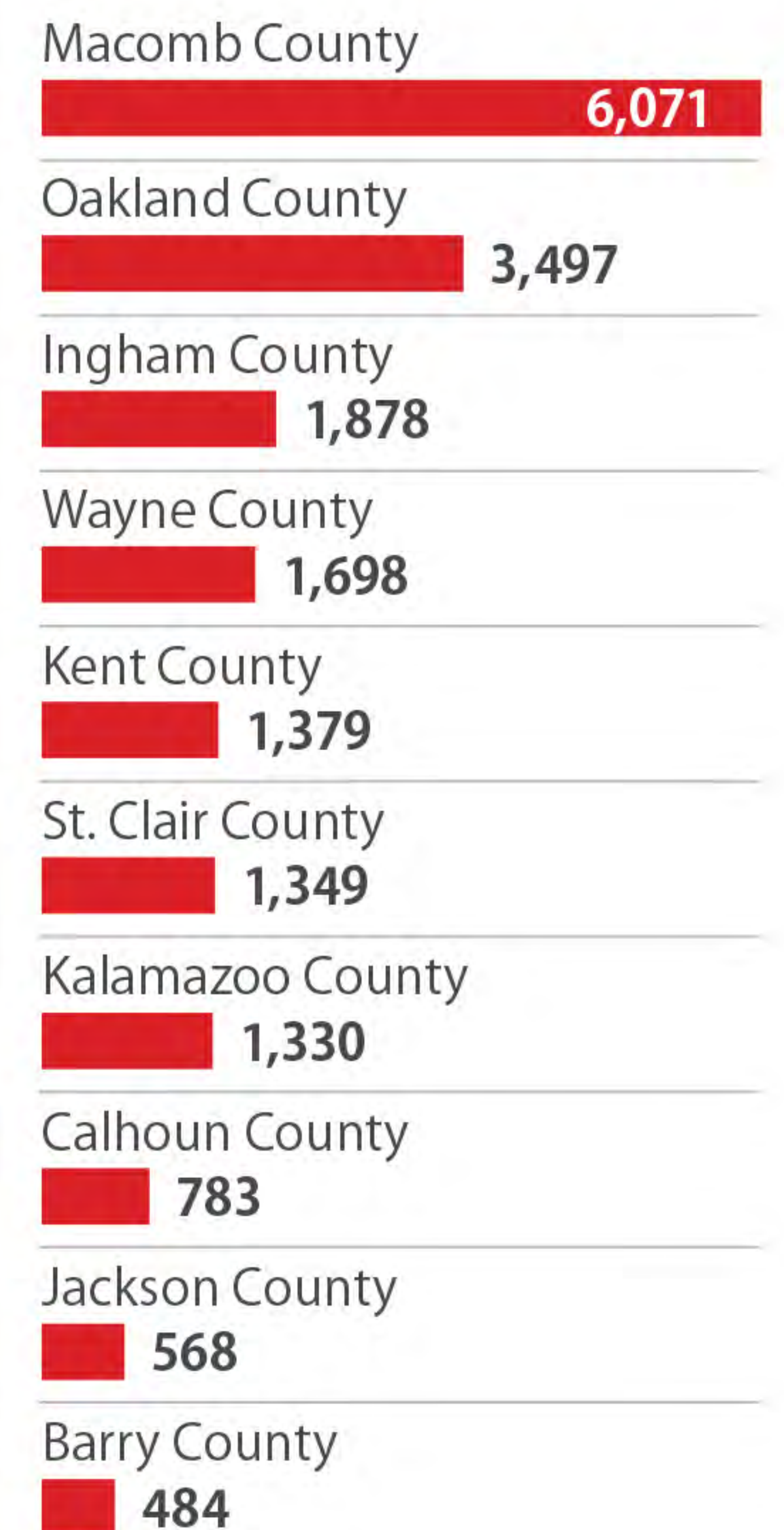


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

MINNESOTA

#27 **\$3.7 BILLION**
SPENT IN STATE

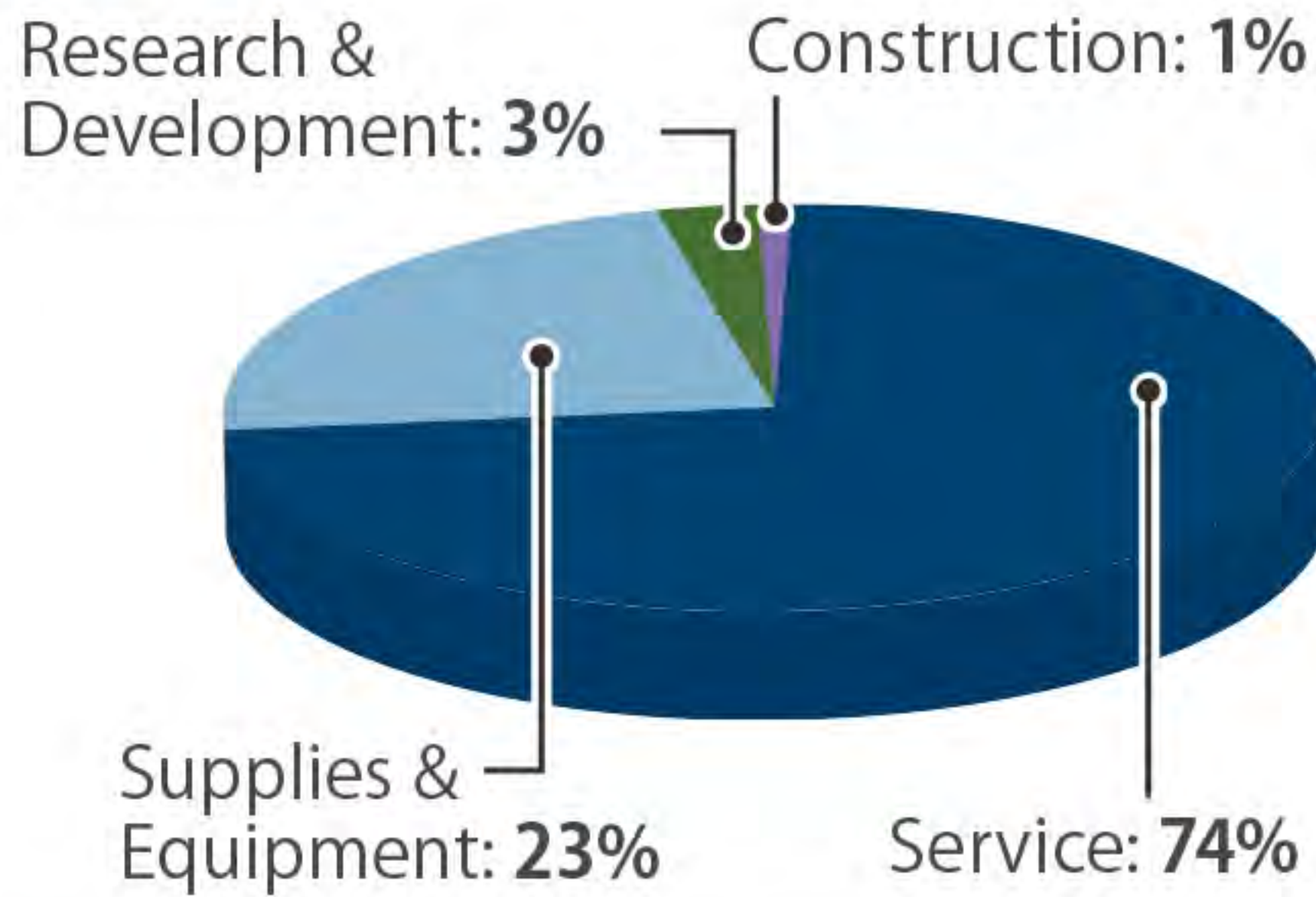
#37 **1.2% OF**
STATE GDP

0.9% OF TOTAL U.S.
DEFENSE SPENDING

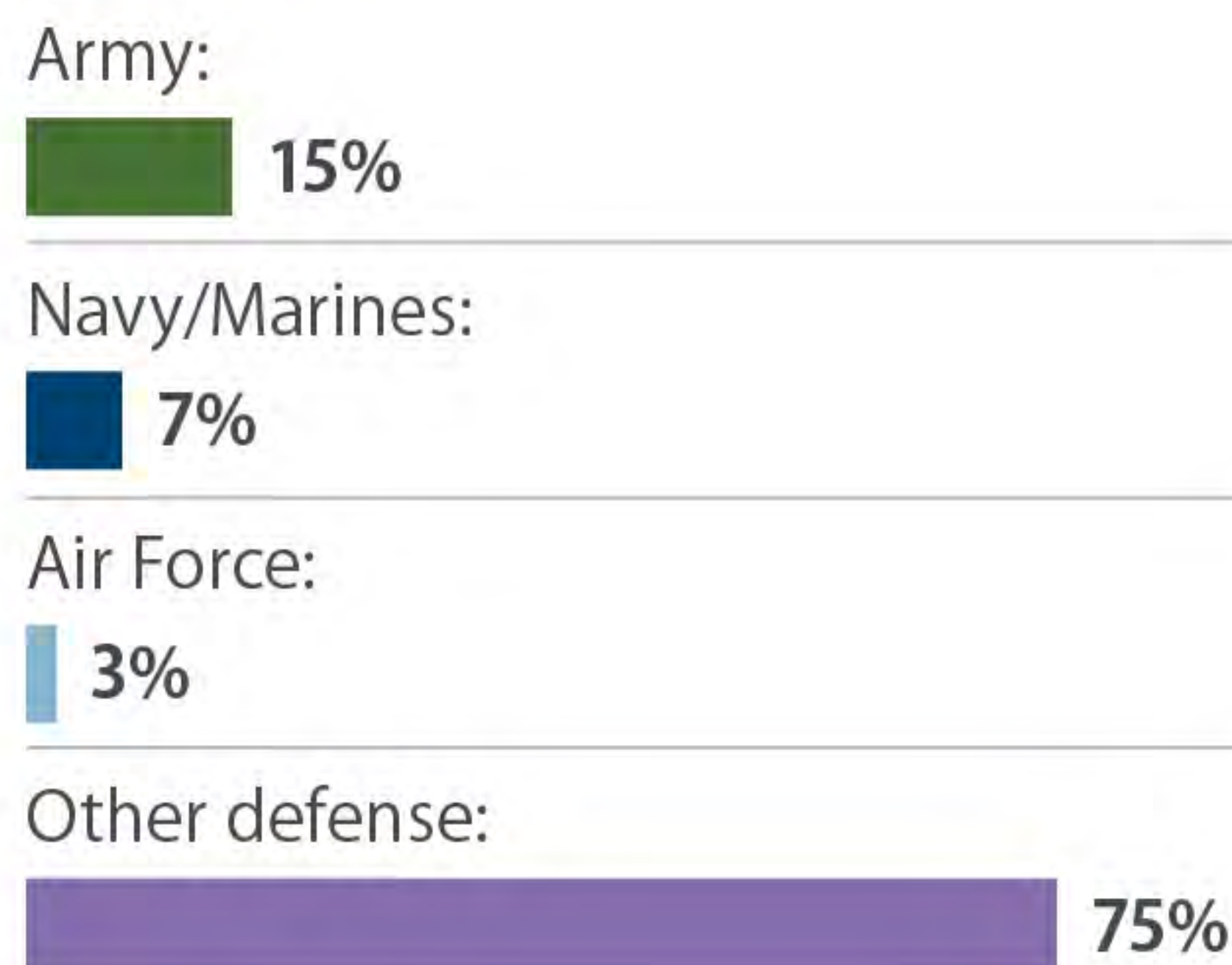
\$679 PER RESIDENT

CONTRACTS

By Type



By Service



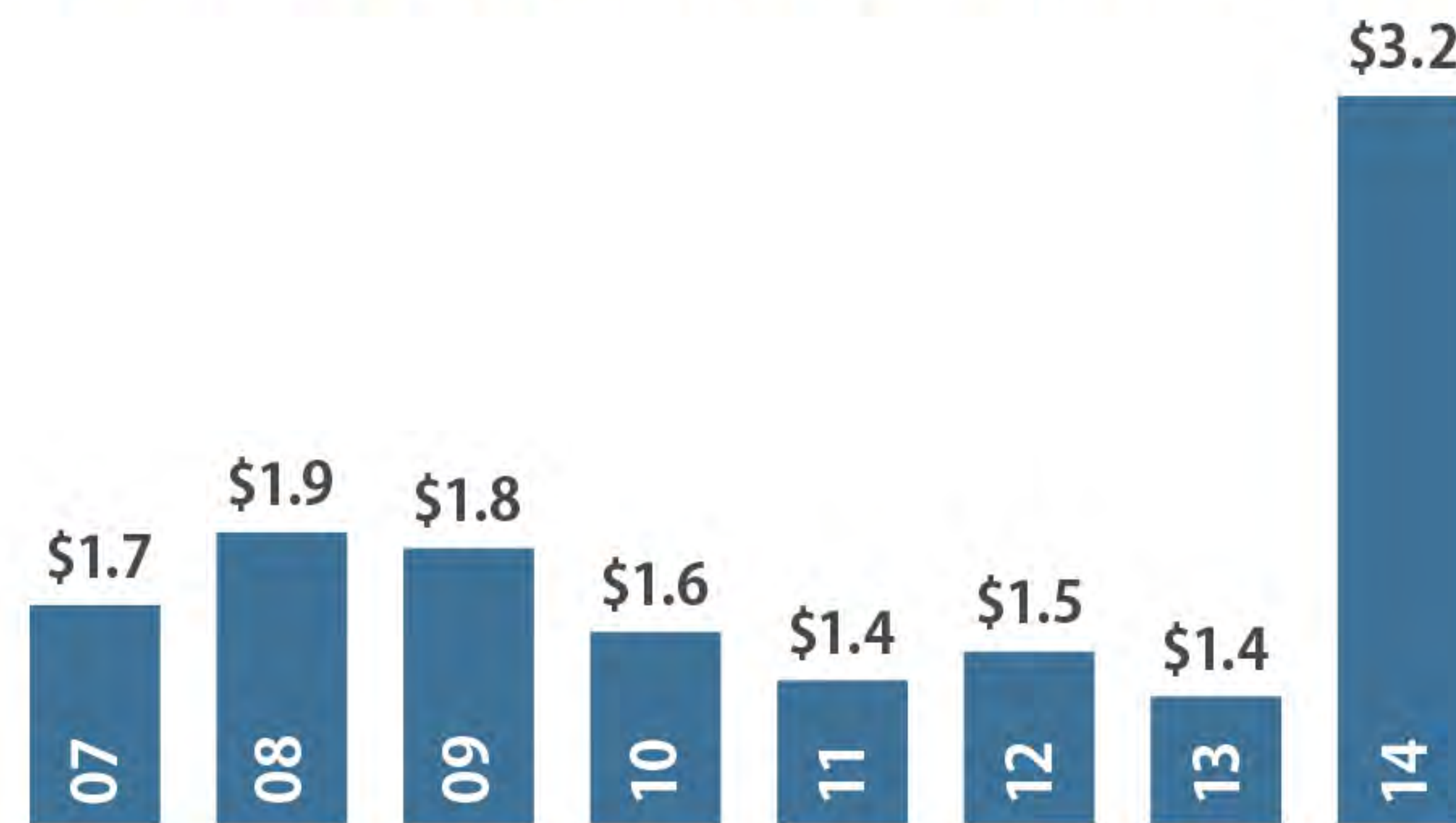
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

UnitedHealth Group	\$2.7 B
Alliant Techsystems	\$338.8 M
BAE Systems	\$211.3 M
Cummins	\$114.1 M
General Dynamics	\$52.0 M
Lockheed Martin	\$21.6 M
Honeywell International	\$20.4 M
Polaris Industries	\$17.4 M
Ballistic Recovery Systems	\$14.9 M
Medtronic	\$14.5 M

Value of Contract Awards Performed (Billions)

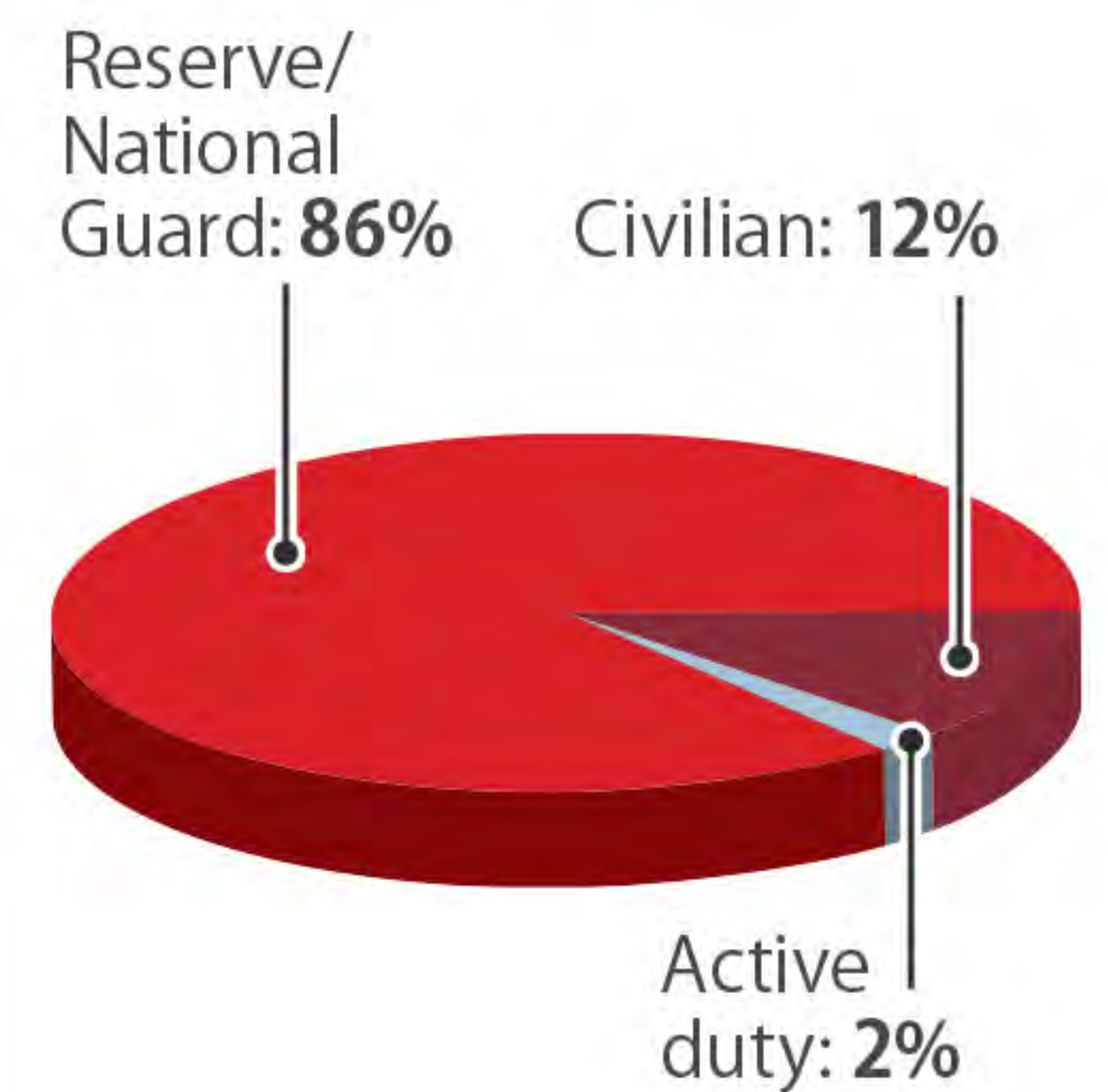


DEFENSE PERSONNEL

\$513.9 Million
TOTAL PAYROLL

21,855
TOTAL PERSONNEL

Allocation, By Type



TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)

Hennepin County	\$2.8 B
Anoka County	\$287.0 M
Ramsey County	\$174.9 M
Dakota County	\$126.1 M
St. Louis County	\$56.8 M
Washington County	\$45.2 M
Stearns County	\$27.7 M
Morrison County	\$8.6 M
Olmsted County	\$7.5 M
Crow Wing County	\$7.1 M



Top Personnel Locations

Ramsey County	4,745
Dakota County	3,094
St. Louis County	1,934
Hennepin County	1,927
Washington County	1,866
Stearns County	1,307
Anoka County	782
Le Sueur County	387
Morrison County	359
Kandiyohi County	316

Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

MISSISSIPPI

#24 \$5.5 BILLION SPENT IN STATE

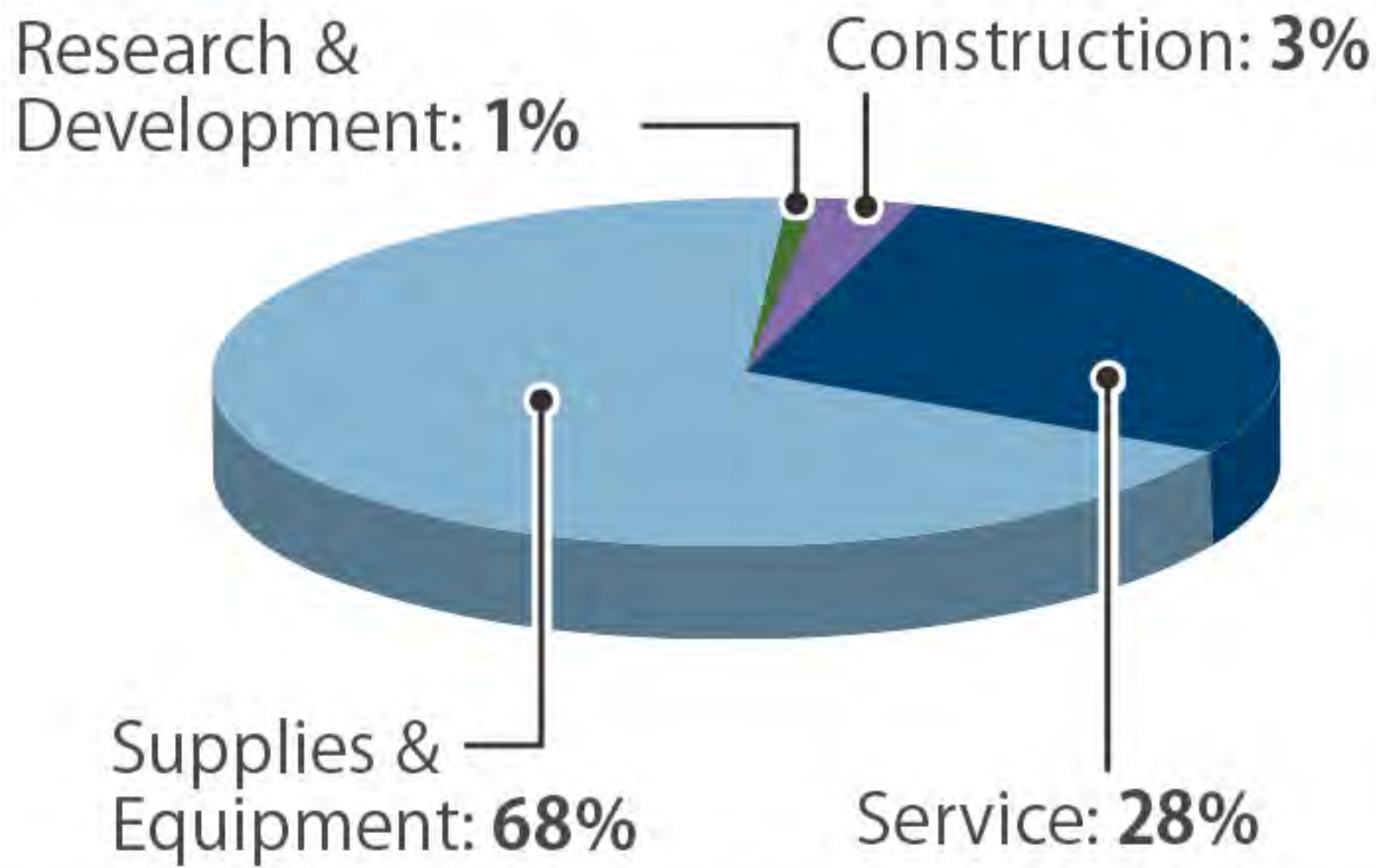
#7 5.1% OF STATE GDP

1.3% OF TOTAL U.S. DEFENSE SPENDING

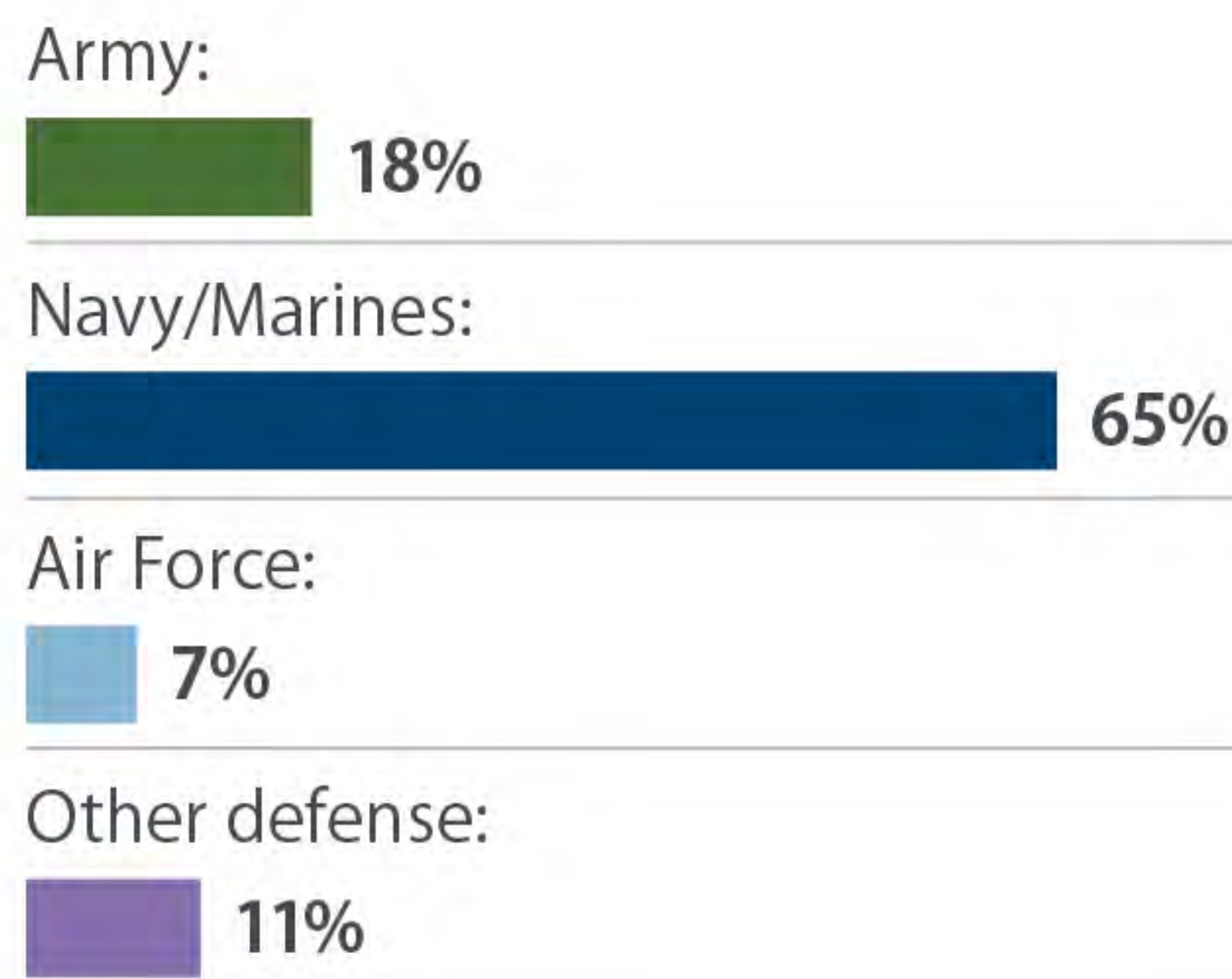
\$1,833 PER RESIDENT

CONTRACTS

By Type



By Service



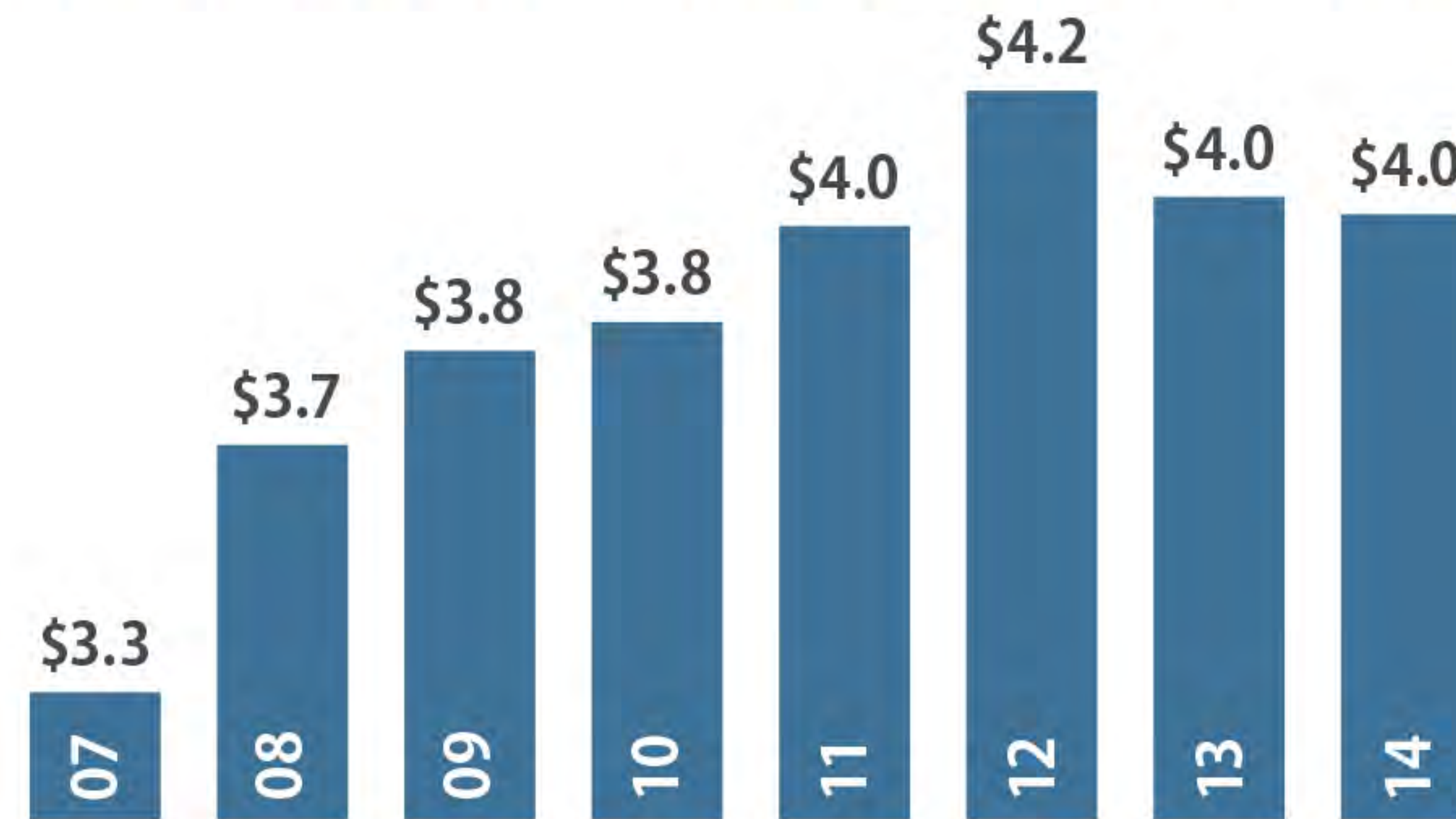
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Huntington Ingalls	\$1.9 B
L-3 Communications	\$625.6 M
Northrop Grumman	\$554.1 M
Lockheed Martin	\$105.9 M
Singapore Technologies Engineering	\$44.0 M
Computer Sciences Corporation	\$42.2 M
Eaton	\$28.7 M
J.E. Dunn Construction Group	\$28.1 M
Silicon Graphics International	\$27.6 M
ISTAR Americas	\$25.1 M

Value of Contract Awards Performed (Billions)

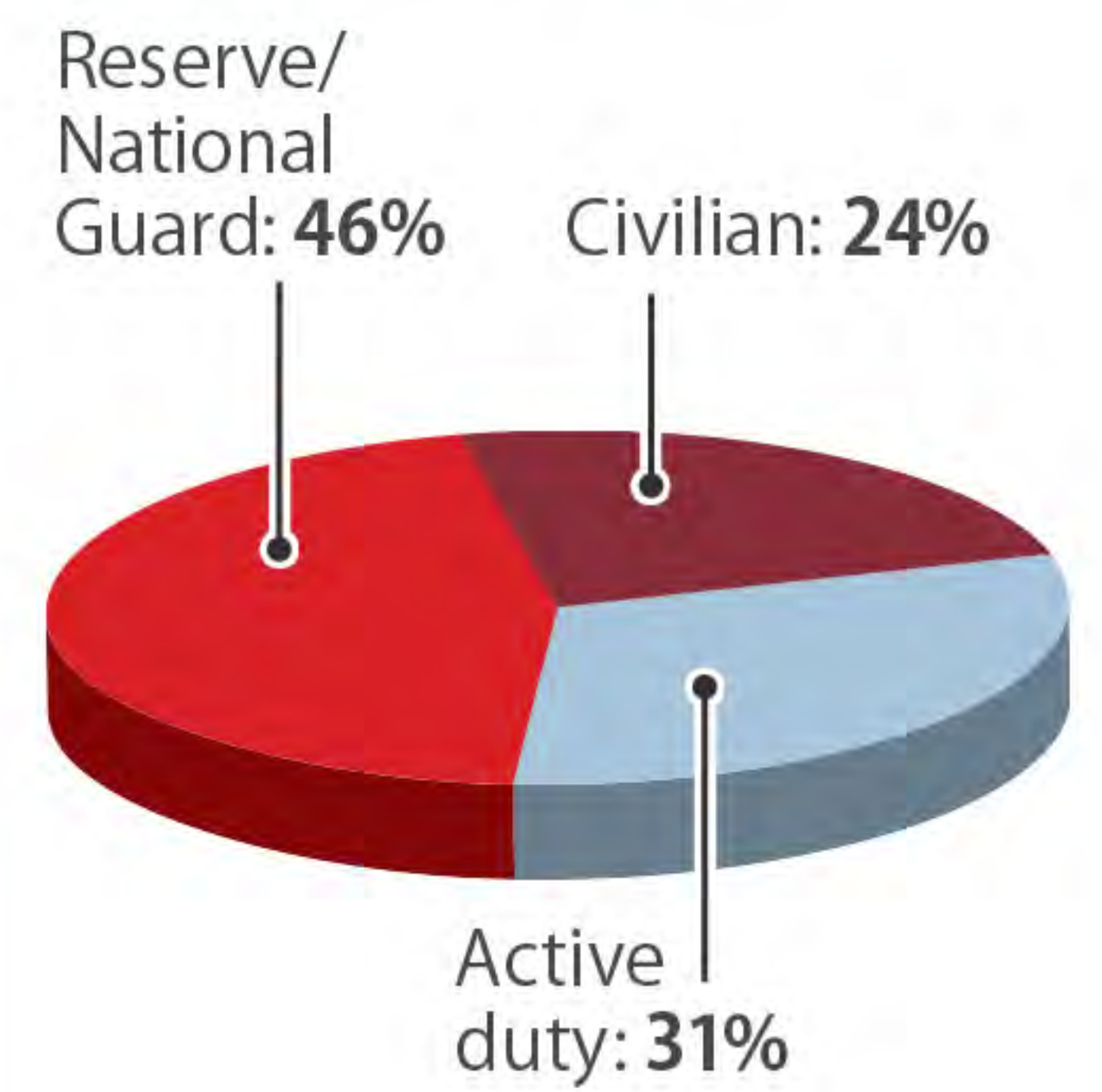


DEFENSE PERSONNEL

\$1.5 Billion TOTAL PAYROLL

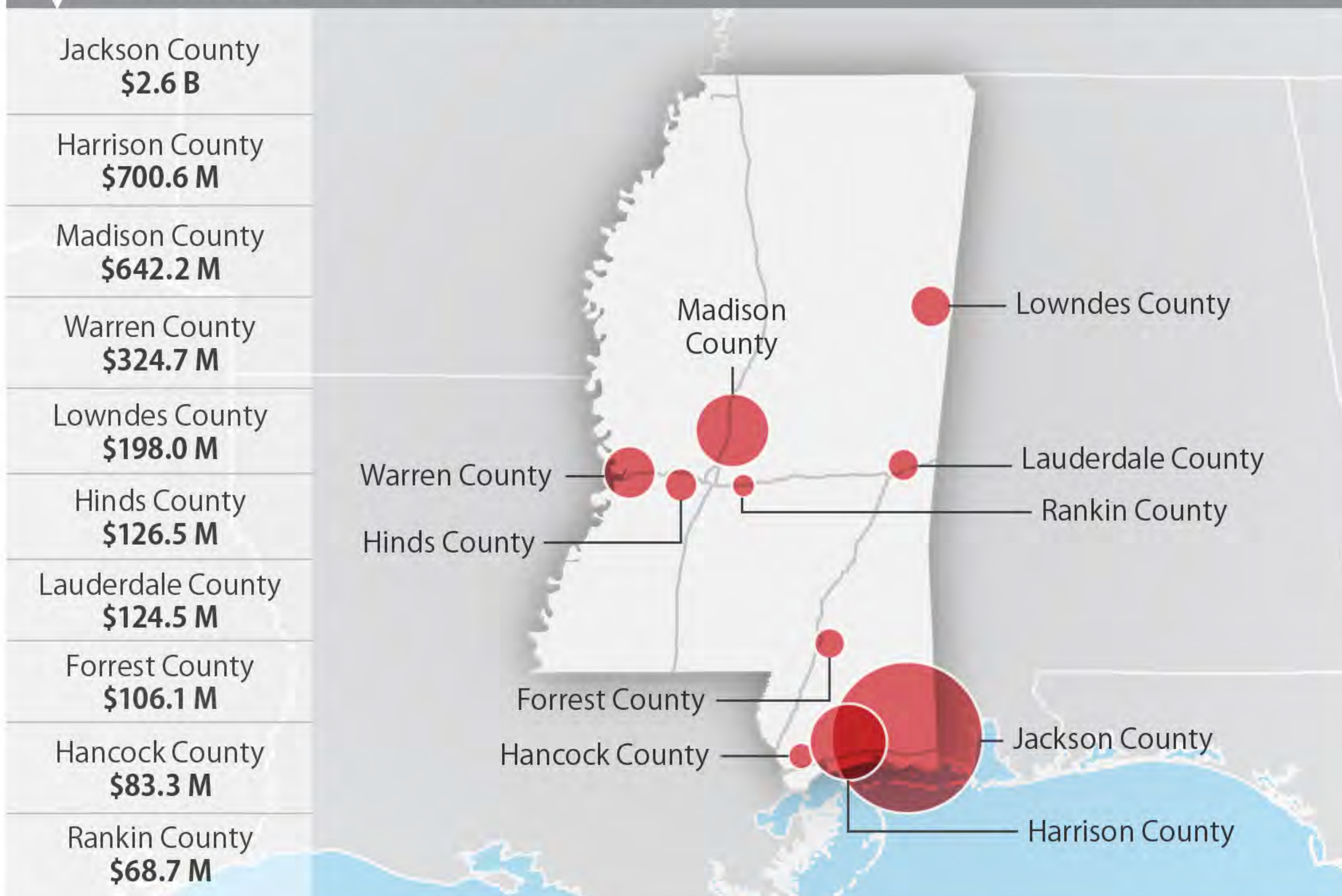
36,690 TOTAL PERSONNEL

Allocation, By Type

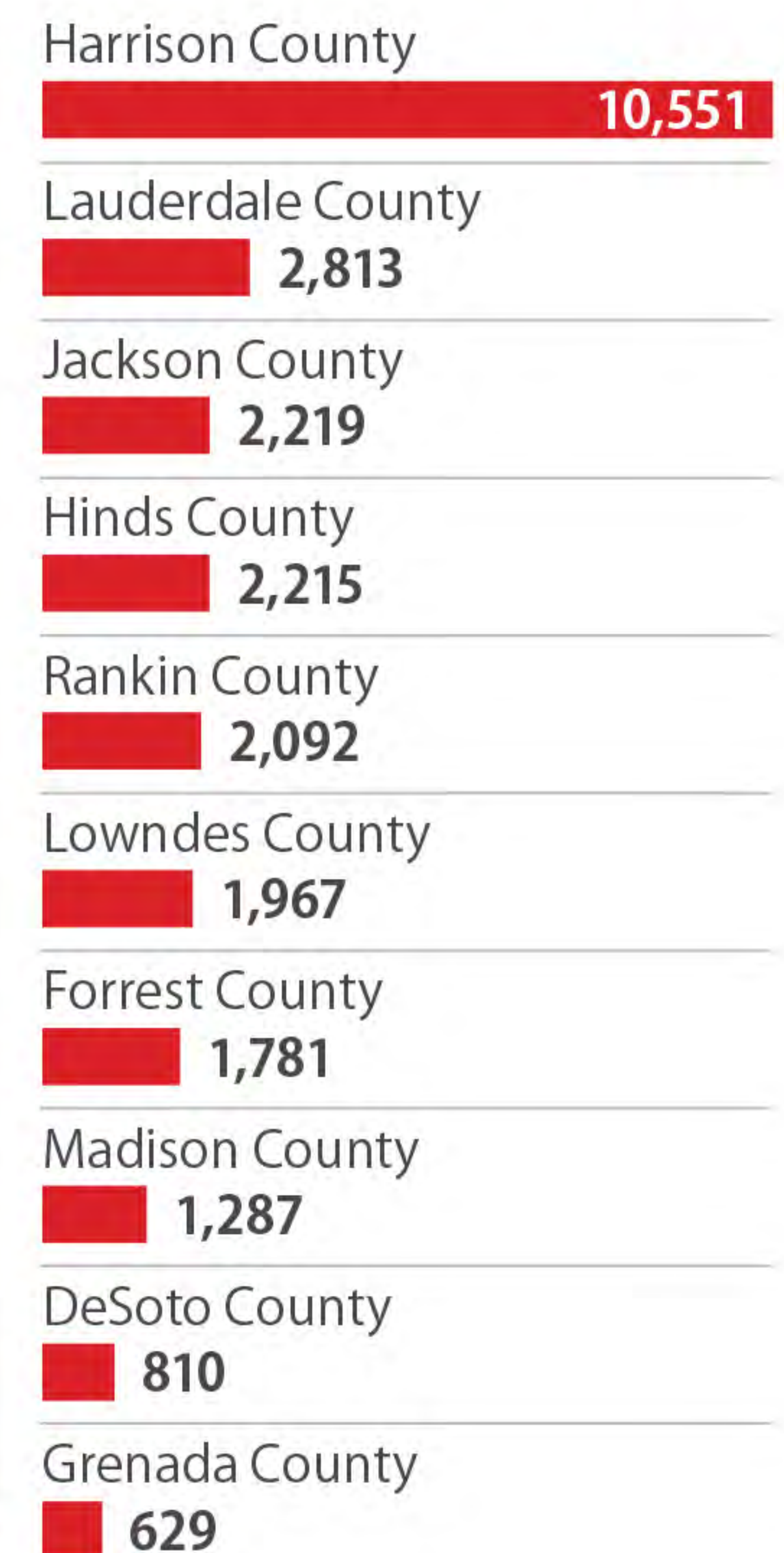


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.

MISSOURI

#12 \$11.0 BILLION SPENT IN STATE

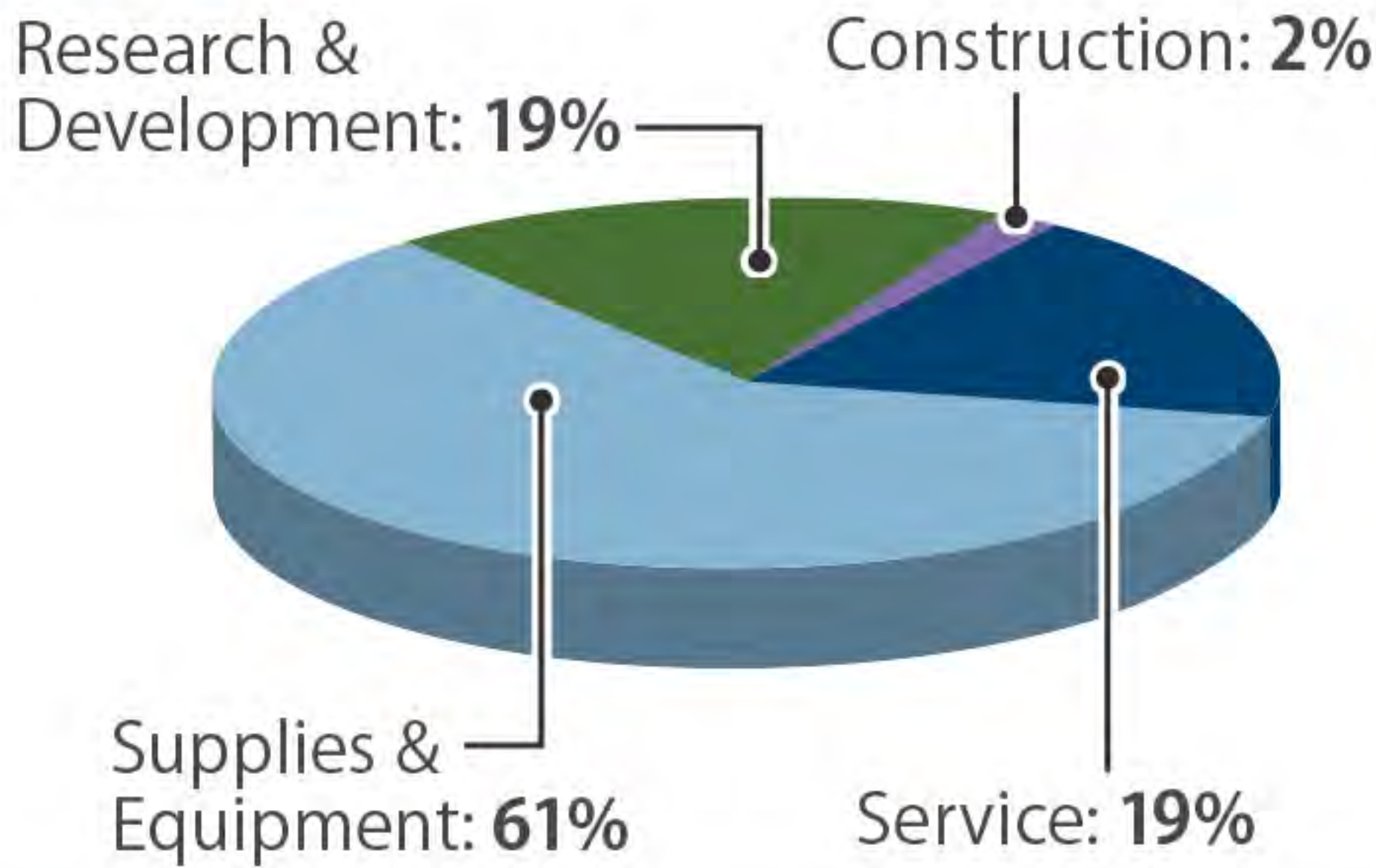
#12 3.9% OF STATE GDP

2.6% OF TOTAL U.S. DEFENSE SPENDING

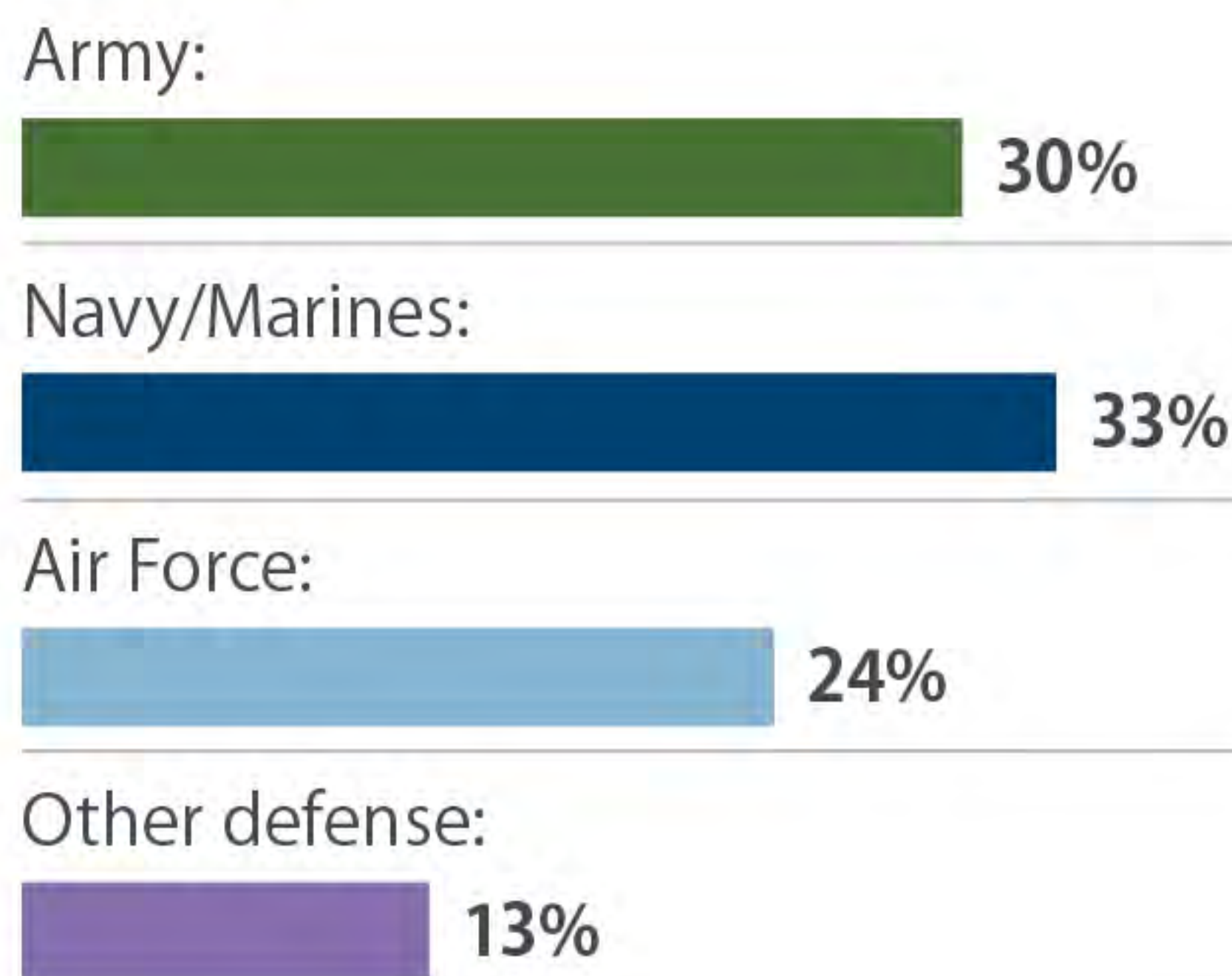
\$1,809 PER RESIDENT

CONTRACTS

By Type



By Service



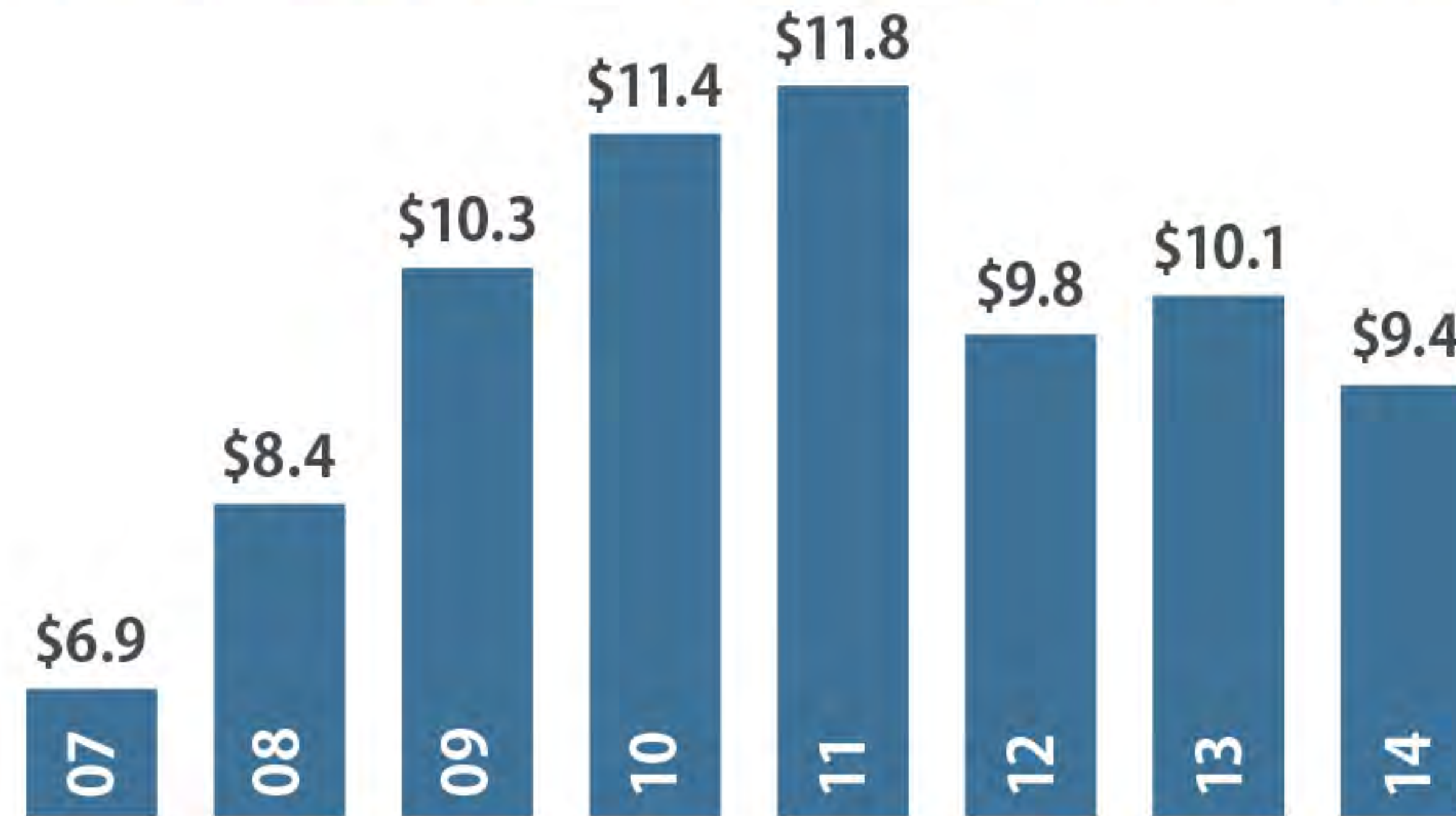
Fiscal Year 2014

Top Contractors

(M=millions B=billions)

Boeing	\$6.9 B
Express Scripts Inc.	\$671.1 M
Alliant Techsystems	\$413.4 M
World Wide Technologies	\$164.2 M
Finmeccanica	\$129.2 M
U.S. Premium Beef	\$126.1 M
Graybar	\$69.8 M
Computer Sciences Corporation	\$58.4 M
EnerSys	\$46.5 M
Honeywell International	\$43.2 M

Value of Contract Awards Performed (Billions)



DEFENSE PERSONNEL

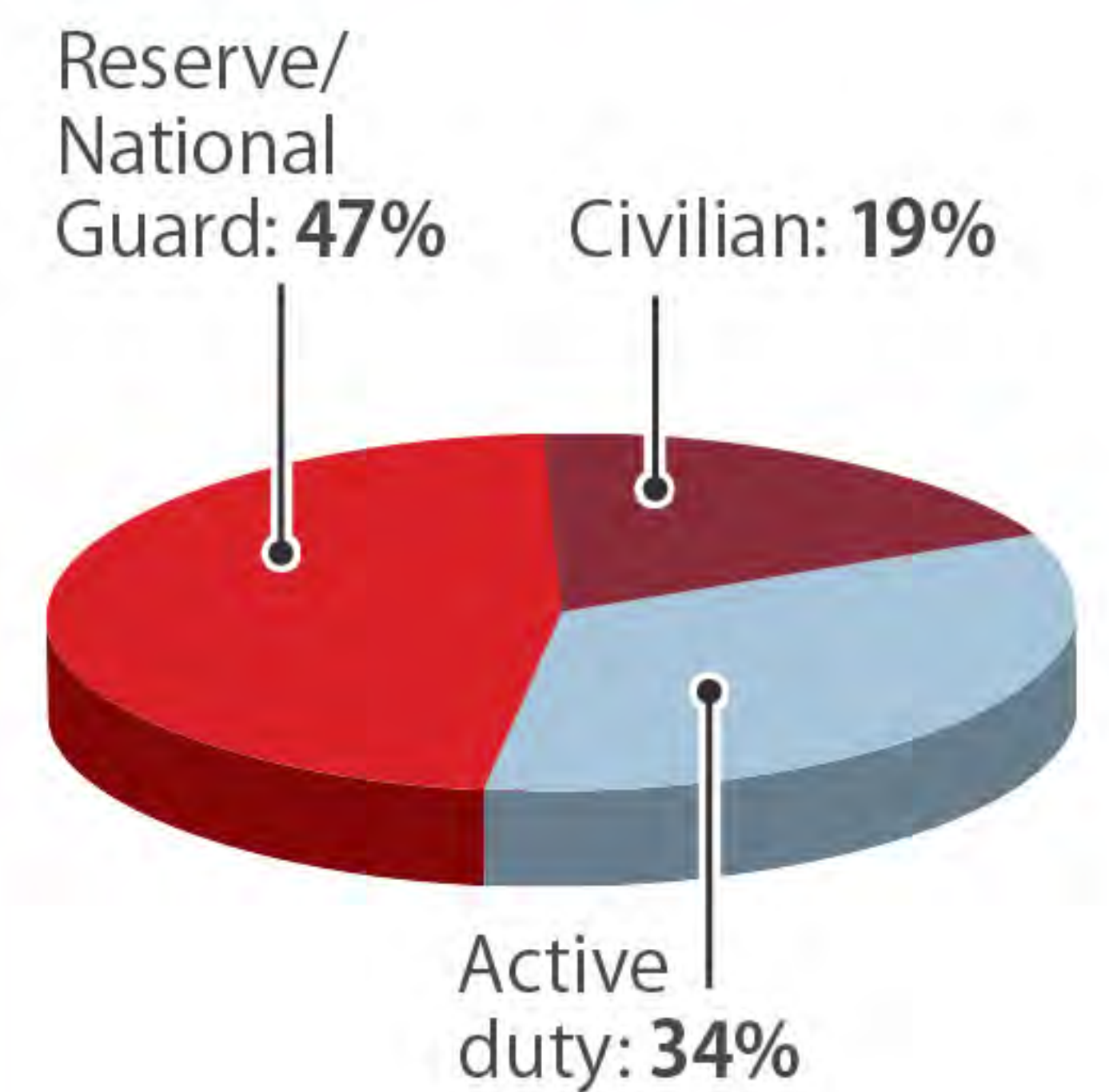
\$1.6 Billion

TOTAL PAYROLL

41,569

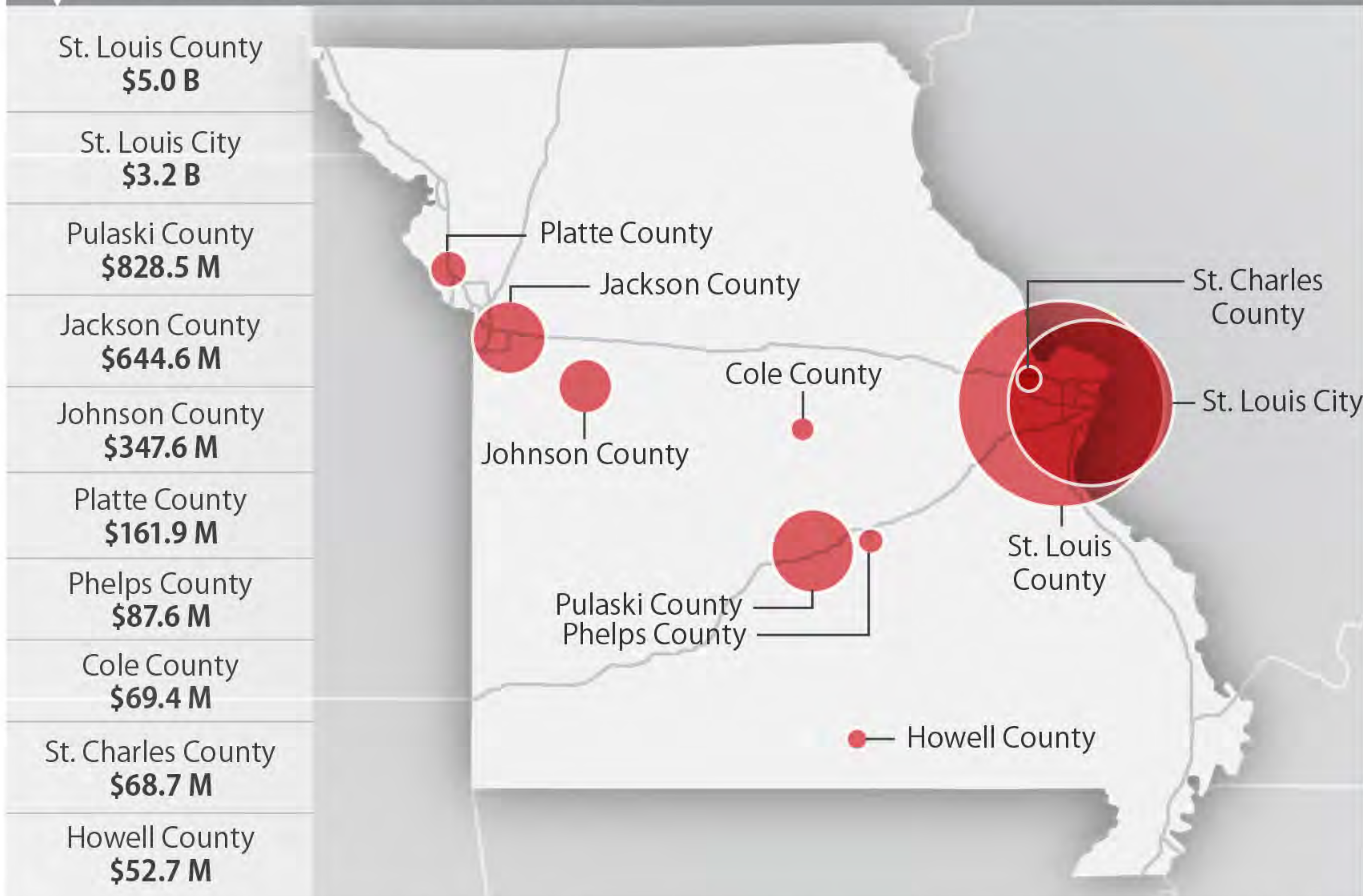
TOTAL PERSONNEL

Allocation, By Type

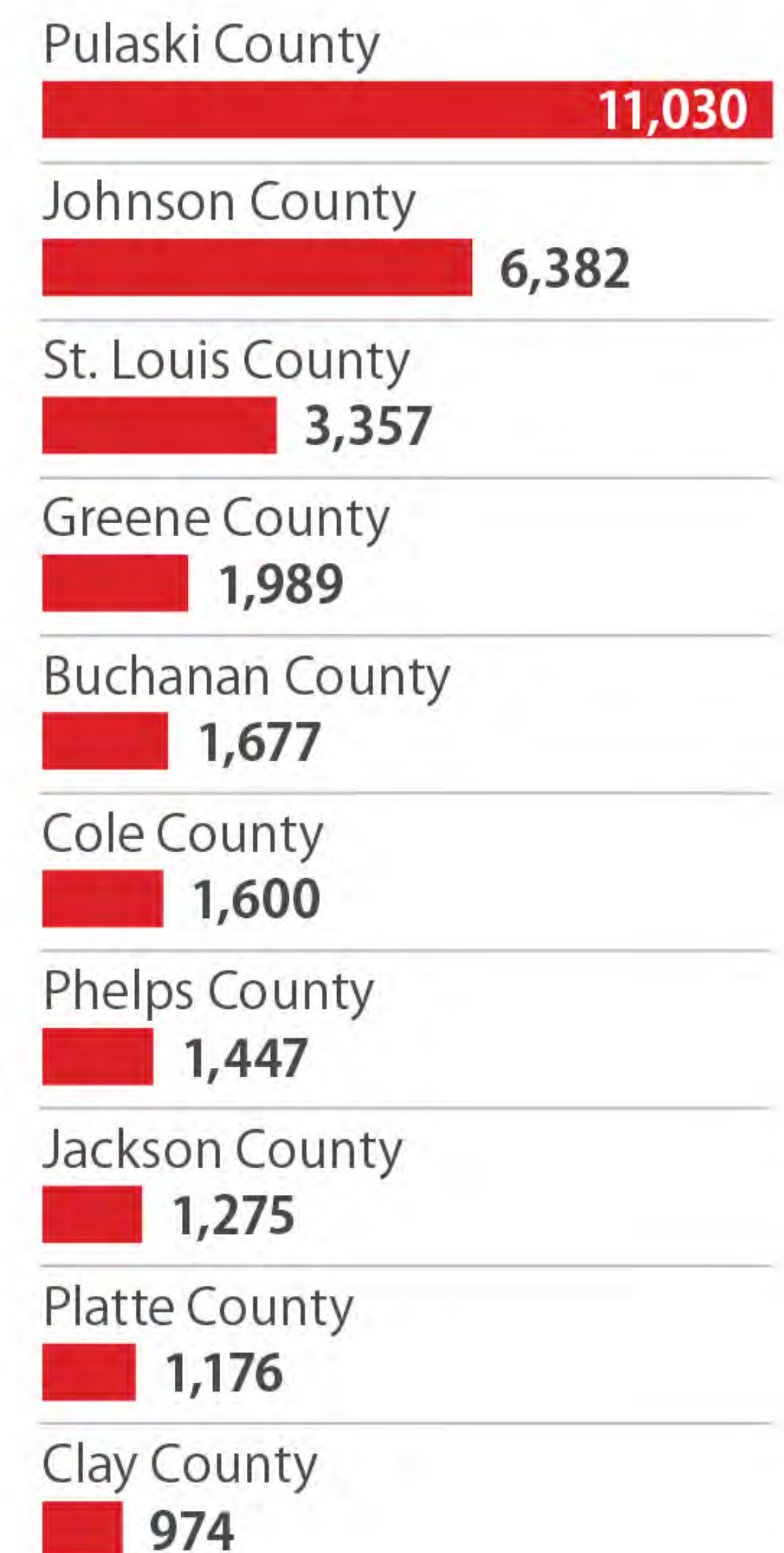


TOP DEFENSE SPENDING LOCATIONS

(M=millions B=billions)



Top Personnel Locations



Sources: Defense Manpower Data Center, U.S. Bureau of Economic Analysis, U.S. Census Bureau, and Chmura Economics & Analytics.