#### PE NUMBER: 0604853F PE TITLE: Evolved Expendable Launch Vehicle - EMD

I	Exhibit R-2, I	RDT&E Bu	udget Item	Justificat	ion			DATE	February 2	005		
BUDGET ACTIVITY       PE NUMBER AND TITLE         05 System Development and Demonstration (SDD)       0604853F Evolved Expendable Launch Vehicle - EMD         C       FY 2004       FY 2005       FY 2006       FY 2007       FY 2009       FY 2010       FY 2011       Cost to       Tot												
Cost (\$ in Millions)	FY 2006 Estimate	FY 2007 Estimate	FY 2008 Estimate	FY 2009 Estimate	FY 2010 Estimate	FY 2011 Estimate	Cost to Complete	Total				
Total Program Element (PE) Cos	st 7.509	26.763	26.093	18.303	0.000	0.000	0.000	0.000	0.000	833.61		
0004 Evolved Expendable Launch Vehicle	7.509	26.763	26.093	18.303	0.000	0.000	0.000	0.000	0.000	833.61		
U) <u>A. Mission Description and Budge</u> The Evolved Expendable Launch Verto provide two competitive families reduces the cost of space launch by EELV is a commercial launch service integration (includes mission unique)	ehicle (EELV) pro- of launch vehicle at least 25%, and ce, not a weapon se requirements), fl	ogram is a join s (Delta IV & satisfies com system. The H ight instrume	Atlas V). Th mercial satellin EELV program ntation and ration	e program sat tes' launch ser n includes lau nge interfaces	isfies the gove vices needs. nch vehicles, a , special studi	ernment's Nati a standard pay es (mission fe	onal Launch l load interface asibility analy	Forecast (NLF e, support systems is, secondary	<ul> <li>requirements</li> <li>ems, mission</li> <li>payloads, dua</li> </ul>	-		
<ul> <li>manifesting, dual integration, specia</li> <li>producibility, etc.), government mis</li> <li>site/operations activities, activities in</li> <li>develop a Global Positioning System</li> <li>The EELV system provides two fam</li> <li>those supported by Titan II, Delta II</li> <li>supports military, intelligence, civil,</li> </ul>	sion director, syst n support of assur n (GPS) Metric T nilies of launch ve , Atlas II/III, and	em/process an red access, sys racking capab rhicles (Delta Titan IV. Eve	nd reliability i stems integrati ility for obtain IV and Atlas plved from cu	mprovements, on and tests, a ning real-time V). EELV is 1	training, and and other relat booster positi responsible for	technical support and support act ion data during r launching go	port. In additi tivities. The p g flight. overnment ma	ion, the system program will a nifested paylo	n includes laun lso design and ads, including			
An EELV Heavy Lift Vehicle (HLV Assessment Team (JAT) to increase This program element is in Budget A leading to deployment of a lower co	7) demonstration v mission assurance Activity 5, System	was added to t e and confide n Developmen	he program ir nce in the HL it and Demons	V. An HLV d	lemonstration	test article wa	as launched or	n 21 Dec 2004				
			R-1 Shopping L	.ist - Item No. 92	2-2 of 92-9				Exhibit R-2 (PE	5 0604853F		

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Exhibit R-2, RDT&E Budget It	DATE Februai	v 2005									
UDGET ACTIVITY 5 System Development and Demonstration (SDD)	PE NUMBER AND TITLE 0604853F Evolved Expend	-	<b>,</b>								
U) <b>B. Program Change Summary (\$ in Millions)</b>											
	<u>FY 2004</u>	<u>FY 2005</u>	<u>FY 2006</u>	<u>FY 200</u>							
U) Previous President's Budget	7.909	27.000	17.153	17.96							
J) Current PBR/President's Budget	7.509	26.763	26.093	18.30							
J) Total Adjustments	-0.400	-0.237									
U) Congressional Program Reductions											
Congressional Rescissions		-0.237									
Congressional Increases											
Reprogrammings											
SBIR/STTR Transfer	-0.400										
FY06 includes additional \$8.8M for GPS Metric Tracking development											

R-1 Shopping List - Item No. 92-3 of 92-9

	E	Exhibit R-2	2a, RDT&E	Project J	ustificatio	on			DATE	February 2	2005	
	GET ACTIVITY System Development and Demons	tration (SDD	))		060485	BER AND TITLE 3 <b>F Evolved</b> 1 <b>Vehicle - E</b>	Expendable	e 000	PROJECT NUMBER AND TITLE 0004 Evolved Expendable Launch Vehicle			
	Cost (\$ in Millions)	Cost (\$ in Millions)FY 2004FY 2005FY 2006ActualEstimateEstimate				FY 2007FY 2008EstimateEstimate		FY 2010 Estimate	FY 2011 Estimate	Cost to Complete	Total	
000	Evolved Expendable Launch Vehicle	7.509	26.763	26.093	18.303	0.000	Estimate 0.000	0.000	0.000	0.000	833.611	
	Quantity of RDT&E Articles	0	0	0	0	0	0	0	0			
	The Evolved Expendable Launch Vehic to provide two competitive families of a reduces the cost of space launch by at le EELV is a commercial launch service, integration (includes mission unique re- manifesting, dual integration, special fl producibility, etc.), government mission site/operations activities, activities in su develop a Global Positioning System (C The EELV system provides two families those supported by Titan II, Delta II, A supports military, intelligence, civil, an An EELV Heavy Lift Vehicle (HLV) d	launch vehicle east 25%, and not a weapon a quirements), f ight instrumer n director, syst apport of assur GPS) Metric T es of launch ve tlas II/III, and d commercial emonstration	es (Delta IV & satisfies com system. The H light instrume tation, loads a tem/process ar red access, sys racking capab chicles (Delta Titan IV. Eve mission requi was added to t	Atlas V). The mercial satellite EELV program matrice and ran malysis, etc.), nd reliability in stems integratic ility for obtain IV and Atlas V plved from cur- rements.	e program sat tes' launch ser n includes lau nge interfaces post-flight da mprovements on and tests, a ning real-time V). EELV is n rrent expendat	isfies the gove vices needs. nch vehicles, a , special studie ta evaluation a , training, and and other relate booster positi responsible for ble launch syst he Space Laur	ernment's Nati a standard pay es (mission fe and analysis, r technical sup ed support act on data during r launching go tems and new	onal Launch I load interface asibility analy nission assura port. In additi ivities. The p g flight. overnment ma applications o ca Review (B4	Forecast (NLF e, support system rosis, secondary unce, assured a fon, the system program will a nifested paylo of existing tec AR) and the E	F) requirement ems, mission y payloads, du access (RL-10 n includes lau llso design and bads, including chnology, EEL ELV Joint	al o nch d	
	Assessment Team (JAT) to increase mi This program element is in Budget Act leading to deployment of a lower cost e	ivity 5, Systen	n Developmer	t and Demons								
(U) (U) (U) (U)	<b>B. Accomplishments/Planned Progra</b> Continue GPS Metric Tracking Booste Assured Access initiatives Total Cost						<u>FY 200</u> 0.50 7.00 7.50	)9 1 )0 1	<u>2005</u> 2.763 4.000 26.763	<u>FY 2006</u> 12.093 14.000 26.093	<u>FY 2007</u> 8.303 10.000 18.303	
Pro	iect 0004			R-1 Shopping L	ist - Item No. 9	2-4 of 92-9				Exhibit R-2a (P	PE 0604853E)	

	February 2005								
BUDGET ACTIVITY 05 System Development and Den	nonstration	(SDD)		0604	UMBER AND TI 4853F Evolve nch Vehicle ·	ed Expendab	PROJECT NUMBER AND TITLE 0004 Evolved Expendable Launch Vehicle		
(U) <u>C. Other Program Funding Sun</u>	<u>nmary (\$ in N</u>	<u>fillions)</u>							
	<u>FY 2004</u> <u>Actual</u>	<u>FY 2005</u> <u>Estimate</u>	FY 2006 Estimate	<u>FY 2007</u> <u>Estimate</u>	<u>FY 2008</u> <u>Estimate</u>	<u>FY 2009</u> <u>Estimate</u>	<u>FY 2010</u> <u>Estimate</u>		Cost to Complete Total Cost
(U) Other APPN (U) MPAF (BA 05, PE 0305953F, P-28)*	624.788	506.389	838.347	1132.873	1163.979	1123.048	1156.133	3 1437.792	12,804.860 20,788.20 9

\* The Cost To Complete value is an estimate based on 95 AF launches in the current manifest, FY 2002-2020.

### (U) <u>D. Acquisition Strategy</u>

The EELV concept of families of launch vehicles emphasizes commonality of hardware, infrastructure, and economies of scale to enhance production, operations, and support efficiencies. Four initial contracts were awarded for the Low Cost Concept Validation (LCCV) phase in August 1995. The Air Force downselected to two contractors - The Boeing Company (TBC) and Lockheed Martin (LM) - for the Pre-Engineering and Manufacturing Development (Pre-EMD) phase in December 1996. On 16 Oct 1998, two \$500M Other Transaction Agreements (OTA) were awarded to TBC and LM for the development effort. The contractors have contributed additional funds of their own, as necessary, to bring their national launch operational capability on line. It is estimated that each contractor has invested in excess of \$1B. At the same time as the award of the development effort, Initial Launch Services (ILS) contracts were awarded to Boeing for \$1.38B (19 missions) and to Lockheed Martin for \$649M (9 missions).

On 18 Sep 2000, a revised acquisition strategy was reviewed by the DEPSECDEF and signed by USD (AT&L). Under the revised strategy, only TBC would develop a Vandenberg AFB launch facility. LM transferred two West Coast Defense Meteorological Satellite Program (DMSP) missions to TBC and provided the government additional consideration. Furthermore, the program restructure included the procurement of a SECAF-directed heavy lift demonstration launch to increase confidence in the Delta IV Heavy Lift Vehicle (HLV) prior to the first operational government HLV launch.

On 24 Jul 2003, the investigation into Procurement Integrity Act violations by TBC resulted in transferring seven ILS missions from TBC to LM. In addition, TBC's exclusive right to west coast missions was rescinded. LM is developing a Vandenberg AFB launch facility that is planned for completion in CY05.

All of the ILS (Buy 1/awarded) launch services are firm-fixed price contracts. Due to the decrease in the commercial market, the projected costs of the unawarded EELV launches have increased. The new acquisition strategy, which will begin in FY06, separates the launch price from the infrastructure costs. Follow-on Launch Service Buys will include launch service costs on a fixed-price contract. National launch capability infrastructure costs, to include launch and range operations, mission integration, mission unique development and integration, subcontract support engineering, factory engineering, etc., will be funded on an annual basis. The Space System Acquisition Strategy (SSAS) for EELV is being revised to reflect this modified approach to provide assured access to space with two viable launch service providers.

The acquisition approach supports the 2004 National Space Transportation Policy, caps the government's development costs, and allows partnership with industry, while still reducing the program's overall cost to launch the NLF by at least 25% over existing systems. The EELV system will launch the majority of the government portion of the NLF through 2020 and the government will continue to work in partnership with industry to capture continuous product and process improvements that will enhance
Project 0004
R-1 Shopping List - Item No. 92-5 of 92-9
Exhibit R-2a (PE 0604853F)

Exhibit R-2a, RDT&	DATE February 2005	
BUDGET ACTIVITY 05 System Development and Demonstration (SDD)	PE NUMBER AND TITLE 0604853F Evolved Expendable Launch Vehicle - EMD	PROJECT NUMBER AND TITLE 0004 Evolved Expendable Launch Vehicle
reliability and reduce both the contractors' and government's total	l operating costs.	
Project 0004	R-1 Shopping List - Item No. 92-6 of 92-9	Exhibit R-2a (PE 0604853F)

Exhibit R-3, RDT&E Project Cost Analysis												DATE February 2005			
BUDGET ACTIVITY 05 System Development and Demonstration (SDD)												CT NUMBER AND TITLE Evolved Expendable Launch e			
<ul> <li><u>Cost Categories</u> (Tailor to WBS, or System/Item Requirements) (\$ in Millions)</li> </ul>	<u>Contract</u> <u>Method &amp;</u> <u>Type</u>	Performing Activity & Location	<u>Total</u> <u>Prior to FY</u> <u>2004</u> <u>Cost</u>	<u>FY 2004</u> <u>Cos</u> t	FY 2004 Award Date	<u>FY 2005</u> <u>Cost</u>	FY 2005 Award Date	<u>FY 2006</u> <u>Cos</u> t	FY 2006 Award Date	<u>FY 2007</u> <u>Cos</u> t	FY 2007 Award Date	<u>Cost to</u> Complete	<u>Total Cost</u>	Target Value of Contrac	
<ul> <li><u>Product Development</u></li> <li>Prime Contractor Boeing</li> <li>Prime Contractor Lockheed Martin</li> <li>Subtotal Product Development</li> <li>Remarks:</li> </ul>	OTA/ILS OTA/ILS		685.002 537.092 1,222.094	0.255 7.254 7.509	Aug-04 Dec-03	6.506 20.257 26.763	Oct-04 Oct-04	13.046 13.047 26.093	Nov-05 Nov-05	9.151 9.152 18.303	Nov-06 Nov-06	0.000	713.960 586.802 1,300.762	0.000	
<ul> <li><u>Support</u></li> <li>SPO/CTF Range Mission Spt</li> <li>FFRDC</li> <li>Other Cntr Spt</li> <li>Subtotal Support</li> <li>Remarks:</li> <li><u>Test &amp; Evaluation</u></li> </ul>	Various SS/CPAF Various		39.529 67.214 15.144 121.887	0.000		0.000		0.000		0.000		0.000	39.529 67.214 15.144 121.887	0.00	
Subtotal Test & Evaluation Remarks: U) <u>Management</u>			0.000	0.000		0.000		0.000		0.000		0.000	0.000 0.000	0.00	
Subtotal Management Remarks:			0.000	0.000		0.000		0.000		0.000		0.000	$0.000 \\ 0.000$	0.00	
(U) Total Cost			1,343.981	7.509		26.763		26.093		18.303		0.000	1,422.649	0.000	

Project 0004

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Exhibit R-3 (PE 0604853F)

EX T ACTIVITY Stem Development and Demonstration	DATE February 2005 CT NUMBER AND TITLE Volved Expendable Launc							
		53F Evolved E h Vehicle - EN		Vehicle				
	EE	LV Prog	gram - k	(ey Eve	nts			
	FY04	FY05	FY06	FY07	FY08	FY09	FY10	FY1
Key Launch Events								
•Heavy Lift Vehicle Demo Launch (Delta IV)*		♦ .						
•1st West Coast Launch (Delta IV - NROL-22)			(Medium IC	c/FOC)				
<ul> <li>1st Operational Heavy Lift Vehicle Launch (DSP-23)</li> </ul>								
•1st Atlas V Gov't Launch - West Coast (NROL-28)								
•1 st Atlas V Gov't Launch - East Coast (WGS-2)				J.	OC FOC			
GPS Metric Tracking		<u> </u>			III			
Key: DSP - Defense Support Prog GPS - Global Positioning Sys NROL - National Reconnaiss	stem	Launch						

Exhibit R-4a, RDT&E Sch	DATE Febru	DATE February 2005			
BUDGET ACTIVITY 05 System Development and Demonstration (SDD)	PE NUMBER AND TITLE 0604853F Evolved Exp Launch Vehicle - EMD		PROJECT NUMBER AND TITLE 0004 Evolved Expendable Launch Vehicle		
(U) <u>Schedule Profile</u>	<u>FY 2004</u>	<u>FY 2005</u>	<u>FY 2006</u>	FY 2007	
(U) GPS Metric Tracking Project Planning & Requirements Analysis	1-4Q				
(U) GPS Metric Tracking Project Planning & Requirements Integration	4Q	1-4Q	1-4Q	1-4Q	
(U) HLV Demonstration Launch		1Q			
(U) 1st West Coast Launch of Delta IV		4Q			
(U) 1st Government Operational HLV Launch		4Q			
(U) 1st West Coast Launch of Atlas V			3Q		
(U) 1st Government East Coast Launch of Atlas V			3Q		

Exhibit R-4a (PE 0604853F)