

## Yahoo Japan Corporation FY2015-3Q Business Results

(October - December 2015)

**February 2, 2016** 

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Yahoo Japan Corporation adopted International Financial Reporting Standards (IFRSs) beginning with the fiscal year ended March 31, 2015 (FY2014) with a transition date as of April 1, 2013.

Figures for the fiscal year ended March 31, 2014 (FY2013) are restated on an IFRS basis.

Unless otherwise specified, English-language documents are prepared solely for the convenience of readers outside Japan.

If there is any inconsistency between the English-language documents and the Japanese-language documents,

the Japanese-language documents will prevail.

Statements made at the meeting or included in the documents that are not historical facts are forward-looking statements about the future performance of Yahoo Japan Corporation and its consolidated subsidiaries and affiliates.

The Company cautions you that a number of important factors could cause actual results to differ materially from those discussed in the forward-looking statements.

Such factors include, but are not limited to, the items mentioned in "Risk Factors" in "Results for the Three Months Ended December 31, 2015."

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## FY2015-3Q Financial Highlights

## **Executive Summary for FY2015-3Q**



Revenue	196.4 (¥B)	YoY +82.6%	
Operating income	43.1 (¥B)	YoY -13.7%	
Net income attributable to owners of the parent	28.7 (¥B)	YoY -14.0%	
Diluted EPS	¥5.06	YoY -14.0%	
Advertising-related revenue	66.0 (¥B)	YoY +6.3%	Via smartphones 41.4%
Paid search advertising	33.4 (¥B)	YoY -10.4%	
Display advertising	32.6 (¥B)	YoY +31.4%	
Total domestic e-Commerce transaction value *1	429.1 (¥B)	YoY +32.2%	Via smartphones ∗₂ 43.6%
ASKUL Corporation's BtoB-related revenue (transaction value) via Internet *3	50.1 (¥B)		

<sup>\*1</sup> Includes Shopping-related and Auction-related transaction values, and ASKUL's non-consolidated BtoB-related revenue (transaction value) via Internet from Sep. 21 to Dec. 20, 2015. Shopping-related transaction value includes revenue (transaction value) of LOHACO, operated by ASKUL, from Sep. 21 to Dec. 20, 2015.

<sup>\*2</sup> Proportion of transaction values via smartphones in Shopping-related business and Auction-related business.

<sup>\*3</sup> ASKUL's non-consolidated BtoB-related revenue (transaction value) via Internet from Sep. 21 to Dec. 20, 2015.

## **Executive Summary for FY2015-3Q**



#### **Advertising-Related Business**

- -Advertising revenue via smartphones increased steadily. (YoY +30.4%)
- -Revenue from YDN and others continued to grow favorably. (YoY +52.2%)
- -Paid search advertising revenue via PC is on a downward trend.

#### e-Commerce-Related Business

- -Shopping: YoY growth rate in transaction value (\*1) accelerated significantly. (YoY +48.3%)
- -Shopping-related advertising revenue increased along with the revitalization of the sales platform. (YoY 2.3x)
- -Auction-related: Growth rate in transaction value continued to show steady growth. (YoY +5.4%)

#### Credit Card Business

- -Number of valid card holders at the end of 3Q was 1.8 million.
- -Ratio of active users (\*2) of Yahoo! JAPAN Card rose to a level of over 70% due to the successful marketing measures in cooperation with e-Commerce services.

<sup>\*2</sup> The ratio of valid card holders who used our services other than the cash advance service in Dec. 2015 out of the valid card holders as of the end of Nov. 2015.

## Strengthening of sales promotional activities in 2H is an investment to accelerate mid- to long-term profit growth

Strengthening of media power

Expansion of e-Commerce business

Expansion of Financial and Payment business

All measures have been conducted as planned and achieved projected outcomes.

## Increased sales promotion-related costs (\*\*) by ¥9 billion YoY to step up sales promotion

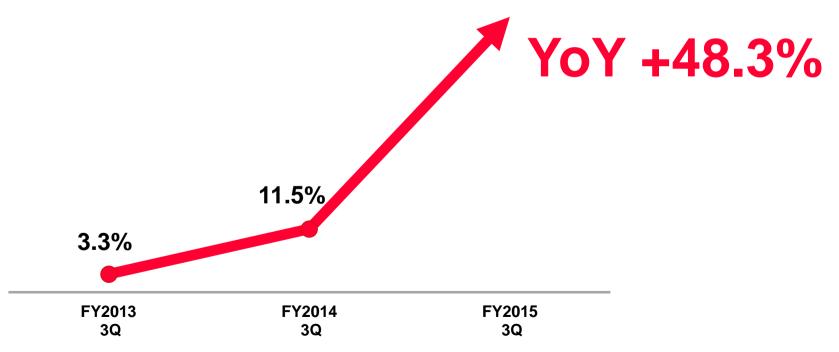


<sup>\*1</sup> Total of sales promotion costs and advertising expenses.

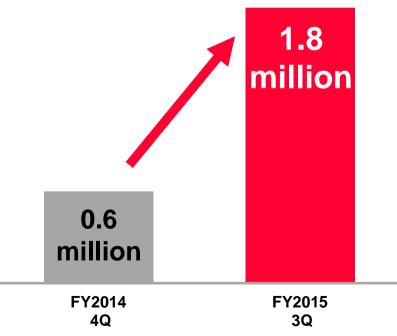
<sup>\*2</sup> Includes sales promotion costs and advertising expenses, etc., of Financial and Payment business and other services.

<sup>\*3</sup> Increase in the sales promotion-related costs for other subsidiaries.

## Growth rate of shopping business transaction value dramatically accelerated due to synergies between "improvement of sales platform" and "customer attraction"



## Number of valid credit card holders also increased steadily



Number of valid card holders increased 3x after the consolidation of YJ Card Corporation.

## Tender offer for shares, etc., of Ikyu Corporation Aim to make it a wholly-owned subsidiary

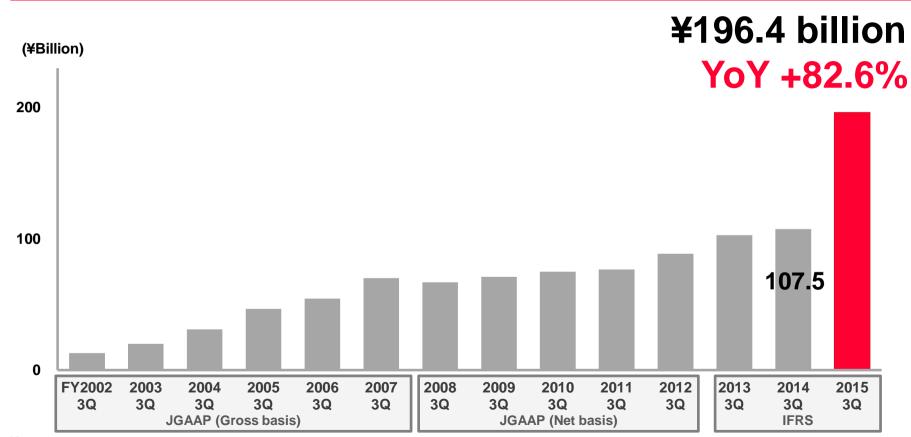
Aim to offer online lodging and restaurant reservation services, meeting customer segments and usage scenes.



- Acquisition cost: Approx. ¥100 billion (planned)
- Ikyu's brand name and domain will be maintained.
- •Using our user universe and database, effectively refer potential customers to Ikyu, which already has an established presence in the high-end segment. (planned)
- •Establish a stable position quickly in the online restaurant reservation market which has a significant growth potential.

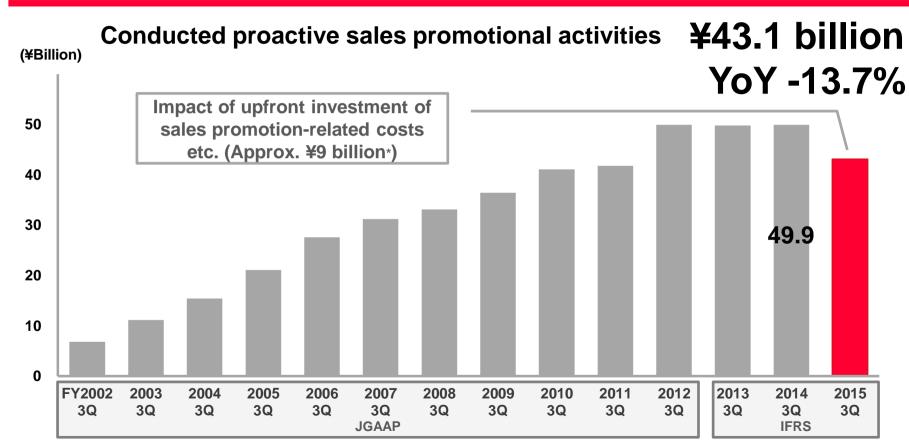
#### Revenue





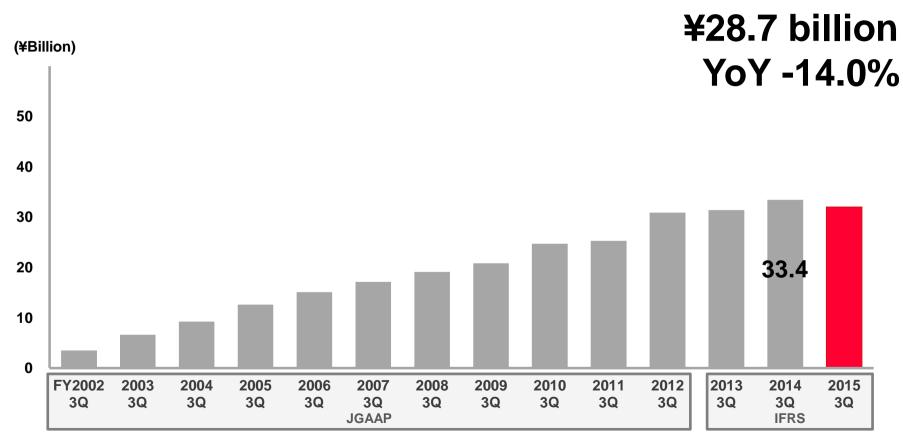
## **Operating Income**





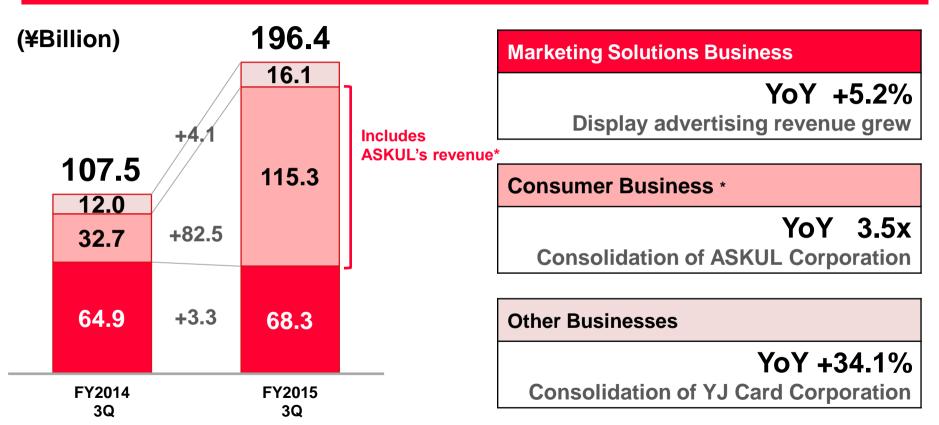
#### **Net Income Attributable to Owners of the Parent**





## **Quarterly Revenue Breakdown**





Note1: Figures for adjustments are not shown.

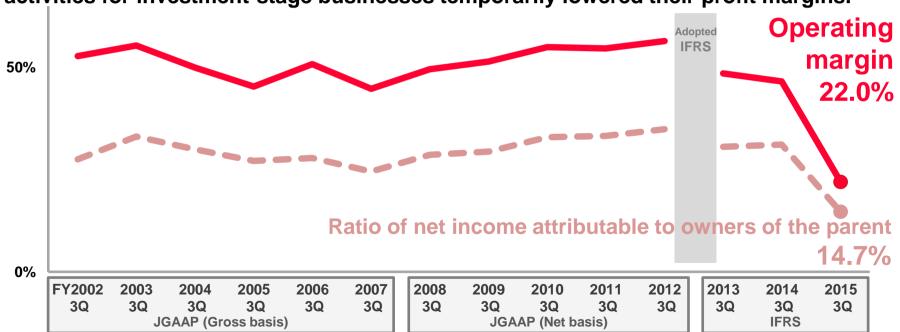
<sup>15</sup> Note2: In cases where major services have been transferred between segments, the prior data and comparative figures have been retroactively adjusted to the current segments.

\* Includes ASKUL's revenue of ¥79.9 billion (revenue after the elimination of internal transactions within ASKUL group).

## **Quarterly Margin**



- -Change in margin level due to increase in consolidated subsidiaries with different business models.
- -Profit margin of core businesses is maintained, but aggressive sales promotional activities for investment-stage businesses temporarily lowered their profit margins.



<sup>16</sup> Note1: Margins for FY2008 to FY2012 are affected by the change in the presentation basis for revenue from gross to net. Note2: Figures after FY2013 are restated on an IFRS basis. Margins are affected by the adoption of IFRSs.

## Key Performance Indicators

## **Past and Coming Three Years**



The past 3 years

The coming 3 years

Expanded service usage and enhanced profitability in smartphones



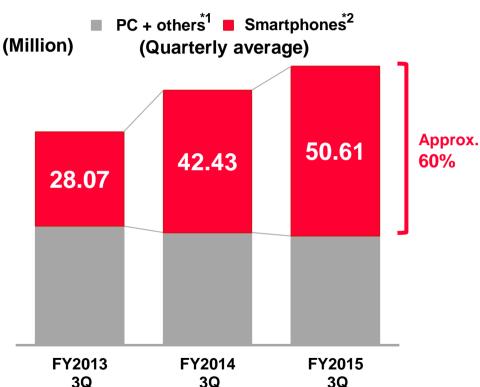
**Expanding smartphone** usage via applications

Expanding total domestic e-commerce transaction value

## **Daily Unique Browsers**







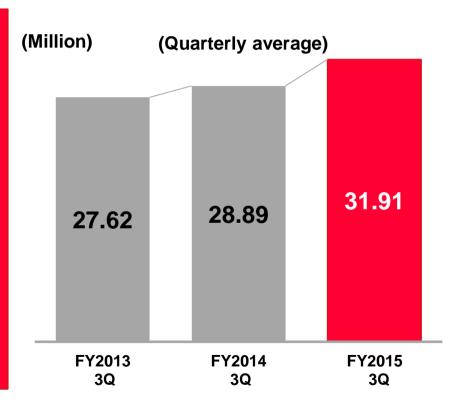
<sup>\*1</sup> Includes PCs, tablets and feature phones.

<sup>\*2</sup> Includes accesses to Yahoo! JAPAN via applications and browsers. Access via applications and access via browsers are counted separately, even if there is an overlap in users.

## **Number of Monthly Active User IDs**



Promoted log-in during usage of services



## Total Domestic e-Commerce Transaction Value YAHOO!

## Ongoing strategies progressing steadily

#### Since Oct. 2013

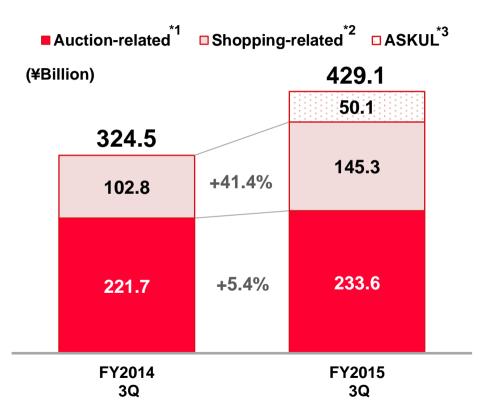
Made steady efforts to improve the sales platform and improved service quality

#### In and after 1H FY2015

Points provision measures to Yahoo! Premium members were successful

#### Challenge in 2H FY2015

Conduct large-scale sale in conjunction with TV commercials and campaigns



<sup>\*1</sup> Includes transaction values of YAHUOKU!, tradecarview (http://www.tradecarview.com/), BOOKOFF Online (http://www.bookoffonline.co.jp/), and Yahoo! Tickets from April 2015.
The prior data and comparative figures have been retroactively adjusted.

\*3 ASKUL's non-consolidated BtoB-related revenue (transaction value) via Internet from Sep. 21 to Dec. 20, 2015.

<sup>\*2</sup> Includes transaction values of Yahoo! Shopping, Yahoo! Travel, paid digital contents, LOHACO, Yahoo! Restaurant Reservation, etc.

Shopping-related transaction value includes revenue (transaction value) of LOHACO, operated by ASKUL, from Sep. 21 to Dec. 20, 2015. The prior data and comparative figures have been retroactively adjusted.

## **Our Primary Revenue Sources**



## **Core businesses**

Upfront investment-stage businesses

Advertising

Membership services

Auctions

Shopping

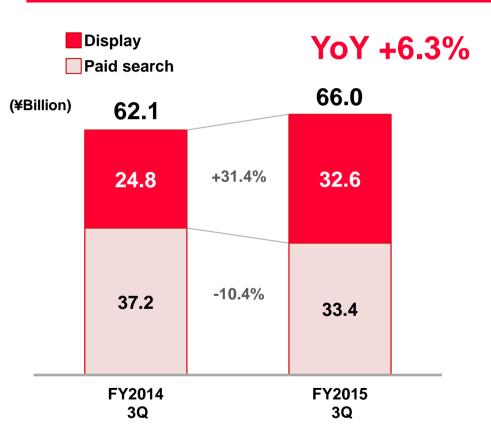
**Credit card** 

## Core Businesses

# Advertising Membership Services Auctions

## **Quarterly Advertising-Related Revenue**



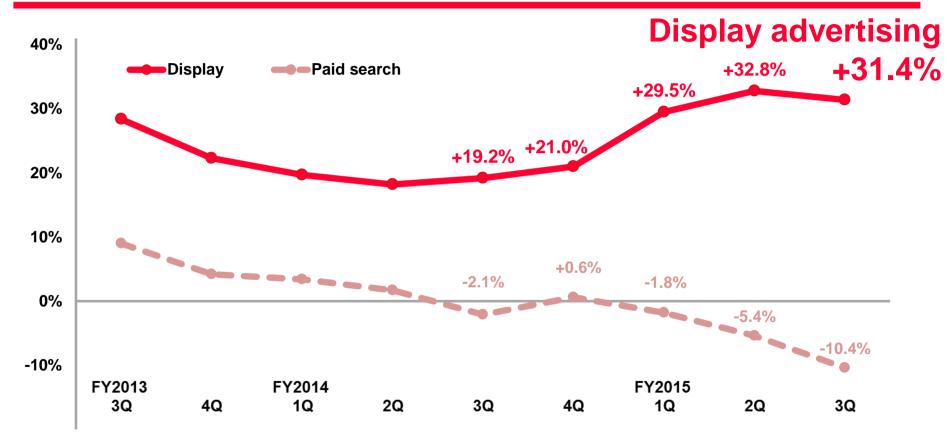


## Growth in display advertising

YDN continues to be a major growth driver

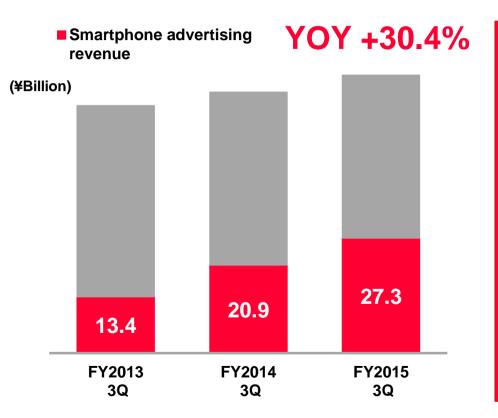
#### **Quarterly Advertising-Related Revenue YoY Growth Trend**





## Advertising-Related Revenue via Smartphones YAHOO!





Ratio of advertising revenue via smartphones 41.4%

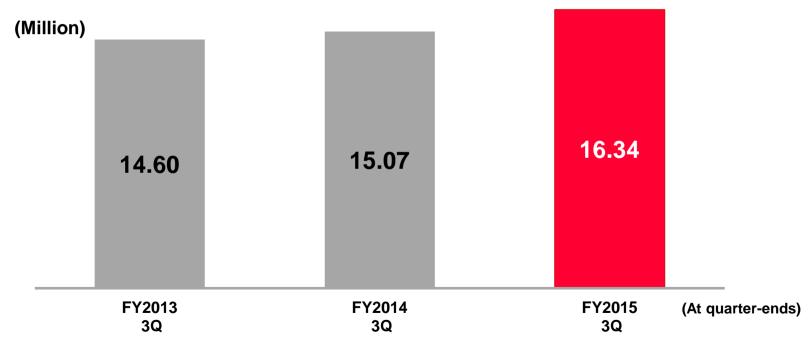
## Core Businesses

# Advertising Membership Services Auctions

## **Number of Monthly Paid-Membership IDs**



## Monthly paid-membership IDs including Yahoo! Premium members was 16.34 million IDs.



Note: Number of monthly paid-membership IDs is the total of membership IDs of Yahoo! Premium members, Yahoo! BB subscribers, monthly paid-subscribers of digital content and services provided by Yahoo! JAPAN and partner sites (IDs with payment through Yahoo! Wallet only).

Paid-membership IDs are counted separately for each service, even if there is an overlap in IDs.

### **Yahoo! Premium Members**



## Revision of monthly membership fee from ¥380 to ¥462.

Enrich benefits tailored to the needs of members and promote further use of e-Commerce services.

Strengthening of "Safe shopping protection" **Provision of points** YAHUOKU! Yahoo! Shopping 3% of purchase 5% of purchase price \*2 (Limited offer) price \*2

<sup>\*1</sup> Revision effective from March 1, 2016. Membership fee does not include consumption tax.

<sup>\*2</sup> Information as of February 2, 2016.

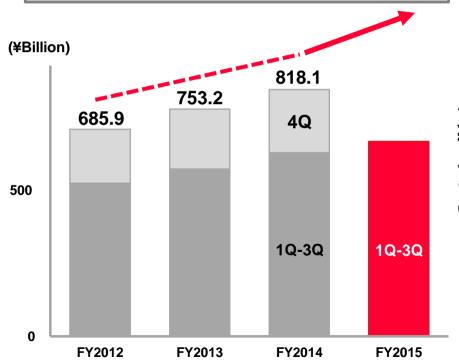
## Core Businesses

# Advertising Membership Services Auctions

#### **Auction-Related Transaction Value**



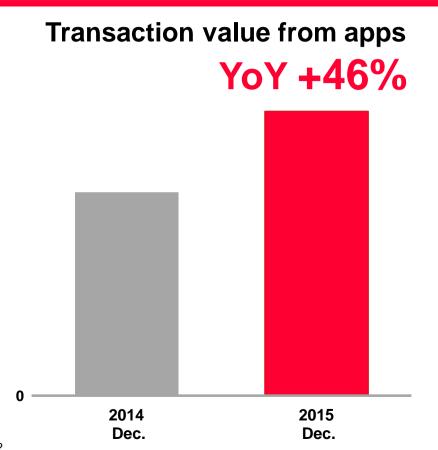


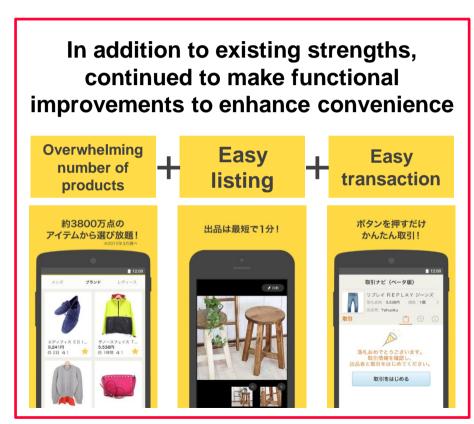


Annual transaction value is over ¥800 billion, yet maintains mid- to high-single digit growth rate.

## **Promotion of Application Usage**







## Sales Promotional Activities in 3Q



Good shopping day

YoY growth in transaction value \*1 +84%

Year-end sale

YoY growth in transaction value \*2 +7%

- Created value-for-money shopping chances
- Transaction value for the target period achieved a new record high!





Nov.11 Good shopping day

YAHUOKU! Year-end mall

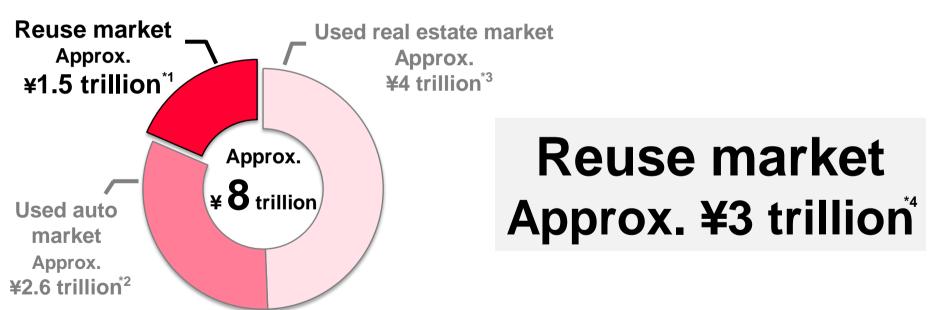
Note: Transaction value of YAHUOKU!, excluding categories of real estate, autos, etc.

<sup>\*1</sup> Comparison between Nov. 11, 2014 and Nov. 11, 2015

<sup>\*2</sup> Comparison between Dec. 14, 2014 (Sun.) and Dec. 13, 2015 (Sun.) (Comparison made for the same day of the week)

## YAHUOKU!'s growth is sustainable

## Existent market + Potential market



<sup>\*1</sup> Source: "Reuse business data book 2015" (Estimate in The Reuse Business Journal 2013)

<sup>\*2</sup> Source: "Factual investigation on the distribution/disposal of electric/electronic equipment and reuse promotion business for FY2009" (Ministry of the Environment, March 2010)

<sup>34 \*3</sup> Source: Size estimate calculated by this company with reference to "New Growth Strategy", Cabinet decision made on June 18, 2010 (National Policy Unit, Cabinet Secretariat)

<sup>\*4</sup> Estimate by Yahoo Japan Corporation

## Measures to be focused on:

- 1. Refine easier-to-trade environment
- 2. Excavate goods buried in homes
- 3. Develop auto and real estate markets

#### 1. Refine Easier-To-Trade Environment



## Enhance convenience for both buyers and sellers Revision of system usage fee for sellers

#### **Payment**

Waived settlement fee for buyers \*2



#### **Delivery**

Attained fuss-free and cheap delivery \*3



### Listing

Improved and strengthened system

(Increased no. of images, etc.)



<sup>\*1</sup> For individual users, fee will be revised from 5.40% (tax inc.) to 8.64% (tax inc.) for auctions that close on or after 0:00 on Feb. 16, 2016.

For YAHUOKU! stores, fee will be revised form 5.40% (tax inc.) to 7.56% (tax inc.) for auctions that close on or after 0:00 on April 21, 2016 (Not applicable to certain categories). \*2 Settlement fee for a successful bid paid by a buyer has been waived for auctions settled using "Yahoo! ezPay" on or after 0:00 on Jan. 15, 2016.

<sup>\*3</sup> Launched on Feb.1, 2016

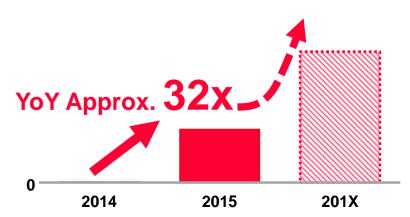
#### 2. Excavate Goods Buried in Homes

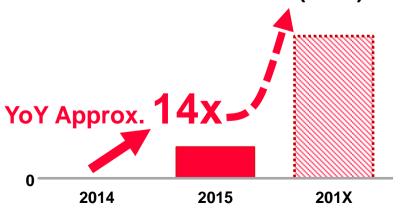


Promoted the integration between real and Internet worlds as a first step Partnership with BOOKOFF stores is showing a steady growth

No. of goods sold both in BOOKOFF stores and YAHUOKU! (Dec.) \*1

Transaction value for goods sold both in BOOKOFF stores and YAHUOKU! (Dec.) \*2





<sup>\*1</sup> No. of goods that can be bought in both BOOKOFF stores and YAHUOKU!.

<sup>\*2</sup> Transaction value of goods that were bought in YAHUOKUI! when they can be bought in both BOOKOFF stores and YAHUOKUI.

### 3. Develop Auto and Real Estate Markets



## Promote to go online



Alliance with
JAPAN AUTOMOBILE AUCTION INC.,
HAA Kobe Inc.

Provide value-for-money and reliable autos in the eyes of buyers, through alliances with wholesale markets of used autos



Alliance with Sony Real Estate Corporation

A new real estate transaction platform where apartments can be listed at a price decided by owners

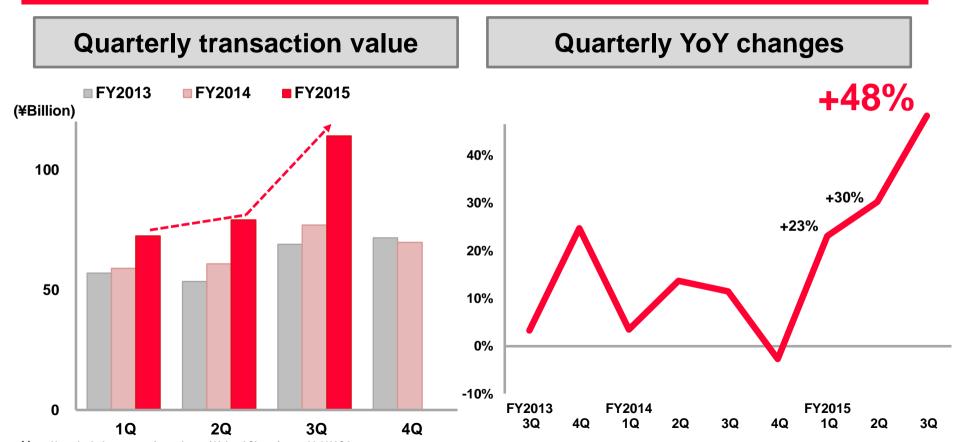
# As a pioneer, YAHUOKU! will expand the potential of reuse market

# Upfront Investment-Stage Businesses

**Shopping**Credit Card

# **Shopping Transaction Value** (Yahoo! Shopping + LOHACO)

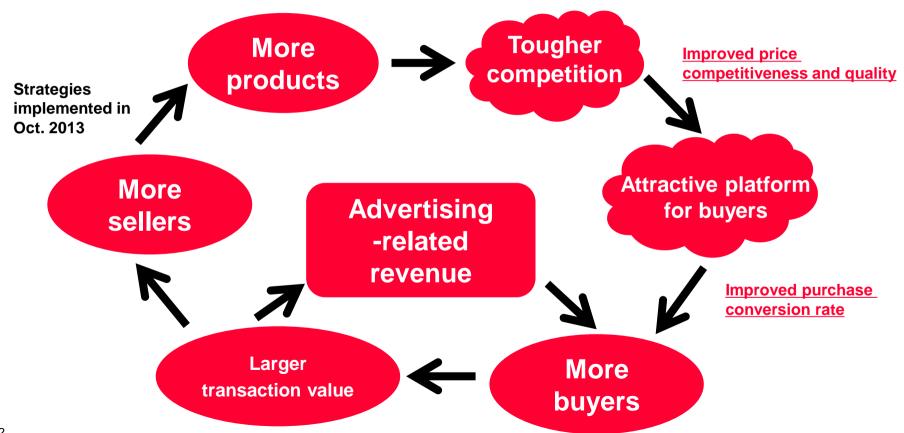




Note: Includes transaction values of Yahoo! Shopping and LOHACO.

# **Strategies**



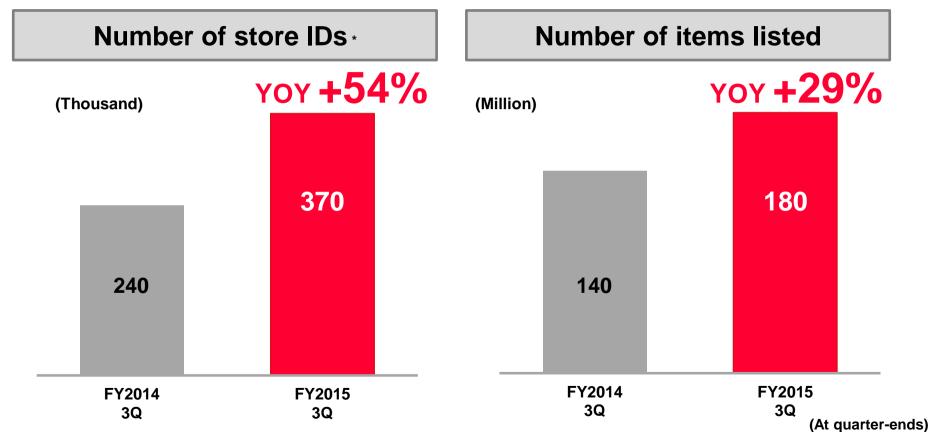


# Measures to be focused on:

- 1. Enhance product lineup
- 2. Sales promotions
- 3. Link with membership base

# 1. Enhance Product Lineup





<sup>44</sup> 

## 2. Sales Promotions





# Transaction value YoY Approx.7x



### 2. Sales Promotions



# T Points, 5% of purchase price, for everyone, everyday



## 2. Sales Promotions



# Yahoo! JAPAN 20th Anniversary Sale

(Planned)

# 3. Link with Membership Base



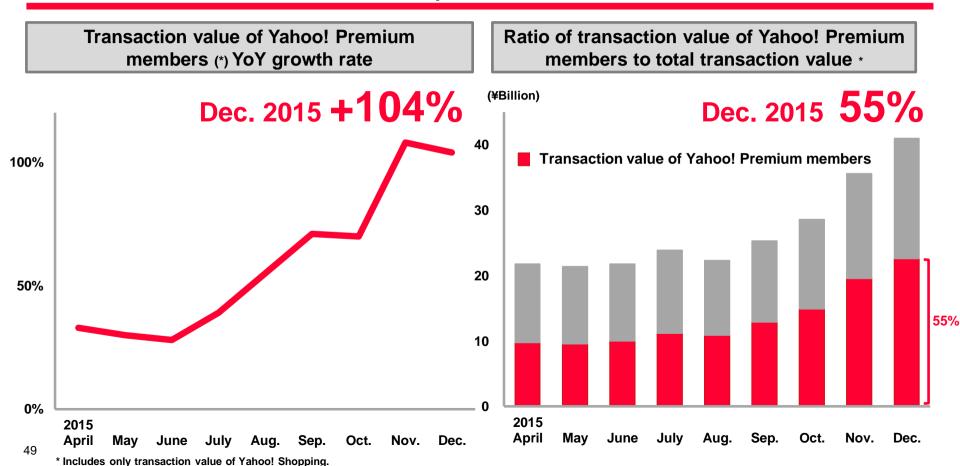
Strengthen synergies with other membership services Promote the cross-use of services to increase buyers



#### **Outcome of Measures**

- Link with Yahoo! Premium membership

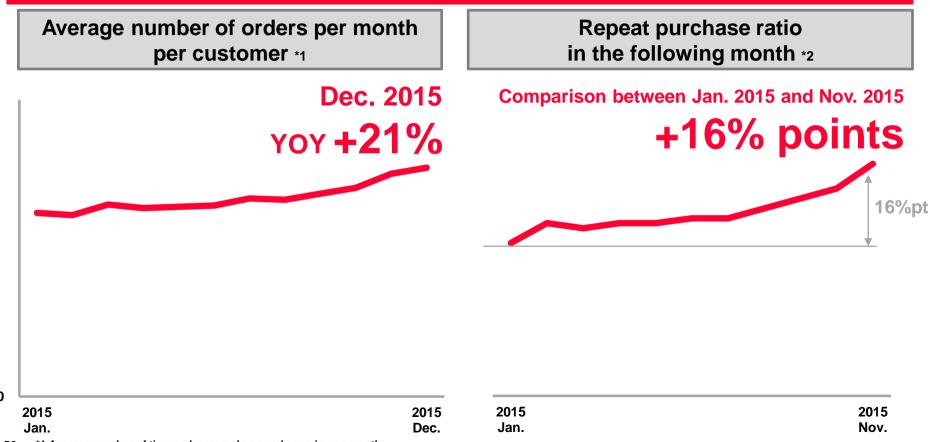




#### **Outcome of Measures**

- Indices that exhibit the attractiveness of the shopping platforms improved



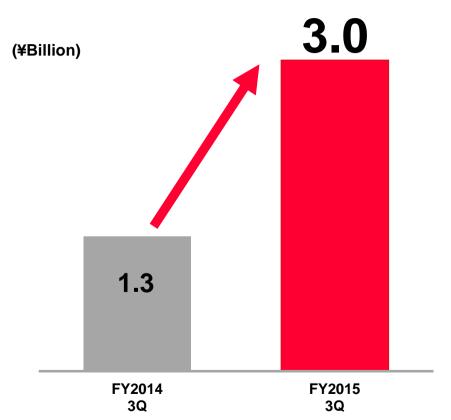


<sup>\*1</sup> Average number of times a buyer makes purchases in one month.

<sup>\*2</sup> Ratio of buyers who purchase again in the month following the month when purchase was made.

## **Shopping-Related Advertising Revenue**





**YOY 2.3X** 

Note: Total of advertising revenue in Consumer Business segment; advertising revenue of "Store Match", an advertising product in Yahoo! Shopping sold by ValueCommerce Co., Ltd. to stores in Yahoo! Shopping; and revenues of paid search advertising and YDN, etc., placed by stores in Yahoo! Shopping.

# Grow into a value-for-money platform where shoppers can find whatever they want

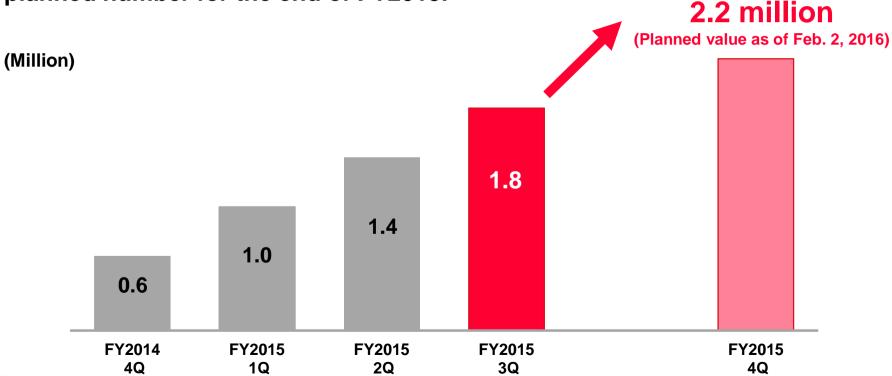
# Upfront Investment-Stage Businesses

**Shopping**Credit Card

# **Progress in Credit Card Business**

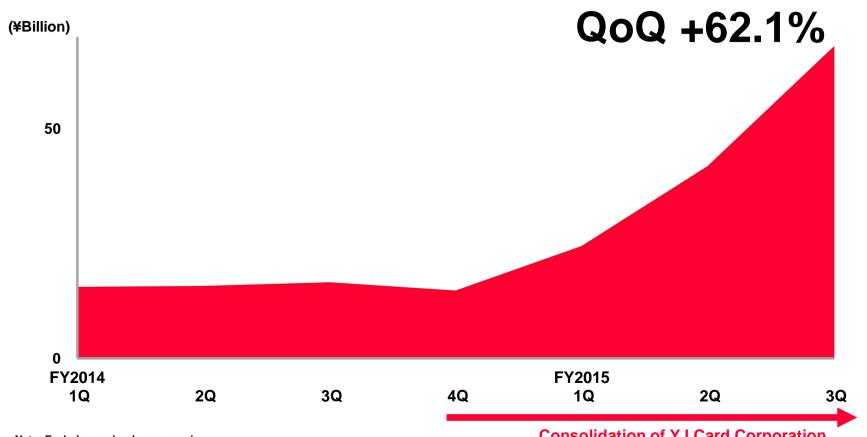


Number of valid card holders increased steadily on schedule to achieve the planned number for the end of FY2015.



#### **Trends in Card Transaction Value**



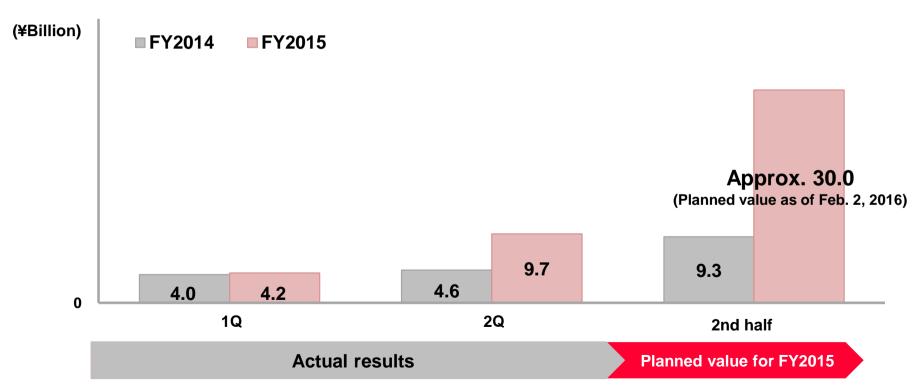


# In Pursuit of Further Growth

Efficient sales promotional activities with a focus on ROI will be continued in 4Q.

# Sales Promotions in the 2nd Half of FY2015 YAHOO!

Proactively continue mainly with measures that were successful in 3Q.



# **Goals for Major Businesses**



e-Commerce

#### Larger domestic transaction value

Shopping business
 Maintain the growth rate (YoY) for FY2015 3Q in 4Q

# Financial and Payment

#### More users of financial and payment-related services

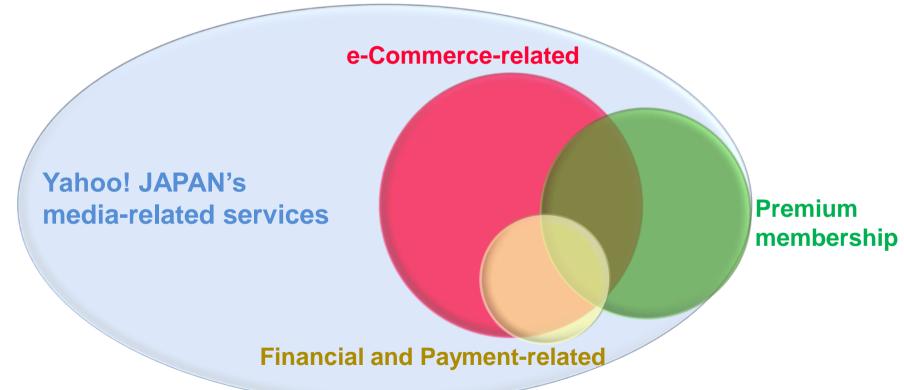
- Credit Card business
- 2.2 million valid card holders by the end of FY2015

#### Media

#### Stronger media power

- Promote service usage via smartphones
- Continuously increase number of application users

# Promote the cross-use of e-Commerce/Payment/Membership services to Yahoo! JAPAN users



# **Business Results Supplemental Information**

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#### **FY2015-3Q Statements of Income**

	14/3Q	15/3Q	Increase/ Decrease	Change
Revenue (¥Billion)	107.5	196.4	88.8	+82.6%
(Reference) Revenue (Excluding ASKUL Corporation) (¥Billion)	107.5	116.4	8.9	+8.3%
Cost of Sales (¥Billion)	21.7	86.8	65.1	+299.4%
Gross Profit (¥Billion)	85.8	109.5	23.7	+27.7%
SG&A and others (¥Billion)	35.8	66.4	30.5	+85.4%
Operating Income (¥Billion)	49.9	43.1	-6.8	-13.7%
Other Non-operating Income and Expenses (¥Billion)	0.3	-0.0	-0.3	n.a.
Equity in Earnings (Losses) of Associates (¥Billion)	0.5	-0.0	-0.5	n.a.
Income before Income Taxes (¥Billion)	50.8	43.1	-7.7	-15.2%
Net Income (¥Billion)	33.6	29.0	-4.6	-13.8%
Net Income Attributable to Owners of the Parent (¥Billion)	33.4	28.7	-4.6	-14.0%
Diluted EPS (¥) *1	5.88	5.06	-0.82	-14.0%
Number of Shares after Dilution (Million) *2	5,692	5,693	0	+0.0%

<sup>\*1</sup> Diluted EPS is calculated using the Net Income Attributable to Owners of the Parent.



<sup>\*2</sup> Number of Shares after Dilution excludes treasury stock.

# **FY2015-3Q Operating Expenses**

	14/3Q	15/2Q	15/3Q	QoQ Change	YoY Change	Major Factors for YoY Changes (¥Billion)
Cost of Sales	21.7	43.3	86.8	+100.2%	+299.4%	Consolidation of ASKUL Corporation. Increase due to changes in the terms of agreements related to search system usage.
Total SG&A	35.8	51.8	66.4	+28.2%	+85.4%	
Personnel Expenses	11.8	15.2	16.5	+8.1%	+39.1%	Number of employees reached 8,870, up 2,020 (+29.5%)
Sales Promotion Costs	3.3	8.7	12.2	+39.7%	+262.7%	Increase of T Point expenses and application usage promotion expenses
Business Commissions	4.3	5.6	8.2	+47.3%	+92.4%	Consolidation of ASKUL Corporation
Depreciation and Amortization	3.5	5.7	7.8	+37.5%	+120.6%	Increase of consolidated subsidiaries. Increase of server and network-related cost.
Lease and Utility Expenses	2.2	2.7	3.8	+41.6%	+71.9%	
Packing and Freight	0.0	1.1	3.7	+212.8%	-	Consolidation of ASKUL Corporation
Royalties	2.9	3.1	3.1	+2.8%	+10.0%	
Advertising and Promotional Expenses	0.9	0.9	2.6	+186.3%	+172.1%	Increase due to television commercials
Content Provider Fees	2.8	1.9	1.7	-10.5%	-40.4%	Decrease due to changes in the terms of agreements related to search system usage
Communication Charges	1.3	1.5	1.6	+7.6%	+21.7%	
Others	2.2	4.9	4.6	-6.6%	+104.3%	
Total of Cost of Sales and SG&A	57.5	95.2	153.2	+61.0%	+166.2%	



#### **FY2015-3Q Statements of Financial Position**

							(¥Billion)	
	2015/3/31	2015/12/31	Increase/ decrease		2015/3/31	2015/12/31	Increase/ decrease	
<assets></assets>				<liabilities></liabilities>				
Current Assets	741.8	874.1	132.3	Current Liabilities	239.7	339.1	99.3	
Cash and Cash Equivalents	503.9	520.8	16.8 *1	ı ∗2 ∗8 Trade and Other Payables	158.9	271.6	112.6 *	3
Trade and Other Receivables	217.7	312.2	94.4 *3	3 *4 Other Financial Liabilities/Other Current Liabilities	41.3	43.4	2.1	
Other Financial Assets/Other Current Assets	20.1	41.1	20.9 *3	Income Taxes Payable	33.0	16.1	-16.9 *	8
Non-current Assets	265.7	427.2	161.4	Provisions	6.3	7.8	1.4	
Property and Equipment	67.4	112.8	45.3 *3	3 *5 Other Non-current Liabilities	27.2	62.0	34.7	
Goodwill	27.6	84.3	56.6 *3	Other Financial Liabilities/Other Non-Current Liabilities	4.4	15.9	11.5 *	3
Intangible Assets	32.3	103.3	70.9 *3	Provisions Provisions	22.8	24.6	1.8	
Investments Accounted for Using the Equity Method	61.6	30.8	-30.7 *6	Deferred Tax Liabilities	0.0	21.4	21.4 *	3
Deferred Tax Assets	15.1	17.5	2.4	Total Liabilities	267.0	401.1	134.1	
Other Financial Assets/Other Non-current Assets	61.4	78.2	16.7_*7	7				
Total Assets	1,007.6	1,301.3	293.7	<equity></equity>				
				Equity Attributable to Owners of the Parent	726.0	831.9	105.9	
				Common Stock	8.2	8.3	0.0	
Major Factors for Increase/Decrease				Capital Surplus	1.2	1.2	0.0	
		_		Retained Earnings	705.8	808.9	103.0	
*1 Increase due to net cash provided by operating	ig activities	5		Treasury Stock	-1.3	-1.3	-	
*2 Decrease due to payment of dividends				Accumulated Other Comprehensive Income	11.9	14.7	2.7	
*3 Increase due to consolidation of ASKUL Corp				Non-controlling Interests	14.5	68.2	53.6	
*4 Increase in the transaction value in credit care	d business			Total Equity	740.5	900.2	159.6	
*5 Increase in purchase of servers and others				Total Liabilities and Equity	1,007.6	1,301.3	293.7	

<sup>\*6</sup> Decrease due to consolidation of ASKUL Corporation



<sup>\*7</sup> Increase due to the purchases of investment securities and increase in fair value

<sup>\*8</sup> Decrease due to payment of income taxes and others

### **FY2015-3Q Statements of Cash Flows**

Major Items	15/3Q	(¥Billion)
Operating Activities	<u>14.5</u>	
Income before Income Taxes	43.1	
Depreciation and Amortization	8.7	
Increase/Decrease in Trade and Other Receivables/Payables	-4.2	
Increase/Decrease in Other Current Liabilities	-3.4	
Increase/Decrease in Other Financial Assets and Liabilities	3.5	
Increase/Decrease in Accrued Consumption Tax and Others	1.4	
Income Taxes Paid	-32.3	
Investing Activities	<u>-15.0</u>	
Expenditures on Property and Equipment	-10.3	
Expenditures on Intangible Assets	-2.1	
Expenditures on Investment Securities	-4.3	
Financing Activities	<u>-0.6</u>	
Net Change in Cash and Cash Equivalents	<u>-1.0</u>	



## **Business Segment Breakdown**

#### **Marketing Solutions Business**

Advertising: Paid search advertising "Sponsored Search"

Display advertising ("Yahoo! Display Ad Network (YDN)", "Premium Advertising")

Business Services: CRM-related services, Recruiting-related services and others

Personal Services: Video-related services, Pay digital content and others

#### **Consumer Business**

Advertising: Display advertising

Business Services: ASKUL, Affiliate-related services, Corporate system-use fees of YAHUOKU!,

Yahoo! Real Estate, Travel-related services, Automobile-related services,

Yahoo! BB incentive fees and others

•Personal Services: Yahoo! Premium, LOHACO, Personal system-use fees of YAHUOKU!, Game-related services,

Yahoo! BB ISP fees and others

#### **Others**

Advertising: Display advertising

Business Services: Data center-related services, Credit card-related services, Payment-related services,

Yahoo! WebHosting and others

• Personal Services: FX-related service, Credit card-related service, Payment-related services and others



# **Advertising Products**

Advertising Products		Advertising Products Main Format		Fee Calculation	Placement Pages	Main Advertiser Base
Paid search advertising Spo		red Search®	Text	Per-click rate	Search results pages	Major corporations
	YDN and	Yahoo! Display Ad Network (YDN) *3	Text / Banner	(Performance-based) *1		Small and medium-sized companies
Display advertising  others  Yahoo! Premium DSP  Brand Panel Prime Display and others	Banner	Per-impression page view rate (Performance-based) *1	Top page Interior pages	Maior		
	Prime Display	Rich ad (Including video) / Banner	Per-impression page view rate (Guarantee-based) *2	of service sites	Major corporations	
Advertising Text ads		Banner / Text ads and others	Text / Banner	Per-guaranteed period rate, etc (Guarantee-based) *2 Yahoo!		Stores in Yahoo! Shopping
PR Option	PR Option		Conversion-based	Shopping	Shopping	

<sup>\*1</sup> Advertising that is programmatically or manually managed on a real-time basis to optimize advertisings effects.



<sup>\*2</sup> Advertising for which specific placement is reserved in advance.

<sup>\*3</sup> Including In-feed Advertising on timeline-view pages.

# **Revenue Trends by Advertising Products**

Indicator	Unit	14/3Q (OctDec.)	14/4Q (JanMar.)	15/1Q (AprJun.)	15/2Q (JulSep.)	15/3Q (OctDec.)
Total advertising revenue	Billion yen	62.1	69.3	63.3	65.7	66.0
YoY Change	%	+5.4%	+8.4%	+9.5%	+8.6%	+6.3%
Paid search advertising revenue	Billion yen	37.2	39.7	36.2	36.1	33.4
YoY Change	%	-2.1%	+0.6%	-1.8%	-5.4%	-10.4%
Display advertising revenue	Billion yen	24.8	29.6	27.1	29.6	32.6
YoY Change	%	+19.2%	+21.0%	+29.5%	+32.8%	+31.4%
YDN and others revenue *1	Billion yen	14.7	18.1	18.4	21.5	22.4
YoY Change	%	+58.3%	+65.9%	+60.8%	+64.5%	+52.2%
Premium advertising revenue *2	Billion yen	10.1	11.4	8.7	8.0	10.2
YoY Change	%	-12.4%	-15.4%	-8.3%	-12.5%	+1.1%

<sup>\*1</sup> Yahoo! Premium DSP is included.



<sup>\*2</sup> Video advertising is included.

# **Quarterly Business Data (1)**

Indicator (Quarterly average)	Unit	14/3Q (OctDec.)	14/4Q (JanMar.)	15/1Q (AprJun.)	15/2Q (JulSep.)	15/3Q (OctDec.)	YoY Change
Number of total monthly page views	Million	60,561	61,969	64,990	68,102	63,147	+4.3%
Number of total monthly smartphone page views *1	Million	27,320	29,454	31,930	34,476	32,584	+19.3%
Number of Daily UBs (Unique Browsers) *2	Million	76.01	79.79	82.82	85.09	83.19	+9.4%
Number of smartphone Daily UBs *1 *2	Million	42.43	45.92	49.23	51.61	50.61	+19.3%
Number of monthly active user IDs *3	Million	28.89	29.53	30.07	30.94	31.91	+10.5%
Number of monthly paid-membership IDs (quarter-end) *4	Million	15.07	15.46	15.54	15.99	16.34	+8.4%

<sup>\*1</sup> Monthly "Smartphone" page views and Daily UBs include access through iPhones/iPods, Android smartphones (with screen sizes of less than 7 inches), Windows Phones and smartphone applications. They do not include page views using iPads or Android tablets. They also do not include some access via smartphone applications.

<sup>\*2</sup> The cumulative total number of browsers accessing Yahoo! JAPAN. Access via browser and access via application are counted separately, even if there is an overlap in users.

<sup>\*3</sup> Number of Yahoo! JAPAN IDs logged in each month.

<sup>\*4</sup> Total of membership IDs of Yahoo! Premium members, Yahoo! BB subscribers, monthly paid-subscribers of digital content and services provided by Yahoo! JAPAN and partner sites\*

(\*IDs with payment through Yahoo! Wallet only). Paid-membership IDs are counted separately for each service, even if there is an overlap in IDs.

# **Quarterly Business Data (2)**

Indicator (Quarterly total)	Unit	14/3Q (OctDec.)	14/4Q (JanMar.)	15/1Q (AprJun.)	15/2Q (JulSep.)	15/3Q (OctDec.)	YoY Change
Auction-related transaction value *1	Billion yen	221.7	209.0	208.8	203.2	233.6	+5.4%
Shopping-related transaction value *2	Billion yen	102.8	96.1	102.2	113.9	145.3	+41.4.%
ASKUL Corporation's BtoB-related revenue (transaction value) via Internet *3	Billion yen	-	-	-	16.3	50.1	n.a.
Total domestic e-commerce transaction value *4	Billion yen	324.5	305.1	311.0	333.5	429.1	+32.2%
Total domestic e-commerce transaction value via smartphon *5	Billion yen	114.7	110.8	117.0	125.3	165.2	+44.0%
Number of YAHUOKU! store IDs (quarter-end) *6	IDs	19,533	19,951	20,255	20,537	20,774	+6.4%
Number of Yahoo! Shopping store IDs (quarter-end) *6	IDs	243,896	282,537	317,778	346,888	374,812	+53.7%

<sup>\*1</sup> Includes transaction value of YAHUOKU!, tradecarview (http://www.tradecarview.com/), BOOKOFF Online (http://www.bookoffonline.co.jp/), and Yahoo! Ticket from April 2015.



<sup>\*2</sup> Includes transaction value of Yahoo! Shopping, Yahoo! Travel, pay digital content, LOHACO, Yahoo! Restaurant Reservation and others. LOHACO's transaction value is the revenue of LOHACO business, operated by ASKUL, from Mar. 21 to Jun. 20, Jun. 21 to Sep. 20, Sep. 21 to Dec. 20, and Dec. 21 to Mar. 20.

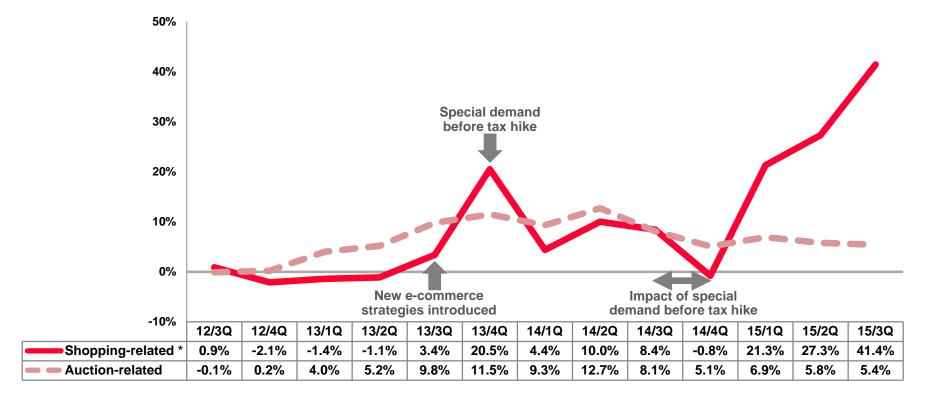
<sup>\*3</sup> Includes ASKUL's non-consolidated BtoB-related revenue (transaction value) via Internet from Aug. 21 to Dec. 20, 2015.

<sup>\*4</sup> Includes auction-related, shopping-related transaction value and ASKUL's non-consolidated BtoB-related revenue (transaction value) via Internet from Aug. 21 to Dec. 20, 2015.

<sup>\*5</sup> Includes auction-related and shopping-related transaction value.

<sup>\*6</sup> Numbers of YAHUOKU! and Yahoo! Shopping stores are based on accounts issued. They include the number of accounts still preparing to launch store sites.

# **Quarterly Transaction Value of Shopping-related and Auction-related business YoY Growth Trend**

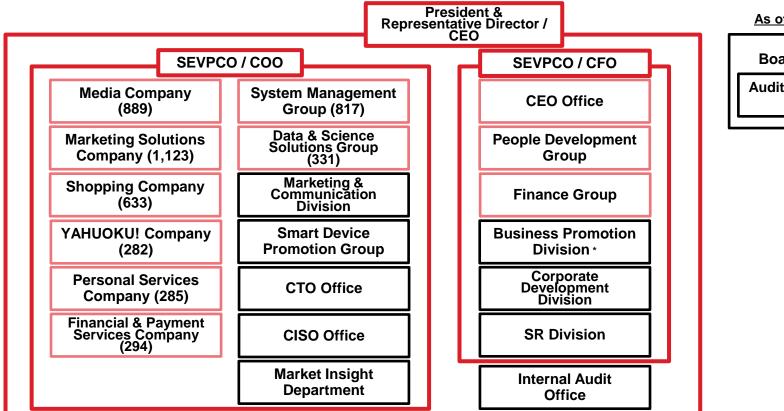


Note: Each quarterly growth rate is calculated based on the same definition.

<sup>\*</sup> Shopping-related transaction value includes revenue of LOHACO, operated by ASKUL, from Mar. 21 to Jun. 20, Jun. 21 to Sep. 20, Sep. 21 to Dec. 20, and Dec. 21 to Mar. 20.



Organization Chart of Yahoo Japan Corporation



**As of January 1, 2016** 

**Board of Directors** 

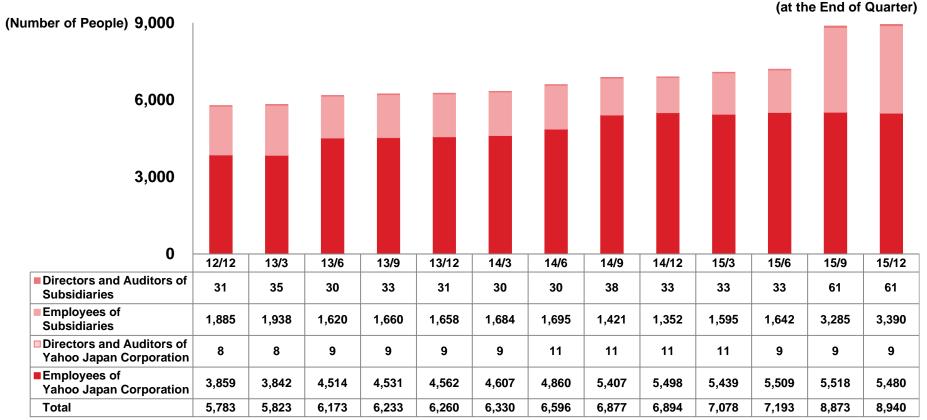
Audit and Supervisory Committee

Note 1: Figures in parentheses are number of employees

Note 2: SEVPCO = Senior Executive Vice President Corporate Officer



## **Number of Directors and Employees**



Note: The above figures of employees include staff who have been dispatched.



### **Consolidated Subsidiaries and Associates**

(as of December 31, 2015)

- Major consolidated subsidiaries
  - **◆** ASKUL Corporation
  - **♦** Dynatech inc.
  - **♦** FirstServer, Inc.
  - **♦ IDC Frontier Inc.**
  - **♦** Synergy Marketing, Inc.
  - ◆ YJ Capital Inc.
  - ♦ YJFX, Inc.
  - ♦ Y's Sports Inc.
- Major associates
  - **♦** BOOKOFF CORPORATION LIMITED
  - **♦** GameBank Corp.
  - ◆ The Japan Net Bank, Limited

- **◆** Carview Corporation
- ◆ ecohai Co., Ltd.
- **GYAO CORPORATION**
- **♦ Netrust, Ltd**
- **♦** ValueCommerce Co., Ltd.
- **♦** YJ Card Corporation
- ♦ Y's Insurance Inc.

- **♦** BuzzFeed Japan Corporation
- **♦** Sony Real Estate Corporation





