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# Implementing a Zero Trust Architecture

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**Volume A:**  
**Executive Summary**

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# 1 Executive Summary

2 As enterprise data and resources become distributed across on-premises environments and multiple  
3 clouds, protecting them has become increasingly challenging. Many users need access from anywhere,  
4 at any time, from any device to support the organization’s mission. Data is created, stored, transmitted,  
5 and processed across different organizations’ environments, which are distributed across on-premises  
6 and multiple clouds to meet ever-evolving business use cases. It is no longer feasible to simply protect  
7 data and resources at the perimeter of the enterprise environment or to assume that all users, devices,  
8 applications, and services within it can be trusted.

9 A zero-trust architecture (ZTA) enables secure authorized access to assets—machines, applications and  
10 services running on them, and associated data and resources—whether located on-premises or in the  
11 cloud, for a hybrid workforce and partners based on an organization’s defined access policy. For each  
12 access request, ZTA explicitly verifies the context available at access time—this includes both static user  
13 profile information or non-person entity information such as the requester’s identity and role; and  
14 dynamic information such as geolocation, the requesting device’s health and credentials, the sensitivity  
15 of the resource, access pattern anomalies, and whether the request is warranted and in accordance with  
16 the organization’s business process logic. If the defined policy is met, a secure session is created to  
17 protect all information transferred to and from the resource. A real-time, risk-based assessment of  
18 resource access and access pattern anomaly detection with continuous policy evaluation are performed  
19 to establish and maintain the access. A ZTA can also protect organizations from non-organizational  
20 resources that their users and applications may connect to, helping to stop threats originating from  
21 outside of the organization’s control.

22 This guide summarizes how the National Cybersecurity Center of Excellence (NCCoE) and its  
23 collaborators are using commercially available technology to build interoperable, open standards-based  
24 ZTA implementations that align to the concepts and principles in NIST Special Publication (SP) 800-207,  
25 *Zero Trust Architecture* to protect conventional, general-purpose enterprise information technology (IT)  
26 infrastructure. As the project progresses, this second preliminary draft will be updated, and additional  
27 volumes will also be released for comment.

## 28 CHALLENGE

29 Organizations would like to adopt a ZTA, but they have been facing some challenges which may include:

- 30     ▪ Lack of adequate asset inventory and management needed to fully understand the business  
31     applications, assets, and processes that need to be protected, with no clear understanding of  
32     the criticality of these resources
- 33     ▪ Lack of adequate digital definition, management, and tracking of user roles across the  
34     organization needed to enforce fine-grained, need-to-know access policy for specific  
35     applications and services
- 36     ▪ Ever-increasing complexity of communication flows and distributed IT components across the  
37     environments on-premises and in the cloud, making them difficult to manage consistently
- 38     ▪ Lack of visibility of the organization’s communications and usage patterns—limited  
39     understanding of the transactions that occur between an organization’s subjects, assets,

- 40 applications, and services, and absence of the data necessary to identify these communications  
41 and their specific flows
- 42     ▪ Lack of awareness regarding everything that encompasses the organization’s entire attack  
43 surface. Organizations can usually address threats with traditional security tools in the layers  
44 that they currently manage and maintain such as networks and applications, but elements of a  
45 ZTA may extend beyond their normal purview. False assumptions are often made in  
46 understanding the health of a device as well as its exposure to supply chain risks.
  - 47     ▪ Lack of understanding regarding what interoperability issues may be involved or what additional  
48 skills and training administrators, security personnel, operators, end users, and policy decision  
49 makers may require; lack of resources to develop necessary policies and a pilot or proof-of-  
50 concept implementation needed to inform a transition plan
  - 51     ▪ Leveraging existing investments and balancing priorities while making progress toward a ZTA via  
52 modernization initiatives
  - 53     ▪ Integrating various types of commercially available technologies of varying maturities, assessing  
54 capabilities, and identifying technology gaps to build a complete ZTA
  - 55     ▪ Concern that ZTA might negatively impact the operation of the environment or end-user  
56 experience
  - 57     ▪ Lack of a standardized policy to distribute, manage, and enforce security policy, causing  
58 organizations to face either a fragmentary policy environment or non-interoperable  
59 components
  - 60     ▪ Lack of common understanding and language of ZTA across the community and within the  
61 organization, gauging the organization’s ZTA maturity, determining which ZTA approach is most  
62 suitable for the business, and developing an implementation plan
  - 63     ▪ Perception that ZTA is suited only for large organizations and requires significant investment  
64 rather than understanding that ZTA is a set of guiding principles suitable for organizations of any  
65 size
  - 66     ▪ There is not a single ZTA that fits all. ZTAs need to be designed and integrated for each  
67 organization based on the organization’s requirements and risk tolerance, as well as its existing  
68 invested technologies and environments.

## 69 OUTCOME

70 The outcome of this project is to develop example solutions, demonstrate them to support various  
71 scenarios, and publish the findings in this practice guide, a NIST SP 1800 that is composed of multiple  
72 volumes targeting different audiences.

### This second preliminary practice guide can help your organization:

- **Develop an implementation plan and identify milestones for gradually integrating ZTA into your environment**, based on the demonstrated examples and using a risk-based approach, to:
  - **Support user access to resources** regardless of user location or user device (managed or unmanaged)

- **Protect business assets and processes regardless of their location** (on-premises or cloud-based)
- **Limit the insider threat** (insiders—both users and non-person entities—are not automatically trusted)
- **Limit breaches** (reduce attackers’ ability to move laterally in the environment)
- **Protect sensitive corporate information** with data security solutions
- **Improve visibility** into the inventory of resources, what configurations and controls are implemented, all communications and their specific flows, and how resources are accessed and protected, and then use this understanding to formulate and enforce a useful and complete security policy
- **Perform real-time and continuous monitoring and logging, and policy-driven, risk-based assessment and enforcement** of resource access

## 73 SOLUTION

74 The NCCoE is collaborating with ZTA technology providers to build several example ZTA solutions and  
75 demonstrate their ability to meet the tenets of ZTA described in NIST SP 800-207. The goal of the  
76 solutions is to enforce corporate security policy dynamically and in near-real-time to restrict access to  
77 authenticated, authorized users, devices, and non-person entities while flexibly supporting a complex  
78 set of diverse business outcomes involving both remote and on-premises workforces, use of the cloud,  
79 partner collaboration, and support for contractors. The example solutions are designed to demonstrate  
80 the ability to protect against and detect attacks and malicious insiders. They showcase the ability of ZTA  
81 products to interoperate with existing enterprise and cloud technologies while trying to minimize impact  
82 on end-user experience.

83 The project can help organizations plan how to evolve their existing enterprise environments to ZTA,  
84 starting with an assessment of their current resources, strengths, and weaknesses, and setting  
85 milestones along a path of continuous improvement, gradually bringing them closer to achieving the ZTA  
86 goals they have prioritized based on risk, cost, resources, and their unique mission. The goal is to enable  
87 organizations to thoughtfully apply ZTA controls that best protect their business while enabling them to  
88 operate as they need to. We are using a phased approach to develop example ZTA solutions that is  
89 designed to represent how we believe most enterprises will evolve their enterprise architecture toward  
90 ZTA, i.e., by starting with their already-existing enterprise environment and gradually adding or adapting  
91 capabilities. Our first implementations focus on the enhanced identity governance (EIG) deployment  
92 because EIG is seen as the foundational component of ZTA. The identity-based controls provided by EIG  
93 are needed to secure and monitor administrative access to the ZTA infrastructure itself. Our EIG  
94 implementations use the identity of subjects and device health as the main determinants of access  
95 policy decisions, and we provide support for device discovery and protecting access to cloud-based  
96 resources.

97 Depending on the current state of identity management in the enterprise, deploying EIG solutions is an  
98 initial key step that may be enhanced with the addition of identity protection solutions to monitor for

99 identity compromise or misuse and that will be leveraged to support micro-segmentation and software-  
 100 defined perimeter (SDP) deployment approaches. The remaining deployment models will be covered in  
 101 the later phases of the project. Our strategy is to follow an agile implementation methodology to build  
 102 everything iteratively and incrementally while adapting or adding more capabilities to evolve to a  
 103 complete ZTA. We started with the minimum viable EIG solution that allowed us to achieve some level  
 104 of ZTA, and then began gradually deploying additional functional components and capabilities to  
 105 address an increasing number of ZTA requirements, progressing the project toward demonstration of  
 106 more robust micro-segmentation, SDP, or holistic deployment options.

Collaborators		
<a href="#">Appgate</a>	<a href="#">IBM</a>	<a href="#">Ping Identity</a>
<a href="#">AWS</a>	<a href="#">Ivanti</a>	<a href="#">Radiant Logic</a>
<a href="#">Broadcom Software</a>	<a href="#">Lookout</a>	<a href="#">SailPoint</a>
<a href="#">Cisco</a>	<a href="#">Mandiant</a>	<a href="#">Tenable</a>
<a href="#">DigiCert</a>	<a href="#">Microsoft</a>	<a href="#">Trellix</a>
<a href="#">F5</a>	<a href="#">Okta</a>	<a href="#">VMware</a>
<a href="#">ForeScout</a>	<a href="#">Palo Alto Networks</a>	<a href="#">Zimperium</a>
<a href="#">Google Cloud</a>	<a href="#">PC Matic</a>	<a href="#">Zscaler</a>

107 While the NCCoE is using a suite of commercial products to address this challenge, this guide does not  
 108 endorse these particular products, nor does it guarantee compliance with any regulatory initiatives. Your  
 109 organization's information security experts should identify the products that will best integrate with  
 110 your existing tools and IT system infrastructure. Your organization can adopt this solution or one that  
 111 adheres to these guidelines in whole, or you can use this guide as a starting point for tailoring and  
 112 implementing parts of a solution.

## 113 HOW TO USE THIS GUIDE

114 **Business decision makers, including chief information security and technology officers** can use this  
 115 part of the guide, *NIST SP 1800-35A: Executive Summary*, to understand the drivers for the guide, the  
 116 cybersecurity challenge we address, our approach to solving this challenge, and how the solution could  
 117 benefit your organization.

118 **Technology, security, and privacy program managers** who are concerned with how to identify,  
 119 understand, assess, and mitigate risk can use *NIST SP 1800-35B: Approach, Architecture, and Security*  
 120 *Characteristics*, which describes what we built and why. Also, *NIST SP 1800-35E: Risk and Compliance*  
 121 *Management*, maps logical components of the general ZTA reference design to security characteristics  
 122 listed in various cybersecurity guidelines and recommended practices documents.

123 **IT professionals** who want to implement an approach like this can make use of *NIST SP 1800-35C: How-*  
 124 *To Guides*, which provides critical steps for product installation, configuration, and integration  
 125 instructions for building this project's example implementations, allowing them to be replicated in  
 126 whole or in part. Also, you can use *NIST SP 1800-35D: Functional Demonstrations*, which provides the  
 127 use cases that have been defined to showcase ZTA security capabilities and the results of demonstrating  
 128 them with each of the example implementations.

129 **SHARE YOUR FEEDBACK**

130 You can view or download the second preliminary draft guide at the [NCCoE ZTA project page](#). NIST is  
131 adopting an agile process to publish this content. Each volume is being made available as soon as  
132 possible rather than delaying release until all volumes are completed. Work continues on implementing  
133 the example solutions and developing other parts of the content. As a second preliminary draft, this  
134 volume is subject to additional draft releases that will be made available for public comment.

135 Help the NCCoE make this guide better by sharing your thoughts with us as you read the guide. As  
136 example implementations continue to be developed, you can adopt this solution for your own  
137 organization. If you do, please share your experience and advice with us. We recognize that technical  
138 solutions alone will not fully enable the benefits of our solution, so we encourage organizations to share  
139 lessons learned and recommended practices for transforming the processes associated with  
140 implementing this guide.

141 To provide comments, join the community of interest, or learn more by arranging a demonstration of  
142 these example implementations, contact the NCCoE at [nccoe-zta-project@list.nist.gov](mailto:nccoe-zta-project@list.nist.gov).

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143 **COLLABORATORS**

144 Collaborators participating in this project submitted their capabilities in response to an open call in the  
145 Federal Register for all sources of relevant security capabilities from academia and industry (vendors  
146 and integrators). Those respondents with relevant capabilities or product components signed a  
147 Cooperative Research and Development Agreement (CRADA) to collaborate with NIST in a consortium to  
148 build this example solution.

149 Certain commercial entities, equipment, products, or materials may be identified by name or company  
150 logo or other insignia in order to acknowledge their participation in this collaboration or to describe an  
151 experimental procedure or concept adequately. Such identification is not intended to imply special  
152 status or relationship with NIST or recommendation or endorsement by NIST or NCCoE; neither is it  
153 intended to imply that the entities, equipment, products, or materials are necessarily the best available  
154 for the purpose.