

# Erratum to IMBRSea Consortium Agreement

Consortium Agreement concerning an interuniversity programme titled “International Master of Science in Marine Biological Resources (IMBRSea)”

Date: 16 June 2020

The partners listed below are asked if they can agree to the following proposal for substantively relevant changes to the Consortium Agreement concerning an interuniversity programme titled “International Master of Science in Marine Biological Resources (IMBRSea)” (version 2 April 2020)

1. Universiteit Gent, Belgium
2. Sorbonne Université, France
3. Universidade do Algarve, Portugal
4. Universidad de Oviedo, Spain
5. Galway-Mayo Institute of Technology, Ireland
6. Polytechnic university of Marche, Ancona, Italy
7. University of Bergen, Norway
8. Université de Brest (known as Université de Bretagne Occidentale (UBO)), France
9. University of Gothenburg, Sweden
10. Université Côte d’Azur, France
11. University of the Basque Country, Leioa, Spain

Note: changes are indicated as underlined/green text that has been added or deleted.

## Partners in this agreement:

1. Universiteit Gent, Belgium
2. Sorbonne Université, France
3. Universidade do Algarve, Portugal
4. ~~Universidad de Oviedo, Spain~~
4. Galway-Mayo Institute of Technology, Ireland
5. Polytechnic university of Marche, Ancona, Italy
6. University of Bergen, Norway
7. Université de Brest (known as Université de Bretagne Occidentale (UBO)), France
8. University of Gothenburg, Sweden
9. Universidad de Oviedo, Spain
10. Université Côte d'Azur, France
11. University of the Basque Country, Leioa, Spain

The institutes listed here are further called “Main Partners” or “Partner Universities”, taking into account that

- The Université Côte d'Azur participates in this consortium agreement subject to the suspensive condition that the accreditation for the merger which establishes this new institution has been accomplished by the start of the academic year 2020-2021, or, if this condition were not fulfilled in time, as from a later academic year in which this condition is met ;
- The University of the Basque Country will participate in this consortium agreement as from the academic year 2020-2021 subject to the suspensive condition that the IMBRSea programme will be selected for support within the EMJMD Framework of the European Community by the start of the academic year 2020-2021, or, if such recognition would be granted only by the start of a later academic year, as from the start of that academic year
- The University of Oviedo will participate in this consortium agreement as from the academic year 2020-2021 subject to the suspensive condition that the IMBRSea programme will be selected for support within the EMJMD Framework of the European Community by the start of the academic year 2020-2021, or, if such recognition would be granted only by the start of a later academic year, as from the start of that academic year

In case/as long as the abovementioned conditions are not fulfilled for one or more of the institutions listed (sub # 9 to 11), their participation in this consortium agreement will not take place; instead, a bilateral agreement will be concluded between the coordinating IMBRSea institution and the institution not partaking in this consortium agreement, by which the Université Côte d'Azur resp University of the Basque Country and University of Oviedo will take up the role of associate partner(s) of the consortium according to the principles stated in the model of bilateral agreement in annex 2, but with the extra provision of offering a limited amount of specialized course units within the study programme (i.e. the modules taken up for these institutes in the programme as presented in annex 4);

Jointly the institutes listed are called “Consortium”. In addition to Main Partners, Associate Partners are also active within IMBRSea.

Legal Representatives of the Main Partner universities will sign this Consortium Agreement. Associated partners are obliged to subscribe to this agreement via a bilateral agreement (Annex 2). This interuniversity agreement is drafted within the framework of the action entitled: “International Master of Science in Marine Biological Resources” 1 (IMBRSea in short hereafter).

In case support is received for organization of this programme (from for example the Erasmus Mundus Joint Master degrees) the information on each consortium partner will be communicated

to the funding providers according to the regulations of the funding programme. Changes in the consortium will also be communicated using the applicable regulations.

## Article 12: Entry into force and termination

This agreement shall come into force as of the date of its signature (referred to as TO ~~no later than 30 June 2020~~) by all the partners and will be valid as from the academic year 2020-2021 (~~1<sup>st</sup> of September 2020~~) up to and including the academic year 2023-2024 (~~30<sup>th</sup> of September 2024~~). From then on, this agreement shall automatically be renewed every 4 years (~~until 30<sup>th</sup> of September 2028, 30<sup>th</sup> of September 2032 etc.~~) unless a partner wants to opt out. In the event a partner identifies a breach by another partner of its obligations under this agreement, the CO or PB will give written notice to such partner requiring that such breach be remedied within 30 calendar days. If such breach is substantial and is not remedied within that period or is not capable of remedy, the PB may decide to declare the partner to be a defaulting partner and to decide on the consequences thereof, which may include termination of its participation.

In case agreements are being set up in relation to the programme with funding organizations such as the European Community, these will be signed on behalf of the Consortium and specific arrangements regarding management of scholarships will be added in Annex 4 of this agreement.

A partner wanting to opt at the start of a new 4 year period of automatic renewal of this agreement, can do so only by giving prior notice to all parties by July 1<sup>st</sup> at the latest of the calendar year which precedes the calendar year in which the new validity period of the agreement starts.

Partners will normally not leave the consortium before the end of such a validity period, but, should this be the case, they can only do this by giving prior notice of these plans to all partners within the same notice period as mentioned above. They will then discuss this with the Consortium and appropriate actions will be taken. In these case continuity of the joint programme will be promoted. This is not the case if the partner institute should leave by force majeure. Either partner shall notify the other partners without undue delay if force majeure should prevent that partner from fulfilling its obligations under the agreement. None of the partners is to be held liable for a breach of contract if the inability to fulfil its obligations is due to force majeure.

The parties ensure that they shall respect human rights. Each of the parties may terminate this agreement with immediate effect if the other party is involved in a serious violation of human rights. In case of withdrawal or early termination the partner institution shall honor all obligations formally agreed upon in advance. Partners shall take all measures to ensure that the education of the students enrolled on the programme is safeguarded, as well as any other of their rights. In particular, the parties concerned must ensure that students enrolled at the time and termination of the agreement are permitted to complete the qualifications for which they are enrolled with support offered by all partners at a level commensurate with the engagements set out in this agreement.

Approved by

Prof. Dr. Rik Van de Walle, Rector of Ghent University

Prof. Dr. Jean Chambaz, President of Sorbonne Université

Prof. Dr. Paulo Águas, Rector of Universidade do Algarve

Prof. Dr. Santiago García Granda, Rector of Universidad de Oviedo

Dr. Orla Flynn, President of Institiúid Teicneolaíochta Na Gaillimhe-Maigh Eo

Prof. Dr. Gian Luca Gregori, Rector of Università Politecnica delle Marche

Prof. Dr. Dag Rune Olsen, Rector of Universitetet I Bergen

Mr. Matthieu Gallou, President Université de Brest (Université de Bretagne Occidentale (UBO))

Prof. Dr. Mette Sandoff, Pro-Vice Chancellor of University of Gothenburg

Prof. Dr. Miren Nekane Balluerka Lasa, Rector of Universidad del País Vasco/Euskal Herriko

Unibertsitatea

Dr. Stéphane Azoulay, Vice President for Education of Université Côte d'Azur

1. Date: 25/11/2020



Prof. Dr. Rik Van de Walle, Rector of Ghent University

2. Date: 23.07.2020



Prof. Dr. Jean Chambaz, President of Sorbonne Université

3. Date:

Prof. Dr. Paulo Águas, Rector of Universidade do Algarve

4. Date:

Prof. Dr. Santiago García Granda, Rector of Universidad de Oviedo

5. Date:

Dr. Orla Flynn, President of Institiúid Teicneolaíochta Na Gaillimhe-Maigh Eo

Approved by

Prof. Dr. Rik Van de Walle, Rector of Ghent University

Prof. Dr. Jean Chambaz, President of Sorbonne Université

Prof. Dr. Paulo Águas, Rector of Universidade do Algarve

Prof. Dr. Santiago García Granda, Rector of Universidad de Oviedo

Dr. Orla Flynn, President of Institiúid Teicneolaíochta Na Gaillimhe-Maigh Eo

Prof. Dr. Gian Luca Gregori, Rector of Università Politecnica delle Marche

Prof. Dr. Dag Rune Olsen, Rector of Universitetet I Bergen

Mr. Matthieu Gallou, President Université de Brest (Université de Bretagne Occidentale (UBO))

Prof. Dr. Mette Sandoff, Pro-Vice Chancellor of University of Gothenburg

Prof. Dr. Miren Nekane Balluerka Lasa, Rector of Universidad del País Vasco/Euskal Herriko Unibertsitatea

Dr. Stéphane Azoulay, Vice President for Education of Université Côte d'Azur

1. Date:

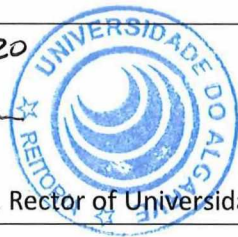
Prof. Dr. Rik Van de Walle, Rector of Ghent University

2. Date:

Prof. Dr. Jean Chambaz, President of Sorbonne Université

3. Date: 02/07/2020

*Paulo Águas*



Prof. Dr. Paulo Águas, Rector of Universidade do Algarve

4. Date:

Prof. Dr. Santiago García Granda, Rector of Universidad de Oviedo

5. Date:

Dr. Orla Flynn, President of Institiúid Teicneolaíochta Na Gaillimhe-Maigh Eo

Approved by

Prof. Dr. Rik Van de Walle, Rector of Ghent University

Prof. Dr. Jean Chambaz, President of Sorbonne Université

Prof. Dr. Paulo Águas, Rector of Universidade do Algarve

Prof. Dr. Santiago García Granda, Rector of Universidad de Oviedo

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Prof. Dr. Rik Van de Walle, Rector of Ghent University

2. Date:

Prof. Dr. Jean Chambaz, President of Sorbonne Université

3. Date:

Prof. Dr. Paulo Águas, Rector of Universidade do Algarve

4. Date: 16/06/2020

Prof. Dr. Santiago García Granda, Rector of Universidad de Oviedo



5. Date:

Dr. Orla Flynn, President of Institiúid Teicneolaíochta Na Gaillimhe-Maigh Eo

## Approved by

Prof. Dr. Rik Van de Walle, Rector of Ghent University

Prof. Dr. Jean Chambaz, President of Sorbonne Université

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Dr. Stéphane Azoulay, Vice President for Education of Université Côte d'Azur

1. Date:

Prof. Dr. Rik Van de Walle, Rector of Ghent University

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Prof. Dr. Jean Chambaz, President of Sorbonne Université

3. Date:

Prof. Dr. Paulo Águas, Rector of Universidade do Algarve

4. Date:

Prof. Dr. Santiago García Granda, Rector of Universidad de Oviedo

5. Date: 11/08/2020



Dr. Orla Flynn, President of Institiúid Teicneolaíochta Na Gaillimhe-Maigh Eo

6. Date:

15 July 2020  
*Gian Luca Gregori*

Prof. Dr. Gian Luca Gregori, Rector of Università Politecnica delle Marche



7. Date:

Prof. Dr. Dag Rune Olsen, Rector of Universitetet I Bergen

8. Date:

Mr. Matthieu Gallou, President Université de Brest (Université de Bretagne Occidentale (UBO))

9. Date:

Prof. Dr. Mette Sandoff, Pro-Vice Chancellor University of Gothenburg

10. Date:

Prof. Dr. Miren Nekane Balluerka Lasa, Rector of Universidad del País Vasco/Euskal Herriko Unibertsitatea

11. Date:

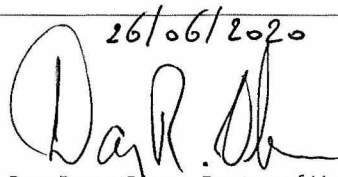
Dr. Stéphane Azoulay, Vice President for Education of Université Côte d'Azur



6. Date:

Prof. Dr. Gian Luca Gregori, Rector of Università Politecnica delle Marche

7. Date:

26/06/2020  


Prof. Dr. Dag Rune Olsen, Rector of Universitetet i Bergen

8. Date:

Mr. Matthieu Gallou, President Université de Brest (Université de Bretagne Occidentale (UBO))

9. Date:

Prof. Dr. Mette Sandoff, Pro-Vice Chancellor University of Gothenburg

10. Date:

Prof. Dr. Miren Nekane Balluerka Lasa, Rector of Universidad del País Vasco/Euskal Herriko Unibertsitatea

11. Date:

Dr. Stéphane Azoulay, Vice President for Education of Université Côte d'Azur

6. Date:

Prof. Dr. Gian Luca Gregori, Rector of Università Politecnica delle Marche

7. Date:

Prof. Dr. Dag Rune Olsen, Rector of Universitetet I Bergen

8. Date: **01 SEP. 2020**



Mr. Matthieu Gallou, President Université de Brest (Université de Bretagne Occidentale (UBO))

9. Date:

Prof. Dr. Mette Sandoff, Pro-Vice Chancellor University of Gothenburg

10. Date:

Prof. Dr. Miren Nekane Balluerka Lasa, Rector of Universidad del País Vasco/Euskal Herriko Unibertsitatea

11. Date:

Dr. Stéphane Azoulay, Vice President for Education of Université Côte d'Azur

6. Date:

Prof. Dr. Gian Luca Gregori, Rector of Università Politecnica delle Marche

7. Date:

Prof. Dr. Dag Rune Olsen, Rector of Universitetet I Bergen

8. Date:

Mr. Matthieu Gallou, President Université de Brest (Université de Bretagne Occidentale (UBO))

9. Date:

*20.8.2020*

*Mette Sandoff*

Prof. Dr. Mette Sandoff, ~~Pro~~-Vice Chancellor University of Gothenburg

*Deputy-*



UNIVERSITY OF  
GOTHENBURG

10. Date:

Prof. Dr. Miren Nekane Balluerka Lasa, Rector of Universidad del País Vasco/Euskal Herriko Unibertsitatea

11. Date:

Dr. Stéphane Azoulay, Vice President for Education of Université Côte d'Azur

6. Date:

Prof. Dr. Gian Luca Gregori, Rector of Università Politecnica delle Marche

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Prof. Dr. Dag Rune Olsen, Rector of Universitetet I Bergen

8. Date:

Mr. Matthieu Gallou, President Université de Brest (Université de Bretagne Occidentale (UBO))

9. Date:

Prof. Dr. Mette Sandoff, Pro-Vice Chancellor University of Gothenburg

10. Date: 21/07



Prof. Dr. Miren Nekane Balluerka Lasa, Rector of Universidad del País Vasco/Euskal Herriko Unibertsitatea

11. Date:

Dr. Stéphane Azoulay, Vice President for Education of Université Côte d'Azur

6. Date:

Prof. Dr. Gian Luca Gregori, Rector of Università Politecnica delle Marche

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Prof. Dr. Dag Rune Olsen, Rector of Universitetet I Bergen

8. Date:

Mr. Matthieu Gallou, President Université de Brest (Université de Bretagne Occidentale (UBO))

9. Date:

Prof. Dr. Mette Sandoff, Pro-Vice Chancellor University of Gothenburg

10. Date:

Prof. Dr. Miren Nekane Balluerka Lasa, Rector of Universidad del País Vasco/Euskal Herriko Unibertsitatea

11. Date: 19/10/2020



**Université Côte d'Azur**  
Stéphane AZOULAY  
Vice-Président Formation  
Par délégation du Président

Dr. Stéphane Azoulay, Vice President for Education of Université Côte d'Azur

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be recorded to ensure the integrity of the financial data. This includes not only sales and purchases but also expenses and income. The text suggests that a systematic approach to record-keeping is essential for identifying trends and making informed decisions.

In the second section, the author addresses the challenges of managing cash flow. It is noted that many businesses struggle with timing their payments and receipts. The text provides several strategies to improve cash flow, such as offering discounts for early payment and negotiating longer terms with suppliers. It also stresses the importance of regularly reviewing the cash flow statement to stay on top of the company's financial health.

The third part of the document focuses on budgeting and financial forecasting. It explains how a well-defined budget can help a business allocate resources effectively and avoid overspending. The text encourages the use of historical data to create realistic forecasts and to adjust the budget as needed based on changing market conditions. It also mentions the value of consulting with financial advisors for more complex forecasting needs.

Finally, the document concludes with a section on tax management. It highlights the importance of understanding the tax implications of various business decisions. The text advises keeping up-to-date with tax laws and regulations to take full advantage of available deductions and credits. It also suggests working with a tax professional to ensure compliance and optimize the company's tax position.

# Erratum (II) to IMBRSea Consortium Agreement

Consortium Agreement concerning an interuniversity programme titled “International Master of Science in Marine Biological Resources (IMBRSea)”

Date: 30 July 2020

The partners listed below are asked if they can agree to the following proposal for substantively relevant changes to the Consortium Agreement concerning an interuniversity programme titled “International Master of Science in Marine Biological Resources (IMBRSea)” (version 2 April 2020)

1. Universiteit Gent, Belgium
2. Sorbonne Université, France
3. Universidade do Algarve, Portugal
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9. University of Gothenburg, Sweden
10. Université Côte d’Azur, France
11. University of the Basque Country, Leioa, Spain

Note: changes are indicated as underlined/green text that has been added or deleted.

## Article 4: Educational responsibilities

### 4.1. The role of the partner universities in education:

... Universities involved in each track should interact at a regular basis and should adapt where needed specific content of each course or the course offer. On the annual basis, at the start of the second semester, it will be possible to implement these changes upon approval by the PB.

Accordingly, each partner University will proceed to the modification (or termination) of the Study Programme following the local regulations. Administrative follow-up of this will be organized by the CO.

## Article 5: Administrative organization of IMBRSea

...

### 5.10. Passing exams

The partner university offering courses and hosting the students will organize the examination component (for each course) according to the local regulations. The students are bound to the examination regulations (including resit policy) and criteria of the university where they are registered and follow the courses. At the start of each teaching period partner universities provide all students with the local examination regulations.

... who will prepare the joint diploma, accompanied by the diploma supplement.

Custody of the academic students' files will be conducted by the coordinating partner university supported by the CO in collaboration with the partner universities.

### 5.11. Degree awarding

After successful completion of the IMBRSEA academic Programme,

... The diploma will be signed by the representatives of all partner institutions awarding the diploma.

The diploma supplement is signed by the legal representative from the coordinating university.

Custody of the students files degree awarding will be conducted by the coordinating partner university supported by the CO in collaboration with the partner universities.

The coordinating university will present a specimen thereof for approval to all partner universities

...



## Approved by

Prof. Dr. Rik Van de Walle, Rector of Ghent University

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Prof. Dr. Paulo Águas, Rector of Universidade do Algarve

Prof. Dr. Santiago García Granda, Rector of Universidad de Oviedo

Dr. Orla Flynn, President of Institiúid Teicneolaíochta Na Gaillimhe-Maigh Eo

Prof. Dr. Gian Luca Gregori, Rector of Università Politecnica delle Marche

Prof. Dr. Dag Rune Olsen, Rector of Universitetet I Bergen

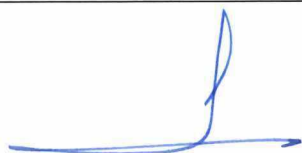
Mr. Matthieu Gallou, President Université de Brest (Université de Bretagne Occidentale (UBO))

Prof. Dr. Mette Sandoff, Deputy Vice-Chancellor of University of Gothenburg

Prof. Dr. Miren Nekane Balluerka Lasa, Rector of Universidad del País Vasco/Euskal Herriko Unibertsitatea

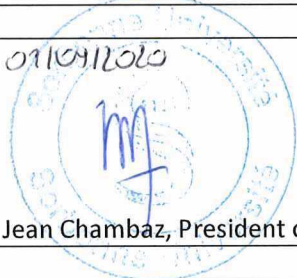
Dr. Stéphane Azoulay, Vice President for Education of Université Côte d'Azur

1. Date:



Prof. Dr. Rik Van de Walle, Rector of Ghent University

2. Date: 01/09/2020



Prof. Dr. Jean Chambaz, President of Sorbonne Université

3. Date:

Prof. Dr. Paulo Águas, Rector of Universidade do Algarve

4. Date:

Prof. Dr. Santiago García Granda, Rector of Universidad de Oviedo

5. Date:

Dr. Orla Flynn, President of Institiúid Teicneolaíochta Na Gaillimhe-Maigh Eo

## Approved by

Prof. Dr. Rik Van de Walle, Rector of Ghent University

Prof. Dr. Jean Chambaz, President of Sorbonne Université

Prof. Dr. Paulo Águas, Rector of Universidade do Algarve

Prof. Dr. Santiago García Granda, Rector of Universidad de Oviedo

Dr. Orla Flynn, President of Institiúid Teicneolaíochta Na Gaillimhe-Maigh Eo

Prof. Dr. Gian Luca Gregori, Rector of Università Politecnica delle Marche

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Mr. Matthieu Gallou, President Université de Brest (Université de Bretagne Occidentale (UBO))

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Dr. Stéphane Azoulay, Vice President for Education of Université Côte d'Azur

1. Date:

Prof. Dr. Rik Van de Walle, Rector of Ghent University

2. Date:

Prof. Dr. Jean Chambaz, President of Sorbonne Université

3. Date:

27.03.20



Paulo Águas  
Reitor



Prof. Dr. Paulo Águas, Rector of Universidade do Algarve

4. Date:

Prof. Dr. Santiago García Granda, Rector of Universidad de Oviedo

5. Date:

Dr. Orla Flynn, President of Institiúid Teicneolaíochta Na Gaillimhe-Maigh Eo

## Approved by

Prof. Dr. Rik Van de Walle, Rector of Ghent University

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Dr. Stéphane Azoulay, Vice President for Education of Université Côte d'Azur

1. Date:

Prof. Dr. Rik Van de Walle, Rector of Ghent University

2. Date:

Prof. Dr. Jean Chambaz, President of Sorbonne Université

3. Date:

Prof. Dr. Paulo Águas, Rector of Universidade do Algarve

4. Date: 30/07/2020

Prof. Dr. Santiago García Granda, Rector of Universidad de Oviedo



5. Date:

Dr. Orla Flynn, President of Institiúid Teicneolaíochta Na Gaillimhe-Maigh Eo

## Approved by

Prof. Dr. Rik Van de Walle, Rector of Ghent University  
Prof. Dr. Jean Chambaz, President of Sorbonne Université  
Prof. Dr. Paulo Águas, Rector of Universidade do Algarve  
Prof. Dr. Santiago García Granda, Rector of Universidad de Oviedo  
Dr. Orla Flynn, President of Institiúid Teicneolaíochta Na Gaillimhe-Maigh Eo  
Prof. Dr. Gian Luca Gregori, Rector of Università Politecnica delle Marche  
Prof. Dr. Dag Rune Olsen, Rector of Universitetet I Bergen  
Mr. Matthieu Gallou, President Université de Brest (Université de Bretagne Occidentale (UBO))  
Prof. Dr. Mette Sandoff, Deputy Vice-Chancellor of University of Gothenburg  
Prof. Dr. Miren Nekane Balluerka Laso, Rector of Universidad del País Vasco/Euskal Herriko Unibertsitatea  
Dr. Stéphane Azoulay, Vice President for Education of Université Côte d'Azur

1. Date:

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Prof. Dr. Jean Chambaz, President of Sorbonne Université

3. Date:

Prof. Dr. Paulo Águas, Rector of Universidade do Algarve

4. Date:

Prof. Dr. Santiago García Granda, Rector of Universidad de Oviedo

5. Date: 11/08/2020



Dr. Orla Flynn, President of Institiúid Teicneolaíochta Na Gaillimhe-Maigh Eo

6. Date:

31 August 2020



Prof. Dr. Gian Luca Gregori, Rector of Università Politecnica delle Marche

7. Date:

Prof. Dr. Dag Rune Olsen, Rector of Universitetet I Bergen

8. Date:

Mr. Matthieu Gallou, President Université de Brest (Université de Bretagne Occidentale (UBO))

9. Date:

Prof. Dr. Mette Sandoff, Deputy Vice-Chancellor University of Gothenburg

10. Date:

Prof. Dr. Miren Nekane Balluerka Laso, Rector of Universidad del País Vasco/Euskal Herriko Unibertsitatea

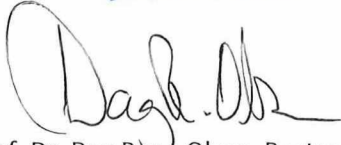
11. Date:

Dr. Stéphane Azoulay, Vice President for Education of Université Côte d'Azur

6. Date:

Prof. Dr. Gian Luca Gregori, Rector of Università Politecnica delle Marche

7. Date: 28/08/2020



Prof. Dr. Dag Rune Olsen, Rector of Universitetet i Bergen

8. Date:

Mr. Matthieu Gallou, President Université de Brest (Université de Bretagne Occidentale (UBO))

9. Date:

Prof. Dr. Mette Sandoff, Deputy Vice-Chancellor University of Gothenburg

10. Date:

Prof. Dr. Miren Nekane Balluerka Lasa, Rector of Universidad del País Vasco/Euskal Herriko Unibertsitatea

11. Date:

Dr. Stéphane Azoulay, Vice President for Education of Université Côte d'Azur

6. Date:

Prof. Dr. Gian Luca Gregori, Rector of Università Politecnica delle Marche

7. Date:

Prof. Dr. Dag Rune Olsen, Rector of Universitetet I Bergen

8. Date:

01 SEP. 2020



Mr. Matthieu Gallou, President Université de Brest (Université de Bretagne Occidentale (UBO))

9. Date:

Prof. Dr. Mette Sandoff, Deputy Vice-Chancellor University of Gothenburg

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8. Date:

Mr. Matthieu Gallou, President Université de Brest (Université de Bretagne Occidentale (UBO))

9. Date:

*20. 8. 2020*



Prof. Dr. Mette Sandoff, Deputy Vice-Chancellor University of Gothenburg



UNIVERSITY OF  
GOTHENBURG

10. Date:

Prof. Dr. Miren Nekane Balluerka Lasa, Rector of Universidad del País Vasco/Euskal Herriko Unibertsitatea

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Mr. Matthieu Gallou, President Université de Brest (Université de Bretagne Occidentale (UBO))

9. Date:

Prof. Dr. Mette Sandoff, Deputy Vice-Chancellor University of Gothenburg

10. Date:



26/08/20

Prof. Dr. Miren Nekane Balluerka Lasa, Rector of Universidad del País Vasco/Euskal Herriko Unibertsitatea

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Dr. Stéphane Azoulay, Vice President for Education of Université Côte d'Azur1. Date:

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Mr. Matthieu Gallou, President Université de Brest (Université de Bretagne Occidentale (UBO))

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Prof. Dr. Mette Sandoff, Deputy Vice-Chancellor University of Gothenburg

10. Date:

Prof. Dr. Miren Nekane Balluerka Lasa, Rector of Universidad del País Vasco/Euskal Herriko Unibertsitatea

11. Date: 19/10/2020



Dr. Stéphane Azoulay, Vice President for Education of Université Côte d'Azur

Université Côte d'Azur  
Stéphane AZOULAY  
Parce Vice-Président Formation  
Par délégation du Président