

CHARTER COUNTY OF WAYNE, MICHIGAN  
**BUDGET**

Adopted by the Wayne County Commission



**Adopted Budget FY 2021-22  
and Projected Budget FY 2022-23**

**Warren C. Evans  
Wayne County Executive**





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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Wayne County  
Michigan**

For the Fiscal Year Beginning

**October 01, 2020**

*Christopher P. Morill*

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Wayne County, Michigan for its annual budget for the fiscal year beginning October 1, 2020.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



*Wayne County  
Adopted Budget 2021-2022 and Projected 2022-2023*

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**Adopted Budget FY 2021-2022  
and  
Projected FY 2022-2023**

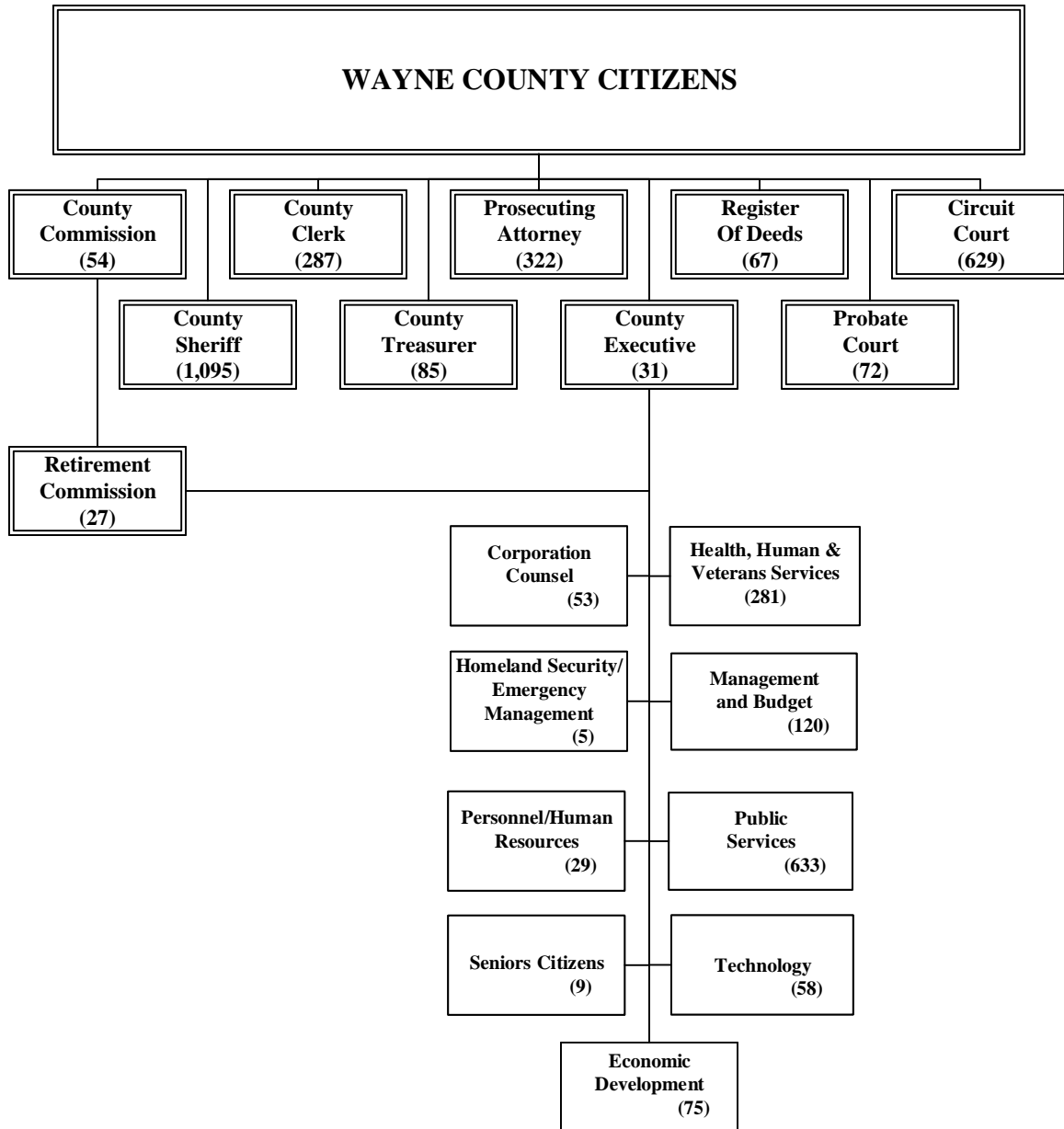
**INTRODUCTION**



**Warren C. Evans  
Wayne County Executive**



## COUNTY-WIDE ORGANIZATION CHART



TOTAL NUMBER OF POSITIONS: 3,932





## WAYNE COUNTY EXECUTIVE LEADERSHIP OFFICE OF THE COUNTY EXECUTIVE

**Warren C. Evans**  
County Executive Officer

**Khalil Rahal**  
Chief Administrative Officer

**Genelle M. Allen**  
Chief Operating Officer

**Assad Turfe**  
Chief of Staff

**Hughey Newsome**  
Chief Financial Officer

**Brian Manning**  
Assistant County Executive

## COUNTY EXECUTIVE DEPARTMENT HEADS

Corporation Counsel  
**James Heath**

Management and Budget  
**Hughey Newsome**

Economic Development  
**Luz Mesa**

Personnel/Human Resources  
**Donna Wilson**

Health, Human and  
Veterans Services  
**Melita Jordan**

Public Services  
**Beverly Watts**

Homeland Security/Emergency Management  
**Tadarial Sturdivant**

Senior Services  
**Lisa Whitmore Davis**

Information  
Technology  
**Hector Roman (Interim)**



## WAYNE COUNTY COMMISSION

Alisha R. Bell  
Chair, 7<sup>th</sup> District

Joseph Palamara, Vice Chair 15<sup>th</sup> District  
Jewel C. Ware, Vice Chair Pro Tempore 2<sup>nd</sup> District

Timothy P. Killeen  
1<sup>st</sup> District

Terry A. Marecki  
9<sup>th</sup> District

Martha G. Scott  
3<sup>rd</sup> District

Melissa Daub  
10<sup>th</sup> District

Ilona Varga  
4<sup>th</sup> District

Al Haidous  
11<sup>th</sup> District

Irma Clark-Coleman  
5<sup>th</sup> District

Glenn S. Anderson  
12<sup>th</sup> District

Monique Baker McCormick  
6<sup>th</sup> District

Sam Baydoun  
13<sup>th</sup> District

David M. Knezek Jr.  
8<sup>th</sup> District

Raymond Basham  
14<sup>th</sup> District

## OTHER WAYNE COUNTY ELECTED OFFICIALS

### Circuit Court

Timothy M. Kenny  
Chief Judge

### Probate Court

Freddie G. Burton, Jr.  
Chief Judge

Patricia P. Fresard  
Chief Judge Pro Tempore

David Braxton  
Chief Judge Pro Tempore

### County Clerk

Cathy M. Garrett

### Register of Deeds

Bernard J. Youngblood

### Prosecuting Attorney

Kym L. Worthy

### Sheriff

Raphael Washington

### Treasurer

Eric R. Sabree



Warren C. Evans  
Wayne County Executive

August 26, 2021

Honorable Alicia Bell, Chair  
Wayne County Commission  
500 Griswold, 7th Floor  
Detroit, Michigan 48226

Dear Chairwoman Bell:

In accordance with Article V of the Wayne County Charter, attached is my recommended two-year Comprehensive Executive Budget with Technical Amendments #01 thru #08 ("Budget for Adoption") for Fiscal Years ("FY") FY 2021-22 and FY 2022-23. This is a follow-up to my seventh operating budget plan I have presented to the Wayne County Commission. Included are the operating budget plans for FY 2021-22 and FY 2022-23 for all County elected offices, agencies, and departments. As in the past, the FY 2021-22 budget is for the County Commission to appropriate as required by Charter. The FY 2022-23 budget is a projection that will serve as the foundation for the FY 2022-2023 budget cycle.

Our financial outlook continues to be challenged, considering our current environment. The COVID-19 ("COVID") pandemic resulted in a continued challenge from a public health and fiscal health standpoint. My administration has been working to address both the public health crisis and the impending financial impact of the crisis. The current budget cycle includes Coronavirus Act Relief Fund ("CARES") stimulus funding. While this funding source was expected to be vital as we dealt with the financial impact of the crisis, in the upcoming budget cycle, we are preparing for a return to normalcy. Due to this, our goal was to ensure that the normal operating revenue of the County stood on its own to fund recurring County operations without stimulus money. Therefore, we did not utilize any CARES or American Rescue Plan Act ("ARP-A") money. Note that ARP-A is the program from the federal government that is slated to provide \$339 million of further stimulus funding to the County with a period of performance through 2026.

The administration continues a separate effort to determine how to spend the ARP-A money that the County received. As these initiatives are proposed, the budget will be amended on an ad-hoc basis to ensure line items have proper funding, with proper approval and oversight from the County Commission.

Also, it is important to note this budget does not add any monies to the CJC Construction Fund, because the construction is fully funded as of this time. The funding of the Central Utility Plant ("CUP") and the parking lot was addressed in previous budgets, so no transfers are included in this budget. If cost overruns are to be borne by the County, the budget will need to be amended to address such needs.

We have experienced surpluses in the General Fund for the last seven years under my administration. The fund balance in last year's FY 2019-20 annual General Fund was \$192.0 million, an increase of \$9.4 million from FY2018-19. This surplus was reported in the Annual Comprehensive Financial Report ("ACFR") submitted to the State of Michigan. This surplus was the result of actions taken by my administration with the help and support of the County Commission and Offices of the County's other Elected Officials to continue to maintain the fiscal health of the County.

However, maintaining the fiscal health of the County is not the only priority considered in this budget. This budget addresses some of the challenges we have experienced with wages. More specifically, this budget funds a path to \$15, ensuring no County employee earns less than \$15 per hour. Additionally, it funds wage increases for our largest unions and appointees to at least 2.5%. Our employees have made sacrifices during the restructuring at the beginning of my administration and continue to work hard in the different departments for the residents of Wayne County. While this is a step in the right direction, it does not fully reflect all the hard work and sacrifice our employees have made for our County.

The Comprehensive Executive Budget being presented to the Commission for FY 2021-22 and FY 2022-23 for approval certifies revenues of \$1.49 billion and \$1.46 billion, respectively. The Budget for Adoption for General Fund operations is \$577.4 million for FY 2021-22 and \$577.5 million for FY 2022-23. For non-General Fund operations, the Budget for Adoption is \$1.1 billion for FY 2021-22 and \$0.88 billion for FY 2022-23. These budgets include funding for Special Revenue, Enterprise and Internal Service activities such as the County Roads and Parks operations, the Juvenile Justice System and the Delinquent Tax Revolving Fund ("DTRF") programs.

The County's General Fund Budget is segregated into two major sources of revenue: General Fund General Purpose revenue ("GFGP") – used to fund health and welfare programs, public safety, and general government; and non GFGP revenue generated by departments and elected offices from specific sources. These revenues cannot be diverted to be used to fund other areas of General Fund expenditures. The proposed General Fund Budget includes available GFGP revenues for operations that totaled \$406.9 million but does not include any funding from the County's DTRF Programs. The GFGP revenues, along with department specific funding from non-GFGP sources (grants, charges for services and other revenue sources) which totaled \$174.3 million, accounted for the General Fund's \$577.4 million Amended Budget. In FY 2023, the projected budget includes available GFGP revenues for operations that totaled \$403.1 million and non-GFGP sources of \$174.4 million totaling \$577.5 million. Again, no transfers from the County's DTRF and Forfeiture Programs have been included in either year.



## Warren C. Evans Wayne County Executive

As in any year, the County will have to first fund its mandatory spending obligations of \$100.3 million in FY 2021-22, an increase of \$7.0 million from FY 2020-21. Additionally, the projected mandatory spend in FY 2022-23 is \$99.8 million, or a decrease of \$0.5 million (mostly due to amortizing debt). The County's mandatory spending obligations include debt service payments, rent payments, amounts set aside for liability settlements, required funding for the Parks, and payments to the Detroit Wayne Integrated Health Network ("DWIHN").

Additionally, this budget funds 100% of the Defined Contribution retirement plans and the Defined Benefit retirement plans as determined by the independent actuary retained by the Wayne County Employee Retirement System ("WCERS"). The same as last year, this budget also sets aside \$5.0 million in the Road Fund as additional payments to WCERS to accelerate the reduction of the unfunded actuarial accrued liability of the retirement system.

Although not mandatory, we continue to invest in capital. It includes continuing capital funding of \$0.6 million for the replacement of the County's consolidated aging vehicle fleet and \$4.4 million for repairs and maintenance on our aging building infrastructure as well as other capital needs as determined by my administration in consultation with the Commission and other elected officials.

Finally, although we are near the end of the pandemic, we cannot lose our focus on financial stewardship. Our situation today could deteriorate over time, even though there is a vaccine for COVID-19. Additionally, this budget assumes virtually no growth in our largest millage – the general operating millage for the General Fund – and assumes no transfers from the DTRF on an ongoing basis. More specifically, we see flat revenues. In this reality, our need to control costs and remain efficient is incredibly important. It will remain this way until we can implement efforts that will ensure revenue growth over time.

In closing, it is important to remind all leaders that discretionary spending on non-essential and unnecessary expenditures simply because funds are available in a budget should be reconsidered. We are the financial stewards of the Wayne County citizens' money. We need to stay focused and continue to make the difficult decisions that helped us get to where we are today. We cannot return to old ways of undisciplined spending. Thank you for your cooperation and review of this Budget for adoption.

Sincerely,

Warren C. Evans

Wayne County Executive

EXECUTIVE OFFICE

500 GRISWOLD, DETROIT, MICHIGAN 48226 • (313) 224-0291 • [www.waynecounty.com](http://www.waynecounty.com)





*Wayne County  
Adopted Budget 2021-2022 and Projected 2022-2023*

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# *Vision*

**A premier County with vibrant communities that serves as a gateway to prosperity.**

# *Mission*

**Through effective leadership and excellent services, Wayne County provides the highest quality of life for its residents and an environment for businesses to thrive.**

# *Values*

## **Integrity**

- We are honest and abide by ethical standards that govern our work.

## **Excellence**

- We are committed to providing the highest quality of services.

## **Transparency**

- We are open about what we do and why we do it.

## **Accountability**

- We take full responsibility for our decisions and all outcomes.

## **Empowerment**

- We equip our staff to be productive, resourceful, and innovative.

## **Diversity**

- We promote uniqueness among individuals by valuing their ideas and experiences.



## CHARTER COUNTY OF WAYNE, MICHIGAN

### Long Term Strategic Priorities

Focus Area	Objective	Measurement
<b>Fiscal Prudence</b>	<b>Provide financial stability</b>	General Fund - fund balance as a percentage of fund expenditures
		Bond rating
	<b>Manage and maintain adequate reserves of resources</b>	General Fund - unrestricted fund Balance as a percentage of fund expenditures
		General cash pool monthly cash balance
		Forecast of General Fund cash balances
<b>Community Wellness</b>	<b>Ensure a safe and healthy community</b>	Number of rehabilitation projects in low/moderate income communities completed
		Number of blighted structures removed
		Percentage of required food establishment inspections completed
		Number Community gardens established in underserved communities
		Percentage of required pool inspections completed
	<b>Increase access to health services</b>	Percentage of Wayne County residents utilizing Federal Qualified Health Clinics (FQHC)(based on total low income population/community)





## CHARTER COUNTY OF WAYNE, MICHIGAN

### Long Term Strategic Priorities

Focus Area	Objective	Measurement
<b>Community Wellness</b>	<b>Increase access to health services (Continued)</b>	Market penetration rate of existing WC-FQHC (based on total population)
		Percentage of County residents with a healthcare provider
		Percentage of County residents who received oral care (within a year)
		Percentage of small businesses newly enrolled in County health plan
	<b>Promote a culture of wellness</b>	Percentage of County residents who received a routine checkup (within a year)
		Percentage of County children ages 19 to 35 months who are immunized
Percentage of County residents receiving routine screenings for cancer		
<b>Public Safety</b>	<b>Collaborate with key criminal justice partners to increase the effective use of jail resources</b>	Number of days from the date of a tether order or administrative jail release until placement on electronic monitoring for general jail population
		Percentage of jail population diversion recommendations from community corrections that are accepted by the court
	<b>Divert people with mental illness from jails to community resources</b>	Percentage of mental health consumers released with a community services discharge plan
		Number of days from the date of a tether order or administrative jail release until a mental health consumer is placed on a tether



## CHARTER COUNTY OF WAYNE, MICHIGAN

### Long Term Strategic Priorities

Focus Area	Objective	Measurement
Public Safety	Divert people with mental illness from jails to community resources (Continued)	Number of days spent in jail until discharge plan completed for mental health consumers
	Ensure juvenile program effectiveness and accountability	Percentage of recidivism for eligible youth under Juvenile Justice supervision
		Percentage of escalations to higher levels of care
	Reduce the number of youth formally adjudicated into juvenile justice system and out-of-home placement	Number youth placed in Juvenile Justice diversion programs
		Length of Stay in CMO Out-of-home care
	Promote education, training and job readiness skills for adjudicated youth	Number of eligible youth under Juvenile Justice supervision that obtain a job or gain work experience
Operational Efficiency	Procure goods and services in a timely and cost-effective manner	Administrative lead time
		Customer satisfaction
		Average PO administrative cost
		Procurement Savings
		Procurement Return on Investment



## CHARTER COUNTY OF WAYNE, MICHIGAN

### Long Term Strategic Priorities

Focus Area	Objective	Measurement
<b>Operational Efficiency</b>	Be a good business partner to our suppliers	Days elapsed from invoice receipt to payment
	Provide timely assessment and approval of permits	Days elapsed from permit application to approval
	Provide technology systems and services that create a productive, and up-to-date computing environment.	Percentage of core software at planned version per roadmap
		Percentage of PCs that are four years old or less
		Percentage network availability
		Percentage trouble tickets resolved within one business day
		Number of waynecounty.com website outages
<b>Talent</b>	Engage and motivate employees of all levels	Employee engagement score
		Employee engagement survey response rate
		Number voluntary employee turnover excluding retirement
		Number employee grievances



## CHARTER COUNTY OF WAYNE, MICHIGAN

### Long Term Strategic Priorities

Focus Area	Objective	Measurement
<b>Talent</b>	<b>Create positions that are well defined by requirements, competencies and results aligned to current needs</b>	Number days from vacancy to position filled
		Vacancy rate
		Number of jobs filled with County government from economic development efforts
		Percentage new hires successfully completing probationary period
		Percentage of positions with position analyses
		Percentage of departmental operational needs assessments complete
	<b>Promote professional growth of employees through training and development</b>	Percentage of talent assessments complete
		Percentage of GAP analyses between needs and talent competency complete
		Training test: average effectiveness rating
		Training survey: average satisfaction rating
<b>Economic Development</b>	<b>Partner with our communities to enhance local economic development efforts</b>	Percentage of community participation in community partnership forums
		Number of leads shared between the County and our communities



## CHARTER COUNTY OF WAYNE, MICHIGAN

### Long Term Strategic Priorities

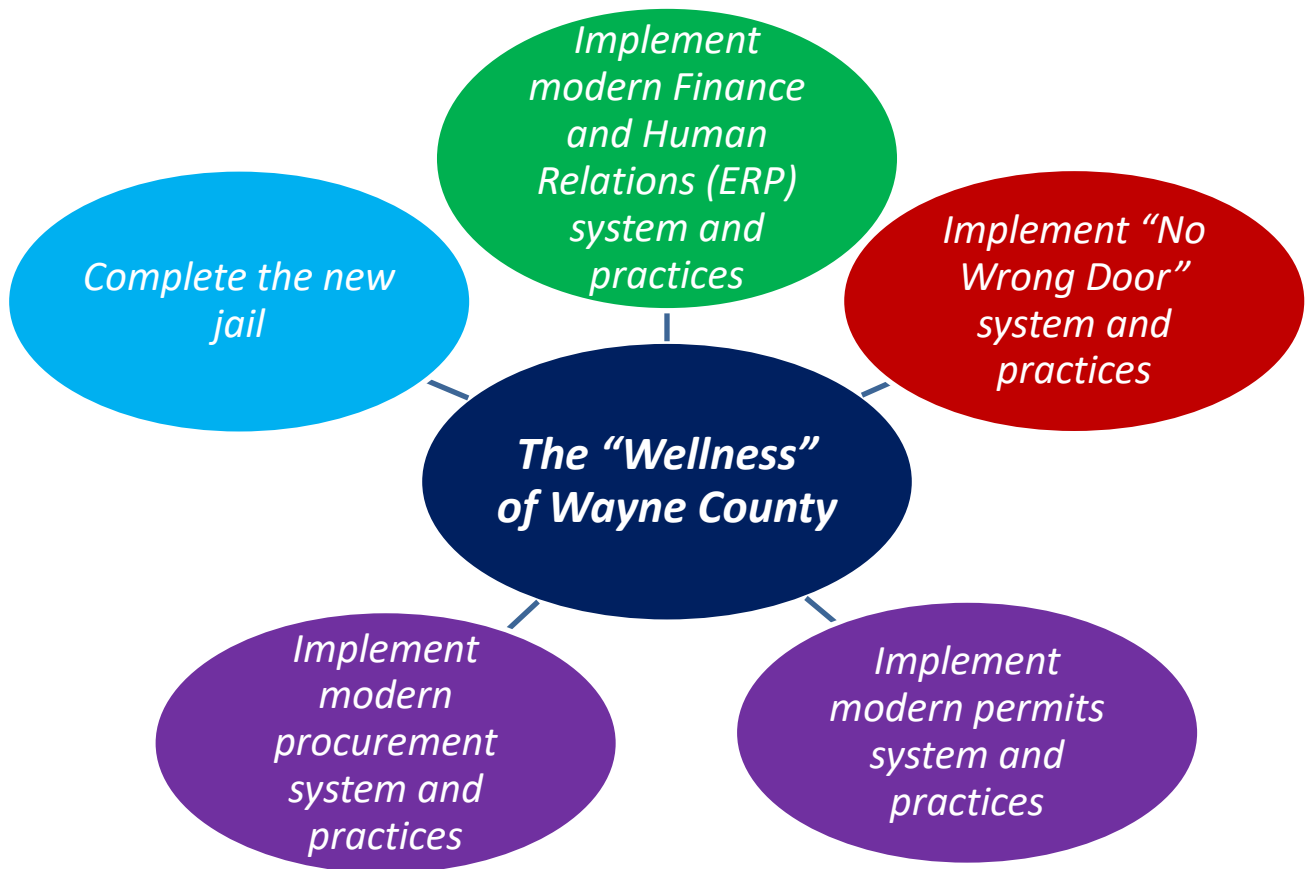
Focus Area	Objective	Measurement
<b>Economic Development</b>	<b>Partner with our communities to enhance local economic development efforts (Continued)</b>	Number of jobs created from community projects
		Number of jobs created with businesses located in County
		\$ investment created by community projects
		Percentage of grant dollars awarded that were spent
	<b>Retain and spur growth of existing County businesses</b>	Number of businesses contacted
		Percentage of total procurement that is spent with County businesses
		Percentage of total contracts awarded that are awarded to County businesses
		Number of education sessions conducted on how to do business with County

The administration is developing a long term strategic plan intended to improve the service delivery to the Citizens of County. The plan is anticipated to take a number of years to fully implement.

The County-wide Long Term Strategic Priorities identified above are color coded to map to the Chief Executives' Strategic Priorities on page 1-15 of this document. Departments under the authority of the CEO in turn have identified department level Strategic Focus Areas as well. Performance measurements intended to measure the County's progress in each of these areas are being developed and will be presented in next year's document. The Department level Long Term Strategic Priorities can be found in the department sections of this document.



# Strategic Priorities - One Time Enabling Initiatives



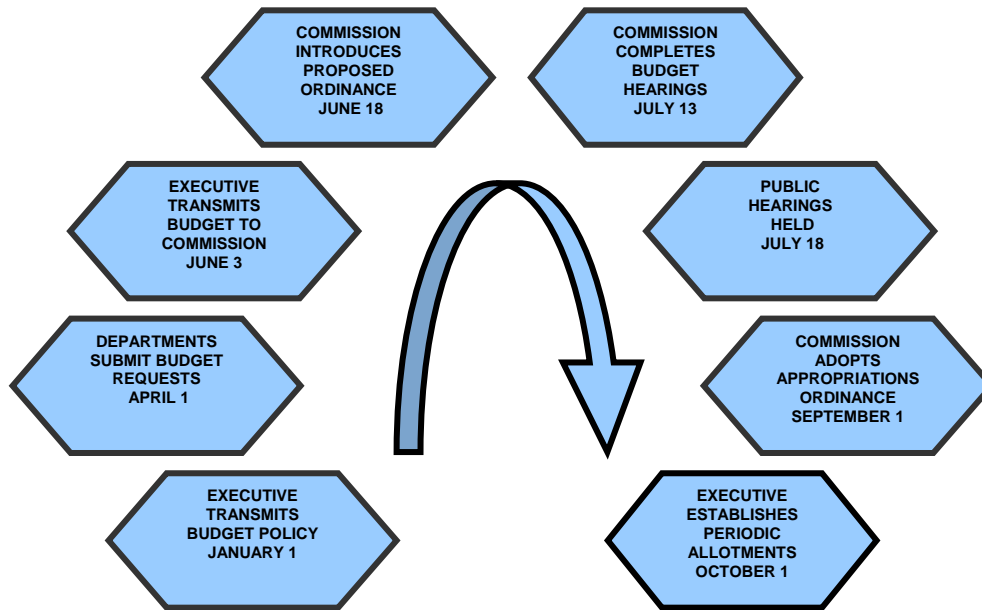


**Adopted Budget FY 2021-2022  
and  
Projected FY 2022-2023**

**BUDGET OVERVIEW**



## CHARTER COUNTY OF WAYNE BUDGET CYCLE



### BUDGET CALENDAR

Article V in the Wayne County Charter establishes dates for budget preparation, transmission, adoption and implementation.

- |                    |  |
|--------------------|--|
| <i>January 1</i>   | <i>The County Executive transmits the budget policy statement, including revenue estimates, to all departments and agencies.</i> |
| <i>April 1</i>     | <i>All departments and agencies submit their budget requests and other required information to the County Executive.</i>         |
| <i>June 3</i>      | <i>The County Executive transmits the proposed budget to the County Commission.</i>  |
| <i>June 18</i>     | <i>The County Commission introduces the proposed Appropriation Ordinance.</i>  |
| <i>July 13</i>     | <i>The County Commission completes hearings on the budget.</i>   |
| <i>July 18</i>     | <i>The County Commission holds at least two public hearings to receive citizen testimony on the budget.</i>                      |
| <i>September 1</i> | <i>The County Commission adopts the appropriations ordinance.</i>  |
| <i>October 1</i>   | <i>The County Executive establishes a schedule of periodic allotments for the fiscal year.</i>                                   |





## READER'S GUIDE TO WAYNE COUNTY'S BUDGET

The budget is organized into the following sections:

- Introduction
- Budget Overview
- Budget Summary of All Funds
- Budget Summary of General Fund
- Department Summary
- Debt Summary
- Capital Projects
- Appendices

Introduction to Wayne County Government. It includes a listing of all Elected Officials and Executive Department Heads, a countywide organizational chart and an Executive Branch organization chart. In addition, the County's Mission Statement, the County Executive's Vision, Values, Long Term Strategic Priorities, Long Term Strategic Priorities-Supporting Objectives, Strategic Priorities-One Time Enabling Initiatives, Budget Message and the County Commission's Changes to the County Executive's Recommended Budget for the fiscal year are included.

Budget Overview, including this Reader's Guide, format changes to the budget, the budget calendar, the budget process, a summary of the County's major financial policies that impact the development of the Budget, County profile, fund and account descriptions, assumptions used and actions taken in the development of the adopted budget.

Tab 2 is a Budget Summary of all appropriated funds and Position Summary and Tab 3, a Budget Summary of the General Fund. Tabs 2 and 3 include charts and graphs illustrating the adopted budget's funding and personnel.

The next twenty individual tabs include all of the Elected Officials and Executive Departments representing the Executive, Legislative and Judicial functions of Wayne County government.

All departments continue to present the budget in the original format to provide historical information more consistently. The Department sections are arranged in alphabetical order separated by a divider. The back

of each divider includes a pie chart depicting the department's major expenditure categories as well as a five-year expenditure trend bar chart. Included behind each department tab is: a summary of the Department's overall operations including the Mission Statement, Budget Summary showing the department's total expenditures, sources of revenues and an Organizational Chart.

New Initiatives and an Impact Statement which explains how this year's budget will effect each department's operations. Following the Department Narrative Section is the Financial Section which includes a three-year fiscal presentation of the budgeted revenues, expenditures and positions. This more detailed presentation is organized by fund and function. Also included in this section is a schedule highlighting and explaining the changes to the department's budget from the prior year.

Since the CEO and his Administration took office January 1, 2015, the Departmental Goals, Objectives and Performance Measures have been revised to reflect the vision of the CEO. The process to fully incorporate the administration's vision, mission, values and strategic priorities at the departmental level is currently underway. The County has made significant progress in developing strategic priorities within all levels of County government. That being said, we consider this process as in a perpetual state of improvement. Included in this document represents the CEO's overall goals, objectives and performance measures as well as departmental objectives and performance measures. In addition, the intent is to report on a regular basis, departmental scorecards which are being used to depict goal and objectives as well as performance measures and results. The other County Elected Officials have been invited to use this format and several have included Strategic Focus Area data.

The final sections of the Budget document contains tabs related to the County's Non-Departmental allocations, Debt Service and Capital and concludes with an Appendix that includes the Adopted Appropriations Ordinance for the fiscal year, detailed financial policies, demographics, glossary and list of acronyms.



## SAMPLE OF THE DEPARTMENTAL BUDGET SECTIONS

The Budget Summary is the first page of every department section allowing for a quick view of the overall budget for the current fiscal year as well as two years of budget history. The department's mission statement, positions and organizational charts are also included. All departments are organized in the same format and order. This information has been historically provided in the budget document.

Departments Performance Budget will have additional schedules explaining the department's budget from the performance programmatic view which will be discussed later in this section.

The first page of every department section of the Budget Document will be presented in the format diagrammed below. It is meant to provide the reader with a snapshot of the operating budget for the department.

**Wayne County Government**  
*Adopted Budget 2021-2022 and Projected 2022-2023*

**DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES**

**MISSION**

The Mission of the Personnel and Human Resources Department is to acquire and retain the right talent through the development of effective 21st Century Human Resources solutions focused on engaging, educating and empowering internal and external stakeholders.

Budget Summary All Funds				
	FY 2019-20	FY 2020-21	FY 2021-2022	FY 2022-2023
	Budget	Budget	Adopted	Projected
Total Departmental Expenditures	\$ 5,196,094	\$ 5,010,337	\$ 6,116,310	\$ 6,117,668
Departmental Revenue				
Charges, Fees, and Fines	\$ 5,196,094	\$ 5,010,337	\$ 6,116,310	\$ 6,117,668
<b>Total Revenue</b>	<b>\$ 5,196,094</b>	<b>\$ 5,010,337</b>	<b>\$ 6,116,310</b>	<b>\$ 6,117,668</b>
General Fund General Purpose	\$ -	\$ -	\$ -	\$ -
<b>Total Budgeted Positions:</b>	<b>27</b>	<b>31</b>	<b>31</b>	<b>31</b>

Contact: Deana Wilson, Director  
500 Griswold St., 9th Floor - Detroit, MI 48226 - Phone (313) 224-5907

**This section displays the Department Mission Statement**

**This section displays the Department's Revenues, Total Expenditures, Full Time Equivalents (FTE's) and Contact information**

**This section displays the Departmental Organizational Chart**

## MAJOR ACTIVITIES AND DESCRIPTIONS

The next section will begin on page two and display the descriptions of Major Activities. Although updated from prior years, the information provided in this section is similar to the information provided in the prior year's budget document.

**This section displays the Major Activities of the Department**

**Wayne County Government**  
*Comprehensive Executive Budget 2021-2022 and Projected 2022-2023*

**DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES**

**MAJOR ACTIVITIES AND DESCRIPTIONS**

**Personnel/Human Resources Department**

The Department of Personnel and Human Resources, (PHR), is responsible for the management of Wayne County's human resources and labor relations functions. The Department develops and manages strategic programs, services, administration and prepares related to talent management, civil service appeals, collective bargaining, union relations, payroll/bookkeeping administration, organizational analysis and employee engagement initiatives for employees, departments, Elected Offices, and job applicants, in accordance with the County Charter, Civil Service Rules and human resource (HR) best practices.

The Department consists of the following six Divisions:

- 1) Division of Talent Management;
- 2) Division of Employee Engagement;
- 3) Division of Labor Relations;
- 4) Division of HR Strategy and Informatics;
- 5) Division of Administration; and
- 6) Division of Civil Service Commission.

**Talent Management Division**

The Talent Management Division is responsible for all functions related to filling entry, professional and executive level positions. This includes verifying appropriate job qualifications, classifications and salary grades, as well as identifying, covering and testing/examining qualified internal and external candidates. The Division also manages the County's displacement process.

**Employee Engagement Division**

The Employee Engagement Division is primarily responsible for training and developing employees on County policies and various technical, administrative, supervisory, leadership and other professional development topics, along with training mandated by federal and state laws. The Division supports operating departments with succession planning by identifying and developing staff through the use of professional development plans, with the potential to fill key operating and leadership positions. The Division is also responsible for developing programs

and tools to support performance management and career pathing as a means to assist staff with identifying their marketable skills, career goals and advancement opportunities.

**Labor Relations Division**

The Labor Relations Division is responsible for negotiating and administering collective bargaining agreements, including the processing of grievances, arbitrations, and overseeing labor-management and employee relations, as well as staff discipline and terminations on behalf of the County. The Division also investigates discrimination and other employment-related complaints and manages the unemployment processing for the County. In accordance with the Wayne County Charter, the Director of the Labor Relations Division operates under the direct supervision of the County Executive when negotiating union contracts.

**HR Strategy and Informatics Division**

The HR Strategy and Informatics Division is responsible for collecting, analyzing and utilizing data needed to assist the County in consistently using its human resources to operate efficiently and effectively. The Division maintains up-to-date position descriptions for all County positions, and conducts best practice studies to ensure that PHR's policies and procedures are aligned with current industry standards. This Division is responsible for leading and supporting PHR's strategic goals, including near and long-term technology and partnership projects, required to leverage PHR's integration and ongoing use of the Wayne County Enterprise Resource Planning (ERP) technology tool. Additionally, the Division is responsible for leveraging labor market compensation data to help align the competitiveness of Wayne County wages and aid in providing compensation recommendations based on external market and internal equity data. The Division is also responsible for developing and maintaining PHR's "Data Dashboard" to cohesively display current information pertaining to PHR's organizational performance, develop and maintain the departmental budget, respond to FOIA, Independent Audits and other information and data requests.



## MAJOR ACTIVITIES AND DESCRIPTIONS

**Wayne County Government**  
Comprehensive Executive Budget 2021-2022 and Projected 2022-2023

**Administration Division**

The Administration Division is responsible for payroll/time keeping functions assigned to PHE and coordinates time and labor with the payroll functions assigned to the Management and Budget Department. The Division manages and maintains official staff personnel records and information, including employee personnel files. Additional responsibilities include the processing of wage requests, responding to requests for records and ensuring all employment actions and changes in employment status are accurately entered into the County's Human Resource Information System (HRIS).

**Civil Service Commission**

The Civil Service Commission is a charter mandated independent body that is responsible for adjudicating appeals that arise from Wayne County's employment examination processes for classified employees. The Civil Service Commission also serves as the dispute resolution body for non-represented classified employees.

**FISCAL YEAR 2020-2021 ACCOMPLISHMENTS AND HIGHLIGHTS**

- Processed county-wide layoffs, displacements and recalls due to COVID-19 staffing contractions.
- Processed CARES Act labor tracking for PHR on a bi-weekly basis.
- Implemented reporting codes for CARES Act time off requirement.
- Implemented OT codes for first responders due to COVID-19.
- Implemented reporting of CARES Act labor tracking for Guidehouse.
- Implemented excess banks into PeopleSoft due to carryover impact due to COVID-19.
- Developed the 2021 COBRA subsidy eligibility group for the Benefits Division.
- Processed and investigated (50) EEO complaints involving claims of discrimination, workplace and sexual harassment.
- Talent Management conducted only one job fair due to COVID-19 and workforce contractions.
- During the course of 2020, (109) examination announcements were administered and (47) recruitment opportunities were posted.
- 2020 showed a decrease in the number of Civil Service Commission appeals heard. A total of (23) appeals were processed this year. The County successfully navigated (23) appeals, which represent a positive success rate of 100.0%.
- Conducted (53) labor market studies for new and/or hard-to-fill classifications or wage alignment.
- Developed (6) new positions for the MIDC Grant positions.
- Provided counsel and advice to departments for (51) grievances filed by AFSCME, GAA, POAM, AFSCME Local 3317, IUOE, and GBA.
- Conducted (41) hearings and prepared Step 4 responses for all grievances.
- Conducted and/or directed the County's defense in (7) arbitrations/hearings.
- Conducted (12) Special Conferences at the request of Unions for various issues.
- Documented core HR "current state" business processes, including supporting policy, forms or regulation exhibits.
- Completed "future state" business process mapping for development of ERP planning and configuration.
- Conducted data cleansing in PeopleSoft for transition to Oracle Fusion ERP.
- Supported Phase Ia Human Capital Management (HCM) module of the Oracle Fusion ERP Project: (Core HCM, Time & Labor, Absences)
  - Discovery and configuration
  - Data conversion
  - SIT Scripts & Testing
  - Silent conversion
  - Payroll Parallel 1 & 1.1
  - UAT Scripts & Testing
  - Built out enterprise hierarchy for workflow
  - Supported project communications and planning
  - Review & edit Training Materials
  - Oracle Fusion Reports
  - Data Warehouse Reports
  - Support user training
- Upgraded the WC COI application strengthening the ability to report Negotium relationships and related names.
- Implement Microsoft Office365 and SharePoint (document management system) for PHER.
- Negotiated six (6) collective bargaining agreements.
- Negotiated through agreement with AFSCME and GAA due to COVID-19.
- Negotiated hazard pay agreements with POAM & AFSCME Local 3317.

This section displays the Departments Accomplishments and other Highlights of the previous year

The next sections will explain Prior year Highlights and Accomplishments of the department that occurred during the past fiscal year, New Initiatives and the Impact Statement.

## FINANCIAL REPORT

Following the major activities, accomplishments and highlights is the departments Financial Report. This report displays the detailed revenue and expenditure budget information for the previous two years, the current year and the next years projected budget for the department. This report is organized by fund and function. Also included in this section is the summary of positions which displays the list of positions that were adopted as part of the budget.

This is the Fund Number and Name

Summary of Budgeted Positions follows next on the report

**Wayne County Government**  
Adopted Budget 2021-2022 and Projected 2022-2023

**DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES**

**Financial Report**

0050 General Fund 128 Personnel and Human Resources	Fiscal Report				Summary	
	FY 2020-2021 Actual	FY 2020-2021 Adopted Budget	FY 2020-2021 Amended Budget	FY 2021-2021 Adopted Budget	Difference From Actual	FY 2022-2023 Proposed Budget
<b>Revenues</b>						
Charges, Fees, and Fines	3,700,237	5,038,237	5,038,237	6,216,210	1,177,973	6,217,680
Total Revenues	\$3,700,237	\$5,038,237	\$5,038,237	\$6,216,210	\$1,177,973	\$6,217,680
<b>Expenditures</b>						
Personnel	1,147,456	1,846,050	1,846,050	2,109,157	263,107	2,273,344
Travel Expenses	100,462	167,282	167,282	704,654	537,372	531,449
Depreciation	248,408	465,242	465,242	980,668	515,426	521,405
Miscellaneous and Supplies	1,082	14,600	14,600	14,600	-	14,600
Services and Contractual Fees	113,823	748,177	748,177	1,183,112	434,935	1,133,912
Transit	4,982	16,100	16,100	16,100	-	16,100
Operating Expenses	842,405	703,173	703,173	761,810	(1,142)	704,913
Materials	221,173	222,011	222,011	172,242	(49,769)	172,242
Other Charges	0	435,702	435,702	915,212	479,510	894,577
One-Capital Assets	0	5,000	5,000	5,000	-	5,000
Total Expenditures	\$3,884,306	\$5,888,237	\$5,888,237	\$6,338,218	\$5,349,973	\$6,317,680
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$3,700,237</b>	<b>\$5,038,237</b>	<b>\$5,038,237</b>	<b>\$6,216,210</b>	<b>\$1,177,973</b>	<b>\$6,217,680</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$3,884,306</b>	<b>\$5,888,237</b>	<b>\$5,888,237</b>	<b>\$6,338,218</b>	<b>\$5,349,973</b>	<b>\$6,317,680</b>
<b>GENERAL FUND SURPLUS</b>	<b>(184,069)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



### BUDGET CHANGES AND HIGHLIGHTS

This schedule provides the reader a high level departmental snapshot of changes in the budget from the prior years budget. The schedule shows the net increase or (decrease) from year to year along with a high level explanation of the change by account type, i.e. revenues, personnel, fringe benefits, etc

These columns display the net change amount from the previous fiscal year and a brief explanation

	Increase / Decrease from 2019-20 Adopted Budget	Description of Change
<b>REVENUES</b>		
Charges, Fees, and Fines	(185,787)	Decrease Charges for Settlers
<b>TOTAL REVENUES</b>	\$ (185,787)	
<b>EXPENDITURES</b>		
Personnel	(176,660)	Care Act Reimbursements in FY 2021
Fringe Benefits	(44,700)	Based on published rates
Printing	(120,582)	Care Act Reimbursements in FY 2021
Materials and Supplies	(8,000)	Decrease in On Demand Office Supplies
Services and Contractual Services	(288,747)	Decrease Miscellaneous Professional Services & Legal Services
Travel	802	Increase Travel Local/Amn Atlanta
Operational Expenses	(8,448)	Decrease Advertising, Insurance & Bonds
Rentals	(322)	Decrease Building Rental
Other Charges	(421,109)	Increase Miscellaneous Operating
New Capital Assets	(8,300)	Equipment
<b>TOTAL EXPENDITURES</b>	\$ (1,145,737)	
<b>GENERAL FUND GENERAL PURPOSE</b>	\$ (959,950)	

### DEPARTMENT LONG TERM STRATEGIC PRIORITIES

Following the Budget Changes and Highlights schedule are the Departments Strategic Focus Area which outlines their Goals, Objectives and Measurements as they align with the County's Long Term Strategic Priorities.

Measure	Objective	Measurement	Frequency	FY 18-19	FY 19-20	FY 20-21	Measure Goal
Employee satisfaction and retention	Employee satisfaction and retention	Employee satisfaction	Annual	4.1	4.2	4.3	4.5 (2020)
		Employee retention	Annual	88%	89%	90%	91% (2020)
		Employee engagement	Quarterly	1.8%	2.0%	2.2%	2.5% (2020)
		Employee turnover	Quarterly	4.1	3.8	3.5	3.2% (2020)
Employee development and training	Employee development and training	Employee training	Quarterly	100 hours	120 hours	140 hours	150 hours (2020)
		Employee certification	Quarterly	8.0	8.5%	9.0%	9.5% (2020)
		Employee performance	Quarterly	88%	89.5%	91%	92% (2020)
		Employee promotion	Quarterly	75.0	76.0	77.0	78.0 (2020)
Employee safety and health	Employee safety and health	Employee safety	Annual	2,000	1,800	1,600	1,500 (2020)
		Employee health	Annual	4.1	4.2	4.3	4.5 (2020)

This schedule shows the department's Strategic Focus Area which align with the County's Strategic Priorities



## THE ANNUAL BUDGET PROCESS

### MECHANICS OF THE ANNUAL BUDGET PROCESS

The annual budget serves as the foundation for the County’s financial planning and control for the upcoming year. The Appropriations Ordinance adopted by the County Commission represents the legal authorization for county departments to procure goods and services on behalf of the citizens of the County.

Section 5 of the Charter sets the timeline which must be met during the budget process. The first step is the development and transmittal of the budget policy statement and budget goals to all County departments. All agencies of the County are required to submit requests for appropriation on or before April 1st of each year. These requests are the starting point for developing a proposed budget. The CEO submits the proposed operating budget to the Commission for review prior to June 3rd as required by the Charter. After public hearings to obtain taxpayers’ comments, the Commission enacts the budget through the passage of the Appropriations Ordinance which can be found in the appendix of this document. The budget for the General Fund is adopted by function (e.g., general government, public safety, public works, etc). Amendments to aggregate departmental appropriations require approval of the Commission. Certain transfers within same line items that do not affect aggregate departmental appropriations may be made without the Commission’s approval.

### BALANCED BUDGET

The County budget, by State and County law, must be balanced. This means that budgeted expenditures can not exceed appropriated revenues, transfers or use of fund balance reserves. In simple terms, the County is obligated to live within its financial means and avoid spending when the resources to pay for these expenditures are not available. The County is subject to the budgetary control requirements of the State of Michigan Public Act 2 of 1968 known as the Uniform Budgeting Act which requires all local units of government in Michigan to adopt balanced budgets, establish responsibilities and define procedures for the preparation, adoption and maintenance of the budget, and require certain information for the budget process. The following statements represent a brief synopsis of the major provisions of this Act. These provisions are reinforced and reiterated in the County's Home Rule Charter, adopted by the Wayne County voters in 1981:

1. Budgets must be adopted for the General Fund, special revenue funds, and debt service funds.
2. The budgets must be balanced – i.e. budgeted expenditures cannot exceed the appropriated revenues. Expenditures may include reservations or contingencies in addition to expenditures for operating purposes. In certain cases, fund balance reserves and transfers from other funds can be

appropriated as part of the budget to supplement revenues.

3. Expenditures cannot be made unless authorized in the budget.
4. The budget must be amended when necessary.
5. Debt cannot be incurred unless permitted by law.
6. Public hearings must be held before budget adoption.

### BUDGET POLICY STATEMENT AND BUDGET GOALS

The County Executive Officer (CEO) has the charter responsibility for preparation and submission of a comprehensive budget for the County. At least nine months before the start of the next FY, the CEO transmits the Budget Policy Statement to all units of County government to be included in the budget. The budget policy statement outlines the CEO's goals, objectives and guidelines for the next FY as well as identifies economic conditions, constraints and assumptions which may impact the budget. The policy statement also includes estimates of revenue anticipated to be available for the next fiscal year. Departmental budget requests are required to comply with assumptions outlined in the CEO’s policy statement.

### BUDGET REQUESTS

For FY 2021-22, all departments were advised through the CEO’s policy statement of the available revenues and global policies. All departments were required to submit budgets that stayed within their current level of GFGP appropriation as approved in the FY 2020-21 Adopted Budget. All Enterprise and non-general fund supported budget requests were to be balanced. Departments could not exceed their expenditure targets unless a new revenue source other than general fund general purpose revenue could be identified. Likewise, if departmental revenue decreased, departments were expected to absorb the loss and reduce their expenditure requests.

The budget request package sent to each department head and elected official included budget request detail forms, personnel lists, fringe benefit calculation instructions, departmental narratives, five-year capital improvement spreadsheets, and various other forms to be used to detail background information which would provide justification for budget requests. Ideas for new revenue sources were encouraged. The due date for submission of budget requests was on or before April 23, 2021.

### BUDGET DOCUMENT AND TRANSMITTAL

On or before June 3rd or at least 120 days before the new FY begins, the CEO is required to transmit the proposed comprehensive budget to the Commission. This budget contains the budget message, budget document, the proposed Appropriations Ordinance, as well as other information required by Charter, law or ordinance.



## COMMISSION REVIEW AND ADOPTION

By Charter, at least 105 days before the next FY (June 18), the Commission is required to introduce the proposed Appropriations Ordinance. Hearings on the budget are to be completed 80 days prior to the next FY (July 13), which affords an opportunity for persons authorized by law to testify. During this period the Commission may request the CEO to submit additional information concerning the comprehensive budget. Two public hearings must be held at least 75 days prior to the start of the next FY (July 18) to receive citizen testimony on the budget. Notice of these hearings must be published as required by law.

The Commission is required by Charter to adopt the Appropriations Ordinance 30 days before the next FY (September 1). The total appropriations cannot exceed revenue estimates certified by the CEO plus any increase in revenue raising authority adopted. Any proposed amendments that would increase appropriations on final adoption of the budget must also include a balancing increase in revenue raising authority or a reduction in other proposed expenditures.

The Appropriations Ordinance contains funding for debt service, pensions and the other mandatory expenditures certified by the CEO. It contains budget execution instructions and establishes the transfer and impoundment authority of the CEO. More importantly, it constitutes a determination by the Commission that the appropriations to each department, agency and elected official are a serviceable level of funding.

As a result of a Charter amendment passed by vote of the citizens in November, 2012, the authority determining the format of the Appropriation Ordinance was transferred from the CEO to the County Commission. The County Commission has determined that for FY 2021-22, the County Budget Appropriation Ordinance will be presented and adopted in a summarized format which consolidates like revenues and expenditures into major groups or classifications. Total salary, total fringe benefits, supplies are appropriated in total by their classification. While maintaining a certain level of transparency in budgeting, as well as more control and oversight by the Commission, it reduces the number of budget adjustments coming to the Commission for approval. The Appropriation Ordinance in its entirety is in the appendix of this document.

## BUDGET AMENDMENT PROCESS

Budget amendments that change the Appropriations Ordinance require Commission approval. It should be noted that general ledger detail accounts below the level at which the Commission adopts the budget may be revised without Commission action, as long as that revision does not change the appropriations set forth in the Enrolled Appropriations Ordinance. An increase in appropriations may be made only if sufficient non-appropriated revenue is available. In the event that the

CEO submits a proposed appropriation reduction based on a certified reduction in estimated revenue, the Commission must reduce appropriations, to avoid a deficit, within 30 days after the certification of the reduced revenue or the requested appropriation reduction submitted by the CEO takes effect.

## BUDGET AMENDMENT PROCEDURE

It is the responsibility of County Departments and Elected Offices to monitor their budgets and advise the Chief Financial Officer (CFO) of any necessary budgetary changes between accounts contained in their budgets. This is accomplished with the submission of a budget adjustment form to the Department of Management and Budget, Budgeting and Planning Division, which reviews and approves all budget adjustments for the CFO. This process includes reviewing the appropriateness of the budget adjustment,

sufficiency of funds in transfers between accounts and a programmatic assessment of appropriateness.

If it is determined that a budget adjustment will require an amendment to the Enrolled Appropriations Ordinance, Commission approval is required. A proposed amendment to the Enrolled Appropriations Ordinance is prepared by Management and Budget and transmitted to the County Commission under the signature of the CEO. A letter describing the requested change to the budget is attached to the proposed amendment. The request is referred to the Commission's Standing Committee on Ways and Means which is responsible for review and oversight of financial issues that relate to allocation of resources, which include the budget, compensation, bond issues, retirement, tax matters, and the assessment and equalization of property. The Committee reviews the budget adjustment in a public meeting and makes a recommendation of approval or denial to the full Board of Commissioners. The proposed amendment must be approved by a majority vote before it takes effect; otherwise it is denied or referred back to the Standing Committee for further review.

## DEVELOPMENT OF THE BI-ANNUAL BUDGET

In April, 2011, the Wayne County Commission approved ordinance 2011-136 which gives the authority and flexibility to the County Executive of submitting a multiyear budget to the Commission for approval. Previously, the Wayne County Charter only allowed submission of the budget for the upcoming year. Fiscal 2020-2021 marks the eleventh consecutive year that a multi-year budget approach is being presented in the following pages. This budget will encompass not only the budget for the upcoming budget year, FY 2021-22 but also present a projected budget for the second year, FY 2022-23. The upcoming year's budget is called the Adopted Budget throughout this document and funds are legally appropriated though the budget appropriation ordinance by the Commission to fund operations of the County in the upcoming year. The second year budget is called the Projected Budget and will be used for planning purposes



## THE ANNUAL BUDGET PROCESS

### MECHANICS OF THE ANNUAL BUDGET PROCESS

The annual budget serves as the foundation for the County's financial planning and control for the upcoming year. The Appropriations Ordinance adopted by the Commission represents the legal authorization for County departments to procure goods and services on behalf of the citizens of the County.

Section 5 of the County Charter sets the timeline which must be met during the budget process. The first step is the development and transmittal of the budget policy statement and budget goals to all County departments. All agencies of the County are required to submit requests for appropriation on or before April 1st of each year. These requests are the starting point for developing a proposed budget. The CEO submits the proposed operating budget to the Commission for review prior to June 3rd as required by the Charter. After public hearings to obtain taxpayers' comments, the Commission enacts the budget through passage of the appropriations ordinance which can be found in the appendix of this document. The budget for the General Fund is adopted by function (e.g., general government, public safety, public works, etc). Amendments to aggregate departmental appropriations require approval of the Commission except for certain transfers within same line items that do not affect aggregate departmental appropriations may be made without the Commission's approval.

### BALANCED BUDGET

The County budget, by State and County law, must be balanced. This means that budgeted expenditures can not exceed appropriated revenues, transfers or use of fund balance reserves. In simple terms, the County is obligated to live within its financial means and avoid spending when the resources to pay for these expenditures are not available. The County is subject to the budgetary control requirements of Michigan Public Act 2 of 1968 known as the Uniform Budgeting Act which requires all local units of government in Michigan to adopt balanced budgets, establish responsibilities and define procedures for the preparation, adoption and maintenance of the budget, and require certain information for the budget process. The following represents a brief synopsis of the major provisions of this Act, which are reinforced and reiterated in the County's Home Rule Charter, adopted by the County's voters in 1981:

1. Budgets must be adopted for the General Fund, special revenue funds and debt service funds.
2. Budgets must be balanced – i.e. budgeted expenditures cannot exceed appropriated revenues. Expenditures may include reservations or contingencies in addition to expenditures for operating purposes. In certain cases, fund balance reserves and transfers from other funds can be

appropriated as part of the budget to supplement revenues.

3. Expenditures cannot be made unless authorized in the budget.
4. The budget must be amended when necessary.
5. Debt cannot be incurred unless permitted by law.
6. Public hearings must be held before budget adoption.

### BUDGET POLICY STATEMENT AND BUDGET GOALS

The CEO has the Charter responsibility for preparation and submission of a comprehensive budget for the County. At least nine months before the start of the next fiscal year, the CEO transmits the Budget Policy Statement to all units of County government to be included in the budget. The Budget Policy Statement outlines the CEO's goals, objectives and guidelines for the next FY as well as identifies economic conditions, constraints and assumptions which may impact the budget. The policy statement also includes estimates of revenue anticipated to be available for the next FY. Departmental budget requests are required to comply with assumptions outlined in the CEO's policy statement.

### BUDGET REQUESTS

For FY 2021-22, all departments were advised through the CEO's policy statement of the available revenues and global policies. All departments were required to submit budgets that stayed within their current level of General Fund General Purpose (GFGP) appropriation as approved in the FY 2020-21 Adopted Budget. All Enterprise and non-General Fund supported budget requests were to be balanced. Departments could not exceed their expenditure targets unless a new revenue source other than GFGP revenue could be identified. Likewise, if departmental revenue decreased, departments were expected to absorb the loss and reduce their expenditure requests.

The budget request packages included budget request detail forms, personnel lists, fringe benefit calculation instructions, departmental narratives, five-year capital improvement spreadsheets, and various other forms to be used to detail background information which would provide justification for budget requests. Ideas for new revenue sources were encouraged. The due date for submission of budget requests is on or before April 23, 2021.

### BUDGET DOCUMENT AND TRANSMITTAL

On or before June 3rd or at least 120 days before the new FY begins, the CEO is required to transmit the proposed comprehensive budget to the Commission. This budget contains the budget message, budget document, the proposed Appropriations Ordinance, as well as other information required by Charter, law or ordinance.



## COUNTY COMMISSION REVIEW AND ADOPTION

By Charter, at least 105 days before the next fiscal year (June 18), the Commission is required to introduce the proposed Appropriations Ordinance. Hearings on the budget are to be completed 80 days prior to the next fiscal year (July 13), which affords an opportunity for persons authorized by law to testify. During this period the Commission may request the CEO to submit additional information concerning the comprehensive budget. Two public hearings must be held at least 75 days prior to the start of the next fiscal year (July 18) to receive citizen testimony on the budget Notice of these hearings must be published by required law.

The Commission is required by Charter to adopt the Appropriations Ordinance 30 days before the next fiscal year (September 1).

The Appropriations Ordinance also contains funding for debt service, pensions and the other mandatory expenditures certified by the CEO. It contains budget execution instructions and establishes the transfer and impoundment authority of the CEO. More importantly, it constitutes a determination by the Commission that the appropriations to each department, agency and elected official provide a serviceable level of funding.

As a result of a Charter amendment passed by vote of the citizens in November, 2012, the authority determining the format of the Appropriation Ordinance was transferred from the CEO to the Commission. The Commission has determined that for FY 2021-22, the Appropriation Ordinance will be presented and adopted in a summarized format which consolidates like revenues and expenditures into major groups or classifications. Total salary, total fringe benefits, supplies are appropriated in total by their classification. While maintaining a certain level of transparency in budgeting, as well as more control and oversight by the Commission, it reduces the number of budget adjustments coming to the Commission for approval. The Appropriation Ordinance in its entirety is in the appendix of this document.

## BUDGET AMENDMENT PROCESS

Budget amendments that change the Appropriations Ordinance require Commission approval, although general ledger detail accounts below the level at which the Commission adopts the budget may be revised without Commission action, as long as that revision does not change the appropriations set forth in the Enrolled Appropriations Ordinance. An increase in appropriations may be made only if sufficient non-appropriated revenue is available. In the event that the CEO submits a proposed appropriation reduction based on a certified reduction in estimated revenue, the Commission must reduce appropriations, to avoid a deficit, within 30 days after the certification of the reduced revenue or the requested appropriation reduction submitted by the CEO takes effect.

## BUDGET AMENDMENT PROCEDURE

It is the responsibility of County Departments and Elected Offices to monitor their budgets and advise the CFO of any necessary budgetary changes between accounts contained in their budgets. This is accomplished with the submission of a budget adjustment form to the Department of Management and Budget, Budgeting and Planning Division, which reviews and approves all budget adjustments for the CFO. This process includes reviewing the appropriateness of the budget adjustment, sufficiency of funds in transfers between accounts and a programmatic assessment of appropriateness.

If it is determined that a budget adjustment will require an amendment to the Enrolled Appropriations Ordinance, Commission approval is required. A proposed amendment to the Enrolled Appropriations Ordinance is prepared by Management and Budget and transmitted to the County Commission under the signature of the CEO. A letter describing the requested change to the budget is attached to the proposed amendment. The request is referred to the Commission's Standing Committee on Ways and Means which is responsible for review and oversight of financial issues that relate to allocation of resources, which include the budget, compensation, bond issues, retirement, tax matters, and the assessment and equalization of property. The Committee reviews the budget adjustment in a public meeting and makes a recommendation of approval or denial to the full Board of Commissioners. The proposed amendment must be approved by a majority vote before it takes effect; otherwise it is denied or referred back to the Standing Committee for further review.

## DEVELOPMENT OF THE BI-ANNUAL BUDGET

The CEO has the authority to submit a multiyear budget to the Commission for approval. Previously, the Charter only allowed the submission of the budget for the upcoming year. Fiscal 2021-2022 marks the eleventh consecutive year that a multi-year budget approach is being presented. This budget encompasses not only the budget for the upcoming budget year, FY 2021-22 but also presents a projected budget for the second year, FY 2022-23. The upcoming year's budget is called the Adopted Budget throughout this document and funds are legally appropriated though the budget appropriation ordinance by the Commission to fund operations of the County in the upcoming year. The second year budget is called the Projected Budget and will be used for planning purposes and will be basis for the 2023 budget cycle in the following year.

As the Charter requires the Commission to appropriate funds for the operations of the County on an annual basis, the 2022-23 Projected Budget does not bind the County or have any legal effect on the appropriation ordinance for FY 2022-2. Combined, the multiyear budgets improve long term and strategic planning because it extends the view for





planning and allocating resources over a longer horizon. The two year budget allows departments and elected officials to recognize and plan for the future impact and consequences of decisions made today. That said, please note that the narrative and analysis on the

following pages of this document continue to primarily focus the discussion on the FY 2021-22 Adopted Budget that was legally appropriated by the Wayne County Commission.

## SUMMARY OF FINANCIAL POLICIES

The County's financial policies set the foundation for making financial decisions that ensure long-term strategic priorities are met; core work values are maintained; and the vision of the CEO for the community is achieved. Financial policies also provide constituents surety that tax dollars are being spent efficiently, effectively and legally.

The County is one of the few Charter Counties in the State. A Charter or municipal corporation is the legal term for a local governing body. Municipal incorporation occurs when such entities become self-governing entities under the laws of the state in which they are located. Often, this event is marked by the award or declaration of a municipal charter. As such, financial policies and procedures related to the development and adoption of the annual budget were included in the Charter adopted by the citizens of the County in 1981 and amended as recently as November, 2012. The financial policies included in the Charter were established to define the process of appropriating and managing the financial resources of the County. Article V – Finance addresses the responsibilities and outlines specific mandatory requirements of the County's annual operating budget including specific information to be provided and establishes date milestones which must be adhered to by the CEO, CFO, and the Commission. Article V of the County Charter is included in the Appendix of this document. The Charter can be viewed online in the Wayne County Code of Ordinances, Part I in Municode Library at [www.municode.com](http://www.municode.com). The Code of Ordinances includes not only the Charter but a vast number of policies and ordinances of County government and should be considered a valuable tool to anyone interested in researching the County's ordinances.

The County also requires consistent adherence to the same policies and guidelines used in developing its annual budget when preparing interim internal reports and the Annual Comprehensive Financial Report (ACFR), for which an independent audit is performed annually by Certified Public Accountants. This ensures that the presentation of the budget and actual results will provide a comparison and ensures that as a planning tool, the budget provides a meaningful roadmap to follow for the ensuing year. Below is a description of financial policies and guidelines used in developing the budget.

### **Basis of Presentation, Accounting and Budgeting:**

**Basis of Presentation:** The accounting transactions for the County are recorded and reported in accordance with Generally Accepted Accounting Principles (GAAP) as set forth by the Governmental Accounting Standards Board (GASB). The County's accounts are organized on the basis of "funds" and "accounts." Each fund is a separate accounting entity with a self-balancing set of accounts. The County's resources are allocated to and accounted for in individual funds according to the purpose for which they are spent and how they are controlled.

There are three categories of funds: 1) governmental, 2) proprietary and 3) fiduciary. The purpose and description of each fund is provided on the fund pages in the Budget by Fund section of this budget document. A description of the three fund categories is provided in Fund Description.

**Basis of Accounting and Reporting:** Basis of accounting refers to the timing of recognition of revenues and expenditures or expenses, i.e. when transactions are recorded and reported in the financial statements. Governmental funds use the modified accrual basis of accounting. Proprietary and fiduciary funds also use the accrual basis of accounting.

The accrual basis of accounting recognizes revenues when they are earned and expenses are recorded when incurred. All assets and liabilities are recorded in the fund. The County, employing GAAP, uses the flow of current financial resources measurement focus and the modified accrual basis of accounting for all governmental funds. Under this method, revenues are recorded when susceptible to accrual (i.e., when they are "measurable and available"). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the County considers property tax revenues to be available if collection occurs within 60 days of fiscal year-end, which is September 30. For other revenue, the timeframe is extended to 90 days. Expenditures are recognized as payable on the modified accrual basis when the liability is incurred, except for principal and interest on general long-term obligations, compensated absences, and claims, litigation and assessments, which are recognized when due. Proprietary funds, fiduciary funds and all discretely presented component units utilize the full accrual basis of accounting, whereby revenues are recorded when earned and expenses are recorded as incurred.



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

The County's ACFR includes financial statements and government-wide financial statements. The government-wide financial statements display information about the County as a whole, excluding fiduciary funds and component units that are fiduciary in nature. The government-wide financial statements are reported using the accrual basis of accounting. The fund financial statements are reported on the accounting basis described above.

**Basis of Budgeting and Budgetary Controls:** The basis of budgeting is identical to the basis of accounting for the recognition of costs and revenue; also for establishing and reporting appropriations which are the legal authority to spend and collect revenues. Except for discretely presented component units and the government-wide statements. Certain component units that are required to be included in the ACFR are not included in the Adopted Budget as they are governed by separate governing authorities and do not fall under the authority of the Commission for appropriation purposes. Those discretely presented component units that are included in the Adopted Budget are budgeted using the modified accrual basis of accounting and reported in the ACFR using the full accrual basis of accounting in accordance with GAAP. In addition, the government-wide statements are not included in the budget. Certain funds, namely the Circuit Court funds, Probate Court fund and Budget Stabilization funds are presented as separate stand alone funds for budgeting control purposes. These funds are consolidated with the General Fund for financial reporting purposes in the ACFR.

The General Fund, all special revenue funds, debt service funds and certain other governmental funds are under formal budgetary control as required by the Charter and the State Uniform Budgeting and Accounting Act (P.A. 2 of 1968). The purpose of these budgetary controls is to ensure compliance with the legal provisions embodied in the annual appropriated budget ordinance approved by the Commission. A schedule of periodic allotments is established for the FY. The allotments are binding on departments and shall not be exceeded. Supplemental appropriations to the County's expenditure budget require the approval of a budget adjustment by the Commission. Certain transfers within line items that do not affect the department's aggregate appropriations may be made without Commission approval. Expenditures are required to remain within appropriated amounts. All appropriations lapse at the end of the FY.

**Cash Management and Investments:** Cash resources of the individual funds, except as specifically stated by ordinance, are pooled and invested. Funds are allowed to borrow from the pooled cash on a short term basis due to timing of collections, and are charged interest on the funds borrowed. Interest on pooled investments is allocated among the respective funds based on average

based on average investment balances and are included as part of the department's revenues or expenditures.

Investments are made in conformity with the County's Comprehensive Investment Policy (revised 2017). Investment maturities for operating funds are scheduled to coincide with projected cash flow needs. Gains or losses on investments sold or exchanged are recognized when the transactions are completed or on settlement dates. The County Treasurer is responsible for maintenance and enforcement of the investment policies of the County.

**Revenues:** The County's primary sources of revenue include property tax collections, State revenue sharing, airport parking taxes, investment earnings, charges for services, operating grants and contributions, capital grants and contributions, and various charges, fees and fines. A detailed discussion of revenues follows in the All Funds and General Fund sections of this document.

While the County maintains a user fee schedule and policy, each department is responsible for incorporating fees and the associated services into their respective budgets. Fees and other charges not governed by law are required to be approved by the Commission.

As provided in the County's policy number 10013, certain non-recurring revenues that are not predictable may be included in the budget to the extent that these revenues can be verified as a viable revenue source and the revenue continues to be available. Once the revenue is terminated, the associated expenditure appropriation must be eliminated. Additionally, all departments have been encouraged to identify alternative revenues, such as user fees and new grants with no General Fund match.

**Expenditures:** The Appropriations Ordinance outlines the available funding for each department and fund. County departments and elected offices are required by Charter to adhere to appropriated budgets. For FY 2018-19, the appropriation was approved by summary category (Salaries, Fringe Benefits, Supplies, etc.) detail. This change increased the span of control for the Commission as many budgetary changes between line items that previously only required Management and Budget's authorization require these changes to go through the Commission approval process.

The Charter also states that on a quarterly basis, departments are required to project anticipated revenues and expenditures for the remainder of the FY. Departments projected to end the year in deficit are required to submit a deficit elimination plan and take immediate action to curtail spending in order to avoid ending the FY in deficit. Purchases are reviewed by the Procurement and the Budgeting and Planning Divisions of Management and Budget to ensure that expenditures comply with the County procurement ordinance and that sufficient funding is available. Additionally, capital equipment and other capital asset expenditures are subject to the capital assets policy which address the acquisition,



use, reporting and disposal of County owned assets. This policy can be found in the policy section of the Appendix. The CFO is charged with ensuring that departments comply with spending levels outlined by the Appropriations Ordinance.

**Centralized Service Cost Allocation (Chargebacks):** A chargeback is a financial transaction to allocate costs for an internally provided good or service, (See Summary of County Fiscal Policies #10021)

**Debt:** Cash balances are maintained at a sufficient level for general operations, which are defined as items normally funded in the County’s annual operating budget and having a useful life of less than one year. The County may issue, upon appropriate approval, long-term debt, which may include, but is not limited to, General Obligation bonds and revenue bonds.

The County may, in accordance with Policy #10001, and with appropriate approval, also enter into capital leases for public facilities, property and equipment; provided, however, that such long-term leases may or may not be characterized as “debt”, depending on whether the leases are “true” leases or financing capital leases.

The debt service statement of the County’s annual budget document includes certification by the CEO of the level of appropriations required to meet all debt service requirements of the County for the next FY. The level of appropriations shall be approved by the Commission at least 30 days before the next FY, as part of their adoption of an appropriations ordinance. Further discussion of the Debt Policy, the legal debt capacity, debt service and current outstanding debt can be found in the Debt Service section of this document.

**Summary of Legislation, and Financial Policies impacting the Budget Process**  
Below is a comprehensive summary of legislation and financial policies which provide the backbone in guiding the County’s long-range fiscal planning and the development of its adopted budget:

**State of Michigan Uniform Budgeting and Accounting Act (P.A. 2 of 1968).** The Uniform Budgeting and Accounting Act (the Act) was enacted by the State to provide for formulation and establishment of uniform charts of accounts and reports in local units of government, as well as for annual financial reports from local units of government and a uniform budgeting system required to be followed by local units of government in the State as it pertains to the preparation of an annual budget and the creation of appropriations. Below represent excerpts from the Act as it pertains to the Budget Process.

**141.434 Budget; preparation, presentation, and control of expenditures; information; transmitting recommended budget to legislative body; suggested general appropriations act; consideration of recommended budget; furnishing information to legislative body; public hearing.**

Sec. 14. Unless otherwise provided by law, charter, resolution, or ordinance, the chief administrative officer shall have final responsibility for budget preparation, presentation of the budget to the legislative body, and the control of expenditures under the budget and the general appropriations act. The budgetary centers of the local unit shall provide to the chief administrative officer information which the chief administrative officer considers necessary and essential to the preparation of a budget for the ensuing fiscal period for presentation to the local unit’s legislative body. The chief administrative officer shall transmit the recommended budget to the legislative body according to an appropriate time schedule developed by the local unit. The schedule shall allow adequate time for review and adoption by the legislative body before commencement of the budget year. The recommended budget, when transmitted by the chief administrative officer, shall be accompanied by a suggested general appropriations act to implement the budget.

**141.435 Recommended budget; contents; limitation on total estimated expenditures.**

Sec. 15. The recommended budget shall include at least the following:

- (a) Expenditure data for the most recently completed fiscal year and estimated expenditures for the current fiscal year.
- (b) An estimate of the expenditure amounts required to conduct, in the ensuing fiscal year, the government of the local unit, including its budgetary centers.
- (c) Revenue data for the most recently completed fiscal year and estimated revenues for the current fiscal year. (d) An estimate of the revenues, by source of revenue, to be raised or received by the local unit in the ensuing fiscal year.
- (d) The amount of surplus or deficit that has accumulated from prior fiscal years, together with an estimate of the amount of surplus or deficit expected in the current fiscal year.
- (e) An estimate of the amounts needed for deficiency, contingent, or emergency purposes. (g) Other data relating to fiscal conditions that the chief administrative officer considers to be useful in considering the financial needs of the local unit.

**141.436 (as amended November, 2013. Sections in below represent changes to the Act.) General appropriations act; requirements; line items not mandated; taxation; limitation on estimated total expenditure; presumption; suit against county legislative body; standing; mediation; severability.**

Sec. 16. Unless another method for adopting a budget is provided by a charter provision in effect on April 1, 1980, the legislative body of each local unit shall pass a general appropriations act for all funds except trust or agency, internal service, enterprise, debt service or capital project funds for which the legislative body may pass a special appropriation act. The general appropriations act shall set forth the total number of mills of ad valorem property taxes to be levied and the purposes for which that millage is to be levied. The



amendatory act that added this subsection shall be known and may be cited as "the truth in budgeting act". The general appropriations act shall set forth the amounts appropriated by the legislative body to defray the expenditures and meet the liabilities of the local unit for the ensuing fiscal year, and shall set forth a statement of estimated revenues, by source, in each fund for the ensuing fiscal year. The general appropriations act shall be consistent with uniform charts of accounts prescribed by the state treasurer or, for local school districts and intermediate school districts, by the state board of education. This act shall not be interpreted to mandate the development or adoption by a local unit of a line-item budget or line-item general appropriations act. The legislative body shall determine the amount of money to be raised by taxation necessary to defray the expenditures and meet the liabilities of the local unit for the ensuing fiscal year, shall order that money to be raised by taxation, within statutory and charter limitations, and shall cause the money raised by taxation to be paid into the funds of the local unit. Except as otherwise permitted by section 102 of the state school aid act of 1979, 1979 PA 94, MCL 388.1702, or by other law, the legislative body shall not adopt a general appropriations act or an amendment to that act which causes estimated total expenditures, including an accrued deficit, to exceed total estimated revenues, including an available surplus and the proceeds from bonds or other obligations issued under the fiscal stabilization act, 1981 PA 80, MCL 141.1001 to 141.1011, or the balance of the principal of these bonds or other obligations. A general appropriations act, including any amendment to that general appropriations act, is presumed to fund those activities of a county mandated by law at a serviceable level. An elected official who heads a branch of county government or the chief judge of a court funded by a county has standing to bring a suit against the legislative body of that county concerning a general appropriations act, including any challenge as to serviceable levels of funding for that branch of county government or that court. If a court and the legislative body of a county are involved in mediation, before the chief judge of that court brings a suit on the court's own behalf against the legislative body of the county under this subsection, a mediator shall certify in writing that the parties are unable to resolve the issues by mediation. The court hearing a suit shall consider the financial ability of the county to pay when considering any challenge as to serviceable levels of funding.

**141.437 General appropriations act; amendment; reports; recommendations.**

Sec. 17. (1) Except as otherwise provided in section 19, a deviation from the original general appropriations act shall not be made without amending the general appropriations act. If, during a fiscal year, it appears to the chief administrative officer or to the legislative body that the actual and probable revenues from taxes and other sources in a fund are less than the estimated revenues, including an available surplus upon which appropriations from the fund were based and the

proceeds from bonds or other obligations issued under the fiscal stabilization act, 1981 PA 80, MCL 141.1001 to 141.1011, or the balance of the principal of these bonds or other obligations, the chief administrative officer or fiscal officer shall present to the legislative body recommendations which, if adopted, would prevent expenditures from exceeding available revenues for that current fiscal year. The recommendations shall include proposals for reducing appropriations from the fund for budgetary centers in a manner that would cause the total of appropriations to not be greater than the total of revised estimated revenues of the fund, or proposals for measures necessary to provide revenues sufficient to meet expenditures of the fund, or both. The recommendations shall recognize the requirements of state law and the provisions of collective bargaining agreements.

**141.438 (as amended November, 2013 below represent changes to the Act.)**

Incurring debts or obligations; dividing appropriations into allotments; expenditures; application or diversion of money; restrictions on delegation of duties; enforcement power; suit against chief administrative officer of county; standing; mediation; 60-day period to bring suit in Michigan court of appeals; court jurisdiction; limitation; certain actions barred; expenditure of funds; severability.

Sec. 18. A member of the legislative body, chief administrative officer, administrative officer, or employee of the local unit shall not create a debt or incur a financial obligation on behalf of the local unit unless the debt or obligation is permitted by law. The chief administrative officer may cause the appropriations made by the legislative body for the local unit and its budgetary centers to be divided into allotments if the allotments are based upon the periodic requirements of the local unit and its budgetary centers. Except as otherwise provided in section 19, an administrative officer of the local unit shall not incur expenditures against an appropriation account in excess of the amount appropriated by the legislative body. The chief administrative officer, an administrative officer, or an employee of the local unit shall not apply or divert money of the local unit for purposes inconsistent with those specified in the appropriations of the legislative body. No duties shall be delegated to the chief administrative officer that diminish any charter or statutory responsibilities of an elected or appointed official, including, but not limited to, the charter responsibility of a legislative body to approve the making of contracts by the local unit. The enforcement of a general appropriations act approved by the legislative body of a county is a power vested in the chief administrative officer of that county. An elected official who heads a branch of county government or the chief judge of a court funded by a county has standing to bring suit against the chief administrative officer of that county concerning an action relating to the enforcement of a general appropriations act for that branch of county government or that court. If a court and the chief



administrative officer of a county are involved in mediation, before the chief judge of that court brings a suit on the court's own behalf against the chief administrative officer of the county under this subsection, a mediator shall certify in writing that the parties are unable to resolve the issues by mediation. Except as otherwise provided and notwithstanding any provision of law to the contrary, any suit brought shall only be brought in the Michigan court of appeals within 60 days after one of the following:

- a) The adoption of a general appropriations act.
- b) An amendment to a general appropriations act or an action relating to the enforcement of that general appropriations act, if the amendment or action constitutes a basis for the suit.

If a court is involved in mediation during the 60-day period to bring a suit in the Michigan court of appeals, any suit brought on the court's behalf shall only be brought in the Michigan court of appeals **within 90 days** after one of the following:

- a) The adoption of a general appropriations act.
- b) An amendment to a general appropriations act or an action relating to the enforcement of that general appropriations act, if the amendment or action constitutes a basis for the suit.

The court's jurisdiction over and review of the issues raised in a suit brought is limited to that portion of the general appropriations act that is directly affected by the amendment or action. The jurisdiction of the court of appeals over a suit brought is exclusive and that jurisdiction or any judicial duties inherent in that jurisdiction shall not be transferred to any other court. However, the court of appeals may request the supreme court to assign a retired judge under section 226 of the revised judicature act of 1961, 1961 PA 236, MCL 600.226, to assist the court of appeals by resolving discovery issues, reviewing the evidence, making proposed findings of fact and conclusions of law, and performing any other necessary related judicial duties. Unless an action brought is timely preserved for review by the Michigan court of appeals, litigation of any issue as to a general appropriations act or any amendment to that general appropriations act, or an action relating to the enforcement of that general appropriations act, is barred. The pendency of a claim in a suit under this section shall not constitute a basis for expenditure of funds by any department or branch of, or court funded by, the county in excess of that authorized by a general appropriations act, including an amendment to that general appropriations act.

**141.439 Expenditure of funds; transfers within appropriations.**

Sec. 19. A member of the legislative body, the chief administrative officer, an administrative officer, or an employee of a local unit shall not authorize or participate in the expenditure of funds except as authorized by a general appropriations act. An expenditure shall not be incurred except in pursuance of the authority and appropriations of the legislative body of the local unit. The legislative body in a general appropriations act may

permit the chief administrative officer to execute transfers within limits stated in the act between appropriations without the prior approval of the legislative body.

**141.440 Violation; filing; report; review and action by attorney general; civil action for recovery of funds and public property.**

Sec. 20. A violation of sections 17 to 19 by the chief administrative officer, an administrative officer, employee, or member of the legislative body of the local unit disclosed in an audit of the financial records and accounts of the local unit in the absence of reasonable procedures in use by the local unit to detect such violations shall be filed with the state treasurer and reported by the state treasurer to the attorney general. For local and intermediate school districts, the report of a violation shall be filed with the state superintendent of public instruction instead of the state treasurer. The attorney general shall review the report and initiate appropriate action against the chief administrative officer, fiscal officer, administrative officer, employee, or member of the legislative body. For the use and benefit of the local unit, the attorney general or prosecuting attorney may institute a civil action in a court of competent jurisdiction for the recovery of funds of a local unit, disclosed by an examination to have been illegally expended or collected as a result of malfeasance and not accounted for as provided in sections 17 to 19, and for the recovery of public property disclosed to have been converted or misappropriated.

**SUMMARY OF COUNTY FISCAL POLICIES**

**POLICY NO. 10001 - Debt Management**

Below please find a synopsis of the County's Policy/ Procedure Statements (PPS). This provides a functional tool for debt management and capital planning, including the following goals:

- Attain the highest possible credit rating for each debt issue;
- Improve the reception for County debt obligations by the national credit markets in order to reduce the County's relative transaction costs and interest expense for its borrowings;
- Avoid any financial decision that will negatively impact credit ratings on existing or future debt issues or which could adversely affect the rights of holders of outstanding County debt;
- Consider all possible financial alternatives to issuing debt to take full advantage of innovative, new and appropriate financial approaches;
- Avoid any action which would adversely affect the status of any tax-exempt debt; and
- Enhance the financial capability of the County to facilitate improvement of the overall well-being of the citizens, and to maintain or improve essential County services.

**POLICY NO. - 10008 Fund Balance**

Fund balance is an important measure that represents the difference between a fund's assets and liabilities. The



purpose of fund balance reporting is to determine and isolate that portion of fund balance that is available to support future year's budgets. Many governments are experiencing revenue shortfalls and are facing difficult decisions in balancing their budgets. One option some governments previously had was to use a portion of fund balance to offset a decline in revenue or an increase in expenditures. However, not all amounts reported as part of fund balance are available for use. The purpose of this policy is to establish fund balance objectives for the treatment and reporting of fund balance as set forth in accordance with GASB standards.

To improve the reporting of fund balance, a hierarchy of fund balance classification has been created based primarily on the extent to which a government is bound by constraints on resources reported on the funds. The five possible components are the following:

- Nonspendable Fund Balance
- Restricted Fund Balance
- Committed Fund Balance
- Assigned Fund Balance
- Unassigned Fund Balance

By reporting particular amounts that are not restricted or committed in a special revenue, capital projects, debt service or permanent fund, the County has assigned those amounts to the purposes of the respective funds.

An assignment within the General Fund conveys that the intended use of those amounts is for a specific purpose that is narrower than the general purposes of the County itself. However, it is not allowable to report an assignment for an amount that would result in a negative Unassigned Fund Balance. Unassigned Fund Balance is the residual classification for the General Fund. This classification represents fund balance that has not been assigned to other funds and has not been restricted, committed, or assigned to specific purposes within the General Fund. The General Fund should be the only fund that reports a positive unassigned fund balance amount.

This policy is useful in financial statement presentation, budget preparation, audit compliance, risk assessment, and long-term financial planning.

The objectives of this policy are to achieve and maintain an appropriate level of unreserved fund balance in the General Fund, Budget Stabilization Fund, and in other County funds. In addition, the policy will serve to define criteria for which financial resources are set aside and for replenishing fund balance as well as to define the approved methods of utilizing unreserved fund balance.

**POLICY NO. 10011 - Required Review Approvals and Routing for Contacts**

The purpose of this PPS is to provide the normal routing sequence for all contracts requiring Commission approval. CFO has developed and instituted a document approval process which will reasonably assure that all departmental clearances and approvals, including the Commission, have been obtained prior to any delivery of goods or services. These approvals shall be incorporated into a computer

automated contract management system.

The County replaced its aging contract management system with a new modern best practice system called Sci-Quest. The two document management systems, Procurement Contract Compliance Certificate (PC3) system and the manual Document Approval Form (DAF) process have been replaced as part of the overall effort to modernize the County's contract management process. All contracts, budget adjustments and other business that require multiple approvals are now being routed through the new system including those contracts and documents that are required to get Commission approval. See the full policy for a listing of those document types which may require Commission approval.

**POLICY NO. 10013 - Non-Reoccurring Revenues**

The purpose of this PPS is to define non-recurring revenues and their appropriate use. These can also be described as "one-time revenues" which tend to be infrequent in nature such as sales of governmental assets, bond refund savings, revenues from development, certain special purpose grants and litigation settlements. These revenues may be available for more than one year, as in the example of a special grant, but are expected to be non-recurring. Non-recurring revenues typically do not include savings generated through efficient day-to-day operations.

**POLICY NO. 10016 - Interest Rate Swap**

The Interest Rate Swap Policy is intended to provide general guidelines regarding the use, procurement and execution of interest rate swaps. Barron's Financial Guidelines defines an interest rate swap as "an arraignment whereby two parties (called counterparties) enter into an agreement to exchange periodic interest payments."

Interest rate swaps can be appropriate interest rate management tools that can help meet the County's financial objectives. The County may execute an interest rate swap only if the transaction can be reasonably expected to achieve one or more of the following objectives:

- Result in a lower cost of borrowing with respect to the County's debt;
- Reduce exposure to changes in interest rates or improve asset-liability matching of assets with liabilities; or
- Manage credit exposure.

**POLICY NO. 10017 - Deficit Elimination Plans**

The County is responsible for complying with the provisions of federal, State, and local laws, rules, regulations and contracts. Such compliance is demonstrated through the annual audit and budgetary processes, disclosed in the County's ACFR, and opined upon by the County's external auditors. In addition, other regulatory bodies, such as grantors and bond rating agencies, monitor the County's continued compliance with all pertinent rules and regulations. State law requires that local units of government operate annually under a balanced budget.



When deficits occur, the local unit of government is required to prepare and submit a deficit elimination plan to the Michigan Department of Treasury (the Treasury), regulatory body, describing the local unit of government's strategies to eliminate the deficit(s).

The purpose of this PPS is to establish (1) the criteria to be used in the preparation of an acceptable deficit elimination plan and; (2) the required approvals by the Department of Management and Budget (M&B), the Commission and the Treasury.

**POLICY NO. 10018 - Tax Exempt Bond Record Retention**

A bond issued by a government whose interest payments are not subject to federal income tax and sometimes state and local taxes are called tax exempt. The tax exempt status remains throughout the life of the bonds provided that all applicable federal tax laws are satisfied.

The Internal Revenue Service (IRS) regularly advises taxpayers to maintain adequate records to support their tax deductions, credits and exclusions. In the case of a tax exempt bond transaction, the primary taxpayers are the beneficial holders of the bonds. However, in most cases, the beneficial holders of tax exempt bonds will not have any records to support their exclusion of the interest paid on those bonds. Instead, these records will generally be found in the bond transcript and the books and records of the issuer, the conduit borrower and other participants to the transaction. Therefore, in order to ensure the continued exclusion of interest to the beneficial holders, it is important that the issuer, the conduit borrower and other participants retain sufficient records to support the continued exclusion being taken by the beneficial holders of the bonds.

**POLICY NO. 10019 - Post Issuance Compliance for Debt Issues**

The purpose of this PPS is to identify matters requiring action after the completion of a financing and to provide a checklist to assist in complying with post-issuance requirements.

The U.S. Securities and Exchange Commission's (SEC) mission is to protect investors, maintain fair, orderly, and efficient markets, and facilitate capital formation. The Securities Exchange Act of 1934 sets forth certain obligations of (1) underwriters to receive, review and disseminate official statements prepared by issuers of most primary offerings of municipal securities; (2) underwriters to obtain continuing disclosure agreements from issuers and other obligated persons to provide material event disclosures and annual financial information on a continuing basis and; (3) broker dealers to have access to such continuing disclosure in order to make recommendations of municipal securities in the secondary market. Although the SEC can not regulate municipalities, it effectively does so indirectly by SEC

Rule15c2-12, the rules imposed on broker-dealers. With certain exceptions, described below, the rule requires bond issuers to prepare and disseminate to the Municipal Securities Rulemaking Board (MSRB) "Annual Financial Information" and notices of material events. The County as an issuer of municipal securities is bound by this rule.

The County is required to provide to the MSRB a notice, in a timely manner, upon the occurrence of any of the following 12 material events with respect to its municipal securities as follows:

1. Principal and interest payment delinquencies;
2. Non-payment related defaults;
3. Unscheduled draws on debt service reserves reflecting financial difficulties;
4. Unscheduled draws on credit enhancements reflecting financial difficulties;
5. Substitution of credit or liquidity providers, or their failure to perform;
6. Adverse tax opinions or events affecting the tax-exempt status of the security;
7. Modifications to rights of security holders;
8. Bond calls;
9. Defeasances;
10. Release, substitution, or sale of property securing repayment of the securities;
11. Rating changes and;
12. Failure to provide Annual Financial Information as required.

**POLICY NO. 10021 - Centralized Services Cost Allocations**

A chargeback occurs when one County unit provides a good or service to another County unit and seeks to recover the cost of the good or service. Examples of these services are information technology, building rent and maintenance, personnel, legal and financial services. In addition, the costs of providing insurance for County employees, such as health care and long-term disability, are accumulated centrally. The cost of these services and insurance directly and/or indirectly benefit each department and/or the employees of each department within the County.

This document describes the M&B policies and procedures for establishing chargeback billing rates at the County. Its primary objective is to provide a general policy for chargebacks and to establish an allocation and reporting process that ensures users pay only their appropriate share of actual chargeback costs and that proper records are available to support the chargeback rates.

**POLICY NO. 10025 - Accounts Receivable Delinquency and Collection Procedures**

The purpose of this PPS is to specifically address collection procedures for delinquent accounts. Such procedures will be in accordance with applicable federal and State laws concerning collection of debts. This PPS compliments



PPS #14001, "Accounts Receivable Billings and Accounting Procedures" (revised September 12, 2011) and should be read in conjunction with it.

Accounts receivable will be considered delinquent 90 days after the invoice date.

When the item becomes delinquent at 90 days, a registered demand letter will be promptly (within 30 days) mailed to the debtor with the following information included:

1. "The invoice or notification requiring payment for your debt occurred over 90 days ago and is now considered delinquent according to County policy."
2. "To avoid further collection procedures, please remit payment to the County of Wayne immediately."
3. Contact information for the County department that is owed.
4. A mailing address for payment (Payments and Collections).
5. Detail of the debt.

A second registered demand letter should be sent no sooner than 30 days, but no later than 60 days after the first demand letter. The procedures described above will be slightly different if the CFO intends to use a collection agency. If payment is not received within 30 days of the second demand letter, debtors may be referred to Corporation Counsel for further collection procedures, based on criteria determined by the CFO.

**POLICY NO. 10027 - Biennial Budget Process (Enrolled Ordinance 2011-136)**

The biennial budget process will be divided into four phases, Development of Budget Policy Statement and Revenue Forecast, Submission of Department Budget Requests, Development of the County's Executive Recommended Budget and Commission Review and Adoption, as outlined in the Annual Budget process.

**POLICY NO. 12000 - Capital Assets**

This PPS establishes capital assets accounting concepts and provides policies and procedures to be used by the County in maintaining its capital assets. This policy addresses the acquisition, use, reporting and disposal of County owned assets.

A capital asset is defined as a financial resource that meets all the following criteria:

- It is tangible (or intangible in the case of purchased software)
- It has a useful life extending beyond a single reporting period
- Its unit cost, including freight and installation, meets or exceeds the capitalization threshold of the item having a purchase price greater than \$5,000 and a life of over one-year.

A capital asset is also one that:

- Must be tracked for State or regulatory purposes regardless of its cost (e.g. Roads Fund equipment)
- Does not lose its identity through fabrication or incorporation into a different or more complex unit

Capital assets include the following major classes: Land and land improvements, buildings and building improvements, infrastructure, machinery and equipment, cars and trucks, furniture and office equipment, systems, construction work-in-progress and work of art/historical treasures.

**POLICY NO. 13004 - Accounts Payable Policy**

The purpose of this policy is to describe the main responsibilities for the processing of County payments.

Accounts Payable (A/P) reviews all invoices from external vendors as well as internal payments to employees. It is the responsibility of A/P to ensure that every expenditure that is paid by the County is represented by a source document (traditionally an invoice), has a proper account number, represents a valid business expense and is paid in a timely manner upon receipt in the office.

**POLICY NO. 13005 - Pooled Cash Policy**

The County operates a pooled cash and investment system. Pooled Cash allows the County to maximize both the current credit and debit positions so that it receives the most benefit from those positions. In addition, pooled cash can help the County avoid a number of costly bank fees, as well as help reduce the opportunity of damaging the reputation of the County because of negative balances on a bank account. In effect, cash pooling helps to make the most of the resources that are available. Cash reserves of the individual county funds, except as specifically stated by the Comprehensive Investment Policy Ordinance, are pooled and invested.

Pooled cash and investments consist of demand deposits, certificates of deposit, money market funds, commercial paper, and obligations of the US Treasury and agencies. Pursuant to Section IV of the Charter, the County Treasurer administers these pools, which include the assets of certain component units. Pooling of cash and investments accomplishes various goals, such as the ability to earn higher interest rates and better address cash flow needs.

Pooled cash can also help to streamline the financial operations of the County. By employing the pool cash concept, the County can avoid expenditures that are not essential to the operation of the government, and maybe even create a small additional revenue stream through interest income which can build sufficient cash. These assets can be drawn upon when a downturn in the economy impacts revenues, thus allowing the County a chance to weather the depressed market. Once the market begins to swing upward, the process of pool can be used to replenish resources that were depleted during the downturn.

The County adopted an investment policy in accordance with Public Act 20 of 1943, as amended. The Pooled Cash Policy shall be used in conjunction with the County's investment policy and does not supersede such policy.





**POLICY NO. 14000 - Cash Receipts**

The purpose of this PPS is to establish standard administrative guidelines for the cash receipts process to be followed by all County departments. Within the scope of this policy are general guidelines for receiving cash and properly recording cash receipt transactions in the general ledger.

Cash receipts as referenced in this policy refer to money received from outside sources i.e. federal, State and local agencies, general public, etc. This policy is not applicable to internal transfers between general ledger cash accounts. (e.g. fund transfers). The three types of cash receipts specifically addressed in this policy are cash and checks; credit cards; and inbound wire / State lock box receipts.

**POLICY NO. 14001 - Accounts Receivable Billings and Accounting Procedures**

Accounts Receivable are amounts owed to the County by another organization or individuals generally, for goods and services or contributions owing to the County. Accounts Receivable are recognized at the time goods and services are provided or the amount owing is assessed. This policy establishes guidelines relating to receivable management, in particular how and when to reserve a receivable, write-off a receivable and recover a receivable. The objective of this policy is to ensure consistency in the County's accounting treatment of receivables. The policy does not address the collection procedures for delinquent accounts, which can be found in PPS #10025, "Accounts Receivable Delinquency and Collection Procedures" nor does it apply to the billing and collection of real and personal property taxes, which is administered by the Wayne County Treasurer. This PPS complements PPS #10025 and should be read in conjunction with it.

**POLICY NO. 16000 - Grant Application, Acceptance and Approval Process**

The County recognizes that grant funding provides significant resources to enhance the County's ability to provide services and activities not otherwise available. The County encourages County officials to seek grant funding for activities that are determined to further core County functions or that provide for activities, which are in the best interests of its citizens. The County will examine the benefits of grant funding prior to application and decline funding determined not to meet the above criteria. The purpose of this policy is to outline the general guidelines to be followed during the (1) application process and (2) the acceptance and approval process of a grant award (Grant). This policy applies to all County departments/elected offices and to all other County officials and their employees. All Grant applications and awards must go through the Document Approval Form (DAF) process.

Period of Availability - All governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recorded when

susceptible to accrual (i.e., when they are "measurable and available"). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. Effective, October 1, 2012, the County considers grant revenue to be available if they are collected within ninety 90 days after the FY.

**Comprehensive Investment Policy (Office of the Treasurer). (Enrolled Ordinance 2017-728)**

This policy applies to all money which belongs to or is under the control of the County, and is available for investment, not being required by law or an agreement with bondholders to be segregated and invested in a specified manner. These funds are accounted for in the annual financial report and include all of the following: Governmental funds, Proprietary funds, fiduciary funds, funds held to retire the general long-term obligations of the County. Any new fund created by the Commission unless specifically exempted. This does not apply to the Wayne County Employees Retirement Fund, which is separately administered pursuant to article VI of the Charter.

**User Fee Policy**

The purpose of this PPS is to present a comprehensive User Fee Policy for the County which will include guidelines for establishing and maintaining a user fee schedule. This PPS establishes the method for setting up fees and the extent to which they cover the cost of the service provided as recommended by the GFOA, the National Advisory Council on State and Local Budgeting (NACSLB) and the Federal Government Office of Management and Budget (Circular A-87).

Governments are increasingly financing their activities by charging user fees to individuals and businesses that directly benefit from government programs and services. The discretion to charge fees and the decision to impose fees is a matter of public policy. Charging fees not only helps to pay for services but can also make government more efficient. User fees can help reduce inappropriate use of products and services previously provided free of charge, such as certain literature taken by persons who are not likely to read it. A user fee in this case can result in greater appreciation for government services as the user can attribute a value to them based on the fees charged. In such cases, individuals and businesses may use services more wisely and communicate with government on issues relating to the necessity or efficiency of a government service or regulation.

The decisions made and the implementation of a new user fee must be documented and retained. A new user fee requires the following steps which are:

An activity that meets the criteria for charging a user fee is identified. Consider the following:

- Is there a legitimate business case for instituting the fee?



- Is the fee readily administrable?
- Is the fee for something the County is already doing?
- Does implementation of the fee require major data processing changes?
- What are the public implementations of the new fee?
- The cost of the activity is calculated and a proposed fee is determined.
- The department submits a proposal for the new user fee to the CFO and CEO for review and approval by the Commission. The proposal should include the cost calculation, recommended fee level, justification for less than full cost, if applicable, and the time for implementation of the new fee.
- The CFO works with the department and Corporation Counsel to ensure that new or revised regulations related to new user fees have been implemented as required by State or federal law.
- M&B's Budget and Planning Division incorporates the approved fees into the budget.

Note: The Charter provisions and the various Enrolled Ordinances referred to above referencing the County Budget are included in the Appendix of this document following the Enrolled Budget Appropriation Ordinance.

### **Other Planning Processes**

The County's financial fiscal health has vastly improved from the time this administration took office. The administration inherited a fiscal crisis with an accumulated deficit ballooning to over \$150 million at the end of 2013. By September 30, 2018 the County's General Fund had an unrestricted surplus of \$146.6 million as a result of actions taken by the administration, along with the cooperation of the Commission and elected officials.

However, there still are areas that have been neglected due to the limited resources in the past that require attention and will require significant resources to correct. The administration has strategically targeted and prioritized selected areas of the County:

#### **Consolidated Criminal Justice Center**

The County during FY 2017-18 joined forces with Rock Ventures to replace the County's aging Jail system and courthouse. The previous administration started and then halted the construction of a replacement Jail complex that was to replace the downtown jails. However, due to significant cost overruns, this project was stopped halfway through completion leaving it for the new administration to fix.

The new Criminal Justice Complex (CJC) will be on a campus north of the current construction site. The complex will include new adult and juvenile incarceration facilities and a new courthouse. The Complex will cost \$520 million, of which \$401 million will come from the County and the remainder from Rock. It is expected to be substantially complete at the end of FY22.

In 2018 the County issued \$288.6 million of bonds; \$317 million in proceeds to help fund the \$401 million commitment for the Wayne County Criminal Justice Complex Project. The Bond Buyer, a trade publication for the municipal bond industry, selected the issuance as "Deal of the Year" for the Midwest Region.

#### **Ten-Year Road infrastructure Improvement Plan**

In FY 2018, the County solicited bids to develop a long term strategy to improve the deteriorating county road and bridge infrastructures. The plan will first identify, rate and prioritize all County roads and bridges. Second, the plan will develop a 10 year master maintenance and remediation plan to fix and improve all County roads. Finally, the plan will develop funding strategies to leverage federal, State and County funding sources to maximize the improvement to our roads.

#### **Enterprise Resource Planning (ERP) Replacement Plan**

The County has begun the process of replacing the County's aging General Ledger and HR/Payroll Systems. This new ERP system will require the County to undertake a complete review and reengineering of all of the County's finance processes and systems. While the implementation is expected to be completed within a four year window, the new ERP is requiring the County to develop strategies and contingencies that will impact County operations for many years into the future.

#### **Five-Year Capital Improvement Plan**

Section 5.126f of the Charter requires that a five-year Capital Improvement Plan (CIP) be prepared and submitted to the Commission as part of the overall County budget. The CIP presented to the Commission is a consolidation of several long-term capital planning processes championed by several steering committees, all of which have distinctly different objectives and different funding sources but have the common goals of providing exemplary and efficient services as outlined in the CEO's mission.

Some of the critical components which influence and affect the planning processes include a myriad of factors such as a forecast of demand for future services and capital facilities, taking into account all applicable demand factors including population, housing units, traffic volume, commercial growth, etc. Another factor is the inventory of existing facilities to determine future demands for maintenance, repair, rehabilitation or replacement and to determine the adequacy of existing facilities to meet future needs. An assessment of services currently provided and



projections of services to be provided in the future is also taken into consideration. Future demand may include expectations of the taxpaying public. Formal capital project requests, together with supporting data, contain all the information on which each project is evaluated and ranked.

The recommendations of the capital planning committees, established for the purpose of planning the short-term and long-term strategies in the areas of wastewater management, road construction and maintenance, building and parks renovations and improvements, are forwarded to the CEO. Additionally, certain long-term initiatives championed by departments such as Technology, which are determined to provide a cost benefit and/or efficiency, could also be funded as part of the CIP.

The CEO is responsible for annually developing this consolidated plan which identifies capital outlays and funding sources for major construction, renovation, maintenance or investments in equipment or technologies for the County.

The CEO reviews and prioritizes each department's capital request, and the recommendation is incorporated as part of the budget submission for action by the County Commission and becomes part of the Enrolled Appropriations Ordinance. Funding for the entire plan must be identified prior to its recommendation and approval by the Commission and the first year of the adopted five-year plan is reflected in that FY budget. The CIP is updated and revised annually. The approved five-year plan is used as a basis for determining the need and timing of capital debt issuance. The five-year capital projects are provided in Section 26 of this document.



## **WAYNE COUNTY HISTORY**

In 1701, Antoine de la Mothe Cadillac, former commandant of Fort Michilimackinac, landed on the wooded shores of “la place du detroit” (the place of the strait) with his party, and the history of Detroit and the County began. In 1796, Wayne County was officially established by Winthrop Sargent, secretary and acting governor of the Northwest Territory. The County was named after Major General “Mad Anthony” Wayne who was a career military officer. He led troops during the American Revolutionary War and successfully forced the British Army into surrendering near present day Toledo, Ohio.

The County originally encompassed northwestern Ohio; a strip across the northern parts of Indiana and Illinois (including Chicago); all the Lower Peninsula of Michigan; about three-quarters of the Upper Peninsula and about 75,000 square miles of Wisconsin. Over the next 23 years, the boundaries of the County were modified and decreased until 1822, when the current boundaries – about 623 square miles – were established. The County is bounded on the west by Washtenaw County and on the north by Oakland and Macomb Counties. The Detroit River shapes the southeastern side and the Huron River and Monroe County form the southern boundary.

## **PROFILE OF THE COUNTY**

With a sparkling waterfront location, the County is the 19th largest county in the United States and is the most populous county in the State with an estimated population of 1,774,816 according to the 2020 U.S. Census Bureau. It boasts 17.7% of Michigan’s population. It encompasses approximately 673 square miles and consists of 35 cities, including Detroit (County Seat), 16 townships and 33 public school districts, serving approximately 226,000 students. In addition, there are 108 Public School Academies (PSA’s) serving around 64,000 students or 22% of the County’s total students. The County consistently leads the State in economic growth and development initiatives and opportunities.

The County’s rich history and diverse cultures and faiths make it the place with something for everyone. From the Grosse Pointes to Grosse Ile, from downtown Detroit to Downriver and Western Wayne,

the County’s cosmopolitan centers, towns and rural communities offer a variety of lifestyle choices.

## **LOCAL ECONOMY**

The County’s economy is on the move! From the completely remodeled world-class TCF Convention Center (formerly Cobo Hall) to the Little Caesars Arena, home of the National Hockey League’s Detroit Red Wings and the National Basketball Association’s Detroit Pistons, a tone of growth and development is being established. The arena is the focal point of an entertainment district called District Detroit that is expected to have a substantial financial impact estimated at over \$255 million annually. Detroit will be one of a few cities that will have all four professional sports in the same area – Downtown Detroit.

Coinciding with the completion of the stadium, the Q-Line street car project began operations in early 2017. Six streetcars run along a 6.6 mile loop between Campus Martius downtown and New Center. A decade in the making, the line is expected to deliver passengers along the route at speeds of up to 35 miles per hour.

Wayne County is home to one of the largest Arab-American populations in the nation. Many Middle Eastern families have fled their countries in recent years with hopes of rebuilding their lives in the U. S. A large portion settled in the Detroit area, Dearborn in particular. The city has been dubbed the Arab capital of North America. Home of the Arab-American National Museum, a number of mosques and Islamic schools for children, the city has become a home away from home for people originally from Syria, Lebanon, Palestine, Yemen and Iraq to live in peace.

## **PROFILE OF THE GOVERNMENT**

The County is a public corporation, created under the Constitution and Statutes of the State. The County has general governmental powers and authority as provided by law. The County was incorporated under Act No. 293, Public Acts of Michigan, 1967, as amended. It is governed by a CEO as head of the executive branch of government who is elected on an at-large basis for a four-year term and Commission



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comprised of 15 members elected on a partisan basis, by district, for two-year terms.

The Commission comprises the legislative branch of the County. It is responsible for establishing ordinances, laws and the annual budget. The County also elects the following officials on an at-large basis for four-year terms: County Clerk, Register of Deeds, Prosecuting Attorney, Sheriff and County Treasurer. The County Clerk and Register of Deeds are responsible for the general recording of official records.

The Prosecuting Attorney and Sheriff are responsible for providing quality law enforcement to all people of the County. The Treasurer is responsible for receipt, custody and investment of all County funds and the collection of taxes. The County has primary funding responsibility for the Third Circuit and Probate Courts (judicial branch), although both are separate entities. The Courts are responsible for judicial proceedings within the County.

There are three separate divisions of Third Circuit Court: civil, criminal and family court. The civil division is responsible for resolution of general civil cases. The criminal division has sole jurisdiction over felonies and high misdemeanors. The family court division is responsible for hearing both domestic relations and juvenile cases. Probate Court has eight judges who have jurisdiction in all matters related to settlement of estates, trusts and appointment of trustees.

The County is exceptionally diverse. Migrants, historically drawn by the area’s good manufacturing jobs, have created a rich tapestry. County is home to two of the world’s largest corporations: General Motors Corporation and Ford Motor Company. It is also home to nearly 1,300 international business locations from 38 countries. The region’s automotive heritage has been a major driver of foreign investment from Europe and Asia. These businesses recognize the advantages of being located in America’s manufacturing heartland. These businesses, along with other companies, also benefit from the proximity to quality schools, prominent universities and 19 local hospitals.

Residents and businesses are attracted by the County’s expansive shoreline along the Detroit River, a gateway to Lake St. Clair and the Great Lakes. Bordering Canada, the area is extremely inviting to commercial shipping, leisure cruise lines and recreational boating. It is home to the Detroit River International Wildlife Refuge, the only international wildlife refuge in North America. By ship, train, truck or automobile, the County is North America’s #1 international border crossing with two automobile truck crossings, Ambassador bridge and the Detroit-Windsor tunnel, with a third crossing anticipated to open 2020. Over \$340 million in trade goods pass through the County’s bridges, tunnels and ports with Canada daily.

<b>POPULATION DIVERSITY INFORMATION</b>	
<b>Population by Age</b>	<b>2020</b>
Under 20	26%
20-24	6%
25-34	14%
35-54	25%
55-64	13%
65 & Over	16%
<b>Gender Composition</b>	<b>2020</b>
Male	48%
Female	52%
<b>Racial Composition</b>	<b>2020</b>
White	52.3%
Black	38.3%
Other Race	5.7%
Asian or Native American	3.7%



<b>TRANSPORTATION HIGHLIGHTS</b>
<b>Major Highways and Expressways</b>
I-96, I-94, I-75, I-275, I-696, US10, US12, US24, M5, M10, M39, M85, M102, M153
<b>Rail Lines</b>
Amtrak, CSX, Conrail, Grand Trunks Norfolk Southern
<b>Bus Service</b>
SMART, D-DOT
<b>Port Facilities</b>
Detroit Bulk Storage, Inc. Michigan Marine Terminal Harridon Terminal, Inc. Nicholson Terminal and Dock Co. The Detroit/Wayne County Port Authority
<b>Airports</b>
Detroit Metropolitan (18 miles SW of Detroit) Coleman A. Young Municipal Airport (10 miles from downtown) Willow Run Freight (25 miles SW of Detroit) Windsor (Ontario) Airport (8 miles from Detroit-Windsor Tunnel)

In addition, the County has a rail tunnel for rail cargo traffic and a ferry system for oversized rail cars between the countries.

The County seat is City of Detroit, Michigan’s largest city and the nation’s 27th largest city. It is home to three casinos, the North American International Auto Show (NAIAS): , numerous museums including Detroit Institute of Arts, Charles Wright African American Museum and the Motown Historical Museum. There are also several historic theaters and entertainment venues.

The North American International Auto Show (NAIAS) announced it will not hold its 2021 auto show as planned. Instead, show officials revealed a “bridge to the future” with an auto-centric event called Motor Bella.

The new event will bring next-generation mobility and exciting vehicle debuts to media, show-goers and the automotive enthusiasts’ world in a never before experienced way while also addressing continued COVID-19 concerns about indoor events.

The new all-outdoor event, Motor Bella at M1, is expected to create a bridge to the future while NAIAS pauses for 2021. [Motor Bella](#) will be held from Sept. 21-26, 2021, at the M1 Concourse in Pontiac, MI. Centrally located in the metro Detroit

area, M1 Concourse, often referred to as an “87- acre playground for auto enthusiasts,” enables exhibitors to showcase key vehicles and technologies in an outdoor setting.

Plans call for 1.6 million square feet of dynamic vehicle and technology display space including terrain ideal for showcasing off-roading capabilities. M1 Concourse also offers a 1.5-mile hot track on the grounds for technology and vehicle demonstrations.

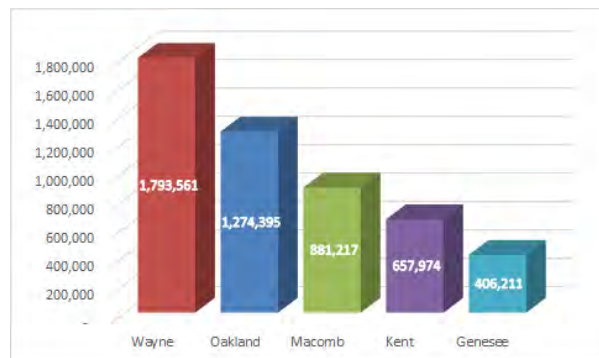
As part of the auto show, the NAIAS Charity Preview event is held every year but, in 2020, was cancelled due to the COVID-19 outbreak. The NAIAS Charity Preview is the largest single day charity fund raising event in the County and raises over \$121 million since 1976 with \$4.0 million being raised in 2019.

Proceeds directly benefit a wide range of children’s charities. Funds raised will support services for children from birth to 18. For more information please go to [www.NAIAS.com](http://www.NAIAS.com).

The County boasts a world-class international airport, renowned health care systems, prestigious educational institutions, sport venues, arts and culture, and many tourist attractions. The County’s Executive and Legislative branches of Wayne County work closely with its 43 municipalities on infrastructure and government policies that encourage and support thriving communities complete with industrial, commercial and residential initiatives.

## Five Largest Michigan Counties

2020 Estimated Population





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The Detroit River and the railroads, once the sole commerce arteries, helped to make the County a prime location for business and economic development in the 21<sup>st</sup> Century. Today, the I-94 corridor offers a tremendous advantage to attract business development that reaches into numerous communities.

With a \$1.65 billion annual budget and a workforce of over 4,000, the County’s infrastructure of government services is vast and represents vital support for those who want to invest, live, work and raise families here. The CEO believes that strong family values make for a strong county and has been a powerful advocate for family-oriented support services, safe communities, urban parks, appealing waterfronts and vibrant economic areas.

Tree-lined neighborhoods, waterfront developments, an energetic urban center and rural communities allow families of all incomes and sizes to feel at home here. A rich history of homeownership continues with a wide selection of modern lofts, condos, traditional single-family homes, mansions and estates.

Average household size in Southeast Michigan (estimated 2.49 as of 2020) has been decreasing for several decades. However, the average household size in the County remained mostly unchanged between 2000 and 2006 and had edged upward since then peaking in 2009 before slightly declining afterward.

<b>Total Households</b>	
2020	694,858
2019	682,282
2018	676,587
2017	673,143
2016	669,422
<b>Average Household (Persons)</b>	
2020 (Estimate)	2.49
2019 (Estimate)	2.54
2018 (Estimate)	2.57
2017 (Estimate)	2.59
2016 (Estimate)	2.61

Employment in the County continues to shift away from traditional blue-collar industrial and manufacturing jobs towards services and professionals. The service sector has seen the largest increase and now accounts for one of every two private sector jobs in the County.

Detroit, in recent years, has become a renewed hub of economic revival. From the shores of the Detroit River on its southern border and expanding through the economically booming downtown and mid-town areas and from there into the suburban communities, Detroit has become the economic engine of the County. General Motors, Blue Cross and Blue Shield of Michigan, Illitch Holdings (Little Caesar’s Enterprises), Quicken Loans, and Rock Ventures and Real Estate Properties are now headquartered in the downtown area. Ford Motor Company has committed to rehab the old Detroit Train Station in the Corktown community just west of downtown Detroit.

With these companies comes the need for an educated workforce. The County has a strong commitment to job development through programs that improve the environment and transportation system that, in turn, improve the climate for economic development. Some of the best trained and educated workers in the County are in the professional and business areas.

The top employers are listed below. Other demographic information for the County, as well as City of Detroit, can be found in the Appendix.



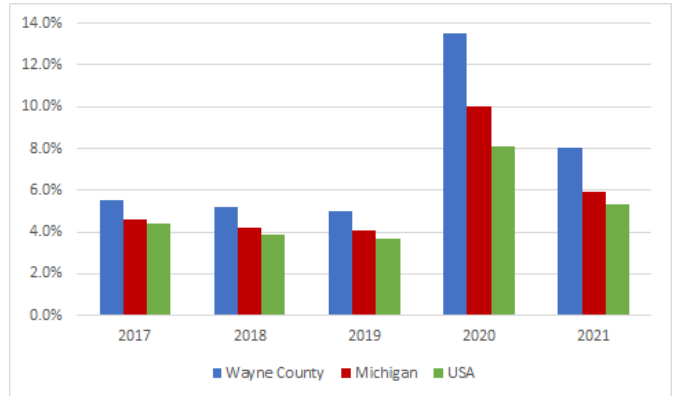
<b>10 Largest Employers 2021</b>	
Company	# of Employees
Ford Motor Co.	43,080
Roush Enterprises	4,000
Trinity Health Michigan	3,270
Henry Ford Health System	2,510
Dearborn Public Schools	2,283
U.S. Government	1,913
Plymouth Canton Community Schools	1,817
U.S. Postal Service	1,660
Livonia Public Schools	1,647
General Motors Co.	1,556

<b>Employment by Industry 2021</b>	
Industry	# of Employees ( in thousands)
Trade, Transportation and Utilities	144.7
Education and Health Services	123.6
Professional and Business Services	124.5
Manufacturing	91.6
Government	84.0
Leisure and Hospitality	54.7
Financial Activities	43.9
Other Services	24.5
Mining, Logging and Construction	19.9
Information	7.0

**EMPLOYMENT OUTLOOK**

According to a survey released from the University of Michigan economists, job growth in Michigan will continue for the next two years. The economists also believe within those two years, the State will recover about half of the jobs it lost between 2000 and 2009, and returning to the level of employment last seen at the end of 2006. The State’s unemployment rate was 5.2% as of November 2021. According to U.S. Department of Labor’s Bureau of Labor Statistics – Monthly Rankings December 2021, Michigan ranks as the 41 lowest unemployment rate at 5.6%. This is a positive change from last year’s ranking of 48th. Manufacturing, more specifically automotive manufacturing, has been the major employer of County citizens for many years. During the current automotive industry transition, other companies are also downsizing or closing.

**Unemployment History Comparison**



**HOUSING INDUSTRY**

There is room for more optimism in the housing market. According to Zillow Research, as of November 2021, the median home value per square foot in the County increased to \$140 from \$121 in November 2020. There has also been a decrease in the number of days homes have been advertised, from an average of 34 days in October 2020 to a 25 day average in October 2021.

**CORPORATE INVESTMENTS AND EMPLOYMENT**

Little Caesars and Olympia Development of Michigan is completing a new \$150 million, nine-story, 234,000 square foot, Little Caesars World Headquarters expansion, to be built in the District Detroit. More than double the size of the current campus in Detroit, it will accommodate the company’s rapid global growth and hiring. Located on Woodward Avenue, this is Detroit’s first newly





constructed corporate headquarters building in more than a decade and only the seventh since 1950.

Two Michigan-based companies, Meijer and Saint Joseph Mercy Health System, are the first Landmark-level partners of the Detroit Events Center. The designation represents the highest level of commitment, by which each organization will be provided with maximum visibility throughout the Center, through complete partner integration with the Detroit Red Wings and Olympia Entertainment.

The super-speed 1-gigabyte Internet providers have come to Detroit! RocketFiber, a Dan Gilbert-backed network, was wired to 19 downtown Detroit buildings with plans for an ambitious expansion to Midtown and beyond soon. RocketFiber also plans to open a store in downtown Detroit and become a Detroit provider of cable television.

Competitor LightSpeed, which also provides 1-gigabyte service, wired TCF (Cobo) Center and a loft development called the Savings Bank Lofts.

Yet another competitor, Comcast, announced it has completed expanding its gigabit-speed broadband to nearly every home in its service area as of October 2018. Detroit is among pilot cities for a project that rolls out enhanced speeds to customers via a hybrid fiber/coaxial network. Comcast also plans to add a store in Midtown.

According to a list of major employers in Detroit compiled by the Crain's 2021 Book of Lists, the 18,000 total Detroit employees makes Rocket Companies Detroit's largest employer followed by Stellantis, formerly FCU US LLC, (9,263), City of Detroit (8,563), Henry Ford Health System (8,199), Detroit Medical Center (7,301), Detroit Public Schools Community District (6,892), U.S. Government (6,673), Blue Cross Blue Shield of MI (5,355), Illitch companies (4,830) and General Motors Co, (4,658).

Throughout the year, there are numerous family events around the County to suit just about every taste. The annual Belleville National Strawberry Festival in Belleville, Michigan is a three-day celebration of all things strawberry. Thunder over Michigan is one of America's leading airshows and is considered the best "warbird" show in America.

Held every summer at Willow Run Airport, the show features world-class entertainment, unique static displays, and fun for the whole family.

During the winter, the Plymouth Ice Festival is a world-class event in downtown Plymouth that is exciting and fun for the whole family. The Meridian Winter Blast is a unique combination of hip and fun winter events including ice-skating that are centered on Campus Martius Park in Detroit.

A major new catalyst in Detroit and the County is the Q-Line street rail project, previously known as the M-1 Rail Project. Construction of the \$140 million 3.3 mile light rail project began in the summer of 2014 and stretches from downtown Detroit to Grand Boulevard in the New Center area. The Q-Line was formed by private sector and philanthropic leaders as a result of the National Football League Super Bowl Detroit hosted in 2006. When tens of thousands of visitors converged on Detroit during that event, it became evident there was a need for reliable transit alternatives that connect to key Detroit destinations within the Downtown, Midtown, New Center and North End communities.

There are currently plenty of attractions along the Q-Line Rail including Comerica Park, Ford Field, Hart Plaza, Campus Martius, Fox Theatre, Detroit Institute of Arts, Wayne State University and many more. The Q-Line has experienced up to 5,500 riders per day during the initial free period of May to September 2017. The Q-Line began experiencing approximately 3,000 riders per day once the pay service was implemented. The streetcar will improve public transit service and provide greater mobility options along the central Woodward communities.

Wayne County is home to the North American International Auto Show (NAIAS). The NAIAS is among the largest auto shows in the world. Held annually at the TCF Center in downtown Detroit, the show provides a huge annual economic boost, estimated for 2019 at \$430 million to this region, benefiting hotels, restaurants, exhibit companies and retail throughout the metro area. Many businesses and families profit from this show throughout the year.



In 2020, the North American International Auto Show (NAIAS) announced the cancellation of its June 2020 show in Detroit due to COVID-19 and Federal Emergency Management Agency's expected plans to repurpose TCF Center into a temporary field hospital.

Reorganization has been implemented to make TCF Center more financially attractive to new conventions and exhibitions. As part of this effort, legislation was passed in which Cobo Center was transferred to a regional authority from the City of Detroit. The new authority bonded up to \$288 million for the expansion and renovation of Cobo. The expansion finished in late FY 2015. This should ensure the continuation of the NAIAS and will also attract other conventions and venues to Detroit and the County. Cobo Center was officially renamed TCF Center in August of 2019, after completion of a merger between TCF Financial Corporation and Chemical Bank.

High-Tech industries have added to the positive economic growth in the area as identified by EntryPoint. EntryPoint is an organization that advances the entrepreneurial community by promoting inclusion, community engagement and education. In a 2020 article, published on Midwest Startups.com, "Why Detroit is Poised for Rapid Entrepreneurial Growth," EntryPoint reported that there has been a 58% increase in the number of high-growth companies in the last six years. There are 38 active venture-backed startups in County that have raised an aggregate of \$485 million. It is also noted that over a quarter of the high-tech startup companies in Michigan are located in Detroit.

These initiatives are just a few of the developments created by the County to assist its citizens in this extremely difficult economic environment. For more information on these and other County initiatives please go to [www.waynecounty.com](http://www.waynecounty.com).



## ASSUMPTIONS USED IN DEVELOPMENT OF THE FY 2021-22 ADOPTED BUDGET

### REVENUE ESTIMATES

Early in 2021, the County started development of the revenue assumptions for the upcoming FY 2021-2022 budget. Meanwhile, the World, Country, and Wayne County began recovery from the COVID-19 worldwide pandemic. As a result, the County had to juggle in the FY 2021-2022 Budget the risk of recurring revenues from normal revenue streams, the influx of one-time recovery funding from the federal and state governments and the risks from utilizing that one-time funding to commit to ongoing operational costs. This process of revising the FY 2019-2020 Budget, from the impact of COVID-19, took up most of the spring and part of the summer and was completed during the summer of 2020. Once the County had a pathway for FY 2019-2020, the County could refocus on FY 2020-2021. As a result of the need to revise the FY 2019-2020 budget, the FY 2020-2021 budget was developed on an abbreviated timeline. The revenue estimates for FY 2020-2021 were developed during the summer of 2020 and became the foundation for the 2020-2021 and 2021-2022 budgets. The recovery that the nation saw from COVID, including the labor and supply shortages, gave us a level of comfort that a major downturn was not in the immediate horizon.

The State's Uniform Budget and Accounting Act and the County's Charter mandates that the County annually produce a balanced budget. Budgets are defined and driven by the estimated revenue available for the ensuing fiscal year. Revenue estimates were developed based on current economic and forecasted financial outlooks, historical trends, current policies, expert input and analysis from the County Departments and Offices and other experts. As a requirement of the Charter, the revenue estimates were distributed to all elected officials and department heads as part of the CEO's Budget Policy Statement (BPS). The distribution of the BPS and revenue assumptions provide the assumptions used to mark the starting point for the County's Budget development for the 2021-2022 Budget and 2022-2023 Projected Budget. The projected revenue estimates were refined and finalized during the budget process and eventually formed the basis for the budget adopted by the Commission on September 29, 2020.

The initial Revenue forecast reflected a County Wide Appropriation revenue decrease of \$392.2 million from the FY 2019-20 Amended Budget. In the appropriated budget, we utilize an ad-hoc approach to appropriate grant revenue as project concepts are approved. No new additional federal assistance is assumed outside of potential ARP-A projects which had not been designated at the time of the budget inception.

Also projected to decrease, revenue generated from the Delinquent Tax program operated by the Treasurer's Office is expected to be reduced by \$0. This reduction is the result of possible changes to the program due to pending litigation in the State Court.

The General Fund and General Fund Supported Special Revenue Fund revenues were forecasted to decrease by \$74.7 million from FY 2019-2020 due to the pandemic. General Fund General purpose revenues (GFGP) which are discretionary or unrestricted were projected to decrease by \$(60.7) million. These revenues are used to support general government operations. Non GFGP revenues were forecasted to decline by \$(14.0) million.

Other Appropriated County Funds which include certain Enterprise, Fiduciary, Internal Service, Special Assessment funds and certain Component units were forecasted to decrease \$317.4 million in FY 2020-2021. These funds have specific purpose revenue sources and as a result of the non-discretionary or restricted nature of these funding sources, expenditures and services have to be aligned to the revenues generated. Of the \$(317.4) million decrease, \$249.3 million is the result of federal CARES recovery and stimulus grants that were budgeted in FY 2019-2020 but not included in FY 2020-2021. As of the adoption of this Budget, additional federal legislation to fight the effects of the pandemic has not been initiated by the federal legislature and no additional funding has been included in the 2020-2021 budget.

The General Fund is primarily responsible for funding all law enforcement and justice administration functions, including the Courts, Juvenile Justice, Sheriff, Prosecutor and Jail Medical Services. The County is also responsible for funding the operations of most of the County's other elected officials, including the County Clerk, Treasurer, Commission and the CEO. As a result, it is the focal point in the forecast.

The initial projected revenues of the County's General Fund totaled \$517.8 million, a reduction of \$74.7 million from the amended 2019-2020 budget. Of this amount, taxes, State revenue sharing, and other reoccurring GFGP revenues account for the majority of general purpose revenues (exclusive of transfers from the

Delinquent Revolving Fund program was projected at \$346.0 million or 66.83% of total projected revenue in the General Fund. The Final 2020-2021 Adopted Budgeted revenues total \$526.8 million and \$340.8 million in reoccurring GFGP forecasted the DTRF transfers at \$15.1 million and \$30.5 million was eventually included in the Adopted Budget, an



## ASSUMPTIONS USED IN DEVELOPMENT OF THE FY 2021-22 ADOPTED BUDGET

increase of \$15.4 million from the forecast. The transfer from the DTRF programs have an inverse relationship with the economy. As the economy improves, transfers from the DTRF programs decline.

State Revenue Sharing payments of \$40.9 million are forecasted to be received from the State. This estimate is based on correspondences from the Governor's office reducing the allocation by \$12.0 million in FY 2019-20 due to the pandemic. It is assumed that this reduction will continue in FY 2021-2022 as well. The transfer from the DTRF and the State Revenue Sharing Payments will be utilized to fund public safety, health and welfare programs and general government.

In total, the final FY 2020-21 Adopted General Fund Budget includes anticipated total revenues of \$526.78 million, a decrease of \$55.96 million from the FY 2019-20 Adopted Budget with unrestricted GFGP revenues of \$371.25 million for general County operations. Additionally, the adopted budget anticipates increasing the Fund Balance of the General Fund and has set aside \$5.20 million for this purpose.

General Fund restricted or non-general purpose revenues including State and federal grants, charges, fees, interdepartmental charges from internal service department, and other miscellaneous revenues were forecasted to be \$155.53 million, a decrease of \$18.86 million from FY 2019-20. These revenues are specific to individual departments and as such, the department is responsible for adjusting their operations as a result of any changes in these sources of revenues.

The Adopted Budget included the following budgetary assumptions and guidelines:

- With certain exceptions, General Fund supported programs were required to maintain GFGP consumption included in the Budget Forecast with the exception of certain global costs:
  - Departmental budgets were adjusted to hold harmless for increases or decreases from inter-fund overhead departmental charges and other uncontrollable expenditures such as fringe benefits were increased or decreased globally.
  - All other expenditures increased from inflation or other reasons were to be absorbed by each department or elected official.
- M&B is budgeted to receive \$8.0 million in additional funding as part of a four year \$30.0 million project to replace the aging general ledger and HR/payroll software.
- Department of Information Technology is budgeted to receive \$5.0 million in additional funding in order to replace and upgrade the County's technology infrastructure.
- Courts, County Clerk and Sheriff Court security units were fully funded per the final court settlement agreement and subsequent memorandums of understanding.
- All jail and non-jail related operations for the Sheriff were fully funded at current projected levels; adjusted for reductions resulting from the Recovery Plan.
- State revenue sharing distribution of \$40.9 million which is a decrease of \$12.2 million from payments received over the last several years.
- General Fund included planned surpluses of \$5.2 million in FY 2020-21 and \$7.5 million in FY 2021-22.
- General Fund includes \$14.5 million to cover the debt service of the 2018A Jail bonds issued, in August 2018, to fund the new CJC.
- The Budget also includes the fund COVID-19 Response (298) established during FY 2019-20, to track federal and State grants distributed to the County to fight the negative economic impact of the COVID-19 pandemic.
- The Budget continues to include the Jail Construction Fund (467) to track the costs associated with the costs of construction for the CJC.



### SUMMARY OF ADOPTED BUDGET CHANGES BY FUND TYPE

The County Adopted Budget for FY 2021-2022 totals \$1,673.06 billion, including a General Fund appropriation of \$577.43 million. Comparing budgets on an annualized basis, the FY 2021-2022 Budget reflects a net increase in the County’s total operating budget of \$17.25 million or 1.04%.

In Millions			
FUND	FY 2020-2021 ADOPTED	FY 2021-2022 ADOPTED	CHANGE
General	\$526.78	\$577.43	50.65
Special Revenue	577.68	495.70	(81.98)
Capital Projects	162.08	188.48	26.41
Debt Service	22.25	28.48	6.23
Special Assessment	1.32	2.26	0.94
Enterprise	133.49	124.99	(8.50)
Internal Service	101.08	112.58	11.50
Fiduciary	7.63	7.63	-
Component units	123.50	135.51	12.01
<b>TOTAL</b>	<b><u>\$1,655.81</u></b>	<b><u>\$1,673.06</u></b>	<b><u>17.25</u></b>
<b>% CHANGE</b>			<b>1.04%</b>

The summary above reflects the changes between the major fund types. Major changes include an increase in the General Fund totaling \$50.65 million from FY 2020-2021. Refer to the General Fund section of this document for further discussion.

*Special Revenue Funds* decreased overall by \$(81.98) million, with the largest decrease in the COVID-19 Response Fund which accounts for resources provided by the federal and state governments to combat the COVID 19 pandemic, in the amount of \$(77.1) million. The County Road Fund, \$(19.9) million decreased primarily due to delays in repairs and maintenance due to the COVID statewide shut down that delayed projects into FY 2021. These projects, such as ongoing Various Bridge Repair Projects, the Township Paving Program Carry Forward and additional Road Construction or Capital Improvement Plan (CIP) Projects, were pushed into FY 2021. Additionally, the Community Development Block Grant fund increased \$7.2 million due to additional grant funding.

**Listed below are other funds with notable changes:**

- Community & Economic Development Fund reflects an increase of \$2.2 million, which is due to the a number of federally funded Home projects.
- Juvenile Justice and Abuse/Neglect Fund increased by a net \$5.9 million largely due to a return of pre-pandemic utilization.

- The County Health Fund shows a net increase of \$7.6 million due to increased prisoner mental and medical health costs as a result of a higher anticipated prisoner population.

*Debt Service Funds* - The \$6.2 million net increase is primarily related to debt service for a new debt refunding.

*Capital Projects Funds* - The \$26.4 million net increase represents a greater capital outlay mainly related to the construction of the new CJC.

*Special Assessments Fund*– No material change.

*Enterprise Funds*– The \$(8.5) million net decrease in the Enterprise Funds is primarily the result of changes in the Delinquent Tax Foreclosure Program funds reducing the intra fund transfers from program year to year.

*Internal Service Funds* - The funds increased by a net \$11.50 million. Changes occurred in the following funds:

- Buildings & Ground Maintenance Fund increased by a net \$2.0 million which is primarily a result of salary and fringe benefit costs.
- Central Services Fund has a net increase of \$1.24 million which is primarily due to salary and fringe benefit changes.



- Environment Fund reflects an increase of \$1.01 million which is primarily the result of personnel related costs and contracted services.
- The four Fringe Benefit Funds are budgeted at a net increase of \$7.24 million due to anticipated increases to active employee fringe benefits.

*Fiduciary Fund* – There are no changes to this fund.

*Component Unit Funds* - The \$12.01 million net increase in the Component Unit Funds is mainly the result of personnel related costs in Administrative Services and Friend of the Court operations.

**BUDGET FORMAT CHANGES**

**2021-2022 ACCOUNT CHANGES**

In the FY2021-22 budget, two new funds were created for American Relief Plan Act funding. One was specific for State and Local Fiscal Relief Fund ("SLFRF") monies (Fund #299) and another one for all other federal recovery monies (Fund #291). The County certified revenue for the first tranche of SLFRF funds received from the federal government in Fund 299, but did not anticipate any spending out of it.

**2020-2021 ACCOUNT CHANGES**

Fund 298 COVID –19 Response Fund was established during FY 2019-2020 to house the various grant revenues received and expended related to the County’s response to the COVID-19 pandemic crisis. This fund primarily housed the CARES grant funding from the federal government.

**2019-2020 ACCOUNT CHANGES**

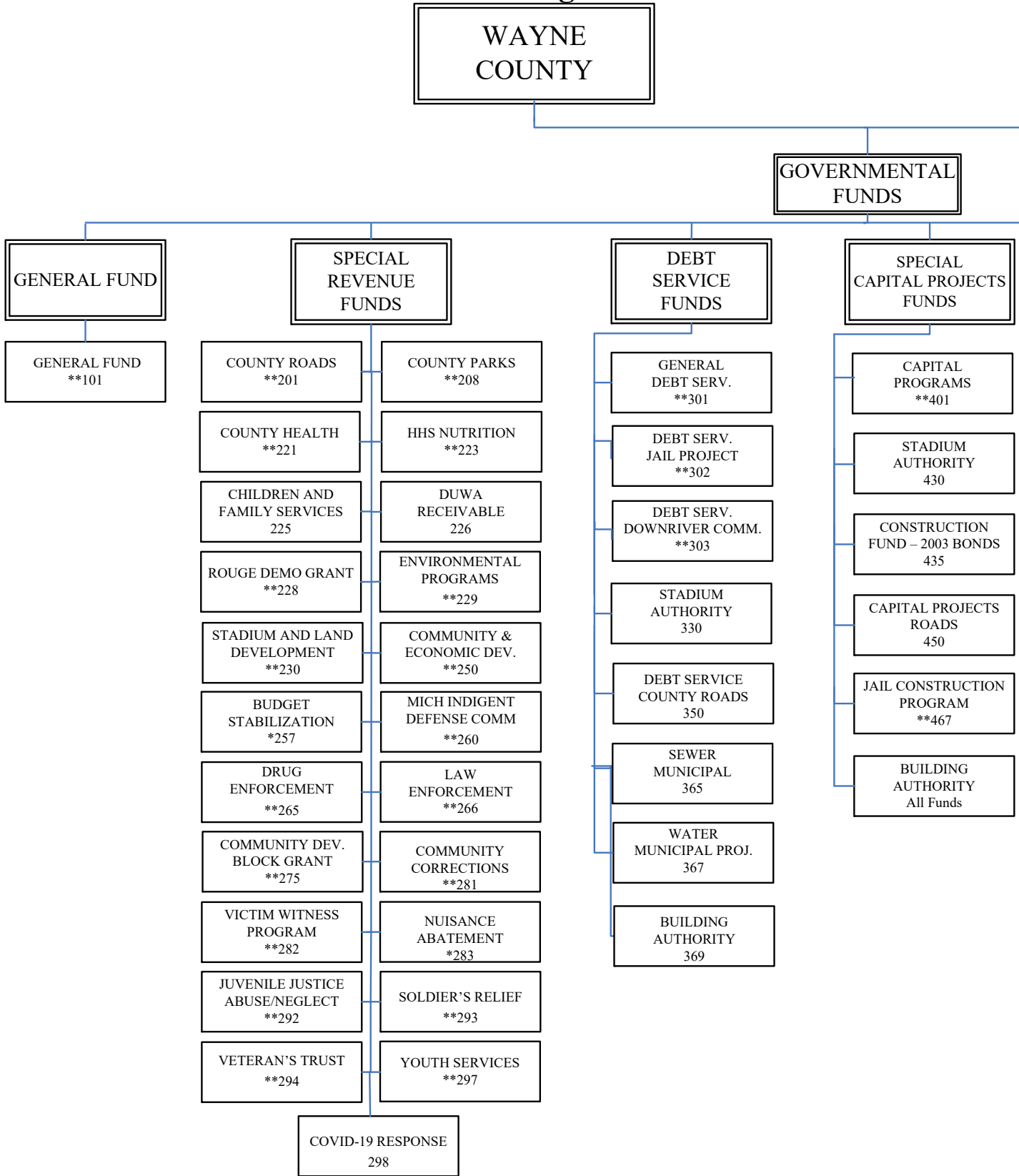
Fund 260 Michigan Indigent Defense Commission was created in Fiscal 2018-19 to account for activity relating to the administration and compliance with the State Executive Order 2011-12 which was created in order to improve legal representation for indigent criminal defendants.

Also, during Fiscal 2018-19 the Executive Branch submitted a Reorganization Plan to the Commission which entailed several changes; The creation of a new department called Economic Development. This involved moving Economic Development Corporation from the County Executive's direct oversight, moving the community development function (Funds 250 and 275) from Health, Veterans and Community Wellness and the Capital Planning and building administration (Fund 631) from Management and Budget. In addition to these changes the plan also consolidated three existing Public Services Department divisions into one division titled “Environmental Services Group” Division. The new ESG Division combines Facilities Management Division, Land Resource Management Division and Water Quality Management Division. The Reorganization Plan also changes the titles of the “Health, Veterans and Community Wellness Department” (HVCW) and “Wellness Services Division” within HVCW. The new title of HVCW is “Health, Human and Veterans Services Department” (HHVS); the new title of the Wellness Division is “Public Health Division.” In addition, the Plan changes the title of the “Grant and Revenue Management Division” to “Grant Contracts and Compliance Management” in Management and Budget. Additional changes to note is a change in division title of “Data and Informatics Division” in Personnel/Human Resources to “HR Strategy and Informatics Division.” The title Human Relations Division in the Corporation Counsel Department is changed to “Human Relations/Business Inclusion Division.”

**2018-2019 ACCOUNT CHANGES**

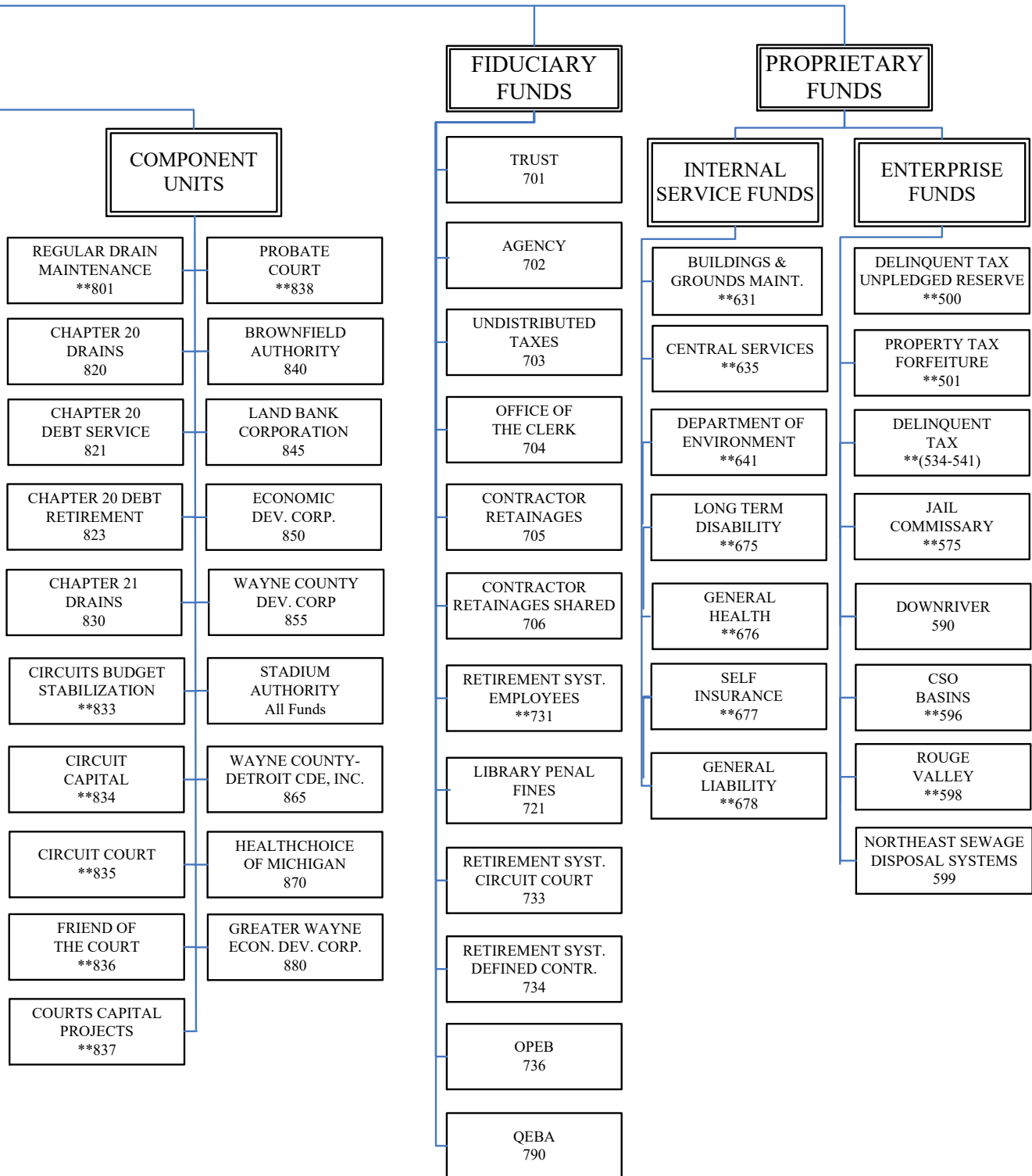
During the course of Fiscal 2017-2018 a new fund was established, Jail Construction Projects (467), which is utilized to track funding sources and costs associated with the construction of a new criminal justice center. In addition, Debt Service-2018A Jail Projects Fund (302) was established in Fiscal 2018-2019 to allocate the debt service requirements related to the new criminal justice center.

# Wayne County, Michigan Fund Structure Organization Chart



\*FY 2012-13 Assets, Liabilities and Fund Balances have been transferred to the General Fund as a result of GASB 54.  
 \*\* Appropriated Fund in Enrolled Ordinance 2020-561

# Wayne County, Michigan Fund Structure Organization Chart



\*FY 2012-13 Assets, Liabilities and Fund Balances have been transferred to the General Fund as a result of GASB 54.  
 \*\*Appropriated Fund in Enrolled Ordinance 2020-561





## FUND DESCRIPTION

Wayne County follows the State Uniform Chart of Accounts, which is used by most of Michigan's local municipalities. The County budgets and accounts for revenues and expenditures based on the concept of fund accounting. A fund is a self-balancing set of accounts recording cash, liabilities, residual equities or balances, revenues and expenditures together with all of the changes thereto. These transactions are segregated for the purpose of monitoring specific activities or in accordance with laws, regulations or restrictions on the use of these funds.

There are three major categories of funds: Governmental, Proprietary and Fiduciary with each category consisting of one or more types of funds as described below. The types of funds contained in each specific major fund are also described below, followed by the fund name utilized by the County. Although all funds are disclosed, it should be noted that not all of these funds are appropriated.

### I. GOVERNMENTAL FUNDS

**1) Governmental Funds:** Governmental funds are used to account for activities typically associated with local government operations. All governmental fund types are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e. revenues and other financing sources) and uses (i.e. expenditures and other financial uses) of current financial resources.

**1. GENERAL FUND:** accounts for all financial resources except those to be accounted for in other funds, and represents the County's general operating fund.

**101 GENERAL FUND**  
Accounts for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund.

**2. SPECIAL REVENUE FUNDS:** account for specific revenues, other than fiduciary funds, that are legally restricted to expenditure for particular purposes.

**201 COUNTY ROADS**  
Accounts for resources associated with maintenance and construction of certain roads, streets and bridges located within the County, which are funded principally by the federal government, State, and local governmental units within the County.

**208 COUNTY PARKS**  
Account for resources related to the preservation, protection, maintenance and management of County park grounds and facilities including Warren Valley and Inkster Valley golf courses.

**221 COUNTY HEALTH**  
Accounts for resources reserved for the purpose of providing health protection, maintenance and improvement for the residents of the County.

**223 HEALTH AND HUMAN SERVICES- NUTRITION**

Accounts for resources reserved for providing various food and nutrition programs for the residents of the County.

**225 CHILDREN AND FAMILY SERVICES (HEAD START)\***

Accounts for resources reserved for providing child development services to qualifying children and their families in the County.

**226 DUWA-RECEIVABLE \***  
Created to track pending collection of funds from the sale of Downriver Sewage System.

**228 ROUGE DEMONSTRATION GRANT**

Accounts for resources reserved for the Rouge River National Wet Weather Demonstration project.

**229 ENVIRONMENTAL PROGRAMS**  
Accounts for resources reserved for the Land Resource Management Program.

**230 STADIUM AND LAND DEVELOPMENT**

Accounts for the collection of excise taxes on hotel accommodations and car rentals, which are reserved for stadium and land development, and the related expenses of collection.

**260 MICHIGAN INDIGENT DEFENSE COMMISSION (MIDC)**

Accounts for resources related to administration and compliance with State Executive Order 2011-12 which was created to improve legal representation for indigent criminal defendants.

**250 COMMUNITY AND ECONOMIC DEVELOPMENT**

Accounts for resources related to economic development within local communities in the County.

\*These funds are not included in the County Appropriation.



**\*257 BUDGET STABILIZATION FUND \***

Established by Charter to account for resources set aside from the General Fund under the provisions of Public Act 30 of 1978.

**265 DRUG ENFORCEMENT PROGRAM**

Through covert operations, the Drug Enforcement Unit enforces State drug laws throughout the County and acts in concert with federal law enforcement agencies. This fund accounts for resources for that activity.

**266 LAW ENFORCEMENT**

Accounts for resources related to several specific purpose or targeted enforcement activities. In addition, this fund provides for technology and other law enforcement grant programs.

**275 COMMUNITY DEVELOPMENT BLOCK GRANTS**

This fund is used to account for resources related to the County's community development activities using participating communities to create economic and community development projects funded by the federal block grant.

**281 COMMUNITY CORRECTIONS**

Accounts for resources related to alternative work force activity, the County expungement program and other jail diversion programs.

**282 VICTIM WITNESS PROGRAM**

Account for resources for counseling services, community referrals, public information and prevention, notification of court date and court support offered to victims of crime.

**\*283 NUISANCE ABATEMENT \*\***

Accounts for resources to abate illegal nuisances that are at the root of many of the crime problems in Wayne County such as drugs, guns, prostitution and abandoned buildings.

**291 FEDERAL AMERICAN RELIEF PLAN ACT**

Accounts for all other federal recovery monies under the American Relief Plan Act ("ARPA").

**292 JUVENILE JUSTICE/ ABUSE AND NEGLECT**

Accounts for resources for youth detention and detention diversion programs which include the operation of the Juvenile Detention Facility, various other detention alternative programs and services for delinquents and early intervention services for abused, neglected or at risk youths.

**293 SOLDIER'S RELIEF**

Accounts for resources reserved for emergency funding for indigent veterans and their families and burial relief provided for eligible veterans.

**294 VETERAN'S TRUST**

Accounts for resources reserved for emergency funding for indigent veterans provided by the State.

**297 YOUTH SERVICES**

Accounts for resources reserved for youth deterrent and diversion programs and other youth services.

**298 COVID-19 RESPONSE**

Accounts for resources reserved for emergency services and programs related to Coronavirus pandemic affecting communities in the County. Funded by federal CARES Relief Act and State grants.

**299 STATE AND LOCAL FISCAL RELIEF FUND**

Accounts for State and Local Fiscal Relief Fund ("SLFRF") monies under the American Relief Plan Act ("ARPA").

**3. DEBT SERVICE FUNDS:** are used to account for the accumulation of resources and for repayment of General Obligation bond principal, interest and related costs from governmental resources, and for special assessment bond principal and interest from special assessment levies when the County is obligated in some manner for the payment.

**301 GENERAL DEBT SERVICE**

Accounts for resources reserved for the debt service associated with the General Obligation debt of the County.

**302 DEBT SERVICE-2018A JAIL PROJECT**

Accounts for resources reserved for the debt service associated with the construction of the new criminal justice center.

**303 DEBT SERVICE - DOWNRIVER COMMUNITIES.**

Accounts for resources reserved for the debt service relative to the judgment levy debt for downriver communities.

\*These funds are not included in the County Appropriation.



**330 STADIUM AUTHORITY-DEBT SERVICE\***

Accounts for resources reserved for the debt service associated with the construction of professional football and baseball stadiums.

**350 DEBT SERVICE - COUNTY ROADS\***

Accounts for resources reserved for the debt service associated with the various County Road Bonds.

**365 DEPARTMENT OF PUBLIC WORKS (DPW) SEWER MUNICIPAL PROJECTS \***

Accounts for resources reserved for the debt service associated with the various County Sewer System projects.

**367 WATER MUNICIPAL PROJECTS \***

Accounts for resources reserved for the debt service associated with the various County Water Improvement projects.

**369 DEBT SERVICE - BUILDING AUTHORITY\***

This fund is used to account for resources reserved for the debt service associated with the new construction or major renovations of existing facilities.

**4. CAPITAL PROJECTS FUNDS:** are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds and trust funds.

**401 CAPITAL PROGRAMS**

Accounts for resources reserved for technology improvements, infrastructure repair and renovation of County buildings, and major equipment purchases.

**430 STADIUM AUTHORITY CONSTRUCTION\***

Accounts for resources used for construction associated with the professional football and baseball stadiums.

**435 CONSTRUCTION FUND – 2003 BONDS \***

Accounts for resources used for various infrastructure repair and improvements of County facilities through the sale of bonds.

**450 CAPITAL PROJECTS-ROADS \***

Account for resources used for construction associated with various County road projects.

**467 2018A JAIL CONSTRUCTION**

Accounts for funding and costs of constructing a new criminal justice center.

**469 WAYNE COUNTY BUILDING AUTHORITY \***

Accounts for funding and costs of constructing new facilities or for major renovations of existing facilities.

**5. COMPONENT UNITS**

Discrete Component Units- are entities that are legally separate from the County but for which the County is financially accountable, or their relationships with the County are such that exclusion would cause the County's financial statements to be misleading or incomplete.

**801 REGULAR DRAIN MAINTENANCE**

**820 CHAPTER 20 DRAINS \***

**821 CHAPTER 20 DEBT SERVICE \***

**823 CHAPTER 20 DEBT RETIREMENT \***

**830 CHAPTER 21 DRAINS \***

**840 BROWNFIELD REDEVELOPMENT AUTHORITY \***

**845 WAYNE COUNTY LAND BANK CORPORATION \***

**850 ECONOMIC DEVELOPMENT CORPORATION OF WAYNE COUNTY \***

**860 DETROIT-WAYNE COUNTY STADIUM AUTHORITY \***

**865 WAYNE COUNTY-DETROIT CDE, INC. \***

**870 HEALTHCHOICE OF MICHIGAN \***

**880 GREATER WAYNE COUNTY ECONOMIC DEVELOPMENT CORPORATION \***

\*These funds are not included in the County Appropriation.



**885 WAYNE REGIONAL JOBS & ECONOMIC GROWTH FOUNDATION \***

Accounts for resources used for operations of the Third Circuit Court and Probate Court.

- 833 CIRCUIT COURT BUDGET STABILIZATION**
- 834 CIRCUIT COURTS CAPITAL PROJECTS**
- 835 CIRCUIT COURTS**
- 836 FRIEND OF THE COURT**
- 837 PROBATE COURT CAPITAL PROJECTS**
- 838 PROBATE COURT**

**II. PROPRIETARY FUNDS**

2. Proprietary Funds: used to account for activities similar to those found in the private sector where the intent of the governing body is to finance the full cost of providing services, including depreciation, primarily through user charges. They are accounted for on a flow of economic resources measurement focus. All assets and liabilities associated with the operation of these funds are included on the statement of net assets. The statement of changes in fund net assets presents increases (i.e., revenues) and decreases (i.e., expenses) in net total assets. The statement of cash flows provides information about how the County finances and meets the cash flow needs of its proprietary activities. As described below, there are two generic fund types in this category.

1. **INTERNAL SERVICE FUNDS** – are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the County, and to other governmental units, on a cost-reimbursement basis.

**631 BUILDINGS & GROUNDS MAINTENANCE**

Accounts for resources reserved for the maintenance of all County General Fund Buildings.

**635 CENTRAL SERVICES**

Accounts for distribution of operating costs of the County’s internal service departments including the Department of Technology.

**641 INTERNAL SERVICE FOR ENVIRONMENT**

Accounts for distribution of administrative costs to the various sewage districts, drains and other Public Services - Environment activities.

**675 LONG-TERM DISABILITY**

Used for the accumulation and disbursement of resources related to long-term disability claims.

**676 GENERAL HEALTH**

Accounts for accumulation and disbursement of resources related to employee health benefits.

**677 SELF INSURANCE**

Accounts for accumulation and disbursement of resources related to worker’s compensation claims.

**678 GENERAL LIABILITY**

Accounts for accumulation and disbursement of resources related to general liability claims.

2. **ENTERPRISE FUNDS** – Accounts for resources that are financed and operated in a manner similar to private business enterprises - where the costs of providing goods or services to the general public on a continuing basis are financed or recovered primarily through user charges or where periodic determination of net income is appropriate for accountability purposes.

**500 DELINQUENT TAX - UNPLEDGED RESERVE DELINQUENT TAX REVOLVING (500, 535-541)**

Account for resources advanced by the County to various taxing authorities for unpaid property taxes.

**501 PROPERTY TAX FORFEITURE**

Accounts for resources related to real property tax foreclosures.

**575 JAIL COMMISSARY FUND**

Accounts for resources related to the operation of the commissary at the County’s jails.

**596 CSO BASINS**

Accounts for resources related to the construction of combined sewer overflow (CSO) basins in the cities of River Rouge, Inkster, Redford and Dearborn Heights to reduce wet weather overflow to the rivers and increase the flow to the sewage treatment plants. This fund includes operations, maintenance, replacement, construction and repayment of debt related to the basins

\*These funds are not included in the County Appropriation.



**III. FIDUCIARY FUNDS**

Fiduciary funds are used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governments, or other funds. These funds share characteristics with both the governmental and proprietary funds and use the measurements focus and basis of accounting most appropriate to their specific operations. This fund category includes expendable trust, nonexpendable trust, pension trust, and agency funds. The County has a number of fiduciary funds but due to their custodial nature, only the Retirement System-Employees and the Equipment Financing fund are included in the County Budget Appropriation.

**701 TRUST \***

This fund is used to account for assets held by the County in a trustee capacity.

**702 AGENCY\***

Accounts for miscellaneous fund activity not specifically earmarked for another fund.

**704 OFFICE OF THE CLERK\***

Accounts for funds received by the County Clerk including bonds and various fees.

**703 UNDISTRIBUTED TAXES \***

Accounts for current tax collections and their subsequent disbursement to other governmental units.

**705 CONTRACTOR RETAINAGES \***

Accounts for funds retained from contractors involved with County projects.

**706 CONTRACTOR RETAINAGES – SHARED \***

Accounts for monies retained from contractors involved with County projects. Disbursements are made to the contractor upon successful completion of the project.

**721 LIBRARY PENAL FINES \***

Accounts for resources received by District Courts from court fines which are disbursed to fund public libraries.

**731 RETIREMENT SYSTEM-EMPLOYEES**

Accounts for the funds accumulated under the Employee Defined Benefit Pension.

**733 RETIREMENT SYSTEM-CIRCUIT COURT \***

Accounts for funds accumulated under the Circuit Court Commission Bailiffs' Retirement System.

**734 RETIREMENT SYSTEM - DEFINED CONTRIBUTION \***

Accounts for funds accumulated under the Employee Defined Contribution Pension Plan.

**736 OTHER POST EMPLOYMENT BENEFIT (OPEB)\***

Accounts for monies accumulated for postemployment benefits other than pensions.

**790 QUALIFIED EXCESS BENEFIT ARRANGEMENT (QEBA)\***

Establishes a Qualified Excess Benefit Arrangements under Section 415 of the Internal Revenue Code.

\*These funds are not included in the County Appropriation.



## DEPARTMENT AND ACTIVITY ACCOUNTS

The Appropriations Ordinance makes appropriations for certain County departments, agencies and programs for the purpose of providing services to the public. The County's budget is organized into functional categories that represent a grouping of related operations and programs aimed at accomplishing a broad goal or a major service called departments. These departments are further subdivided into activities, which serve as appropriation units, and each appropriation unit represents a limited set of work responsibilities, with organizational and budget accountability as its primary purpose.

## CHART OF REVENUE AND EXPENDITURE ACCOUNTS

The Chart of Revenue and Expenditure Accounts represent the major account categories, which were adopted by the Commission in its County-wide budget.

### REVENUE ACCOUNTS

#### **400 TAXES**

Ad valorem property taxes, payments in lieu of taxes, industrial facilities taxes, trailer taxes, penalties and interest on taxes.

#### **450 LICENSES & PERMITS**

Marriage licenses, dog licenses, concealed weapon permits.

#### **501 FEDERAL GRANTS AND CONTRACTS**

Grants and contracts with the federal government. Not to be confused with reimbursements for services rendered to it by the County.

#### **531 STATE GRANTS AND CONTRACTS**

Grants and contracts with the State. Not to be confused with reimbursements for services rendered to it by the County.

#### **580 LOCAL CONTRIBUTIONS**

Grants and contracts with local foundations and other governmental units. Not to be confused with reimbursements by local municipalities for services rendered to them by the County.

#### **600 CHARGES FOR SERVICES**

Revenue generated by departmental charges/fees, which are established by resolution, ordinance or state law. Reimbursements from various agencies and individuals for services.

#### **655 FINES AND FORFEITS**

Bail bond forfeitures and election filing fee forfeitures.

#### **664 INTEREST, DIVIDENDS, RENTS**

Interest on investments and rental of County property.

#### **671 OTHER REVENUE**

Unclaimed monies accrued revenue accounts.

#### **695 OTHER FINANCING SOURCES**

Audit adjustment to prior years, recoveries of insurance or bond premiums, appropriation transfers in.



**EXPENDITURE ACCOUNTS**

**700 PERSONNEL**

Salaries and wages including per diem, overtime, shift differential, premium pay, cost of living adjustment, longevity, accumulated annual and sick leave, and worker's compensation supplement.

**714 FRINGE BENEFITS**

Payroll taxes, medical, dental and hospitalization insurances, and fringe benefits of retirees.

**725 PENSION**

Pension contributions including options for deferred compensation instead of the County's primary pension program.

**726 MATERIALS AND SUPPLIES**

Many types of routine consumable and low unit cost items including computer, office, vehicle, photo, photocopying, microfilming, forage, kitchen, clothing, laundry, food, medical and janitorial supplies.

**800 SERVICES**

Professional services and various kinds of contracts with the exceptions of those included in other accounts described below:

Professional services and fees including jury and witness fees, court filing and transcript fees; medical, dental, psychological, nursing, financial, engineering, legal and indigent attorney services, child care and veterans assistance.

Amounts paid for various services charged to other County departments including financial services, computer services, janitorial, police, construction, telephone and communications.

**860 TRAVEL**

Travel to conferences, conventions and local travel within the five-county area, extradition and transportation of patients and clients.

**862 OPERATING EXPENSES**

Freight, advertising, insurance benefits, premium payments, utilities, maintenance of buildings and equipment, some of which may be contracted.

**941 RENTALS**

Rental of buildings, machinery and equipment.

**950 OTHER CHARGES**

Contributions and grants to municipalities, agencies and organizations, inmate labor, employee improvement, refunds, miscellaneous interest, taxes, fees adjustments, allowances, and depreciation.

**970 CAPITAL OUTLAY**

Land, buildings, equipment, machinery, cars, office equipment, books.

**990 DEBT SERVICE**

Debt payments to the State of Michigan, principal and interest payments on bonded and other debt.

**999 OTHER FINANCING USES**

Operating transfers out involve the transfer of resources from the fund that possesses the resources to the fund that utilizes them.



*Wayne County  
Adopted Budget 2021-2022 and Projected 2022-2023*

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*Wayne County*  
*Adopted Budget 2021-2022 and Projected 2022-2023*

**SUMMARY OF REVENUES BY FUND AND SOURCE**

<b>Fund</b>	<b>Charges for</b>				<b>Total</b>
	<b>Services</b>	<b>Interest and Rent</b>	<b>Other Revenue</b>	<b>Other Financing</b>	
101 - General Fund	\$ 138,317,830	\$ 1,158,705	\$ 23,215,081	\$ 12,452,841	\$ 577,430,184
201 - County Road Fund	3,244,174	1,750,000	1,282,000	24,465,870	194,758,145
208 - County Park Fund	1,523,000	199,000	390,000	2,259,383	13,651,383
221 - County Health Fund	11,241,931	-	-	20,203,889	51,360,757
223 - HCS - Nutrition	378,000	-	50,000	785,678	4,441,802
228 - Water Quality Management	1,272,600	-	-	-	3,772,600
229 - Environmental Programs Fund	3,035,000	250,000	-	-	3,285,000
230 - Stadium & Land Development	-	5,400	-	-	6,114,127
250 - Community & Economic Devel	-	-	-	-	14,175,748
260 - Michigan Indigent Defense Comm	1,802,667	-	-	7,611,175	26,688,806
265 - Drug Enforcement Program Fund	882,000	-	-	-	882,000
266 - Law Enforcement	2,899,583	-	-	5,248,490	9,498,934
275 - Comm Devel Blk Grant (CDBG)	197,018	-	-	-	20,511,169
281 - Community Corrections	-	-	-	2,438,524	5,106,208
282 - Victim Witness Program	-	-	-	451,906	2,554,690
292 - Juv. Justice and Abuse/Neglect	4,188,000	-	-	50,208,596	132,910,908
293 - Soldiers Relief	-	-	-	483,804	1,991,249
294 - Veterans Trust Fund	-	-	-	-	30,000
297 - Youth Services	-	-	-	-	3,909,189
298 - Covid-19	-	-	-	58,007	58,007
301 - General Debt Service	-	1,896,036	-	1,813,557	3,709,593
302 - Debt Service - 2018A Jail	-	-	-	13,590,650	13,590,650
303 - Debt Service-Down River Commun	-	-	-	-	1,252,200
304 - Debt Service-2020 Ref.Bond	-	-	-	9,930,551	9,930,551
401 - Capital Programs	-	-	-	4,300,210	4,300,210
467 - Capital Programs	-	-	-	184,178,700	184,178,700
500 - Delinq Tax-Unpledged Res	-	170,000	-	-	4,341,040
501 - Property Tax Forfeiture	11,295,000	-	-	1,680,176	12,975,176
539 - Delinquent Tax Revolv - 2019	-	6,875	-	8,582,500	16,332,002
540 - Delinquent Tax Revolv - 2020	-	-	-	(2,820,000)	14,580,000
575 - Jail Commissary Fund	1,925,391	50,000	-	805,045	2,780,436
596 - CSO Basins	4,073,088	2,000	-	7,496,453	11,724,689
598 - Rouge Val Sewage Disp Sys	61,322,886	-	-	-	62,258,396
631 - Building & Ground Maintenance	15,005,800	321,000	-	-	15,326,800
635 - Central Services	18,721,430	-	-	-	18,721,430
641 - Environment	4,931,756	119,338	20,000	-	5,071,094
675 - Long Term Disability Fund	1,984,660	-	-	-	1,984,660
676 - Health Fund	64,968,296	-	-	-	64,977,166
677 - Worker Compensation Self Insur	4,178,400	-	-	(701,275)	3,477,125
678 - General Liability Fund	1,596,533	-	-	1,420,127	3,016,660
731 - Retire Sys Fund-Employee	-	7,626,900	-	-	7,626,900
801 - Regular Drain Fund-Maint.	-	-	-	-	2,255,097
834 - Third Circuit Ct Capital Projs	-	-	-	1,100,000	1,100,000
835 - Circuit Court	3,467,500	-	-	77,531,139	88,482,182
836 - Friend of the Court	2,618,500	-	600,000	7,776,617	35,680,223
837 - Courts Capital Projects	-	300	-	48,535	48,835
838 - Probate Court	979,000	-	-	7,930,438	10,203,340
<b>TOTAL</b>	<b>\$ 366,050,043</b>	<b>\$ 13,555,554</b>	<b>\$ 25,557,081</b>	<b>\$ 451,331,586</b>	<b>\$ 1,673,056,061</b>



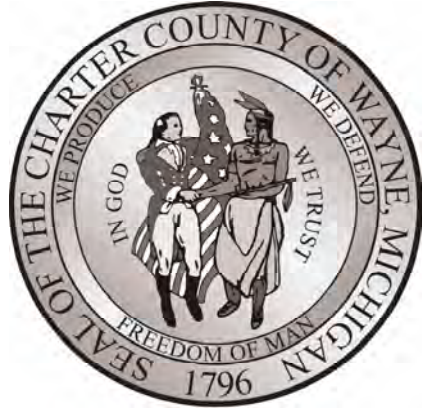
## Wayne County Adopted Budget 2021-2022 and Projected 2022-2023

		<b>SUMMARY BY FUND</b>			<b>FY 2022 INCREASE (DECREASE) FROM FY 2021</b>	<b>FY 2023 PROJECTED</b>
		<b>FY 2020 ACTUAL EXPENDITURES</b>	<b>FY 2021 ADOPTED BUDGET</b>	<b>FY 2022 ADOPTED BUDGET</b>		
<b>Governmental Funds</b>						
<b>General Fund</b>						
101	General Fund	\$ 529,899,675	\$ 526,782,616	\$ 577,430,184	\$ 50,647,568	\$ 577,542,184
<b>Total General Fund</b>		<b>\$ 529,899,675</b>	<b>\$ 526,782,616</b>	<b>\$ 578,091,645</b>	<b>\$ 51,309,029</b>	<b>\$ 577,542,184</b>
<b>Special Revenue Funds</b>						
201	County Road Fund	137,415,143	214,663,324	194,758,145	(19,905,179)	174,499,724
208	County Park Fund	11,220,577	13,739,985	13,651,383	(88,602)	13,651,383
221	County Health Fund	43,570,100	43,777,949	51,360,757	7,582,808	44,800,288
223	HCS - Nutrition	3,834,411	4,441,802	4,441,802	-	4,441,802
228	Rouge Demonstrations Grant	2,136,027	4,135,600	3,772,600	(363,000)	3,350,600
229	Environmental Programs Fund	1,324,368	3,255,200	3,285,000	29,800	3,285,000
230	Stadium & Land Development	6,983,993	10,459,775	6,114,127	(4,345,648)	7,946,745
250	Community & Economic Devel	189,290	11,947,516	14,175,748	2,228,232	13,519,263
260	Michigan Indigent Defense Comm	15,389,227	24,911,139	26,688,806	1,777,667	24,911,139
265	Drug Enforcement Program Fund	1,062,653	882,000	882,000	-	882,000
266	Law Enforcement	2,774,973	8,128,144	9,498,934	1,370,790	8,895,890
275	Comm Devel Blk Grant (CDBG)	2,765,840	16,355,437	20,511,169	4,155,732	11,920,440
281	Community Corrections	3,656,012	4,674,802	5,106,208	431,406	4,949,663
282	Victim Witness Program	2,105,032	2,315,882	2,554,690	238,808	2,648,084
292	Juv. Justice and Abuse/Neglect	114,024,990	130,883,204	132,910,908	2,027,704	133,165,603
293	Soldiers Relief	1,377,512	1,991,249	1,991,249	-	1,991,249
294	Veterans Trust Fund	12,931	30,000	30,000	-	30,000
297	Youth Services	3,841,486	3,909,189	3,909,189	-	3,909,189
298	Covid - 19	131,529,524	77,177,273	58,007	(77,119,266)	58,007
<b>Total Special Revenue Funds</b>		<b>485,214,089</b>	<b>577,679,470</b>	<b>495,700,722</b>	<b>(81,978,748)</b>	<b>458,856,069</b>
<b>Debt Service Funds</b>						
301	General Debt Service	9,562,951	7,405,480	3,709,593	(3,695,887)	3,699,296
302	Debt Service- 2018A Jail	13,589,900	13,590,650	13,590,650	-	18,900,650
303	Debt Service-Down River Commun	7,053,328	1,251,075	1,252,200	1,125	-
304	Debt Service-2020 Ref.Bond	-	-	9,930,551	9,930,551	11,059,550
<b>Total Debt Service Funds</b>		<b>30,206,179</b>	<b>22,247,205</b>	<b>28,482,994</b>	<b>6,235,789</b>	<b>33,659,496</b>
<b>Capital Projects Funds</b>						
401	Capital Programs	902,989	5,000,000	4,300,210	(699,790)	4,300,210
467	Construction Fund - 2018A Jail Bonds	138,154,408	155,978,700	184,178,700	28,200,000	184,178,700
<b>Total Capital Projects Funds</b>		<b>139,057,397</b>	<b>160,978,700</b>	<b>188,478,910</b>	<b>27,500,210</b>	<b>188,478,910</b>
<b>Component Unit Funds - Court</b>						
834	Third Circuit Ct Capital Projs	474,440	1,100,000	1,100,000	-	1,100,000
835	Circuit Court	79,484,019	80,243,481	88,482,182	8,238,701	89,010,591
836	Friend of the Court	27,837,928	33,515,330	35,680,223	2,164,893	35,914,229
837	Courts Capital Projects	-	-	48,835	48,835	-
838	Probate Court	7,615,628	9,741,199	10,203,340	462,141	10,293,118
<b>Total Component Unit Funds - Court</b>		<b>115,412,015</b>	<b>124,600,010</b>	<b>135,514,580</b>	<b>10,914,570</b>	<b>136,317,938</b>
<b>Component Unit Funds - Other</b>						
801	Regular Drain Fund-Maint.	2,371,051	1,319,405	2,255,097	935,692	2,126,267
<b>Total Component Unit Funds - Other</b>		<b>2,371,051</b>	<b>1,319,405</b>	<b>2,255,097</b>	<b>935,692</b>	<b>2,126,267</b>
<b>Total Governmental Funds</b>		<b>\$ 1,302,160,406</b>	<b>\$ 1,413,607,406</b>	<b>\$ 1,427,862,487</b>	<b>\$ 14,255,081</b>	<b>\$ 1,396,980,864</b>
<b>Proprietary Funds</b>						
<b>Enterprise Funds</b>						
500	Delinq Tax-Unpledged Res	39,933,769	33,990,249	4,341,040	(29,649,209)	4,348,894
501	Property Tax Forfeiture	7,346,717	11,200,000	12,975,176	1,775,176	12,924,636
534	Delinquent Tax Revolv - 2014	(851,536)	-	-	-	-
535	Delinquent Tax Revolv - 2015	(20,344,392)	-	-	-	-
536	Delinquent Tax Revolv - 2016	2,094,690	-	-	-	-
537	Delinquent Tax Revolv - 2017	30,044,362	-	-	-	-
538	Delinquent Tax Revolv - 2018	4,226,783	10,831,333	-	(10,831,333)	-
539	Delinquent Tax Revolv - 2019	1,051,129	3,890,000	16,332,000	12,442,000	-
540	Delinquent Tax Revolv - 2020	-	5,050,000	14,580,000	9,530,000	19,400,000
541	Delinquent Tax Revolv - 2021	-	-	-	-	4,500,000
575	Jail Commissary Fund	1,459,352	2,486,458	2,780,436	293,978	2,801,228
590	Downriver Sewage Disp.Sys	38	-	-	-	-
596	CSO Basins	2,052,859	4,092,273	11,724,689	7,632,416	10,762,850
598	Rouge Val Sewage Disp Sys	58,890,930	61,953,282	62,258,396	305,114	62,258,396
599	N.E. Sewage Disposal Sys	901	-	-	-	-
<b>Total Enterprise Funds</b>		<b>125,905,602</b>	<b>133,493,595</b>	<b>124,991,739</b>	<b>(8,501,856)</b>	<b>116,996,004</b>



**Wayne County**  
*Adopted Budget 2021-2022 and Projected 2022-2023*

		<b>SUMMARY BY FUND</b>			<b>FY 2022 INCREASE (DECREASE) FROM FY 2021</b>	<b>FY 2023 PROJECTED</b>
		<b>FY 2020 ACTUAL EXPENDITURES</b>	<b>FY 2021 ADOPTED BUDGET</b>	<b>FY 2022 ADOPTED BUDGET</b>		
<b><u>Internal Service Funds</u></b>						
631	Building & Ground Maintenance	9,655,595	13,326,800	15,326,800	2,000,000	15,326,800
635	Central Services	10,389,073	17,477,700	18,721,430	1,243,730	18,722,430
641	Environment	3,227,835	4,056,250	5,071,094	1,014,844	5,119,258
675	Long Term Disability Fund	1,558,549	1,275,412	1,984,660	709,248	2,022,301
676	Health Fund	53,770,795	59,237,545	64,977,166	5,739,621	70,306,936
677	Worker Compensation Self Insur	2,533,334	3,076,091	3,477,125	401,034	3,475,399
678	General Liability Fund	2,463,092	2,632,486	3,016,660	384,174	3,038,095
<b>Total Internal Service Funds</b>		<b>83,598,274</b>	<b>101,082,284</b>	<b>112,574,935</b>	<b>11,492,651</b>	<b>118,011,219</b>
<b>Total Proprietary Funds</b>		<b>\$ 209,503,876</b>	<b>\$ 234,575,879</b>	<b>\$ 237,566,674</b>	<b>\$ 2,990,795</b>	<b>\$ 235,007,223</b>
<b><u>Fiduciary Funds</u></b>						
<b><u>Fiduciary Funds</u></b>						
731	Retire Sys Fund-Employee	140,883,931	7,626,900	7,626,900	-	7,626,900
<b>Total Fiduciary Funds</b>		<b>\$ 140,883,931</b>	<b>\$ 7,626,900</b>	<b>\$ 7,626,900</b>	<b>\$ -</b>	<b>\$ 7,626,900</b>
<b>Total - All Funds Appropriated</b>		<b>\$ 1,652,548,213</b>	<b>\$ 1,655,810,185</b>	<b>\$ 1,673,056,061</b>	<b>\$ 17,245,876</b>	<b>\$ 1,639,614,987</b>



*Wayne County Government  
Adopted Budget 2021 - 2022  
and Projected Fiscal Year 2022-2023*

**APPENDIX I  
STATEMENT OF EXPENDITURES  
BY OBJECT**



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**SUMMARY OF EXPENDITURES BY FUND AND OBJECT**

Fund	Personnel	Fringe Benefits	Pension	Materials and Supplies	Services and Contractual Services	Travel	Operating Expenses	Rentals
101 - General Fund	\$147,191,710	\$47,884,348	\$37,586,064	\$9,721,815	\$88,722,585	\$1,041,080	\$7,980,643	\$6,737,163
201 - County Road Fund	32,279,285.00	10,154,318.00	13,506,092.00	21,603,260.00	100,021,341.00	145,000.00	6,040,139.00	417,340.00
208 - County Park Fund	3,440,833.00	1,197,447.00	895,786.00	507,775.00	5,771,456.00	2,793.00	532,533.00	293,377.00
221 - County Health Fund	5,405,393.00	1,827,893.00	1,361,680.00	983,019.00	40,676,945.00	289,267.00	351,916.00	14,870.00
223 - HCS - Nutrition	986,853.00	134,411.00	94,768.00	299,100.00	2,699,715.00	74,966.00	15,989.00	36,000.00
228 - Water Quality Management	595,763.00	226,560.00	160,271.00	38,800.00	2,687,233.00	9,000.00	9,473.00	30,000.00
229 - Environmental Programs Fund	730,510.00	255,438.00	198,073.00	29,800.00	1,924,335.00	38,500.00	18,344.00	72,000.00
230 - Stadium & Land Development	-	-	-	-	178,233.00	-	-	5,526,850.00
250 - Community & Economic Devel	80,438.00	28,434.00	21,939.00	-	61,501.00	500.00	411.00	1,546.00
260 - Michigan Indigent Defense Comm	819,329.00	287,182.00	220,743.00	-	24,497,184.00	104,400.00	5,495.00	408,000.00
265 - Drug Enforcement Program Fund	374,252.00	98,144.00	89,007.00	32,075.00	220,604.00	2,085.00	19,546.00	-
266 - Law Enforcement	1,529,430.00	545,203.00	411,208.00	50,375.00	222,428.00	57,925.00	53,142.00	-
275 - Comm Devel Blk Grant (CDBG)	410,863.00	144,731.00	110,822.00	25,000.00	705,501.00	25,800.00	9,024.00	71,448.00
281 - Community Corrections	1,880,722.00	647,517.00	449,316.00	42,155.00	2,066,205.00	-	20,293.00	-
282 - Victim Witness Program	1,273,662.00	442,089.00	340,285.00	28,000.00	448,872.00	13,000.00	8,782.00	-
292 - Juv. Justice and Abuse/Neglect	12,597,403.00	3,617,540.00	3,244,111.00	584,104.00	112,448,549.00	82,000.00	147,486.00	30,600.00
293 - Soldiers Relief	234,684.00	83,868.00	63,301.00	6,500.00	1,551,052.00	7,000.00	6,514.00	28,530.00
294 - Veterans Trust Fund	-	-	-	-	30,000.00	-	-	-
297 - Youth Services	-	-	-	-	249,020.00	-	-	-
298 - Covid-19	-	-	-	58,007.00	-	-	-	-
301 - General Debt Service	-	-	-	-	-	-	-	-
302 - Debt Service - 2018A Jail	-	-	-	-	-	-	-	-
303 Debt Service-Down River Commun	-	-	-	-	-	-	-	-
304 Debt Service-2020 Ref.Bond	-	-	-	-	-	-	-	-
401 - Capital Programs	-	-	-	-	-	-	-	-
467 - Capital Programs	-	-	-	-	250,000.00	-	-	-
500 - Delinq Tax-Unpledged Res	-	-	-	470,552.00	2,715,249.00	-	111,200.00	-
501 - Property Tax Forfeiture	2,295,619.00	622,425.00	456,697.00	127,000.00	8,147,084.00	11,000.00	813,138.00	332,110.00
539 - Delinquent Tax Revolv - 2019	-	-	-	415,000.00	8,842,500.00	-	1,200,000.00	-
540 - Delinquent Tax Revolv - 2020	-	-	-	640,000.00	1,540,000.00	-	-	-
575 - Jail Commissary Fund	726,231.00	270,837.00	184,395.00	149,000.00	211,532.00	1,894.00	4,731.00	-
596 - CSO Basins	-	-	-	165,250.00	10,825,691.00	-	452,500.00	17,500.00
598 - Rouge Val Sewage Disp Sys	-	-	-	25,000.00	61,808,831.00	-	155,521.00	11,999.00
631 - Building & Ground Maintenance	5,379,524.00	2,012,082.00	1,450,351.00	569,800.00	1,744,680.00	25,140.00	3,556,530.00	478,693.00
635 - Central Services	4,585,845.00	1,594,251.00	1,233,862.00	10,500.00	4,818,372.00	28,700.00	446,836.00	2,671,764.00
641 - Environment	1,891,531.00	687,161.00	507,540.00	26,600.00	1,634,127.00	13,800.00	73,530.00	141,041.00
675 - Long Term Disability Fund	-	-	-	-	118,066.00	-	1,624,426.00	-
676 - Health Fund	-	-	-	-	534,773.00	-	64,442,393.00	-
677 - Worker Compensation Self Insur	-	-	-	-	840,888.00	-	2,636,237.00	-
678 - General Liability Fund	-	-	-	-	300,798.00	-	2,715,862.00	-
731 - Retire Sys Fund-Employee	1,652,937.00	544,998.00	420,344.00	122,500.00	4,452,962.00	98,000.00	68,959.00	246,000.00
801 - Regular Drain Fund-Maint.	-	-	-	9,000.00	500,159.00	-	1,601,776.00	-
834 - Third Circuit Ct Capital Projs	-	-	-	-	-	-	-	-
835 - Circuit Court	18,042,083.00	5,782,947.00	4,803,102.00	929,300.00	52,160,763.00	308,821.00	2,212,372.00	2,587,318.00
836 - Friend of the Court	13,346,288.00	4,107,820.00	4,301,445.00	335,500.00	9,413,318.00	90,000.00	492,432.00	3,383,420.00
837 - Courts Capital Projects	-	-	-	-	48,835.00	-	-	-
838 - Probate Court	4,486,358.00	1,348,283.00	944,108.00	143,945.00	2,298,612.00	52,000.00	237,341.00	537,338.00
<b>GRAND TOTAL</b>	<b>\$262,237,542</b>	<b>\$84,545,927</b>	<b>\$73,055,310</b>	<b>\$38,148,732</b>	<b>\$558,389,999</b>	<b>\$2,522,671</b>	<b>\$598,065,514</b>	<b>\$23,710,907</b>



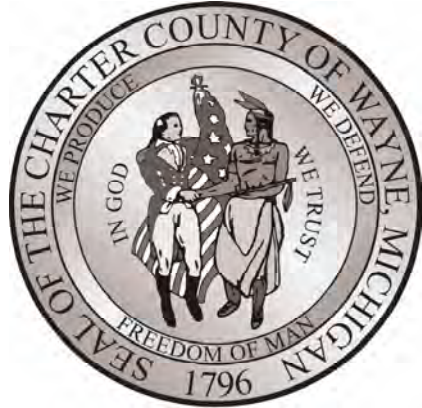
**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**SUMMARY OF EXPENDITURES BY FUND AND OBJECT**

Fund	Other Charges	Capital	Depreciation	Non Capital Assets	Debt Service	Residual Equity Transfers	Operating Transfers Out	Total
101 - General Fund	\$28,424,328	\$323,520	\$0	\$3,429,840	\$0	\$0	\$198,751,088	\$577,430,184
201 - County Road Fund	666,824.00	9,307,621.00	-	226,925.00	-	-	390,000.00	194,758,145
208 - County Park Fund	-	850,000.00	-	-	-	-	159,383.00	13,651,383
221 - County Health Fund	441,547.00	-	-	8,227.00	-	-	-	51,360,757
223 - HCS - Nutrition	100,000.00	-	-	-	-	-	-	4,441,802
228 - Water Quality Management	-	2,500.00	-	13,000.00	-	-	-	3,772,600
229 - Environmental Programs Fund	-	1,000.00	-	17,000.00	-	-	-	3,285,000
230 - Stadium & Land Development	409,044.00	-	-	-	-	-	-	6,114,127
250 - Community & Economic Devel	13,980,979.00	-	-	-	-	-	-	14,175,748
260 - Michigan Indigent Defense Comm	185,327.00	-	-	161,150.00	-	-	-	26,688,806
265 - Drug Enforcement Program Fund	46,287.00	-	-	-	-	-	-	882,000
266 - Law Enforcement	6,629,223.00	-	-	-	-	-	-	9,498,934
275 - Comm Devel Blk Grant (CDBG)	18,997,980.00	-	-	10,000.00	-	-	-	20,511,169
281 - Community Corrections	-	-	-	-	-	-	-	5,106,208
282 - Victim Witness Program	-	-	-	-	-	-	-	2,554,690
292 - Juv. Justice and Abuse/Neglect	156,115.00	-	-	3,000.00	-	-	-	132,910,908
293 - Soldiers Relief	800.00	4,000.00	-	5,000.00	-	-	-	1,991,249
294 - Veterans Trust Fund	-	-	-	-	-	-	-	30,000
297 - Youth Services	-	-	-	-	-	-	3,660,169.00	3,909,189
298 - Covid-19	-	-	-	-	-	-	-	58,007
301 - General Debt Service	-	-	-	-	3,209,593.00	-	500,000.00	3,709,593
302 - Debt Service - 2018A Jail	-	-	-	-	13,590,650.00	-	-	13,590,650
303 Debt Service-Down River Commun	-	-	-	-	1,252,200.00	-	-	1,252,200
304 Debt Service-2020 Ref.Bond	-	-	-	-	9,930,551.00	-	-	9,930,551
401 - Capital Programs	-	4,300,210.00	-	-	-	-	-	4,300,210
467 - Capital Programs	28,575,000.00	155,353,700.00	-	-	-	-	-	184,178,700
500 - Delinq Tax-Unpledged Res	-	200,000.00	19,788.00	17,000.00	-	807,251.00	-	4,341,040
501 - Property Tax Forfeiture	-	141,203.00	11,400.00	17,500.00	-	-	-	12,975,176
539 - Delinquent Tax Revolv - 2019	-	-	-	-	2,284,840.00	3,589,662.00	-	16,332,002
540 - Delinquent Tax Revolv - 2020	-	-	-	-	12,400,000.00	-	-	14,580,000
575 - Jail Commissary Fund	51,489.00	-	-	-	-	-	1,180,327.00	2,780,436
596 - CSO Basins	-	110,600.00	-	-	153,148.00	-	-	11,724,689
598 - Rouge Val Sewage Disp Sys	775,000.00	(1,453,465.00)	-	-	935,510.00	-	-	62,258,396
631 - Building & Ground Maintenance	110,000.00	-	-	-	-	-	-	15,326,800
635 - Central Services	420,000.00	-	70,000.00	2,841,300.00	-	-	-	18,721,430
641 - Environment	-	40,000.00	17,858.00	37,906.00	-	-	-	5,071,094
675 - Long Term Disability Fund	242,168.00	-	-	-	-	-	-	1,984,660
676 - Health Fund	-	-	-	-	-	-	-	64,977,166
677 - Worker Compensation Self Insur	-	-	-	-	-	-	-	3,477,125
678 - General Liability Fund	-	-	-	-	-	-	-	3,016,660
731 - Retire Sys Fund-Employee	10,200.00	-	-	10,000.00	-	-	-	7,626,900
801 - Regular Drain Fund-Maint.	-	-	-	-	144,162.00	-	-	2,255,097
834 - Third Circuit Ct Capital Projs	-	1,100,000.00	-	-	-	-	-	1,100,000
835 - Circuit Court	1,461,005.00	-	-	61,000.00	-	-	133,471.00	88,482,182
836 - Friend of the Court	65,000.00	70,000.00	-	75,000.00	-	-	-	35,680,223
837 - Courts Capital Projects	-	-	-	-	-	-	-	48,835
838 - Probate Court	21,216.00	-	-	134,139.00	-	-	-	10,203,340
<b>GRAND TOTAL</b>	<b>\$101,769,532</b>	<b>\$170,350,889</b>	<b>\$119,046</b>	<b>\$7,067,987</b>	<b>\$43,900,654</b>	<b>\$4,396,913</b>	<b>\$204,774,438</b>	<b>\$1,673,056,061</b>



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*Wayne County Government  
Adopted Budget 2021 - 2022  
and Projected Fiscal Year 2022-2023*

**APPENDIX II  
STATEMENT OF ESTIMATED REVENUE  
AND REPORT OF SPECIAL FUNDS**





**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**REVENUES BY FUND AND ACTIVITY**

	<b>FY 2020 ACTUAL</b>	<b>FY 2021 ADOPTED</b>	<b>FY 2021 AMENDED</b>	<b>FY 2022 ADOPTED</b>	<b>FY 2023 CEO PROJ.</b>
<b>101 General Fund</b>					
101 County Commission	1,579,672	1,768,178	1,768,178	1,539,687	1,539,687
171 County Executive	2,960,761	3,893,508	3,893,508	4,675,022	4,675,022
172 Pinnacle Aeropark	3,075,467	2,861,680	2,861,680	3,957,462	3,995,046
174 Economic Development	1,301,870	1,632,864	1,632,864	2,733,082	2,771,111
179 EDC & Land Bank Administration	864,984	1,083,636	1,083,636	1,247,902	1,272,962
191 County Elections	507,184	96,028	528,648	96,028	99,496
201 Management & Budget	2,838	47,000	47,000	2,500	2,500
202 M&B Support Services	21,187,013	28,666,579	28,666,579	33,888,184	33,767,501
210 Corporation Counsel	7,016,241	9,933,228	9,933,228	10,933,261	12,710,828
215 County Clerk	4,060,487	5,453,198	5,453,198	5,616,602	5,545,764
217 County Clerk - Court Services	15,425,743	17,945,051	17,945,051	19,439,769	19,668,392
226 Personnel	3,700,337	5,010,337	5,010,337	6,116,310	6,117,668
229 Prosecuting Attorney	4,224,882	6,316,391	6,947,609	4,605,916	4,322,457
236 Register of Deeds	7,063,733	8,061,574	8,061,574	8,363,422	8,153,100
245 Remonumentation Grant	647,173	600,966	678,060	678,600	678,600
253 County Treasurer	322,345,047	286,220,130	286,220,130	331,682,381	332,181,658
305 Sheriff	5,438	5,000	5,000	5,000	5,000
306 Sheriff Court Services	21,190,234	17,319,331	17,319,331	23,092,581	23,615,563
350 Sheriff - Non Jail Services	2,500,823	2,841,717	2,851,424	2,863,648	2,841,525
351 County Jail	4,811,197	6,794,042	6,856,542	6,282,206	7,066,255
426 Emergency Management	472,648	2,346,143	2,346,143	1,840,500	730,500
449 Public Service Programs	226,210	400,000	400,000	390,000	390,000
601 Health & Community Services	2,251,192	3,423,445	3,423,445	4,251,910	3,423,445
602 Indigent Health Care	15,901,597	17,270,417	17,270,417	16,817,763	17,397,261
648 Medical Examiner	994,443	900,000	900,000	900,000	900,000
684 Veterans Affairs	50,000	-	165,437	-	-
672 Seniors Citizens Services	93,272	-	-	-	-
701 DHCWS Central Administration	2,858,893	4,061,949	4,061,949	5,434,114	4,606,423
925 Non-departmental	90,648,820	91,830,224	91,830,224	79,976,334	79,064,420
<b>Total</b>	<b>\$537,968,200</b>	<b>\$526,782,616</b>	<b>\$528,161,192</b>	<b>\$577,430,184</b>	<b>\$577,542,184</b>
<b>201 County Road Fund</b>					
449 Public Service Programs	152,960,608	214,663,324	214,663,324	194,758,145	174,499,724
<b>Total</b>	<b>\$152,960,608</b>	<b>\$214,663,324</b>	<b>\$214,663,324</b>	<b>\$194,758,145</b>	<b>\$174,499,724</b>
<b>208 County Park Fund</b>					
449 Public Service Programs	13,675,703	13,739,985	13,739,985	13,651,383	13,651,383
<b>Total</b>	<b>\$13,675,703</b>	<b>\$13,739,985</b>	<b>\$13,739,985</b>	<b>\$13,651,383</b>	<b>\$13,651,383</b>
<b>221 County Health Fund</b>					
326 Jail Medical Diagnostic	12,815,703	9,126,343	9,126,343	13,372,928	9,126,343
327 Jail Mental Health	9,835,090	6,922,947	6,922,947	5,582,391	5,811,435
601 Health & Community Services	21,749,515	21,598,920	21,598,920	25,405,648	23,163,799
605 Other Health Programs	6,571,072	6,129,739	6,429,551	6,999,790	6,698,711
<b>Total</b>	<b>\$50,971,380</b>	<b>\$43,777,949</b>	<b>\$44,077,761</b>	<b>\$51,360,757</b>	<b>\$44,800,288</b>



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**REVENUES BY FUND AND ACTIVITY**

	<b>FY 2020 ACTUAL</b>	<b>FY 2021 ADOPTED</b>	<b>FY 2021 AMENDED</b>	<b>FY 2022 ADOPTED</b>	<b>FY 2023 CEO PROJ.</b>
<b>223 HCS - Nutrition</b>					
672 Health & Community Services	4,528,958	4,441,802	4,441,802	4,441,802	4,441,802
<b>Total</b>	<b>\$4,528,958</b>	<b>\$4,441,802</b>	<b>\$4,441,802</b>	<b>\$4,441,802</b>	<b>\$4,441,802</b>
<b>225 Health and Family Services</b>					
685 Hlth & Fam Serv (Head Start)	6,672	-	-	-	-
<b>Total</b>	<b>\$6,672</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>228 Rouge Demonstrations Grant</b>					
606 Environmental Programs	2,199,435	4,135,600	4,135,600	3,772,600	3,350,600
<b>Total</b>	<b>\$2,199,435</b>	<b>\$4,135,600</b>	<b>\$4,135,600</b>	<b>\$3,772,600</b>	<b>\$3,350,600</b>
<b>229 Enviromental Programs Fund</b>					
606 Environmental Programs	3,073,067	3,255,200	3,255,200	3,285,000	3,285,000
<b>Total</b>	<b>\$3,073,067</b>	<b>\$3,255,200</b>	<b>\$3,255,200</b>	<b>\$3,285,000</b>	<b>\$3,285,000</b>
<b>230 Stadium &amp; Land Development</b>					
729 Tourist Tax	7,049,551	10,459,775	10,459,775	6,114,127	7,946,745
<b>Total</b>	<b>\$7,049,551</b>	<b>\$10,459,775</b>	<b>\$10,459,775</b>	<b>\$6,114,127</b>	<b>\$7,946,745</b>
<b>250 Community &amp; Economic Devel</b>					
172 Economic & Neighborhood Develo	217,024	11,817,772	11,817,772	13,980,979	13,371,121
690 Home Administration	135,619	129,744	129,744	194,769	148,142
728 Economic & Neighborhood Dev	60,721	-	-	-	-
748 Loan Programs	96	-	-	-	-
<b>Total</b>	<b>\$413,460</b>	<b>\$11,947,516</b>	<b>\$11,947,516</b>	<b>\$14,175,748</b>	<b>\$13,519,263</b>
<b>260 Michigan Indigent Defense Comm</b>					
130 MIDC	20,905,940	24,911,139	24,911,139	26,688,806	24,911,139
<b>Total</b>	<b>\$20,905,940</b>	<b>\$24,911,139</b>	<b>\$24,911,139</b>	<b>\$26,688,806</b>	<b>\$24,911,139</b>
<b>265 Drug Enforcement Program Fund</b>					
313 Sheriff Drug Enforcement	522,413	882,000	882,000	882,000	882,000
<b>Total</b>	<b>\$522,963</b>	<b>\$882,000</b>	<b>\$882,000</b>	<b>\$882,000</b>	<b>\$882,000</b>
<b>266 Law Enforcement</b>					
307 Sheriff Field Services	2,976,860	2,580,533	2,580,533	2,916,488	3,582,765
317 Sheriff Grants	1,338,746	5,276,422	5,276,422	6,351,257	5,081,936
321 Sheriff Training Unit	214,642	271,189	271,189	231,189	231,189
<b>Total</b>	<b>\$4,530,248</b>	<b>\$8,128,144</b>	<b>\$8,128,144</b>	<b>\$9,498,934</b>	<b>\$8,895,890</b>
<b>275 Comm Devel Blk Grant (CDBG)</b>					
821 CDBG Administration	584,422	1,367,002	1,367,002	1,619,530	1,596,435
822 CDBG Projects	1,902,792	13,198,292	13,198,292	17,209,406	8,630,034
831 CDBG - HUD Loans	199,077	1,790,143	1,790,143	1,682,233	1,693,971
<b>Total</b>	<b>\$2,686,292</b>	<b>\$16,355,437</b>	<b>\$16,355,437</b>	<b>\$20,511,169</b>	<b>\$11,920,440</b>
<b>281 Community Corrections</b>					
320 Community Corrections	1,670,908	2,750,276	2,750,276	2,939,337	2,750,276
323 Violent Crimes Joint Task Forc	1,752,486	1,924,526	1,924,526	2,166,871	2,199,387
<b>Total</b>	<b>\$3,423,394</b>	<b>\$4,674,802</b>	<b>\$4,674,802</b>	<b>\$5,106,208</b>	<b>\$4,949,663</b>



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**REVENUES BY FUND AND ACTIVITY**

	<b>FY 2020 ACTUAL</b>	<b>FY 2021 ADOPTED</b>	<b>FY 2021 AMENDED</b>	<b>FY 2022 ADOPTED</b>	<b>FY 2023 CEO PROJ.</b>
<b>282 Victim Witness Program</b>					
229 Prosecuting Attorney	2,105,032	2,315,882	2,639,320	2,554,690	2,648,084
<b>Total</b>	<b>\$2,105,032</b>	<b>\$2,315,882</b>	<b>\$2,639,320</b>	<b>\$2,554,690</b>	<b>\$2,648,084</b>
<b>292 Juv. Justice and Abuse/Neglect</b>					
130 Circuit Court - Other Circuit	4,963,258	4,227,333	4,227,333	4,285,921	4,285,921
229 Prosecuting Attorney	310,848	308,981	308,981	321,941	321,941
356 Juvenile Detention Facility	99,526,479	104,430,930	104,430,930	110,293,321	110,551,897
357 Juvenile - State Wards	3,413,937	3,720,003	3,720,003	3,723,884	3,720,003
670 Social Services	18,611,846	18,195,957	18,195,957	14,285,841	14,285,841
<b>Total</b>	<b>\$126,826,368</b>	<b>\$130,883,204</b>	<b>\$130,883,204</b>	<b>\$132,910,908</b>	<b>\$133,165,603</b>
<b>293 Soldiers Relief</b>					
684 Veterans Affairs	1,500,346	1,991,249	1,991,249	1,991,249	1,991,249
<b>Total</b>	<b>\$1,500,346</b>	<b>\$1,991,249</b>	<b>\$1,991,249</b>	<b>\$1,991,249</b>	<b>\$1,991,249</b>
<b>294 Veterans Trust Fund</b>					
684 Veterans Affairs	13,492	30,000	30,000	30,000	30,000
<b>Total</b>	<b>\$13,492</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>
<b>297 Youth Services</b>					
359 Youth Services	3,623,637	3,909,189	3,909,189	3,909,189	3,909,189
<b>Total</b>	<b>\$3,623,637</b>	<b>\$3,909,189</b>	<b>\$3,909,189</b>	<b>\$3,909,189</b>	<b>\$3,909,189</b>
<b>298 Covid-19</b>					
298 Covid-19	182,939,561	77,177,273	122,058,856	58,007	58,007
<b>Total</b>	<b>\$182,939,561</b>	<b>\$77,177,273</b>	<b>\$122,058,856</b>	<b>\$58,007</b>	<b>\$58,007</b>
<b>301 General Debt Service</b>					
985 Debt Service	9,672,695	7,405,480	291,872,480	3,709,593	3,699,296
<b>Total</b>	<b>\$9,672,695</b>	<b>\$7,405,480</b>	<b>\$291,872,480</b>	<b>\$3,709,593</b>	<b>\$3,699,296</b>
<b>302 Debt Service - 2018A Jail</b>					
985 Debt Service	13,516,488	13,590,650	20,590,650	13,590,650	18,900,650
<b>Total</b>	<b>\$13,516,488</b>	<b>\$13,590,650</b>	<b>\$20,590,650</b>	<b>\$13,590,650</b>	<b>\$18,900,650</b>
<b>303 Debt Service-Down River Commun</b>					
985 Debt Service	5,224,005	1,251,075	1,251,075	1,252,200	-
<b>Total</b>	<b>\$5,224,005</b>	<b>\$1,251,075</b>	<b>\$1,251,075</b>	<b>\$1,252,200</b>	<b>\$0</b>
<b>304 Debt Service-2020 Ref.Bond</b>					
985 Debt Service	0	0	0	9,930,551	11,059,550.00
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,930,551</b>	<b>\$11,059,550</b>
<b>401 Capital Programs</b>					
401 Capital Programs	15,262,594	5,000,000	5,350,210	4,300,210	4,300,210
<b>Total</b>	<b>\$15,262,594</b>	<b>\$5,000,000</b>	<b>\$5,350,210</b>	<b>\$4,300,210</b>	<b>\$4,300,210</b>
<b>435 Construction Fund - 2003 Bonds</b>					
401 Capital Programs	7,311	-	-	-	-
<b>Total</b>	<b>\$7,311</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



*Wayne County*  
*Adopted Budget 2021-2022 and Projected 2022-2023*

**REVENUES BY FUND AND ACTIVITY**

	<b>FY 2020 ACTUAL</b>	<b>FY 2021 ADOPTED</b>	<b>FY 2021 AMENDED</b>	<b>FY 2022 ADOPTED</b>	<b>FY 2023 CEO PROJ.</b>
<b>00467 Construction Fund - 2018A Jail Bonds</b>					
401 Capital Programs	11,777,969	155,978,700	184,178,700	184,178,700	184,178,700
<b>Total</b>	<b>\$11,777,969</b>	<b>\$155,978,700</b>	<b>\$184,178,700</b>	<b>\$184,178,700</b>	<b>\$184,178,700</b>
<b>500 Delinq Tax-Unpledged Res</b>					
254 Delinquent Tax Revolving	(1,476,569)	33,990,249	33,990,249	4,341,040	4,348,894
<b>Total</b>	<b>\$(1,476,569)</b>	<b>\$33,990,249</b>	<b>\$33,990,249</b>	<b>\$4,341,040</b>	<b>\$4,348,894</b>
<b>501 Property Tax Forfeiture</b>					
254 Delinquent Tax Revolving	9,660,695	11,200,000	11,272,000	12,975,176	12,924,636
<b>Total</b>	<b>\$9,660,695</b>	<b>\$11,200,000</b>	<b>\$11,272,000</b>	<b>\$12,975,176</b>	<b>\$12,924,636</b>
<b>534 Delinquent Tax Revolv - 2014</b>					
254 Delinquent Tax Revolving	(851,718)	-	-	-	-
<b>Total</b>	<b>\$(851,718)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>535 Delinquent Tax Revolv - 2015</b>					
254 Delinquent Tax Revolving	862,641	-	-	-	-
<b>Total</b>	<b>\$862,641</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>536 Delinquent Tax Revolv - 2016</b>					
254 Delinquent Tax Revolving	9,889,473	-	-	-	-
<b>Total</b>	<b>\$9,889,473</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>537 Delinquent Tax Revolv - 2017</b>					
254 Delinquent Tax Revolving	21,338,713	-	-	-	-
<b>Total</b>	<b>\$21,338,713</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>538 Delinquent Tax Revolv - 2018</b>					
254 Delinquent Tax Revolving	14,026,934	10,831,333	10,831,333	-	-
<b>Total</b>	<b>\$14,026,934</b>	<b>\$10,831,333</b>	<b>\$10,831,333</b>	<b>\$0</b>	<b>\$0</b>
<b>539 Delinquent Tax Revolv - 2019</b>					
254 Delinquent Tax Revolving	21,620,198	3,890,000	3,890,000	16,332,002	-
<b>Total</b>	<b>\$21,620,198</b>	<b>\$3,890,000</b>	<b>\$3,890,000</b>	<b>\$16,332,002</b>	<b>\$0</b>
<b>540 Delinquent Tax Revolv - 2020</b>					
254 Delinquent Tax Revolving	-	5,050,000	5,050,000	14,580,000	19,400,000
<b>Total</b>	<b>\$0</b>	<b>\$5,050,000</b>	<b>\$5,050,000</b>	<b>\$14,580,000</b>	<b>\$19,400,000</b>
<b>541 Delinquent Tax Revolv - 2021</b>					
254 Delinquent Tax Revolving	-	-	-	-	4,500,000
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,500,000</b>
<b>575 Jail Commissary Fund</b>					
351 County Jail	1,815,944	2,486,458	2,486,458	2,780,436	2,801,228
<b>Total</b>	<b>\$1,815,944</b>	<b>\$2,486,458</b>	<b>\$2,486,458</b>	<b>\$2,780,436</b>	<b>\$2,801,228</b>
<b>596 CSO Basins</b>					
440 Public Works	1,459,755	4,092,273	4,092,273	11,724,689	10,762,850
<b>Total</b>	<b>\$1,459,755</b>	<b>\$4,092,273</b>	<b>\$4,092,273</b>	<b>\$11,724,689</b>	<b>\$10,762,850</b>



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**REVENUES BY FUND AND ACTIVITY**

	<b>FY 2020 ACTUAL</b>	<b>FY 2021 ADOPTED</b>	<b>FY 2021 AMENDED</b>	<b>FY 2022 ADOPTED</b>	<b>FY 2023 CEO PROJ.</b>
<b>598 Rouge Val Sewage Disp Sys</b>					
440 Public Works	61,652,997	61,953,282	61,953,282	62,258,396	62,258,396
<b>Total</b>	<b>\$61,652,997</b>	<b>\$61,953,282</b>	<b>\$61,953,282</b>	<b>\$62,258,396</b>	<b>\$62,258,396</b>
<b>599 N.E. Sewage Disposal Sys</b>					
440 Public Works	871	-	-	-	-
<b>Total</b>	<b>\$871</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>631 Building &amp; Ground Maintenance</b>					
202 M&B - Buildings	13,548,993	13,326,800	13,326,800	15,326,800	15,326,800
<b>Total</b>	<b>\$13,548,993</b>	<b>\$13,326,800</b>	<b>\$13,326,800</b>	<b>\$15,326,800</b>	<b>\$15,326,800</b>
<b>635 Central Services</b>					
258 Information Technology	16,091,626	17,477,700	17,477,700	18,721,430	18,722,430
<b>Total</b>	<b>\$16,091,626</b>	<b>\$17,477,700</b>	<b>\$17,477,700</b>	<b>\$18,721,430</b>	<b>\$18,722,430</b>
<b>641 Environment</b>					
540 Public Service-Env. Prog.	3,594,032	4,056,250	4,056,250	5,071,094	5,119,258
<b>Total</b>	<b>\$3,594,032</b>	<b>\$4,056,250</b>	<b>\$4,056,250</b>	<b>\$5,071,094</b>	<b>\$5,119,258</b>
<b>675 Long Term Disability Fund</b>					
857 Long term Disability	988,891	1,275,412	1,275,412	1,984,660	2,022,301
<b>Total</b>	<b>\$988,891</b>	<b>\$1,275,412</b>	<b>\$1,275,412</b>	<b>\$1,984,660</b>	<b>\$2,022,301</b>
<b>676 Health Fund</b>					
865 Health & Liability Insurance	56,552,784	59,237,545	59,237,545	64,977,166	70,306,936
<b>Total</b>	<b>\$56,552,784</b>	<b>\$59,237,545</b>	<b>\$59,237,545</b>	<b>\$64,977,166</b>	<b>\$70,306,936</b>
<b>677 Worker Compensation Self Insur</b>					
871 Worker's Compensation	1,793,716	3,076,091	3,076,091	3,477,125	3,475,399
<b>Total</b>	<b>\$1,793,716</b>	<b>\$3,076,091</b>	<b>\$3,076,091</b>	<b>\$3,477,125</b>	<b>\$3,475,399</b>
<b>678 General Liability Fund</b>					
865 Health & Liability Insurance	1,943,624	2,632,486	2,632,486	3,016,660	3,038,095
<b>Total</b>	<b>\$1,943,624</b>	<b>\$2,632,486</b>	<b>\$2,632,486</b>	<b>\$3,016,660</b>	<b>\$3,038,095</b>
<b>731 Retire Sys Fund-Employee</b>					
237 Retirement Board	108,058,047	7,626,900	7,626,900	7,626,900	7,626,900
<b>Total</b>	<b>\$108,058,047</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>
<b>801 Regular Drain Fund-Maint.</b>					
441 Drains	1,955,791	1,319,405	1,319,405	2,255,097	2,126,267
<b>Total</b>	<b>\$1,955,791</b>	<b>\$1,319,405</b>	<b>\$1,319,405</b>	<b>\$2,255,097</b>	<b>\$2,126,267</b>
<b>834 Third Circuit Ct Capital Projs</b>					
401 Capital Programs	1,136,340	1,100,000	1,100,000	1,100,000	1,100,000
<b>Total</b>	<b>\$1,136,340</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>
<b>835 Circuit Court</b>					
130 Circuit Court - Other Circuit	1,270,923	1,955,125	1,955,125	1,754,316	1,707,577
132 Circuit Court-General Fund Sup	72,957,305	78,288,356	78,158,356	86,727,866	87,303,014
<b>Total</b>	<b>\$74,228,228</b>	<b>\$80,243,481</b>	<b>\$80,113,481</b>	<b>\$88,482,182</b>	<b>\$89,010,591</b>



*Wayne County*  
*Adopted Budget 2021-2022 and Projected 2022-2023*

**REVENUES BY FUND AND ACTIVITY**

	<u>FY 2020 ACTUAL</u>	<u>FY 2021 ADOPTED</u>	<u>FY 2021 AMENDED</u>	<u>FY 2022 ADOPTED</u>	<u>FY 2023 CEO PROJ.</u>
<b>836 Friend of the Court</b>					
130 Circuit Court - Other Circuit	30,813,506	33,515,330	33,515,330	35,680,223	35,914,229
<b>Total</b>	<b>\$30,813,506</b>	<b>\$33,515,330</b>	<b>\$33,515,330</b>	<b>\$35,680,223</b>	<b>\$35,914,229</b>
<b>837 Courts Capital Projects</b>					
401 Capital Programs	854	-	48,535	48,835	-
<b>Total</b>	<b>\$854</b>	<b>\$0</b>	<b>\$48,535</b>	<b>\$48,835</b>	<b>\$0</b>
<b>838 Probate Court</b>					
148 Probate Court	9,645,007	9,741,199	9,741,199	10,203,340	10,293,118
<b>Total</b>	<b>\$9,645,007</b>	<b>\$9,741,199</b>	<b>\$9,741,199</b>	<b>\$10,203,340</b>	<b>\$10,293,118</b>
<b>GRAND TOTAL</b>	<u><b>\$1,637,736,740</b></u>	<u><b>\$1,655,810,185</b></u>	<u><b>\$2,022,701,339</b></u>	<u><b>\$1,673,056,061</b></u>	<u><b>\$1,639,614,987</b></u>



*Wayne County*  
*Adopted Budget 2021-2022 and Projected 2022-2023*

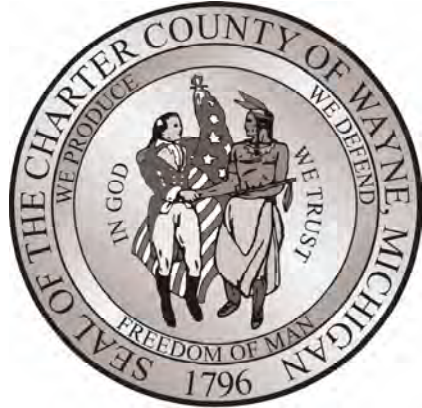
**ALL FUNDS**  
**SUMMARY OF REVENUES AND EXPENDITURES**

	<u>2020</u> <u>ACTUAL</u>	<u>2021</u> <u>ADOPTED</u>	<u>2022</u> <u>ADOPTED</u>	<u>2023</u> <u>PROJECTED</u>
<b>REVENUE</b>				
Taxes	\$ -	\$ 416,832,012	\$ 367,863,137	\$ -
Licesnses and Permits	-	1,055,000	1,068,861	-
Federal Grants and Contracts	-	85,987,487	104,254,662	-
State Gratsns and Contracts	-	309,854,749	325,946,182	-
Local Grants and Contracts	-	28,972,506	17,497,566	-
Charges for Services	-	356,300,364	366,047,543	-
Interest and Rent	-	10,501,262	13,555,554	-
Other Revenue	-	38,717,229	25,490,970	-
Other Financing Sources	-	382,650,746	451,331,586	-
<b>TOTAL REVENUE AND OTHER FINANCING SOURCES</b>	<u>-</u>	<u>1,630,871,355</u>	<u>1,673,056,061</u>	<u>-</u>
<b>EXPENDITURES</b>				
Legislative	\$ -	\$ 10,029,709	\$ 10,623,207	\$ -
Judicial	-	179,608,730	182,075,419	-
General Government	-	750,331,076	771,613,397	-
Public Safety	-	308,397,750	166,620,383	-
Public Services	-	273,685,694	308,768,746	-
Health & Welfare	-	108,818,396	233,354,909	-
<b>TOTAL EXPENDITURES</b>	<u>-</u>	<u>1,630,871,355</u>	<u>1,673,056,061</u>	<u>-</u>
<b>REVENUES OVER/(UNDER) EXPENDITURES</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



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*Wayne County Government  
Adopted Budget 2021 - 2022  
and Projected Fiscal Year 2022-2023*

**APPENDIX III  
STATEMENT OF ESTIMATED  
EXPENDITURES AND REPORT  
OF SPECIAL FUNDS**



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**EXPEDITURES BY FUND AND ACTIVITY**

		<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>
		<b>ACTUAL</b>	<b>ADOPTED</b>	<b>AMENDED</b>	<b>ADOPTED.</b>	<b>CEO PROJ.</b>
<b>101</b>	<b>General Fund</b>					
101	County Commission	8,845,827	10,181,495	10,181,495	10,093,207	10,206,435
130	Third Circuit Court	14,323,401	15,298,004	15,298,004	15,586,112	15,586,112
151	Adult Probation	1,784,868	1,834,273	1,834,273	1,911,700	1,901,950
171	County Executive	4,595,568	5,125,276	5,125,276	6,341,440	6,371,764
172	Pinnacle Aeropark	3,075,467	2,861,680	2,861,680	3,957,462	3,995,046
174	Economic Development	1,301,870	1,632,864	1,632,864	2,733,082	2,771,111
179	EDC & Land Bank Administratio	882,024	1,083,636	1,083,636	1,247,902	1,272,962
191	County Elections	1,877,787	2,333,789	2,766,409	2,811,561	2,541,446
201	Management & Budget	1,993,243	2,357,329	2,357,329	2,573,243	2,626,875
202	M&B Support Services	21,850,823	28,666,579	28,666,579	33,888,184	33,767,501
210	Corporation Counsel	7,245,946	9,933,228	9,933,228	10,933,261	12,710,828
215	County Clerk	5,350,822	6,092,821	6,189,508	8,076,935	7,838,676
217	County Clerk - Court Services	15,425,743	17,945,051	17,945,051	19,439,769	19,668,392
226	Personnel	3,884,206	5,010,337	5,010,337	6,116,310	6,117,668
229	Prosecuting Attorney	41,771,654	44,816,733	45,447,951	52,275,546	48,906,270
236	Register of Deeds	6,713,701	8,061,574	8,061,574	8,363,422	8,153,100
245	Remonumentation Grant	718,406	600,966	678,060	678,600	678,600
253	County Treasurer	5,912,038	7,034,304	7,034,304	7,876,912	7,838,637
305	Sheriff	3,883,109	3,889,833	3,889,833	4,839,838	4,888,923
306	Sheriff Court Services	21,200,741	17,319,331	17,319,331	23,092,581	23,615,563
350	Sheriff - Non Jail Services	6,812,137	5,014,173	5,023,880	6,491,838	6,385,111
351	County Jail	86,284,866	92,129,901	92,192,401	115,816,952	117,606,699
426	Emergency Management	1,140,164	3,159,523	3,159,523	3,217,804	2,120,187
449	Public Service Programs	469,194	511,504	511,504	505,602	505,602
601	Health & Community Services	2,464,422	3,423,445	3,423,445	4,251,910	3,423,445
602	Indigent Health Care	27,290,107	17,270,417	17,270,417	16,817,763	17,397,261
648	Medical Examiner	7,635,526	7,840,230	7,840,230	8,166,724	8,029,589
672	Community Programs	634,336	757,567	757,567	861,828	861,828
684	Veterans Affairs	223,780	223,524	388,961	335,178	333,317
701	DHCWS Central Administration	3,075,556	4,061,949	4,061,949	5,434,114	4,606,423
731	Coop Extension	372,249	369,657	369,657	433,441	371,208
925	Non-departmental	51,460,052	54,262,505	54,295,818	44,524,750	50,625,669
996	General Fund Transfers	169,400,043	145,679,118	145,549,118	147,205,213	143,817,986
	<b>Total</b>	<b>\$529,899,675</b>	<b>\$526,782,616</b>	<b>\$528,161,192</b>	<b>\$577,430,184</b>	<b>\$577,542,184</b>
<b>201</b>	<b>County Road Fund</b>					
449	Public Service Programs	137,415,143	214,663,324	214,663,324	194,758,145	174,499,724
	<b>Total</b>	<b>\$137,415,143</b>	<b>\$214,663,324</b>	<b>\$214,663,324</b>	<b>\$194,758,145</b>	<b>\$174,499,724</b>
<b>208</b>	<b>County Park Fund</b>					
449	Public Service Programs	11,220,577	13,739,985	13,739,985	13,651,383	13,651,383
	<b>Total</b>	<b>\$11,220,577</b>	<b>\$13,739,985</b>	<b>\$13,739,985</b>	<b>\$13,651,383</b>	<b>\$13,651,383</b>



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**EXPEDITURES BY FUND AND ACTIVITY**

	<b>FY 2020 ACTUAL</b>	<b>FY 2021 ADOPTED</b>	<b>FY 2021 AMENDED</b>	<b>FY 2022 ADOPTED.</b>	<b>FY 2023 CEO PROJ.</b>
<b>221 County Health Fund</b>					
326 Jail Medical Diagnostic	11,184,023	9,126,343	9,126,343	13,372,928	9,126,343
327 Jail Mental Health	7,529,669	6,922,947	6,922,947	5,582,391	5,811,435
601 Health & Community Services	19,501,838	21,598,920	21,598,920	25,405,648	23,163,799
605 Other Health Programs	5,354,571	6,129,739	6,429,551	6,999,790	6,698,711
<b>Total</b>	<b>\$43,570,100</b>	<b>\$43,777,949</b>	<b>\$44,077,761</b>	<b>\$51,360,757</b>	<b>\$44,800,288</b>
<b>223 HCS - Nutrition</b>					
672 Health & Community Services	3,834,411	4,441,802	4,441,802	4,441,802	4,441,802
<b>Total</b>	<b>\$3,834,411</b>	<b>\$4,441,802</b>	<b>\$4,441,802</b>	<b>\$4,441,802</b>	<b>\$4,441,802</b>
<b>228 Rouge Demonstrations Grant</b>					
606 Environmental Programs	2,136,027	4,135,600	4,135,600	3,772,600	3,350,600
<b>Total</b>	<b>\$2,136,027</b>	<b>\$4,135,600</b>	<b>\$4,135,600</b>	<b>\$3,772,600</b>	<b>\$3,350,600</b>
<b>229 Enviromental Programs Fund</b>					
606 Environmental Programs	1,324,368	3,255,200	3,255,200	3,285,000	3,285,000
<b>Total</b>	<b>\$1,324,368</b>	<b>\$3,255,200</b>	<b>\$3,255,200</b>	<b>\$3,285,000</b>	<b>\$3,285,000</b>
<b>230 Stadium &amp; Land Development</b>					
729 Tourist Tax	6,983,993	10,459,775	10,459,775	6,114,127	7,946,745
<b>Total</b>	<b>\$6,983,993</b>	<b>\$10,459,775</b>	<b>\$10,459,775</b>	<b>\$6,114,127</b>	<b>\$7,946,745</b>
<b>250 Community &amp; Economic Devel</b>					
172 Economic & Neighborhood Deve	47,197	11,817,772	11,817,772	13,980,979	13,371,121
690 Home Administration	142,093	129,744	129,744	194,769	148,142
<b>Total</b>	<b>\$189,290</b>	<b>\$11,947,516</b>	<b>\$11,947,516</b>	<b>\$14,175,748</b>	<b>\$13,519,263</b>
<b>260 Michigan Indigent Defense Comm</b>					
130 Third Circuit Court	15,389,227	24,911,139	24,911,139	26,688,806	24,911,139
<b>Total</b>	<b>\$15,389,227</b>	<b>\$24,911,139</b>	<b>\$24,911,139</b>	<b>\$26,688,806</b>	<b>\$24,911,139</b>
<b>265 Drug Enforcement Program Fund</b>					
229 Prosecuting Attorney	421,478	-	-	-	-
313 Sheriff Drug Enforcement	641,175	882,000	882,000	882,000	882,000
<b>Total</b>	<b>\$1,062,653</b>	<b>\$882,000</b>	<b>\$882,000</b>	<b>\$882,000</b>	<b>\$882,000</b>
<b>266 Law Enforcement</b>					
307 Sheriff Field Services	1,977,237	2,580,533	2,580,533	2,916,488	3,582,765
317 Sheriff Grants	713,933	5,276,422	5,276,422	6,351,257	5,081,936
321 Sheriff Training Unit	83,803	271,189	271,189	231,189	231,189
<b>Total</b>	<b>\$2,774,973</b>	<b>\$8,128,144</b>	<b>\$8,128,144</b>	<b>\$9,498,934</b>	<b>\$8,895,890</b>



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**EXPEDITURES BY FUND AND ACTIVITY**

	<b>FY 2020 ACTUAL</b>	<b>FY 2021 ADOPTED</b>	<b>FY 2021 AMENDED</b>	<b>FY 2022 ADOPTED.</b>	<b>FY 2023 CEO PROJ.</b>
<b>275 Comm Devel Blk Grant (CDBG)</b>					
821 CDBG Administration	730,862	1,367,002	1,367,002	1,619,530	1,596,435
822 CDBG Projects	1,699,040	13,198,292	13,198,292	17,209,406	8,630,034
831 CDBG - HUD Loans	335,939	1,790,143	1,790,143	1,682,233	1,693,971
<b>Total</b>	<b>\$2,765,840</b>	<b>\$16,355,437</b>	<b>\$16,355,437</b>	<b>\$20,511,169</b>	<b>\$11,920,440</b>
<b>281 Community Corrections</b>					
320 Community Corrections	1,952,853	2,750,276	2,750,276	2,939,337	2,750,276
323 Violent Crimes Joint Task Force	1,703,160	1,924,526	1,924,526	2,166,871	2,199,387
<b>Total</b>	<b>\$3,656,012</b>	<b>\$4,674,802</b>	<b>\$4,674,802</b>	<b>\$5,106,208</b>	<b>\$4,949,663</b>
<b>282 Victim Witness Program</b>					
229 Prosecuting Attorney	2,105,032	2,315,882	2,639,320	2,554,690	2,648,084
<b>Total</b>	<b>\$2,105,032</b>	<b>\$2,315,882</b>	<b>\$2,639,320</b>	<b>\$2,554,690</b>	<b>\$2,648,084</b>
<b>292 Juv. Justice and Abuse/Neglect</b>					
130 Circuit Court - Other Circuit	4,067,816	4,227,333	4,227,333	4,285,921	4,285,921
229 Prosecuting Attorney	318,021	308,981	308,981	321,941	321,941
356 Juvenile Detention Facility	92,148,714	104,430,930	104,430,930	110,293,321	110,551,897
357 Juvenile - State Wards	3,684,064	3,720,003	3,720,003	3,723,884	3,720,003
670 Social Services	13,806,375	18,195,957	18,195,957	14,285,841	14,285,841
<b>Total</b>	<b>\$114,024,990</b>	<b>\$130,883,204</b>	<b>\$130,883,204</b>	<b>\$132,910,908</b>	<b>\$133,165,603</b>
<b>293 Soldiers Relief</b>					
684 Veterans Affairs	1,377,512	1,991,249	1,991,249	1,991,249	1,991,249
<b>Total</b>	<b>\$1,377,512</b>	<b>\$1,991,249</b>	<b>\$1,991,249</b>	<b>\$1,991,249</b>	<b>\$1,991,249</b>
<b>294 Veterans Trust Fund</b>					
684 Veterans Affairs	12,931	30,000	30,000	30,000	30,000
<b>Total</b>	<b>\$12,931</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>
<b>297 Youth Services</b>					
359 Youth Services	3,841,486	3,909,189	3,909,189	3,909,189	3,909,189
<b>Total</b>	<b>\$3,841,486</b>	<b>\$3,909,189</b>	<b>\$3,909,189</b>	<b>\$3,909,189</b>	<b>\$3,909,189</b>
<b>298 Covid - 19</b>					
298 Covid - 19	131,529,524	77,177,273	122,058,856	58,007	58,007
<b>Total</b>	<b>\$131,529,524</b>	<b>\$77,177,273</b>	<b>\$122,058,856</b>	<b>\$58,007</b>	<b>\$58,007</b>
<b>301 General Debt Service</b>					
985 Debt Service	9,562,951	7,405,480	291,872,480	3,709,593	3,699,296
<b>Total</b>	<b>\$9,562,951</b>	<b>\$7,405,480</b>	<b>\$291,872,480</b>	<b>\$3,709,593</b>	<b>\$3,699,296</b>
<b>302 Debt Service - 2018A Jail</b>					
985 Debt Service	13,589,900	13,590,650	20,590,650	13,590,650	18,900,650
<b>Total</b>	<b>\$13,589,900</b>	<b>\$13,590,650</b>	<b>\$20,590,650</b>	<b>\$13,590,650</b>	<b>\$18,900,650</b>



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**EXPEDITURES BY FUND AND ACTIVITY**

		<u>FY 2020</u> <u>ACTUAL</u>	<u>FY 2021</u> <u>ADOPTED</u>	<u>FY 2021</u> <u>AMENDED</u>	<u>FY 2022</u> <u>ADOPTED.</u>	<u>FY 2023</u> <u>CEO PROJ.</u>
<b>303</b>	<b>Debt Service-Down River Commun</b>					
985	Debt Service	7,053,328	1,251,075	1,251,075	1,252,200	-
	<b>Total</b>	<b>\$7,053,328</b>	<b>\$1,251,075</b>	<b>\$1,251,075</b>	<b>\$1,252,200</b>	<b>\$0</b>
<b>304</b>	<b>Debt Service-2020 Ref.Bond</b>					
985	Debt Service	-	-	-	9,930,551	11,059,550.00
	<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,930,551</b>	<b>\$11,059,550</b>
<b>401</b>	<b>Capital Programs</b>					
401	Capital Programs	902,989	5,000,000	5,350,210	4,300,210	4,300,210
	<b>Total</b>	<b>\$902,989</b>	<b>\$5,000,000</b>	<b>\$5,350,210</b>	<b>\$4,300,210</b>	<b>\$4,300,210</b>
<b>467</b>	<b>Construction Fund - 2018A Jail Bonds</b>					
401	Capital Programs	138,154,408	155,978,700	184,178,700	184,178,700	184,178,700
	<b>Total</b>	<b>\$138,154,408</b>	<b>\$155,978,700</b>	<b>\$184,178,700</b>	<b>\$184,178,700</b>	<b>\$184,178,700</b>
<b>500</b>	<b>Delinq Tax-Unpledged Res</b>					
254	Delinquent Tax Revolving	39,933,769	33,990,249	33,990,249	4,341,040	4,348,894
	<b>Total</b>	<b>\$39,933,769</b>	<b>\$33,990,249</b>	<b>\$33,990,249</b>	<b>\$4,341,040</b>	<b>\$4,348,894</b>
<b>534</b>	<b>Delinquent Tax Revolv - 2014</b>					
254	Delinquent Tax Revolving	(851,536)	-	-	-	-
	<b>Total</b>	<b>\$(851,536)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>535</b>	<b>Delinquent Tax Revolv - 2015</b>					
254	Delinquent Tax Revolving	(20,344,392)	-	-	-	-
	<b>Total</b>	<b>\$(20,344,392)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>536</b>	<b>Delinquent Tax Revolv - 2016</b>					
254	Delinquent Tax Revolving	2,094,690	-	-	-	-
	<b>Total</b>	<b>\$2,094,690</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>537</b>	<b>Delinquent Tax Revolv - 2017</b>					
254	Delinquent Tax Revolving	30,044,362	-	-	-	-
	<b>Total</b>	<b>\$30,044,362</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>538</b>	<b>Delinquent Tax Revolv - 2018</b>					
254	Delinquent Tax Revolving	4,226,783	10,831,333	10,831,333	-	-
	<b>Total</b>	<b>\$4,226,783</b>	<b>\$10,831,333</b>	<b>\$10,831,333</b>	<b>\$0</b>	<b>\$0</b>
<b>539</b>	<b>Delinquent Tax Revolv - 2019</b>					
254	Delinquent Tax Revolving	1,051,129	3,890,000	3,890,000	16,332,002	-
	<b>Total</b>	<b>\$1,051,129</b>	<b>\$3,890,000</b>	<b>\$3,890,000</b>	<b>\$16,332,002</b>	<b>\$0</b>
<b>540</b>	<b>Delinquent Tax Revolv - 2020</b>					
254	Delinquent Tax Revolving	-	5,050,000	5,050,000	14,580,000	19,400,000
	<b>Total</b>	<b>\$0</b>	<b>\$5,050,000</b>	<b>\$5,050,000</b>	<b>\$14,580,000</b>	<b>\$19,400,000</b>



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**EXPEDITURES BY FUND AND ACTIVITY**

		<u>FY 2020</u> <u>ACTUAL</u>	<u>FY 2021</u> <u>ADOPTED</u>	<u>FY 2021</u> <u>AMENDED</u>	<u>FY 2022</u> <u>ADOPTED.</u>	<u>FY 2023</u> <u>CEO PROJ.</u>
<b>542</b>	<b>Delinquent Tax Revolv - 2022</b>					
254	Delinquent Tax Revolving	0	0	0	0	0
	<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>575</b>	<b>Jail Commissary Fund</b>					
351	County Jail	1,459,352	2,486,458	2,486,458	2,780,436	2,801,228
	<b>Total</b>	<b>\$1,459,352</b>	<b>\$2,486,458</b>	<b>\$2,486,458</b>	<b>\$2,780,436</b>	<b>\$2,801,228</b>
<b>596</b>	<b>CSO Basins</b>					
440	Public Works	2,052,859	4,092,273	4,092,273	11,724,689	10,762,850
	<b>Total</b>	<b>\$2,052,859</b>	<b>\$4,092,273</b>	<b>\$4,092,273</b>	<b>\$11,724,689</b>	<b>\$10,762,850</b>
<b>598</b>	<b>Rouge Val Sewage Disp Sys</b>					
440	Public Works	58,890,930	61,953,282	61,953,282	62,258,396	62,258,396
	<b>Total</b>	<b>\$58,890,930</b>	<b>\$61,953,282</b>	<b>\$61,953,282</b>	<b>\$62,258,396</b>	<b>\$62,258,396</b>
<b>631</b>	<b>Building &amp; Ground Maintenance</b>					
202	EDD - Buildings	9,655,595	13,326,800	13,326,800	15,326,800	15,326,800
	<b>Total</b>	<b>\$9,655,595</b>	<b>\$13,326,800</b>	<b>\$13,326,800</b>	<b>\$15,326,800</b>	<b>\$15,326,800</b>
<b>635</b>	<b>Central Services</b>					
258	Information Technology	10,389,073	17,477,700	17,477,700	18,721,430	18,722,430
	<b>Total</b>	<b>\$10,389,073</b>	<b>\$17,477,700</b>	<b>\$17,477,700</b>	<b>\$18,721,430</b>	<b>\$18,722,430</b>
<b>641</b>	<b>Environment</b>					
540	Public Service-Env. Prog.	3,227,835	4,056,250	4,056,250	5,071,094	5,119,258
	<b>Total</b>	<b>\$3,227,835</b>	<b>\$4,056,250</b>	<b>\$4,056,250</b>	<b>\$5,071,094</b>	<b>\$5,119,258</b>
<b>675</b>	<b>Long Term Disability Fund</b>					
857	Long term Disability	1,558,549	1,275,412	1,275,412	1,984,660	2,022,301
	<b>Total</b>	<b>\$1,558,549</b>	<b>\$1,275,412</b>	<b>\$1,275,412</b>	<b>\$1,984,660</b>	<b>\$2,022,301</b>
<b>676</b>	<b>Health Fund</b>					
865	Health & Liability Insurance	53,770,795	59,237,545	59,237,545	64,977,166	70,306,936
	<b>Total</b>	<b>\$53,770,795</b>	<b>\$59,237,545</b>	<b>\$59,237,545</b>	<b>\$64,977,166</b>	<b>\$70,306,936</b>
<b>677</b>	<b>Worker Compensation Self Insur</b>					
871	Worker's Compensation	2,533,334	3,076,091	3,076,091	3,477,125	3,475,399
	<b>Total</b>	<b>\$2,533,334</b>	<b>\$3,076,091</b>	<b>\$3,076,091</b>	<b>\$3,477,125</b>	<b>\$3,475,399</b>
<b>678</b>	<b>General Liability Fund</b>					
865	Health & Liability Insurance	2,463,092	2,632,486	2,632,486	3,016,660	3,038,095
	<b>Total</b>	<b>\$2,463,092</b>	<b>\$2,632,486</b>	<b>\$2,632,486</b>	<b>\$3,016,660</b>	<b>\$3,038,095</b>
<b>731</b>	<b>Retire Sys Fund-Employee</b>					
237	Retirement Board	140,883,931	7,626,900	7,626,900	7,626,900	7,626,900
	<b>Total</b>	<b>\$140,883,931</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

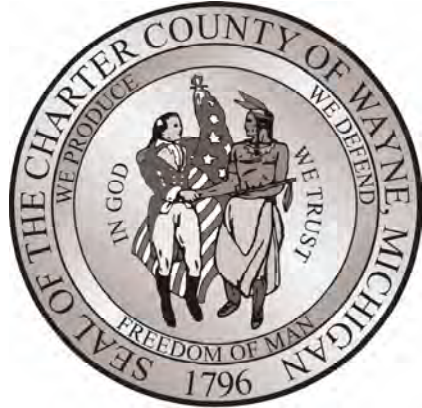
**EXPEDITURES BY FUND AND ACTIVITY**

		<u>FY 2020</u>	<u>FY 2021</u>	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2023</u>
		ACTUAL	ADOPTED	AMENDED	ADOPTED.	CEO PROJ.
<b>834</b>	<b>Third Circuit Ct Capital Projs</b>					
401	Capital Programs	474,440	1,100,000	1,100,000	1,100,000	1,100,000
	<b>Total</b>	<b>\$474,440</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>
<b>835</b>	<b>Circuit Court</b>					
130	Circuit Court - Other Circuit	1,356,765	1,955,125	1,955,125	1,754,316	1,707,577
132	Circuit Court-General Fund Sup	78,127,254	78,288,356	78,158,356	86,727,866	87,303,014
	<b>Total</b>	<b>\$79,484,019</b>	<b>\$80,243,481</b>	<b>\$80,113,481</b>	<b>\$88,482,182</b>	<b>\$89,010,591</b>
<b>836</b>	<b>Friend of the Court</b>					
130	Circuit Court - Other Circuit	27,837,928	33,515,330	33,515,330	35,680,223	35,914,229
	<b>Total</b>	<b>\$27,837,928</b>	<b>\$33,515,330</b>	<b>\$33,515,330</b>	<b>\$35,680,223</b>	<b>\$35,914,229</b>
<b>837</b>	<b>Courts Capital Projects</b>					
401	Capital Programs	-	-	48,535	48,835	-
	<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$48,535</b>	<b>\$48,835</b>	<b>\$0</b>
<b>838</b>	<b>Probate Court</b>					
148	Probate Court	7,615,628	9,741,199	9,741,199	10,203,340	10,293,118
	<b>Total</b>	<b>\$7,615,628</b>	<b>\$9,741,199</b>	<b>\$9,741,199</b>	<b>\$10,203,340</b>	<b>\$10,293,118</b>
	<b>GRAND TOTAL</b>	<b><u>\$1,652,547,273</u></b>	<b><u>\$1,655,810,185</u></b>	<b><u>\$2,022,701,339</u></b>	<b><u>\$1,673,056,061</u></b>	<b><u>\$1,639,614,987</u></b>



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*Wayne County Government  
Adopted Budget 2021 - 2022  
and Projected Fiscal Year 2022-2023*

**APPENDIX IV**

**FIVE-YEAR PROJECTION**



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**FIVE-YEAR PROJECTION-FUND 101 GENERAL FUND**  
**(In Millions)**

(In Millions)	2020	2021	2021	2022	2023	2024	2025	2026
	ACTUAL	ADOPTED	AMENDED	ADOPTED	CEO PROJ	F'CAST	F'CAST	F'CAST
<b>REVENUES</b>								
Taxes	\$ 307.16	\$ 271.60	\$ 271.60	\$ 315.80	\$ 316.80	\$ 321.57	\$ 325.21	\$ 331.67
Licenses and Permits	0.75	0.96	0.96	0.96	0.97	0.80	0.80	0.80
Federal Grants and Contracts	3.56	6.52	7.08	4.57	3.34	2.81	2.81	2.81
State Grants and Contracts	11.53	15.68	16.28	16.50	16.36	76.67	76.67	77.22
Local Grants and Contracts	0.04	-	-	-	-	0.06	0.06	0.06
Charges For Services	100.05	125.80	125.80	139.93	139.20	138.30	138.67	139.24
Interest and Rents	4.55	1.33	1.33	0.96	0.96	2.62	2.62	2.62
Other Revenue	54.85	54.89	54.89	33.07	33.60	29.65	29.65	29.65
<b>TOTAL REVENUES</b>	<b>\$ 482.50</b>	<b>\$ 476.80</b>	<b>\$ 477.95</b>	<b>\$ 511.81</b>	<b>\$ 511.22</b>	<b>\$ 572.47</b>	<b>\$ 576.49</b>	<b>\$ 584.06</b>
<b>EXPENDITURES</b>								
	2020	2021	2021	2022	2023	2024	2025	2026
	ACTUAL	ADOPTED	AMENDED	ADOPTED	CEO PROJ	F'CAST	F'CAST	F'CAST
<b>LEGISLATIVE:</b>								
County Commission and Auditor General	8.85	10.18	10.18	10.09	10.21	10.27	10.33	10.33
<b>TOTAL LEGISLATIVE</b>	<b>\$ 8.85</b>	<b>\$ 10.18</b>	<b>\$ 10.18</b>	<b>\$ 10.09</b>	<b>\$ 10.21</b>	<b>\$ 10.27</b>	<b>\$ 10.33</b>	<b>\$ 10.33</b>
<b>JUDICIAL:</b>								
Circuit Court	76.27	83.12	82.99	91.44	92.58	92.44	92.44	92.44
Probate Court	7.49	7.49	7.49	7.90	7.98	7.38	7.38	7.38
<b>TOTAL JUDICIAL</b>	<b>\$ 83.76</b>	<b>\$ 90.61</b>	<b>\$ 90.48</b>	<b>\$ 99.34</b>	<b>\$ 100.56</b>	<b>\$ 99.82</b>	<b>\$ 99.82</b>	<b>\$ 99.82</b>
<b>GENERAL GOVERNMENT:</b>								
Adult Probation	1.78	1.83	1.83	1.91	1.90	1.90	1.90	1.90
Office of the County Executive	5.48	6.21	6.21	7.59	7.64	6.23	6.27	6.34
Pinnacle	2.16	2.39	2.39	3.49	3.53	2.52	2.52	2.52
County Elections	1.88	2.33	2.71	2.52	2.53	1.68	1.69	1.71
Economic Development	1.30	1.63	1.63	2.73	2.77	2.77	2.77	2.77
DMB - Support Services	21.95	28.67	28.67	33.89	33.77	29.40	29.65	29.98
DMB - Assessments and Equalization	1.89	2.36	2.36	2.57	2.63	2.23	2.24	2.26
Corporation Counsel	7.25	9.93	9.93	12.71	12.71	8.48	8.54	8.65
Human Resources	3.88	5.01	5.01	6.12	6.12	5.09	5.13	5.20
Office of the County Clerk	20.77	24.04	24.19	27.21	27.52	24.85	25.03	25.35
Office of the Prosecuting Attorney	41.77	44.82	45.45	52.31	48.91	45.98	46.26	46.78
Office of the Register of Deeds	6.74	8.11	8.10	8.43	8.22	8.06	8.10	8.17
R of D Remonumentation	0.70	0.55	0.64	0.61	0.61	0.63	0.63	0.63
Office of the County Treasurer	5.91	7.03	7.03	7.88	7.84	7.57	7.61	7.70
<b>TOTAL GENERAL GOVERNMENT</b>	<b>\$ 123.47</b>	<b>\$ 144.92</b>	<b>\$ 146.15</b>	<b>\$ 169.98</b>	<b>\$ 166.70</b>	<b>\$ 147.40</b>	<b>\$ 148.35</b>	<b>\$ 149.98</b>
<b>PUBLIC SAFETY:</b>								
Sheriff Operations	55.36	26.22	26.23	34.43	34.89	37.20	33.57	36.81
County Jail	62.82	92.13	92.19	115.81	117.60	111.36	112.23	113.57
Homeland Security/Emergency Management	1.14	3.16	3.16	3.22	2.12	2.53	2.53	2.54
<b>TOTAL PUBLIC SAFETY</b>	<b>\$ 119.32</b>	<b>\$ 121.51</b>	<b>\$ 121.58</b>	<b>\$ 153.46</b>	<b>\$ 154.62</b>	<b>\$ 151.09</b>	<b>\$ 148.33</b>	<b>\$ 152.92</b>
<b>PUBLIC WORKS:</b>								
Environment	0.47	0.51	0.51	0.51	0.51	0.56	0.56	0.57
<b>TOTAL PUBLIC WORKS</b>	<b>\$ 0.47</b>	<b>\$ 0.51</b>	<b>\$ 0.51</b>	<b>\$ 0.51</b>	<b>\$ 0.51</b>	<b>\$ 0.56</b>	<b>\$ 0.56</b>	<b>\$ 0.57</b>
<b>HEALTH AND WELFARE:</b>								
Indigent Health Care	27.29	17.27	17.27	16.82	17.40	17.40	17.40	17.40
Medical Examiner	7.37	7.58	7.58	8.16	8.02	7.49	7.50	7.51
Senior Citizen Serv	0.63	0.76	0.76	0.86	0.86	1.04	1.05	1.06
Health, Human and Veterans Services	5.83	7.86	7.86	10.00	8.30	11.26	10.31	10.38
Veterans Affairs	0.24	0.22	0.39	0.34	0.33	0.31	0.31	0.32
Other	-	-	-	-	-	0.40	0.41	0.41
<b>TOTAL HEALTH AND WELFARE</b>	<b>\$ 41.36</b>	<b>\$ 33.69</b>	<b>\$ 33.85</b>	<b>\$ 36.17</b>	<b>\$ 34.91</b>	<b>\$ 37.90</b>	<b>\$ 36.97</b>	<b>\$ 37.08</b>
<b>TOTAL NON-DEPARTMENTAL</b>	<b>\$ 37.33</b>	<b>\$ 39.59</b>	<b>\$ 39.62</b>	<b>\$ 19.65</b>	<b>\$ 21.79</b>	<b>\$ 15.89</b>	<b>\$ 16.11</b>	<b>\$ 16.32</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 414.55</b>	<b>\$ 441.01</b>	<b>\$ 442.39</b>	<b>\$ 489.20</b>	<b>\$ 489.30</b>	<b>\$ 462.92</b>	<b>\$ 460.47</b>	<b>\$ 467.02</b>



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**FIVE-YEAR PROJECTION-FUND 101 GENERAL FUND**  
**(In Millions)**

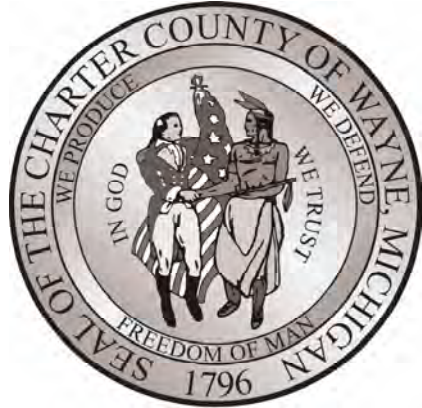
(In Millions)	2020	2021	2021	2022	2023	2024	2025	2026
	ACTUAL	ADOPTED	AMENDED	ADOPTED	CEO PROJ	F'CAST	F'CAST	F'CAST
<b>REVENUES OVER (UNDER) EXPENDITURES</b>	\$ 67.95	\$ 35.79	\$ 35.56	\$ 22.61	\$ 21.93	\$ 109.56	\$ 116.02	\$ 117.04
<b>OTHER FINANCING SOURCES</b>								
Operating Transfers In	4.96	3.82	3.88	5.03	5.07	5.29	5.51	5.66
<b>TOTAL OPERATING TRANSFER IN</b>	\$ 4.96	\$ 3.82	\$ 3.88	\$ 5.03	\$ 5.07	\$ 5.29	\$ 5.51	\$ 5.66
<b>OPERATING TRANSFERS OUT</b>								
Parks	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10
Health	5.84	0.57	0.57	5.51	0.16	5.97	5.97	5.97
Community and Economic Development	-	-	-	-	-	-	-	-
Michigan Indigent Defense Commission	7.61	7.61	7.61	7.61	7.61	7.61	7.61	7.61
Juvenile Justice	54.97	52.44	52.44	44.26	45.15	55.39	55.39	55.39
Debt Service	17.70	15.41	15.41	25.33	29.30	17.13	21.13	21.13
Criminal Justice Center	5.75	0.75	0.75	0.75	0.75	-	-	-
Other Transfers	20.41	6.11	6.11	2.44	2.28	6.51	5.01	5.01
Budgeted Surplus - Unassigned	-	5.39	5.39	3.23	3.23	7.50	7.50	7.50
Budgeted Surplus/(Use) - Not Unassigned	-	-	-	-	-	-	-	-
<b>TOTAL OPERATING TRANSFERS OUT</b>	\$ 115.27	\$ 91.16	\$ 91.16	\$ 92.02	\$ 91.36	\$ 103.92	\$ 106.42	\$ 106.42
<b>REVENUES &amp; OTHER SOURCES</b>								
<b>OVER (UNDER) EXPENDITURES &amp; OTHER USES</b>	\$ (42.36)	\$ (51.55)	\$ (51.72)	\$ (64.38)	\$ (64.37)	\$ 10.92	\$ 15.11	\$ 16.27
	2020	2021	2021	2022	2023	2024	2025	2026
	ACTUAL	ADOPTED	AMENDED	ADOPTED	CEO PROJ	F'CAST	F'CAST	F'CAST
<b>UNRESTRICTED FUND BALANCE BEGINNING OF YEAR</b>	\$ -	\$ (42.36)	\$ (42.36)	(36.97)	\$ (33.74)	\$ (30.52)	\$ (23.02)	\$ (15.52)
<b>CHANGE IN UNRESTRICTED FUND BALANCE - OPERATIONS</b>	(42.36)	5.39	5.39	3.23	3.23	7.50	7.50	7.50
<b>UNRESTRICTED FUND BALANCE END OF YEAR</b>	\$ (42.36)	\$ (36.97)	\$ (36.97)	\$ (33.74)	\$ (30.52)	\$ (23.02)	\$ (15.52)	\$ (8.02)

Note: While the Five Year Projection displays Revenues & Other Sources equal to Expenditures & Other Uses as required by Charter, the changes in Unrestricted Fund Balance represent planned operational changes to Fund Balance anticipated in FY 2021 through 2026. This Five Year projection represents the operation of the General Fund exclusive of other fund (Budget Stabilization Fund, Third Circuit Funds, and Probate Court Funds) that are consolidated with the General Fund for ACFR reporting purposes under GASB 54.

**F'CAST**



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*Wayne County Government  
Adopted Budget 2021 - 2022  
and Projected Fiscal Year 2022-2023*

**APPENDIX V**

**DEBT SERVICE STATEMENT**



## DEBT SERVICE STATEMENT

### WAYNE COUNTY DEBT

The primary source of authority for the issuance of debt by the County, the limitations on such authority, and the procedures required to issue such debt, is found in Michigan state law. The County has no inherent power to borrow money and issue debt obligations. The power to borrow money and issue obligations must be found in an express authorization in law. Furthermore, no debt may be issued until an authorizing resolution or ordinance has been adopted by the Wayne County Commission (the Commission).

To facilitate the delivery of mandated services to its citizens, it is necessary from time to time to fund capital improvements and additions or improvements to sewer, water, and drainage systems and to road and highway systems. Debt may be issued to finance these improvements on a fixed-rate or variable-rate basis, to the extent permitted by law, so as to best enable the County to establish maximum debt management flexibility and relatively lower borrowing costs.

### COUNTY DEBT POLICIES

The issuance of all debt conforms to the guidelines and restrictions of the County Debt Management Policy (Policy No. 10001, rev. 5-26-2006). The purpose of the Debt Management Policy is to provide a functional tool for debt management and capital planning. A copy of the full policy is available upon request to the Department of Management and Budget.

As part of the County's debt management policy the County pursues the following goals:

1. Attain the highest possible credit rating for each debt issue;
2. Improve the reception for County debt obligations by the national credit markets in order to reduce the County's relative transaction costs and interest expense for its borrowings;
3. Avoid any financial decision that will negatively impact credit ratings on existing or future debt issues or which could adversely affect the rights of holders of outstanding County debt;
4. Consider all possible financial alternatives to issuing debt to take full advantage of innovative, new, and appropriate financial approaches;
5. Avoid any action which would adversely affect the status of any tax-exempt debt; and
6. Enhance the financial capability of the County to facilitate improvement of the overall well-being of the citizens, and to maintain or improve essential County services.

The County continues to review its Debt Management Policy to ensure it addresses any new considerations raised in the 2012 update to the GFOA's Best Practice for Debt Management Policy.

### TYPES OF COUNTY DEBT

The County may issue long-term debt, which generally includes, but is not limited to, general obligation bonds and revenue bonds. The County may also enter into installment purchase agreements and long-term leases for public facilities, property, and equipment, provided, however, that such long-term leases may or may not be

characterized as "debt," depending on whether the leases are "true" leases or financing leases. The County may also utilize, to the extent allowable, certificates of participation (COP) and other acceptable market instruments.

There are two types of general obligation debt: (1) Unlimited tax general obligations (UTGO) and (2) Limited tax general obligations (LTGO). UTGO debt may only be issued with prior voter approval as required by Michigan Constitution Article IX, Section 31. With UTGO debt, the County's full faith and credit, based on its taxing power outside the 15-mill limitation, is provided.

LTGO debt does not require voter approval. However, depending on the state statute under which it is authorized, the issuance of LTGO debt may require prior publication of a notice of the County's intent to issue the obligations. This gives taxpayers and electors the opportunity to call a referendum regarding the issuance of the obligations. With LTGO debt, the County's full faith and credit, based on its taxing power within applicable limits, is provided. LTGO debt is payable from general unrestricted revenues of the County and is often referred to as a "first budget obligation."

In addition to general obligation bonds, the County and authorities of the County may issue revenue bonds. With revenue bonds, revenues from facilities or enterprises financed by the issuance of the debt pay the debt service. Examples of projects financed with revenue bonds may include capital construction associated with sewer, water, and drainage projects, roads, airports, and sports facilities.

Finally, it should be noted that the County may also make a secondary LTGO pledge for the financing of projects physically located within Wayne County. With a secondary LTGO pledge, the County is responsible for making a debt service payment if the primary source of revenue is insufficient for such payment. All debt with secondary LTGO pledges is included in the County's total debt calculation.

The County has no outstanding UTGO debt. There is no record of default on any County bonds or notes.



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**DEBT LIMITS**

The State Constitution provides that the County may not incur any indebtedness, which shall increase its total debt beyond 10 percent of its assessed valuation. For purposes of this limitation, "indebtedness" means generally any indebtedness pledging the full faith and credit of the County for its repayment. Indebtedness supported solely by specific revenues pledged for such purpose (as in the case of revenue obligations) is not included for purposes of this limitation.

**PROJECTED STATEMENT OF LEGAL DEBT LIMIT AND DEBT MARGIN**  
**(Projected for September 30, 2021)**

FY22 (2021 Tax Year) Wayne County State Equalized Valuation (SEV)	\$60,665,965,900
General Purpose Debt Limit (10% of SEV)	6,066,596,300
Tax-Supported Debt Outstanding (9/30/21 Projection)	604,311,709
Percent of Projected Debt Outstanding to SEV	1.00%
Projected Margin of Additional Debt Which Could Legally be Incurred Subject to Debt Limit	\$5,462,284,881

**PROJECTED STATEMENT OF LEGAL DEBT LIMIT AND DEBT MARGIN**  
**(Projected for September 30, 2022)**

FY23 (2022 Tax Year) Wayne County State Equalized Valuation (SEV)	\$61,879,285,218
General Purpose Debt Limit (10% of SEV)	6,187,928,522
Tax-Supported Debt Outstanding (9/30/22 Projection)	590,106,231
Percent of Projected Debt Outstanding to SEV	0.95%
Projected Margin of Additional Debt Which Could Legally be Incurred Subject to Debt Limit	\$5,597,822,291

**BOND RATINGS**

Summarized below are ratings for the County’s limited tax general obligation debt issues assigned by the major rating agencies (outlook is stated in parentheses and is generally defined to mean the likely direction of a rating over the medium term).

Moody's	Aa3 (Positive)
Standard and Poor's	BBB+ (Positive)
Fitch	BBB+(Stable)

The Chief Financial Officer, with the County’s financial advisors, meets with, makes presentations to, or otherwise communicates with the rating agencies on a consistent and regular basis in order to keep the agencies informed concerning the County’s capital plans, debt issuance program, and other appropriate financial information.

**FIVE-YEAR CAPITAL PLAN**

A Five-Year Capital Plan is prepared annually by the Department of Management and Budget, based on requests submitted by County departments. Each department’s request is reviewed by the Chief Executive Officer and his recommendation shall be transmitted and discussed as part of the budget process with the Commission. Funding for the first year of the adopted five-year plan is reflected in that fiscal year’s budget. The approved five-year plan is used as a basis for determining

the need for capital debt issuance. The proposed FY 2021 - 2022 and FY 2022 - 2023 Five-Year Capital plan can be found in the section entitled “Capital Projects” as part of this document.

**STRUCTURE OF DEBT ISSUES**

State law and Federal tax law generally prohibit the issuance of debt for a term exceeding the economic life of the improvement or asset being financed with the debt. Pursuant to its Debt Management Policy, the County shall design the financing schedule and repayment of debt so as to take advantage of market conditions and, as practical, to recapture debt capacity for future use. Furthermore, the County shall repay its long-term general obligation debt within the following time frames: 25% within 5 years and 50% within 10 years. Periodically, the Chief Financial Officer may analyze any outstanding variable-rate issues to determine if the issue should be converted to a fixed rate.

**SHORT TERM DEBT – TAX ANTICIPATION NOTES**

Tax Anticipation Notes (TANs) are a short-term financing vehicle commonly used by states and local units of government to assist with cash flow needs in advance of future tax collections. In January 2010, the County issued \$100 million in Fiscal Year 2009-10 TANs, which were repaid on September 30, 2010. In Fiscal Year 2010-11, the County issued \$100 million in TANs, which were



repaid on September 30, 2011. In Fiscal Year 2011-12, the County issued \$100 million in TANs, which were repaid on October 31, 2012. In Fiscal Year 2012-13, the County issued \$90 million in TANs which were repaid on October 21, 2013. In Fiscal Year 2013-14, the County issued \$75 million in TANs which were repaid on October 1, 2014. Interest expense for the TANs is budgeted in Non-Departmental in the General Fund. The County has not issued TANs in a number of years. The following presents the proposed amounts of TANs to be issued in FY22 and in FY23:

FY22 Proposed: \$ 0 million  
FY23 Proposed: \$ 0 million

**LONG TERM DEBT: Governmental Activities**

**DELINQUENT TAX NOTES**

Pursuant to State law, Delinquent Tax Revolving Funds are used to pay counties and its constituent taxing units all delinquent and uncollected property taxes owed to a county and its constituent units. Each year, generally in June, the County issues debt in the form of General Obligation Limited Tax Anticipation Notes (DTANs) as part of its Delinquent Tax Revolving Fund program. These Delinquent Tax Notes are issued on a taxable basis for a term of three years or less, with debt service to be paid primarily from the collections of delinquent taxes by the County. In June 2018, the County issued approximately \$147.7 million in delinquent tax notes against 2017 delinquent taxes.

At September 30, 2018, there was approximately \$174.7 million in DTANs outstanding. The following presents the proposed amounts of DTANs to be issued in FY22 and in FY23 and the amounts estimated to be outstanding at the end of each fiscal year:

FY22 Proposed: \$115.0 million  
FY23 Proposed: \$115.0 million  
Estimated DTANs outstanding at 9/30/21: \$115.8 million  
Estimated DTANs outstanding at 9/30/22: \$112.3 million

**GENERAL LIMITED TAX OBLIGATION LONG TERM DEBT**

In Fiscal Year 2017-18, the County borrowed \$315 million (Par \$285 million) in general obligation bonds through the Michigan Financing Authority to finance and build the new Criminal Justice Complex in lieu of finishing the Gratiot jail. Debt Service of \$14.5 million has been included in Non Departmental for the project. The following presents the proposed amounts of General obligation bonds to be issued in FY22 and in FY23 and the amounts estimated to be outstanding at the end of each fiscal year:

FY22 Proposed: \$0  
FY23 Proposed: \$0

Estimated bonds outstanding at 9/30/21: \$285.0 million  
Estimated bonds outstanding at 9/30/22: \$285.0 million

**INSTALLMENT PURCHASE AGREEMENTS**

The County has participated in equipment financing programs of the Michigan Finance Authority (MFA) to finance purchases of property and equipment on more favorable borrowing terms than might otherwise be available. Through MFA local government loan programs, the County may finance the purchase of the equipment by entering into an Installment Purchase Agreement (IPA) with the MFA and a vendor. The budgets of participating departments are charged with the amortized amounts of their respective shares of such IPAs which are transferred to the General Debt Service Fund for the repayment of the debt service.

In November 2008, the Wayne County Commission authorized the Chief Financial Officer to enter into installment purchase agreements to finance County equipment. These equipment financings occur periodically as needed and may only be made through the MFA. The repayment period is limited to the useful life of the equipment being financed or ten years, whichever is less. The initial limit pursuant to the resolution for the amount that could be financed with IPAs was approximately \$67.2 million.

In Fiscal Year 2009-10, the County issued approximately \$7.4 million in Installment Purchase Agreements to finance the e-Government initiative, additional software configuration and hardware for the jail medical records system, hardware for servers to support a virtual desktop infrastructure, and equipment for the jail kitchen. In Fiscal Year 2010-11, the County issued approximately \$9.0 million in IPAs to finance the Health and Human Services (HHS) Modernization project and to complete the Geographic Information System (GIS) project. However, the underlying GIS contract, in the amount of approximately \$1.1 million, was subsequently terminated and the associated debt was immediately repaid. Additionally, the underlying HHS Modernization contracts were terminated and the County subsequently made an early partial payment (\$1.1 million) and reprogrammed the remaining IPA funds to the Jail Management System project, technology improvements for the Third Circuit Court (e.g., Video Court Reporting System, hardware, etc.) and other countywide technology upgrades. etc.).

Since September 30, 2018, there have been no IPAs outstanding. The following presents the proposed amounts of IPAs to be issued in FY22 and in FY23 and the amounts estimated to be outstanding at the end of each fiscal year:

FY22 Proposed: \$0  
FY23 Proposed: \$0





Estimated IPAs outstanding at 9/30/21: \$0 million  
Estimated IPAs outstanding at 9/30/22: \$0 million

**BUILDING AUTHORITY BONDS**

The Wayne County Building Authority (WCBA) may issue debt for the purpose of constructing, improving, and equipping public buildings. In general, the structure of such transactions is that the WCBA issues the bonds while the County concurrently enters into a contract of lease with the WCBA, under which the County pledges its limited tax full faith and credit to pay lease rental payments equal to the debt service on the bonds.

In March 1994, the WCBA issued \$105.9 million of LTGO Capital Improvement Bonds to advance-refund \$97.2 million of bonds, and an additional \$3.3 million in bonds to finance assets of the Warren Valley Golf Course. In August 2007, the 1994 Wayne County Building Authority Refunding Bonds and Warren Valley Golf Course Bonds were refinanced through the Michigan Municipal Bond Authority’s (MMBA) Local Government Loan Program to take advantage of lower interest rates. The term of the bonds did not change.

In November 1996, the WCBA issued \$45.0 million of LTGO Capital Improvement Bonds to fund new construction and various improvements and additions to the Juvenile Detention Facility, the County Parks Systems, the North Yard Engineering Facility and Central Maintenance Yard, and the reconstruction or replacement of existing elevator systems in the Frank Murphy Hall of Justice. In August 2010, the Wayne County Commission authorized the use of excess proceeds from the 1996 bonds to be used on improvements to County owned or WCBA owned buildings.

In November 2010, the Wayne County Commission authorized the issuance of bonds by the WCBA in an amount not to exceed \$300 million for the purpose of acquiring and constructing a new Wayne County consolidated jail complex. In December 2010, the Wayne County Building Authority issued \$200 million in recovery zone economic development bonds to pay for a portion of the consolidated jail complex and capitalizing interest for a period of three years.

In October 2011, the WCBA issued approximately \$15 million in revenue bonds for the purpose of purchasing two buildings housing the Michigan Department of Human Services (one in Hamtramck and one in Inkster). The bonds are paid with lease payments from the state of Michigan; there is no county LTGO pledge.

As a separate authority, the Wayne County Building Authority is not included in the County appropriation. Debt service for debt issued on behalf of the County is paid through rental expense included in the budgets of participating departments and then transferred to the Building Authority Fund for the repayment of the debt service.

At September 30, 2018, there was approximately \$187.4 million in WCBA bonds outstanding. The following presents the proposed amounts of WCBA bonds to be issued in FY22 and in FY23 and the amounts estimated to be outstanding at the end of each fiscal year. In October 2020, the County issued \$270 million in Distributable State Aid (“DSA”) to refund several series of notes – including the refunding of \$174 million of outstanding 2010 bonds for the jail complex.

FY22 Proposed: \$0  
FY23 Proposed: \$0  
Estimated bonds outstanding at 9/30/21: \$288 million  
Estimated bonds outstanding at 9/30/22: \$288 million

**CAPITAL IMPROVEMENT BONDS**

In September 2003, the County issued \$13.7 million in LTGO Capital Improvement Bonds to fund capital improvements to the tower of the old County Building (600 Randolph) and to reimburse the costs of the capital improvements made to the Prosecutor’s office in the Frank Murphy Hall of Justice.

In February 2008, the County issued approximately \$51 million in capital improvement bonds (known as the “Guardian Bonds”) for the purpose of acquiring and making improvements to the Guardian Building, the First Street Parking Deck, and the building located at 511 Woodward Avenue.

In April 2008, the Wayne County Commission approved resolutions authorizing the issuance of capital improvement bonds in an amount not to exceed \$14 million (of which \$13.1 million in bonds was issued in August 2008) for sewer improvements to the Pinnacle Aeropark. At that time, the Commission authorized an amount not to exceed \$19 million for the purpose of making road infrastructure improvements to the Pinnacle Aeropark. However, these bonds were never issued.

In March 2009, the County issued approximately \$32.8 million in LTGO Capital Improvement Bonds to finance various equipment acquisitions within the County and improvements to Wayne and Prescott Roads.

In November 2009, the County issued approximately \$24.9 million in LTGO Building Improvement Bonds for the purposes of making capital improvements to the Guardian Building and energy conservation improvements to the Medical Examiner’s Office building.

There was a partial refunding of the outstanding capital improvement bonds during the refunding of 2020. By September 2021, there will be approximately \$69.9 million in capital improvement bonds outstanding. The following presents the proposed amounts of capital improvement bonds to be issued by the County in FY22 and in FY23 and the amounts estimated to be outstanding at the end of each fiscal year:



FY22 Proposed: \$0  
 FY23 Proposed: \$0  
 Estimated bonds outstanding at 9/30/22: \$66.9 million  
 Estimated bonds outstanding at 9/30/23: \$63.8 million

**LONG TERM DEBT – Business-type Activities**

**SEWAGE DISPOSAL SYSTEM BONDS**

From time to time, the County provides a secondary LTGO pledge for the issuance of sewage disposal system bonds. These systems include the Downriver Sewage Disposal System, various Combined Sewer Overflow Basin systems, the Rouge Valley Sewage Disposal System, and the Northeast Sewage Disposal System. Acting on behalf of itself and of the political subdivisions within its borders, the County continues to issue bonds and enter into commitments with the MFA to obtain loans from the State Revolving Fund (SRF) for water pollution control projects. SRF loans and bonds of sewage disposal systems are payable from tax payments levied against the property owners of the communities which have benefited from projects funded by those bonds and SRF loans. The communities may also pledge their limited tax full faith and credit as security for the SRF Loans.

At September 30, 2021, the amount of sewage disposal system bonds outstanding will be approximately \$9.6 million. IN FY 2019, the Down River and Northeast Sewer Systems were sold and the Debt became the responsibility of the new owners.

FY22 Proposed: \$0.0  
 FY23 Proposed: \$0.0  
 Estimated bonds outstanding at 9/30/22: \$9.2 million  
 Estimated bonds outstanding at 9/30/23: \$8.8 million

**LONG TERM DEBT – Component Units**

The debt and debt service for the Component Units described below are not included in the budget appropriation and are presented for informational purposes.

**STADIUM BONDS**

On April 1, 1997, the Detroit/Wayne County Stadium Authority issued \$85.8 million of bonds to finance a portion of the costs of acquiring, constructing, furnishing, equipping, owning, improving and enlarging a major league baseball stadium of approximately one million square feet, as well as the fixtures, equipment, and amenities customarily found in a professional sports and entertainment complex. This is the stadium of the Detroit Tigers.

Parking for approximately 2,000 vehicles was also included in this project. The bonds are paid with certain hotel and motor vehicle rental tax revenues. There is also a secondary LTGO pledge of the County.

On September 12, 2012, the Detroit/Wayne County Stadium Authority refunded the bonds to achieve a net

present value savings of 9 percent (or approximately \$5.86 million). At September 30, 2021, there will be approximately \$25.7 million in stadium authority bonds outstanding. The following presents the proposed amounts of stadium authority bonds to be issued by the County in FY22 and in FY23 and the amounts estimated to be outstanding at the end of each fiscal year:

FY22 Proposed: \$0  
 FY23 Proposed: \$0  
 Estimated bonds outstanding at 9/30/22: \$21.3 million  
 Estimated bonds outstanding at 9/30/23: \$17.0 million

**DRAINAGE DISTRICT BONDS**

From time to time, the County provides a secondary LTGO pledge for the issuance of drainage district bonds. These districts include the Ecorse Creek Pollution Abatement Drainage District, the Milk River Drainage District, and various other drainage districts.

At September 30, 2021, there will be approximately \$22.2 million in drainage district bonds outstanding. The following presents the proposed amounts of drainage district bonds to be issued by the County in FY22 and in FY23 and the amounts estimated to be outstanding at the end of each fiscal year:

FY22 Proposed: \$5.8 million  
 FY23 Proposed: \$5.4 million  
 Estimated bonds outstanding at 9/30/22: \$19.7 million  
 Estimated bonds outstanding at 9/30/23: \$17.1 million



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**PROJECTED STATEMENTS OF INDEBTEDNESS**

	<b>Projection as of September 30, 2022</b>	<b>Projection as of September 30, 2023</b>
<b>Debt Carrying the County's Limited Tax Pledge:</b>		
Building Authority Bonds <sup>(1)</sup>	\$ 31,050,000	\$ 29,930,000
Criminal Justice Center Bonds <sup>(7)</sup>	288,625,000	288,625,000
Capital Improvement Bonds	69,880,000	67,075,000
Stadium Authority Bonds	21,275,000	16,925,000
Drainage Districts Bonds and Notes	19,700,716	17,141,516
Downriver Community Bonds	8,520,000	7,345,000
Delinquent Tax Notes (Existing and Proposed)	127,206,540	127,206,540
Sewage Disposal Bonds	<u>9,714,915</u>	<u>8,834,915</u>
Total Projected Debt Carrying the County's Limited Tax Pledge	\$ 575,972,171	\$ 563,082,971
<b>Other Debt:</b>		
Capital Lease Obligations	-	-
Brownfield Revolving Loan Fund Note	-	-
Wayne County Building Authority Revenue Bonds	<u>12,605,000</u>	<u>12,235,000</u>
Total Other Debt	\$ 12,605,000	\$ 12,235,000
Gross Direct Debt	\$ 588,577,171	\$ 575,317,971
<b>Deductions:</b>		
Wayne County Building Authority Revenue Bonds <sup>(6)</sup>	12,605,000	12,235,000
Stadium Authority Bonds <sup>(2)</sup>	21,275,000	16,925,000
Existing and Proposed Drainage Districts Bonds and Notes <sup>(3)</sup>	19,700,716	17,141,516
Downriver Community Bonds	8,520,000	7,345,000
Delinquent Tax Notes (Existing and Proposed) <sup>(4)</sup>	127,206,540	127,206,540
Existing and Proposed Sewage Disposal Bonds <sup>(5)</sup>	<u>9,714,915</u>	<u>8,834,915</u>
Total Deductions	\$ 199,022,171	\$ 189,687,971
Projected Net Direct Debt	<u>\$ 389,555,000</u>	<u>\$ 385,630,000</u>

- (1) Payable from lease rentals which constitute full faith and credit obligations of the County.
- (2) Motor vehicle rental and hotel tax revenues are projected to be sufficient to cover debt service.
- (3) Payments from benefitted local communities or properties are projected to be sufficient to cover debt service, based on experience.
- (4) Delinquent tax revenues are projected to be sufficient to cover debt service, based on experience.
- (5) User fees or payments from benefitted local communities are projected to be sufficient to cover debt service, based on experience.
- (6) Payable solely from state of Michigan lease payments.
- (7) Payable from Distributable State Aid Deposit payments



Property in the County is currently taxed for a proportionate share of outstanding debt obligations of overlapping governmental entities including school districts, cities, villages and townships within the County of Wayne, the Regional Educational Service Agency and Wayne County Community College. The table below shows the County's outstanding tax supported overlapping debt as of September 30, 2020.

**OVERLAPPING DEBT**  
As of September 30, 2020

Cities and Townships	3,440,679,283
School Districts	3,686,366,283
Community Colleges	48,275,000
Libraries	<u>22,405,000</u>
Total Overlapping Debt	<u><u>7,197,725,566</u></u>

*Source: 2021 Wayne County ACFR*

Debt Statement Summary:

The following table shows the County's net direct and overlapping debt as of September 30, 2019 (unaudited)

**NET DIRECT AND OVERLAPPING DEBT**  
As of September 30, 2021

Direct debt:	
Gross Principal amount	\$ 588,577,171
Less amount payable from other sources	<u>(199,022,171)</u>
Net direct debt	389,555,000
Overlapping debt	<u>7,197,725,566</u>
Net direct and overlapping debt	<u><u>\$ 7,587,280,566</u></u>

*Source: Municipal Advisory Council of Michigan and Wayne County Department of Management and Budget*



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**REVENUES PLEDGED FOR THE RETIREMENT OF REVENUE BONDS**  
**FISCAL YEARS 2019-2020 THROUGH 2023-2024**  
**(Actual and Proposed)**

BOND DESCRIPTION	SOURCE OF REVENUE	FISCAL 2019-2020	FISCAL 2020-2021	FISCAL 2021-2022	FISCAL 2022-2023	FISCAL 2023-2024
Wayne County Building Authority Revenue Bonds						
Series 2011A (Hamtramck DHS Bldg)	(A)	515,075	-	-	-	-
Series 2011B (Inkster DHS Bldg)	(A)	524,163	-	-	-	-
		\$ 1,039,238	\$ -	\$ -	\$ -	\$ -
Northeast Sewage Disposal System Bonds:						
Series 2013	(B)	814,900	817,550	814,950	814,950	814,950
		814,900	817,550	814,950	814,950	814,950
Downriver Sewage Disposal System Bonds:						
Series 2007D	(B)	332,425	332,438	332,025	332,025	332,025
Series 2008A (Proj 5217-03)	(B)	678,676	680,426	681,801	-	-
Series 2008B (Proj 5217-04)	(B)	767,438	767,125	771,375	-	-
Series 2008C (Proj 5217-05)	(B)	277,688	277,000	276,188	-	-
Series 2008D (Proj 5217-02)	(B)	275,727	275,227	274,602	-	-
Series 2013 (Proj 5419-01\)		706,119	705,119	703,919	-	-
Series 2018 (Proj 5420-01)		1,030,184	1,031,309	1,031,934	-	-
		4,068,257	4,068,644	4,071,844	332,025	332,025
Rouge Valley Sewage Disposal System Bonds						
CWRF Project 5350-01	(B)	\$ 722,273	\$ 728,148	728,585	-	-
5402-01		205,746	206,996	203,121	-	-
		\$ 928,019	\$ 935,144	\$ 931,706	\$ -	\$ -
Southgate Wyandotte Relief Drain District						
Project # 5392-01	(B)	\$ 81,250	\$ 84,750	83,125	-	-
Ecorse Creek Pollution Abatement Drainage District:						
CWRF Project 5349-01	(B)	\$ 234,813	\$ 235,125	235,313	235,313	235,313
ECPAD Drain #1 Series 2014	(B)	\$ 326,263	\$ 323,306	324,038	-	-
		561,075	558,431	559,350	235,313	235,313
<b>Total:</b>		<b>\$ 7,492,738</b>	<b>\$ 6,464,519</b>	<b>\$ 6,460,975</b>	<b>\$ 1,382,288</b>	<b>\$ 1,382,288</b>

(A) Payable from state lease payments.

(B) Payable from net revenues derived from the operation of sewage disposal systems in benefited communities.



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**DEBT SERVICE REQUIREMENTS BY FUND**  
*(Existing and Proposed)*  
**FISCAL YEAR 2021 - 2022**

FUND	FUND NAME	PRINCIPAL		INTEREST		TOTAL DEBT SERVICE
101	General Fund	\$	-	\$	-	\$ -
301	General Debt Service		2,350,000		840,093	3,190,093
302	Criminal Justice Center		-		13,589,900	13,589,900
303	Downriver Communities Debt Service		900,000		352,200	1,252,200
304	2020 Refunding		-		9,930,551	9,930,551
330	Stadium Authority Debt Service		4,350,000		1,173,750	5,523,750 *
369	Building Authority Debt Service		4,890,000		18,205,513	23,095,513 *
537	Delinquent Tax Revolving Fund - Series 2018		22,964,000 **		707,291	23,671,291
538	Delinquent Tax Revolving Fund - Series 2019		77,830,000 **		3,166,702	80,996,702
539	Delinquent Tax Revolving Fund - Series 2020		29,875,600 **		1,252,533	31,128,133
596	CSO Basins		- **		153,148	153,148
598	Rouge Valley Sewage Disposal System		728,148 **		207,362	935,510
801	Regular Drain Fund		45,573		98,339	143,912 ***
823	Chapter 20 Drains Fund		-		65,000	65,000 ***
		<b>\$</b>	<b>143,933,321</b>	<b>\$</b>	<b>49,742,382</b>	<b>\$ 193,675,703</b>

**Funds in Bold** relate to debt for which the County primarily pledges its limited full faith and credit for payment of debt service. The other funds relate to debt for which the County secondarily pledges its limited full faith and credit (i.e, the primary source for payment of debt service is not the General Fund).

\* The debt service payments for these authorities are not included in the budget because the respective authorities are responsible for paying debt service. Instead of paying debt service directly, pursuant to the contracts of lease between the County and the respective authority, the County pays rental payments to the authorities in amounts exactly equal to the debt service payments (which is in turn used to pay debt service).

\*\* The principal payments for these proprietary funds (totaling \$131,397,748) are not included in the budget since they are instead charged to balance sheet accounts in accordance with governmental accounting standards.

\*\*\* These principal and interest payments (totaling \$2,152,760) are not included in the budget because drainage districts are component units and do not require approval by the County Commission.



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**DEBT SERVICE REQUIREMENTS BY FUND**  
*(Existing and Proposed)*  
**FISCAL YEAR 2022- 2023**

FUND	FUND NAME	PRINCIPAL	INTEREST	TOTAL DEBT SERVICE
101	General Fund	\$ -	\$ -	\$ -
301	General Debt Service	2,465,000	732,796	3,197,796
302	Criminal Justice Center	-	14,500,000	14,500,000
303	Downriver Communities Debt Service	-	-	-
304	2020 Refunding	1,185,000	9,874,550	11,059,550
330	Stadium Authority Debt Service	4,320,000	957,000	5,277,000 *
369	Building Authority Debt Service	5,120,000	17,776,776	22,896,776 *
538	Delinquent Tax Revolving Fund - Series 2019	24,985,000 **	769,538	25,754,538
539	Delinquent Tax Revolving Fund - Series 2020	87,830,000 **	2,837,432	90,667,432
540	Delinquent Tax Revolving Fund - Series 2021	28,525,600 **	1,437,333	29,962,933
596	CSO Basins	- **	138,585	138,585
598	Rouge Valley Sewage Disposal System	728,148 **	207,362	935,510
801	Regular Drain Fund	45,573	75,655	121,228 ***
823	Chapter 20 Drains Fund	-	65,000	65,000 ***
		<u>\$ 155,204,321</u>	<u>\$ 49,372,026</u>	<u>\$ 204,576,347</u>

**Funds in Bold** relate to debt for which the County primarily pledges its limited full faith and credit for payment of debt service. The other funds relate to debt for which the County secondarily pledges its limited full faith and credit (i.e. the primary source for payment of debt service is not the General Fund).

\* The debt service payments for these authorities are not included in the budget because the respective authorities are responsible for paying debt service. Instead of paying debt service directly, pursuant to the contracts of lease between the County and the respective authority, the County pays rental payments to the authorities in amounts exactly equal to the debt service payments (which is in turn used to pay debt service).

\*\* The principal payments for these proprietary funds (totaling \$179,153,529) are not included in the budget since they are instead charged to balance sheet accounts in accordance with governmental accounting standards.

\*\*\* These principal and interest payments (totaling \$10,727,453) are not included in the budget because drainage districts are component units and do not require approval by the County Commission.



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**DEBT SERVICE REQUIREMENTS**

*(Actual and Proposed Debt)*

**For the Year Ending September 30,**

	<b>Adopted Budget Fiscal Year 2021-22</b>	<b>CEO Projected Budget Fiscal Year 2022-23</b>
BOND NAME: WAYNE COUNTY		
SERIES 2008A CAPITAL IMPROVEMENT BONDS		
PRINCIPAL PAYMENT: 301 98501 991000	\$ -	\$ -
INTEREST PAYMENT: 301 98501 995000	\$ -	\$ -
BOND TOTAL:	\$ -	\$ -
BOND NAME: WAYNE COUNTY		
SERIES 2008B CAPITAL IMPROVEMENT BONDS		
PRINCIPAL PAYMENT: 301 98501 991000	\$ 1,405,000	\$ 1,485,000
INTEREST PAYMENT: 301 98501 995000	\$ 235,085	\$ 174,488
BOND TOTAL:	\$ 1,640,085	\$ 1,659,488
BOND NAME: WAYNE COUNTY		
BUILDING IMPROVEMENT (Guardian and MEO) BONDS SERIES 2009A		
PRINCIPAL PAYMENT: 301 98501 991000	\$ -	\$ -
INTEREST PAYMENT: 301 98501 995000	\$ -	\$ -
BOND TOTAL:	\$ -	\$ -
BOND NAME: WAYNE COUNTY		
CAPITAL IMPROVEMENT BONDS, SERIES 2003 (MMBA LOCAL GOVERNMENT LOAN PROGRAM)		
PRINCIPAL PAYMENT: 301 98506 991000	\$ 405,000	\$ 425,000
INTEREST PAYMENT: 301 98506 995000	\$ 50,403	\$ 30,994
BOND TOTAL:	\$ 455,403	\$ 455,994
BOND NAME: WAYNE COUNTY		
WATER AND SEWER CAPITAL IMPROVEMENT BONDS (Pinnacle Aeropark Sewers)		
PRINCIPAL PAYMENT: 301 98510 991000	\$ 365,000	\$ 380,000
INTEREST PAYMENT: 301 98510 995000	\$ 522,220	\$ 504,335
BOND TOTAL:	\$ 887,220	\$ 884,335
BOND NAME: WAYNE COUNTY		
CAPITAL IMPROVEMENT BONDS (EQUIPMENT) SERIES 2009 (GROUP B) (MMBA LOCAL GOVERNMENT LOAN PROGRAM)		
PRINCIPAL PAYMENT: 301 98511 991000	\$ 175,000	\$ 175,000
INTEREST PAYMENT: 301 98511 995000	\$ 32,385	\$ 22,979
BOND TOTAL:	\$ 207,385	\$ 197,979
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$ 2,350,000</b>	<b>\$ 2,465,000</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b>\$ 840,093</b>	<b>\$ 732,796</b>
<b>TOTAL FUND 301:</b>	<b>\$ 3,190,093</b>	<b>\$ 3,197,796</b>
BOND NAME: WAYNE COUNTY		
CRIMINAL JUSTICE CENTER PROJECTS MFA SENIOR LIEN DSA REVEUE BONDS		
PRINCIPAL PAYMENT: 302 98519 991000	\$ -	\$ -
INTEREST PAYMENT: 302 98519 995000	\$ 13,589,900	\$ 13,589,900
BOND TOTAL:	\$ 13,589,900	\$ 13,589,900
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b>\$ 13,589,900</b>	<b>\$ 13,589,900</b>
<b>TOTAL FUND 302:</b>	<b>\$ 13,589,900</b>	<b>\$ 13,589,900</b>





**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**DEBT SERVICE REQUIREMENTS**

*(Actual and Proposed Debt)*

**For the Year Ending September 30,**

	<u>Adopted Budget</u> <u>Fiscal Year 2021-22</u>	<u>CEO Projected Budget</u> <u>Fiscal Year 2022-23</u>
BOND NAME: WAYNE COUNTY		
DOWNRIVER COMMUNITIES		
PRINCIPAL PAYMENT: 303 98532 991000	\$ -	\$ -
INTEREST PAYMENT: 303 98532 995000	<u>\$ -</u>	<u>\$ -</u>
BOND TOTAL:	\$ -	\$ -
BOND NAME: WAYNE COUNTY		
DOWNRIVER COMMUNITIES		
PRINCIPAL PAYMENT: 303 98534 991000	\$ 900,000	\$ -
INTEREST PAYMENT: 303 98534 995000	<u>\$ 352,200</u>	<u>\$ -</u>
BOND TOTAL:	\$ 1,252,200	\$ -
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$ 900,000</b>	<b>\$ -</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b><u>\$ 352,200</u></b>	<b><u>\$ -</u></b>
<b>TOTAL FUND 303:</b>	<b><u>\$ 1,252,200</u></b>	<b><u>\$ -</u></b>
BOND NAME: WAYNE COUNTY		
LIMITED TAX GENERAL OBLIGATION		
BUILDING AUTHORITY (STADIUM) BONDS		
PRINCIPAL PAYMENT: 330 98504 991000	\$ 4,350,000	\$ 4,320,000
INTEREST PAYMENT: 330 98504 995000	<u>\$ 1,173,750</u>	<u>\$ 957,000</u>
BOND TOTAL:	\$ 5,523,750	\$ 5,277,000
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$ 4,350,000</b>	<b>\$ 4,320,000</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b><u>\$ 1,173,750</u></b>	<b><u>\$ 957,000</u></b>
<b>TOTAL FUND 330:</b>	<b><u>\$ 5,523,750</u></b>	<b><u>\$ 5,277,000</u></b>
BOND NAME: WAYNE COUNTY		
LIMITED TAX GENERAL OBLIGATION BONDS		
WCBA RECOVERY ZONE ECONOMIC DEVELOPMENT BONDS (JAIL) SERIES 2010		
PRINCIPAL PAYMENT: 369 98517 991000	\$ 4,520,000	\$ 4,750,000
INTEREST PAYMENT: 369 98517 995000	<u>\$ 17,536,275 *</u>	<u>\$ 17,107,538 **</u>
BOND TOTAL:	\$ 22,056,275	\$ 21,857,538
*Net Interest Payment after IRS RZEDB subsidy: \$9,644,951		
**Net Interest Payment after IRS RZEDB subsidy: \$9,309,145		
BOND NAME: WAYNE COUNTY		
MFA, LGLP Revenue Bonds Series 2011F		
DHS Buildings Leases		
PRINCIPAL PAYMENT: 369 98520 991000	\$ 370,000	\$ 370,000
INTEREST PAYMENT: 369 98520 995000	<u>\$ 669,238</u>	<u>\$ 669,238</u>
BOND TOTAL:	\$ 1,039,238	\$ 1,039,238
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$ 4,890,000</b>	<b>\$ 5,120,000</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b><u>\$ 18,205,513</u></b>	<b><u>\$ 17,776,776</u></b>
<b>TOTAL FUND 369:</b>	<b><u>\$ 23,095,513</u></b>	<b><u>\$ 22,896,776</u></b>



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**DEBT SERVICE REQUIREMENTS**

*(Actual and Proposed Debt)*

**For the Year Ending September 30,**

	<u>Adopted Budget</u> <u>Fiscal Year 2021-22</u>	<u>CEO Projected Budget</u> <u>Fiscal Year 2022-23</u>
BOND NAME: Projected WAYNE COUNTY General Obligation Limited Tax Notes Delinquent Tax Rev Fund Notes, Series 2018		
PRINCIPAL PAYMENT:	537 00000 207000 \$ 22,964,000	\$ -
INTEREST PAYMENT:	537 25435 995000 \$ 707,291	\$ -
	<u>\$ 23,671,291</u>	<u>\$ -</u>
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$ 22,964,000</b>	<b>\$ -</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b>\$ 707,291</b>	<b>\$ -</b>
<b>TOTAL FUND 537:</b>	<b><u>\$ 23,671,291</u></b>	<b><u>\$ -</u></b>
BOND NAME: Projected WAYNE COUNTY General Obligation Limited Tax Notes Delinquent Tax Rev Fund Notes, Series 2019		
PRINCIPAL PAYMENT:	538 00000 207000 \$ -	\$ -
INTEREST PAYMENT:	538 25436 995000 \$ -	\$ -
	<u>\$ -</u>	<u>\$ -</u>
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL FUND 536:</b>	<b><u>\$ -</u></b>	<b><u>\$ -</u></b>
BOND NAME: Projected WAYNE COUNTY General Obligation Limited Tax Notes Delinquent Tax Rev Fund Notes, Series 2020		
PRINCIPAL PAYMENT:	539 00000 207000 \$ 29,875,600	\$ 87,830,000
INTEREST PAYMENT:	539 25437 995000 \$ -	\$ 2,837,432
	<u>\$ 29,875,600</u>	<u>\$ 90,667,432</u>
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$ 29,875,600</b>	<b>\$ 87,830,000</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b>\$ -</b>	<b>\$ 2,837,432</b>
<b>TOTAL FUND 537:</b>	<b><u>\$ 29,875,600</u></b>	<b><u>\$ 90,667,432</u></b>
BOND NAME: Projected WAYNE COUNTY General Obligation Limited Tax Notes Delinquent Tax Rev Fund Notes, Series 2021		
PRINCIPAL PAYMENT:	538 00000 207000 \$ -	\$ -
INTEREST PAYMENT:	538 25438 995000 \$ -	\$ -
	<u>\$ -</u>	<u>\$ -</u>
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL FUND 537:</b>	<b><u>\$ -</u></b>	<b><u>\$ -</u></b>
<b><u>DOWNRIVER SEWAGE SYSTEM:</u></b>		
BOND NAME: WAYNE COUNTY (DNR #5117-01) MMBA SRF #13 – MICHIGAN REVOLVING LOAN FUND PROGRAM SOUTHGATE-WYANDOTTE FLOW CONTROL CHAMBER		
PRINCIPAL PAYMENT:	303-00000-250320 \$ -	
INTEREST PAYMENT:	303-44320-995000 \$ -	
	<u>\$ -</u>	
BOND TOTAL:	\$ -	\$ -



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**DEBT SERVICE REQUIREMENTS**

*(Actual and Proposed Debt)*

**For the Year Ending September 30,**

	<b>Adopted Budget Fiscal Year 2021-22</b>	<b>CEO Projected Budget Fiscal Year 2022-23</b>
BOND NAME: WAYNE COUNTY (DNR #5117-20) MMBA STATE REVOLVING LOAN PROGRAM EUREKA ROAD SEWER EXT		
PRINCIPAL PAYMENT:	590 00000 250320 \$ -	
INTEREST PAYMENT:	590 44320 995000 \$ -	
BOND TOTAL:	\$ -	\$ -
BOND NAME: WAYNE COUNTY (DNR #5117-24) MMBA - MICHIGAN REVOLVING LOAN FUND PROGRAM DOWNRIVER - LOWER TUNNEL SEWER		
PRINCIPAL PAYMENT:	590 00000 250320 \$ -	
INTEREST PAYMENT:	590 44320 995000 \$ -	
BOND TOTAL:	\$ -	\$ -
BOND NAME: WAYNE COUNTY (DNR #5117-25) MMBA MICHIGAN REVOLVING LOAN FUND PROGRAM TUNNEL – E.F. PUMP STATION		
PRINCIPAL PAYMENT:	590 00000 250320 \$ -	
INTEREST PAYMENT:	590 44320 995000 \$ -	
BOND TOTAL:	\$ -	\$ -
BOND NAME: WAYNE COUNTY (DNR #5117-34) MMBA SRF #14 MICHIGAN REVOLVING LOAN FUND PROGRAM SYSTEM MONITORING		
PRINCIPAL PAYMENT:	590 00000 250320 \$ -	\$ 320,000
INTEREST PAYMENT:	590 44320 995000 \$ -	\$ 4,000
BOND TOTAL:	\$ -	\$ 324,000
BOND NAME: WAYNE COUNTY (DNR #5430-01) MFA REVOLVING LOAN FUND PROGRAM CSO BASIN -- DEARBORN HEIGHTS		
PRINCIPAL PAYMENT:	596 00000 250430 \$ -	\$ -
INTEREST PAYMENT:	596 44090 995000 \$ 153,148	\$ 138,585
BOND TOTAL:	\$ 153,148	\$ 138,585
BOND NAME: WAYNE COUNTY (DNR #5433-01) MFA REVOLVING LOAN FUND PROGRAM CSO BASIN -- RIVER ROUGE		
PRINCIPAL PAYMENT:	596 00000 250433 \$ -	\$ -
INTEREST PAYMENT:	596 44368 995000 \$ -	\$ -
BOND TOTAL:	\$ -	\$ -
BOND NAME: WAYNE COUNTY MFA REVOLVING LOAN FUND PROGRAM CSO BASIN --DEARBORN HEIGHTS (SRF # 5430-02)		
PRINCIPAL PAYMENT:	596 00000 250430 \$ -	\$ -
INTEREST PAYMENT:	596 44090 995000 \$ -	\$ -
BOND TOTAL:	\$ -	\$ -
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b>\$ 153,148</b>	<b>\$ 138,585</b>
<b>TOTAL FUND 596 -- CSO BASINS :</b>	<b>\$ 153,148</b>	<b>\$ 138,585</b>



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**DEBT SERVICE REQUIREMENTS**

*(Actual and Proposed Debt)*

**For the Year Ending September 30,**

	<b>Adopted Budget Fiscal Year 2021-22</b>	<b>CEO Projected Budget Fiscal Year 2022-23</b>
BOND NAME: WAYNE COUNTY MMBA LOCAL GOVT LOAN PROG. – (#5350-01)		
PRINCIPAL PAYMENT:	598 00000 250598 \$ 728,148	\$ 728,148
INTEREST PAYMENT:	598 54004 995000 \$ 207,362	\$ 207,362
	BOND TOTAL: \$ 935,510	\$ 935,510
BOND NAME: WAYNE COUNTY MMBA LOCAL GOVT LOAN PROG. Rouge Valley Sewage Disp Syst, Series 2014 (5402-01)		
PRINCIPAL PAYMENT:	598 00000 250599	
INTEREST PAYMENT:	598 54004 995000 \$ -	\$ -
	BOND TOTAL: \$ -	\$ -
BOND NAME: WAYNE COUNTY MMBA LOCAL GOVT LOAN PROG. – (DNR #5140-01) NORTH HURON VALLEY PUMP STA 1A (Rouge Valley-Livonia) PRIN System)		
PRINCIPAL PAYMENT:	598 00000 250288	
INTEREST PAYMENT:	598 44288 995000 \$ -	\$ -
	BOND TOTAL: \$ -	\$ -
	<b>TOTAL PRINCIPAL PAYMENTS: \$ 728,148</b>	<b>\$ 728,148</b>
	<b>TOTAL INTEREST PAYMENTS: \$ 207,362</b>	<b>\$ 207,362</b>
	<b>TOTAL FUND 598 -- ROUGE VALLEY SEWAGE SYSTEM: \$ 935,510</b>	<b>\$ 935,510</b>

BOND NAME: MIZNER		
PRINCIPAL PAYMENT:	801 54459 991000 \$ 10,573	\$ 10,573
INTEREST PAYMENT:	801 54459 995000 \$ -	\$ -
	BOND TOTAL: \$ 10,573	\$ 10,573

BOND NAME: LATERAL 94 DRAIN		
PRINCIPAL PAYMENT:	801 54362 991000 \$ -	
INTEREST PAYMENT:	801 54362 995000 \$ 3,783	
	BOND TOTAL: \$ 3,783	\$ -

BOND NAME: COOK AND GLADDING DRAIN		
PRINCIPAL PAYMENT:	801 54204 991000 \$ -	
INTEREST PAYMENT:	801 54204 995000 \$ 52,813	\$ 47,500
	BOND TOTAL: \$ 52,813	\$ 47,500

BOND NAME: WINSLOW DRAIN		
PRINCIPAL PAYMENT:	801 54665 991000 \$ -	
INTEREST PAYMENT:	801 54665 995000 \$ 12,675	\$ 11,400
	BOND TOTAL: \$ 12,675	\$ 11,400

BOND NAME: WOLFE DRAIN		
PRINCIPAL PAYMENT:	801 54674 991000 \$ -	\$ -
INTEREST PAYMENT:	801 54674 995000 \$ -	\$ -
	BOND TOTAL: \$ -	\$ -

BOND NAME: HENRY DRAIN		
PRINCIPAL PAYMENT:	801 54321 991000 \$ -	\$ -
INTEREST PAYMENT:	801 54321 995000 \$ 781	\$ -
	BOND TOTAL: \$ 781	\$ -

BOND NAME: THROOP DRAIN		
PRINCIPAL PAYMENT:	801 54627 991000 \$ -	\$ -
INTEREST PAYMENT:	801 54627 995000 \$ 16,100	\$ 8,050
	BOND TOTAL: \$ 16,100	\$ 8,050



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**DEBT SERVICE REQUIREMENTS**

*(Actual and Proposed Debt)*

**For the Year Ending September 30,**

	<u>Adopted Budget</u> <u>Fiscal Year 2021-22</u>	<u>CEO Projected Budget</u> <u>Fiscal Year 2022-23</u>
BOND NAME: ADAMS DRAIN		
PRINCIPAL PAYMENT:	801 54100 991000      \$      35,000	\$      35,000
INTEREST PAYMENT:	801 54100 995000      \$      4,550	\$      2,100
	BOND TOTAL: \$      39,550	\$      37,100
BOND NAME: WAGER & PINK DRAIN		
PRINCIPAL PAYMENT:	801 54517 991000      \$           -	\$           -
INTEREST PAYMENT:	801 54517 995000      \$      7,637	\$      6,605
	BOND TOTAL: \$      7,637	\$      6,605
BOND NAME: Proposed Drainage Debt		
PRINCIPAL PAYMENT:	801 54525 991000      \$           -	\$           -
INTEREST PAYMENT:	801 54525 995000      \$           -	\$           -
	BOND TOTAL: \$           -	\$           -
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$      45,573</b>	<b>\$      45,573</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b>\$      98,339</b>	<b>\$      75,655</b>
<b>TOTAL FUND 801:</b>	<b>\$      143,912</b>	<b>\$      121,228</b>
BOND NAME: WAYNE COUNTY (DNR 5117-01) MMBA SRF #13 MICHIGAN REVOLVING LOAN FUND PROGRAM SOUTHGATE-WYANDOTTE FLOW CONTROL CHAMBER		
PRINCIPAL PAYMENT:	823-00000-991000      \$           -	\$           -
INTEREST PAYMENT:	823-54805-995000      \$           -	\$           -
	BOND TOTAL: \$           -	\$           -
BOND NAME: WAYNE COUNTY (SRF 5349-01) ECPAD #1 DRAINAGE DISTRICT		
PRINCIPAL PAYMENT:	823-00000-991000      \$           -	\$           -
INTEREST PAYMENT:	823-54807-995000      \$           -	\$           -
	BOND TOTAL: \$           -	\$           -
BOND NAME: WAYNE COUNTY (SRF 5392-01) SOUTHGATE		
PRINCIPAL PAYMENT:	823-00000-991000      \$           -	\$           -
INTEREST PAYMENT:	823-54684-995000      \$      65,000	\$      65,000
	BOND TOTAL: \$      65,000	\$      65,000
BOND NAME: WAYNE COUNTY ECPAD #1 DRAINAGE DISTRICT Series 2014		
PRINCIPAL PAYMENT:	823-00000-991000      \$           -	\$           -
INTEREST PAYMENT:	823-54808-995000      \$           -	\$           -
	BOND TOTAL: \$           -	\$           -
BOND NAME: Proposed Drainage Debt		
PRINCIPAL PAYMENT:	823-00000-991000      \$           -	\$           -
INTEREST PAYMENT:	823-54807-995000      \$           -	\$           -
	BOND TOTAL: \$           -	\$           -
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$           -</b>	<b>\$           -</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b>\$      65,000</b>	<b>\$      65,000</b>
<b>TOTAL FUND 823:</b>	<b>\$      65,000</b>	<b>\$      65,000</b>
<b>GRAND TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$    66,103,321</b>	<b>\$    100,508,721</b>
<b>GRAND TOTAL INTEREST PAYMENTS:</b>	<b>\$    35,392,596</b>	<b>\$    36,380,505</b>
<b>GRAND TOTAL:</b>	<b>\$    87,906,017</b>	<b>\$    123,299,326</b>



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**CHARTER COUNTY OF WAYNE, MICHIGAN**  
**PROJECTED DEBT SERVICE REQUIREMENTS**  
*(Actual and Proposed)*  
**For the Year Ending September 30,**

Fiscal Year	Criminal Justice Center Bonds	Capital Improvement Bonds	Stadium Authority Bonds	Building Authority Bonds	Drainage District Bonds and Notes	Downriver Communities	Sewage Disposal System Bonds
2022	13,589,900	6,741,829	5,523,750	11,050,550	2,771,292	1,575,075	1,136,935
2023	18,767,150	6,725,188	5,277,000	11,022,550	2,666,216	1,252,200	1,134,748
2024	18,760,025	6,703,519	5,036,625	11,059,550	2,438,416	1,249,894	1,137,069
2025	18,754,275	6,228,279	4,787,750	11,029,925	2,150,401	1,244,100	1,128,810
2026	18,749,150	6,136,384	4,545,500	11,065,300	2,180,392	1,245,681	1,130,123
2027	18,739,025	6,132,880	4,299,875	11,034,050	2,210,245	1,245,750	1,125,810
2028	18,733,150	6,125,825		11,072,800		1,244,375	
2029	18,720,775	6,114,913		11,039,800		1,240,250	
2030	18,716,025	6,109,024		11,086,800		-	
2031	18,703,025	6,096,430		11,051,800		-	
2032 and thereafter	<u>334,869,300</u>	<u>46,041,431</u>	-	<u>122,099,800</u>	<u>8,617,664</u>	-	<u>5,307,580</u>
<b>Total</b>	<b><u>\$ 530,691,700</u></b>	<b><u>\$ 115,914,261</u></b>	<b><u>\$ 35,237,375</u></b>	<b><u>\$ 242,543,475</u></b>	<b><u>\$ 25,792,928</u></b>	<b><u>\$ 17,350,694</u></b>	<b><u>\$ 13,229,511</u></b>

Note: Proposed debt based on estimated debt schedules.



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**CHARTER COUNTY OF WAYNE, MICHIGAN**  
**PROJECTED DEBT SERVICE REQUIREMENTS**  
*(Actual and Proposed)*  
**For the Year Ending September 30,**

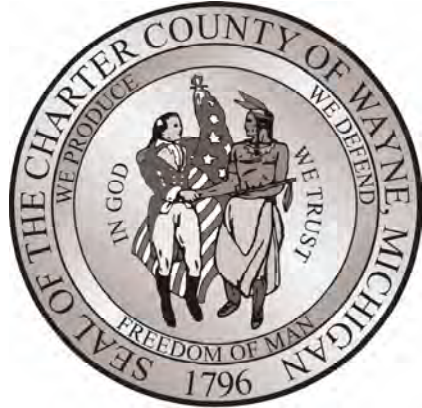
Fiscal Year	Delinquent Tax Note Obligations Series 2019*	Proposed Delinquent Tax Note Obligations Series 2020*	Proposed Delinquent Tax Note Obligations Series 2021*	Proposed Delinquent Tax Note Obligations Series 2022*	Proposed Delinquent Tax Note Obligations Series 2022*	Proposed Sewage Disposal System Bonds	Proposed Drain Drainage District Bonds	Total Projected Debt Service
2022	-	90,667,432	-	36,532,568	-	-	9,297,817	178,889,171
2023	-	-	90,667,432	-	36,532,568	-	9,297,817	183,344,893
2024	-	-	-	-	-	-	9,297,817	55,684,940
2025	-	-	-	-	-	-	9,297,817	54,623,382
2026	-	-	-	-	-	-	9,297,817	54,352,373
2027	-	-	-	-	-	-	9,297,817	54,087,480
2028								
2029								
2030								
2031								
2032 and thereafter	-	-	-	-	-	-	101,576,738	618,512,513
<b>Total</b>	<u>\$ -</u>	<u>\$ 90,667,432</u>	<u>\$ 90,667,432</u>	<u>\$ 36,532,568</u>	<u>\$ 36,532,568</u>	<u>\$ -</u>	<u>\$166,661,459</u>	<u>1,401,821,404</u>

Note: Proposed debt based on estimated debt schedules.



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*Wayne County Government  
Adopted Budget 2021 - 2022  
and Projected Fiscal Year 2022-2023*

**APPENDIX VI**

**STATEMENT OF SURPLUS OR DEFICIT**

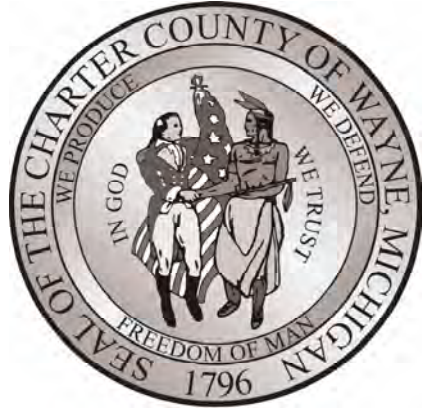


**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**CHARTER COUNTY OF WAYNE, MICHIGAN**  
**PROJECTED TOTAL FUND BALANCE/RETAINED EARNINGS**  
**AS OF SEPTEMBER 30**

	<b>PROJECTION 09/30/21</b>	<b>2021 to 2022 CHANGE</b>	<b>PROJECTION 09/30/22</b>	<b>2022 to 2023 CHANGE</b>	<b>PROJECTION 09/30/23</b>
<b>GOVERNMENTAL FUNDS</b>					
00101 General Fund [1]	\$ 55,696,908	\$ 3,227,313	\$ 58,924,221	\$ 3,227,313	\$ 62,151,534
00201 County Road Fund	103,798,524	(24,205,870)	79,592,654	(13,153,162)	66,439,492
00208 County Park Fund	16,184,234	-	16,184,234	-	16,184,234
00221 County Health Fund	10,765,555	-	10,765,555	-	10,765,555
00223 HCS - Nutrition	1,007,749	-	1,007,749	-	1,007,749
00225 Health and Family Services- HeadStart	451,967	-	451,967	-	451,967
00228 Rouge Demonstrations Grant	680,823	-	680,823	-	680,823
00229 Enviromental Programs Fund	12,459,859	-	12,459,859	-	12,459,859
00230 Stadium & Land Development	196,111	-	196,111	-	196,111
00250 Community & Economic Development	355,682	-	355,682	-	355,682
00257 Budget Stabilization Fund *	23,000,000	-	23,000,000	-	23,000,000
00260 Indigent Defense Fund	12,964,046	-	12,964,046	-	12,964,046
00265 Drug Enforcement Program Fund	1,121,743	-	1,121,743	-	1,121,743
00266 Law Enforcement	5,148,525	-	5,148,525	-	5,148,525
00275 Comm Devel Blk Grant (CDBG)	1,307,167	-	1,307,167	-	1,307,167
00281 Community Corrections	(333,776)	-	(333,776)	-	(333,776)
00282 Victim Witness Program	10,474	-	10,474	-	10,474
00292 Juv. Justice and Abuse/Neglect	9,966,017	(2,158,849)	7,807,168	(1,471,245)	6,335,923
00293 Soldiers Relief	1,455,763	(483,804)	971,959	(483,804)	488,155
00294 Veterans Trust Fund	328,872	-	328,872	-	328,872
00297 Youth Services	491,435	-	491,435	-	491,435
00301 General Debt Service	2,622,192	-	2,622,192	-	2,622,192
00365 DPW Sewer Municipal Projects	(319,243)	-	(319,243)	-	(319,243)
00367 DPW Water Municipal Projects	479,504	-	479,504	-	479,504
00401 Capital Programs [2]	25,371,324	(4,300,210)	21,071,114	(4,300,210)	16,770,904
00435 Construction Fund - 2003 Bonds	412,111	-	412,111	-	412,111
00467 2018A Jail Construction Fund	283,105,265	(183,428,700)	99,676,565	(183,428,700)	(83,752,135)
	<b>\$ 568,728,831</b>	<b>\$ (211,350,120)</b>	<b>\$ 357,378,711</b>	<b>\$ (199,609,808)</b>	<b>\$ 157,768,903</b>
<b>PROPRIETARY FUNDS</b>					
0053X Delinq Tax Revolving/Foreclosure Funds	4,252,500	1,139,824	5,392,324	(1,629,636)	3,762,688
00575 Jail Commissary Fund	3,834,043	(805,045)	3,028,998	(880,321)	2,148,677
00631 Building & Ground Maintenance	(13,613,112)	-	(13,613,112)	-	(13,613,112)
00635 Central Services	(5,301,396)	-	(5,301,396)	-	(5,301,396)
00641 D.O.E.	4,798,312	-	4,798,312	-	4,798,312
00675 Long Term Disability Fund	12,533	-	12,533	-	12,533
00676 Health Fund	4,619,124	-	4,619,124	-	4,619,124
00677 Self Insurance	15,497	701,275	716,772	711,794	1,428,566
00678 General Liabiility Fund	3,768,497	(1,420,127)	2,348,370	(985,228)	1,363,142
	<b>\$ 143,518,268</b>	<b>\$ (384,073)</b>	<b>\$ 143,134,195</b>	<b>\$ (2,783,391)</b>	<b>\$ 140,350,804</b>
<b>COMPONENT FUNDS</b>					
00801 Regular Drain Fund-Maint.	\$ 764,117	\$ -	\$ 764,117	\$ -	\$ 764,117
00833 Circuit Court - Budget Stabilization [1]	3,000,000	-	3,000,000	-	3,000,000
00834 Circuit Court - Capital projects [2]	112,818	(1,100,000)	(987,182)	(1,100,000)	(2,087,182)
00835 Circuit Court [1]	6,937,338	(942,564)	5,994,774	(942,564)	5,052,210
00836 Friend of the Court [1]	11,810,253	(900,000)	10,910,253	(900,000)	10,010,253
00837 Probart Court Capital Projects [2]	1,155	(48,535)	(47,380)	-	(47,380)
00838 Probate Court [1]	2,479,286	(35,339)	2,443,947	(35,339)	2,408,608
	<b>25,104,967</b>	<b>(1,926,438)</b>	<b>23,178,529</b>	<b>(1,877,903)</b>	<b>21,300,626</b>
<b>TOTAL - ALL FUNDS</b>	<b>\$ 737,352,066</b>	<b>\$ (213,660,631)</b>	<b>\$ 523,691,435</b>	<b>\$ (204,271,102)</b>	<b>\$ 319,420,333</b>

[1] For Budgeting purposes, these funds are budgeted as separate funds. They are consolidated with the General Fund in the Annual Comprehensive Financial Report (ACFR).  
[2] For Budgeting purposes, these funds are budgeted as separate funds. They are consolidated with the Capital Fund in the Annual Comprehensive Financial Report (ACFR).



*Wayne County Government  
Adopted Budget 2021 - 2022  
and Projected Fiscal Year 2022-2023*

**DEPARTMENT OPERATING  
PLANS**



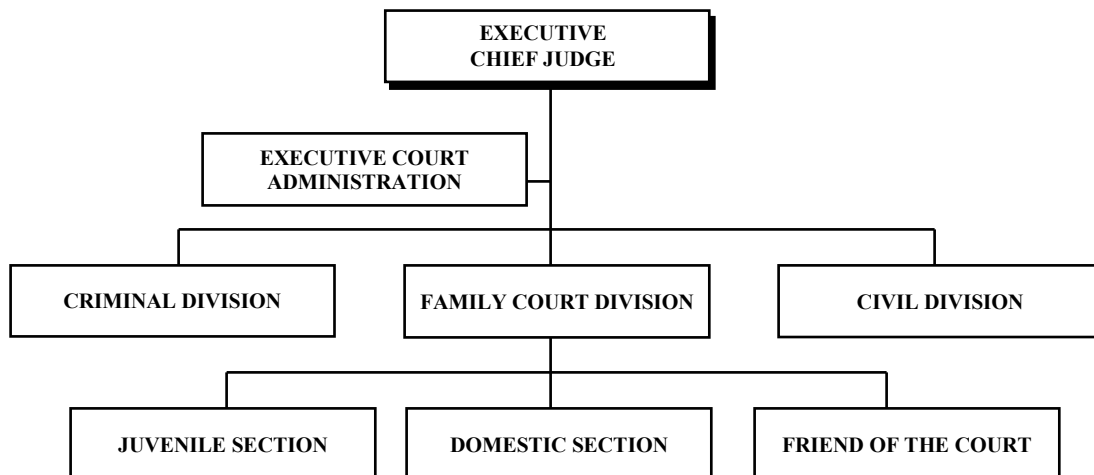
## THIRD CIRCUIT COURT

### MISSION

To serve the public by providing a fair, accessible, effective and responsive forum for the resolution of general civil, domestic, criminal and juvenile matters that come before the Court.

#### Budget Summary All Funds

	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-2022 Adopted	FY 2022-2023 Projected
<b>Total Departmental Expenditures</b>	\$ 169,768,968	\$ 159,295,287	\$ 170,045,577	\$ 170,807,992
<b>Departmental Revenue</b>				
Federal Grants and Contracts	\$ 24,177,814	\$ 23,827,647	\$ 25,578,871	\$ 25,697,653
State Grants and Contracts	25,931,988	25,620,123	25,637,427	25,192,448
Local Grants and Contracts	2,459,082	1,980,242	1,921,165	1,921,165
Charges, Fees, and Fines	6,783,503	5,510,220	6,199,000	6,149,000
Other Revenue	463,948	630,000	600,000	600,000
Other Financing	4,200,838	3,063,555	2,942,564	2,942,564
Operating Transfers In	90,410,905	83,365,496	91,580,438	92,719,050
<b>Total Revenue</b>	\$ 154,428,078	\$ 143,997,283	\$ 154,459,465	\$ 155,221,880
<b>General Fund General Purpose</b>	\$ 15,340,890	\$ 15,298,004	\$ 15,586,112	\$ 15,586,112
<b>Total Budgeted Positions</b>	<b>709</b>	<b>710</b>	<b>628</b>	<b>628</b>
Contact: <b>Chief Judge Timothy Kenny</b>				
701 Coleman A. Young Municipal Center - Two Woodward Ave., Detroit, MI. 48226 - Phone (313) 224-5430				





## Major Activities and Descriptions

The mission of the Third Circuit Court (the “Court”) is to provide accessible and equal justice with timely dispute resolution. The overall function of the Court is to carry out justice, resolve disputes, protect individuals, deter and punish crime, ensure fair access, provide for restitution, and generally uphold the law. The National Center for State Courts has cited the Third Circuit Court as one of the model urban courts in the United States for caseflow management and the timely disposition of the Court's docket. The Third Circuit is the largest circuit court in Michigan with 58 judges and three main operating Divisions functioning out of four locations.

The Chief Judge efficiently and effectively operates the Court and sizable bench in a centralized philosophical method with the collaboration of appointed Presiding Judges in each Division to conduct day-to-day operations, the establishment of committees comprised of diversified judges, and an outstanding, goal-oriented administrative team led by the Executive Court Administrator to monitor and direct all functions of the Court, including strategic planning, progress development, and implementation of policies and procedures and a variety of other activities and functions.

### Civil Division

#### **Coleman A. Young Municipal Center, Two Woodward Avenue, Detroit, Michigan**

The Civil Division is comprised of 18 Judges, including the Chief Judge and the Chief Judge Pro Tem. The Civil Division has original jurisdiction in all general civil cases initiated in Wayne County where the amount in controversy exceeds \$25,000. This Division serves as the appellate court for civil appeals from every district court in Wayne County, and for administrative agency decisions. The Civil Division includes the Business Court with jurisdiction over business and commercial disputes as defined by statute.

### Criminal Division

#### **Frank Murphy Hall of Justice, 1441 St. Antoine, Detroit, Michigan**

The Criminal Division is comprised of 23 Judges and has sole jurisdiction over all felony and high misdemeanor offenses committed in Wayne County. This Division serves as the Appellate Court for criminal appeals filed from every District Court in Wayne County. The Criminal Division's mission is to administer criminal justice in a fair, professional, and efficient manner. The Criminal Division manages various ancillary services and departments throughout the Court including Trial Court Services, Pretrial Services, Mental Health Court, Veteran's Treatment Court, Swift and Sure Sanctions Probation Program, Adult Drug Treatment Court, and acts as the liaison to a variety of outside local, county, state, and federal agencies whose business function impacts the division.

### Family Division – Juvenile

#### **Lincoln Hall of Justice, 1025 East Forest, Detroit, Michigan**

The Juvenile Section of the Family Division is comprised of 6 Judges, which includes one cross-assigned Probate Judge, and 11 Juvenile Attorney Referees. The Juvenile Section is responsible for hearing juvenile delinquency matters, child

abuse and neglect, adoption, guardianship, and all traffic and ordinance violations committed by juveniles in Wayne County. Other juvenile support and ancillary services provided by this Division include adoptions, the Court Appointed Special Advocate Program, Intake, Juvenile Drug Court, Juvenile Services Unit, and the Clinic for Child Study. In addition to monitoring and support services to youthful offenders, therapists, clinicians, and probation officers the Court is provided with progress reports, recommendations, and expert testimony.

### Family Division – Domestic Relations

#### **Coleman A. Young Municipal Center, Two Woodward Avenue, Detroit, Michigan**

The Domestic Relations Section of the Family Division is comprised of 11 Judges, including one cross-assigned Probate Judge. This Section of the Family Division is responsible for hearing all divorce, paternity, personal protection orders, emancipation of minors, name changes, parental waivers, and infectious disease matters filed in Wayne County.

### Friend of the Court

#### **Main Office – Penobscot Building, 645 Griswold, Detroit, Michigan**

#### **Branch Office - Coleman A. Young Municipal Center, Two Woodward Avenue, Detroit, Michigan**

Third Circuit's Friend of the Court (FOC) is the largest in the State of Michigan with well over 270,000 domestic relations cases active at any time. The Friend of the Court's departments and 13 Domestic Relations Attorney Referees' primary responsibilities are case initiation, assessment, enforcement, evaluating, investigating, reporting, and making recommendations to the Court on matters of custody, parenting time, child and spousal support, as well as providing mediation as an alternative method of dispute resolution. The FOC staff serves on a variety of local and state committees and organizations, as well as participates in a number of work sessions, meetings, and conferences to continually work toward the enhancement and improvement of child support programs throughout the state. The FOC also manages a Call Center that handles over 16,000 child support and parenting time calls each month.

### Executive Court Administration

Executive Court Administration provides for overall supervision of the Court and furnishes a variety of support services to each Division and the Judges. The various departments funded under this activity have personnel serving in each Court location and include Court Administration, Assigned Counsel Services, Budget and Finance including Court Collections in Juvenile and Criminal Divisions, Human Resources, Jury Services, Case Processing, Information Technology Systems Bureau, and Purchasing and Facilities Management.

### Grand Jury

The Circuit Court Judges, who are empowered with the responsibility of investigating criminal activity, vote to request a citizen's grand jury. Wayne County, through a budget administered by the Circuit Court, funds the expenses of the grand jury. The Chief Judge may also appoint a one-man grand jury, who is a Circuit Court Judge.



**Fiscal Year 2020 - 2021 Accomplishments and Highlights**

The Court has accomplished many goals and objectives during this fiscal year. The achievements are attributed largely to a centralized approach to the administration of the Court, goal setting, and strategic implementation. Under the direction of the Chief Judge and Executive Court Administrator, the Presiding Judges are responsible for the day-to-day operations of their respective Divisions. The methodology has empowered them to participate in assessing, identifying, and resolving issues that would have otherwise been time consuming and cumbersome to solve.

Another key contributing factor to the success in meeting the Court’s objectives is an outstanding leadership team and the appointment of diversified Judges and other Court Executives to committees created for the purpose of strategic planning, policy development and implementation, public relations and communication improvement, and various other project development activities aimed at enhancing and streamlining the Court’s operations and service to the public.

**Information Technology Systems Bureau**

The Information Technology Systems Bureau (ITSB) provides reliable, cost-effective information systems solutions that meet the Court’s evolving business needs. The department provides the application and technical operating environment necessary to meet the operating and administrative business objectives of the Court. ITSB has upgraded all court locations with public Wi-Fi. Public kiosks for payments have been added to Lincoln Hall of Justice, Frank Murphy Hall of Justice, and the Coleman A. Young Municipal Center. The Court has expanded its reach into the area of Social Media and has a presence on Twitter, Facebook, Instagram and LinkedIn.

ITSB staff provides standard hardware and software support. Over the past year ITSB staff has implemented the following projects:

- **Zoom Implementation for court proceedings** – Due to the pandemic ITSB staff had to work quickly to provide remote access to court proceedings. Zoom accounts were implemented; website modifications were made to allow public access to court proceedings.
- **VOIP phone implementation** – Started a project to implement a Voice Over Internet Protocol (VOIP) phone system. Implementation is due to be completed in March 2021.
- **Paperless initiatives** – ITSB continued to work on paperless processing. Electronic submission of Personal Protection Orders (PPO) was implemented, created the ability for each courtroom to process documents electronically.

The public can access the court register of actions through the Court’s website [www.3rdcc.org](http://www.3rdcc.org).

**Website and Social Media**

The court public website [www.3rdcc.org](http://www.3rdcc.org) is a ‘responsive’ design. Responsive design allows users to access our

website regardless of the devices being used – phone, tablet, and personal computer (PC).

The court has a presence on Twitter, Facebook, Instagram and LinkedIn.

Twitter: 3rdccorg  
Facebook: Third Judicial Circuit Court  
Linked In: Wayne County Third Circuit Court  
Website: 3rdcc.org  
Instagram: 3rdccorg



Through social media, the Court publishes holiday closings, emergency closings, and press releases for upcoming events, performance measure data, legal community events, and accomplishments. The court staff and the public are welcome to visit, follow, and like the Court on social media.

To receive Third Judicial Circuit Court’s monthly eNewsletter and stay informed, court staff and the public may join by sending contact information (name and e-mail address) to [3CCE-News@3rdcc.org](mailto:3CCE-News@3rdcc.org).

**Case Processing** Case Processing provides central support to the bench, gathers and reports required data to the State Court Administrative Office, serves as a primary resource to judges and their staff on caseload methods and procedures, and provides information to the public. Support to the bench includes scheduling and noticing hearings, maintenance of the party/attorney records, development and distribution of statistical and management reports, maintenance of automated caseload management programs, and training judicial staff members. Annually, Case Processing prints and mails over 80,000 notices of court events to attorneys and parties and answers over 13,000 phone calls. Case Processing also performs assigned counsel functions for the Family Division-Domestic Relations Section. In addition, Case Processing assists with caseload management at Friend of the Court.

Many processes were modified as a result of the pandemic. The court went from holding in person hearings to utilizing remote tools such as Zoom. The use of Zoom required changes in the manner in which cases are scheduled and noticed. Judicial schedules and Zoom links were added to the Court’s website. With the inability to appear personally in the courthouse, new processes also had to be created to handle domestic filings such as divorces, name changes, FOC motions and personal protection orders. Processes also had to be established for the court to receive civil “judge’s copies” and exhibits and other documents exchanged between the parties during hearings or trials.



Remote processes had to be developed quickly to handle the anticipated increase of infectious disease cases. The need arose to process criminal matters remotely. Emergency dockets were created in the Criminal Division so that emergency motions and arraignments could be addressed timely. Modifications had to be made for the assignment and appearance of domestic house counsel so they could provide the best legal representation to litigants. New processes were developed to provide these attorneys with the paperwork they needed and access to their clients.

#### **Court Reporting Services**

The Court Reporting Services Department is responsible for coordinating court reporting coverage for all divisions of the Court, assigns appellate counsel and submits transcripts to the Court of Appeals, and acts as the liaison between the Court of Appeals and the Third Circuit Court. The Department also processes all transcript requests in each division, maintains archival storage of all records of court reporters and recorders, provides staff support to video courtrooms, and orders interpreters for proceedings. In FY 2020, video court reporting technology by Justice AV Solutions (JAVS) was added to one courtroom. There are now 60 JAVS units available for use. The JAVS technology reduces costs and produces a video that is accessible to the public. Newly developed checks and balances have increased the number of transcripts timely filed in the Court of Appeals.

As a result of the pandemic, many processes had to be modified in this department as well. The judges and hearing officers began using Zoom to conduct hearings. The Zoom technology allows the judges and hearing officers to conduct hearings remotely for the safety of the court staff and litigants. YouTube channels were developed so that the court could continue to accommodate public viewing of hearings. Links to these channels were added to the Court's website.

The pandemic required the court to modify the manner in which foreign language and American Sign Language interpreters were used. These service providers now also appear remotely via Zoom.

The court also had to modify the manner in which people viewed the recordings of their hearings. Where the people once appeared in the building to review a tape of a hearing, these recordings are now reviewed via Zoom sessions with shared screens.

Due to the fact that there was limited access to the Court buildings, a new vouchering system also had to be instituted to accommodate the electronic filing of vouchers by court reporters in the criminal division.

#### **Jury Services**

The Jury Services Department coordinates jury operations and obtains jurors for the Third Judicial Circuit and Probate Courts, as well as provides qualification services for all district courts in Wayne County.

The Department's responsibilities include developing processes and procedures for regularly collecting and analyzing information regarding the performance of the jury system to ensure fair representation and inclusiveness; the effectiveness of qualification and summoning procedures; the responsiveness of individual citizens to jury duty summonses; the efficient and effective usage of citizens called to serve for jury duty; and the cost effectiveness of the jury system.

In 2020, the total number of jurors called to appear for service was 12,404. The total number of jurors who appeared was 7,116, and the total of jurors who failed to appear was 5,288.

In 2020, the Civil and Criminal divisions held jury trials until March. Jury trials were paused until September due to the COVID-19 pandemic. In late September of 2020, the Frank Murphy Hall of Justice held two successful jury trials. The following safety precautions were taken to ensure that the jury process was safe for jurors, employees and the public:

- Staggering the reporting times for jurors allowed adequate social distancing while entering the courthouse and proceeding through security.
- Seating in the jury assembly rooms was spaced six feet apart to ensure social distancing.
- Decreased the amount of jurors in juror assembly.
- Jurors were provided with PPE upon check-in.
- Jurors were provided lunch.
- Jurors received an increase in jury compensation as hazard pay.
- Functions such as voir dire and deliberation were held in more spacious areas.
- Frequent sanitization of the jury assembly area.
- Hand sanitizer stands were placed throughout the building.
- The Jury Department relaxed requirements for excusals and postponements.
- Provided jurors with information on the summons about what the court is doing to



ensure their safety while serving jury duty.

- Provided juror health and safety video on the 3rdcc.org website.
- Plexi-shields were installed in the jury assembly and court rooms to provide a protective barrier.

As COVID-19 cases increase, jury trials will be put on hold.

#### **Office of the General Counsel**

The Office of General Counsel serves as the official legal advisor to the Court. The staff consists of ten attorneys, a law librarian, two administrative assistants, and two Self-Help Navigators. The Office is divided into five sections overseen by the General Counsel, Civil with three attorneys, Criminal with four attorneys, and Family Domestic Relations and Family Juvenile with three attorneys.

The Office provides a variety of services to the Court, some of which include:

- Provides legal representation for the Court, its judges and staff or the coordination of the representation with outside counsel when claims are brought against them.
- Researches legal issues for the Court and either prepares formal proposed opinions, orders, and memoranda of law or provides informal briefings.
- Drafts and reviews proposed local court rules, local administrative orders, and docket directives.
- Prepares, negotiates, and reviews requests for proposals, contracts, and memoranda of understanding between the Court and vendors, outside agencies, and other governmental entities.
- Serves as a liaison between the Court and other agencies, such as the State Court Administrative Office, Wayne County Corporation Counsel, and the Attorney General's Office.
- Prepares, analyzes, or provides summaries of newly released Michigan Supreme Court and published Court of Appeals opinions and U.S. Supreme Court decisions for the Court. It also maintains a legislative tracking service for noteworthy recent legislation.
- Provides a full range of law library services, including a traditional library at the Coleman A. Young Municipal Center campus, assisting chambers with the maintenance of subject specific collections, and the coordination of electronic legal research resources.
- Provides a number of other legal services to members of the bench and department managers for the Court.

The Self-Help Center program continues to operate under the umbrella of the law library. While the COVID-19 pandemic limited operations this year, efforts continue to expand the program to better serve the community. Traditionally, the Center offers services at the Penobscot Building Monday through Thursday from 9:00 a.m. until 3:00 p.m. and at the Coleman A. Young Municipal Center (CAYMC) each Friday from 9:00 a.m. until 3:00 p.m. in courtroom 1901.

The Office of General Counsel also assisted in the development or expansion of various specialty court programs in the Criminal and Juvenile Divisions. The Office continues to conduct the Business Court case screening to ensure proper case assignment. Attorneys in the Office also oversee the court officer program and assist the Court in the enforcement of orders through various show cause programs and the review of subpoenas and FOIA requests directed to the Court. The Office participated in the internal and external review required to move forward with the statewide implementation of the proposals of the Michigan Indigent Defense Commission regarding indigent criminal defense. This year the attorneys of the Criminal Section continue to support the community through the Boy Scouts of America, Great Lakes Field Service Council Explorer program at Detroit Pershing High School. Designed to expose high school students to the varied aspects of the law and law-related careers, the Criminal Section attorneys continued the program via Zoom to ensure a level of continuity for the Explorer program participants.

#### **Summer Law Clerk Interns**

The Third Judicial Circuit long-standing practice of bringing summer law clerks into the Court fell victim to the COVID-19 pandemic and the operational modifications required to ensure court operations continued to the extent practicable under the Michigan Supreme Court, State, and local public health orders. The Court hopes that conditions permit the return of the Summer Law Clerk program in 2021. The internship process begins each spring when law students submit an application to the Court's Human Resources Department with a cover letter, resume, writing sample, and letter of recommendation. The complete files are circulated among the judges who select one or more students to serve as summer law clerks, whose applications are then processed through Human Resources.

#### **Human Resources**

The Office of Human Resources manages all personnel-related activities for more than 500 of the Court's full-time positions, including judges. These activities include recruitment, timekeeping, payroll, benefits, interpretation of workplace laws and regulations, training and development, support for management staff, and negotiating and administering labor agreements. The Court filled 34





**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

vacancies through recruitment and promotional processes, conducted desk audits, and updated job descriptions.

As a result of the COVID-19 pandemic, its impact and new laws generated as a result, 107 COVID-19 leaves were approved under the Families First Coronavirus Response Act (FFCRA) and 267 staff and visitors were issued notification letters and placed on self-quarantine.

In partnership with the Information Technology Services Bureau (ITSB), HR completed the upgrade to the Kronos Workforce Central Timekeeping system. The new Workforce Ready module, an addition to the current system, is scheduled to be rolled out to the Court's workforce in April 2021. Addition of the Workforce Ready module includes recruitment functions from application through onboarding, along with routine maintenance of employee records.

This office is also engaged with the Strategic Plan Remote Work team to identify remote work protocols to address COVID-19 pandemic needs and post pandemic needs. Upcoming activities include negotiations for new collective bargaining agreements with the Government Administrators Association (GAA), the Judicial Attorneys Association (JAA) and the American Federation of State, County, and Municipal Employees (AFSCME).

With the onset of the COVID-19 pandemic, HR has had to pivot and find new ways to provide services while adhering to social distancing protocols. Written examinations, which had previously been administered onsite on Court premises, are now proctored remotely via Zoom. ID badging is now done with almost no contact with the assistance of a remote camera installation which enables us to photograph employees and create the ID badges while keeping social distance. HR staff are now working onsite and remotely, staggering those assignments in order to maintain the social distancing requirements of COVID-19 safety protocols.

The state of emergency generated by the onset of the COVID-19 pandemic also forced HR staff to become proficient in new laws such as the CARES Act and FFCRA, create new documents and protocols, learn the skill of contact tracing and take on the new tasks of making quarantine and isolation notifications to Court staff and visitors and scheduling COVID-19 testing for staff.

#### **Budget and Finance**

The Office of Budget and Finance is responsible for the processing and recording of accounting and financial information for the Court. The office's responsibilities include budget and accounting services for general fund accounts, grants and contracts, and fiduciary accounts;

accounts receivable and accounts payable processing; financial reporting; and collections.

#### **Accounts Payable**

The Accounts Payable Unit processes payments to contractors and vendors that provide services to the Court. The Unit continues to work with the ITSB Department to automate the payment process for high volume requests from vendors who provide language interpreting services, per diem court reporting services, transcripts and court officers. Implementing the automated payment system for these high volume requests will continue to be a significant technological improvement, especially since there has been an increase in remote work due to the pandemic during fiscal year 2019-2020. The Court's Accounts Payable Unit played a key role in processing payments to vendors who provided goods or services to the Court in response to the coronavirus, as well as other vendors, during the pandemic.

During fiscal year 2019-2020, in addition to processing vendor, contractual payments and attorney payments for all Court Divisions, this Unit processed payments to attorneys for more than 12,000 cases.

#### **Court Collections**

The Collections Unit, which is responsible for the collection of court-imposed costs, fines, and fees, is one of the top priorities of the Court. In February 2015, the Collections Unit devoted staff to the Criminal Division in order to increase collection efforts. During fiscal year 2020, \$2,923,079 was collected in court costs, attorney fees, and late fees in the Criminal Division. In addition, the unit mailed out 21,069 delinquency notices and established 884 payment agreements.

#### **Budget and Grants Accounting**

The Budget Unit and Grants Accounting Unit are responsible for managing and analyzing performance of the Court's general fund, capital fund, and grant funded programs for short and long-term planning. This includes preparing and submitting annual budgets, annual five-year capital improvement plans, and quarterly revenue and expenditure projections to Wayne County in accordance with deadlines required by the County. The Grants Unit is responsible for all financial requirements set forth in the terms and conditions of all Court grant awards, which includes adherence to applicable federal and state laws, guidelines, financial reporting requirements, and regulations. In fiscal year 2020, the Grants Unit met the financial responsibilities related to the funding of the Friend of the Court (FOC), the Juvenile Clinic with Child Care and Detroit Wayne Integrated Health Network funding, three Juvenile Division Child Care Fund Programs, two Juvenile Division Specialty Court Programs, four Criminal Division



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Specialty Court Programs, and several other grants. The total available funding managed by the Grants Unit for these programs exceeds \$36.4 million, with approximately \$29.8 million for the FOC and \$6.6 million for other grants.

The Budget Unit and Grants Accounting Unit spent a significant amount of time on reporting COVID-related labor and direct expenses to Wayne County for federal CARES funding reimbursement. Direct expenses include expenses related to transitioning to virtual hearings, remote work, and preparing the public for the reopening of court facilities. The Court's non-salary direct COVID-related expenses for fiscal year 2019-2020 amounted to approximately \$2.0 million, of which \$1.7 million was reimbursed by the County.

Also, the Financial Services Unit (FSU) provides financial support to the Wayne County Friend of the Court. The primary function of FSU is local receipting of child support. In FY 2020, FSU processed 9,847 transactions totaling approximately \$3.5 million compared to 24,440 transactions and approximately \$7.7 million in 2019. The reduction in volume is due to the closure of court facilities to the public due to the coronavirus. Although in person payment windows were closed at the Court, Friend of the Court customers are provided with online payment options, as well as Pay Near Me or MoneyGram options at 7 eleven, Family Dollar, CVS, and Walmart stores located in various Wayne County communities. Ancillary functions include suspense management and arrears adjustments in accordance with State and other applicable authoritative guidelines.

**Purchasing and Facilities Management**

The Purchasing and Facilities Management Department, with a staff of four full-time employees, is responsible for the procurement of goods and services for all divisions of the Court. The department also oversees building services and renovations, organizes staff moves, processes metered mail and inter-office court mail, reports equipment repairs, transports employees, and addresses courthouse security issues. The department is also responsive to the workplace needs for efficiency, client privacy, and safety, and manages projects both big and small throughout four Court locations.

In March 2020, the COVID-19 pandemic necessitated planning and action court wide from Purchasing and Facilities staff. The department was tasked with a new set of responsibilities to protect staff and stakeholders from the pandemic, while ensuring court operations could continue in a safe environment. Facility planning for the COVID-19 pandemic was critical for ensuring a safe and healthy work environment to our employees, stakeholders and the public. Court administration, along with staff in the Facilities and Purchasing Department, worked together to have operations

ready for day-to-day activities, by establishing new workspace layouts and practices to provide a safe environment. CDC guidelines were used as the primary tool in developing the overall plans for the Court's workplace preparedness. CARES Act funding was made available to address our facility needs through a partnership with Wayne County.

Plexi-glass barriers were installed in all courtrooms, hearing rooms, and public access areas. The department obtained personal protection equipment (PPE) such as face masks and shields, gloves, sanitizing stations, as well as, nurses and temperature kiosks. Vendors performed touch point cleaning and sanitized offices and buildings either after a reported positive COVID-19 case or for pre-emptive measures to keep staff and the stakeholders safe.

**Civil Division**

2020 was another busy, productive year for the Civil Division: there were 716 Business Court cases filed and 16,872 overall new civil case filings. As in 2018, the Civil Presiding Judge enlisted the Detroit Bar Association to apply for a grant from the Wayne County Mediation Tribunal for assistance for Civil Division lawyers and judges in their Friday motion call. Pursuant to this grant, Discovery/Facilitation Masters are available every Friday from 8:30 to 12:30 to assist lawyers by rendering recommendations on discovery issues and offering facilitation services.

In addition, the Civil Division participated in Courtwide Strategic Planning. The Civil Division's Strategic Project included developing training/orientation materials for incoming Civil Judges and Judicial Attorneys/Judicial Assistants ("JAs"), and improving case management by implementing innovative docket management and Alternative Dispute Resolution practices. In addition to completing training manuals for Civil Judges and JAs, the Division's strategic team also implemented improvements to the \$25,000 and under mediation program to speed up the process and increase the likelihood of those cases resolving without needing a settlement conference. Team members also drafted a letter recommending that the current court rules regarding case evaluation remain in place, given the important role of case evaluation in the Court's case management plan. The letter was eventually signed by all Civil Division judges and sent to the chairperson of the SCAO committee considering the proposed rules changes.

The Civil Division continued its important work of facilitating communication with practitioners and the community by holding Bench-Bar conferences. In 2019, Bench-Bar topics included amendments to the No Fault Act and new Civil Discovery Rules.



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**Civil and Tort Case 2020 Statistics**

	General Civil*	Auto Negligence and No Fault	Other Civil Damage**	Other Civil***	Civil Appeals	Agency Appeals	Other Appeals	Total
<b>Pending Cases as of Jan. 1<sup>st</sup></b>	2,399	9,153	1,733	106	40	56	84	13,571
New Filings	4,797	10,052	1,315	349	165	141	53	16,872
Reopened Cases	172	447	81	18	3	9	1	731
<b>Total Caseload</b>	<b>7,368</b>	<b>19,652</b>	<b>3,129</b>	<b>473</b>	<b>208</b>	<b>206</b>	<b>138</b>	<b>31,174</b>
<b>Dispositions Resulting From:</b>								
Jury Verdicts	1	8	1	0	0	0	0	10
Bench Verdicts	5	1	1	0	0	0	0	7
Orders Entered	0	0	0	0	39	68	54	161
Defaults, Uncontested, Settled	3,037	3,285	438	115	0	0	0	6,875
Transferred	103	125	84	0	14	18	0	344
Dismissed	0	0	0	0	0	0	0	0
Dismissed by Party	1,269	3,673	579	213	0	0	0	5,734
Dismissed by Court	386	547	55	36	86	66	51	1,227
Inactive Status	47	93	23	2	2	3	0	170
Other Dispositions	0	0	0	0	0	0	0	0
Case Type Change	0	0	0	0	0	0	0	0
<b>Total Dispositions</b>	<b>4,848</b>	<b>7,732</b>	<b>1,181</b>	<b>366</b>	<b>141</b>	<b>155</b>	<b>105</b>	<b>14,528</b>
<b>Pending Cases as of Dec. 31<sup>st</sup></b>	<b>2,520</b>	<b>11,920</b>	<b>1,948</b>	<b>107</b>	<b>67</b>	<b>51</b>	<b>33</b>	<b>16,646</b>

\*General Civil cases are business claims, partnership termination, condemnation, employment discrimination, environmental matters, forfeiture, housing and real estate, foreclosure, land contracts, contractual obligations, labor relations, antitrust, franchising, trade regulation, and corporation receivership.

\*\*Other Civil Damage cases include Medical malpractice, other professional malpractice, other personal injury, product liability, dram-shop act and all other claims for damages not otherwise included.

\*\*\*Other Civil cases are proceedings to restore, establish or correct record; claim and delivery to recover personal property; receivers in supplemental proceedings; supplemental proceedings; and, miscellaneous proceedings.



**Mediation Tribunal Association**

The Mediation Tribunal Association (MTA) is a non-profit agency established in 1979 that provides alternative dispute resolution services for the Third Judicial Circuit Court of Michigan, the United States District Court for the Eastern Division, and many district courts in the County of Wayne. The MTA is led by its Executive Director, Lisa W. Timmons, and governed by its Board of Directors. The MTA Board consists of judges from the Civil Division, Family Division, and Criminal Division of Wayne County Circuit Court; a judge from the United States District Court;

a neutral director; and two attorney directors, representing both the Michigan Association for Justice (MAJ) and the Association of Defense Trial Counsel (ADTC).

The MTA maintains a roster of over 1,500 attorneys who serve as case evaluators under MCR 2.403. In 2020, there were 18,619 cases set for case evaluation. Those case types included general civil, employment, medical malpractice, commercial, and business court. Dispositions for 2020 are as follows:

**Third Circuit Court Case Evaluation 2020 Caseload**

Total Cases Set for Case Evaluation	18,619
Cases Settled Prior to Case Evaluation	948
Cases Settled After Case Evaluation	2
Cases Not Evaluated (Removed for Cause)	1,157
Cases Adjourned by the Court	3,891
<b>Total Cases Evaluated</b>	<b>12,621</b>

**Third Circuit Court Case Evaluation 2020 Dispositions**

Total Awards	12,171
Awards Accepted (15.92% of total)	1,669
<b>Total Awards Rejected and Continuing to Disposition</b>	<b>10,502</b>



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**Criminal Division**

The Criminal Division is comprised of 23 Circuit Court Judges and has sole jurisdiction over all felony and high misdemeanor offenses committed in Wayne County. This Division also serves as the appellate court for criminal appeals filed from every district court in the county. The Criminal Division’s mission is to administer criminal justice in a fair, professional, and efficient manner. The Division manages various ancillary services and departments

including Pretrial Services, Trial Court Services, Mental Health Court, Veterans Treatment Court, Swift and Sure Sanctions Probation Program, and Adult Drug Treatment Court. In 2020, the pandemic created a challenge for addressing criminal case processing. Utilizing technology, the division had to creatively re-define caseflow for new case filings in the Criminal Division.

**Criminal 2020 Statistics**

	Capital	Non-Capital	Felony Juvenile	Criminal Appeals	Total
<b>Pending Cases as of Jan. 1<sup>st</sup></b>	404	1,938	8	34	2,384
New Filings	474	4,719	14	39	5,246
Reopened Cases	72	622	5	1	700
<b>Total Caseload</b>	<b>950</b>	<b>7,279</b>	<b>27</b>	<b>74</b>	<b>8,330</b>
<b>Dispositions Resulting From:</b>					
Jury Verdicts	38	45	0	0	83
Bench Verdicts	9	50	0	0	59
Orders Entered	0	0	0	40	40
Guilty Pleas	206	2,903	5	0	3,114
Transferred	3	150	0	0	153
Dismissed	0	0	0	0	0
Dismissed by Party	2	8	0	0	10
Dismissed by Court	57	520	2	8	587
Inactive Status	62	518	4	0	584
<b>Total Dispositions</b>	<b>377</b>	<b>4,194</b>	<b>11</b>	<b>48</b>	<b>4,630</b>
<b>Pending Cases as of Dec. 31st</b>	<b>573</b>	<b>3,085</b>	<b>16</b>	<b>26</b>	<b>3,700</b>

The Court Administration Office of the Criminal Division manages the following Court Departments: Trial Court Services, Specialty Court Services, and Pretrial Services. It provides oversight of all other Court Departments in the Division. This office also serves as the liaison for all outside agencies which impact the division, including but not limited to the Wayne County Prosecutor’s Office, Wayne County Clerk’s Office, Wayne County Sheriff’s Office, Michigan Department of Corrections, Michigan State Police, the State Court Administrative Office, as well as other circuit and district courts.

**Trial Court Services**

The Office of Trial Court Services (TCS) is responsible for coordinating the assignment of counsel in felony matters for

indigent defendants pursuant to the Sixth Amendment to the United States Constitution and *Gideon v. Wainwright*. Additionally, the Trial Court Services Department is responsible for ensuring the accuracy of all warrants within forty-eight (48) hours of entry (excludes holidays and weekends). This process is mandated by The Federal Bureau of Investigation (FBI) and the Michigan State Police (MSP) for second party verification of all Failure to Appear (FTA) and Violation of Probation (VOP) warrants entered into LEIN by Third Circuit Court.

**Specialty Court Services**

The Office of Specialty Court Services oversees the following operations in the Criminal Division: Adult Drug Treatment Court (ADTC), Mental Health Treatment Court



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(MHC), Veterans Treatment Court (VTC), and Swift and Sure Sanctions Probation Program (SSSPP).

Throughout the year, the Office of Specialty Court Services partners with various organizations and events: Veterans Treatment Court outreach with Blue Cross Blue Shield of Michigan's Veterans Network in July and Adult Specialty Court Services, in partnership with the Detroit-Wayne Integrated Health Network, hosted its 2<sup>nd</sup> Holiday Relapse Prevention Forum in December. Other activities; such as the Community Health Fair were suspended due to the Covid-19 pandemic; however, Specialty Court Service continues to engage with community partners virtually, to reinforce collaboration of ideas and efforts to promote Specialty Court Programs.

The Adult Drug Treatment Court (ADTC) is a sentencing alternative to non-violent prison-bound felony offenders whose criminal justice involvement stem from alcohol and/or drug abuse. Court staff and community service providers work together to break the cycle of addiction and crime. Successful program completion may result in the dismissal of the original charge, a reduced sentence, no jail or prison time, or a combination of the above.

<b>Adult Drug Treatment Court</b>	<b>ADTC</b>
Participants from previous year	43
New Participants Accepted	6
Discharged Participants	24
<b>2020 Graduated Participants</b>	<b>19</b>
<b>Active Participants 2020</b>	<b>25</b>

The Mental Health Court (MHC) is designed to provide comprehensive, judicially monitored, psychiatric treatment for individuals who have non-violent criminal backgrounds and are severely and persistently mentally ill. Many clients also have co-occurring substance abuse disorders. Defendants are given an opportunity to voluntarily participate (through conditional release) in community treatment and court approved service plans as an alternative to incarceration and the normal criminal prosecution process and punishment. The goals of the program are to provide reduced recidivism, quicker and less costly case resolution, jail bed space savings, and more consistent mental health treatment.

<b>Mental Health Court</b>	<b>MHC</b>
Participants from previous year	33
New Participants Accepted	8
Discharged Participants	20
<b>2020 Graduated Participants</b>	<b>14</b>

<b>Active Participants 2020</b>	<b>21</b>
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The Veterans Treatment Court (VTC) program is designed to divert eligible Veterans from the traditional criminal justice system and ensure their treatment needs for PTSD, mental health issues, or co-occurring disorders are addressed and provided. Candidates must have a discharge other than dishonorable to be eligible for VTC. Like the Court's other treatment programs, VTC provides a sentencing alternative to non-violent prison-bound felony offenders. The court staff, the Veterans Administration, and community service partners work together to address the various needs of the VTC participants. Successful program completion may result in the dismissal or reduction of the original charge, a reduced sentence, no jail or prison time, or a combination of the aforementioned

<b>Veterans Treatment Court</b>	<b>VTC</b>
Participants from previous year	33
New Participants Accepted	4
Discharged Participants	11
2020 Graduated Participants	7
<b>Active Participants 2020</b>	<b>26</b>

The Swift and Sure Sanctions Probation Program (SSSPP) is an intensive probation compliance program modeled after Hawaii's Opportunity Probation with Enforcement (HOPE) program. SSSPP is designed to provide an immediate response to non-compliance. Any proven violation will result in a swift and certain response from the court. SSSPP works closely with the Michigan Department of Corrections (MDOC) to provide supervision of all probationers. Probationers are required to undergo frequent, scheduled, and random drug screenings while under supervision. They are also subjected to face-to-face monitoring by the court and MDOC to ensure probation compliance. Although the main goal is to increase compliance, SSSPP also strives to address any other needs of the probationer to help them to be successful and productive citizens once off probation.

<b>Swift and Sure Sanctions Probation Program</b>	<b>SSSPP</b>
Participants from previous year	18
New Participants Accepted	3
Discharged Participants	8
2020 Graduated Participants	3
<b>Active Participants 2020</b>	<b>13</b>



**Pretrial Services**

The Office of Pretrial Services monitors defendants released on bond and submits oral and written bond recommendations to the Circuit Court bench, and to judges and magistrates in the District Courts throughout Wayne County. Pretrial Services also calculates Preliminary Sentencing Guideline Reports for the Circuit Court Judges. These reports are used to assist in plea negotiations and management of the dockets. The Court, Wayne County, and the community benefit from the cost savings of decreased pretrial detention by identifying those defendants who can be safely released back to the community pending disposal of felony matters.

**Pretrial Services 2020 Statistics**

<b>BONDS</b>	
Written Bond Recommendations	942
Oral Bond Recommendations	300
<b>Total Bond Recommendations</b>	<b>1,242</b>
<b>SUPERVISION (Yearly Averages)</b>	
Total Defendants Monitored	2,033
Cumulative Total of Defendants Monitored	2,272
Compliance Rate	89.2%
Failure to Appear Rate	8.2%
<b>SENTENCING GUIDELINES</b>	
Sentencing Guidelines Processed	3,082
Percentage of Cases Guidelined	55%
<b>LEIN QUERIES</b>	<b>18,520</b>

**Family Division - Juvenile**

The Family Division – Juvenile is comprised of five Circuit Court Judges and one Probate Judge. Eleven Referees assist the judges by conducting hearings and preparing written recommendations and findings of fact, as well as conducting informal hearings, which include traffic and ordinance violations, school truancy, and consent matters. The Court also services parents with their children that may be incorrigible by filing incorrigibility petitions. There were 1,880 new case filings in the Family Division – Juvenile in 2020.

The judges and referees of the Juvenile Division continue to meet and exceed stringent time guidelines set by the State Court Administrative Office (SCAO) in Permanency Indicator Reporting (PIR). However, because of the impact of the COVID-19 pandemic, compliance with SCAO PIR guidelines have been compromised. The Juvenile Section took swift and appropriate action to continue its operations throughout the pandemic by using remote technology and conducting remote hearings.

The Court Administration Office of the Juvenile Division oversees various departments and operations to help ensure the best interest and well-being of children are served in protective cases and deterrent and rehabilitative measures are available in delinquency cases.

**Juvenile 2020 Statistics**



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	Designated*	Delinquency	Traffic	Child Protective	Total
<b>Pending Cases as of Jan. 1<sup>st</sup></b>	7	960	600	275	1,842
New Filings	6	1,115	115	644	1,880
Reopened Cases	2	363	25	0	390
<b>Total Caseload</b>	<b>15</b>	<b>2,438</b>	<b>740</b>	<b>919</b>	<b>4,112</b>
<b>Dispositions Resulting From:</b>					
Jury Verdicts	0	0	0	1	1
Bench Verdicts	0	34	0	248	282
Guilty Pleas/Admissions	7	402	2	167	578
Prosecutor Waiver	0	0	0	0	0
Traditional Waiver	0	0	0	0	0
Dismissed Incompetent	0	0	0	0	0
Dismissed by Party	0	57	0	0	57
Dismissed by Court	0	747	9	0	756
Dismissed/Withdrawn	0	0	0	23	23
Transferred	0	40	0	13	53
Diversion/Not Authorized	1	154	0	29	184
Designation Granted	0	0	0	0	0
Inactive Status	1	49	7	0	57
Not Charged	0	0	0	0	0
Dismissed: Denied after Hearing	0	0	0	0	0
Dismissed: Denied Ex Parte	0	0	0	0	0
Orders Issued after Hearing	0	0	0	0	0
Orders Issued Ex Parte	0	0	0	0	0
Orders Issued after Denial	0	0	0	0	0
<b>Total Dispositions</b>	<b>9</b>	<b>1,483</b>	<b>18</b>	<b>481</b>	<b>1,991</b>
<b>Pending Cases as of Dec. 31st</b>	<b>6</b>	<b>955</b>	<b>722</b>	<b>438</b>	<b>2,121</b>

\*These are criminal matters in which the juvenile has been designated as an adult.





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	Other Family*	Ancillary**	Total
<b>Pending Cases as of Jan. 1<sup>st</sup></b>	141	0	141
New Filings	577	0	577
Reopened Cases	0	0	0
<b>Total Caseload</b>	<b>718</b>	<b>0</b>	<b>718</b>
<b>Dispositions Resulting From:</b>			
Orders Issued Ex Parte	57	0	57
Orders Issued after Hearing	437	0	437
Petition Granted	0	0	0
Transferred	0	0	0
Dismissed: Denied Ex Parte	0	0	0
Dismissed: Denied after Hearing	33	0	33
Petition Denied	0	0	0
Dismissed by Party	87	0	87
Petition Withdrawn/Dismissed	0	0	0
Deferred	0	0	0
Case Type Change	0	0	0
<b>Total Dispositions</b>	<b>614</b>	<b>0</b>	<b>614</b>
<b>Pending Cases as of Dec. 31<sup>st</sup></b>	<b>104</b>	<b>0</b>	<b>104</b>

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Other Family includes name change, safe delivery, personal protection filed, emancipation of minors, infectious disease, parental waiver actions, and Young Adult Voluntary Foster Care.

\*\*Ancillary Proceedings includes guardianship and conservatorships, mental illness, as well as judicial admissions matters.



**Adoptions**

The Adoptions Unit is responsible for processing all adoptions for Wayne County residents. The Unit handled a total of 340 new filings in 2020. The Unit helps ensure permanently bonded families through the timely termination of parental rights, formal placement of children into approved homes, adoption finalization, and the delivery of efficient post-adoption services. In addition to the adoption petitions that were filed, 18 voluntary releases of Parental Rights and 183 requests for release of post-adoption information were processed.

**Adoptions 2020 Statistics**

2020 Filings	358
Voluntary Release of Parental Rights	18
Requests for Release of Post-Adoption Information	183
Pending Adoption Petitions as of January 1, 2020	149
New Filings	340
Reopened Cases	3
Total Caseload	693
Adoptions Finalized	332
Adoption Petitions Withdrawn	3
Adoption Petitions Dismissed	16
Total Dispositions	351
Pending Adoption Petitions as of December 31, 2020	157

**Assigned Counsel Services**

The Assigned Counsel Services (ACS) Unit is responsible for processing attorney assignments and scheduling attorneys as Emergency House Counsel and House Counsel to represent indigent parties. The Unit also addresses attorney assignment and payment inquiries and ensures that attorneys are available and dispatched to the courtrooms when needed. Due to COVID-19, the attorneys were unable to submit any paperwork to the ACS office in person. All paperwork submissions were transitioned to being submitted via email or fax. Attorneys were informed electronically and by telephone regarding reporting to hearings virtually using Zoom technology.

**Assigned Counsel Services (ACS) 2020 Statistics**

Attorney Assignment Scheduled	2,594
Orders of Appointment/Updated Petitions	426
Request for Emergency House Counsel Assignments	1,040
Notice of Removal of Assigned Counsel	316
Appearances	94
Attorney Payment/Assignment Inquiries	189

**Court Appointed Special Advocates Program**

The Court Appointed Special Advocates Program (CASA) plays a valuable role in child protective proceedings and services children in out-of-home placements. Volunteers are trained to serve as an extra set of eyes and ears for the Juvenile Jurists when making a decision regarding placement. By reviewing records, observing parenting time visits, attending family team meetings and other activities, CASA volunteers can make fact-based recommendations to the jurists. In 2020, most of meetings and home visits took place via Zoom or Face Time for the safety and well-being of the CASA volunteers and people we served.

CASA volunteers make recommendations regarding what is best for the children. In 2020, 11 new volunteers were trained and sworn in. This brought our total number of volunteers for the year of 2020 to 48. CASA was also able to close 11 cases for the year 2020. The total number of children served by CASA volunteers was 174. In addition, the CASA program maintains a donation-driven clothing closet. Donations are made through the “Wayne County Friends of CASA” and are tax deductible. Approximately 25 families and children combined have been served by the Clothes Closet. The program also provided book bags for children returning to school in-person and virtually along with various hygiene items. One hundred and fifty book bags were given to CASA children for the start of the school year via Quicken Loans and Wayne County Friends of CASA.

Due to Covid-19 the number of resources and services were greatly reduced in 2020 including the annual CASA Giving Tree Program. All National CASA seminars and conferences were cancelled for 2020, however, CASA staff was able to attend local trainings and conferences via Zoom.

**Juvenile Status Unit**

The Juvenile Status Unit provides services for certain youth on probation, as well as diverted youth whose petitions have not been made official. The Unit also provides services to families in which a parent is seeking help for a youth’s incorrigible behavior. Due to COVID-19 visits to the home and school were suspended. All monitoring was via telecommunication. Additionally, all public in-person incorrigible inquiries were received via phone, due to the public not being allowed in the building for the health and safety of all.

The Status Unit interviews, screens, and processes all youth admitted in the Wayne County Juvenile Detention Center 24 hours a day. The Unit’s 24-Hour Desk assists police agencies, the Department of Health & Human Services (DHHS), and the public during and outside of regular Court business hours. The Unit coordinates transportation for transfer cases within the state and also coordinates with interstate transportation through Interstate Compact. Additionally, the Unit provides pre-sentence and re-sentencing reports to the Court for designated cases and oversees fingerprinting for all new Court employees.



**Intake 2020 Statistics**

Interviews on Admittance Into Juvenile Detention Facility	790
Family Interviews	202
Informal Probation (Consent, Diversion, Incurrigible)	120
Designated Cases	19
Out County/Plea Under Advisement/Truancy	0
Petitions Filed	18

**Juvenile Drug Court**

The Supervised Treatment for Alcohol and Narcotic Dependency (S.T.A.N.D.) Program is a juvenile drug court program that was designed to eliminate a juvenile’s substance use and abuse and delinquent behavior. The program utilizes a non-adversarial approach, therapeutic jurisprudence, and case management to develop, coordinate, and monitor the juvenile’s treatment. It forges partnerships with other public agencies and community-based organizations to enhance the program’s effectiveness.

Participants in the S.T.A.N.D. Program are provided access to a continuum of alcohol and drug-related treatment services. The program also provides many other services such as family therapy, a parent group, tutoring, and mental health services. While the program uses various sanctions for failure to comply with the terms of a juvenile’s treatment plan, the Court focuses on incentives as rewards for the progress that a juvenile has made. Additionally, the program promotes participation in the pro-social activity by hosting annual baseball games, basketball games, and bowling tournaments for the participants and their families and friends.

The program lasts approximately one year, but the actual length of the program depends upon the juvenile’s progress. In some circumstances, if the juvenile successfully completes the program, the original charge will be dismissed, allowing the juvenile to maintain a clean juvenile record. After successful completion of the program, the youth participate in a formal graduation ceremony sharing their successes with family, friends, and other participants still enrolled in the program. In 2020, S.T.A.N.D. conducted its first Virtual Graduation. The graduates participated in a drive-through ceremony, with staff, friends, family, and community partners offering well-wishes via Zoom.

The S.T.A.N.D. Program is a very intense program; however, the benefits to the participants and their families are extraordinary. Not only are the youth substance free after completion of the program, but they are well prepared for a productive life without any further court involvement.

The 2020 highlights for the S.T.A.N.D. Program include increasing community partnerships. The Program Judge and Coordinator established professional relationships with two new community partners, “Project Boss Up” which provides group and individual mentoring services to male participants and “She Strong International” which provides group and individual mentoring services to female participants.

In light of the COVID-19 Pandemic, the S.T.A.N.D. Program was successful in securing approval from funders to provide tele-health therapeutic services to the participants. Substance abuse, mental health, anger management, and trauma-informed care groups were offered virtually. All services were conducted remotely with independent contracted service providers. The Program was also able to continue monitoring youth via Zoom, Facetime, and Skype. Participants attended case conferences via Zoom. Educational Advocates were able to work with schools to provide parents and participants assistance obtaining assignments, textbooks, and equipment for remote learning.

**Juvenile Drug Court 2020 Statistics**

Returning Participants	24
New Admissions	16
Total Participants in Program for the Year	40

**2020 Outcomes**

Total Participants	40
Removed Participants	7
Graduated	14
Active Participants at the end of 2020	19

**Juvenile Services – TIP – Truancy Intervention Project**

The Truancy Intervention Project (TIP) was launched during the 2013-2014 school year to address the rise of chronic absenteeism problems throughout the schools in Wayne County. Since the 2014-15 school year, TIP has expanded as a community outreach model for school districts providing support services to address and reduce school truancy problems. Students receive services from TIP to avoid formal court involvement. The Juvenile Court Referee conducts informal hearings with students and parents, referred by their school attendance officers, and if needed, law enforcement, social service agencies, and mental health providers in attendance. The representatives attending these hearings assist with the development of viable intervention plans for each student. While each case is unique, TIP always seeks to improve student attendance, promote academic achievement, facilitate greater parental involvement, and build strong partnerships with local service providers.



During the 2019-2020 school year, the following schools received TIP services, Detroit Public School Community District, Harper Woods, Redford, and Ecorse School Districts, as well as Annapolis High and O.W. Best Middle Schools (located in Dearborn Heights). Additionally, we have provided attendance information to assist schools throughout Wayne County. As of March 2020, school referrals to the program were suspended due to the COVID-19 pandemic. The schools participating in TIP in March 2020 began to provide instruction virtually/online throughout the remainder of the school year. TIP will continue to assist schools with truancy/attendance information while school districts assess, and work through their internal processes of tracking and addressing truancy issues while keeping the health and safety of all involved as a priority. TIP looks forward to eliminating school truancy and providing support services to schools throughout Wayne County.

<b>Truancy Intervention Project (TIP) Statistics</b>	
<b>School Year 2019-2020</b>	
Number of Students Referred by Schools	100
Number of Cases processed in Program	97
Number of Initial Hearings Scheduled	102
Number of Schools Participating in Program	5

**The Clinic for Child Study**

In March 2020, the Clinic for Child Study (Clinic) and Family Assessment, Mediation and Education (FAME) departments were merged under one department of Family Assessment Services. This department covers all assessment services within the Family Division of the Court.

The Clinic has been accredited through the Commission on Accreditation of Rehabilitation Facilities (CARF) since 2001. Our current accredited programs include Assessment and Referral (adults, children and adolescents) and Outpatient Treatment (children and adolescents).

The Clinic embarked on a transformation in 2020 to primarily provide assessment only services. In July 2020, the Clinic discontinued all ongoing services excluding the Sexual Awareness Information and Treatment (SAIT) program. All active cases were transitioned to a Community Management Organization (CMO) and/or a Community Mental Health Provider.

The Clinic provides the following services to the Juvenile Section:

**Delinquency**

- The Youth Assessment Screening Instrument (YASI) includes predictive risk for future court involvement, mental health concerns, adverse childhood experiences (ACES) items as well as youth strengths. The assessments will provide an early opportunity to determine the juvenile’s strengths, the risk of

recidivism, as well as any needs for mental health and/or substance use treatment.

- Global Appraisal of Individual Needs (GAIN) Short Screener is used in general populations to identify clients with behavioral health disorders.

Upon completion of the YASI and GAIN the results will be provided to assigned defense counsel, so they can advocate on behalf of their client for diversion from the official docket. Clinic staff will also provide immediate referrals to the youth and family after the assessment for any needed services including but not limited to mental health services, substance use services, housing, and education assistance.

- Competency/Criminal Responsibility Assessments
- Psychological Assessment for Designated Cases
- Eligibility Assessments for Juvenile Mental Health Court
- Initial social history and psychological assessment for Supervised Treatment for Alcohol and Narcotics Dependence (STAND).
- Delinquency Predisposition Assessments

Option 1: Defense shares Original YASI report + GAINSS (completed post-petition) with all parties and is entered into evidence

Option 2: Original YASI + Recommendation + GAINSS provided by Clinic to Jurist, Defense and Prosecution ***This option will be used for youth who did not have a YASI and GAINSS prior to the pretrial (if option 4 is not elected)***

Option 3: Updated YASI + Recommendation + GAINSS provided by Clinic to Jurist, Defense and Prosecution. (This is upon the request of any of the parties on a case by cases basis.)

Option 4: Original YASI + GAINSS + Full Pre-dispositional Assessment + Recommendation provided by Clinic to Jurist, Defense and Prosecution. (This is upon the request of the Jurist.) ***This option can also be used for youth who did not have a YASI and GAINSS prior to the pretrial.***

2<sup>nd</sup> YASI prior to termination (Care Management Organizations (CMOs) will notify the Clinic that they are planning to recommend termination). Clinic will provide the completed YASI to all parties for the Probation Review Hearing. This second YASI will be looking to see if the Risk for Recidivism has been reduced.

**Family Assessments**

- Best Interest Assessments
- Permanency Planning
- Custody and Parenting Evaluations when the case begins in Juvenile Court



- Adoption Home Study Assessments for guardians and family members petitioning the Court to adopt youth in their care.

**Treatment Services**

The Sexual Awareness Information and Treatment (SAIT) program was developed in 1989 to assist probationary youth before the Court for Criminal Sexual Conduct (CSC) offenses. This program was initially based on a psycho-educational model, but was later expanded to be a comprehensive treatment program for Juvenile Sex Offenders. The SAIT program is conducted as a closed group, with no members admitted after the third session. Youth are required to attend and participate in group for a total of 21 weeks and must repeat if they complete less than 17 sessions. Youth are also encouraged to participate in individual treatment sessions in preparation for the SAIT group. If substantial progress regarding inappropriate sexual behavior or other emotional issues is not apparent at the completion of the group, youth are referred for additional individual treatment sessions. The SAIT program is designed with curriculum appropriate for youth in the 15 to 18 year age range.

Due to COVID-19, the Clinic transitioned to conducting all services virtually via Zoom and continued to service the public via this method throughout the year.

**2020 Referrals/Consumers Served**

Family Assessments for Protective Hearings	108
Custody Assessment Referrals	0
Adolescent Assessments for Delinquency Disposition /Probation Planning	69
Adolescent Competency Assessment Referrals	48
Adolescent Criminal Responsibility Assessment Referrals	42
Adolescent Designated Assessment Referrals	1
Adolescent Assessments for S.T.A.N.D. Referrals	13
Adoption Assessments	16
YASI Assessments	168
Social History Only (subset of Dispositional, JMHC, STAND)	15
JMHC	7
Case Management (Intensive Probation and Diversion)	116
Clinic Treatment Unit Served	72
Home-Based Unit Served	20
Ongoing Psychiatric Services Served	18

**Juvenile Mental Health Court**

The Juvenile Mental Health Court (JMHC) is a problem-solving court that combines judicial supervision with community mental health and other ancillary services in an effort to reduce court contact and improve the quality of life for program participants.

JMHC strives to identify youth with mental health concerns and divert them from the formal court docket. The youth and families are connected to appropriate services in the community, with the goal of reducing the number of youth with mental health issues who reoffend, and to increase adherence to appropriate services for mental health issues by using a multi-disciplinary team approach to develop and monitor service plans and compliance.

Youth and families have weekly status review hearings and the supervising Circuit Court Judge closely monitors these cases. The Judge rewards progress through the program with various incentives, and handles non-compliance with graduated sanctions.

Clinical Assessments, Home-Based Therapy, Medication Reviews, and other Clinical Groups are provided by the Clinic for Child Study, Guidance Center, Lincoln Behavioral Services, Black Family Development, Southwest Counseling Solutions, Development Center, Northeast Guidance Center, Children’s Center, and Starfish Family Services. These agency partnerships developed in 2018, and have added the ability for JMHC to serve youth who do not receive Medicaid through the uses of the Severe Emotional Disturbance Waiver. Home-Based Therapy provides a therapist in the home for 2-20 hours per week, as needed by the participant. Parent Support Partners work with parents once per week, and Wraparound Services meet with the family several times per week. Psychiatric services are provided by each agency. Drug testing, assessment, and treatment referrals are handled through the Court’s Case Management Team.

In March 2020, JMHC suspended referrals due to COVID-19. A probation officer was added to the team, and is able to conduct home and school visits. He also monitors the tethers and ensures that the participants are adhering to the conditions in their court order. Due to COVID-19, in-person visits were suspended and probation officer monitoring and case conferences took place via Zoom. Ten youth successfully completed the program in 2020.

JMHC’s Education Advocacy service is changing, and in 2020, all participants with a need for education advocacy were assigned an attorney advocate from one of the five practicing attorney groups at the Juvenile Section.

In 2020, JMHC was again highlighted in the Wayne County System of Care’s Annual report to the Community, as a part of their spectrum of effective community based services for children and youth with Serious Emotional Disturbances.



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**Juvenile Mental Health Court 2020 Statistics**

Returning Participants	20
New Admissions	4
Graduates	10
Discharged	5
<b>Total Participants</b>	<b>9</b>

**Family Division – Domestic Relations**

The Family Division – Domestic Relations realized many successes in meeting the growing and diverse needs of families. As anticipated last year, the trends of increased self-representation and out-of-wedlock births greatly impacted the work of the Family Domestic Relations Division in 2020. Cases handled include divorce, paternity, personal protection, emancipation of minors, name changes, parental waivers, and infectious disease matters. Each of these case types may include matters concerning custody, support, parenting time, property, and other issues. In 2020, there were 15,787 new case filings in the Family Division – Domestic Relations Section.

**Domestic Relations 2020 Statistics**

	Divorce w/Child	Divorce No Child	Paternity	UIFSA*	Support	Other Domestic**	Total
<b>Pending Cases as of Jan. 1<sup>st</sup></b>	1,332	1,135	3,282	102	3,152	225	9,228
New Filings	2,016	2,491	5,379	49	5,433	419	15,787
Reopened Cases	47	35	17	0	18	17	134
<b>Total Caseload</b>	<b>3,395</b>	<b>3,661</b>	<b>8,678</b>	<b>151</b>	<b>8,603</b>	<b>661</b>	<b>25,149</b>
<b>Dispositions Resulting From:</b>							
Bench Verdicts	62	32	1	0	0	4	99
Defaults, Uncontested, Settled	1,479	1,895	776	18	899	283	5,350
Transferred	0	1	0	0	0	0	1
Dismissed by Party	504	543	345	46	475	166	2,079
Dismissed by Court	199	135	2,090	0	2,335	24	4,783
Inactive Status	3	1	0	0	0	9	13
Case Type Change	0	0	0	0	0	0	0
<b>Total Dispositions</b>	<b>2,247</b>	<b>2,607</b>	<b>3,212</b>	<b>64</b>	<b>3,709</b>	<b>486</b>	<b>12,325</b>
<b>Pending Cases as of Dec. 31<sup>st</sup></b>	<b>1,148</b>	<b>1,054</b>	<b>5,466</b>	<b>87</b>	<b>4,894</b>	<b>175</b>	<b>12,824</b>

\*These cases were filed under the Uniform Interstate Support Family Support Act and the Court was asked to establish paternity or to establish or modify child support in matters where the custodial party and the child lived outside of Michigan.

\*\*These matters are custody actions and other family matters.



**Personal Protection Order (PPO)**

The Family Division – Domestic Relations has a Personal Protection Order (PPO) docket to serve the civil personal protection order needs of domestic abuse, violence, and stalking victims. In 2020, the PPO docket processed 5,672 new cases.

**Personal Protection Order 2020 Statistics**

	Domestic Relations	Non-Domestic Relations	Juvenile	Total
<b>Pending Cases as of Jan. 1<sup>st</sup></b>	<b>12</b>	<b>7</b>	<b>0</b>	<b>19</b>
New Filings	4,103	1,5	22	5,672
Reopened Cases	220	163	2	385
<b>Total Caseload</b>	<b>4,335</b>	<b>1,7</b>	<b>24</b>	<b>6,076</b>
<b>Dispositions Resulting From:</b>				
Orders Issued Ex Parte	2,642	37	4	3,025
Orders Issued after Hearing	12	1	0	13
Transferred	0	0	0	0
Dismissed: Denied Ex Parte	1,463	1,173	18	2,654
Dismissed: Denied after Hearing	197	145	2	344
Dismissed by Party	5	1	0	6
Orders Issued after Denial	16	18	0	34
Case Type Change	0	0	0	0
<b>Total Dispositions</b>	<b>4,335</b>	<b>1,7</b>	<b>24</b>	<b>6,076</b>
<b>Pending Cases as of Dec. 31<sup>st</sup></b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Family Division - Friend of the Court**

The Third Circuit Friend of the Court (FOC) is the largest FOC in Michigan with over 275,000 active domestic relations cases. The FOC is an administrative arm of the Circuit Court responsible for investigating, reporting, and making recommendations to the Court on matters of custody, parenting time, and support of minor children; and providing mediation as an alternative method of dispute resolution.

The FOC’s mission of encouraging positive relations and ensuring financial security for the children and families is accomplished through the collective efforts of the Referee Department, the Case Establishment Department, the Legal Division, Information Services Division, the Court Clerical Services Department, the FOC Scheduling Office, the Family Assessment, Mediation, and Education Department, and Administrative Operations. Friend of the Court referees, attorneys, and their support staff process referrals to establish paternity and family support obligations. The attorneys assist the Family Division-Domestic Relations judges at review hearings to ensure that the “best interests of the children” are served. Once support is established, the departments work in concert to ensure collections. Over 5,304 hearings were scheduled to ensure child support compliance.

The Family Assessment, Mediation, and Education (FAME) department of the FOC is comprised of two units. The Family Evaluation, Mediation, and Counseling Unit (FEMC) provides court-ordered evaluations and mediations for families where the parents are in conflict regarding custody and/or parenting time. Dispute Resolution Unit (DRU) partners with Wayne Mediation Center and serves the increasing need for mediation and alternative dispute services in Domestic Relations. DRU also coordinates both Court-funded and grant-funded family education programs. FAME offers parent education for divorcing and never married parents who live apart from each other. FAME also coordinates supervised visitation. Through the State Court Administrative Office – Access and Visitation Grant, the Court has contracted with Growth Works, Inc. to conduct supervised parenting time.



**FOC 2020 Statistics**

Caseload Open FOC Dockets	275,853
Medical Support Notices Issued	54,231
Custody and Child Support Reports and Recommendations	8,012
Hearing Held by Referees	14,887
Child Support Show Cause Hearings	5,304
Bench Warrant Issued	1,246
Bench Warrant Arrests	2,334
Custody and Parenting Time Enforcement Requests Processed	1,481
<b>Amount of Child Support Collected for the Year</b>	<b>\$332,115,593</b>

**FOC Child Support Outreach 2020**

<b>Community Partners</b>	<b>Number of Participants</b>
Salvation Army William Booth Legal Aid Clinic	234
Focus Hope	18
United Auto Workers Vote Center	58
ACCESS	27
Starfish Family Services	13
La Sed	41
Team Wellness Center	10
Lawton Parole Center (Returning Citizens)	8
Detroit Legal Services Clinic	1
<b>Total</b>	<b>410</b>

**The Impact of COVID-19 on the Family Division – Domestic Relations**

Like all aspects of life in 2020, the Family Division – Domestic Relations underwent many changes due to COVID-19. These changes include:

- All Judges and Referees began using Zoom for hearings, so that parties and attorneys could appear in virtual courtrooms instead of having to appear in person for hearings.
- Electronic filing options for all court filings, including Personal Protection Orders, were implemented.
- The Friend of the Court implemented various ways to conduct customer service virtually, including adding a customer service voicemail line, dedicated customer service email box and encouraging parties to utilize the two way communication feature in the MiChildSupport account access tool.
- Friend of the Court outreach changed to a virtual setting, where parties can walk in to the Friend of the Court partner locations and contact a Friend of the Court representative by phone.

The Friend of the Court continues to experience backlogs in various departments due to the COVID-19 pandemic. The Friend of the Court continues to examine processes to make them more efficient and timely and staff continues to work hard to ensure that the backlogs are effectively managed.





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**THIRD CIRCUIT COURT**

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		<u>FY 2019-2020</u>	<u>FY 2020-2021</u>	<u>FY 2020-2021</u>	<u>FY 2021-2022</u>	<u>Increase /</u>	<u>FY 2022-2023</u>	
		<u>Actual</u>	<u>Adopted Budget</u>	<u>Amended Budget</u>	<u>Adopted Budget</u>	<u>(Decrease) From</u>	<u>Projected Budget</u>	
							<u>Amended</u>	
<b>00101</b>	<b>General Fund</b>							
<b>130</b>	<b>Third Circuit Court</b>							
	State Grants and Contracts	0	0	0	0	0	0	
	<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	
	<b>Expenditures</b>							
	Services and Contractual Serv	6,573,471	7,686,829	7,686,829	7,974,937	288,108	7,974,937	
	Operating Transfers Out	7,611,175	7,611,175	7,611,175	7,611,175	0	7,611,175	
	<b>Total Expenditures</b>	<b>\$14,184,646</b>	<b>\$15,298,004</b>	<b>\$15,298,004</b>	<b>\$15,586,112</b>	<b>\$288,108</b>	<b>\$15,586,112</b>	
<b>00260</b>	<b>Michigan Indigent Defense Commission</b>							
<b>130</b>	<b>Other Third Circuit Court Programs</b>							
	<b>Revenues</b>							
	State Grants and Contracts	12,119,642	17,274,964	17,274,964	17,274,964	0	17,274,964	
	Charges, Fees, and Fines	647,092	25,000	25,000	25,000	0	25,000	
	Interest Income	232,593	0	0	0	0	0	
	Operating Transfers In	7,906,613	7,611,175	7,611,175	7,611,175	0	7,611,175	
	<b>Total Revenues</b>	<b>\$20,905,940</b>	<b>\$24,911,139</b>	<b>\$24,911,139</b>	<b>\$24,911,139</b>	<b>\$0</b>	<b>\$24,911,139</b>	
	<b>Expenditures</b>							
	Services and Contractual Serv	14,941,303	24,251,728	24,251,728	24,496,662	244,934	24,535,294	
	Travel	121,687	104,400	104,400	104,400	0	104,400	
	Other Charges	326,237	430,261	430,261	185,327	(244,934)	146,695	
	Non Capital Assets	0	124,750	124,750	124,750	0	124,750	
	<b>Total Expenditures</b>	<b>\$15,389,227</b>	<b>\$24,911,139</b>	<b>\$24,911,139</b>	<b>\$24,911,139</b>	<b>\$0</b>	<b>\$24,911,139</b>	
<b>00292</b>	<b>Juv. Justice and Abuse/Neglect</b>							
<b>130</b>	<b>Other Third Circuit Court Programs</b>							
	<b>Revenues</b>							
	State Grants and Contracts	2,054,612	1,840,004	1,840,004	1,772,685	(67,319)	1,772,685	
	Local Grants and Contracts	2,690,737	1,980,242	1,980,242	1,921,165	(59,077)	1,921,165	
	Charges, Fees, and Fines	58,365	88,000	88,000	88,000	0	88,000	
	Operating Transfers In	159,544	319,087	319,087	504,071	184,984	504,071	
	<b>Total Revenues</b>	<b>\$4,963,258</b>	<b>\$4,227,333</b>	<b>\$4,227,333</b>	<b>\$4,285,921</b>	<b>\$58,588</b>	<b>\$4,285,921</b>	
	<b>Expenditures</b>							
	Personnel	2,179,975	2,008,032	2,008,032	2,027,594	19,562	2,018,419	
	Fringe Benefits	919,084	627,681	627,681	689,089	61,408	728,770	
	Pension	378,620	536,260	536,260	552,294	16,034	565,380	
	Materials and Supplies	14,935	58,275	58,275	45,324	(12,951)	45,324	
	Services and Contractual Serv	383,481	639,027	639,027	704,414	65,387	666,177	
	Travel	52,351	89,192	89,192	73,700	(15,492)	73,654	
	Operating Expenses	40,263	196,120	196,120	37,891	(158,229)	42,424	
	Rentals	9,394	15,108	15,108	9,600	(5,508)	9,400	
	Other Charges	89,712	54,638	54,638	143,015	88,377	133,373	
	Non Capital Assets	0	3,000	3,000	3,000	0	3,000	
	<b>Total Expenditures</b>	<b>\$4,067,816</b>	<b>\$4,227,333</b>	<b>\$4,227,333</b>	<b>\$4,285,921</b>	<b>\$58,588</b>	<b>\$4,285,921</b>	



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	<u>FY 2019-2020</u> <u>Actual</u>	<u>FY 2020-2021</u> <u>Adopted Budget</u>	<u>FY 2020-2021</u> <u>Amended Budget</u>	<u>FY 2021-2022</u> <u>Adopted Budget</u>	<u>Increase /</u> <u>(Decrease) From</u> <u>Amended</u>	<u>FY 2022-2023</u> <u>Projected Budget</u>
<b>00834 Third Circuit Ct Capital Projs</b>						
<b>401 Capital Programs</b>						
<b>Revenues</b>						
Interest Income	8,826	0	0	0	0	0
Other Financing	0	1,100,000	1,100,000	1,100,000	0	1,100,000
<b>Total Revenues</b>	<b>\$1,136,340</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$0</b>	<b>\$1,100,000</b>
<b>Expenditures</b>						
Capital	474,440	1,100,000	1,100,000	1,100,000	0	1,100,000
<b>Total Expenditures</b>	<b>\$474,440</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$0</b>	<b>\$1,100,000</b>
<b>00835 Circuit Court</b>						
<b>130 Circuit Court - Other Circuit Court Programs</b>						
<b>Revenues</b>						
Federal Grants and Contracts	95,477	740,914	740,914	529,914	(211,000)	529,914
State Grants and Contracts	839,271	1,049,211	1,049,211	1,174,402	125,191	1,177,663
Charges, Fees, and Fines	336,175	135,000	135,000	50,000	(85,000)	0
Other Revenue	0	30,000	30,000	0	(30,000)	0
<b>Total Revenues</b>	<b>\$1,270,923</b>	<b>\$1,955,125</b>	<b>\$1,955,125</b>	<b>\$1,754,316</b>	<b>\$(200,809)</b>	<b>\$1,707,577</b>
<b>Expenditures</b>						
Personnel	518,943	443,132	443,132	461,568	18,436	460,200
Fringe Benefits	171,561	153,392	153,392	163,290	9,898	172,721
Pension	217,704	116,130	116,130	123,464	7,334	126,569
Materials and Supplies	10,765	115,357	115,357	18,300	(97,057)	17,800
Services and Contractual Serv	385,542	1,021,857	1,021,857	914,242	(107,615)	855,760
Travel	36,744	39,020	39,020	33,321	(5,699)	32,630
Operating Expenses	5,005	5,730	5,730	3,296	(2,434)	4,262
Other Charges	9,292	60,507	60,507	36,835	(23,672)	37,635
Non Capital Assets	1,210	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$1,356,765</b>	<b>\$1,955,125</b>	<b>\$1,955,125</b>	<b>\$1,754,316</b>	<b>\$(200,809)</b>	<b>\$1,707,577</b>



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**THIRD CIRCUIT COURT**

**Financial Report**

	FY 2019-2020 Actual	FY 2020-2021 Adopted Budget	FY 2020-2021 Amended Budget	FY 2021-2022 Adopted Budget	Increase / (Decrease) From Amended	FY 2022-2023 Projected Budget
<b>00835 Circuit Court</b>						
<b>132 Circuit Court - General Fund Supported</b>						
<b>Revenues</b>						
Federal Grants and Contracts	2,464,594	1,800,000	1,800,000	2,200,000	400,000	2,200,000
State Grants and Contracts	3,196,416	3,673,244	3,673,244	3,579,227	(94,017)	3,130,987
Charges, Fees, and Fines	4,166,740	2,943,720	2,943,720	3,417,500	473,780	3,417,500
Interest Income	330,148	0	0	0	0	0
Other Financing	0	1,063,555	1,063,555	942,564	(120,991)	942,564
Operating Transfers In	62,798,106	68,807,837	68,677,837	76,588,575	7,910,738	77,611,963
<b>Total Revenues</b>	<b>\$72,957,305</b>	<b>\$78,288,356</b>	<b>\$78,158,356</b>	<b>\$86,727,866</b>	<b>\$8,569,510</b>	<b>\$87,303,014</b>
<b>Expenditures</b>						
Personnel	15,391,243	17,366,175	17,366,175	17,580,515	214,340	17,510,698
Fringe Benefits	3,908,142	4,880,764	4,880,764	5,619,657	738,893	5,933,866
Pension	3,903,796	4,522,283	4,522,283	4,679,638	157,355	4,770,594
Materials and Supplies	785,907	1,044,600	1,044,600	911,000	(133,600)	902,000
Services and Contractual Serv	43,689,417	43,845,794	43,715,794	51,246,521	7,530,727	51,535,384
Travel	256,211	240,400	240,400	275,500	35,100	239,500
Operating Expenses	2,472,353	1,980,778	1,980,778	2,209,076	228,298	2,225,512
Rentals	2,277,667	2,749,227	2,749,227	2,587,318	(161,909)	2,586,818
Other Charges	1,889,655	1,483,248	1,483,248	1,424,170	(59,078)	1,424,171
Non Capital Assets	124,311	61,000	61,000	61,000	0	41,000
<b>Total Expenditures</b>	<b>\$78,127,254</b>	<b>\$78,288,356</b>	<b>\$78,158,356</b>	<b>\$86,727,866</b>	<b>\$8,569,510</b>	<b>\$87,303,014</b>
<b>00836 Friend of the Court</b>						
<b>130 Friend of the Court Fund</b>						
<b>Revenues</b>						
Federal Grants and Contracts	17,583,104	21,286,733	21,286,733	22,848,957	1,562,224	22,967,739
State Grants and Contracts	1,852,964	1,782,700	1,782,700	1,836,149	53,449	1,836,149
Charges, Fees, and Fines	3,619,472	2,318,500	2,318,500	2,618,500	300,000	2,618,500
Interest Income	275,838	0	0	0	0	0
Other Revenue	720,505	600,000	600,000	600,000	0	600,000
Other Financing	0	900,000	900,000	900,000	0	900,000
Operating Transfers In	6,761,624	6,627,397	6,627,397	6,876,617	249,220	6,991,841
<b>Total Revenues</b>	<b>\$30,813,506</b>	<b>\$33,515,330</b>	<b>\$33,515,330</b>	<b>\$35,680,223</b>	<b>\$2,164,893</b>	<b>\$35,914,229</b>
<b>Expenditures</b>						
Personnel	10,013,890	12,809,262	12,809,262	13,346,288	537,026	13,347,286
Fringe Benefits	3,012,600	3,614,326	3,614,326	4,107,820	493,494	4,334,507
Pension	3,385,297	4,090,349	4,090,349	4,301,445	211,096	4,366,026
Materials and Supplies	235,769	293,000	293,000	335,500	42,500	335,500
Services and Contractual Serv	7,140,908	8,482,534	8,482,534	9,413,318	930,784	9,329,470
Travel	53,586	90,000	90,000	90,000	0	90,000
Operating Expenses	416,171	477,439	477,439	492,432	14,993	518,020
Rentals	3,506,874	3,388,420	3,388,420	3,383,420	(5,000)	3,383,420
Other Charges	29,593	65,000	65,000	65,000	0	65,000
Capital	0	150,000	150,000	70,000	(80,000)	70,000
Non Capital Assets	43,240	55,000	55,000	75,000	20,000	75,000
<b>Total Expenditures</b>	<b>\$27,837,928</b>	<b>\$33,515,330</b>	<b>\$33,515,330</b>	<b>\$35,680,223</b>	<b>\$2,164,893</b>	<b>\$35,914,229</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$132,047,272</b>	<b>\$143,997,283</b>	<b>\$143,867,283</b>	<b>\$154,459,465</b>	<b>\$10,592,182</b>	<b>\$155,221,880</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$141,438,076</b>	<b>\$159,295,287</b>	<b>\$159,165,287</b>	<b>\$170,045,577</b>	<b>\$10,880,290</b>	<b>\$170,807,992</b>
<b>GENERAL FUND SUBSIDY</b>	<b>\$9,390,804</b>	<b>\$15,298,004</b>	<b>\$15,298,004</b>	<b>\$15,586,112</b>	<b>\$288,108</b>	<b>\$15,586,112</b>



## DEPARTMENT OF CORPORATION COUNSEL

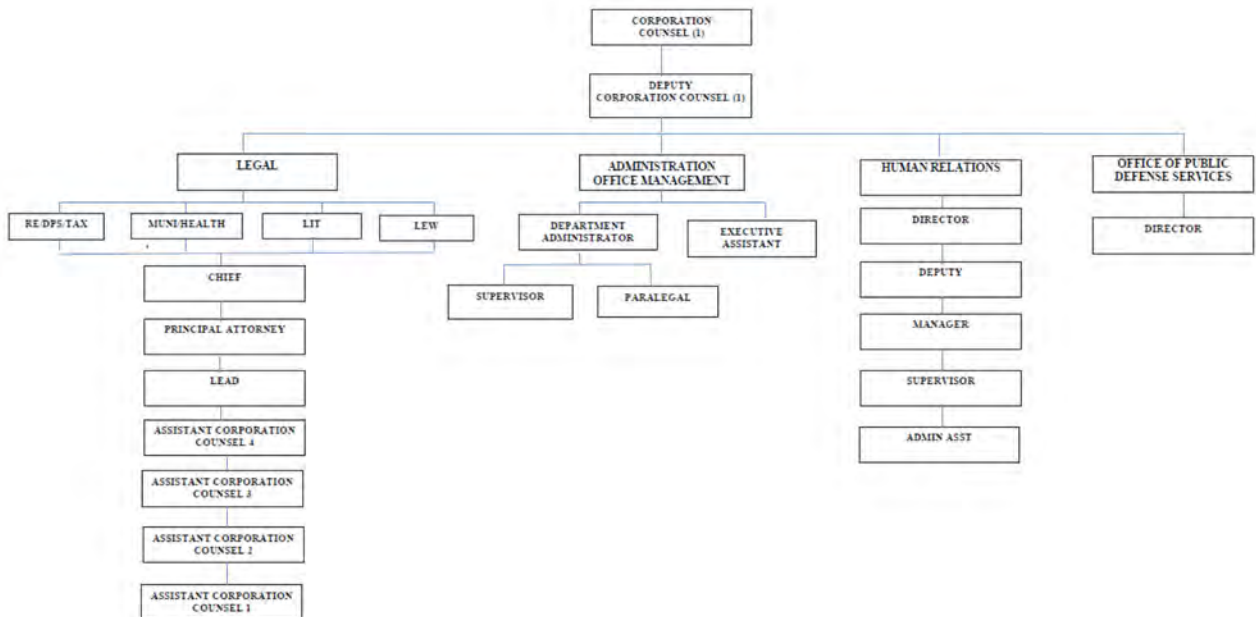
### MISSION

The Mission of the Department of Corporation Counsel is to provide legal representation, litigation, legal advice and counsel to benefit Wayne County departments, agencies and elected officials, so they can legally fulfill their official duties. Further, the mission of the Human Relations Division is to ensure equal access and opportunity to all businesses that seek to provide goods and services to Wayne County - while fostering inclusion, diversity, integrity and encouraging the entrepreneurial spirit.

### Budget Summary All Funds

	FY 2019-20	FY 2020-21	FY 2021-2022	FY 2022-2023
	Budget	Budget	Adopted	Projected
<b>Total Departmental Expenditures</b>	\$ 8,482,500	\$ 9,933,228	\$ 12,710,928	\$ 12,710,828
<b>Departmental Revenue</b>				
Charges, Fees, and Fines	\$ 8,482,500	\$ 9,933,228	\$ 12,710,928	\$ 12,710,828
<b>Total Revenue</b>	\$ 8,482,500	\$ 9,933,228	\$ 12,710,928	\$ 12,710,828
<b>General Fund General Purpose</b>	\$ -	\$ -	\$ -	\$ -
<b>Total Budgeted Positions</b>	<b>48</b>	<b>53</b>	<b>54</b>	<b>54</b>

Contact: **James W. Heath**, Corporation Counsel  
500 Griswold St., 30th Floor - Detroit, MI. 48226 - Phone (313) 224-0055





**DEPARTMENT OF CORPORATION  
COUNSEL  
Major Activities and Descriptions**

**LEGAL DIVISION:**

**ADMINISTRATIVE:**

The Administrative team is responsible for the procurement of goods and services, contract management, process improvement, human resources management, technology requests, performance management and finance/accounting issues. These services provide department management with the resources they need to assist clients and constituents in a timely manner.

**LITIGATION:**

The General Litigation team provides attorney consultations, litigation, and legal support services to County Departments and elected officials so they can reduce liability, exposure, and operating costs in the general litigation.

**LABOR EMPLOYMENT AND WORKERS' COMPENSATION:**

Labor, Employment, Workers' Compensation (LEW) team provides attorney consultations, litigation, and legal support services to County Departments and elected officials so they can reduce liability, exposure, and operating costs in the labor, employment and workers' compensation areas, including litigation and appeals.

**REAL ESTATE, TAX, PUBLIC SERVICES:**

The Real Estate, and Tax and Public Services team provides legal counsel and representation to Wayne County Departments and elected officials and provides legal services including timely consultation, document preparation, review, procurement services and representation to support all county development, infrastructure, environmental and tax related activities.

The Real Estate attorneys provide legal advice, negotiate and facilitate the sale and purchase of real property on behalf of the County. In addition, these attorneys negotiate leases on behalf of County Departments and elected officials.

The Public Service attorneys oversee transactions regarding County infrastructure projects and legal issues regarding environmental concerns of the County.

The Tax attorneys provide legal consultation, representation and procurement services to the County Treasurer and the County's Equalization Division, so that local property taxes are collected and property assessments are defended according to the law.

**MUNICIPAL and HEALTH:**

The Municipal and Health team provides legal advice, contract support services, and legal representation so that County Departments and elected officials can make informed legal decisions about their business needs.

In addition, these attorneys provide contract review, interpretation, drafting and negotiating; legal research and written and verbal legal advice; and education of county employees about County policies and laws so that they can be compliant with the legal requirements involved in their respective departments.

**HUMAN RELATIONS/BUSINESS INCLUSION DIVISION:**

The Human Relations Division administers the County's Business Inclusion and Diversity Program, which provides business enterprise certification, monitors compliance of the County Inclusion Program, outreach and education services to business partners so they can compete equitably and become successful in the County procurement process.

**OFFICE OF PUBLIC DEFENSE SERVICE**

Wayne County Office of Public Defense Services (OPDS) provides criminal defense representation at trial court level. The OPDS is state funded through annual grants from the Michigan Indigent Defense Commission (MIDC). The OPDS will manage the transition and assume responsibility for the entire indigent defense system in Wayne County's Third Circuit Court.



## Fiscal Year 2020/2021 Accomplishments & Highlights

- Corporation Counsel continues to oversee the various contracts entered into by the County to complete the design, construction, and management of the new Criminal Justice Center.
- The Litigation and LEW teams defended numerous federal and state lawsuits against the County, resulting in the granting of numerous dispositive motions in favor of the County.
- Attorneys from the Municipal and Health and the Real Estate, Public Services and Tax teams negotiated agreements, which resulted in savings to the County's General Fund.
- The Real Estate attorneys worked with the County Land Bank to continue its expedited quiet title program.
- The Real Estate attorneys aided various County departments on disposing of excess real and personal property.
- The Real Estate attorneys aided with the timely distribution of millions of dollars in pandemic aid in a compliant manner
- The Real Estate attorneys aided, advised, and drafted agreements to support the various HUD programs the County administers.
- The Real Estate attorneys aided in the implementation and compliance of brownfield plans and tax increment financing plans.
- The Public Services attorneys participated in Detroit Water and Sewage Department (DWSD) rate simplification process to change the foundational way revenue requirements are calculated for DWSD customers.
- The Public Services attorneys assisted in securing State Revolving Fund financing for sewage disposal system improvements.
- The Public Services attorneys negotiated a new Steam Purchase Agreement with Detroit Thermal, which created a savings of at least \$150,000 with the potential of saving over \$400,000.
- The Public Services attorneys advised on multiple permit, abandonment and vacation actions for DPS.
- The Public Services attorneys assisted with a revision of the Stormwater Ordinance.
- The Public Services attorneys assisted with securing 6 new PACE-lender funded projects in Wayne County.
- The Public Services Attorneys advised and resolved several claims and assisted with litigation matters related to public services
- The Tax team successfully represented the Treasurer in over-300 Objection to Foreclosure cases which consumes a significant amount of Tax Team time between January and June of each year.
- The Tax team assisted with delinquent taxpayer enrollment into payment plans.
- The Tax team successfully defended substantially all circuit court and appellate challenges to the tax foreclosure of property due to the granting of our motions for summary disposition and dismissals of lawsuits.
- The Tax team drafted and facilitated vendor contracts in support of the tax collection/foreclosure-auction process, foreclosure prevention, etc.
- The Tax team drafted and facilitated vendor contracts for various services required by the Wayne County Treasurer's Office, including banking services, Property Tax Administration ("PTA") support, time clocks, cash recyclers, media services, financial education services, etc.
- The Tax team provided legal assistance and consultation in regards to multiple FOIA responses throughout the year.
- The recovery on behalf of the Treasurer by the Tax Team totaled \$289,912.93 (\$112,500 + \$177,412.93)
- Public Services attorneys recovered \$287,336.23 in unpaid insurance proceeds related to the flawed reconstruction of the Jefferson Avenue Bascule Bridge.



- The Public Services attorneys negotiated numerous IGAs with local municipalities related to roads and parks.
- The Municipal and Health team provided legal assistance to County Boards, including the Retirement Commission, the Election Commission, Board of Canvassers and Health Choice Board.
- The Municipal and Health team provided legal assistance with approximately 1,400 FOIA responses and over 300 consultations for multiple County departments.
- The Municipal and Health team extensively researched and developed FOIA training that is now available online to current and new FOIA officers and alternates. The seven training modules are updated as changes to the FOIA statute occur.
- The Municipal and Health team updated Wayne County's Freedom of Information Act Procedures and Guidelines and Wayne County's Summary of FOIA Procedures and Guidelines.
- The Municipal and Health team advised FOIA officers and alternates regarding the handling of FOIA requests during the furlough period, while working remotely, and after returning to work, and developed templates for extension and multi-purpose response letters.
- The Municipal and Health team provided legal assistance and consultations with multiple complex, comprehensive FOIA responses for multiple County departments, as well as ongoing FOIA training throughout the year for new FOIA Officers and Alternates.
- The Municipal and Health team negotiated major contracts related to: medical and mental health services for the County Jails and Juvenile Detention Facility; administration of County benefits to County employees and retirees.
- The Municipal and Health team, with lead attorney Janet Anderson-Davis, served as legal counsel to the County Clerk, Election Commission, and Board of Canvassers, successfully defended numerous election related lawsuits, including short notice filings in federal and state courts, and provided extensive legal advice and support on election issues, including recounts and recall petitions, and other matters arising during and after the 2020 election cycle. In this report, the team would like to give special recognition to Ms. Anderson-Davis, who is retiring after almost 40 years of public service as an attorney for Corporation Counsel and Wayne County.
- The Municipal and Health attorneys provided legal assistance to the Panel for the Appointment of Wayne County Sheriff following the untimely passing of Sheriff Benny Napoleon.
- The Municipal and Health team provided legal assistance and consultations to County departments on a wide variety of issues, including Senior Services, Department of Health, Human and Veterans Services, the Medical Examiner's office, the County Clerk, and the Sheriff's Department.
- The Municipal and Health team, working with Benefits Administration, published four RFP's for services on behalf of County employees related to benefits for Medical and Prescription, Dental and Vision, Benefits Administration, and the County's Health Reimbursement Arrangement.
- The Municipal and Health team negotiated three major medical contracts, including five additional contracts related to benefits.
- The Municipal and Health team assisted Management and Budget, Health, Human and Veterans Services, and the Veterans' Services Division with the drafting of four contracts for the benefit of the County.
- The Municipal and Health team successfully resolved two FOIA lawsuits, which challenged the Sheriff's Office law enforcement exemptions.
- The Municipal and Health team assists



the Sheriff's Department by facilitating the subpoena process for records.

- The Municipal and Health team assists the Medical Examiner's Office by facilitating the subpoena process for court records.
- The Municipal and Health team, three days per week, litigates involuntary civil commitments in Probate Court in order to get treatment to mentally ill individuals who pose a risk of danger to themselves or others.
- The Municipal and Health team assists the County and the Department of Health, Human and Veterans Services by providing advice and guidance on many health law issues, including: maintaining healthcare privacy and giving compliance guidance regarding HIPAA, FERPA, and other confidentiality laws, assisting with recent projects regarding the right to privacy for prisoners, for academic research, for internal auditing, and for investigative information, and providing support for HealthChoice and the County healthcare plans, including advice on no-fault reform, transgender issues, capitated payments, and claims coordination and payment.
- The Municipal and Health team successfully assisted Personnel/HR Division with the rescission and/or renegotiation of several contracts deemed to be non-essential during the COVID 19 pandemic.
- The Municipal and Health team has assisted with contracts, including modifications, renewals, and RFPs, for the departments of Management and Budget; Health, Human & Veterans Services; Corporation Counsel; and Information Technology; and for the County Executive. This includes contracts for State and Federal lobbying services, and for the scanning and digitization of court files and other documents housed in County buildings to reduce physical storage space and associated operational costs. Also, of significance during this current pandemic, is assistance provided with regard to the IT contracts for remote-work needs including laptops and VPN services.
- The Municipal and Health team researched and drafted memoranda on issues that impact the voting rights of Wayne County residents, including "prison gerrymandering," Census participation, and State ID cards for jail inmates.
- The Municipal and Health team continues to provide advice to County departments to assist with legal issues and ensure compliance with County, State and Federal laws.
- The Municipal and Health team assisted the Wayne County Executive Protection Unit in the drafting of Standard Operating Procedures.
- The Municipal and Health attorneys also completed several projects that transitioned into the team during the last year.
  - Secured 23.7 million-dollars in state aid for indigent defense improvements during FY 2020 – 2021.
  - Favorably positioned the County for an additional claim of 4.9 million-dollars in state aid for CJC construction costs.
  - Secured funding for and participated directly in the hiring of several new employees for the Wayne County Office of Indigent Defense Services;
  - Successfully navigated an aggressive state audit of MIDC grand fund use;
  - Guided County leadership with the strategic use of \$183M in CARES grants, capturing significant funds for County payroll. These grant funds offset the County's tax revenue loss from COVID-19 in FY 2020 – 2021.
  - Identified and formally filed a claim for approximately \$200k





- in unclaimed property to which Wayne County is entitled.
- Counseled WCERS through the technical aspects of the CARES Act. Drafted ordinance amendments to permit county employees to benefit from enhanced borrowing against defined contribution assets.
  - In partnership with the Commission Fiscal Advisor, developed a lucrative proposal for derivative investment of County cash reserves; and
  - Successfully dismissed cases with significant County exposure.
- The Human Relations/Business Inclusion Division provides business enterprise certification and outreach services to business partners so they can compete equitably and become successful in the County's procurement process. Additionally, working closely with the Wayne County Airport Authority and USDOT in certifying Disadvantaged Business Enterprises (DBE) to compete for federal contracting opportunities.
  - The Human Relations/Business Inclusion Division works with USDOT to provide bonding education throughout the County. The USDOT's Bonding Education Program is designed to provide small and disadvantaged businesses tools and resources required to compete for transportation projects. Served as a Bonding Education program facilitator for three workshops and provided one on one counseling sessions for businesses in the program.
  - The HR/BI team has made it a practice to encourage those businesses who are applying for Federal certifications to also seek cross certification of all applicable Wayne County categories; thus strengthen the pool of bid ready vendors.
  - The Human Relations/Business Inclusion Division administers the County's Title VI / LEP Plan and ADA programs. The division has reviewed the Title VI/LEP Plan and made needed adjustments and posted it on the County Website.
  - The Human Relations/Business Inclusion Division has incorporated local inclusion language and requirements in several development agreements. Over the past two year the Division has worked with developers to insurance compliance of the terms in the agreements.
  - The Human Relations/Business Inclusion Division continues to be involved with construction of the County's Justice Complex the Jail Project. The Division assists with the compliance and monitoring of the project.
  - The Human Relations/Business Inclusion Division has worked with the Rock and Barton Malow with outreach and recruiting of local businesses to ensure there are County vendors and residents working on the Wayne County Criminal Justice Center project.
  - The division also is monitoring the contracting and workforce reporting to help the project stay on task for it's inclusion goals. If there is a deficiency and/or issue arising with reporting the division proactively notifies and advises the builder/prime of a need to correction.
  - HR/BI has worked with the Builder, County's Project consultant, Owners advocate and County Procurement division to create a virtual outreach and business readiness program to recruit local vendors to ensure a robust vendor pool for the FF & E bids of the WCCJC project.
  - The LEW team continues to defend the County from federal and state lawsuits against claims for sexual harassment, discrimination and retaliation. The team has aggressively defended all cases, filing dismissal motions on all pending federal cases. One federal case was dismissed on motion.



- The LEW team has continued to work diligently on COVID-19 related employment issues in the workplace, including reviewing current orders from MDHHS, MIOSHA and CDC guidelines.
- The LEW team drafted the County's COVID-19 Preparedness Plan and has continued to update and edit the Plan and the County's Working Safely Protocols.
- Several members of the LEW team are on the COVID-19 Oversight Committee. These members participate in weekly meeting and respond to questions from the County's Workplace Plan Supervisors regarding COVID-19 issues.
- The LEW team provides daily client consultations regarding COVID-19 workplace issues from the County's departments/offices, covering issues such as application of the Families First Coronavirus Response Act (FFCRA) benefits, ADA, FMLA and leaves of absence; COVID testing and vaccination issues; quarantine issues and protocols in the office concerning the wearing of masks and social distancing.
- The LEW team assists Personnel/HR with managing the subpoena response process regarding subpoenas for personnel records in accordance with Bullard-Plawecki and County policies.
- The LEW team assists Personnel/HR with the investigation of internal complaints of discrimination, harassment and/or retaliation.
- The LEW team currently represents and defends against all EEOC/MDCR complaints of discrimination, harassment and/or retaliation, with no lawsuits filed by the federal or state government agencies against the County.
- The LEW team continually works with Benefits Administration and Mackinaw Administrators to defend and settle workers' compensation claims, with a focus on settlement of cases more than 10 years old, resulting in significant savings to the County.
- The LEW team has assisted Benefits Administration and Mackinaw in over 100 cases filed by employees who allegedly contracted COVID-19 at work.
- The LEW team assists Labor Relations with CBA negotiations and interpretation/implementation of contract language.
- The LEW team, in conjunction with outside counsel, is representing the County in an ADA investigation brought by the Department of Justice.
- The LEW team assists P/HR with defending unemployment claims.
- The LEW team assists Benefits with issues/questions concerning employee/retiree entitlement to health care, stipends, Amann and life insurance benefits.
- The LEW team is monitoring and assisting as necessary, outside counsel in the Opioid Litigation.
- The LEW team, as members of the WC policy review working group in conjunction with P/HR and Labor Relations, continues to review and revise P/HR county-wide policies.
- The LEW team provides daily client consultations on all labor/employment issues.
- The LEW Team defended an arbitration brought on behalf of Medicare Stipend Recipients who challenged the HRA program and the resulting pending settlement will save the County and the class members from significant tax liability.
- The LEW team has provided legal counsel and, drafted legal opinions regarding all COVID-19 related labor/employment issues, including testing and vaccinations, ADA and HIPAA issues. In addition, the team has drafted new forms for employees who need a leave of absence due to quarantine.
- The LEW team provides representation for the WCERS' board meetings and all disability issues
- During the 2020 year, the Litigation team took in over ninety new matters.



- The Litigation team provides regular client counsel on an as requested basis.
- The Litigation team prevailed in two wrongful death actions in the Court of Appeals, one in the Michigan Supreme Court and one in the Sixth Circuit.
- The Litigation team had fourteen lawsuits dismissed based on the filing of dispositive motions and successfully negotiated settlement of nine lawsuits in the County's best interests.
- The Litigation team successfully prevented a permanent injunction from issuing against the Wayne County Sheriff regarding conditions of confinement in the Wayne County Jail related to their response to the COVID-19 pandemic.
- The Litigation team successfully argued and prevented the Court ordered closure of Wayne County Jail Division II.
- The Litigation team defended nearly a dozen County employees who were subpoenaed to testify at depositions on various non-county related matters.
- The Litigation team handles all subpoenas issued to the County Clerk related to issuance of Concealed Pistol Licenses.
- The Litigation team successfully defended the County Clerk's statutory disqualification of Concealed Pistol Licenses in multiple appeals.
- The Litigation team successfully defended the County in Michigan Department of Civil Rights matters, wherein citizens alleged that they were discriminated against based on race and disability.
- The Litigation team works with and oversees outside counsel and a handful of litigation cases.
- The Legal Division, three days per week, litigate involuntary civil commitments in Probate Court in order to get treatment to mentally ill individuals who pose a risk of danger to self or others.
- Wayne County/Corporation Counsel hired Robin Dillard-Russaw as the OPDS Director, an important first step to ensure continued leadership and continuity of vision for the new office.
- The OPDS Assigned Counsel Administrator began work on January 25, 2021, and Jill Tines began work as IT Manager on March 8, 2021. Hiring of additional staff is underway and expected to be completed by end of FY21.
- As anticipated in Wayne County's 2020 compliance plan, NDS has assumed the responsibility for training both its own staff, and the wider assigned counsel panel of Wayne County attorneys.
- Wayne County submitted its revised FY21 plan and cost analysis plan to the State of Michigan which includes fee increases for private assigned counsel handling 75% of the County's caseload; event-based fees would double from their 1998 levels, and increases for preparation activities in life offense cases;
- Established the OPDS Investigator/Expert Program allowing for two criminal defense attorneys to manage the Defense Use of Investigators and Experts, a function previously overseen by the Third Circuit Court
- Administrators continue to approve requests and payments via email and phone, and a 2020 increase in fees for assigned counsel's investigation and preparation of cases is intended to encourage use of the resource.
- Early investigation of criminal histories in nearly every case assigned to private counsel, a practice increasingly in place for cases assigned to the public defender office
- Increased training of both assigned counsel and investigators on effective use of investigation services;
- Increased training of both assigned counsel and defender office attorneys on effective use of expert services
- Contact with counsel assigned in serious felonies that are most likely to need more investigation and expert services; and
- Follow-up contacts with assigned counsel to determine whether needs have



changed during the course of representation.

### New Initiatives for Fiscal Year 2021/2022

- 2020/2021 The Human Relations/Business Inclusion Division will provide Several virtual outreach/business readiness workshops. The division will look to create educational short videos in a variety of topics that can be placed on our website to assist businesses.
- The Human Relations/Business Inclusion Division will restart the implement of a new Certification and Inclusion Compliance system that will take the place of the Current TCM (Procure to Pay) scheduled to be replaced this year with the new ERP system. This effort was placed on hold along with the ERP system in 2020.
- The Human Relations/Business Inclusion Division is enhancing the diversity and inclusion programming with the continued development of the local business inclusion program. This program is designed to foster more business opportunities for County Certified businesses and connect them with economic opportunities.
- The Human Relations/Business Inclusion Division, as the Jail Project continues, will continue working with the Project team regarding Local Business Inclusion and community outreach planning and monitoring.
- HR/BI team is exploring an opportunity working with new programming targeting small/minority businesses with the Airport Authority.
- The Administrative team will provide continuing education programming to the Legal Division.
- The Real Estate team will assist with the County capital plan to reduce the County's need for leased space.
- The Real Estate Team continues to advise on and negotiate potential leases for County functions.
- The Real Estate Team provided advice and assisted with the negotiation, contracts, and closing of the DDOT Land Swap deal for the Criminal Justice Complex.
- The Real Estate Team continues to advise on the Criminal Justice Complex construction and related issues.
- The Real Estate Team provided a reasonable interpretation of the Storm Water Ordinance facilitating the reasonable handling of small site redevelopment while preserving environmental concerns.
- The Tax Team advises the FOIA Division of the Wayne County Treasurer's Office in the response to such requests.
- The Real Estate team is negotiating a potential transfer of the Rouge Valley Sewage Disposal System to the Great Lakes Water Authority.
- The Real Estate team is assisting DPS-Environment with the implementation of the Rouge Valley Sewage Disposal System Long Term Corrective Action Plan.
- Real Estate attorneys are assisting with the new format of HUD CDBG Action Plan funds as well as newly released CDBG-CV funds issued pursuant to the CARES Act in response to the coronavirus pandemic.
- The Public Services attorneys assisted in WCDPS achieving American Public Works Association (APWA) accreditation designation.
- The LEW team is working with P/HR and LR to revise and edit existing County policies with a goal to make the policies more accessible to County employees.
- The LEW team is working on development of workplace gender transition guidelines.



- The Municipal and Health attorneys will continue to work closely with Executive leadership, the Wayne County Local Public Health Department, and other County departments on managing a myriad of complex and often time-sensitive legal and operational issues arising from the COVID-19 pandemic.
- The Municipal and Health team will continue to work closely with the County Clerk, Election Commission, and Board of Canvassers to assist with legal issues that encompass elections at the County, State, and Federal levels.
- The Municipal and Health team attorneys served on the Evaluation Committee for Comprehensive Jail Medical Services and will assist with the contract for this essential function.
- In the past year, Health Law has seen a renewed focus and continues to be of significant importance to the Municipal and Health Division. Our experienced team was at the forefront of the County's response, while working to maintain confidentiality of information and simultaneously investigate and fight COVID-19. The COVID-19 pandemic necessitated the drafting and review of Public Health Orders, Advisories, Emergency Management Act Orders, analysis of issues related to COVID-19 testing, workplace protocols, vaccination planning, and interpretations of the Governor's numerous Emergency Orders and MDHHS Epidemic Orders.
- All Public Health contracts handled by the Municipal and Health team for the fiscal year were provided on time, including multiple complex agreements involving procurement and negotiations. Additionally, matters involving tribal placement of children, the tripartite nature of agricultural extension services, and the rights and responsibilities of caring for juveniles as well as the ongoing development of COVID-19 intake policies and protocols for the JDF were new this year.
- Within the Municipal and Health team, procurement of juvenile services and other new programs have started this year, and will be completed in the year ahead, as work to contain the pandemic continues.
- Municipal and Health attorneys will continue to participate in weekly COVID-19 Oversight Committee meetings and respond to inquiries regarding public health matters, as requested.
- Municipal and Health attorneys will continue to participate in thrice-weekly COVID-19 Response Team meetings with the Wayne County Local Health Department.
- The Municipal and Health team is working with the LEW team in reviewing, revising and updating the County's COVID-19 Preparedness Plan and the County's Working Safely Protocols.
- The Administrative team continues to move the Department into web-based and electronic platforms for case, document, and file management. The Department was the first in the County to move to Sharepoint, and we anticipate moving our matter management system to a web-based platform as well. This not only reduces paper waste and storage requirements, but also enables the Department to efficiently work remotely.
- The Litigation team anticipates conducting several jury trials, as courts begin to allow trials to be held.
- The Litigation team continues to represent the County in COVID-19 related litigation arising in the Wayne County Jail.
- Organization of the OPDS as a Wayne County Department, with procurement authority, approved by the Wayne County Commission in May 2021.
- Additional considerations for 2022 are the following:
  - Establishing the legal structure for the OPDS within the context of the County Charter mandates;



*Wayne County  
Adopted Budget 2021-2022 and Projected 2022-2023*

- Convening stakeholder groups to develop a strategic plan within the context of the technical assistance grant from the BJA's Center for Court Innovation;
- Developing effective performance measures for the OPDS, public defender office, and private assigned counsel
- Developing a case management system that will provide the data to measure performance and improve accountability;
- Developing and starting the OPDS research project that is the subject of an amendment to the MIDC's 2018 planning grant to the County;
- Planning for the transition of Wayne County's current event-based attorney fee schedule to an hourly fee schedule;
- Planning for the most effective mix of workload allocation between the public defender office and private assigned counsel;
- Working with the Third Circuit Court, County Management and Budget and OPDS staff to transition the payment process for vendors in the indigent defense system, including assigned counsel.



**Wayne County**  
*Adopted Budget 2021-2022 and Projected 2022-2023*

**DEPARTMENT OF CORPORATION COUNSEL**

**Financial Report**

		FY 2019-2020 Actual	FY 2020-2021 Adopted Budget	FY 2020-2021 Amended Budget	FY 2021-2022 Adopted Budget	Increase / (Decrease) From Amended	FY 2022-2023 Projected Budget
<b>00101</b>	<b>General Fund</b>						
<b>210</b>	<b>Corporation Counsel</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	7,016,241	9,933,228	9,933,228	12,710,928	2,777,700	12,710,828
	<b>Total Revenues</b>	<b>\$7,016,241</b>	<b>\$9,933,228</b>	<b>\$9,933,228</b>	<b>\$12,710,928</b>	<b>\$2,777,700</b>	<b>\$12,710,828</b>
	<b>Expenditures</b>						
	Personnel	2,910,040	4,964,462	4,964,462	5,205,957	241,495	5,200,757
	Fringe Benefits	1,080,409	1,552,810	1,552,810	1,775,752	222,942	1,880,892
	Pension	1,121,061	1,281,925	1,281,925	1,371,440	89,515	1,406,138
	Materials and Supplies	41,280	57,708	57,708	70,300	12,592	70,300
	Services and Contractual Serv	605,950	823,550	823,550	1,376,995	553,445	1,300,295
	Travel	8,500	33,500	33,500	44,000	10,500	44,000
	Operating Expenses	43,020	64,678	64,678	55,957	(8,721)	65,896
	Rentals	357,092	812,459	812,459	696,891	(115,568)	696,891
	Other Charges	0	229,543	229,543	1,854,815	1,625,272	1,795,866
	Non Capital Assets	44,023	112,593	112,593	258,821	146,228	249,793
	<b>Total Expenditures</b>	<b>\$6,211,375</b>	<b>\$9,933,228</b>	<b>\$9,933,228</b>	<b>\$12,710,928</b>	<b>\$2,777,700</b>	<b>\$12,710,828</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>		<b>\$7,016,241</b>	<b>\$9,933,228</b>	<b>\$9,933,228</b>	<b>\$12,710,928</b>	<b>\$2,777,700</b>	<b>\$12,710,828</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>		<b>\$6,211,375</b>	<b>\$9,933,228</b>	<b>\$9,933,228</b>	<b>\$12,710,928</b>	<b>\$2,777,700</b>	<b>\$12,710,828</b>
<b>GENERAL FUND SUBSIDY</b>		<b>\$(804,865)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

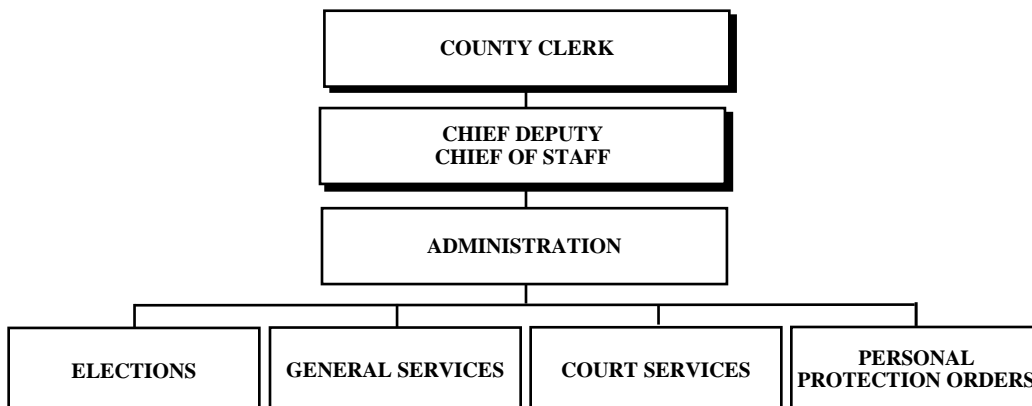


## COUNTY CLERK

### MISSION

To provide and promote efficient, timely, world-class services at a fair cost to the residents of Wayne County, as well as other members of the public requiring our services. To carry out the statutory obligations of administering all federal, state and County elections conducted in Wayne County. The Wayne County Clerk, among many other constitutional and statutorily mandated functions, serves as the Clerk of the Third Judicial Circuit Court of Michigan. The Clerk is also the Keeper of Records for the County of Wayne and the Fiduciary/Trustee for all court escrowed funds; to carry-out the statutory functions mandated by these positions effectively and to the benefit of the Wayne County residents.

<i>Budget Summary All Funds</i>				
	FY 2019-20	FY 2020-21	FY 2021-2022	FY 2022-2023
	Budget	Budget	Adopted	Projected
<b>Total Departmental Expenditures</b>	\$ 27,812,026	\$ 26,371,661	\$ 29,729,567	\$ 30,048,514
<b>Departmental Revenue</b>				
Licenses and Permits	\$ 945,000	\$ 963,864	\$ 963,864	\$ 965,125
Federal Grants and Contracts	401,556	363,899	363,899	363,899
State Grants and Contracts	550,000	-	-	-
Interest and Dividends	12,600	67,430	67,430	69,453
Charges, Fees, and Fines	22,773,206	21,982,686	23,477,404	23,796,192
Interest Income	94,000	116,398	116,398	118,983
<b>Total Revenue</b>	\$ 24,776,362	\$ 23,494,277	\$ 24,988,995	\$ 25,313,652
<b>General Fund General Purpose</b>	\$ 3,035,664	\$ 2,877,384	\$ 4,740,572	\$ 4,734,862
<b>Total Budgeted Positions</b>	<b>281</b>	<b>281</b>	<b>294</b>	<b>294</b>
Contact: <b>Cathy M. Garrett</b> , County Clerk				
211 Coleman A. Young Municipal Center - Two Woodward Ave., Detroit, MI. 48226 - Phone (313) 224-6262				







**MAJOR ACTIVITIES AND DESCRIPTIONS**

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**DIVISION OF ADMINISTRATION:** Provides overall department management and direction. Sets departmental goals and objectives as well as general and quality control standards, ensures goal congruence. Monitors and evaluates departmental operations, and takes the necessary corrective actions to ensure performance is in line with goals and objectives and their respective timelines.

**DIVISION OF ELECTION:** This division is responsible for coordinating and successfully administering and canvassing all federal, state, county and cross-jurisdictional school district elections conducted in Wayne County as well as monitoring compliance with Michigan Campaign Finance laws for county and local candidates and political action committees. The Elections Division serves as an administrative officer to the Board of Election Commissioners, Board of County Canvassers and the Apportionment Commission.

**GENERAL SERVICES DIVISION:**

**VITAL RECORDS UNIT:** The Wayne County Clerk serves as the general Recorder of official records. The Vital Records Unit is responsible for recording all births and deaths in Wayne County including the City of Detroit. The Division also processes Vital Records applications and handles the issuance of marriage licenses, concealed pistol licenses, notary commissions, assumed names and co-partnership certificates; and records them in the County's Books of Record. The division has 3 office locations, the 2 Downtown Offices; Coleman A Young Municipal Center (CAYMC) and 400 Monroe, and also, the Westland Satellite Office. The Satellite Office serves as in-takes for the Main Office.

**THE COUNTY CLERK'S SATELLITE OFFICE:**

The County Clerk has 1 Satellite Offices, located at 3100 Henry Ruff Road, Westland, MI. This office provides residents of Wayne County a much longed-for choice of alternative service locations to Downtown Detroit and eliminated for them, the need for long commuting to Downtown Detroit. This office has been closed due to CDC social distancing standards.

**DIVISION OF ARCHIVAL/IMAGING:** The County Clerk is the keeper of records for the County of Wayne and the Third Circuit Court. Then County Clerk's Office, through its Archival Division, stores and maintains non-active records for all County Departments. The Clerk's Office current records storage and retrieval methods, had been a manual process that requires a considerable upgrade. This long awaited system upgrade has commenced to the delight of all the stakeholders. An Imaging and archival company, Konica Minolta has just been engaged to develop and implement a state-of-the-art Electronic Imaging System for the Clerk's Office, thereby, bring to fruition, the Clerks long-standing plan to acquire a modern Imaging and Archival System. This acquisition will lead to the digitization of all stored records from the year 1992 through 2016, and beyond.

**FISCAL DIVISION:** The Fiscal Division consists of the following units: The Accounting/Cash Management Unit which is responsible for the collection and accounting for all cash flowing into the Office of the Wayne County Clerk. The division also includes an Internal Audit Unit that handles all internal audit functions and other related accounting task. The Budget Unit is responsible for the preparation and administration of all departmental budgets, budget projections, analysis and forecasts. The Budget Unit also handles the current Monthly Allotment variance analysis and the preparation of the resulting deficit monitoring reports. The Grants Unit is responsible for grants exploration, grants application processing and procurement, as well as grants administration. The Fiscal division is in the process of acquiring a Department-wide Cashiering System.

**COURT SERVICES DIVISION:** The Court Services Division is made up of three major sub-divisions: Civil/Family, Juvenile and Criminal Divisions. The Civil/Family sub-division is divided into Domestic and Family matters. The Court Clerk Services Unit trains and supervises the court clerks who are assigned to each judge serving in the Third Circuit Court. The court clerks record The Court's decisions, update and maintain all case files and other records contained in the court's Case Management System (Odyssey). They administer oaths, take verdicts and assist in carrying out other court functions incidental to the hearing of civil/criminal cases.

**CASE INITIATION UNIT:** The Case Initiation Unit handles the initiation of all new cases. The cases are initiated by entering them into the newly acquired Court's Odyssey System, a Case Management System. The Unit also handles the generation of case numbers, case labels, summons and the assignment of the respective cases processed, to the respective Judges of the Third Circuit Court.

**PERSONAL PROTECTION ORDER (PPO)**

**DIVISION:** The PPO Unit located in Suite 928 of the Coleman A. Young Municipal Center, handles the initiation of PPO cases, provides counseling to prospective filers of PPO Cases, assists them with the preparation of paperwork for restraining orders and additional paperwork for the Michigan State Police. The Unit also enters restraining orders into the Lien System. The office is designed to serve as a "one stop shop"; handling the filing of PPOs, providing counseling, assisting in the filing of all the necessary paperwork in a single office location.



***FISCAL YEAR 2020-2021 ACCOMPLISHMENTS AND HIGHLIGHTS***

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The County Clerk has just selected a new county-wide elections system—the Dominion Voting System. The Clerk’s Election Division administered the Nov. 7th 2017 Consolidated Election as well as the May 8th, Special and the August 7th Primary Elections successfully and efficiently. All related jurisdictional reimbursements to the County, for the administration, canvassing and recounts related to the November Elections expenses have been made to the County, while that of the May Special and August Primary, will be paid in due course.

The County Clerk’s Office has added a new tender option to its medium of payment for the department’s services. Customers can now pay for the services/products offered by the Clerk’s Office by credit or debit card. Remote deposit capacity has also been introduced in the Clerk’s Cash Management Unit, whereby checks are scanned directly to the bank, thereby, saving the County some expense of paying for armored carrier’s check pick-up services.

A new state of the art Campaign Finance Reporting and Disclosure System has now been deployed and is being used for the County’s Campaign Finance operations. The

system has just been updated to accommodate many recent changes in the State’s Campaign Finance Law. A new provision has been made by the County Clerk’s Office, for the provision of Custom Voter Reports to customers who need the product.

The statutory due diligence for the escheating of unclaimed property in the Clerk’s custody has been completed, with all the unclaimed Restitution fund more than two years old escheated to the state Crime Victims Fund. The escrow and trust accounts have been reconciled and brought up to date and prepared for further scheduled escheatments.

The Court’s new case management system, Odyssey, in the Clerk’s Family, Criminal and Juvenile Divisions of the Court Services Activity is being upgraded to make it more user-friendly and compliant with the department’s business process/requirements. The State’s E-filing Project has now moved from its pilot stage to a full-fledged Program, “MiFile”, encompassing many other case-types apart from the initial CK type.

***NEW INITIATIVES FOR FISCAL YEAR 2021-2022***

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The Clerk’s Office has completed the vendor review and selection process for the Vital Records Management System. The Implementation and development of the system has commenced and is about 90% complete. The contract for the Project was awarded to Granicus Corporation, a Colorado company with a registered office in Denver.

As the Keeper of all County departments in-active records as well as court records, efforts towards the implementation of an Integrated Imaging System for records conversion, records management, digitization, indexing, retrieval and archival of these records, are

already on-going, and is geared in part, to the County saving a lot of money on storage space and records management.

The Clerk’s Office has completed the contract process for obtaining a new department wide cashiering system.

All of the above systems once implemented, will take the Clerk’s Office as well as Wayne County into the 21st Century technologically.

***IMPACT ON OPERATIONS***

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The Clerk’s Operation has been adversely impacted by the many unfilled positions which as a result of the prevailing Executive Order, freezing departmental expenditures, could not be filled. These unfilled vacancies are causing backlogs and failure to meet deadlines and

thereby, negatively impacting the Clerk’s ability to provide the mandate services at the levels mandated.



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**OFFICE OF THE COUNTY CLERK**

**Financial Report**

		FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Increase /	FY 2022-2023
		Actual	Adopted Budget	Amended Budget	Adopted Budget	(Decrease) From	Projected Budget
						Amended	
<b>00101</b>	<b>General Fund</b>						
<b>191</b>	<b>County Elections</b>						
	<b>Revenues</b>						
	State Grants and Contracts	465,654	0	0	0	0	0
	Charges, Fees, and Fines	41,530	96,028	96,028	96,028	0	99,496
	<b>Total Revenues</b>	<b>\$507,184</b>	<b>\$96,028</b>	<b>\$96,028</b>	<b>\$96,028</b>	<b>\$0</b>	<b>\$99,496</b>
	<b>Expenditures</b>						
	Personnel	437,577	638,975	847,475	648,548	(198,927)	648,548
	Fringe Benefits	85,667	136,460	152,402	149,950	(2,452)	157,630
	Pension	90,147	103,355	103,355	108,008	4,653	110,741
	Materials and Supplies	844,001	765,300	764,300	765,800	1,500	765,800
	Services and Contractual Serv	286,568	545,611	553,611	739,658	186,047	738,435
	Travel	1,373	13,188	13,188	2,188	(11,000)	2,188
	Operating Expenses	10,725	21,789	22,789	20,947	(1,842)	22,410
	Rentals	51,040	56,041	56,041	53,394	(2,647)	53,394
	Other Charges	2,338	5,770	56,770	5,770	(51,000)	6,000
	Non Capital Assets	7,978	47,300	196,478	36,300	(160,178)	36,300
	<b>Total Expenditures</b>	<b>\$1,817,415</b>	<b>\$2,333,789</b>	<b>\$2,766,409</b>	<b>\$2,530,563</b>	<b>\$(235,846)</b>	<b>\$2,541,446</b>
<b>00101</b>	<b>General Fund</b>						
<b>215</b>	<b>County Clerk</b>						
	<b>Revenues</b>						
	Licenses and Permits	747,560	963,864	963,864	963,864	0	965,125
	Federal Grants and Contracts	227,457	363,899	363,899	363,899	0	363,899
	State Grants and Contracts	0	0	0	0	0	0
	Charges, Fees, and Fines	3,047,826	4,095,200	4,095,200	4,095,200	0	4,186,505
	Interest Income	37,645	30,235	30,235	30,235	0	30,235
	Other Financing	0	0	0	0	0	0
	<b>Total Revenues</b>	<b>\$4,060,487</b>	<b>\$5,453,198</b>	<b>\$5,453,198</b>	<b>\$5,453,198</b>	<b>\$0</b>	<b>\$5,545,764</b>
	<b>Expenditures</b>						
	Personnel	1,616,000	2,306,178	2,366,178	2,571,688	205,510	2,571,688
	Fringe Benefits	555,382	722,706	742,182	885,062	142,880	936,175
	Pension	545,737	592,471	609,038	675,528	66,490	692,619
	Materials and Supplies	136,024	275,103	275,103	320,503	45,400	320,503
	Services and Contractual Serv	1,592,313	1,367,480	1,372,480	2,509,313	1,136,833	2,515,366
	Travel	10,568	32,540	32,540	26,540	(6,000)	26,540
	Operating Expenses	216,639	354,027	354,671	351,117	(3,554)	356,301
	Rentals	344,777	368,131	370,107	345,313	(24,794)	345,313
	Other Charges	23,803	31,300	31,300	31,300	0	31,300
	Non Capital Assets	1,942	42,885	35,909	42,871	6,962	42,871
	<b>Total Expenditures</b>	<b>\$5,043,185</b>	<b>\$6,092,821</b>	<b>\$6,189,508</b>	<b>\$7,759,235</b>	<b>\$1,569,727</b>	<b>\$7,838,676</b>
<b>00101</b>	<b>General Fund</b>						
<b>217</b>	<b>County Clerk - Court Services</b>						
	<b>Revenues</b>						
	Interest and Dividends	66,136	67,430	67,430	67,430	0	69,453
	Charges, Fees, and Fines	14,896,355	17,791,458	17,791,458	19,286,176	1,494,718	19,510,191
	Interest Income	113,506	86,163	86,163	86,163	0	88,748
	<b>Total Revenues</b>	<b>\$15,075,997</b>	<b>\$17,945,051</b>	<b>\$17,945,051</b>	<b>\$19,439,769</b>	<b>\$1,494,718</b>	<b>\$19,668,392</b>



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**OFFICE OF THE COUNTY CLERK**

**Financial Report**

	FY 2019-2020 Actual	FY 2020-2021 Adopted Budget	FY 2020-2021 Amended Budget	FY 2021-2022 Adopted Budget	Increase / (Decrease) From Amended	FY 2022-2023 Projected Budget
<b>Expenditures</b>						
Personnel	6,614,555	9,767,395	9,767,395	10,255,451	488,056	10,255,451
Fringe Benefits	2,362,359	3,035,178	3,035,178	3,480,390	445,212	3,679,645
Pension	2,386,867	2,529,612	2,529,612	2,713,273	183,661	2,778,043
Materials and Supplies	87,958	120,720	115,720	166,720	51,000	115,720
Services and Contractual Serv	1,806,684	1,973,128	1,978,128	2,303,454	325,326	2,303,454
Travel	41,495	47,200	47,200	47,200	0	47,200
Operating Expenses	76,582	93,713	93,713	80,295	(13,418)	95,893
Rentals	361,804	361,805	368,145	378,486	10,341	378,486
Other Charges	3,185	4,300	4,300	4,300	0	4,300
Non Capital Assets	758	12,000	5,660	10,200	4,540	10,200
<b>Total Expenditures</b>	<b>\$13,742,247</b>	<b>\$17,945,051</b>	<b>\$17,945,051</b>	<b>\$19,439,769</b>	<b>\$1,494,718</b>	<b>\$19,668,392</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$19,643,669</b>	<b>\$23,494,277</b>	<b>\$23,494,277</b>	<b>\$24,988,995</b>	<b>\$1,494,718</b>	<b>\$25,313,652</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$20,602,847</b>	<b>\$26,371,661</b>	<b>\$26,900,968</b>	<b>\$29,729,567</b>	<b>\$2,828,599</b>	<b>\$30,048,514</b>
<b>GENERAL FUND SUBSIDY</b>	<b>\$959,178</b>	<b>\$2,877,384</b>	<b>\$3,406,691</b>	<b>\$4,740,572</b>	<b>\$1,333,881</b>	<b>\$4,734,862</b>

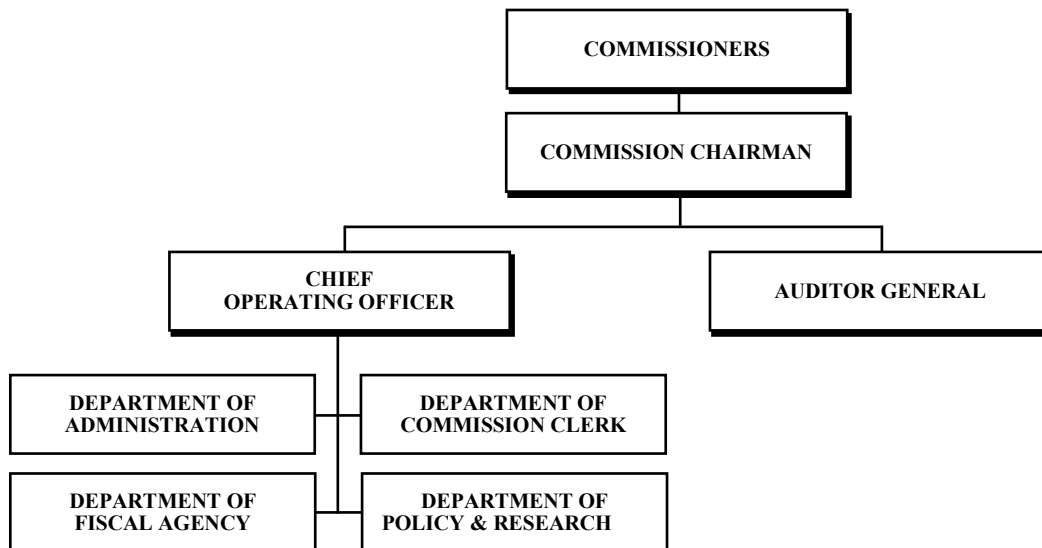


## COUNTY COMMISSION

### MISSION

The County Commission forms the legislative branch of Wayne County government. The Commission has 15 elected members. The Commission is committed to open government and fiscal integrity. The chief role of the Commission is to adopt the annual County budget and to enact ordinances. The Commission also approves contracts, appointments, and rules. Through its legislative authority, the Commission provides meaningful oversight of executive branch activities to provide assurance to the citizens and other stakeholders of the County that they receive their full value for each dollar expended by the County.

<i>Budget Summary All Funds</i>				
	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023
	Budget	Budget	Adopted	Projected
<b>Total Departmental Expenditures</b>	\$ 10,029,709	\$ 10,181,495	\$ 10,093,207	\$ 10,206,435
<b>Departmental Revenue</b>				
Charges, Fees, and Fines	\$ 1,478,69	\$ 1,768,17	\$ 1,539,68	\$ 1,539,68
<b>Total Revenue</b>	\$ 1,478,69	\$ 1,768,17	\$ 1,539,68	\$ 1,539,68
<b>General Fund General Purpose</b>	\$ 8,551,01	\$ 8,413,31	\$ 8,553,52	\$ 8,666,74
<b>Total Budgeted Positions</b>	<b>49</b>	<b>49</b>	<b>49</b>	<b>49</b>
Contact: <b>Alisha R. Bell</b> , Chairwoman 500 Griswold St., 7th Floor - Detroit, MI. 48226 - Phone (313) 224-0876				





## COUNTY COMMISSION

### **MAJOR ACTIVITIES AND DESCRIPTIONS**

**COMMISSIONERS:** The Wayne County Commission approves and oversees the County’s budget. They also approve contracts; draft, adopt, amend and repeal ordinances and resolutions; and make appointments to various boards and commissions.

The work of the Commission is done through open, public committees. There are seven Standing Committees: (1) Ways and Means, (2) Audit, (3) Economic Development, (4) Government Operations, (5) Health and Human Services, (6) Public Safety, Judiciary and Homeland Security and (7) Public Services. Each committee researches and debates issues that come under its jurisdiction and makes recommendations for action by the full Commission. The full Commission meets formally throughout the year on the first and third Thursdays of each month to review committee recommendations and act upon them. It also meets in scheduled meetings as a Committee of the Whole to provide an additional public forum for extensive discussion of issues with broad interest before full board action.

**DEPARTMENT OF ADMINISTRATION:** The Department of Administration, headed by the Chief Operating Officer, oversees the daily operations of Wayne County Commission employees and practices.

**DEPARTMENT OF FISCAL AGENCY:** The Office of Fiscal Agency is the operational arm of the Committee on Ways and Means. The Fiscal Agency reviews, monitors and researches all issues regarding the County Budget from the perspective of providing appropriate legislative oversight. The Agency provides both the Committee on Ways and Means and the Chairperson of the Commission with accurate, independent information and assessments regarding the national, state, and local economy, with particular emphasis upon County revenues and expenses. The Agency provides financial staff support and research assistance to all Commission Committees.

**DEPARTMENT OF POLICY AND RESEARCH:** The Department of Policy and Research assists the Wayne County Commission and its committees in the

performance of Charter-established duties. It reviews, monitors and researches issues regarding County policy related matters, from the perspective of providing appropriate information for policy development and legislative oversight.

**OFFICE OF COMMISSION COUNSEL:** The Commission Counsel is the legal department for the Wayne County Commission, both in researching pending ordinances and resolutions and also representing the Commission in court on matters relating to operations of Wayne County.

**DEPARTMENT OF COMMISSION CLERK:** The Department of Commission Clerk is responsible for maintaining all official records of the Wayne County Commission.

**OFFICE OF LEGISLATIVE AUDITOR GENERAL:** The Office of Legislative Auditor General (OAG) has the duties and responsibilities as stated in Section 3.119 of the Wayne County Charter and Section 65 in the Code of County Ordinances which among other things, requires the Auditor General to audit the financial transactions of all county agencies, conduct compliance audits of past or current operations of any county agency, conduct performance audits of agency operations and perform special reviews and assessments as requested by senior county officials.

**DEPARTMENT OF PUBLIC INFORMATION:** Department of Public Information initiates, develops and conducts planned public relations efforts for the Wayne County Commission in order to elevate the latter’s identity in the media and increase public awareness throughout Wayne County and the region.

### **NEW INITIATIVES FOR FISCAL YEAR 2020-2021**

- The OAG will continue to implement a county-wide risk assessment of county departments, agencies, and programs. This risk assessment will provide the OAG with relevant information on risk management and control activities established by elected officials and executive management, as well as organizational objectives and strategic plans.
- Obtain additional professional certifications for OAG staff,
- For the 2020-2021 audit engagements, attempt to identify areas of revenue enhancement and cost savings, as well as perform engagements that concentrate on root cause analysis in instances where there are significant variances between budgeted and actual expenditures as well as assess key business processes that may contribute to the budget variances.
- Conduct performance engagements that concentrate on providing an objective analysis to assist management and those charged with governance and oversight in using the information to improve program performance and operations, reduce costs, facilitate decision making by parties with responsibility to oversee or initiate corrective action, and contribute to county-wide accountability.
- In FY 2021, the OAG will prepare for and will undergo an independent external (peer) review of our quality control systems that ensure our audits, reviews and consulting engagements are performed in accordance with Generally Accepted Government Auditing Standards and the International Standards for the Professional Practice of Internal Auditing as promulgated by the Comptroller General of the United States and Institute of Internal Auditors, respectively.



**IMPACT ON OPERATIONS**

The FY 2021-22 budget for the County Commission includes a 2.5 percent wage increase for staff and new committees include the Criminal Justice Committee to oversee construction of the new jail and a Behavior Health Committee. Initiatives now being budgeted under the guidance of the Commission in the amount of \$150,000 includes the Youth Council, Womens Commission, Art Authority, Ethics Committee and Zoological Authority, as well as, increases for other operational expenses in order to maintain the charter mandated oversight of the County.

**Wayne County Commission  
Fiscal Year 2020-2021 Accomplishments and Highlights**

The Wayne County Commission was able to function effectively during the fiscal year as the ongoing pandemic continued to impact county operations.

Thanks to a pre-COVID action by Chair Alisha Bell to provide all commissioners with county-issued iPads, the Commission was able to hold 19 charter-required full board meetings using Zoom technology through June 30, 2020. A total of 414 resolutions and ordinances were processed at these 19 meetings.

In addition to the full board meetings where the body did its final deliberations and decisions on items submitted for review and disposal, the Commission presided over 103 standing committee and 33 special committees, task forces, and council meetings as well as meetings for the Wayne County Art Authority and Wayne County Zoological Authority.

While in-person meetings were not held, the Commission was able to ensure its actions and decisions were performed with the highest level of openness and transparency. Members of the public were able to view and listen to every commission board and committee meetings through Zoom technology. Videos of meetings were also available on the Commission’s You-Tube channel where citizens and other stakeholders could watch on an on-demand basis.

Chair Bell also restructured the commission’s committee operations, adding a new Special Committee on Behavioral Health. Its focus is to look at ways to improve the quality of life for Wayne County residents and their families by focusing on behavioral health issues and agencies providing behavioral health services.

**Wayne County Women’s Commission**

The Wayne County Women’s Commission was created by Chair Bell in 2021 to address issues of concern to women in Wayne County.

It is designed to consider and make recommendation on issues including employment, earning power,

The commission played a key role in two major initiatives -- led by Chief Judge Tim Kenny and Chief Probate Judge Freddie Burton – that are designed to reduce the number of inmates in Wayne County jails, saving significant county dollars and reducing recidivism. These initiatives can trace their origin to a national “Stepping Up” resolution that was adopted by the Commission in 2015.

During FY 2021-2022, the Commission introduced a new council and a new commission

**Wayne County Commission Youth Council**

The Wayne County Commission Youth Council formed in 2020 to bring together a diverse group of high school students from many backgrounds to work toward finding common ground on issues relevant to people their age.

It concluded its first year of operation by drafting a resolution on student mental health care that was unanimously adopted by the county commission itself and distributed to state officials and school district leaders.

The resolution notes that mental health disorders are linked to dropout rates and that anxiety, depression and thoughts of suicide increased for many young people during the COVID-19 pandemic. It also notes that many students lack access to mental health care or face barriers in obtaining it.

Each of the 15 Wayne County Commissioners appoints a student from their district to serve on the youth council.

health care, childcare and other issues that will improve the lives of county residents.

Its 19 members include one representative from each of the 15 Wayne County Commission districts and four members selected by the Wayne County Commission, including a commissioner.



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**COUNTY COMMISSION**

**Financial Report**

		<u>FY 2019-2020</u> Actual	<u>FY 2020-2021</u> Adopted Budget	<u>FY 2020-2021</u> Amended Budget	<u>FY 2021-2022</u> Adopted Budget	<u>Increase / (Decrease) From Amended</u>	<u>FY 2022-2023</u> Projected Budget
<b>00101</b>	<b>General Fund</b>						
<b>101</b>	<b>County Commission</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	1,579,672	1,768,178	1,768,178	1,539,687	(228,491)	1,539,687
	<b>Total Revenues</b>	<b>\$1,579,672</b>	<b>\$1,768,178</b>	<b>\$1,768,178</b>	<b>\$1,539,687</b>	<b>\$(228,491)</b>	<b>\$1,539,687</b>
	<b>Expenditures</b>						
	Personnel	3,616,240	4,459,919	4,459,919	4,629,916	169,997	4,629,916
	Fringe Benefits	1,090,071	1,214,948	1,214,948	1,382,117	167,169	1,460,209
	Pension	772,953	961,008	961,008	1,024,267	63,259	1,050,182
	Materials and Supplies	461,627	433,976	433,976	432,750	(1,226)	432,750
	Services and Contractual Serv	1,262,829	1,416,750	1,416,750	1,594,641	177,891	1,594,641
	Travel	162,280	268,250	268,250	245,250	(23,000)	245,250
	Operating Expenses	49,975	63,683	63,683	57,249	(6,434)	66,470
	Rentals	643,027	652,186	652,186	496,567	(155,619)	496,567
	Other Charges	46,640	572,925	572,925	106,800	(466,125)	106,800
	Capital	43,548	5,400	5,400	5,400	0	5,400
	Non Capital Assets	57,203	132,450	132,450	118,250	(14,200)	118,250
	<b>Total Expenditures</b>	<b>\$8,845,827</b>	<b>\$10,181,495</b>	<b>\$10,181,495</b>	<b>\$10,093,207</b>	<b>\$(88,288)</b>	<b>\$10,206,435</b>
	<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$1,579,672</b>	<b>\$1,768,178</b>	<b>\$1,768,178</b>	<b>\$1,539,687</b>	<b>\$(228,491)</b>	<b>\$1,539,687</b>
	<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$8,845,827</b>	<b>\$10,181,495</b>	<b>\$10,181,495</b>	<b>\$10,093,207</b>	<b>\$(88,288)</b>	<b>\$10,206,435</b>
	<b>GENERAL FUND SUBSIDY</b>	<b>\$7,266,155</b>	<b>\$8,413,317</b>	<b>\$8,413,317</b>	<b>\$8,553,520</b>	<b>\$140,203</b>	<b>\$8,666,748</b>



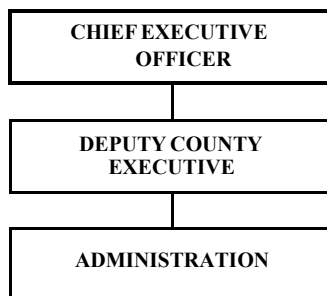


**OFFICE OF THE COUNTY EXECUTIVE OFFICER**

*MISSION*

The Mission of the Office of the County Executive is to direct, and as the coordinator of the Executive Branch of Wayne County government, provide innovative leadership, and management services to Wayne County residents, businesses and governmental stakeholders so they can enjoy a better quality of life.

<i>Budget Summary All Funds</i>				
	FY 2019-20	FY 2020-21	FY 2021-2022	FY 2022-2023
	Budget	Budget	Adopted	Projected
<b>Total Departmental Expenditures</b>	\$ 6,479,181	\$ 6,208,912	\$ 7,589,342	\$ 7,644,726
<b>Departmental Revenue</b>				
Federal Grants and Contracts	\$ -	\$ 250,000	\$ -	\$ -
Charges, Fees, and Fines	4,950,497	4,727,144	5,922,924	5,947,984
<b>Total Revenue</b>	\$ 4,950,497	\$ 4,977,144	\$ 5,922,924	\$ 5,947,984
<b>General Fund General Purpose</b>	\$ 1,528,684	\$ 1,231,768	\$ 1,666,418	\$ 1,696,742
<b>Total Budgeted Positions</b>	<b>31</b>	<b>31</b>	<b>32</b>	<b>32</b>
Contact: <b>Warren C. Evans</b> , Chief Executive Officer 500 Griswold St., 31st Floor - Detroit, MI. 48226 - Phone (313) 224-0291				





## OFFICE OF THE COUNTY EXECUTIVE OFFICER

### MAJOR ACTIVITIES AND DESCRIPTIONS

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The executive and administrative power of Wayne County is vested in the Chief Executive Officer (CEO). The CEO has the authority and responsibility under the Wayne County Charter to:

- Supervise, coordinate, direct and control all County facilities, operations, and functions except as otherwise provided by law or Charter.
- Implement and enforce the State and local laws, Charter, ordinances, resolutions, orders, and rules.
- Submit reports and recommendations to the Commission on matters affecting the County.
- Exercise unified executive authority over Homeland Security assets and programs to preserve and protect lives and property from major emergencies and disasters of all types.
- Exercise the option to veto, subject to Commission override, any ordinance or resolution having the effect of law, or line item in an appropriation ordinance.

**GOALS:** With the continuing of the global COVID-19 pandemic now into its second year, the goals of the Office of the County Executive have remain focused on ensuring the health and public safety of the residents of Wayne County. While fighting the pandemic is in the forefront, Executive Warren C. Evans continues to implement strategies centered on the following goals:

#### Fighting the COVID 19 Pandemic

**Ensuring the health and public safety of the citizens of Wayne County** -- The office of the CEO coordinates the County’s response to the COVID-19 pandemic using all of the financial and human capital resources of the County including Public Health, Homeland Security/Emergency Management, Economic Development as well as coordinates the COVID-19 response of the other elected officials of the Count.

**Maintaining open lines of communication with the counties 43 communities, local school districts, elected officials, and community leaders.** – The office of the CEO has led an unparalleled effort to engage, inform, and advise local leaders on county efforts to protect its residents, fight the spread of COVID-19, and provide health information and statistics to empower local officials to make data-driven decisions.

**Fiscal Responsibility in the face of pandemic-induced economic uncertainty.** Despite the global pandemic, the office of the CEO worked collaboratively with other elected office holders and the Wayne County Commission to produce its seventh-straight balanced budget. Wayne County government lives within its means without undue pressure or hardship on its residents.

**The Evans Administration continues to look for ways to get more out of state and federal dollars to improve the condition of its roads and bridges.** In FY 2021, the Department of Public Services scheduled 11 major bridge maintenance and repair projects, 39 road construction projects, and 26 road resurfacing maintenance projects.

**Continue to Strengthen Wayne County’s Economic Development Focus** – Despite a global pandemic, a deficit, and the uncertainty of and economy reeling under the pressure of the collective COVID-19 response, Executive Evans continues to make helping local Wayne County business thrive and grow. Wayne County is a great place to do business. Last year Wayne County provided more than \$70 million in direct grants to strengthen small business hard hit by pandemic shutdowns and restriction. In addition, the county continues to strike major development deals that are bringing jobs and revenue to the region.

**Complete the new Criminal Justice Complex (CJC)** – The Criminal Justice Complex is on budget and on schedule to be completed in FY 2022. Along with a new Adult Detention Facility, the CJC will include a Juvenile Detention Facility, Court Facilities for the Criminal Division of the Third Circuit Court, and offices for the Prosecuting Attorney and Sheriff’s Administration.



## OFFICE OF THE COUNTY EXECUTIVE OFFICER

### *FISCAL YEAR 2020-2021 ACCOMPLISHMENTS AND HIGHLIGHTS*

Since first taking office in 2015, Wayne County Executive, Warren C. Evans has delivered seven-consecutive balanced budgets. In that time, the Evans Administration has restructured the entire county's general fund, general purpose budget process. In October of 2016, the County exited the Consent Agreement after just 14 months. In addition, the County achieved budget surpluses each of its two years totaling about \$80 million. While much work remains, the County's finances continue to improve. The strong fiscal management championed under Executive Evans further strengthens the county's financial foundations. Under the Evans Administration, the county has received multiple bond rating increases and maintained these gains despite the significant fiscal and operating challenges brought about by the COVID-19 pandemic. These higher bond ratings save taxpayers' money by reducing the costs the county incurs in financing for capital projects and programs.

As the county continues to show fiscal accountability, Wayne County continues to remain focused on positioning itself as a major driver of economic development deals and business site locations.

The pandemic has presented unique opportunities to engage with our residents in necessary and essential ways. In the early stages of the of the pandemic, Wayne County worked diligently to provide free testing for county residents. In December 2020, the county Health Department began administering COVID-19 vaccines. By Spring 2021 the county operates four free-standing vaccination clinics with plans to add two additional ones. When all six clinics are open, every Wayne County resident who wants a vaccine will be within 20 minutes of a county-run vaccine location.

The Evans Administration's goal with every initiative is to provide Wayne County with effective, efficient government. Its goal is to build upon successes in the coming fiscal year to ensure Wayne County is delivering first-class services to all its residents and businesses in a financially prudent manner.



## OFFICE OF THE COUNTY EXECUTIVE OFFICER

### *NEW INITIATIVES FOR FISCAL YEAR 2021-2022*

**Continue to address the health and financial impacts from COVID-19** – The Evans Administration will continue to address the public health crisis brought on by COVID-19 until the pandemic ends. This includes coordinating testing with state and federal officials, providing access to vital information to the public and enforcing regulations developed at the state and local level to help stop the spread. Additionally, the Administration will continue to monitor the financial situation and develop financial policies to address changes in our financial environment so that the County is able to weather the financial storm without returning to the brink of insolvency that predated the Evans Administration.

**Completing Partially Built Jail** – Even with the successes under the Evans administration, plenty of work remains. Finishing the partially built jail on Gratiot or coming to a deal with Rock Ventures on its proposed criminal justice system is one of the top priorities. The solid financial recovery the County has

experienced will, likely, allow Wayne County to borrow the money necessary to complete this essential project at either location once the best option for Wayne County residents and taxpayers is selected.

**Improve Relationship between Government and Unions** – Improving the relationship between Wayne County government and the unions who represent much of the County's workforce is imperative to providing quality service delivery to the residents and businesses of Wayne County. The Evans Administration will continue to work with sub-groups to achieve the following goals: 1.) Give experienced union members a voice and opportunity to help improve County operations; and 2.) Seek to manage primarily through collaboration rather than an iron fist. The Evans Administration believes these are two critical steps in moving Wayne County in the direction of improved union/management relations.

### *IMPACT ON OPERATIONS*

Despite the increase in personnel, the CEO has worked diligently to decrease expenditures to minimize the impact on the department's operating budget.



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**OFFICE OF THE COUNTY EXECUTIVE OFFICER**

**Financial Report**

	<u>FY 2019-2020</u> Actual	<u>FY 2020-2021</u> Adopted Budget	<u>FY 2020-2021</u> Amended Budget	<u>FY 2021-2022</u> Adopted Budget	Increase / (Decrease) From Amended	<u>FY 2022-2023</u> Projected Budget
<b>00101 General Fund</b>						
<b>171 County Executive</b>						
<b>Revenues</b>						
Federal Grants and Contracts	0	250,000	250,000	0	(250,000)	0
Charges, Fees, and Fines	2,668,691	3,643,508	3,643,508	4,675,022	1,031,514	4,675,022
Other Revenue	720	0	0	0	0	0
<b>Total Revenues</b>	<b>\$2,669,411</b>	<b>\$3,893,508</b>	<b>\$3,893,508</b>	<b>\$4,675,022</b>	<b>\$781,514</b>	<b>\$4,675,022</b>
<b>Expenditures</b>						
Personnel	1,885,504	2,294,121	2,294,121	2,778,657	484,536	2,722,757
Fringe Benefits	640,783	731,086	731,086	940,504	209,418	993,498
Pension	246,172	614,982	614,982	729,429	114,447	747,883
Materials and Supplies	115,571	125,474	125,474	28,974	(96,500)	28,974
Services and Contractual Serv	967,794	1,006,254	1,006,254	1,286,379	280,125	1,286,379
Travel	7,298	39,800	39,800	39,800	0	39,800
Operating Expenses	58,486	71,560	71,560	28,049	(43,511)	34,503
Rentals	212,148	211,906	211,906	161,130	(50,776)	161,130
Other Charges	2,266	23,093	23,093	347,518	324,425	355,840
Non Capital Assets	4,011	7,000	7,000	1,000	(6,000)	1,000
<b>Total Expenditures</b>	<b>\$4,140,032</b>	<b>\$5,125,276</b>	<b>\$5,125,276</b>	<b>\$6,341,440</b>	<b>\$1,216,164</b>	<b>\$6,371,764</b>
<b>00101 General Fund</b>						
<b>179 EDC &amp; Land Bank Administration</b>						
<b>Revenues</b>						
Charges, Fees, and Fines	864,984	1,083,636	1,083,636	1,247,902	164,266	1,272,962
<b>Total Revenues</b>	<b>\$864,984</b>	<b>\$1,083,636</b>	<b>\$1,083,636</b>	<b>\$1,247,902</b>	<b>\$164,266</b>	<b>\$1,272,962</b>
<b>Expenditures</b>						
Personnel	345,342	480,683	480,683	514,163	33,480	514,163
Fringe Benefits	125,829	158,848	158,848	180,584	21,736	191,397
Pension	41,734	131,301	131,301	138,901	7,600	142,415
Materials and Supplies	634	5,500	5,500	5,500	0	5,500
Services and Contractual Serv	227,913	222,805	222,805	335,317	112,512	336,487
Travel	3,395	5,500	5,500	5,500	0	5,500
Operating Expenses	10,345	5,483	5,483	4,253	(1,230)	13,816
Rentals	41,853	41,853	41,853	32,021	(9,832)	32,021
Other Charges	0	28,837	28,837	28,837	0	28,837
Non Capital Assets	0	2,826	2,826	2,826	0	2,826
<b>Total Expenditures</b>	<b>\$797,044</b>	<b>\$1,083,636</b>	<b>\$1,083,636</b>	<b>\$1,247,902</b>	<b>\$164,266</b>	<b>\$1,272,962</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$3,534,395</b>	<b>\$4,977,144</b>	<b>\$4,977,144</b>	<b>\$5,922,924</b>	<b>\$945,780</b>	<b>\$5,947,984</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$4,937,077</b>	<b>\$6,208,912</b>	<b>\$6,208,912</b>	<b>\$7,589,342</b>	<b>\$1,380,430</b>	<b>\$7,644,726</b>
<b>GENERAL FUND SUBSIDY</b>	<b>\$1,402,682</b>	<b>\$1,231,768</b>	<b>\$1,231,768</b>	<b>\$1,666,418</b>	<b>\$434,650</b>	<b>\$1,696,742</b>

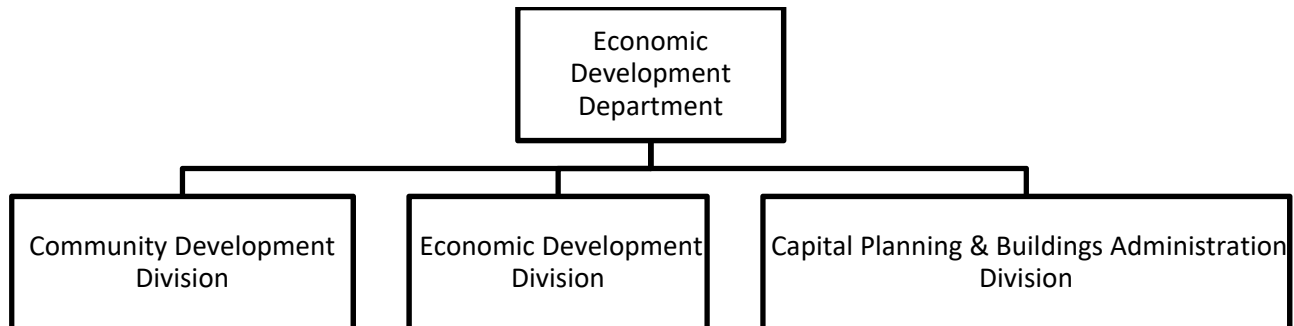


## DEPARTMENT OF ECONOMIC DEVELOPMENT

### MISSION

The Economic Development Department of Wayne County partners with the 43 local communities to spur and support business development, retention, and attraction in order to increase job opportunities and tax revenue. In turn, we work to support community development that will increase property values and make Wayne County an increasingly attractive place in which to conduct business and live.

<i>Budget Summary All Funds</i>				
	FY 2019-20	FY 2020-21	FY 2021-2022	FY 2022-2023
	Budget	Budget	Adopted	Projected
<b>Total Departmental Expenditures</b>	\$ 30,283,905	\$ 43,262,617	\$ 52,746,799	\$ 43,537,614
<b>Departmental Revenue</b>				
Federal Grants and Contracts	\$ 15,343,758	\$ 28,111,275	\$ 34,489,899	\$ 25,230,947
Charges, Fees, and Fines	13,185,350	13,217,364	15,227,140	15,239,324
Interest Income	(50,000)	-	-	-
Rents and Expense Recoveries	321,000	321,000	321,000	321,000
Operating Transfers In	1,483,797	1,612,978	2,708,760	2,746,343
<b>Total Revenue</b>	\$ 30,283,905	\$ 43,262,617	\$ 52,746,799	\$ 43,537,614
<b>General Fund General Purpose</b>	\$ -	\$ -	\$ -	\$ -
<b>Total Budgeted Positions</b>	<b>76</b>	<b>75</b>	<b>92</b>	<b>92</b>
Contact: Brian Manning, <b>Assistant County Executive</b> 500 Griswold St., 13th Floor - Detroit, MI. 48226 - Phone (313) 224-0833				





**i. Major Activities and Descriptions (Charter Requirement)**

The Wayne County Economic Development Department (WCEDD) serves as a driver and catalyst for investment, retention, expansion, and business attraction in order to drive jobs and investment to the region. WCEDD accomplishes this through a “pro-business” environment to provide expedited service that is predictable, transparent, and encourages confidence in the business. WCEDD will serve as a single point of entry for businesses looking to expand, locate or grow in Wayne County. WCEDD specializes in coordinating activities of real estate and business development, improving the business climate within Wayne County, and providing one-stop business assistance. WCEDD is also responsible for preserving and enhancing communities within Wayne County and leveraging the County’s resources to benefit Wayne County’s communities.

**ii. Department Division**

Economic Development Division

The Economic Development Division is responsible for working with local communities and public or private entities to attract and assist businesses in a manner designed to increase employment and expand the tax base of Wayne County. This Division is responsible for business outreach, education, marketing and planning activities.

The Economic Development Division also interacts with the following agencies and authorities:

- Wayne County Land Bank Authority (WCLB) – WCLB is a governmental authority whose purpose is to manage underutilized or blighted property and place it back into productive use.
- Greater Wayne County Economic Development Corporation (GWEDC) – The GWEDC is established through its contract with Wayne County and coordinates the activities of the remaining agencies and authorities included in this listing
- Wayne County Community Development Entity (CDE) – The CDE receives, administers, and invests New Market Tax Credit funds for religious, charitable, education, and scientific purposes to revitalize low-income communities, create community, economic and service programs, attract private and/or public investors who will rebuild neighborhoods and create jobs, The CDE also facilitates and distributes investment capital to benefit low-income communities in Wayne County.
- Economic Development Corporation of Wayne County (EDC) – The EDC is a mechanism to provide private activity bond financing for qualified applicants. The EDC also administers grants and provides other services on behalf of and for the benefit of Wayne County.
- Wayne County Brownfield Redevelopment Authority (BRA) – The BRA assists in developing Brownfield plans, securing Michigan Brownfield Tax credits and tax increment financing. The BRA also secures and administers grant funding from the US Environmental Protection Agency.

- Detroit/Wayne County Port Authority – The Port Authority oversees development, maintenance, and operation of the Port of Detroit.

Community Development Division

The Community Development Division is responsible for preserving and enhancing existing neighborhoods and community resources within Wayne County by implementing federal and state funded community development programs that benefit low to moderate income individuals and families. The Division develops and initiates programs to effect positive community development, which include, but are not limited to:

- Community Development Block Grant (CDBG) Program – the CDBG program is designed to develop viable communities by promoting housing, a suitable living environment, and expanding economic opportunities.
- Home Investments Partnership (HOME) Program – the HOME program provides affordable housing opportunities by promoting home ownership and maintaining, improving and expanding the supply of decent, safe and sanitary housing.
- Neighborhood Stabilization (NSP) Program – the NSP program is designed to assist with stabilizing communities that suffer from foreclosures and abandonment through the purchase and redevelopment of foreclosed and abandoned homes and residential properties.
- Emergency Solutions Grant (ESG) Program – the ESG program is designed to provide shelter for Wayne County families who experience homelessness.
- The CARES Act provided over \$8.5 million in additional Community Development Block Grant and Emergency Solutions Grant funding that Wayne County used to develop a Downriver shelter, make improvements to the Wayne County Family Center, pay for locally identified COVID measures in five municipalities, provide for food distribution and rental assistance throughout the County.
- Emergency Solutions Grant (ESG) Program – the ESG program is designed to provide shelter for Wayne County families who experience homelessness.
- The CARES Act provided over \$8.5 million in additional Community Development Block Grant and Emergency Solutions Grant funding that Wayne County used to develop a Downriver shelter, make improvements to the Wayne County Family Center, pay for locally identified COVID measures in five municipalities, provide for food distribution and rental assistance throughout the County.



Capital Planning and Buildings Administration Division  
(Formerly in the Management and Budget Department)

The Capital Development and Buildings Administration Division are responsible for the operation and maintenance of all general fund County buildings. The Division provides office and work-space and space planning for all County departments and several state agencies that operate in County-owned buildings and leased facilities. The Division also oversees the renewal of County-wide building leases and, with the assistance of Corporation Counsel, the

resolution of any lessor/lessee compliance matters. In coordination with the Chief Financial Officer (CFO), the Division assists in the development of capital planning for building infrastructure. The Division also serves as the County real estate purchaser and/or seller of surplus County-owned property, with assistance from a roster of brokers to market properties for sale, as needed. Wayne County continues to look at ways to consolidate and save money through our buildings division. The division has taken the initiative to assess our space use and look at options to consolidate in order to save money and have all employees in one location.

**iii. Prior Fiscal Year Accomplishments and Highlights**

**iv. New Initiatives for the upcoming budget year 2022.**

Due to the global pandemic, the Economic Development Division will focus on small business support and financing. Wayne County will use allocated federal funding towards the rebuilding of the local economy. Wayne County will heavily focus on small to mid-sized businesses post pandemic. Helping these businesses survive COVID and thrive beyond the crisis will ensure that Wayne County will continue to see tax revenue from these businesses that are the backbone of the economy. Wayne County Economic Development is seeking to put together a comprehensive strategic plan to assist small businesses to ensure they can return to safely operating.

Intended Impact

- Add capacity and depth in administration, programmatic capabilities, and business development, and add capacity to strategic and operational leadership
- Add capacity to help business owners rebuilt and pivot their business models to adapt to the current climate.





**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**DEPARTMENT OF ECONOMIC DEVELOPMENT**

**Financial Report**

		FY 2019-2020 Actual	FY 2020-2021 Adopted Budget	FY 2020-2021 Amended Budget	FY 2021-2022 Adopted Budget	Increase / (Decrease) From Amended	FY 2022-2023 Projected Budget
<b>00101</b>	<b>Central Services</b>						
<b>174</b>	<b>Economic Development</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	17,410	19,886	19,886	24,322	4,436	24,768
	Operating Transfers In	1,284,460	1,612,978	1,612,978	2,708,760	1,095,782	2,746,343
	<b>Total Revenues</b>	<b>\$1,301,870</b>	<b>\$1,632,864</b>	<b>\$1,632,864</b>	<b>\$2,733,082</b>	<b>\$1,100,218</b>	<b>\$2,771,111</b>
	<b>Expenditures</b>						
	Personnel	377,191	752,924	752,924	1,230,084	477,160	1,230,084
	Fringe Benefits	169,938	245,390	245,390	430,538	185,148	456,722
	Pension	81,399	199,827	199,827	332,324	132,497	340,732
	Materials and Supplies	773	8,200	8,200	13,200	5,000	13,200
	Services and Contractual Serv	254,129	300,225	300,225	445,857	145,632	445,857
	Travel	5,013	16,400	16,400	26,400	10,000	26,400
	Operating Expenses	5,707	7,168	7,168	8,526	1,358	11,021
	Rentals	93,286	93,286	93,286	71,370	(21,916)	71,370
	Other Charges	0	7,444	7,444	167,283	159,839	168,225
	Non Capital Assets	2,039	2,000	2,000	7,500	5,500	7,500
	<b>Total Expenditures</b>	<b>\$1,301,870</b>	<b>\$1,632,864</b>	<b>\$1,632,864</b>	<b>\$2,733,082</b>	<b>\$1,100,218</b>	<b>\$2,771,111</b>
<b>00250</b>	<b>Community &amp; Economic Devel</b>						
<b>172</b>	<b>HHV - Home Programs</b>						
	<b>Revenues</b>						
	Federal Grants and Contracts	217,024	11,817,772	11,817,772	13,980,979	2,163,207	13,371,121
	<b>Total Revenues</b>	<b>\$217,024</b>	<b>\$11,817,772</b>	<b>\$11,817,772</b>	<b>\$13,980,979</b>	<b>\$2,163,207</b>	<b>\$13,371,121</b>
	<b>Expenditures</b>						
	Other Charges	47,197	11,817,772	11,817,772	13,980,979	2,163,207	13,371,121
	<b>Total Expenditures</b>	<b>\$47,197</b>	<b>\$11,817,772</b>	<b>\$11,817,772</b>	<b>\$13,980,979</b>	<b>\$2,163,207</b>	<b>\$13,371,121</b>
<b>00250</b>	<b>Community &amp; Economic Devel</b>						
<b>690</b>	<b>Home Administration</b>						
	<b>Revenues</b>						
	Federal Grants and Contracts	135,619	129,744	129,744	194,769	65,025	148,142
	<b>Total Revenues</b>	<b>\$135,619</b>	<b>\$129,744</b>	<b>\$129,744</b>	<b>\$194,769</b>	<b>\$65,025</b>	<b>\$148,142</b>
	<b>Expenditures</b>						
	Personnel	95,856	79,878	79,878	80,438	560	80,438
	Fringe Benefits	23,138	25,917	25,917	28,434	2,517	30,142
	Pension	12,989	21,365	21,365	21,939	574	22,494
	Services and Contractual Serv	8,920	0	0	61,501	61,501	12,491
	Travel	172	500	500	500	0	500
	Operating Expenses	1,018	538	538	411	(127)	531
	Rentals	0	1,546	1,546	1,546	0	1,546
	<b>Total Expenditures</b>	<b>\$142,093</b>	<b>\$129,744</b>	<b>\$129,744</b>	<b>\$194,769</b>	<b>\$65,025</b>	<b>\$148,142</b>



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**DEPARTMENT OF ECONOMIC DEVELOPMENT**

**00275 Comm Devel Blk Grant (CDBG)**  
**821 CDBG Administration**

**Revenues**

Federal Grants and Contracts	584,422	1,367,002	1,367,002	1,619,530	252,528	1,596,435
<b>Total Revenues</b>	<b>\$584,422</b>	<b>\$1,367,002</b>	<b>\$1,367,002</b>	<b>\$1,619,530</b>	<b>\$252,528</b>	<b>\$1,596,435</b>

**Expenditures**

Personnel	303,721	343,029	343,029	385,980	42,951	385,980
Fringe Benefits	120,343	112,393	112,393	135,934	23,541	144,034
Pension	42,777	92,795	92,795	104,035	11,240	106,667
Materials and Supplies	8,541	25,000	25,000	25,000	0	25,000
Services and Contractual Serv	199,519	500,000	500,000	703,701	203,701	653,701
Travel	2,582	25,800	25,800	25,800	0	25,800
Operating Expenses	8,425	9,851	9,851	8,893	(958)	10,033
Rentals	44,954	51,000	51,000	34,393	(16,607)	34,393
Other Charges	0	197,134	197,134	185,794	(11,340)	200,827
Non Capital Assets	0	10,000	10,000	10,000	0	10,000
<b>Total Expenditures</b>	<b>\$730,862</b>	<b>\$1,367,002</b>	<b>\$1,367,002</b>	<b>\$1,619,530</b>	<b>\$252,528</b>	<b>\$1,596,435</b>

**00275 Comm Devel Blk Grant (CDBG)**  
**822 CDBG Projects**

**Revenues**

Federal Grants and Contracts	1,834,622	13,198,292	13,198,292	17,209,406	4,011,114	8,630,034
Interest Income	68,170	0	0	0	0	0
<b>Total Revenues</b>	<b>\$1,902,792</b>	<b>\$13,198,292</b>	<b>\$13,198,292</b>	<b>\$17,209,406</b>	<b>\$4,011,114</b>	<b>\$8,630,034</b>

**Expenditures**

Personnel	35,279	24,883	24,883	24,883	0	24,883
Fringe Benefits	7,643	8,076	8,076	8,797	721	9,326
Pension	4,225	6,656	6,656	6,787	131	6,959
Travel	104	0	0	0	0	0
Operating Expenses	391	174	174	131	(43)	170
Other Charges	1,651,398	13,158,503	13,158,503	17,168,808	4,010,305	8,588,696
<b>Total Expenditures</b>	<b>\$1,699,040</b>	<b>\$13,198,292</b>	<b>\$13,198,292</b>	<b>\$17,209,406</b>	<b>\$4,011,114</b>	<b>\$8,630,034</b>



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**DEPARTMENT OF ECONOMIC DEVELOPMENT**

**00275 Comm Devel Blk Grant (CDBG)**  
**831 CDBG HUD Loans**

**Revenues**

Federal Grants and Contracts	0	1,598,465	1,598,465	1,485,215	(113,250)	1,485,215
Charges, Fees, and Fines	179,549	191,678	191,678	197,018	5,340	208,756
Interest Income	19,529	0	0	0	0	0
<b>Total Revenues</b>	<b>\$199,077</b>	<b>\$1,790,143</b>	<b>\$1,790,143</b>	<b>\$1,682,233</b>	<b>\$(107,910)</b>	<b>\$1,693,971</b>

**Expenditures**

Services and Contractual Serv	0	1,800	1,800	1,800	0	1,800
Rentals	0	37,055	37,055	37,055	0	37,055
Other Charges	335,939	1,751,288	1,751,288	1,643,378	(107,910)	1,655,116
<b>Total Expenditures</b>	<b>\$335,939</b>	<b>\$1,790,143</b>	<b>\$1,790,143</b>	<b>\$1,682,233</b>	<b>\$(107,910)</b>	<b>\$1,693,971</b>

**00631 Buildings and Grounds Maintenance**  
**202 M&B Support Services**

**Revenues**

Charges, Fees, and Fines	13,613,495	13,005,800	13,005,800	15,005,800	2,000,000	15,005,800
Reimb. rent & Utilities	18,000	321,000	321,000	321,000	0	321,000
Interest Income	(83,132)	0	0	0	0	0
<b>Total Revenues</b>	<b>\$13,548,363</b>	<b>\$13,326,800</b>	<b>\$13,326,800</b>	<b>\$15,326,800</b>	<b>\$2,000,000</b>	<b>\$15,326,800</b>

**Expenditures**

Personnel	3,585,758	4,225,807	4,225,807	5,379,524	1,153,717	5,376,824
Fringe Benefits	(451,854)	1,353,107	1,353,107	2,012,082	658,975	2,120,439
Pension	549,701	1,067,025	1,067,025	1,450,351	383,326	1,487,045
Materials and Supplies	534,944	640,309	640,309	569,800	(70,509)	642,400
Services and Contractual Serv	1,635,724	2,038,199	2,038,199	1,744,680	(293,519)	1,932,088
Travel	37,845	27,500	27,500	25,140	(2,360)	25,140
Operating Expenses	3,237,956	3,267,604	3,267,604	3,556,530	288,926	2,964,994
Rentals	376,441	378,693	378,693	478,693	100,000	558,693
Other Charges	6,478	328,556	328,556	110,000	(218,556)	219,177
Depreciation	142,601	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$9,655,595</b>	<b>\$13,326,800</b>	<b>\$13,326,800</b>	<b>\$15,326,800</b>	<b>\$2,000,000</b>	<b>\$15,326,800</b>

<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$17,949,984</b>	<b>\$43,262,617</b>	<b>\$43,262,617</b>	<b>\$52,746,799</b>	<b>\$9,484,182</b>	<b>\$43,537,614</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$13,912,595</b>	<b>\$43,262,617</b>	<b>\$43,262,617</b>	<b>\$52,746,799</b>	<b>\$9,484,182</b>	<b>\$43,537,614</b>
<b>GENERAL FUND SUBSIDY</b>	<b>\$(4,037,389)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



*Wayne County*  
*Adopted Budget 2021-2022 and Projected 2022-2023*

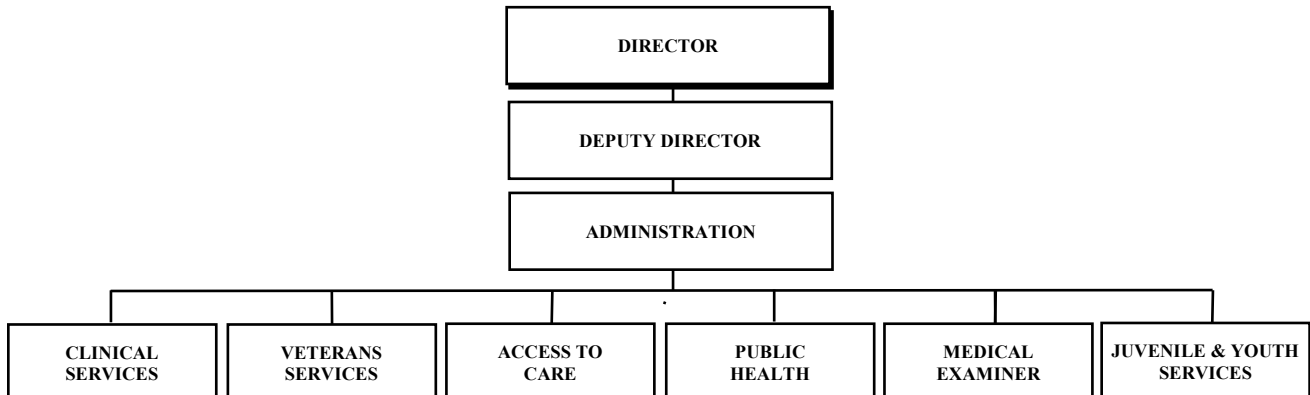
**DEPARTMENT OF HEALTH, HUMAN AND VETERANS SERVICES**

*MISSION*

The Mission of the Department of Health, Human and Veterans Services (HHVS) is responsible for coordinating and administering health, social, educational and youth services to communities and residents of Wayne County.

*Budget Summary All Funds*

	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023
	Budget	Budget	Adopted	Projected
<b>Total Departmental Expenditures</b>	\$ 251,177,506	\$ 215,753,574	\$ 228,026,279	\$ 220,301,323
<b>Departmental Revenue</b>				
Taxes	\$ 9,959,658	\$ 10,449,134	\$ 9,949,134	\$ 10,449,134
Federal Grants and Contracts	12,789,416	11,380,006	11,792,609	11,682,024
State Grants and Contracts	80,807,903	71,148,867	76,719,765	76,763,983
Local Grants and Contracts	9,348,768	6,732,530	8,598,768	8,598,768
Charges, Fees, and Fines	47,525,774	33,013,739	38,198,218	35,528,829
Interest Income	15,000	15,000	15,000	15,000
Other Financing	129,064	483,804	2,642,653	1,955,049
Operating Transfers In	81,149,335	73,162,810	70,188,089	65,572,472
<b>Total Revenue</b>	<b>\$ 241,724,918</b>	<b>\$ 206,385,890</b>	<b>\$ 218,104,236</b>	<b>\$ 210,565,259</b>
<b>General Fund General Purpose</b>	<b>\$ 9,452,588</b>	<b>\$ 9,367,684</b>	<b>\$ 9,922,043</b>	<b>\$ 9,736,064</b>
<b>Total Budgeted Positions</b>	<b>281</b>	<b>281</b>	<b>282</b>	<b>282</b>
Contact: <b>Melita Jordan</b> , Director 500 Griswold St., 10th Floor - Detroit, MI. 48226 - Phone (313) 224-8885				





**MAJOR ACTIVITIES AND DESCRIPTIONS**

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Wayne County Department of Health, Human and Veterans Services (HHVS) is established to coordinate and administer public health, youth, veteran, and social services to residents and communities in Wayne County in order to address the social determinants of health and improve community wellness while prioritizing those of vulnerable populations. HHVS strives to reduce and ultimately eliminate disparities and inequities related to social and environmental justice.

The HHVS accomplishes its mission through leadership, collaborative partnerships and accountability, offering a multitude of programs that serve residents in areas of: public health, clinical, juvenile and veteran services with a strong commitment to inform and serve the diverse residents of the County.

The Department of Health, Human and Veterans Services is comprised of six Divisions

1. Public Health Division
2. Clinical Services Division
3. Juvenile & Youth Services Division
4. Access to Care Division
5. Veterans Division
6. Medical Examiner’s Office

Other areas of services provided through HHVS are: Central Operations and Compliance and Policy

**HHVS Administration** supports the Department’s operational programs through timely delivery of products related to:

- Facilities Management
- Finance
- Budget
- Informatics
- Strategic Planning

*Following are the six divisions that make up Wayne County’s Department of Health,*

*Human and Veterans Services:*

**ACCESS TO CARE:** Is responsible for the administration of HealthChoice of Michigan, which promotes access to reasonably priced health care to qualifying Wayne County residents. One of the programs through HealthChoice is a health coverage program for Wayne County small business owners, their employees and families. Approximately 1,600 small businesses participate in the program and coverage is provided to approximately 7,600 individuals. HealthChoice also has dental coverage for Wayne County residents and families, along with vision coverage and a free prescription assistance program for Wayne County seniors.

**Accomplishments and Highlights:**

- The Access to Care Division along with HealthChoice partnered with ScriptGuide Rx to introduce the COVID-19 Prescription Assistance Program to Wayne County residents. The program provides 100% coverage for maintenance and COVID-19 related medications (with a maximum \$1,000 per enrollee) to those residents who lost their prescription coverage during the pandemic.
- Access to Care Division through HealthChoice assisted over 50 small businesses on the health coverage program that were struggling with paying their health care premium costs during the pandemic. Small business owners were given the option to defer their premiums payments and maintain their health coverage.

**Division Goals:**

- Access to Care through the HealthChoice program will reinvest in the small businesses enrolled in the



program. HealthChoice will cover the cost of the premium for one month for any business that has been continuously enrolled in the program for 3 years or longer.

- Access to Care will upgrade the software for the HealthChoice programs to move toward a more digital process. This project will improve services to its members by introducing automatic recurring payment options and missed invoice reminders. It will reduce waste by allowing scanning of documents, automate processes that currently require paper and accept online enrollment. This project will reduce the use of paper, printers, copiers, and storage space.
- Access to Care will increase enrollment in the small business program by enrolling approximately 20 new businesses per month.

**DIVISION OF JUVENILE & YOUTH SERVICES:**

Juvenile & Youth Services Division (JYS) purpose is to insure the provision of early intervention, diversion, and detention service delivery to at-risk and adjudicated youth in Wayne County. In coordination with the 3<sup>rd</sup> Circuit Court, JYS ensures youth are appropriately assessed for engagement in supportive services as well as community-based and residential treatment programs so they can live law abiding lives. To achieve its core governmental mission of public safety and juvenile rehabilitation, JYS utilizes a contract-based structure comprised of non-profit organizations specialized in juvenile and family services as well as case management, mental health, and substance use disorders.

Juvenile Detention Facility

Wayne County Juvenile Detention Facility is a 194-bed facility located in the City of Detroit serving youth ages 7 to 17 years old. Youth are detained at JDF for temporary care based upon

the court’s determination of the youths’ risk to the safety of the public. During their stay, youth are provided with a clean, safe, and secure environment. Residents receive educational, physical health and mental health services, religious, recreational, treatment for substance use disorders and counseling services. The facility maintains a 1:10 adult to resident ratio for youth housed on general population units and a 1:8 ratio on the mental health unit. JDF served 911 youth in FY20.

**Accomplishments and Highlights:**

Wayne County has been a leader in juvenile justice reform and quality service for more than 20 years. In place of the centralized, institution-based, state administered program for juveniles, the County transformed to a community-based approach. This approach allows for:

- timely coordination with the court
- continuity of assessment specific to the individual
- access to all identified treatment needs
- early diversion from adjudication
- support in offering family centered services
- home-based interventions that reduce recidivism

Secure institutions are reserved for only the most serious, high-risk offenders and transitions are carefully planned to assure stability with accessible resources and transitions.

The impact of this approach is most evident in the growth of prevention, early intervention and diversion programs intended to reverse the unnecessary conviction of at-risk adolescents and their matriculation into the formal justice system. Services are provided by a network of community-based programs located in neighborhoods, towns, and cities across Wayne County convenient to family and youth to reduce barriers to participating and improve outcomes. More than 2,541 youth participated in services in FY20 during a pandemic, resulting in 85.9% successful completion rate.



Care Management Organizations served on average more than 794 adjudicated youth in a culturally responsible and integrated community rehabilitative manner. JYS monitors service delivery using key indicators that align to youth risks and their needs on an annual basis. This

approach has been beneficial with improving recidivism rates and providing services in the least restrictive environment. In FY20, recidivism rates were at 8.7%, an improvement of more than 4% over the prior year.

Comparison of key benchmarks (circa 1999) to current data trends document that Wayne County’s care management system is convincingly improving upon conditions and outcomes that were the impetus for **reform**:

Performance Measure	Baseline ~1999	Progress 2019	Progress 2020
Recidivism for Adjudicated Youth	38%-56%*	12.86%	8.7%
Successful Probation 1 Outcome***	Not Collected	87.3%	88.3%
Youth Confined to State Training Schools****	731 / Day	1	1
Probation 2 Youth in Private Residential Agency (Average)	1,300 Day	296	349
Placements in Other States	200	0	0
Youth Confined in Secure, Short-Term Detention	500 /Day	82.5/day	61 per day

**Division Goals:**

- Increase ancillary services for youth at JDF with a focus on increased therapeutic and mental health services.
- Improve the experience, interactions, and satisfaction of services for Juvenile Detention Facility residents.
- Increase mentorship opportunities through collaboration and new community partnerships.
- Decrease staff vacancies at the Juvenile Detention Facility.
- Increase Preferred Provider Network in an effort improve access to residential treatment programs.

New Initiatives for Fiscal Year 2022:

- Hybrid Reimbursement Model for

- Care Management Organizations - Reimbursement to the five CMO will be based on a hybrid mode which includes capitation for residential treatment services and daily rate for Community based service delivery. This initiative is intended to improve efficiency of service delivery as well as invest resources in youth at highest risk and need service.
- Enhanced Programming for Older Youth - JYS is implementing enhanced program services specifically designed to address older youth as they prepare for independence as a result of the Raise the Age Legislation. The new service milieu will be designed to improve soft skills, employability and training skills, as well as pro-social skills of youth adjudicated at the age of 17. The Care Management Organizations are enhancing program



services to include a component for treatment methodologies and interventions that effectively address needs of older youth engaged program services to mitigate risk of matriculating into the adult system.

- Develop at least one new program option for rollout and implementation at the new Detention Facility in the Criminal Justice Complex.

#### **DIVISION OF CLINICAL SERVICES:**

Promotes the health of Wayne County residents by developing, coordinating, and maintaining a full spectrum of quality health services. Clinical Services is responsible for direct health care services and diagnostic screenings provided at the Adult Detention Facility (ADF), the Juvenile Detention Facility (JDF), and two Wayne County Healthy Communities Clinics that are federally qualified health centers (FQCH).

Within the ADF & JDF services include, but are not limited to, physical examinations, primary and behavioral health services, dental services, and infectious disease prevention and mitigation. Through the ADF Jail Health Program the Division strives to prevent disease and improve overall health outcomes for individuals in custody in addition to promoting continuity of care for individuals released from correctional facilities.

The Division also oversees the Adult Community Corrections programming, which is responsible for overseeing services provided to adult probationers by community-based organizations. Services within Adult Community Corrections include, but are not limited to, drunk driving jail reduction, domestic violence intervention, and other cognitive-centered behavioral programs. The Adult Community Corrections program strives to promote education and therapeutic programs to improve long-term outcomes for probationers in Wayne County.

#### **Accomplishments and Highlights:**

*Statistics represent activities 10/1/2020 - Current*

- Implemented comprehensive disease intervention and prevention programming
- Added two Disease Intervention Specialists to perform COVID-19 diagnostic and antibody testing
- Offered contact tracing for individuals housed in the Adult Detention Facility
- Tested 8,660 individuals, resulting in 243 positive cases, and maintained a positivity rate of <3%. The national average COVID-19 positivity rate in correctional facilities during that time period was 11%.
- Fortified programming to assist those struggling with opioid dependency through a Mobile-Based Medication Assisted Treatment services for individuals upon release through a partnership with Wayne State University and the Detroit Wayne Integrated Health Network (DWIHN).
  - Through this programming, from January 1, 2021 through June 24, 2021, individuals were identified via a Rapid Opioid Dependence Screen (RODS) with 146 individuals receiving treatment upon discharge through a mobile unit set up outside of the facility.
  - Research from large urban settings where the correctional facility provides no medication or treatments for opioid use disorder suggests that at least 20% of the overdose deaths every year in that county are persons released from a correctional facility. In Wayne County, that is an estimated 155 deaths per year which could be prevented.





- Ensured the delivery of services for ADF, JDF and FQHCs throughout the pandemic using telehealth services.
- Implemented a thorough COVID-19 health screening process for residents and employees at the Juvenile Detention Facility.
  - This contributed to an extremely low positivity rate of <1% throughout the pandemic. Tested 429 juveniles upon their entrance into the facility, resulting in 13 positive results.
- Expanded partnership with the City of Detroit’s Health Department and the Michigan Department of Health and Human Services to enhance our vaccine administration efforts to 342 individuals at the Adult Detention Facility and 60 within the Juvenile Detention Facility.
- In collaboration with the Sheriff’s office, an electronic survey was created for residents housed in the Adult Detention Facility to request a vaccine or to receive more information about various vaccines available in the facility. Residents can speak directly to a Disease Intervention Specialist about the vaccines.
- To protect the health and safety of officers, other facility and residents housed in the Adult Detention Center, the Division collaborated with the Sheriff’s office and created a notification in the Jail Management System (JMS) to alert officers if an inmate is COVID-19 positive and was released and returned to the facility within 14-days of a positive test result.

Wayne County Healthy Communities (WCHC) Clinics, the County’s federally qualified health center, is also part of the Clinical Services Division. The clinics are located in Wayne and Hamtramck, Michigan. The mission of Wayne County Healthy Communities is to provide high quality health care to all patients in a patient-centered medical

**DIVISION OF PUBLIC HEALTH:** The mission of the Wayne County Public Health Division (PH) is to provide environmental health, nutritional health, community health, emergency preparedness, women and children's health and communicable disease prevention and control services to all Wayne County residents, businesses and visitors so that they can enjoy good health and be safe during emergencies. Overall, the Division is responsible for all public health programs as required by the Michigan Public Health Code.

Due to the COVID-19 pandemic, the Wayne County Public Health Division has vigorously strategized and pivoted resources to effectively respond to this emergency, including utilizing funding to provide COVID-19 testing and vaccination opportunities. To address equity these opportunities took place within communities strategically located throughout the County. In addition, significant staff (i.e. case investigators/contact tracers, vaccinators compliance teams, etc.) were hired to meet response goals and to expand our pre-pandemic capabilities.

Despite COVID-19 and the consequential impact on workforce and financial resources, the Public Health Division (PH) still served individuals, while complying with emergency mandates. This was accomplished through modified service provision, including virtual visits, online health education (including breastfeeding, Safe Sleep, etc.), emergency preparedness training, spaced-out hearing/vision and clinical appointments, and other innovative approaches to providing quality Public Health services.

**Accomplishments and Highlights:**

Below are some of the Public Health (PH) Division program’s that accomplished program goals, despite the pandemic.



**Lead Safety:**

The CLPPP focused on the prevention of lead poisoning in children ages 0-6 years. This program provides community resources and services including lead safety education, coordination with medical providers, home environmental investigations and assistance with lead testing, and determinations of the source of lead.

PH coordinated with municipalities that have tested for higher than 15ppb of lead in residential water by providing pitcher and faucet water filters to low-income families who have children under the age of 18 living in the home and pregnant women. Between 2019 and 2020, PH distributed approximately 20,000 water filters and replacement cartridges to impacted communities.

**Communicable Disease (CD):**

The CD unit continues to prevent, and control disease spread through actions such as the 38,219 COVID-19 case investigations completed (patient contacted and interviewed) from March 2020-April 2021. Contact tracing was also performed on 74,514 COVID-19 cases during that same time-period and 1,534 COVID-19 Clusters/Outbreaks were identified and investigated.

The Tuberculosis (TB) program serves to ensure treatment compliance for active cases of Tuberculosis and identifies possible contacts for testing. Patient-centered care was provided through Directly Observed Therapy (DOT) visits and video calls. This prompted 100% of all Out-Wayne County TB cases to complete treatment within 12 months and 95% of contacts to active TB cases to be identified and contacted.

**Immunizations:**

Wayne County has maintained and exceeded our goal of 70% coverage for children 24-36 months and children 13-17 years, by promoting vaccinations to all Wayne County VFC (Vaccinations for Children) and non-VFC

providers. Also, the program partnered with all school districts & childcare facilities to meet the state's required vaccine rate for reportable students by educating school staff, providing waiver education, and assisting with reporting. This prompted 95% of the 42,660 reportable school students & 96% of the 11,856 childcare attendees to be compliant with vaccine requirements.

**COVID-19 Long Term Care Compliance:**

The COVID-19 Long Term Care Compliance Team conducted COVID-19 compliance monitoring to ensure the safety of residents in long term care facilities during the pandemic and by confirming that all COVID-19 protocols were followed. The team conducted over 200 site visits to Long Term Care Facilities (LTC) during all work shifts. The facilities with identified outbreaks and complaints warranted additional visits and follow-up phone calls, including facilities that were non-compliant.

**COVID-19 Testing:**

PH partnered with Garden City Hospital to provide COVID-19 diagnostic and antibody testing for Wayne County residents. As a result, Emergency Preparedness (EP) expanded testing availability throughout the County, by offering pop-up and drive-thru COVID-19 diagnostic testing in 10 different municipalities to serve all Wayne County residents. Pop-up testing was offered through December of 2020 and approximately 6,000 tests were conducted.

**Mass Distribution of Masks:**

PH facilitated a mass distribution of cloth and surgical masks for Wayne County Residents. Specifically, approximately 3.7 million masks were received and distributed to Wayne County residents, of which 2.8 million were dispersed within 2 months.

**Mass Vaccination:**

EP operates 4 large (up to 3,000 vaccinations/day) and 2 medium (up to 1,000)



vaccinations/day) mass vaccination sites in Wayne County, as well as the facilitating of community pop-up vaccination sites within various communities. All Wayne County municipalities received a pop-up vaccination site to serve their residents, as well as community sites focusing on seniors. To date, 176,384 vaccines were administered by PH.

**Hearing & Vision:**

Despite the pandemic, the Wayne County Hearing & Vision program achieved a 100% completion rate of providing H&V Screenings to schools requesting services for the calendar years 2020, and 2021 to date. In 2020, the program screened 69,671 children. In 2021 (so far), 26,434 children were screened.

**Infant Safe Sleep:**

The Infant Safe Sleep program seeks to educate all new mothers on how to create a safe sleep environment for their new baby and to reduce infant mortality in infants between 1 to 12 months of age. Infant Safe Sleep classes continued to be held during the pandemic, switching from in-person to also virtual. Specifically, 295 clients were trained on infant safe sleep practices through the 43 educational sessions that were held. Sessions were both in-person and virtual.

**The Special Supplemental Nutrition Program for Women, Infants, and Children (WIC):**

The Wayne County Public Health WIC Program continues to provide nutrition education, supplemental foods and breastfeeding promotion, support, and referral to low and moderate income pregnant, breastfeeding and postpartum women, infants and children up to age 5 who may be at nutritional risk. WIC participation was maintained at approximately 100%, with a caseload of approximately 20,900 clients, despite the pandemic.

**DIVISION OF MEDICAL EXAMINER:**

Identifies, investigates, and determines the cause and manner of death of people who die in

Wayne County under the circumstances prescribed by Act. 92 of the Michigan Public Acts of 1969 (violent, sudden, unexpected, or suspicious). The MEO releases the remains and personal property to the next-of-kin or public authority as needed. As part of its mandated procedures, all cremation permits are issued by the MEO after an inquiry into the cause of death where pertinent. The MEO is part of the process for the final disposition of unclaimed remains.

The findings and work product of the MEO are used by probate courts, insurance, workmen's compensation boards and the public for the disposition of property and other claims. Autopsy findings can impact families if a heritable condition that causes sudden death is found that was previously undetected. A major stakeholder is public health, who, with data collected from MEO cases, aims to have a better understanding of disease morbidity and mortality, and incidence and prevalence. The MEO can be the first entity to identify a disease of public health importance. It has been an integral part of the state child death review process for many years.

A major function of the office is that its findings are used within the criminal justice system, and medical examiners often testify in court, especially in violent deaths.

**DIVISION OF VETERANS SERVICES:**

The Wayne County Division of Veterans Services is organized to provide immediate financial assistance and resources to Honorably Discharged Wartime veterans that reside in Wayne County. The Division is conveniently located in the International Building in Downtown Detroit.

The Division is immersed in the 43 communities in Wayne County and focused on understanding the challenges that our veterans face as they navigate their lives post military service to the United States of America.



The Division works closely with veterans to provide financial relief in the areas of:

- mortgage payments
- rent payments - 1<sup>st</sup> months' rent
- utility bill payments
- Wayne County property taxes
- medical and dental bills
- moving and storage expenses
- critical household furniture
- car repairs

**Accomplishments and Highlights:**

The Division has proudly awarded over \$2,000,000.00 to over 1,000 Wayne County Veterans in the preceding categories. In the area of burial reimbursements, since 2019, the Division has awarded over \$165,000.00 to area veterans and their family members.

In addition, since 2020 the Division has partnered with the Michigan Veterans Affairs Agency to provide resources \$685,273.00 to Peacetime Veterans requesting similar services.

The Division also answers the call for veterans facing food insecurities by providing groceries and food vouchers. The Division has built healthy and productive relationships with Veteran Service Organizations throughout Wayne County. One of the outcomes of these established relationships are increased food drives in the Detroit and downriver communities.

It should be noted that during the pandemic the Division of Veterans Services staff were working tirelessly to secure and provide resources to our veterans. The Division, while adhering to Covid-19 protocols, provided customer service via online or scheduled in-office appointments.

The Division has increased its digital footprint over the last year through a strong social media

presence that educates veterans as well as listens to their concerns. The Division has been featured on many local media outlets; television, radio, and online to promote the critical resources and services available to our veterans. The increased presence has brought the Division more traffic from different sources in Wayne County by over 25%.

The Division will continue to serve and listen to our veterans and remain focused on being the first choice for solutions for veterans in Wayne County.



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<b>00101</b>	<b>General Fund</b>						
<b>151</b>	<b>Pre-Trial</b>						
	<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>Expenditures</b>						
	Materials and Supplies	20,934	67,000	67,000	67,000	0	67,000
	Services and Contractual Serv	73,034	94,500	94,500	106,100	11,600	97,100
	Operating Expenses	122,426	140,000	140,000	142,000	2,000	141,850
	Rentals	1,568,473	1,532,773	1,532,773	1,596,000	63,227	1,596,000
	Other Charges	0	0	0	600	600	0
	<b>Total Expenditures</b>	<b>\$1,784,868</b>	<b>\$1,834,273</b>	<b>\$1,834,273</b>	<b>\$1,911,700</b>	<b>\$77,427</b>	<b>\$1,901,950</b>
<b>00101</b>	<b>General Fund</b>						
<b>601</b>	<b>Public Health Programs</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	2,251,192	3,423,445	3,423,445	4,251,910	828,465	3,423,445
	<b>Total Revenues</b>	<b>\$2,251,192</b>	<b>\$3,423,445</b>	<b>\$3,423,445</b>	<b>\$4,251,910</b>	<b>\$828,465</b>	<b>\$3,423,445</b>
	<b>Expenditures</b>						
	Personnel	212,606	387,658	387,658	347,222	(40,436)	355,837
	Fringe Benefits	94,039	126,453	126,453	122,244	(4,209)	130,153
	Pension	76,650	101,841	101,841	93,996	(7,845)	97,925
	Materials and Su Materials and Supplies	0	500	500	0	(500)	0
	Services and Contractual Serv	1,896,064	2,800,231	2,800,231	3,576,802	776,571	2,727,752
	Travel	480	2,881	2,881	0	(2,881)	0
	Operating Expenses	5,113	3,881	3,881	2,555	(1,326)	3,115
	Other Charges	0	0	0	109,091	109,091	108,663
	Operating Transfers Out	179,470	0	0	0	0	0
	<b>Total Expenditures</b>	<b>\$2,464,422</b>	<b>\$3,423,445</b>	<b>\$3,423,445</b>	<b>\$4,251,910</b>	<b>\$828,465</b>	<b>\$3,423,445</b>
<b>00101</b>	<b>General Fund</b>						
<b>602</b>	<b>Indigent Health Care</b>						
	<b>Revenues</b>						
	Taxes	4,028,275	5,032,500	5,032,500	4,532,500	(500,000)	5,032,500
	Charges, Fees, and Fines	11,843,470	12,222,917	12,222,917	12,270,263	47,346	12,349,761
	Interest Income	29,851	15,000	15,000	15,000	0	15,000



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<b>Total Revenues</b>	<b>\$15,901,597</b>	<b>\$17,270,417</b>	<b>\$17,270,417</b>	<b>\$16,817,763</b>	<b>\$(452,654)</b>	<b>\$17,397,261</b>
<b>Expenditures</b>						
Personnel	237,391	266,212	266,212	275,100	8,888	280,872
Fringe Benefits	80,993	85,549	85,549	96,332	10,783	104,266
Pension	39,379	70,320	70,320	74,133	3,813	77,623
Materials and Supplies	1,748	2,000	2,000	2,000	0	2,000
Services and Contractual Serv	189,564	(6,721,969)	(6,721,969)	(6,689,924)	32,045	(6,628,319)
Operating Expenses	3,712	2,776	2,776	2,178	(598)	2,875
Rentals	33,257	33,029	33,029	25,444	(7,585)	25,444
Other Charges	8,843,223	8,843,224	8,843,224	8,343,224	(500,000)	8,843,224
Operating Transfers Out	17,860,840	14,689,276	14,689,276	14,689,276	0	14,689,276
<b>Total Expenditures</b>	<b>\$27,290,107</b>	<b>\$17,270,417</b>	<b>\$17,270,417</b>	<b>\$16,817,763</b>	<b>\$(452,654)</b>	<b>\$17,397,261</b>
<b>00101 General Fund</b>						
<b>648 Medical Examiner</b>						
<b>Revenues</b>						
Charges, Fees, and Fines	994,443	900,000	900,000	900,000	0	900,000
<b>Total Revenues</b>	<b>\$994,443</b>	<b>\$900,000</b>	<b>\$900,000</b>	<b>\$900,000</b>	<b>\$0</b>	<b>\$900,000</b>
<b>Expenditures</b>						
Personnel	58,515	52,012	52,012	65,260	13,248	65,260
Fringe Benefits	18,808	17,597	17,597	24,900	7,303	26,265
Pension	15,227	13,564	13,564	17,445	3,881	17,886
Materials and Supplies	0	2,000	2,000	2,000	0	2,000
Services and Contractual Serv	7,217,316	7,440,357	7,440,357	8,002,775	562,418	7,863,675
Operating Expenses	55,954	54,368	54,368	54,344	(24)	54,503
Operating Transfers Out	269,286	260,332	260,332	0	(260,332)	0
<b>Total Expenditures</b>	<b>\$7,635,526</b>	<b>\$7,840,230</b>	<b>\$7,840,230</b>	<b>\$8,166,724</b>	<b>\$326,494</b>	<b>\$8,029,589</b>
<b>00101 General Fund</b>						
<b>684 Veterans Affairs</b>						
<b>Expenditures</b>						
Personnel	32,455	42,450	84,050	95,650	11,600	95,650
Fringe Benefits	16,971	13,595	16,777	33,573	16,796	35,590
Pension	4,116	11,180	11,180	25,911	14,731	26,567
Materials and Supplies	406	3,450	13,106	3,450	(9,656)	221
Services and Contractual Serv	131,563	125,431	222,340	149,086	(73,254)	149,086
Travel	0	0	1,500	0	(1,500)	0
Operating Expenses	575	288	12,878	497	(12,381)	643
Rentals	21,525	27,130	27,130	25,560	(1,570)	25,560
Other Charges	0	0	0	1,451	1,451	0
<b>Total Expenditures</b>	<b>\$207,610</b>	<b>\$223,524</b>	<b>\$388,961</b>	<b>\$335,178</b>	<b>\$(53,783)</b>	<b>\$333,317</b>
<b>00101 General Fund</b>						
<b>701 HVCW-Central Administration</b>						
<b>Revenues</b>						



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Charges, Fees, and Fines	2,858,893	4,061,949	4,061,949	5,434,114	1,372,165	4,606,423
<b>Total Revenues</b>	<b>\$2,858,893</b>	<b>\$4,061,949</b>	<b>\$4,061,949</b>	<b>\$5,434,114</b>	<b>\$1,372,165</b>	<b>\$4,606,423</b>
<b>Expenditures</b>						
Personnel	634,763	1,004,193	977,365	1,214,448	237,083	960,101
Fringe Benefits	214,420	309,275	307,223	411,777	104,554	342,538
Pension	145,674	252,258	252,258	314,234	61,976	251,783
Materials and Supplies	15,375	19,900	19,900	30,700	10,800	30,700
Services and Contractual Serv	1,650,722	2,230,412	2,259,292	3,045,191	785,899	2,827,191
Travel	1,952	7,441	7,441	6,326	(1,115)	4,341
Operating Expenses	9,313	9,214	9,214	9,541	327	8,628
Rentals	229,063	229,256	226,756	395,897	169,141	176,841
Nojn Capital Assets	0	0	2,500	6,000	3,500	4,300
<b>Total Expenditures</b>	<b>\$2,901,283</b>	<b>\$4,061,949</b>	<b>\$4,061,949</b>	<b>\$5,434,114</b>	<b>\$1,372,165</b>	<b>\$4,606,423</b>
<b>00101 General Fund</b>						
<b>731 Cooperative Extension</b>						
<b>Revenues</b>						
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditures</b>						
Personnel	18,755	39,865	39,865	41,189	1,324	41,189
Fringe Benefits	11,632	12,847	12,847	14,410	1,563	15,271
Pension	9,585	10,301	10,301	11,057	756	11,337
Materials and Supplies	1,014	0	0	1,000	1,000	1,000
Services and Contractual Serv	30,469	46,205	46,205	80,444	34,239	76,534
Travel	1,404	0	0	0	0	0
Operating Expenses	544	439	439	341	(98)	441
Other Charges	265,220	260,000	260,000	260,000	0	225,436
<b>Total Expenditures</b>	<b>\$338,623</b>	<b>\$369,657</b>	<b>\$369,657</b>	<b>\$408,441</b>	<b>\$38,784</b>	<b>\$371,208</b>
<b>00221 County Health Fund</b>						
<b>326 HCS - Jail Medical Services</b>						
<b>Revenues</b>						
Charges, Fees, and Fines	225,482	210,000	210,000	210,000	0	210,000
Operating Transfers In	12,590,221	8,916,343	8,916,343	13,162,928	4,246,585	8,916,343
<b>Total Revenues</b>	<b>\$12,815,703</b>	<b>\$9,126,343</b>	<b>\$9,126,343</b>	<b>\$13,372,928</b>	<b>\$4,246,585</b>	<b>\$9,126,343</b>
<b>Expenditures</b>						
Personnel	0	0	0	0	0	64,738
Fringe Benefits	0	0	0	0	0	27,876
Pension	0	0	0	0	0	17,922
Materials and Supplies	247	3,400	3,400	3,400	0	2,818
Services and Contractual Serv	11,183,776	9,122,943	9,122,943	13,369,528	4,246,585	9,012,516



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<b>Total Expenditures</b>		<b>\$11,184,023</b>	<b>\$9,126,343</b>	<b>\$9,126,343</b>	<b>\$13,372,928</b>	<b>\$4,246,585</b>	<b>\$9,126,343</b>
<b>00221</b>	<b>County Health Fund</b>						
<b>327</b>	<b>Jail Mental Health Services</b>						
<b>Revenues</b>							
	Local Grants and Contracts	6,899,396	4,000,000	4,000,000	4,250,000	250,000	4,250,000
	Operating Transfers In	2,935,694	2,922,947	2,922,947	1,332,391	(1,590,556)	1,561,435
	<b>Total Revenues</b>	<b>\$9,835,090</b>	<b>\$6,922,947</b>	<b>\$6,922,947</b>	<b>\$5,582,391</b>	<b>\$(1,340,556)</b>	<b>\$5,811,435</b>
<b>Expenditures</b>							
	Services and Contractual Serv	7,529,669	6,922,947	6,922,947	5,582,391	(1,340,556)	5,811,435
	<b>Total Expenditures</b>	<b>\$7,529,669</b>	<b>\$6,922,947</b>	<b>\$6,922,947</b>	<b>\$5,582,391</b>	<b>\$(1,340,556)</b>	<b>\$5,811,435</b>
<b>00221</b>	<b>County Health Fund</b>						
<b>601</b>	<b>Health/Environment Programs</b>						
<b>Revenues</b>							
	Federal Grants and Contracts	6,069,590	7,237,903	7,237,903	7,205,690	(32,213)	7,227,903
	State Grants and Contracts	4,066,605	2,748,191	2,748,191	2,773,191	25,000	2,773,191
	Charges, Fees, and Fines	7,995,780	9,037,928	9,037,928	10,987,754	1,949,826	9,906,700
	Operating Transfers In	3,617,541	2,574,898	2,574,898	4,439,013	1,864,115	3,256,005
	<b>Total Revenues</b>	<b>\$21,749,515</b>	<b>\$21,598,920</b>	<b>\$21,598,920</b>	<b>\$25,405,648</b>	<b>\$3,806,728</b>	<b>\$23,163,799</b>
<b>Expenditures</b>							
	Personnel	3,795,989	4,298,551	4,298,551	4,719,930	421,379	4,600,085
	Fringe Benefits	1,218,230	1,305,616	1,305,616	1,570,452	264,836	1,626,652
	Pension	1,259,835	1,033,674	1,033,674	1,176,861	143,187	1,172,287
	Materials and Supplies	84,455	212,717	212,373	219,955	7,582	202,735
	Services and Contractual Serv	12,665,598	14,104,341	14,105,041	16,918,858	2,813,817	15,135,426
	Travel	147,646	271,262	270,662	255,296	(15,366)	209,902
	Operating Expenses	199,236	221,461	221,705	219,243	(2,462)	216,712
	Rentals	110,253	150,298	150,298	0	(150,298)	0
	Other Charges	185	0	0	325,053	325,053	0
	Capital	6,255	0	0	0	0	0
	Non Capital Assets	14,155	1,000	1,000	0	(1,000)	0
	<b>Total Expenditures</b>	<b>\$19,501,838</b>	<b>\$21,598,920</b>	<b>\$21,598,920</b>	<b>\$25,405,648</b>	<b>\$3,806,728</b>	<b>\$23,163,799</b>
<b>00221</b>	<b>County Health Fund</b>						
<b>605</b>	<b>Other Health Programs</b>						
<b>Revenues</b>							
	Federal Grants and Contracts	3,451,421	3,642,103	3,941,915	4,086,919	145,004	3,954,121
	State Grants and Contracts	1,828,851	1,609,388	1,609,388	1,599,137	(10,251)	1,599,137





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Charges, Fees, and Fines	21,981	32,500	32,500	44,177	11,677	32,500
Operating Transfers In	1,268,818	845,748	845,748	1,269,557	423,809	1,112,953
<b>Total Revenues</b>	<b>\$6,571,072</b>	<b>\$6,129,739</b>	<b>\$6,429,551</b>	<b>\$6,999,790</b>	<b>\$570,239</b>	<b>\$6,698,711</b>
<b>Expenditures</b>						
Personnel	544,112	643,162	643,162	685,463	42,301	694,086
Fringe Benefits	171,842	216,674	216,674	257,441	40,767	275,114
Pension	207,981	169,088	169,088	184,819	15,731	191,906
Materials and Supplies	541,996	762,931	762,931	759,664	(3,267)	758,388
Services and Contractual Serv	3,724,152	3,664,549	3,964,361	4,806,168	841,807	4,588,676
Travel	7,709	49,172	49,172	33,971	(15,201)	33,971
Operating Expenses	17,607	492,944	492,944	132,673	(360,271)	133,973
Rentals	120,381	128,064	128,064	14,870	(113,194)	14,370
Other Charges	7,781	0	0	116,494	116,494	0
Non Capital Assets	11,010	3,155	3,155	8,227	5,072	8,227
<b>Total Expenditures</b>	<b>\$5,354,571</b>	<b>\$6,129,739</b>	<b>\$6,429,551</b>	<b>\$6,999,790</b>	<b>\$570,239</b>	<b>\$6,698,711</b>
<b>00225 Health and Family Services</b>						
<b>685 Hlth &amp; Family Services (Headstart)</b>						
<b>Revenues</b>						
Federal Grants and Contracts	6,672	0	0	0	0	0
<b>Total Revenues</b>	<b>\$6,672</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditures</b>						
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>00281 Community Corrections</b>						
<b>320 Community Corrections</b>						
<b>Revenues</b>						
State Grants and Contracts	1,469,190	2,667,684	2,667,684	2,667,684	0	2,667,684
Operating Transfers In	201,718	82,592	82,592	271,653	189,061	82,592
<b>Total Revenues</b>	<b>\$1,670,908</b>	<b>\$2,750,276</b>	<b>\$2,750,276</b>	<b>\$2,939,337</b>	<b>\$189,061</b>	<b>\$2,750,276</b>
<b>Expenditures</b>						
Personnel	439,061	671,256	671,256	645,627	(25,629)	652,515
Fringe Benefits	143,197	195,845	195,845	213,403	17,558	227,407
Pension	136,908	143,483	143,483	142,734	(749)	148,272
Materials and Supplies	1,413	0	0	7,000	7,000	2,300
Services and Contractual Serv	1,226,191	1,736,080	1,736,080	1,922,876	186,796	1,710,940
Travel	425	0	0	0	0	0



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**DEPARTMENT OF HEALTH, HUMAN AND VETERANS SERVICES**

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	FY 2019-2020 <u>Actual</u>	FY 2020-2021 <u>Adopted Budget</u>	FY 2020-2021 <u>Amended Budget</u>	FY 2021-2022 <u>Adopted Budget</u>	Increase / (Decrease) From <u>Amended</u>	FY 2022-2023 <u>Projected Budget</u>
Operating Expenses	5,658	3,612	3,612	7,697	4,085	8,842
<b>Total Expenditures</b>	<b>\$1,952,853</b>	<b>\$2,750,276</b>	<b>\$2,750,276</b>	<b>\$2,939,337</b>	<b>\$189,061</b>	<b>\$2,750,276</b>
<b>00281 Community Corrections</b>						
<b>323 Violent Crimes Joint Task Force</b>						
<b>Revenues</b>						
Operating Transfers In	1,751,811	1,924,526	1,924,526	2,166,871	242,345	2,199,387
<b>Total Revenues</b>	<b>\$1,751,811</b>	<b>\$1,924,526</b>	<b>\$1,924,526</b>	<b>\$2,166,871</b>	<b>\$242,345</b>	<b>\$2,199,387</b>
<b>Expenditures</b>						
Personnel	927,721	1,176,399	1,176,399	1,235,095	58,696	1,239,323
Fringe Benefits	315,063	365,138	365,138	434,114	68,976	458,448
Pension	408,165	301,148	301,148	306,582	5,434	308,250
Materials and Supplies	13,264	38,600	38,600	35,155	(3,445)	38,567
Services and Contractual Serv	13,073	29,012	29,012	143,329	114,317	143,329
Travel	0	0	0	0	0	0
Operating Expenses	22,358	14,229	14,229	12,596	(1,633)	11,470
Non Capital Assets	3,516	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$1,703,160</b>	<b>\$1,924,526</b>	<b>\$1,924,526</b>	<b>\$2,166,871</b>	<b>\$242,345</b>	<b>\$2,199,387</b>
<b>00292 Juv. Justice and Abuse/Neglect</b>						
<b>356 Juvenile Delinquency Program</b>						
<b>Revenues</b>						
Federal Grants and Contracts	1,225,708	500,000	500,000	500,000	0	500,000
State Grants and Contracts	51,148,430	54,160,828	54,160,828	61,114,919	6,954,091	61,159,137
Local Grants and Contracts	1,593,713	2,732,530	2,732,530	4,348,768	1,616,238	4,348,768
Charges, Fees, and Fines	101,308	2,975,000	2,975,000	3,950,000	975,000	3,950,000
Operating Transfers In	45,456,601	44,062,572	44,062,572	40,379,634	(3,682,938)	40,593,992
<b>Total Revenues</b>	<b>\$99,526,479</b>	<b>\$104,430,930</b>	<b>\$104,430,930</b>	<b>\$110,293,321</b>	<b>\$5,862,391</b>	<b>\$110,551,897</b>
<b>Expenditures</b>						
Personnel	8,314,714	10,060,788	10,060,788	10,378,828	318,040	10,598,127
Fringe Benefits	2,027,750	2,444,643	2,444,643	2,862,852	418,209	3,071,537
Pension	1,855,541	2,450,052	2,450,052	2,640,259	190,207	2,719,957
Materials and Supplies	395,519	721,541	721,541	535,835	(185,706)	474,488
Services and Contractual Serv	79,387,401	88,534,434	88,490,434	93,731,211	5,240,777	93,550,300
Travel	4,168	6,124	6,124	2,000	(4,124)	2,000
Operating Expenses	86,072	120,348	120,348	108,236	(12,112)	104,488
Rentals	540	49,000	49,000	21,000	(28,000)	21,000



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	FY 2019-2020 <u>Actual</u>	FY 2020-2021 <u>Adopted Budget</u>	FY 2020-2021 <u>Amended Budget</u>	FY 2021-2022 <u>Adopted Budget</u>	Increase / (Decrease) From <u>Amended</u>	FY 2022-2023 <u>Projected Budget</u>
Other Charges	24,018	44,000	44,000	13,100	(30,900)	10,000
Capital	45,187	0	44,000	0	(44,000)	0
Non Capital Assets	7,804	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$92,148,714</b>	<b>\$104,430,930</b>	<b>\$104,430,930</b>	<b>\$110,293,321</b>	<b>\$5,862,391</b>	<b>\$110,551,897</b>
<b>00292 Juv. Justice and Abuse/Neglect</b>						
<b>357 Juvenile - State Wards</b>						
<b>Revenues</b>						
Other Financing	0	0	0	2,158,849	2,158,849	1,471,245
Operating Transfers In	3,413,937	3,720,003	3,720,003	1,565,035	(2,154,968)	2,248,758
<b>Total Revenues</b>	<b>\$3,413,937</b>	<b>\$3,720,003</b>	<b>\$3,720,003</b>	<b>\$3,723,884</b>	<b>\$3,881</b>	<b>\$3,720,003</b>
<b>Expenditures</b>						
Services and Contractual Serv	3,684,064	3,720,003	3,720,003	3,723,884	3,881	3,720,003
<b>Total Expenditures</b>	<b>\$3,684,064</b>	<b>\$3,720,003</b>	<b>\$3,720,003</b>	<b>\$3,723,884</b>	<b>\$3,881</b>	<b>\$3,720,003</b>
<b>00292 Juv. Justice and Abuse/Neglect</b>						
<b>670 Abuse And Neglect Program</b>						
<b>Revenues</b>						
State Grants and Contracts	8,710,250	9,932,776	9,932,776	8,534,834	(1,397,942)	8,534,834
Charges, Fees, and Fines	265,629	150,000	150,000	150,000	0	150,000
Operating Transfers In	9,635,967	8,113,181	8,113,181	5,601,007	(2,512,174)	5,601,007
<b>Total Revenues</b>	<b>\$18,611,846</b>	<b>\$18,195,957</b>	<b>\$18,195,957</b>	<b>\$14,285,841</b>	<b>\$(3,910,116)</b>	<b>\$14,285,841</b>
<b>Expenditures</b>						
Services and Contractual Serv	13,806,375	18,195,957	18,195,957	14,285,841	(3,910,116)	14,285,841
<b>Total Expenditures</b>	<b>\$13,806,375</b>	<b>\$18,195,957</b>	<b>\$18,195,957</b>	<b>\$14,285,841</b>	<b>\$(3,910,116)</b>	<b>\$14,285,841</b>
<b>00293 Soldiers Relief</b>						
<b>684 Veterans Affairs</b>						
<b>Revenues</b>						
Taxes	1,402,073	1,507,445	1,507,445	1,507,445	0	1,507,445
State Grants and Contracts	93,031	0	0	0	0	0
Interest income	5,243	0	0	0	0	0
Other Financing	0	483,804	483,804	483,804	0	483,804
<b>Total Revenues</b>	<b>\$1,500,346</b>	<b>\$1,991,249</b>	<b>\$1,991,249</b>	<b>\$1,991,249</b>	<b>\$0</b>	<b>\$1,991,249</b>
<b>Expenditures</b>						
Personnel	150,315	229,393	229,393	234,684	5,291	184,932
Fringe Benefits	50,601	74,517	74,517	83,868	9,351	70,214
Pension	46,430	60,660	60,660	63,301	2,641	50,989
Materials and Supplies	2,121	6,500	6,500	6,500	0	6,500
Services and Contractual Serv	1,102,058	1,568,699	1,568,699	1,551,052	(17,647)	1,627,446
Travel	491	7,000	7,000	7,000	0	7,000
Operating Expenses	3,970	6,950	6,950	6,514	(436)	6,638
Rentals	21,525	28,530	28,530	28,530	0	28,530



**Wayne County**  
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**DEPARTMENT OF HEALTH, HUMAN AND VETERANS SERVICES**

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	FY 2019-2020 Actual	FY 2020-2021 Adopted Budget	FY 2020-2021 Amended Budget	FY 2021-2022 Adopted Budget	Increase / (Decrease) From Amended	FY 2022-2023 Projected Budget
Other Charges	0	0	0	800	800	0
Capital	0	4,000	4,000	4,000	0	4,000
Non Capital Assets	0	5,000	5,000	5,000	0	5,000
<b>Total Expenditures</b>	<b>\$1,377,512</b>	<b>\$1,991,249</b>	<b>\$1,991,249</b>	<b>\$1,991,249</b>	<b>\$0</b>	<b>\$1,991,249</b>
<b>00294 Veterans Trust Fund</b>						
<b>684 Veterans Trust</b>						
<b>Revenues</b>						
State Grants and Contracts	7,500	30,000	30,000	30,000	0	30,000
Interest income	5,992	0	0	0	0	0
<b>Total Revenues</b>	<b>\$13,492</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$30,000</b>
<b>Expenditures</b>						
Services and Contractual Serv	12,931	30,000	30,000	30,000	0	30,000
<b>Total Expenditures</b>	<b>\$12,931</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$30,000</b>
<b>00297 Youth Services</b>						
<b>359 Youth Services</b>						
<b>Revenues</b>						
Taxes	3,543,105	3,909,189	3,909,189	3,909,189	0	3,909,189
Interest Income	(47,008)	0	0	0	0	0
State Grants and Contracts	127,541	0	0	0	0	0
<b>Total Revenues</b>	<b>\$3,623,637</b>	<b>\$3,909,189</b>	<b>\$3,909,189</b>	<b>\$3,909,189</b>	<b>\$0</b>	<b>\$3,909,189</b>
<b>Expenditures</b>						
Services and Contractual Serv	203,218	243,498	243,498	249,020	5,522	249,020
Operating Transfers Out	3,638,268	3,665,691	3,665,691	3,660,169	(5,522)	3,660,169
<b>Total Expenditures</b>	<b>\$3,841,486</b>	<b>\$3,909,189</b>	<b>\$3,909,189</b>	<b>\$3,909,189</b>	<b>\$0</b>	<b>\$3,909,189</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$203,096,634</b>	<b>\$206,385,890</b>	<b>\$206,685,702</b>	<b>\$218,104,236</b>	<b>\$11,418,534</b>	<b>\$210,565,259</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$204,719,632</b>	<b>\$215,753,574</b>	<b>\$216,218,823</b>	<b>\$228,026,279</b>	<b>\$11,807,456</b>	<b>\$220,301,323</b>
<b>GENERAL FUND SUBSIDY</b>	<b>\$1,622,998</b>	<b>\$9,367,684</b>	<b>\$9,533,121</b>	<b>\$9,922,043</b>	<b>\$388,922</b>	<b>\$9,736,064</b>

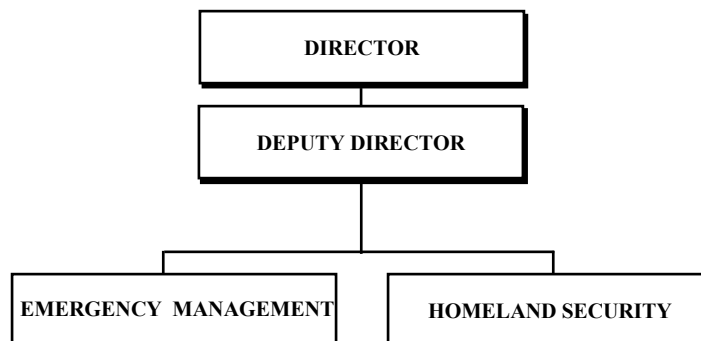


## DEPARTMENT OF HOMELAND SECURITY AND EMERGENCY MANAGEMENT

### MISSION

The Mission of the Homeland Security and Emergency Management Department (DHSEM) is to provide emergency preparedness information and training, disaster response and hazard mitigation services to the general public and other governmental entities so they can be better prepared for emergencies, protect critical infrastructures, and preserve the environment from natural and man-made hazards.

<i>Budget Summary All Funds</i>				
	FY 2019-20	FY 2020-21	FY 2021-2022	FY 2022-2023
	Budget	Budget	Adopted	Projected
<b>Total Departmental Expenditures</b>	\$ 3,121,331	\$ 3,159,523	\$ 3,217,804	\$ 2,120,187
<b>Departmental Revenue</b>				
Federal Grants and Contracts	\$ 1,752,810	\$ 2,073,643	\$ 1,568,000	\$ 458,000
Charges, Fees, and Fines	272,500	272,500	272,500	272,500
<b>Total Revenue</b>	\$ 2,025,310	\$ 2,346,143	\$ 1,840,500	\$ 730,500
<b>General Fund General Purpose</b>	\$ 1,096,021	\$ 813,380	\$ 1,377,304	\$ 1,389,687
<b>Total Budgeted Positions</b>	<b>3</b>	<b>4</b>	<b>6</b>	<b>6</b>
Contact: <b>Tadarial J. Sturdivant</b> , Director 33030 Van Born - Wayne, MI. 48184 - Phone (313) 967-0032				





## DEPARTMENT OF HOMELAND SECURITY AND EMERGENCY MANAGEMENT

### MAJOR ACTIVITIES AND DESCRIPTIONS

**ADMINISTRATION:** Promulgate and enforce department policy and procedures; approve, reject or revise section recommendations; supervise overall department activities; represent the department as necessary; authorize the use of resources; direct and control emergency operations.

**SUPPORT SERVICES SECTION:** Perform clerical work for the Department; prepare departmental payrolls; maintain personnel, inventory, chemical facility and accounting records; requisition supplies and equipment; answer telephones and staff reception desks; prepare grant applications and manage grant awards.

**DIVISION OF EMERGENCY MANAGEMENT:**

**TECHNICAL SERVICES SECTION:** Perform chemical, biological, and radiological sampling, analysis and modeling; perform hazard and capability assessment and development; provide technical training programs. Work with federal, state, and local agencies to coordinate the development of monitoring protocols and the selection and procurement of equipment for use in detecting the release of biological, chemical and radiological hazards; and ensure that, to the extent permitted by law, all

appropriate and necessary intelligence and law enforcement information relating to homeland security in Wayne County is disseminated to and exchanged among appropriate departments and agencies responsible for providing for the health and safety of the Wayne County population.

**DIVISION OF HOMELAND SECURITY:**

**PREPAREDNESS, RESPONSE, RECOVERY AND MITIGATION SECTION:** Manage all facilities, personnel, equipment, supplies and materials necessary for normal and emergency activities; prepare, provide and coordinate emergency personnel training programs; develop and maintain mutual aid and resource availability agreements; prepare and manage financial assistance grants. Develop, maintain, analyze and implement emergency plans and procedures; develop and coordinate simulated emergency test exercises; perform and coordinate public awareness programs and campaigns; operate and supervise the operation of communications and warning systems. Coordinate efforts to prepare for and mitigate the consequences of terrorist threats or attacks that may impact Wayne County.

### FISCAL YEAR 2020-2021 ACCOMPLISHMENTS AND HIGHLIGHTS

**FERMI 2 NUCLEAR POWER PLANT FEMA GRADED FULL SCALE EXERCISE**

On August 28, 2018 the Wayne County Department of Homeland Security and Emergency Management (DHSEM) participated in a biennial federally evaluated exercise for the Fermi 2 Nuclear Power Plant. The exercise was considered full scale and tested Wayne County's capability to respond to a radiation event at the plant.

To prepare for a Fermi 2 Nuclear Power Plant exercise, plans and procedures are updated, training classes are provided for public and elected officials and exercise participants. Several drills take place to ensure the County's readiness. For this particular exercise, communications were tested where all participants were notified through SmartMessage. The Wayne County Emergency Operations Center was activated and became operational and staffed by Wayne County DHSEM staff, community liaisons, and representatives from the Michigan State Police. Additionally, an Emergency Worker Decontamination Center located at Brownstown Fire Station 4 was activated and became operational and was staffed by the Downriver Emergency Response Team (DERT). Beaumont Hospital-Trenton was also set-up and activated to receive radiological contaminated patients. Finally, Gibraltar Schools were interviewed to make certain that plans and procedures are in place to ensure the safety of students if a radiation release at the plant were to occur.

The 2018 Fermi 2 Nuclear Power Plant exercise was a six month process from start to finish where over 100 people participated from 22 different disciplines. Federal evaluators from FEMA spent a week in Michigan to ensure that Wayne County met all federal guidelines to respond to a nuclear event. This year's exercise proved to be a success where 17 total criteria were evaluated and all 17 criteria were met. It should be mentioned that Wayne County was the only participant to receive a 100% score.

**HAZARD MITIGATION GRANT**

Applied and Received the Hazard Mitigation Grant Program (HMGP). This grant is to help communities implement hazard mitigation measures following a Presidential Major Disaster Declaration in the areas of the county. The key purpose of this grant program is to enact mitigation measures that reduce the risk of loss of life and property from future disasters. Hazard mitigation includes long-term efforts to reduce the impact of future events.

**EMERGENCY MANAGEMENT MEETINGS**

Wayne County DHSEM launched a new endeavor as part of our long term goals. DHSEM is taking the lead in developing and scheduling a meeting on a quarterly basis with all 43 of the designated Emergency Management Coordinators in Wayne County.



**DEPARTMENT OF HOMELAND SECURITY AND EMERGENCY MANAGEMENT**

The purpose of these meetings is to ensure the appropriate coordination of Emergency situations and information in Wayne County. To ensure appropriate relationships are developed and fostered with appointed Emergency

Managers (EM's) throughout the County. Further, instill, foster and improve confidence in DHSEM capabilities and resources with County EM's. To provide guidance, support, training, and leadership to the County EM's. This

***NEW INITIATIVES FOR FISCAL YEAR 2021-2022***

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**EMERGENCY OPERATIONS ENHAMNCEMENTS**

The purpose of this project is to insure that Wayne County maintains the capability to develop and implement plans and programs to manage incidents of terrorism and other significant events. Activities will improve operational coordination capabilities, allowing Wayne County communities to establish functional and integrated communications among Emergency Operations Centers located throughout Wayne County. Procurement of equipment will increase physical protective measures and enhance the protection of infrastructure systems, supporting the ability to respond to and stabilize disasters which may occur across the County. These enhancements will support ongoing emergency response operations, life sustainment, community functionality, and a transition to recovery. This investment will make progress toward filling several gaps identified in the Wayne County Hazard Mitigation Plan.

all of Wayne County's staff. Wayne County will host at least one training annually. The Department will prepare Wayne County employees through, planning, training, drills and exercising.

**HAZARD MITIGATION PLAN UPDATE**

The department will update its Hazard Mitigation Plan. This mandate is funded by the grant the department applied for and received. The plan is to help communities implement hazard mitigation measures following a Presidential Major Disaster Declaration in the areas of the county. The key purpose of this planning program is to enact mitigation measures that reduce the risk of loss of life and property from future disasters. Hazard mitigation includes long-term efforts to reduce the impact of future events. This plan was be updated by the Summer of 2019.

**ACTIVE ASSAILANT TRAINING FOR FIRST RESPONDERS:** Train Wayne County Employees in Active Assailant Incidents in order to save lives and prevent injuries. This training will be made available to

***IMPACT ON OPERATIONS***

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The Fiscal Year 2021-2022 budget for Homeland Security represents a status quo budget for most operations.



## Wayne County Mandated Services 2021-2022

### Department of Homeland Security and Emergency Management

#### I. Core Mission:

Wayne County established a Department of Homeland Security and Emergency Management (DHSEM) for the purpose of coordinating the homeland security and emergency management activities of the County and cities, townships and villages within Wayne County as well as with regional, state, and federal partners.

- 1) The DHSEM will prepare and maintain an emergency operations plan that is compliant with state and federal guidelines and that encompasses mitigation, preparedness, response, and recovery for Wayne County.
- 2) The DHSEM will seek and receive available state and federal homeland security and emergency management and disaster related grants-in-aid and shall manage and administer such grants in accordance with specific grant guidelines.
- 3) The DHSEM seeks to also perform the following functions as part of its core mission:
  - i. Establish designated liaisons for homeland security and emergency management within the County's cities, townships and villages.
  - ii. Prepare, for issuance by the CEO, executive orders, proclamations, and regulations as necessary or appropriate in mitigating, preparing, responding and recovering for homeland security incidents and/or emergencies.
  - iii. Provide an Emergency Operations Center (EOC) to provide for the coordination of emergency response and disaster recovery.
  - iv. Provide for the coordination and cooperation of county departments and personnel with local, regional, state and federal agencies in homeland security and emergency management activities.
  - v. Promote and support county and regional mutual aid compacts and agreements.

#### II. Wayne County Charter: Part VIII-General Provisions Governing Departments. 4.381 Other Agencies.

Ordinance 2002-1141 authorized establishment of a Department of Homeland Security. (Code Chapter 47)





**III. Wayne County Ordinance: Section 47.1**

(a) A comprehensive homeland security program is established. The program shall be coordinated and administered by the emergency management division of the office of the chief executive officer.

(b) The director of emergency management is encouraged and authorized without further county commission approval to apply for state, federal and private sector grants and to obtain by grant, gift or loan equipment and supplies need to conduct a comprehensive homeland security program. The acceptance of a grant shall be subject, however, to prior county commission approval. Immediate attention shall be give to applications for port authority grants, water supply security, and other recently approved Federal Homeland Security Grant Program. The director of emergency management shall report to the ways and means committee of the county commission by no later than February 1, 2002 as to progress made in applying for and securing assistance.

**IV. Basic Services-Mandated**

<b>Mandated under State Law</b>	
The Emergency Management Act, Act 390 of 1976, hereafter referred to as "Act 390", and the Office of Regulatory Reform provide the frame work for planning, mitigation, response, and recovery from natural and human-made disaster within and outside the state of Michigan.	The Emergency Management Act, Act 390 of 1976
Appointment an Emergency Management Coordinator for the County.  The emergency management coordinator shall act for, and at the direction of, the chairperson of the county board of commissioners in the coordination of all matters pertaining to emergency management in the county, including mitigation, preparedness, response, and recovery.  <i>In counties with an elected county executive, the county emergency management coordinator may act for and at the direction of the county executive.</i>	State Law. Act 390, Section 30.409
Emergency Management Program Defined.	State Law. Act 390, Section 19. The Office of Regulatory Reform, R 30.51



<p>(A) One having an emergency management coordinator who is appointed pursuant to the Provisions of section 9 of Act 390 (above).</p> <p>(B) An ordinance or resolution that creates an emergency management organization to provide for disaster mitigation, preparedness, response, and recovery activities.</p> <p>(C) An emergency operations plan which is approved by the State, which is on file with the division, and which is in compliance with the standards set forth in R 30.52.</p> <p>(D) An exercise that tests the emergency operations plan at least once each (State of Michigan) fiscal year (October 1 to September 30).</p> <p>(E) An annual local emergency management work agreement form that is on file with, and approved by, the division. This agreement shall, at a minimum, identify the actions to be taken to improve the mitigation, preparedness, response, and recovery activities of the county.</p> <p>(F) Designated personnel to staff the emergency/disaster functions as identified in the emergency operations plan</p>	
<p>Compliant Emergency Operations Plan</p> <p>A county or municipality shall continuously update its emergency operations plan. The chief executive official shall review and approve the emergency operations plan by signing and dating the document.</p>	<p>State Law. Act 390, Section 30.419. The Office of Regulatory Reform, Rule 30.52</p>
<p>Powers of the Emergency Management Coordinator.</p> <p>Each county and municipality that has appointed an emergency management coordinator under section 9 may do 1 or more of the following:</p> <p>(a) Direct and coordinate the development of emergency operations plans. Ensure that each department or agency specified in the emergency operations plan to provide an annex to the plan and to continuously update the annex</p> <p>(b) Declare a local state of emergency.</p>	<p>State Law. Act 390, Section 30.410</p>



<p>(c) Appropriate and expend funds, make contracts, and obtain and distribute equipment, materials, and supplies for disaster purposes.</p> <p>(d) Provide for the health and safety of persons and property, including emergency assistance to the victims of a disaster.</p> <p>(e) Direct and coordinate local multi-agency response to emergencies within the county or municipality.</p> <p>(f) Appoint, employ, remove, or provide, with or without compensation, rescue teams, auxiliary fire and police personnel, and other disaster workers.</p> <p>(g) Appoint a local emergency management advisory council.</p> <p>(h) If a state of disaster or emergency is declared by the governor, assign and make available for duty the employees, property, or equipment of the county or municipality relating to fire fighting; engineering; rescue; health, medical, and related services; police; transportation; construction; and similar items or service for disaster relief purposes within or without the physical limits of the county or municipality as ordered by the governor or the director.</p> <p>(i) In the event of a foreign attack upon this state, waive procedures and formalities otherwise required by law pertaining to the performance of public work, entering into contracts, the incurring of obligations, the employment of permanent and temporary workers, the utilization of volunteer workers, the rental of equipment, the purchase and distribution with or without compensation of supplies, materials, and facilities, and the appropriation and expenditure of public funds.</p>	
<p><b>Mandated under Wayne County Ordinance</b></p>	
<p>A comprehensive homeland security program is established. The program shall be coordinated and administered by the emergency management division of the office of the chief executive officer.</p>	<p>Wayne County Ordinance. Section 47.1 (a)</p>



<p>The director of emergency management is encouraged and authorized without further county commission approval to apply for state, federal and private sector grants and to obtain by grant, gift or loan equipment and supplies need to conduct a comprehensive homeland security program. The acceptance of a grant shall be subject, however, to prior county commission approval. Immediate attention shall be given to applications for port authority grants, water supply security, and other recently approved Federal Homeland Security Grant Program. The director of emergency management shall report to the ways and means committee of the county commission by no later than February 1, 2002 as to progress made in applying for and securing assistance.</p>	<p>Wayne County Ordinance. Section 47.1 (b)</p>
<p>The director of emergency management shall develop a comprehensive Wayne County Homeland Security Plan to be developed in concert with federal, state and surrounding local planners and authorities, which shall at a minimum include all of the following elements: (1)A coordinated surveillance for and response to bio-terrorist attacks, including: a. Enhanced instant communications capabilities between all elements of the health care system by land line, cell phone, E-mail, 9-1-1 communications, and fax; b. Maintaining access to a ready supply of vaccines and antibiotics in the event of an attack; c. Establishment of triage priorities and quarantine procedures best suited to contain and control the epidemic spread of disease; d. Training of medical personnel in disaster response collaboration; and e. Establishment of medical surge response plans.</p>	<p>Wayne County Ordinance. Section 47.1 (c)</p>
<p>A coordinated first responder program including continuous planning; acquisition of adequate stand-by equipment and supplies; and training and periodic coordinated field exercises for police and police reservists, both regular and volunteer firefighters, national guard and military reservists,</p>	<p>Wayne County Ordinance. Section 47.2</p>



emergency medical units, public health units, and disaster response teams.	
Participation in federal/state/local anti-terrorism task forces.	Wayne County Ordinance. Section 47.3
Coordination of local law enforcement with heightened border and airport security efforts.	Wayne County Ordinance. Section 47.4
A coordinated effort to assure that the development of a Wayne County Geographic Information System complies with national standards and protocols such that it may be instantly accessed and engaged by federal, state, and local units which are deployed in response to a terrorist attack or natural disaster.	Wayne County Ordinance. Section 47.5
Increased surveillance of port and transport activities.	Wayne County Ordinance. Section 47.6
Increased surveillance, security, and testing of water supply systems.	Wayne County Ordinance. Section 47.7
Improved security design of infrastructure improvements.	Wayne County Ordinance. Section 47.8
Coordinated area evacuation plans.	Wayne County Ordinance. Section 47.9
Coordinated communications plans to keep the public well informed of emergencies and alters of potential emergencies.	Wayne County Ordinance. Section 47.10
Coordinated efforts to shield critical communications and information processing equipment and systems from sabotage and disablement.	Wayne County Ordinance. Section 47.11
<b>Mandated by the MPSCS and/or FCC-Communications (Radio) Related</b>	
Manage and administer all County communications; equipment, training, sustainment, infrastructure, user fees and sustainment. This directly affects all Wayne County communities using the State radio system.	Michigan Public Safety Communications System (MPSCS)
License/Frequency maintenance	Federal Communications Commission (FCC)
Co-location agreements with Livonia, WCAA and DCC	MPSCS



Fermi Emergency Warning Sirens	Nuclear Regulatory Commission (NRC)/ State of Michigan
Frequency Reconfiguration Agreement	FCC
Frequency rebanding	FCC
Wayne County Communications System sustainment	
<p><b>Federally Mandated-Hazardous Material Regulations.</b></p> <p>Regulatory requirements for Wayne County under the Superfund Amendments and Reauthorization Act; hereafter referred to as “SARA Title III”. SARA Title III establishes requirements for federal, state, and local governments, Indian tribes, and industry regarding emergency planning and “Community Right-to-Know” reporting on hazardous and toxic chemicals.</p>	Title 40 of the Code of Federal Regulations, parts 350 to 372
<p>Emergency Release Notification.</p> <p>Facilities must immediately notify the LEPC and State Emergency Response Committee (SERC) if there is a release into the environment of a hazardous substance that is equal to or exceeds the minimum reportable quantity set in the regulations. A written follow-up notice must be submitted to the SERC and the LEPC as soon as practicable after the release.</p>	Title 40 of the Code of Federal Regulations, section 304.
<p>Hazardous Chemical Inventory.</p> <p>SARA Title III requires facilities that have a Material Safety Data Sheet (MSDS) for chemicals held above certain quantities to submit either copies of their MSDS’s or a list of hazardous chemicals to the SERC, LEPC, and local fire department within three months after they exceed the threshold. Facilities covered by Section 311 must, under Section 312, submit annually an emergency and hazardous chemical inventory form to the LEPC, the SERC, and the local fire department.</p>	Title 40 of the Code of Federal Regulations, section 311.
<p>Toxic Chemical Release Inventory.</p> <p>Reporting to the US Environmental Protection Agency (EPA) and the State.</p>	Title 40 of the Code of Federal Regulations, section 313.



<p><b>Federally Mandated-Nuclear Power Plant Responsibilities (Fermi).</b></p>	<p>Code of Federal Regulations 10CFR and 44CFR</p>
<p>The Nuclear Regulatory Commission (NRC) mandates that offsite agencies meet the requirements mandated to ensure public safety for residents within the 10 mile Emergency Planning Zone. Wayne County Emergency Management is the offsite agency. If the offsite agency chooses to not comply than under code 44 CFR FEMA (Federal Emergency Management Agency) will respond and later invoice the offsite agency at their discretion.</p>	<p>Code of Federal Regulations 10CFR</p>
<p><b>Mandated to Receive Homeland Security and Emergency Management Grant(s) Related</b></p>	<p>Public Law 110-53 IMPLEMENTING RECOMMENDATIONS OF THE 9/11 COMMISSION ACT OF 2007 Title 1 Section 101 Homeland Security Grants, Sec 2003 Subtitle B Grants Administration states (a) REGIONAL COORDINATION.—The Administrator shall ensure that— all recipients of grants administered by the Department to prevent, prepare for, protect against, or respond to natural disasters, acts of terrorism, or other man-made disasters (excluding assistance provided under section 203, title IV, or title V of the Robert T. Stafford Disaster Relief and Emergency 6 USC 611 121 STAT. 286 PUBLIC LAW 110–53— AUG. 3, 2007 Assistance Act (42 U.S.C. 5133, 5170 et seq., and 5191 et seq.)) Coordinate, as appropriate, their prevention, preparedness, and protection efforts with neighboring</p>



	State, local, and tribal governments.
	<i>Note: The following grants all have grant specific requirements. The grants are listed by dollar amount for reference.</i>
Emergency Management Performance Grant	\$70,000
State Homeland Security Program	\$70,000
Urban Area Security Initiative Grant (Jurisdictional)	\$790,000
Urban Area Security Initiative Grant (Regional)	\$984,200
Operations Stonegarden	\$300,000
DSEMIIC	\$80,000
MPSCS Infrastructure	\$200,000
Hazardous Materials Emergency Planning Preparedness	\$15,000.00
* Justice Assistance Grant-Byrne (M&A with WCSD)	\$1,543,414.00

**V. Basic Services- Required; No Underlying Statutory Authority**

Wayne County Local Planning Team	State/Grant Requirement
Liaison with RESA for School Safety Program; active shooter response	At Direction of CEO
Update of Wayne County Community Support Plans	EMPG Requirement
Support Health Department Bio-Terrorism and Strategic National Stockpile Exercise and Operations	Required by the Health Department
Initiate and Coordinate an Incident Management Team (IMT) for Wayne County.	Local Planning Team
Support of Western Wayne and Downriver Hazardous Material Response Teams	Local Planning Team
Support of Western Wayne Technical Rescue Team	Local Planning Team
Support of Western Wayne and Downriver Law Enforcement Special Operations Teams	Local Planning Team
Support of Western Wayne, Downriver and Eastern Conference Crisis Negotiators Teams	Local Planning Team
Facilitate and Chair Wayne County Citizen Corps Council and CERT support	CCP Grant Requirement
Plan and conduct training exercises in compliance with the Homeland Exercise and Evaluation Program (HSEEP)	Required for use of any federal funding
Conduct and complete Threat Assessment	Required for grant application





Coordinate a county-wide hazard mitigation Plan	State Requirement for Disaster Assistance
Coordinate and support volunteer resources throughout the County	Wayne County Citizen Corps Council
FEMA Water Analysis/Emergency Planning and Exercise	With Public Works
WebEOC (crisis management tool)	Required by State during an emergency
Compliance with the National Incident Management System (NIMS)	Required for eligibility for any Federal funding
Damage assessment	Required for eligibility for any State disaster assistance
Public event and large venue support	Emergencies, County events and local outreach. Examples: Devil's night, World Series North American International Auto Show, Dearborn Protest Response (Terry Jones)
Resource Management and Typing	EMPG; Standard Industry Practice
Public Warning	EMPG; Standard Industry Practice
Homeland Security & Emergency Management Training	EMPG; Standard Industry Practice
Mass Sheltering/Human Services	EMPG; Standard Industry Practice
Capability Assessment	EMPG; Standard Industry Practice

**VI. Basic Services-Internal Wayne County Requirements**

The Director of Homeland Security is responsible for the overall systematic planning, evaluation, and analysis of the program planning, organizing, coordinating, direction and the acquisition of talent for the Division of Homeland Security	Principal Duties and Responsibilities from CEO's Job Description
Plans, organizes, directs and supervises emergency management activities within Wayne County	Principal Duties and Responsibilities from CEO's Job Description
Develops and implements goals, objectives, policies and priorities for the Division of Homeland Security	Principal Duties and Responsibilities from CEO's Job Description



Develops and prepares the annual budget for the Homeland Security and monitors expenditures	Principal Duties and Responsibilities from CEO's Job Description
Coordinates Division projects and activities with other County departments and divisions and outside agencies; including local, county, regional and metropolitan agencies; and private organizations and universities engaged in programs related to homeland security strategy	Principal Duties and Responsibilities from CEO's Job Description
Evaluates and implements current and long-range planning policies	Principal Duties and Responsibilities from CEO's Job Description
Presides over or serves on board of directors, committees and other government boards	Principal Duties and Responsibilities from CEO's Job Description
Establishes internal control procedures	Principal Duties and Responsibilities from CEO's Job Description
Recommends improvements in County programs and services related to Homeland Security	Principal Duties and Responsibilities from CEO's Job Description
Develop, directs and coordinates hiring and evaluation of all staff	Principal Duties and Responsibilities from CEO's Job Description
Attend CEO Directors Meetings	
Attend DCEO Individual Meetings	
Attend Wayne County Commission	
Attend Wayne County Commission- Committee on Public Safety, Judiciary and Homeland Security	
Attend Wayne County Commission- Committee on Ways and Means	
Attend Wayne County Commission- Committee on Efficiency and Accountability	
Attend Strategic Priorities Meeting	
Attend Continuity of Operations (COOP) and Continuity of Government (COG) planning	
Attend CEO Appointees Meeting	
Provide-Deputy Director Assignment to CEO Executive Protection	
Provide-Deputy Director Assignment to Sheriff's Department	

**VII. Basic Services- External Requirements**

Serve on the Region 2 Planning Board (UASI Board)	State/Grant Requirement
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Wayne County  
Adopted Budget 2021-2022 and Projected 2022-2023

Attend Downriver Community Conference meetings	
Attend Downriver Mutual Aid meetings	
Attend Downriver Fire Chiefs meetings	
Attend Downriver Police Chiefs meetings	
Attend Conference of Western Wayne meetings	
Attend Western Wayne Police Chiefs meetings	
Attend Western Wayne Fire Chiefs meetings	
Attend Health Emergency Medical Services Attend HEMS meetings	
Attend Michigan State Police District Coordinators meetings	EMPG Requirement
Attend Southeastern Michigan Health Care Coalition meetings	
Attend Southeastern Michigan Chiefs of Police meetings	
Attend Southeastern Michigan Fire Chiefs meetings	
Attend UASI Interoperable Communications Committee meetings	
Attend Wayne County Regional Police Academy Advisory Board meetings	CEO Directive



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**DEPARTMENT OF EMERGENCY MANAGEMENT AND HOMELAND SECURITY**

**Financial Report**

		FY 2019-2020 Actual	FY 2020-2021 Adopted Budget	FY 2020-2021 Amended Budget	FY 2021-2022 Adopted Budget	Increase / (Decrease) From Amended	FY 2022-2023 Projected Budget
<b>00101</b>	<b>General Fund</b>						
<b>426</b>	<b>Emergency Management</b>						
	<b>Revenues</b>						
	Federal Grants and Contracts	400,132	2,073,643	2,073,643	1,568,000	(505,643)	458,000
	Charges, Fees, and Fines	72,516	272,500	272,500	272,500	0	272,500
	<b>Total Revenues</b>	<b>\$472,648</b>	<b>\$2,346,143</b>	<b>\$2,346,143</b>	<b>\$1,840,500</b>	<b>\$(505,643)</b>	<b>\$730,500</b>
	<b>Expenditures</b>						
	Personnel	251,324	912,094	912,094	983,563	71,469	643,563
	Fringe Benefits	76,239	119,141	119,141	201,382	82,241	185,014
	Pension	21,132	68,986	68,986	128,919	59,933	132,180
	Materials and Supplies	109,019	412,830	412,830	325,002	(87,828)	280,787
	Services and Contractual Serv	373,120	653,515	653,515	668,172	14,657	612,837
	Travel	3,166	36,250	36,250	20,086	(16,164)	4,486
	Operating Expenses	29,837	22,995	22,995	23,277	282	12,700
	Rentals	(7,188)	208,620	208,620	208,620	0	208,620
	Other Charges	0	43,449	43,449	45,000	1,551	0
	Capital	0	140,000	140,000	90,000	(50,000)	40,000
	Non Capital Assets	0	541,643	541,643	523,783	(17,860)	0
	<b>Total Expenditures</b>	<b>\$856,649</b>	<b>\$3,159,523</b>	<b>\$3,159,523</b>	<b>\$3,217,804</b>	<b>\$58,281</b>	<b>\$2,120,187</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>		<b>\$472,648</b>	<b>\$2,346,143</b>	<b>\$2,346,143</b>	<b>\$1,840,500</b>	<b>\$(505,643)</b>	<b>\$730,500</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>		<b>\$856,649</b>	<b>\$3,159,523</b>	<b>\$3,159,523</b>	<b>\$3,217,804</b>	<b>\$58,281</b>	<b>\$2,120,187</b>
<b>GENERAL FUND SUBSIDY</b>		<b>\$384,001</b>	<b>\$813,380</b>	<b>\$813,380</b>	<b>\$1,377,304</b>	<b>\$563,924</b>	<b>\$1,389,687</b>

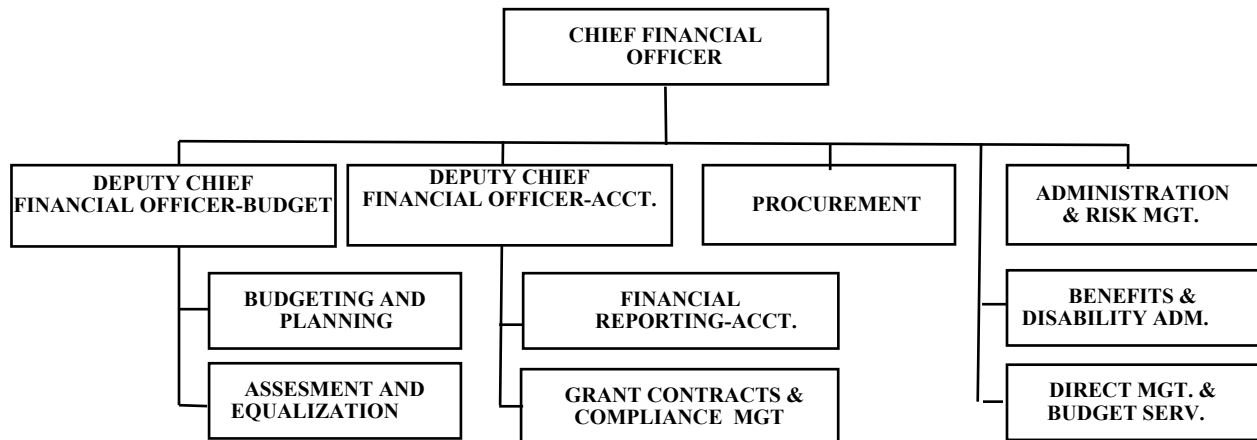


## DEPARTMENT OF MANAGEMENT AND BUDGET

### MISSION

The Mission of the Department of Management and Budget is to provide financial services, information and asset protection to elected policymakers, county departments, program administrators and the public, so they can have the information they need to make decisions and achieve their desired results.

<i>Budget Summary All Funds</i>				
	FY 2019-20	FY 2020-21	FY 2021-2022	FY 2022-2023
	Budget	Budget	Adopted	Projected
<b>Total Departmental Expenditures</b>	\$ 31,688,389	\$ 31,023,908	\$ 36,461,427	\$ 36,394,376
<b>Departmental Revenue</b>				
Local Grants and Contracts	\$ -	\$ 20,000	\$ -	\$ -
Charges, Fees, and Fines	29,262,076	28,668,579	33,890,684	33,770,001
Interest Income	25,000	25,000	-	-
<b>Total Revenue</b>	\$ 29,287,076	\$ 28,713,579	\$ 33,890,684	\$ 33,770,001
<b>General Fund General Purpose</b>	\$ 2,401,313	\$ 2,310,329	\$ 2,570,743	\$ 2,624,375
<b>Total Budgeted Positions</b>	<b>117</b>	<b>110</b>	<b>121</b>	<b>121</b>
Contact: <b>Hughey Newsome</b> , Chief Financial Officer 500 Griswold St., 14th Floor - Detroit, MI. 48226 - Phone (313) 224-0420				





## DEPARTMENT OF MANAGEMENT AND BUDGET

### MAJOR ACTIVITIES AND DESCRIPTIONS

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#### **DIVISION OF ADMINISTRATION AND RISK MANAGEMENT:**

The Administration Division provides support services to the operating divisions of the Department of Management and Budget and assists the Chief Financial Officer (CFO) in coordinating those operations. The Division establishes, maintains and executes County fiscal policies and procedures; oversees departmental personnel and grievance issues; departmental technology and reporting matters relating to financial applications data, systems, integration, management, and control; Freedom of Information Act (FOIA) responses; electronic contract and document approval processes; the County credit card; gasoline cards; cable TV accounts, office supply ordering; employee parking access and the free transportation program.

The Risk Management Division is responsible for the procurement of the County's annual liability insurance policies and serves as the administrator of the County's policies in collaboration with the County's insurance broker, third party administrators and insurance carriers to address all claims and potential settlements for litigated and non-litigated matters. The Division manages claims within the County's self-insured retention limits, as well as pursues subrogation claims for damage done to County assets and assists with collection activities on behalf of the County. The Division serves as liaison with the County Commission, Commission's Fiscal Analysts, and the Legislative Auditor General regarding budgetary and fiscal issues and provides risk evaluation and strategy, contract review and consultation services to other County departments and elected officials. Over the past four years, the Division has worked diligently to maintain comprehensive insurance coverage while also securing lower premiums. In 2018, the County enrolled in a municipal property insurance coverage that increased coverage on all leased and owned properties. As part of that new policy, for the first time, the County secured and now maintains cyber breach insurance coverage.

In January 2017, the Division of Benefits and Disability Administration (DBDA) officially became part of Management & Budget and was integrated into the Administrative Division and the Occupational Safety team became part of the Risk Management. DBDA manages all functions related to the administration of employee and retiree health plans, including COBRA administration, life insurance, wellness programs, employee assistance and tuition reimbursement. For disability and leave management, the team manages all leaves of absence, FMLA, STD, LTD, worker's compensation and non-work related disability claims; return to work programs; job accommodation requests and evaluations under the American with Disabilities Act (ADA). Occupational Safety provides work-site safety inspections, training and reporting.

#### **DIVISION OF ASSESSMENT AND**

**EQUALIZATION:** The General Property Tax Act statutorily requires two primary responsibilities of county boards of commissioners in matters concerning property assessment, equalization, and taxation: county equalization of assessments and apportionment of local tax rates. The Wayne County Division of Assessment and Equalization functions as a technical advisor to the Wayne County Commission in the financial analysis and reporting of all property assessment and taxation-related matters. The Division of Assessment and Equalization has the primary function as the higher level of government to survey, review, analyze, compile, and report the assessments made by all local units of government within Wayne County. The Division also furnishes technical expertise and assistance to local assessing officers in the performance of their duties, including the development and maintenance of accurate property descriptions, the discovery, listing, and valuation of properties for tax purposes, and the development and use of uniform valuation standards and techniques for the assessment of property.

#### **DIVISION OF BUDGETING AND PLANNING:**

The Division of Budgeting and Planning consists of three units – Budget Development and Maintenance, Strategic Planning and Forecasting (policy improvements consistent with performance based objectives, and strategic business plan philosophies), and Analysis and Reporting (effective use and integration of technology in budget development). The Budgeting and Planning Division's primary responsibility is to prepare a comprehensive budget for the County and for recommendation to the County Executive. The Division monitors departmental spending in accordance with allotment schedules, ensures that appropriations are not exceeded, and enforces the budget policies of the County.

#### **DIVISION OF FINANCIAL REPORTING:**

The Financial Reporting Division consists of the accounting and reporting, accounts payable, accounts receivable and payroll units. These four units perform the critical accounting, financial reporting, vendor disbursement, cash management, customer billings debt management payroll functions for the County. These functions specifically include the processing of general ledger transactions; the design and monitoring of an internal control structure to ensure County assets are protected; the compilation and issuance of internal and external financial statements and reports that are in compliance with statutory requirements and in conformity with generally accepted accounting principles; the timely payment to vendors of verified obligations and services and related year end reporting, and coordinating cash planning with the Office of the County Treasurer assuring that all financial reporting for cash and investments conform to generally accepted accounting principles; biweekly payrolls and required withholdings



## DEPARTMENT OF MANAGEMENT AND BUDGET

### MAJOR ACTIVITIES AND DESCRIPTIONS *continued*

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for taxes and healthcare and other benefits in accordance with collective bargaining agreements and regulatory agency requirements; and the evaluation of parking needs for employees and visitors. The Division provides periodic financial statements and the year-end Annual Comprehensive Financial Report (ACFR).

County-wide debt activity including issuance and related compliance (in conjunction with the Divisions of Budgeting and Planning and Financial Reporting), financial advisor and bond counsel contract management, and administrative assistance to other debt issuing departments and agencies as needed.

#### **DIVISION OF GRANTS CONTRACTS AND COMPLIANCE MANAGEMENT:**

The Grant Contracts and Compliance Management Division supports Executive Departments and other Elected Offices by improving coordination and collaboration to evaluate the effectiveness of grants, compliance with federal regulations, federal agencies, and specific grant contract provisions. The Division is responsible for the financial and compliance oversight of federal grants received by the County, insuring the timely receipt and expenditure of funds and the review and verification of financial documentation, including all grant match requirements and close out procedures. In addition, this Division is responsible for completing and issuing the County's Single Audit Report, which details all federal grant funds received and expended by the County. The Division is also responsible for conducting program reviews of County operations and functions every four years as required by Home Rule Charter. In addition, this Division will proactively seek additional revenue opportunities to support County operations.

**DIVISION OF DIRECT MANAGEMENT AND BUDGET SERVICES:** This division provides on-site financial support activities such as accounting, accounts receivable billings and collections, purchasing support, budget development and oversight, assistance with accounts payable and preparation of financial statements. In addition, this division is responsible for preparation and submission of reports to a myriad of internal and third party users.

**DIVISION OF PROCUREMENT:** The Procurement Division is responsible for the management and coordination of the acquisition of goods and services, including requisition processing, commodity code tracking, and bid specifications for all County departments. Additionally the division monitors, ensures and evaluates contractors', consultants' and vendors' performance in compliance with contractual requirements; facilitating resolution of performance issues with contractors, consultants and vendors; conducting appropriate value for money analyses; assisting with preparation of contracts, contract amendments, change orders and contract award recommendations; and contract management training for Executive Departments and other Elected Officials Offices.

#### **DIVISION OF BENEFITS AND DISABILITY ADMINISTRATION:**

In January 2017, the Division of Benefits and Disability Administration (DBDA) officially became part of Management & Budget and was integrated into the Administrative Division and the Occupational Safety team became part of the Risk Management. DBDA manages all functions related to the administration of employee and retiree health plans, including COBRA administration, life insurance, wellness programs, employee assistance and tuition reimbursement. For disability and leave management, the team manages all leaves of absence, FMLA, STD, LTD, worker's compensation and non-work related disability claims; return to work programs; job accommodation requests and evaluations under the American with Disabilities Act (ADA). Occupational Safety provides work-site safety inspections, training and reporting.

### FISCAL YEAR 2020-2021 ACCOMPLISHMENTS AND HIGHLIGHTS

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The department is spearheading the implementation of a long-term financial plan for the County. A long-term financial plan is a critical component of any government's strategy for effectively managing its resources in both robust and lean economic environments. The plan includes economic and environmental analyses, critical

issues, financial strategy and financial policy review, forecasts, and planning and budget linkages.



## DEPARTMENT OF MANAGEMENT AND BUDGET

### *FISCAL YEAR 2020-2021 ACCOMPLISHMENTS AND HIGHLIGHTS continued*

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#### **Administration and Risk Management:**

The Division of Administration continues to focus on employee engagement and satisfaction. In order to address these needs, the department recruited and hired an HR Manager/Business Partner to streamline personnel processes including, but not limited to; hiring, recruitment, employee relations, general benefit matters and retention specifically for Management and Budget staff. To efficiently address leadership and staff needs and to gauge employee satisfaction as well as employee professional development, all divisions within Management & Budget conduct annual evaluations of staff. Because the evaluation process focuses on professional development, staff has been very receptive and open to the process.

As we move into the next fiscal year, the data extracted from these evaluations will assist the Division Director and HR Manager to create training matrixes, succession and promotional structure plans for staff. At present, this division has also assisted other departments with personnel needs related to recruitment and hiring and expects to assist other County departments with developing a similar business partner model that encompasses personnel restructuring plans, including compensation studies for existing roles and identifying future staffing needs.

Also, as part of new administrative initiatives, additional time and manpower has been designated to research outstanding receivable issues regarding County services. Through this initiative, contractual staff was identified to make direct personal contact with businesses and municipalities to negotiate and resolve delinquencies. Since October 2015, nearly \$3.5 million in outstanding receivables have been collected. Part of this initiative is to establish and maintain personal working relationships with vendors and municipal offices to promptly address billing and payment matters which will significantly strengthen working relationships with those entities and improve the County's overall financial status.

With the success of the internal collection processes, the contractual position evolved into a fulltime Risk and Contracts Manager that focuses on subrogation claims, including filing appropriate litigation, as well as oversight for claims investigation and management and developing risk management strategies to assist departments in reducing liability exposures. This newly created position will also manage the contract approval process for the Department of Management and Budget to ensure timely filing, renewals and approvals.

Future initiatives for Administration Division include working with an outside vendor, in collaboration with the Department of Information Technology, to implement a

more comprehensive time keeping system. The intent is to completely automate timekeeping which would eliminate overpayment or underpayment errors associated with paper errors and data entry.

#### **Assessment & Equalization**

Attained success in the initial phases of the development and implementation of the complete redesign of the operational model for external equalization appraisal via engagement with a new, long-term, contractual partnership with a professional services firm to procure all external equalization appraisals associated with the appraisal study portion of the annual equalization study, one of the central business functions of the division. This initiative was developed proactively as a sustainability response to past, and continued further anticipated, retirement-based contraction of division staff and is anticipated to continue into the future as a new operational model to complement all retained and reallocated administrative and analytical expertise remaining present in the Division of Assessment and Equalization.

Furthered the contractual partnership with the City of Detroit to provide technical expertise for certification of its annual assessment roll and preparation and administration of its associated complex and required array of reports. This initiative is anticipated to continue through the next fiscal year as the Board of Assessors continues to develop and implement its long-term succession and sustainability plan in consultation with the Division of Assessment and Equalization.





## DEPARTMENT OF MANAGEMENT AND BUDGET

### FISCAL YEAR 2020-2021 ACCOMPLISHMENTS AND HIGHLIGHTS *continued*

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Engaged in direct oversight for the comprehensive, multi-year reappraisal project for the City of Detroit, the first complete, citywide revaluation at the individual assessment level for all properties in each major class of property in more than 50 years. Building on the success of application of the revaluation of the residential class of property to the 2017 assessment roll, successfully applied to the revaluation of the industrial class of property to the 2018 assessment roll. The revaluation initiative is anticipated to continue through the next fiscal year as the commercial class of property, the last and most complex major class of property to be reappraised, is reviewed at the individual parcel level, and the findings of the study are placed on the 2019 assessment roll to complete the overall project.

#### **Budgeting and Planning**

- Anticipates receiving the Distinguished Budget Presentation Award from the GFOA for the twenty-fifth consecutive year.
- Guided the Revenue Estimating Conference and a Revenue Consensus Estimate was unanimously adopted by the Committee.

#### **Financial**

Issues various reports that are made available to management and the County's Elected Officials. Financial Reporting is also responsible for coordinating with the County's outside auditors and is responsible for the issuance of the County's Annual Comprehensive Financial Report (ACFR).

This past year the CAFR was issued sooner than in the previous fiscal year. The Government Finance Officers Associate bestowed its Certificate of Achievement for Excellence in Financial Reporting for the prior fiscal year's CAFR.

#### **Grants Contracts and Compliance Management**

The Division will continue to implement and maintain meaningful grant oversight and coordination for Wayne County, thereby ensuring the County is in compliance with federal, state and local requirements, and improving the overall efficiency and impact of programs and services funded through grants. The Division also anticipates a decrease in the overall number of Federal Single Audit findings and questioned costs, and will continue to minimize going forward.

#### **Procurement**

In conjunction with several other departments, continued improvements and progress to the "Procure to Pay" solution. Specifically designed to enable multiple process improvements, facilitate contract compliance and consolidation and give internal users as well as external suppliers constant visibility at all stages of the bid/contracting process. This system replaced a paper based contract routing, tracking and RFP system.

Wayne County Procurement is moving from a purely reactive, request based department to a proactive, strategic partner with County departments as well as our valuable supply base.

#### **Benefits & Disability Administration**

In the Benefits and Disability Administration Division, the number of trained staff has increased and is now able to adequately address the needs of both active employees and retirees. Prior to the new administration, the staffing in this division was drastically reduced due to financial constraints. The Division completed a successful online enrollment process and Benefits staff was able to provide educational enrollment sessions to all County departments, accounting for a lower percentage of staff that missed or failed to complete their enrollment using the online process. Additionally, the Division has also secured a new consultant to help with process improvement, compliance issues and to develop a plan strategy for identifying the best health benefit coverage plans for Wayne County employees and their families. Future plans include online enrollment processes for new hires, continued update of the Division website link and cross training of staff to continue internal development while also providing better services to County employees.



**DEPARTMENT OF MANAGEMENT AND BUDGET**

***NEW INITIATIVES FOR FISCAL YEAR 2021-2022***

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Management and Budget continues to be involved in the conversion of a new Enterprise Resource Planning (ERP) system which will help streamline operations of the Department. The intent of the new ERP would be to replace the County's aging financial system and its aging payroll system with a unified modern system to help gather, report, and disseminate actionable information to as many stakeholders as possible. The ERP system is expected to be completed in early 2022.

Grants Contracts and Compliance Management will provide training to County grants managers related to compliance matters associated with Federal Regulations 2CFR200. This initiative is undertaken to reduce single audit compliance findings in the future.

***IMPACT ON OPERATIONS***

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The Fiscal Year 2021-2022 budget for the Department of Management and Budget represents a five percent reduction in budget including funding to support operations that relate to Enterprise Resource Planning.



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**DEPARTMENT OF MANAGEMENT AND BUDGET**

**Financial Report**

		FY 2019-2020 Actual	FY 2020-2021 Adopted Budget	FY 2020-2021 Amended Budget	FY 2021-2022 Adopted Budget	Increase / (Decrease) From Amended	FY 2022-2023 Projected Budget
<b>00101</b>	<b>General Fund</b>						
<b>201</b>	<b>Management And Budget</b>						
	<b>Revenues</b>						
	Local Grants and Contracts	0	20,000	20,000	0	(20,000)	0
	Charges, Fees, and Fines	2,838	27,000	27,000	2,500	(24,500)	2,500
	<b>Total Revenues</b>	<b>\$2,838</b>	<b>\$47,000</b>	<b>\$47,000</b>	<b>\$2,500</b>	<b>\$(44,500)</b>	<b>\$2,500</b>
	<b>Expenditures</b>						
	Personnel	486,686	697,318	653,270	712,694	59,424	712,694
	Fringe Benefits	179,631	226,222	212,091	252,343	40,252	267,183
	Pension	172,148	182,199	168,595	192,068	23,473	196,928
	Materials and Supplies	34,083	41,700	41,700	41,700	0	41,700
	Services and Contractual Serv	949,134	1,081,408	1,081,408	1,200,512	119,104	1,232,596
	Travel	1,791	10,500	10,500	10,500	0	10,500
	Operating Expenses	8,219	10,292	9,807	8,311	(1,496)	10,159
	Rentals	46,730	47,690	47,690	22,847	(24,843)	22,847
	Non Capital Assets	10,864	60,000	132,268	132,268	0	132,268
	<b>Total Expenditures</b>	<b>\$1,993,243</b>	<b>\$2,357,329</b>	<b>\$2,357,329</b>	<b>\$2,573,243</b>	<b>\$215,914</b>	<b>\$2,626,875</b>
<b>00101</b>	<b>General Fund</b>						
<b>202</b>	<b>M&amp;B Support Services</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	21,099,885	28,641,579	28,641,579	33,888,184	5,246,605	33,767,501
	Interest Income	87,128	25,000	25,000	0	(25,000)	0
	<b>Total Revenues</b>	<b>\$21,187,013</b>	<b>\$28,666,579</b>	<b>\$28,666,579</b>	<b>\$33,888,184</b>	<b>\$5,221,605</b>	<b>\$33,767,501</b>
	<b>Expenditures</b>						
	Personnel	4,915,284	7,490,044	7,135,548	8,552,374	1,416,826	8,436,178
	Fringe Benefits	1,684,034	2,202,481	2,145,811	2,569,957	424,146	2,718,046
	Pension	1,472,684	1,865,045	1,820,078	2,045,925	225,847	2,095,730
	Materials and Supplies	43,977	124,384	114,384	213,992	99,608	213,992
	Services and Contractual Serv	11,291,341	14,592,943	15,233,242	17,037,758	1,804,516	16,922,431
	Travel	28,433	117,422	117,422	160,681	43,259	167,668
	Operating Expenses	1,086,288	886,093	951,428	1,184,221	232,793	1,195,619
	Rentals	343,776	550,281	478,982	525,450	46,468	585,126
	Other Charges	7,905	588,992	520,790	1,486,653	965,863	1,355,306
	Capital	165,945	113,000	13,000	5,500	(7,500)	2,000
	Non Capital Assets	3,211	135,894	135,894	105,673	(30,221)	75,405
	<b>Total Expenditures</b>	<b>\$21,850,823</b>	<b>\$28,666,579</b>	<b>\$28,666,579</b>	<b>\$33,888,184</b>	<b>\$5,221,605</b>	<b>\$33,767,501</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>		<b>\$21,189,851</b>	<b>\$28,713,579</b>	<b>\$28,713,579</b>	<b>\$33,890,684</b>	<b>\$5,177,105</b>	<b>\$33,770,001</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>		<b>\$23,844,065</b>	<b>\$31,023,908</b>	<b>\$31,023,908</b>	<b>\$36,461,427</b>	<b>\$5,437,519</b>	<b>\$36,394,376</b>
<b>GENERAL FUND SUBSIDY</b>		<b>\$2,654,214</b>	<b>\$2,310,329</b>	<b>\$2,310,329</b>	<b>\$2,570,743</b>	<b>\$260,414</b>	<b>\$2,624,375</b>

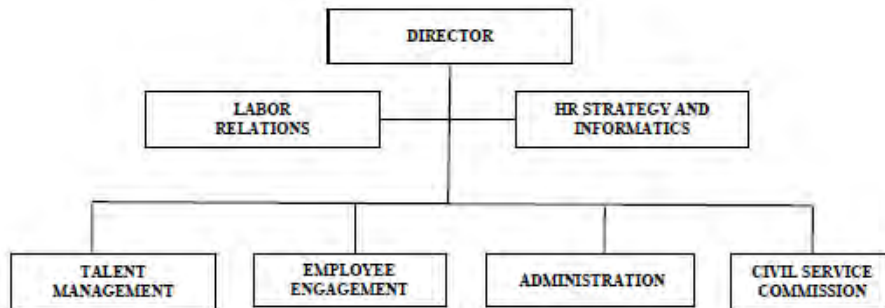


## DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

### MISSION

The Mission of the Personnel and Human Resources Department is to acquire and retain the right talent through the development of effective 21st Century Human Resources solutions focused on engaging, educating and empowering internal and external stakeholders.

<i>Budget Summary All Funds</i>				
	FY 2019-20	FY 2020-21	FY 2021-2022	FY 2022-2023
	Budget	Budget	Adopted	Projected
<b>Total Departmental Expenditures</b>	\$ 5,196,094	\$ 5,010,337	\$ 6,116,310	\$ 6,117,668
<b>Departmental Revenue</b>				
Charges, Fees, and Fines	\$ 5,196,094	\$ 5,010,337	\$ 6,116,310	\$ 6,117,668
<b>Total Revenue</b>	\$ 5,196,094	\$ 5,010,337	\$ 6,116,310	\$ 6,117,668
<b>General Fund General Purpose</b>	\$ -	\$ -	\$ -	\$ -
<b>Total Budgeted Positions</b>	<b>27</b>	<b>31</b>	<b>31</b>	<b>31</b>
Contact: <b>Donna Wilson</b> , Director 500 Griswold St., 9th Floor - Detroit, MI. 48226 - Phone (313) 224-5907				





## DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

### **MAJOR ACTIVITIES AND DESCRIPTIONS**

#### **Personnel/Human Resources Department**

The Department of Personnel and Human Resources, (P/HR), is responsible for the management of Wayne County's human resources and labor relations functions. The Department develops and manages strategic programs, services, administration and projects related to talent management, civil service appeals, collective bargaining/ union relations, payroll/timekeeping administration, organizational analytics and employee engagement initiatives for employees, departments, Elected Offices, and job applicants, in accordance with the County Charter, Civil Service Rules and human resource (HR) best practices.

The Department consists of the following six Divisions:

- 1) Division of Talent Management;
- 2) Division of Employee Engagement;
- 3) Division of Labor Relations;
- 4) Division of HR Strategy and Information;
- 5) Division of Administration; and
- 6) Division of Civil Service Commission

#### **Talent Management Division**

The Talent Management Division is responsible for all functions related to filling entry, promotional and executive level positions. This includes verifying appropriate job qualifications, classifications and salary grades, as well as, identifying, screening, and testing/examining qualified internal and external candidates. The Division also manages the County's displacement process.

#### **Employee Engagement Division**

The Employee Engagement Division is primarily responsible for training and developing employees on County policies and various technical, administrative, supervisory, leadership and other professional development topics, along with trainings mandated by federal and state laws. The Division supports operating departments with succession planning by identifying and developing staff, through the use of professional development plans, with the potential to fill key operating and leadership positions. The Division is also responsible for developing programs

and tools to support performance management and career pathing as a means to assist staff with identifying their marketable skills, career goals and advancement opportunities.

#### **Labor Relations Division**

The Labor Relations Division is responsible for negotiating and administering collective bargaining agreements, including the processing of grievances, arbitrations, and overseeing labor/management and employee relations, as well as staff discipline and terminations on behalf of the County. The Division also investigates discrimination and other employment-related complaints and manages the unemployment processing for the County. In accordance with the Wayne County Charter, the Director of the Labor Relations Division operates under the direct supervision of the County Executive when negotiating union contracts.

#### **HR Strategy and Informatics Division**

The HR Strategy and Informatics Division is responsible for collecting, analyzing and utilizing data needed to assist the County in consistently using its human resources to operate efficiently and effectively. The Division maintains up-to-date position descriptions, for all County positions, and conducts best practice studies to ensure that P/HR's policies and procedures are aligned with current industry standards. This Division is responsible for lending and supporting P/HR's strategic goals, including near and long-term technology and partnership projects required to leverage P/HR's integration and on-going use of the Wayne County Enterprise Resource Planning (ERP) technology hub. Additionally, the Division is responsible for leveraging labor market compensation data to help align the competitiveness of Wayne County wages and aid in providing compensation recommendations based on external market and internal equity data. The Division is also responsible for developing and maintaining P/HR's "Data Dashboard" to continuously display current information pertaining to P/HR's organizational performance; develops and maintains the departmental budget, responds to FOIAs, Subpoenas, Audits and other information and data required.



**Administration Division**

The Administration Division is responsible for payroll/time keeping functions assigned to P/HR and coordinates time and labor with the payroll functions assigned to the Management and Budget Department. The Division manages and maintains official staff personnel records and information, including employee personnel files. Additional responsibilities include the processing of wage requests, responding to requests for records and ensuring all employment actions and changes in employment status are

accurately entered into the County’s Human Resource Information System (HRIS).

**Civil Service Commission**

The Civil Service Commission is a charter mandated independent body that is responsible for adjudicating appeals that arise from Wayne County’s employment examination processes for classified employees. The Civil Service Commission also serves as the dispute resolution body for non-represented classified employees.

***FISCAL YEAR 2020-2021 ACCOMPLISHMENTS AND HIGHLIGHTS***

- Processed county-wide layoffs, displacements and recalls due to COVID-19 staffing contractions.
- Processed CARES Act labor tracking for P/HR on a bi-weekly basis.
- Implemented reporting codes for CARES Act time off requirement.
- Implemented OT codes for first responders due to COVID-19.
- Implemented reporting of CARES Act labor tracking for Guidehouse.
- Implemented excess banks into PeopleSoft due to carryover impact due to COVID-19.
- Developed the 2021 COBRA subsidy eligibility group for the Benefits Division.
- Processed and investigated (50) EEO complaints involving claims of discrimination, workplace and sexual harassment.
- Talent Management conducted only one job fair due to COVID-19 and workforce contractions.
- During the course of 2020, (109) examination announcements were administered and (47) recruitment opportunities were posted.
- 2020 showed a decrease in the number of Civil Service Commission appeals heard. A total of (23) appeals were processed this year. The County successfully mitigated (23) appeals, which represents a positive success rate of 100.0%.
- Conducted (53) labor market studies for new and/or hard-to-fill classifications or wage alignment.
- Developed (6) new positions for the MIDC Grant positions.
- Provided counsel and advice to departments for (51) grievances filed by AFSCME, GAA, POAM, AFSCME Local 3317, IUOE, and GBA.
- Conducted (61) hearings and prepared Step 4 responses for all grievances.
- Conducted and/or directed the County’s defense in (7) arbitrations hearings.
- Conducted (12) Special Conferences at the request of Unions for various issues.
- Documented core HR “current state” business processes, including supporting policy, forms or regulation exhibits.
- Completed “future state” business process mapping for development of ERP planning and configuration.
- Conducted data cleansing in Peoplesoft for transition to Oracle Fusion ERP.
- Supported Phase 1a Human Capital Management (HCM) module of the Oracle Fusion ERP Project: (Core HCM, Time & Labor, Absences)
  - Discovery and configuration
  - Data conversion
  - SIT Scripts & Testing
  - Silent conversion
  - Payroll Parallel 1 & 1.1
  - UAT Scripts & Testing
  - Built out enterprise hierarchy for workflow
  - Supported project communications and planning
  - Review & edit Training Materials
  - Oracle Fusion Reports
  - Data Warehouse Reports
  - Support user training
- Upgraded the WC COI application strengthening the ability to report Nepotism relationships and related names.
- Implement Microsoft Office365 and SharePoint (document management system) for P/HR.
- Negotiated six (6) collective bargaining agreements.
- Negotiated furlough agreements with AFSCME and GAA due to COVID-19.
- Negotiated hazard pay agreements with POAM & AFSCME Local 3317.



- Managed multiple COVID-19 Emergency efforts including MOUs, Furloughs, Displacements,

Layoffs, Policy Development, Unemployment Processing, etc.

***NEW INITIATIVES FOR FISCAL YEAR 2021-2022***

- Support the implementation of the Talent Acquisition – Phase 4 Enterprise Resource Planning (ERP) module in Oracle Fusion (OF) project
- Support the implementation of the Performance Management and Goal Setting module – Phase 4 ERP OF project
- Implement Succession Planning, Career Pathing and Development – Phase 4 ERP OF project
- Implement Labor Relations modules – Phase 4 ERP OF project
- Complete “as-is” and “future state” business process for Phase 4 ERP OF Project
- Design process “re-engineering” for development of HCM for ERP planning and configuration
- Develop Succession Planning for key positions and high potentials\*
- Conduct semi-annual employee engagement surveys\*
- Continue training & development initiatives\*

- Institute a web-based on-boarding process effective July, 2021.
- Develop and/or convert position descriptions for 100% of all classifications\*
- Conduct market analysis on wages county-wide\*
- Refresh Wayne County Pay Plan\*
- Refresh an aligned Classification Plan\*
- Continue developing policies and processes to ensure legal compliance and internal control
- Negotiate POAM collective bargaining agreement
- Implement/support additional “COVID-19” measures, as needed\*
- Implement/support additional “American Rescue Plan” measures, as needed\*

***\* Dependent on COVID-19 impact to operations and budget***

***IMPACT ON OPERATIONS***

COVID-19 created reduced revenues and budget constraints for WC, thus technology subscriptions were not been renewed for on-demand training. Our training partnership with Wayne State was amended to delay the delivery of leadership development training sessions through 2021. Compensation projects will become a focus, as our pay rates are drifting further and further away from the market in many classifications, however, impact will depend on the economy due to COVID-19. Workforce makeup, labor negotiations, employee engagement and pay practices will need to be monitored closely this year.

We will continue our focus on improving and developing Core HR processes, in the new Enterprise Resource Planning (ERP) system, Oracle Fusion, to enhance payroll and transactional processing. Additionally the upcoming implementation of ERP Phase 4 will be paramount to achieving improved efficiency and effectiveness, while enhancing our remote functionality enterprise-wide. As soon as feasible, we want to focus on integrating several P/HR Business Partners to aid in the transformation and standardization of a learning culture that strives towards information-based decision making and accountability, while improving technology capabilities.



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES**

**Financial Report**

		FY 2019-2020 Actual	FY 2020-2021 Adopted Budget	FY 2020-2021 Amended Budget	FY 2021-2022 Adopted Budget	Increase / (Decrease) From Amended	FY 2022-2023 Projected Budget
<b>00101</b>	<b>General Fund</b>						
<b>226</b>	<b>Personnel And Human Resources</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	3,700,337	5,010,337	5,010,337	6,116,310	1,105,973	6,117,668
	<b>Total Revenues</b>	<b>\$3,700,337</b>	<b>\$5,010,337</b>	<b>\$5,010,337</b>	<b>\$6,116,310</b>	<b>\$1,105,973</b>	<b>\$6,117,668</b>
	<b>Expenditures</b>						
	Personnel	1,165,696	1,848,010	1,848,010	2,190,551	342,541	2,273,344
	Fringe Benefits	439,681	567,282	567,282	744,058	176,776	813,449
	Pension	248,608	461,242	461,242	569,065	107,823	583,461
	Materials and Supplies	5,981	14,000	14,000	14,000	0	14,000
	Services and Contractual Serv	513,921	740,577	740,577	1,153,512	412,935	1,153,512
	Travel	4,882	14,300	14,300	14,300	0	14,300
	Operating Expenses	662,661	703,373	703,373	701,850	(1,523)	706,983
	Rentals	223,173	222,851	222,851	170,742	(52,109)	170,742
	Other Charges	0	435,702	435,702	555,232	119,530	384,877
	Non Capital Assets	0	3,000	3,000	3,000	0	3,000
	<b>Total Expenditures</b>	<b>\$3,884,206</b>	<b>\$5,010,337</b>	<b>\$5,010,337</b>	<b>\$6,116,310</b>	<b>\$1,105,973</b>	<b>\$6,117,668</b>
	<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$3,700,337</b>	<b>\$5,010,337</b>	<b>\$5,010,337</b>	<b>\$6,116,310</b>	<b>\$1,105,973</b>	<b>\$6,117,668</b>
	<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$3,884,206</b>	<b>\$5,010,337</b>	<b>\$5,010,337</b>	<b>\$6,116,310</b>	<b>\$1,105,973</b>	<b>\$6,117,668</b>
	<b>GENERAL FUND SUBSIDY</b>	<b>\$183,869</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>





## PROBATE COURT

### MISSION

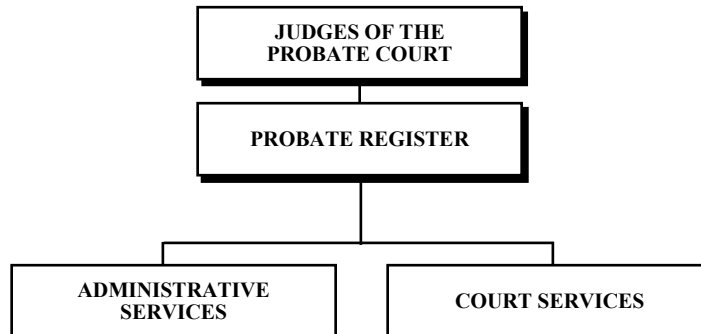
We are dedicated to handling probate matters with C.A.R.E. -- Courtesy; Accessibility; Responsiveness; and Efficiency.

### VISION

An innovative court where there is complete confidence that all probate matters will be resolved with fairness and integrity.

### Budget Summary All Funds

	FY 2019-20 Budget	FY 2020-21 Budget	FY 2021-2022 Adopted	FY 2022-2023 Projected
<b>Total Departmental Expenditures</b>	\$ 9,839,762	\$ 9,741,199	\$ 10,252,175	\$ 10,293,118
<b>Departmental Revenue</b>				
State Grants and Contracts	\$ 1,242,000	\$ 1,293,902	\$ 1,293,902	\$ 1,293,902
Charges, Fees, and Fines	1,058,000	920,000	979,000	979,000
Interest Income	300	-	300	-
Other Financing	47,504	35,339	83,874	35,339
Operating Transfers In	7,491,958	7,491,958	7,895,099	7,984,877
<b>Total Revenue</b>	\$ 9,839,762	\$ 9,741,199	\$ 10,252,175	\$ 10,293,118
<b>General Fund General Purpose</b>	\$ -	\$ -	\$ -	\$ -
<b>Total Budgeted Positions</b>	<b>72</b>	<b>72</b>	<b>72</b>	<b>72</b>
Contact: <b>Judge Freddie G. Burton</b>				
1219 Coleman A. Young Municipal Center - 2 Woodward Ave. - Detroit, MI. 48226 - Phone (313) 224-5672				





## PROBATE COURT

### MAJOR ACTIVITIES AND DESCRIPTIONS:

The Probate Court has jurisdiction in all matters relating to the following: settlement of estates of all deceased persons residing or leaving property in Wayne County, with or without a will; settlement of trusts; appointment of trustees; appointment of guardians and conservators of minors who reside or are found in Wayne County; appointment of guardians and conservators of adults who are legally incapacitated or developmentally disabled and reside

or are found in Wayne County; involuntary commitment or assisted out-patient treatment of mentally ill persons for treatment; issuance of secret marriages; ordering treatment for minors who have substance abuse problems; adjudicating child custody actions brought by a minor's guardian; and resolving disputes regarding durable powers of attorney for health care.

### FISCAL YEAR 2020-21 ACCOMPLISHMENTS AND HIGHLIGHTS

**Response to COVID-19** - The Pandemic required the Court to quickly transition all of its policies and procedures from filings all the way through hearings to be handled remotely. Although this was an enormous undertaking, through the extraordinary efforts of all judges and staff, court services continued without interruption. All COVID-19 related orders and guidelines were adhered to during this period.

**Records Retention and Disposal Plan** - The Court is transitioning to a less paper intensive environment, to comply with the revised records retention schedule, and to prepare for e-filing. The goal is to maintain all Court files in a digital format only and to either dispose of or transfer physical files that have met the retention period. Benefits/goals include: reduction of staffing resources needed to deliver, sort, file, retrieve, move and maintain files and documents, reduction of facility storage space and costs into the future, immediate accessibility to the file by staff and customers, reduction of supply costs, and the proper maintenance of historic records by the Archives of Michigan.

- **Soundex Cards:** Process developed to transfer approx. 1.5 million soundex cards to Archives of Michigan for scanning. To date 86 of the 138 drawers of soundex cards have been scanned.
- **No More Files:** Hard copies of filed items are scanned and maintained for 60 days after filed date/adjudication date and then destroyed.
- **Destroy Files:** Modification of daily tasks in the Records Department to incorporate the review and destruction of files. Additional files were reviewed and destroyed during Records Days (which have been approved by SCAO). In 2020 (4) four Records Days

were held resulting in the destruction of 7,769 physical case files.

- **Offsite Files:** Through a collaboration with the Archives of Michigan a process was created to sort files stored at the Vigliotti building into three categories: Retain, Transfer to Archives, or Destroy. 2,540 boxes of deceased estates and trust cases have been transferred and 755 boxes are ready for future transfer. Approximately 2,006 boxes of files, that met the records retention guidelines, were destroyed.

**Training** – All Court staff was trained to accommodate workflow changes necessitated by the COVID-19 Pandemic.

#### Technology Improvements –

- Video recording systems were upgraded in two courtrooms.
- Laptops, speakers and webcams to facilitate remote work.
- Remote licenses & Zoom licenses to facilitate remote work.
- Server and storage units were upgraded.
- Judge sign/e-sign database modification to enable electronic signing of documents in our case management system.
- Image Access modification allows images within our case management systems to be viewed via the internet by the public.
- Court telephones upgraded to Wayne County's VOIP system.

**Work Environment Improvements** – Plexi-glass, social distance stickers and hand sanitizer dispensers installed throughout the Court.

**Zoom Remote Hearings** – As part of the Court's pandemic response plan and to comply with



Governor Whitmer's Executive Orders and the Michigan Supreme Court's Administrative Orders related to the COVID-19 pandemic, all Probate Court hearings were conducted using Zoom with no attorneys or public physically present in the courthouse.

**Filing Via E-Mail/Mandatory E-Mail Filing for Attorneys** – In order to more effectively service the citizens of Wayne County, we obtained approval from the Michigan Supreme Court to allow the public to file pleadings via email. The Supreme Court approved a local court rule requiring all attorneys to file items electronically. This has greatly expedited the processing of cases and allowed the Court to use our limited resources in the most efficient manner possible.

**Rapid Response Pilot Project** - The Court was chosen as one of two Probate courts in the country (the other being the court located in Charleston, South Carolina) to participate in a pilot project

#### **NEW INITIATIVES FOR FISCAL YEAR 2021-22**

The Wayne County Probate Court will continue to strive to be an effective steward of County funds while providing quality customer service. The Court continues to look for every opportunity to increase efficiency while reducing costs to the residents of Wayne County. Through the innovative use of technology, the Court continues to strive toward the goal of less paper in the workplace.

#### **New Initiatives**

**Vigliotti Project** – In a joint effort with Wayne County, Probate Court records housed at both the Vigliotti Building and C.A. Young Municipal Center are in the process of being scanned, indexed and destroyed by Scanning America. The scanned records will then be imported into our case management system by CourtView allowing these files to be accessed remotely by staff and the public. Once the project is complete, all Probate files will have been converted from paper and microfilm to an electronic image. A total of 16,086,199 pages of Probate files have been imaged to date.

**MiFILE Implementation** – MiFILE is a statewide e-Filing system sponsored by the State Court Administrative Office that provides parties to a case with the ability to electronically file documents in any Michigan court, 24 hours a day, without traveling to a courthouse and waiting in line. It will also allow

funded by the United States Department of Justice through the National Center for State Courts. The project is designed to reduce fraud and misuse of funds by conservators through active monitoring similar to credit monitoring reports. The project required much planning and creating new workflows plus new programming and documentation within our existing file systems. The court implemented the project right after the pandemic-related closures and it's currently approved to continue through September 2021 in hopes of collecting enough useful data to guide future policymaking nationwide.

**Mission Work Group** - The Court continues work on this project by focusing on the core values of the Court to cultivate the desired culture, and identify each department's expectations to more effectively accomplish the Court's goals. This includes the continual evaluation of the way we do things to ensure we support the Court's culture and vision.

parties to electronically serve one another with documents and to electronically receive notifications and documents from the courts. MiFILE is expected to be implemented in the Wayne County Probate Court in 2021.

**Assisted Outpatient Treatment (AOT) Unit** – As part of the Wayne County Jail/Hospital Mental Health Initiative, the Wayne County Probate Court is working toward creating an Assisted Outpatient Treatment (AOT) Unit. Its purpose will be to dramatically expand the use of this treatment option under the Mental Health Code, which will result in a significant reduction in persons incarcerated who are actually experiencing mental health issues, along with reducing unnecessary hospitalizations for these individuals. The adoption of a county-wide process for hospitals and law enforcement, coordinated by this Unit, will have several benefits: ensuring individuals receive consistent, effective mental health treatment, decrease the need for jail and hospital beds, reduce the risk to members of the community and law enforcement, and facilitate more efficient use of health care and taxpayer dollars.

#### **Ongoing Initiatives**

**Judicial Data Warehouse** - In 2017 the Wayne County Probate Court began a project to work toward including case data in the Judicial Data Warehouse (JDW). These efforts will continue in 2021-22. The



JDW is a statewide database of cases maintained by the State Court Administrative Office (SCAO). This system will also enable the Court to directly and more efficiently search for case information from other Courts, which will enhance our ability to provide service to the public. The Court is investigating additional potential uses of this system by its staff.

**Continuity of Operation Plan (COOP)** - To ensure the Wayne County Probate Court continues to provide the services which are mandated by state law and court rule, the Court continues to work with Wayne County in the development of a COOP. This

plan will address all issues ranging from court closures due to inclement weather to closures related to catastrophic events. In response to the COVID-19 outbreak, the Court developed and implemented a disaster plan. The plan is designed to be implemented in several stages, depending on the level of disruption to court services anticipated or required by county, state, and federal leaders during a public health emergency. In the current pandemic, the Court has been implementing new strategies to promote remote work by court staff including the ability to conduct hearings and other required functions remotely as much as possible and in accordance with all laws and local orders and requirements.

#### **IMPACT ON OPERATIONS**

The Fiscal Year 2021-2022 budget for Probate Court represents a status quo budget in order to maintain essential services.



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**PROBATE COURT**

**Financial Report**

	FY 2019-2020 Actual	FY 2020-2021 Adopted Budget	FY 2020-2021 Amended Budget	FY 2021-2022 Adopted Budget	Increase / (Decrease) From Amended	FY 2022-2023 Projected Budget
<b>00837 Courts Capital Projects</b>						
<b>401 Capital Programs</b>						
<b>Revenues</b>						
Interest and Dividends	854	0	300	300	0	0
Other Financing	0	0	48,235	48,535	300	0
<b>Total Revenues</b>	<b>\$854</b>	<b>\$0</b>	<b>\$48,535</b>	<b>\$48,835</b>	<b>\$300</b>	<b>\$0</b>
<b>Expenditures</b>						
Services and Contractual Serv	0	0	48,535	48,835	300	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$48,535</b>	<b>\$48,835</b>	<b>\$300</b>	<b>\$0</b>
<b>00838 Probate Court</b>						
<b>148</b>						
<b>Revenues</b>						
State Grants and Contracts	1,294,083	1,293,902	1,293,902	1,293,902	0	1,293,902
Charges, Fees, and Fines	858,967	920,000	920,000	979,000	59,000	979,000
Operating Transfers In	7,491,958	7,491,958	7,491,958	7,895,099	403,141	7,984,877
<b>Total Revenues</b>	<b>\$9,645,007</b>	<b>\$9,741,199</b>	<b>\$9,741,199</b>	<b>\$10,203,340</b>	<b>\$462,141</b>	<b>\$10,293,118</b>
<b>Expenditures</b>						
Personnel	3,263,515	4,343,329	4,343,329	4,486,358	143,029	4,486,358
Fringe Benefits	717,456	1,186,406	1,186,406	1,348,283	161,877	1,407,811
Pension	806,295	894,336	894,336	944,108	49,772	967,994
Materials and Supplies	98,625	143,945	143,945	143,945	0	143,945
Services and Contractual Serv	1,848,739	2,217,519	2,217,519	2,298,612	81,093	2,298,612
Travel	42,349	52,000	52,000	52,000	0	52,000
Operating Expenses	194,004	233,300	233,300	237,341	4,041	243,381
Rentals	515,874	514,188	514,188	537,338	23,150	537,338
Other Charges	30,504	22,037	22,037	21,216	(821)	21,540
Non Capital Assets	28,748	134,139	134,139	134,139	0	134,139
<b>Total Expenditures</b>	<b>\$7,615,628</b>	<b>\$9,741,199</b>	<b>\$9,741,199</b>	<b>\$10,203,340</b>	<b>\$462,141</b>	<b>\$10,293,118</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$9,645,861</b>	<b>\$9,741,199</b>	<b>\$9,789,734</b>	<b>\$10,252,175</b>	<b>\$462,441</b>	<b>\$10,293,118</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$7,615,628</b>	<b>\$9,741,199</b>	<b>\$9,789,734</b>	<b>\$10,252,175</b>	<b>\$462,441</b>	<b>\$10,293,118</b>
<b>GENERAL FUND SUBSIDY</b>	<b>\$(2,030,233)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

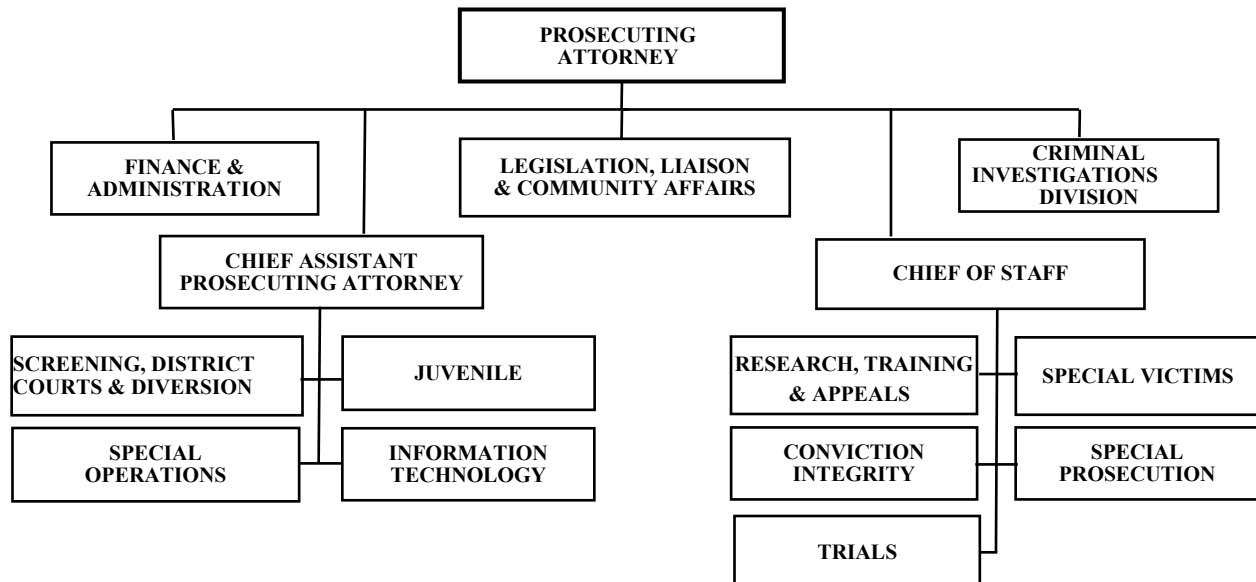


## PROSECUTING ATTORNEY

### MISSION

The Mission of the Wayne County Prosecuting Attorney's Office is to pursue justice and to safeguard the community by demanding accountability for those who commit crimes and to enhance the quality of life by changing the culture of violence.

<i>Budget Summary All Funds</i>				
	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023
	Budget	Budget	Adopted	Projected
<b>Total Departmental Expenditures</b>	\$ 49,463,008	\$ 47,441,596	\$ 55,189,669	\$ 51,876,295
<b>Departmental Revenue</b>				
Federal Grants and Contracts	\$ 4,330,299	\$ 4,428,316	\$ 3,211,157	\$ 3,086,846
State Grants and Contracts	2,461,291	2,789,078	2,726,629	2,630,336
Local Grants and Contracts	288,746	353,289	225,363	200,000
Charges, Fees, and Fines	1,238,000	1,010,000	830,000	830,000
Fines and Forfeitures	50,000	50,000	-	-
Other Financing	812,970	-	-	-
Operating Transfers In	361,193	310,571	451,906	545,300
<b>Total Revenue</b>	\$ 9,542,499	\$ 8,941,254	\$ 7,445,055	\$ 7,292,482
<b>General Fund General Purpose</b>	\$ 39,920,509	\$ 38,500,342	\$ 47,744,614	\$ 44,583,813
<b>Total Budgeted Positions</b>	<b>322</b>	<b>322</b>	<b>362</b>	<b>362</b>
Contact: <b>Kym L. Worthy</b> , Prosecuting Attorney 1441 St. Antoine, Suite 1276 - Detroit, MI. 48226 - Phone (313) 224-5789				





**OPERATIONAL IMPACT, MANDATED FUNCTIONS & MAJOR ACTIVITIES AND DESCRIPTIONS  
IF FULLY FUNDED AND SERVICEABLE:**

**PROSECUTING ATTORNEY:** The Prosecuting Attorney is an elected constitutional official who is the Chief Law Enforcement Officer of Wayne County. The Prosecuting Attorney establishes the policies and leads the activities of the Office. The Directors of Communications, Detroit Rape Kit Initiative, Information Technology, Training and Continuing Legal Education (CLE) report directly to the Prosecutor, as well as the Special Assistant Prosecutors, the Chief Assistant Prosecutor, the Chief of Staff and the Division Chiefs.

**CHIEF ASSISTANT PROSECUTOR:** Pursuant to MCL 49.32, the Chief Assistant shall discharge the functions and perform the duties of the Elected Prosecutor in the event of her absence, disability, or sickness. The Chief Assistant oversees the areas of Forfeiture, Warrants and Screening, Juvenile, IT, Deed Fraud, and Public Integrity/Special Operations. Additionally the Chief Assistant coordinates the defense of any outside civil litigation, negotiates any leases outside the office, and interacts with the deputies of the other County wide elected officials, as well as with County department heads and local police agencies. The Chief Assistant also oversees FOIA matters, as well as referrals to the Fraud Investigation and Corruption Unit.

**CHIEF OF STAFF:** This position oversees the personnel matters relating to the Assistant Prosecutors, and interacts with the Chiefs, other County division and offices headed by elected officials in implementing procedures required to carry out the policy directives of the Prosecutor. The position also handles labor negotiation, grievances, discipline, the hiring process and other administrative functions pertaining to staff. The Chief of Staff also oversees and coordinates the following divisions: Trials, Special Prosecutions, Appeals, Special Victims, Grants and Legislation, Conviction Integrity, and Victim Services. Additional duties include critically examining protocols to streamline processes, exploring and acquiring non-traditional funding, negotiating Memorandum of Understandings (MOU's) and inter-agency agreements.

**FINANCE DIVISION:** The Finance Unit is responsible for all aspects of financing for the Wayne County Prosecuting Attorney Office. The Finance Unit is comprised of Accounting, Grants Management, Budgeting, and Procurement. The primary functions of the Accounting area include

general ledger account and bank reconciliations, preparation of journal vouchers, budget adjustments, service vouchers, accounts receivables and payables, financial reporting and statistical analysis. The Grants Management functions of the Finance Unit are to manage grants totaling millions of dollars, prepare annual budgets, applications and renewals, to process Document Approval Forms using Total Contract Management System (TCM)/Procure to Pay, billings and invoices, subsidiary ledgers, internal controls compliance reviews, and compilations and statistical reports as well as to seek additional sources of funding. The Finance Units' Budgeting area primary functions are the preparation of the annual departmental budget for the Wayne County Prosecutors Office. This area prepares departmental requests, analytical comparisons of CEO recommended budget, performs quarterly projections, monthly financial reviews, analyzes spending allotments, prepares long-term financial planning analysis, budget variation reports, deficit elimination plans, and five-year revenue forecasts. The last area of the Finance Unit is the Procurement area. The functions performed relate to obtaining quotes and bids, development of Request-for-Proposals/Qualifications, vendor contract negotiations, evaluation committee, processing requisitions and receipts for goods and services.

**ADMINISTRATION DIVISION:**

The Administrative Unit is responsible for personnel and payroll administration, file management and record retention as well as the processing of tuition and mileage reimbursements. The Payroll Administration function processes biweekly payroll, performs biweekly review of payroll records for errors and irregularities, manages usage of leave banks, tracks concession compliance and distributes payroll checks as well as assisting employees with other payroll related issues and changes. The Personnel function is the central hub for the maintenance of personnel related records ranging from initiation of employment through separation or retirement of employees. Additional duties include assisting in labor contract negotiations, tracking benefit compliance, maintaining signatories, and general job descriptions, if any. The File Management function is a central depository for all closed criminal case files. Annually, an average of 75,000 case files are closed and managed through this area. Specifically, closed cases are prepped, sorted and temporarily filed on shelving, logged, boxed and scanned for record retention. Additionally, periodic



reviews are performed on closed case files for destruction. The Transcript Management functions focuses on daily pick-up of Court transcripts, maintenance of subsidiary log, scanning and indexing of received transcripts, as well as the filling of transcript request. This unit is also responsible for the retention of records within the Prosecutor's Office and at its off-site storage facilities.

**COMMUNICATIONS DIVISION:** The Communications Division is responsible for all official communications from the Wayne County Prosecutor's Office. This unit is responsible for: Developing and issuing WCPO news releases on cases and special projects; Organizing and facilitating press conferences; Promoting news stories about WCPO; Arranging for media interviews; Providing background research information for reporters, the Prosecutor, assistant prosecutors and support staff; Responding to daily inquiries by local and national media outlets, as well as the public or other agencies; Maintaining and updating the WCPO website, Twitter and Facebook. Additional responsibilities include: Providing information on Wayne County Prosecutor's Office cases, including maintaining weekly a log of case information and court dates for over an average of 150 media cases for media outlets locally and nationally; Addressing state legal issues and public policy with local, state and national media outlets; Working on cooperative media projects with Wayne County, the U.S. Attorney for the Eastern District of Michigan, and the Michigan Attorney General; Coordinating and publicizing the WCPO Town Hall meetings; Working on media projects with producers from ABC, NBC, MSNBC, CNN, The Discovery Channel, Oxygen Network and various documentary producers, including working on the Emmy Award winning HBO Documentary I AM EVIDENCE, produced by Mariska Hargitay. The extensive work of the Prosecutor and various units of WCPO have been covered in every major print, television, cable news, and various online publications in the United States, as well as coverage in the European Union.

**JUVENILE DIVISION:** The Juvenile Division of the Wayne County Prosecutor's Office is located on the 2<sup>nd</sup> Floor of the Lincoln Hall of Justice at 1025 East Forest in Detroit. The Juvenile Mental Health Court is a specialized docket heard by the Presiding Judge. A WCPO APA is assigned to this diversionary docket that accepts qualified cases from throughout the Third Circuit Juvenile Courts.

The mission of the Juvenile Mental Health Court is to identify youth with mental health concerns, and connect them and their families with the appropriate services in the community to reduce recidivism,

avoid out of home placement, and help youth with mental health issues maintain a plan for recovery. Home-based therapy services and a personalized treatment plan are utilized, including psychiatric treatment. The APA & jurists receive updates from the Program Administrator, the Probation Department, Therapists, Caseworkers and Parent Support Partners. Based on their reports, the participant can be given an award incentive, or sanctioned. The responsibilities of an Assistant Prosecuting Attorney (APA) assigned to the Juvenile Mental Health Court include:

- Participating on the Juvenile Mental Health Court Committee and staffing of cases
- Attending treatment team meetings and all scheduled court proceedings
- Interact with defense counsel to address pleas
- Approval of a Plea Under Advisement (PUA) for those youth who are recommended & qualify for program participation
- Overseeing and supporting the success of juveniles receiving mental health treatment
- Documenting youth participant progress or regression in prosecutor file
- Considering the recommendation of sanctions and incentives to encourage and support compliance with the terms of the Mental Health Court
- Recommending case dismissal for those youth who have successfully graduated from the Mental Health Court
- Recommending program expulsion & Judicial acceptance of original plea (PUA) for those you who fail to comply with or complete the Mental Health Court requirements
- When possible, encouraging youth's success by participating in Mental Health Court special outings/events

#### School Truancy Docket

The Juvenile Court School Truancy docket is part of the formal delinquency calendar that is heard weekly by Jdg. Karen Braxton and is overseen by a single WCPO Juvenile Division APA. Delinquency complaints that are received by the WCPO are initially screened for potential diversion. If the respondent is ineligible for diversion and a charge of truancy is recommended by the reviewing APA, that matter is then scheduled to be heard on the School Truancy Docket. The responsibilities of an Assistant Prosecuting Attorney (APA) assigned to the School Truancy include:





- Screening school truancy complaints for potential referral to either the formal School Truancy Docket or for diversion to the WCPO Right TRAC program
- Communicating with school officials regarding the truancy complaint filed and options for case resolution
- Preparing and reviewing school truancy case files prior to initial pretrial hearing
- Discussing potential plea offers and case resolution options with the defense attorneys representing the respondents, including re-evaluation for diversion if appropriate
- Preparing school officials for cases that are scheduled for trial if no resolution is reached beforehand
- Handling all school truancy trials, dispositions and post-dispositional matters scheduled before Jdg. Braxton
- Maintaining a database of all school truancy complaints filed with the WCPO

On October 1, 2021, new legislation will go into effect in Michigan which will allow juvenile court jurisdiction to include 17 year old youth who commit delinquency offenses prior to their eighteenth birthday. It is estimated that this “Raise the Age” legislation will require the WCPO Juvenile Division to review approximately 600-800 new cases annually.

**LEGISLATIVE LIAISON, GRANTS AND COMMUNITY AFFAIRS DIVISION:** This division works closely with the state and local legislatures, all County departments and Elected Officials, policing agencies, community organizations and the Wayne County Commissioners, to ensure proper implementation of the Criminal Justice System in Wayne County. The Division Chief is the liaison to our 43 Wayne County Communities, as well as the liaison to all Wayne County local police departments, Michigan State Police (MSP) and the Wayne County Sheriff’s Department. Also, this division includes the Director of Grants, whose duties include participation in the State Association of Prosecuting Attorneys (PAAM), under MCL 49.101 et. seq., and in the improvement of substantive and procedural state law pursuant to ABA Standard for Prosecutors 3-1.2. The division aggressively pursues State and Federal Grants to fund initiatives to insure proper implementation of the Criminal Justice System in Wayne County. In this past fiscal year, the division obtained over fifteen million (\$15,000,000) dollars in grant funding. The division’s activities with the PAAM have resulted in the dissemination of information to state and local legislative bodies necessary to promote the enactment of state and local

laws beneficial to the implementation of the Criminal Justice System in Wayne County.

**CRIMINAL INVESTIGATION DIVISION:** The Criminal Investigation Division (CID) is the investigative arm of the Wayne County Prosecutor’s Office. Detectives assigned to this unit are unique in that they come to us with specialized investigative skills honed from years of experience at other law enforcement agencies. Their primary responsibility is pre-trial and special investigations. They support the Assistant Prosecutors in presenting the best cases possible, ensuring that the investigation which leads to court adjudication is thorough and complete, as mandated by state law. In addition, the division initiates criminal investigations usually by request from the Prosecutor or Chief of Staff. These investigations are very sensitive and complex in nature. These crimes range from Embezzlement to Fraud, and Criminal Sexual Conduct to Murder. In addition, the office is mandated by policy to investigate fraud or other alleged criminal activity by employees of the County. Detectives attend training throughout the year in various areas of law enforcement. This training includes, but is not limited to, Firearms, Homicide, Child Abuse and Fraud investigative courses, Threat Assessment and Executive Protection, as well as training on the Law Enforcement Information Network (LEIN), Lexis Nexus, TLO and other data bases. The division is also responsible for the safety and security of the Prosecutor and staff. Threats to the Prosecutor, Elected Officials, Assistant Prosecutors, Judges, staff and witnesses do occur and they are investigated thoroughly to determine the validity, credibility and source of the information. These investigations are performed by the Threat Assessment Response Unit (TARU). In addition, the CID now has a Forensic Computer Unit, which has the capability to forensically analyze cell phones, computers and various data storage equipment that are used in the commission of a crime, or to obtain intelligence regarding a crime. In addition, the Criminal Investigations Division consists of the Deed Fraud Unit, a unit that was established to curb the rising tide of deed fraud within the County.

**SCREENING AND DISTRICT COURTS DIVISION:** This division is responsible for the review of most criminal warrants presented by nearly 100 different law enforcement agencies in Wayne County. Approximately 15,000-20,000 cases are submitted for review each year for possible felony and misdemeanor charges or for state traffic violations. Each of the warrants must be reviewed by an attorney to determine whether an individual should be charged based on sufficient and admissible



evidence. In 2019, the division reviewed 15,739 warrants of which 3,999 were denied.

The attorneys in this division also represent the People of the State of Michigan at felony preliminary examinations, misdemeanor proceedings and trials, and state traffic violations in Wayne County's 25 District and Municipal courts. The attorneys in the District Courts Unit work with Wayne County District Courts' sobriety, mental health, veterans, homeless and community courts to encourage defendants to seek rehabilitation and treatment.

The division is responsible for several programs that help reduce the courts' congested dockets that saves the county funds and resources by resolving cases at earlier stages in the criminal justice system. Programs such as the newly reinstated Pre-Exam Program at 36<sup>th</sup> District Court, Pre-Trial Felony Diversion, Mental Health Diversion and Mental Health Court, and the Check Enforcement Program ensure early dispositions of criminal cases by pleas with special sentencing programs or supervision of offenders.

The division has been impacted by lack of retention and vacant attorney positions. As a result, courtrooms at the 36<sup>th</sup> District Court do not have enough attorneys to cover its dockets, and the higher volume suburban District Courts cannot have their second state days restored to reduce their congested dockets. In addition, case preparation and victim interaction has been adversely affected, and backlogs in warrants have continued to occur with many cases involving allegations of serious felonies.

**TRIALS DIVISION:** General Trials is responsible for Circuit Court adjudications in 23 courtrooms and 4 AOI courtrooms. Every felony trial that is not assigned to a special unit is handled by the General Trials Division. The General Trials Division handled every kind of felony from murder to insufficient checks. The daily dockets of these courtrooms consist of arraignments, calendar/final conferences, motions, trials (both jury and bench), pleas, sentences, appeals and other miscellaneous matters. The division plays a critical role in the development of new attorneys. It is an entry level division comprised largely of new lawyers who have little or no experience. As a result of the training received in General Trials many of the APAs in the office have become highly skilled trial lawyers and have been promoted or assigned to vertical prosecution units. The Division consists of a chief, a deputy chief, 5 docket attorneys, 5 teams' leaders and 23 assistant prosecuting attorneys, 1 clerical specialist, 1 paralegal and 1 administrative assistant.

### **RESEARCH, TRAINING AND APPEALS**

**DIVISION:** This division is responsible for the initiation of and response to all post-conviction matters. Included are evidentiary hearings in the Circuit Court on such matters as ineffective assistance of counsel, recanting witnesses, and newly discovered evidence. Also heard in the Circuit Court are motions for relief from judgment, motions for new trial, motions for re-sentencing, motions to withdraw a plea, and motions for bond, among other motions. The division is also responsible for all post-conviction litigation in the appellate courts, including the Michigan Court of Appeals, Michigan Supreme Court, and the United States Supreme Court. Often these take the form of interlocutory and emergency appeals by this office from trial court rulings, and responses to such appeals by the defense. The division also litigates direct appeals, that is, appeals by defendants from criminal convictions, and appeals by this Office from dismissals of cases by both the district court and circuit court. Briefs are filed in these matters, and oral arguments heard in the appellate courts. Appellate Assistant Prosecuting Attorneys appear primarily in the Court of Appeals and the Michigan Supreme Court, but also have appeared in Federal District Court and the Sixth Circuit Court of Appeals (responding to Federal Petitions for Habeas Corpus and conducting oral argument on those matters). The division has appeared 13 times in the United States Supreme Court. The Appeals Division also acts as a resource for the trial division, assisting with research, fielding questions, alerting attorneys of changes in the law, and providing training through noteworthy case memoranda and lunchtime lectures. The division also includes the Director of Training, Recruitment, and Continuing Legal Education as well as Juvenile Life Without Parole Unit which is responsible for resentencing hearings for juvenile murders.

**SPECIAL OPERATIONS DIVISION:** This Division consists of six specialized units: 1.) the Asset Forfeiture Unit, which contains two sub-units, the Drug House Unit and the Vehicle Seizure Unit, 2.) the Deed & Mortgage Fraud Unit, 3.) the Prosecutor's Auto Theft Unit (PATU), 4.) the Wayne County Arson Reduction Unit (WAR), 5.) the Business Protection Unit and 6.) the Public Integrity Unit.

The **Asset Forfeiture Unit (AFU)** is the only civil-law arm of the Wayne County Prosecutor's Office. The AFU, which includes the Drug House Unit and the Vehicle Seizure Unit, works to positively impact the quality of life within Wayne County. The AFU conducts civil litigation in several areas: drug asset forfeiture of real and personal property, which is engaged in containing, facilitating, or transporting of illegal drugs; nuisance abatement actions against real



property used for prostitution activities, actions against after-hours clubs or bars engaged in illegal alcohol sales and narcotics use; actions against illegal fencing operations, identity theft operations; environmental enforcement; and actions against illegal gambling operations. It also uses vehicle seizure programs to seize vehicles that are used for prostitution, drugs, or while operated by repeat drunk drivers.

The **Deed & Mortgage Fraud Unit (DFU)** is a joint task force in which experienced prosecutors work with the Register of Deeds to investigate and prosecute highly-complex deed and mortgage fraud throughout Wayne County. The DFU is responsible for both warrant review and trial litigation. The unit provides legal guidance to local, state and federal law enforcement agencies, including HUD, USPS OIG, FHFA OIG, Secret Service, FBI, IRS and Homeland Security, reviewing and authorizing search warrants, issuing investigative subpoenas, making referrals to the Forfeiture, Nuisance Abatement and Drug House Units, issuing arrest warrants and vertically prosecuting cases through trial each year. These cases often are very complicated and time consuming, with boxes of evidence and multiple co-conspirators.

The **Prosecutor's Auto Theft Unit, (PATU)**, prosecutes the epidemic of crimes related to motor vehicle theft, identity theft, chop shops, carjacking, insurance fraud and fleeing and eluding cases. The scope of the Auto Theft Unit has been expanded by the addition of a small grant from DTE to fund a prosecutor to assist with utility fraud prosecutions.

The **Wayne County Arson Reduction Unit (WAR)** investigates and prosecutes arson-related offenses involving residential and commercial real estate which is insured against fire loss, where it appears that profit is the motive for the crime and/or where someone is injured or killed, including first responders. The crime of arson presents a critical threat to the citizens of Wayne County and those dedicated firefighters who put their lives at risk daily to battle this growing problem. The goal of the WAR unit is to lead a united effort with police and fire officials, arson investigators, insurance companies, citizens, and other interested individuals to effectively investigate and prosecute arson-related offenses for the protection of Wayne County citizens and their property.

With the help of the Wayne County Commission, the **Business Protection Unit** is one of the newest units in the prosecutor's office. Recognizing the far-reaching and devastating effects that Organized Retail Crime can have on the community at large, the Business Protection Unit was established to ensure that businesses who are the victims of

large-scale thefts and Organized Retail Crime are adequately served and represented in the criminal justice system. The Unit is dedicated to the task of prosecuting criminal enterprises and corrupt businesses that create a demand and fuel criminal activity related to Organized Retail Crime. The Business Protection Unit primarily focuses on the prosecution of crimes committed against business entities with an emphasis on criminal activity that encompass violations of Organized Retail Crime, Racketeering and Criminal Enterprise statutes, large-scale Retail Fraud activity and Embezzlement. These categories of crimes are complex and diversified and frequently involve the use of identity theft and fraudulent financial transaction devices for the offenders to carry out their criminal endeavors.

The **Public Integrity Unit** thoroughly reviews all allegations of public official corruption or police misconduct and prosecutes police or public officials if evidence of criminality exists. The unit assists in the investigation, charging and vertical prosecution, when appropriate of all allegations of misconduct by public officials and police officers, in-custody deaths, police shootings involving injury or death, allegations of misconduct by employees of Wayne County, as well as other types of cases including complex financial investigations and/or "white-collar crime." In addition to these units, Special Operations Division has several important miscellaneous responsibilities. Division APAs often represent the Prosecutor's Office at numerous civil proceedings involving staff members that have been subpoenaed because of their work in the prosecutor's office. Division APAs attend depositions, hearings, trials or other civil proceedings with subpoenaed staff members as a supervisory representative of the Wayne County Prosecutors Office. Division APAs also coordinate with Wayne County Corporation Counsel, if necessary, in civil actions resulting from the work of the Prosecutor's office. Special Operations Division also has responsibility for implementation of the disqualification of the Wayne County Prosecutor's Office due to a conflict of interest and in the best interest of justice and with the approval of the Prosecutor. The Division coordinates office disqualification proceedings with the state Attorney General's Office and the Prosecuting Attorneys Association of Michigan (PAAM) to obtain a Special Prosecutor. Finally, Division members also maintain responsibility for all federal liaison activities, including Federal Law Enforcement Committee (FLEC) meetings with the U.S. Attorney, Eastern District of Michigan, FBI, ATF, DEA, and other federal, state and local law enforcement officials. Division APAs meet regularly with staff members of U.S. Attorney's Office, Eastern District of Michigan, to synchronize any joint initiatives or prosecutions and coordinate in the best interest of justice any prosecutions which may have both federal and state jurisdictional aspects. Division



members also assist with any federal law enforcement witnesses, federal witness protection requests, and compliance with federal court subpoenas.

**SPECIAL PROSECUTIONS DIVISION**  
**(formerly SPECIAL INVESTIGATION**

**DIVISION):** The Special Prosecutions Division includes the Homicide Unit, the Community Prosecutions Unit (CPU), the Violent Crime Unit (VCU) and the Major Drugs Unit (MDU). The goal of the Special Prosecutions Division is to combat gun violence within Wayne County and in particular in the City of Detroit in an effective and coordinated manner to protect the community from some of the most violent offenders. This includes participation in many programs such as the Crime Gun Intelligence Center, Gunstat, Project Safe Neighborhoods, and Ceasefire. The mission of the Homicide Unit is to ensure that we achieve justice for victims of homicides within Wayne County and protect the community from the most violent offenders. This is accomplished through a coordinated effort between the Homicide Unit and the investigating agency from the pre-warrant stage and in many cases, all the way through trial. The Unit evaluates all homicide warrant requests presented by the various police agencies that serve Wayne County. All homicide warrant requests are initially reviewed by one of the prosecutors in the Homicide Unit. Where appropriate, based on protocol, the request may then be forwarded to another unit, such as Special Victims Unit, if it involves the death of a child for example, for evaluation and decision. The cases handled in the Homicide Unit range from vehicular homicides of all types (hit-and-run, alcohol-related, road rage, etc.) through multi-victim, multi-defendant, gangland or drug-related executions. Prosecutors in the Homicide Unit are available 24 hours a day, 7 days a week to assist police with criminal investigations. They are regularly called upon throughout the workday, as well as after hours, to provide legal advice and direction, to review search warrants and other documents, and to conduct Investigative Subpoenas where necessary to preserve critical testimony that might otherwise be lost. A significant number of homicide cases involve complex legal and evidentiary issues and require testimony from experts in many scientific fields. Whenever possible, cases within this Unit are prosecuted vertically, that is, the same prosecutor handles the case, from the charging decision through preliminary examination, motions, and trial. Since homicide is a violent crime and is generally regarded as *the* most serious crime in the law, these cases require more time, effort and expertise to investigate and evaluate than many others. Vertical prosecution of these cases produces better results than frequently reassigning the cases to

different attorneys at different stages. The purpose of the Homicide Unit is to effectively prosecute these cases to deter further violent crime and thereby increase public safety within Wayne County. The amount of work performed by the homicide unit has increased exponentially as a result of additional investigative evidence available to law enforcement. On a daily basis, our prosecutors are presented with voluminous evidence to review such as call detail records and cell phone extractions, social media extractions, body worn camera videos, and video recorded interviews. More personnel is necessary to be able to review this evidence in a timely way and to prevent violent offenders from being released into the community. The Homicide Unit reviews all homicide warrant requests presented from every community within Wayne County. The Unit also assists local police agencies with very complex and lengthy investigations, prior to a proper warrant presentation. The more complex cases and those involving multiple defendants are retained for vertical prosecution by the assistant prosecutors in the unit. In the last few years, as a result of the loss of experienced APAs to other jurisdictions, the Homicide Unit has handled about 80% of Homicides charged by the unit. Some homicide cases, such as single defendant cases, may be transferred to the General Trial Division but the overwhelming majority of the cases stay within the Homicide unit because of the lack of experienced personnel within the Office. The Homicide Unit has seen an increase in fatal traffic fatalities, in part, due to distracted driving and driving under the influence cases. Consistent with what happened in other jurisdictions, we also anticipate car crash fatalities will increase further based on the legalization of marijuana in Michigan. The Community Prosecution Unit (CPU) consists of experienced trial prosecutors who are each assigned to Detroit Police Precincts to assist in the vertical prosecution of non-fatal shootings and other violent crime in the community, as well as meeting directly with local citizens to address their concerns. Community prosecutors act as liaisons between the Prosecutor's Office, community groups, and law enforcement agencies and participate in multi-jurisdictional task force efforts such as *Project Safe Neighborhoods* and *Ceasefire*, to address and prosecute gun violence and gang-related crime in the city of Detroit. Community prosecutors provide legal guidance, review and authorize search warrants, issue *investigative subpoenas*. The Violent Crime/Grand Jury Unit (VCU) handles the vertical prosecution of complex, and often gang-related, non-fatal shootings in Detroit's 9<sup>th</sup> Precinct. This precinct had over 140 non-fatal shootings in 2018. The VCU is funded by a federal grant (Police/Prosecutor Initiative) and by personnel provided by the Governor's Office (although some of that personnel have been



temporarily reassigned to other units because of staffing issues in office). The Major Drug Unit, as a result of prior funding issues, went from being a unit of four APAs to just one APA. The Major Drug Unit is responsible for the prosecution of major drug cases. In addition, the Unit handles all cases of Delivery of Narcotics where death results. The one APA currently assigned to the Unit cannot handle the number of cases that could be related to opioid deaths. In order to effectively combat this national issue we have sought and received funding from the federal government and from Michigan HIDTA for additional staffing. Once these new assistant prosecutors (some are PC positions) are in place we can increase our review of Delivery Causing Death cases. All major drug cases are handled vertically, from the preliminary search warrant stages to motions, trials and through to sentencing. Also, the Major Drug Unit is solely responsible for reviewing all major narcotics-related search warrants before the warrants are presented to the Magistrate for signing. It is not uncommon to have a line of officers waiting in the MDU office for their search warrants to be reviewed by the one remaining APA. The Special Prosecutions Division bears the responsibility of coordinating all WCPO requests for lab analysis to the Michigan State Police Forensic lab (Detroit Police Department cases) as well as facilitating the resolution of lab-related issues countywide.

**SPECIAL VICTIMS DIVISION:** The Special Victims Division handles the vertical prosecution of cases involving society's most vulnerable victims. The Division includes Child Abuse (CA), Domestic Violence (DV), Elder Abuse (EA), Sexual Assault Team (SAT), Wayne County Sexual Assault Kit Initiative (SAKI), Lesbian, Gay, Bisexual, Transgender (Fair Michigan Justice Project) and Animal Protection (APU). The Child Abuse Unit (CA) prosecutes sexual and/or physical assaults involving children under 15 years old and Internet Crimes involving sexual exploitation of children. The Child Abuse Unit also prosecutes homicides of babies/young children as well as cases where children under the age 13 are necessary witnesses to all sorts of crimes. The Domestic Violence Unit (DV) handles assault crimes involving an intimate partner domestic relationship. Recently, in 2020 the DV unit saw an increase of approximately 1,000 additional warrants reviewed. In 2019, a total of 8,633 warrants were presented 4,712 of which were felonies. In 2020, 9,620 warrants were presented of which 5,609 were felonies. This overburdensome increase of cases continues to be handled by the same number of APAs. Currently, in the DV Unit, there is a backlog of approximately 100-150 not in custody warrant requests to be reviewed. The Elder Abuse Unit (EA)

vertically prosecutes all assaultive and financial exploitation crimes involving adults 65 years old or older. Additionally, the Unit vertically prosecutes crimes under the Vulnerable Adult Act, regardless of the age of the vulnerable adult and all cases that arise out of incidents that occur in long term care facilities, nursing homes, and licensed or unlicensed adult foster care facilities. The Sexual Assault Team (SAT) handles cases in which the victim is 16 years of age or older. The SAT was formed to meet the needs of sexual assault complainants and public safety issues in a prompt, experienced and efficient manner. Currently, SAT is far understaffed. There are 5 APAs carrying the workload of that which 8 APAs carried in 2019. There are currently 189 backlogged sexual assault warrants that have not had a charging decision made. The 5 APAs have a total of 247 active cases in court. The goal of the Wayne County Sexual Assault Kit Initiative (SAKI) is to investigate and prosecute sexual assault cases arising from previously untested sexual assault kits in Detroit. We utilize a victim centered, offender focused and trauma informed approach using an evidenced based investigative protocol developed by the Wayne County Sexual Assault Kit Task Force and its partners. This includes the vertical prosecution of cases with support for survivors from court and community-based advocacy as the survivor's case moves through the criminal justice system. The LGBT Unit prosecutes crimes that include, but not limited to, Homicide, Criminal Sexual Conduct – 1<sup>st</sup> Degree, Carjacking, Armed Robbery, Assault with Intent to Murder, Assault with Intent to do Great Bodily Harm and Felonious Assault. Qualifying cases involve LGBT victims who have been targeted based on their sexual orientation and/or gender identify. The Animal Protection Unit (APU) is responsible for the prosecution of all cases involving animal abuse. The APU is a volunteer unit, dedicated to the vertical prosecution of all animal cruelty, fighting and killing cases. Cases within the APU are vertically prosecuted from warrant through sentencing. This Unit is designed to combat the underground criminal community that breeds, trains, houses and sells fighting animals. The APAs assigned to the Special Victim's Division must be extremely skilled in each of their respective fields of prosecution. For example, each of the APAs in the division must undergo specialized forensic training in order interview and handle these vulnerable child victim/witnesses, adult victim/witnesses and mentally incapacitated victim/witnesses of crime.

**VICTIM SERVICES UNIT:** This Unit of the Wayne County Prosecutor's Office consists of a team of 32 Social Service Specialist (Victim Advocates) in the areas of General Trials, Domestic Violence, Child Abuse, Elder Abuse, Sexual Assault, Homicide, and



Vehicular Homicide, two (2) Rights Clerical Specialists, Rights Department Supervisor, Assistant Director, and Director. The unit is responsible for providing court support, information, and resources/referrals to crime victims. The Advocates ensure that crime victims understand the criminal justice system, their “rights” as a victim, and the compensations resources available to them. Advocates attend preliminary exams, misdemeanor pre/jury trials, felony trials, and sentences offering emotional support. The advocates in the unit are located in FMHJ, Lincoln Hall, and Out-County Dearborn Heights offices.

Victim Services was approved and awarded the Navigator Pilot Program grant for FY21. To provide service to victims seeking assistance with the Crime Victim Compensation applications Navigators will need laptops to perform their daily job duties allowing them to be mobile to meet victims where necessary. The grant is approved for seven (7) Navigator positions.

**INFORMATION TECHNOLOGY DIVISION:**

The Information Technology Division of the Wayne County Prosecutor's Office is responsible for managing the office's information systems and internal IT needs. These responsibilities include supporting Adult Case Tracking, the PACC/PAAM designed case management system that maintains records of all warrant requests that police agencies bring to the office, creates all documents required to initiate a case in District Court, and shares data with 36th District and 3rd Circuit courts. The Division supports the imaging system which contains digital copies of transcripts, pleadings and closed case files. Users can access the files from their desktop computers through the web interface. The Division provides desktop support services to staff including helping APAs open media files, helping APAs with presenting media evidence in court, and training staff on the use of the various databases and software programs used by the office. The Division administers ACT and other office databases to respond to statistical and reporting requests from office administrators. The Division provides for the IT needs for the office's satellite locations - Out County Office, Deed Fraud Office, SAKI Unit and Lincoln Hall of Justice. The Division develops, deploys, and maintains databases for tracking unit statistics, case management, and document creation. The Division coordinates the purchase of networked equipment using budget and grant money sources. This includes prioritizing office needs, insuring grant compliance, and supervising installation. The Division conducts internal investigations involving

computer use and consults on effective investigative techniques. The Division services as the Local Agency Security Officer for state and federal compliance. The Division acts as office liaison for IT issues with PACC/PAAM, 3rd Circuit Court, District Courts, Wayne County IT, Police IT departments, and other agencies. The Information Technology Division is also home to the Litigation Technology Unit which specializes in the support the Assistant Prosecuting Attorneys of the Wayne County Prosecutor's Office with the preparation and presentation of digital evidence. With the influx of Body Worn Camera usage within law enforcement agencies and the ever evolving use of cellphone recordings, social media, and outside surveillance cameras, it was vital that a unit be created to assist with digital evidence effectively and efficiently. The vast majority of cases handled by the Office now have some element of digital evidence. Each Litigation Technology Specialist is trained in a variety of software and trial strategy to assist the APA, under whose direction they work, in ethically presenting the most effective case possible in pursuit of justice. The Litigation Technology Unit also provides technology training to the Office to increase the self-efficacy of all staff members.

**CONVICTION INTEGRITY DIVISION:**

Since 2018, the Conviction Integrity Unit (CIU) has steadily taken substantive steps to remedy the situations for hundreds of incarcerated men and women who believe their convictions were wrongfully decided. As we enter our fourth year, we are hoping to expand our resources to ensure that every person who asks for relief is afforded a timely resolution to their claim.

To date, the Wayne County CIU has received 1600 applications and reviewed more than 600 cases. These reviews have resulted in relief granted for 28 men. 13 of those men received their freedom in 2020. All these decisions have not only resulted in justice for our exonerees but have also resulted in national and regional attention to the work the Wayne County CIU is doing. One example is the February 2021 CNN article highlighting work our Unit has accomplished.

Yet, our general staff consists only of a full-time director, two full-time and two part-time prosecutors, a full-time investigator, and a full-time support staffer. Additional staff consists of one full-time investigator and one part-time legal intern dedicated to DNA cases only and funded under a two-year federal grant.



**FISCAL YEARS 2016 and 2020 ACCOMPLISHMENTS AND HIGHLIGHTS:**

- The Community Prosecution Unit has seen a significant increase in the number of warrants presented for review in 2016, having reviewed 212 this year compared to 166 in 2015. Whether it's signed, denied or returned, each warrant requires a thorough analysis that often requires interviewing the witnesses, reviewing the evidence and talking to the officer in charge. The CPU has also seen an increase in the number of preliminary examinations, participating in 95 last year as compared to 174 in 2016.
- The Wayne County Prosecutor's Office continued to monitor and evaluate the performance of the Detroit Police Department, as directed by the U.S. District Court for the Eastern District of Michigan, at quarterly meetings. These meetings continue to be mandated in 2013 by the Federal Consent Decree Order of 2003.
- In 2019, The Felony Non-Support Unit issued 463 warrants and collected more than \$12 million dollars in past due child support ordered by the Friend of the Court.
- In late 2019, Prosecutor Worthy launched a new Juvenile Division diversion program called Talk It Out. In partnership with the Wayne County Dispute Resolution Center, Talk It Out focuses on bringing first-time

offenders and their victims together in a mediation setting with a trained facilitator to address the harm caused by the juvenile's delinquent conduct.

**2020 Active Projects funded by Federal Grants**

- Police-Prosecutor Partnership
- Sexual Assault Kit Initiative
- Project Safe Neighborhoods
- STAND

**2020 Active Projects Funded by State Grants**

- Victims of Crime Act
- Crime Victim Services Commission – Sexual Assault Kit (CVSC SAK)
- Prosecutor's Auto Theft Unit
- 36th District Court DV Docket
- Crime Victim's Rights
- Felony Non-Support Unit

**2020 Active Projects Funded by Local Grants**

- County Executive Officer – Wayne County Sexual Assault Kit Task Force
- DPS Teen Court
- Right TRAC

**Did You Know:**

In the year 2011, the Prosecutor's Office established the Forensic Computer Unit, which has the capabilities to forensically analyze computers that are used in the commission of a crime, or to obtain intelligence regarding a crime. With the advancement in technology and its potential use by the criminal element, it was imperative that we keep abreast of this advancing method to subvert the law.

The Appellate Division of the Wayne County Prosecutors Office argued several highly publicized cases before the Michigan Court of Appeals and the Michigan Supreme Court.

Did you know that a compliant medical marijuana patient cannot be charged with violating the statute

that dictates the manner in which marijuana may be transported?

Did you know that the sentencing guidelines are advisory and judges need not provide special reasons when departing from them?

Did you know that the Criminal Investigations Division and the Mortgage and Deed Fraud Unit of the Wayne County Prosecutor's Office is a leader in the area in the U.S.? Law enforcement agencies in other cities, such as Chicago, have come to our office to learn about our unit and establish their own using us as an example. Two cases in particular are worth mentioning here. One case involved several entities with international implications, involving businesses as far away as England. The other involved money possible being shipped abroad to persons or entities within a restricted area. However, both of these



complex criminal enterprise cases had to be reassigned and have been delayed due to the layoff of the Detectives assigned to them.

Did you know that in 2013, the Wayne County Prosecutor’s Office and the Community Prosecution Unit continued its long-standing partnership with the U.S. Attorney’s Office under the Federal Gun Program. Under this program, certain defendants charged by the Wayne County Prosecutor’s Office with state felony charges are referred for federal prosecution if they are also subject to federal criminal jurisdiction. Typically, these dangerous defendants are subject to significantly enhanced federal

sentences and have only been charged primarily with weapons offenses in state courts.

Did you know that in October 2010, the Wayne County Prosecutor’s Office requested support from the Prosecuting Attorney’s Association of Michigan (PAAM) to initiate new legislation creating an offense for lying to an investigating law enforcement officer. Following support given by PAAM, and legislative hearings conducted in 2011, legislation creating MCL 750.479c was enacted in 2012. This important new tool will assist police officers throughout Michigan in their pursuit of justice.

**Initiatives for FISCAL YEAR 2020- 2021:**

- To be able to carry out all mandated functions.
- To be able to prepare for our trials.
- To have staff to try our cases.

**Short-Term Strategic Priorities:**

To obtain all funding necessary to maintain a serviceable level and to perform all mandated functions.

**Long-Term Strategic Priorities:**

To assign two Assistant Prosecuting Attorneys per court room. We will continue to partner with community stakeholders in a continuing effort to increase the multi-disciplinary approach to prosecuting cases.

Establish a Wayne County Elder Abuse Fatality Review Team. The Team’s goal is to raise awareness about the seriousness and prevalence of elder abuse in Wayne County by examining the deaths of elderly and vulnerable citizens that occur in long term care

facilities, short term care facilities, hospitals and/or private residences to determine if their deaths were caused by or related to elder or vulnerable adult abuse and, if so, encourage the development of policies, protections and reforms to improve community response and prevent similar deaths in the future.

**Long-Term Departmental Goal:**

The WCPO endeavors to continue to go green and pursue a paperless environment the following plans are being sought:

The WCPO plans to implement an on-line file sharing system. This system will allow all discoveries to be accessible on-line by both appointed and retained counsel, if funded.

The WCPO plans to be paperless by end of FY 2021, if funded.

**Performance Goals and Objectives:**

<b>Objectives</b>	<b>Performance Measures</b>	<b>2015-2016 Actual</b>	<b>2016-2017 Actual</b>	<b>2017-2018 Actual</b>	<b>2018-2019 Actual</b>	<b>2019-2020 Projected</b>
<b>Appeals:</b> Attempt to stay reasonably current with caseload while training new attorneys	Case/issues processed	691 Briefs 1752 Issues 301 Appear 248 Misc	612 Briefs 1327 Issues 386 Appear 337 Misc	602 Briefs 1358 Issues 415 Appear 359 Misc	687 Briefs 1615 Issues 348 Appear 289 Misc	700 Briefs 1650 Issues 400 Appear 340 Misc





**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**OFFICE OF THE COUNTY PROSECUTING ATTORNEY**

**Financial Report**

		<u>FY 2019-2020</u> <u>Actual</u>	<u>FY 2020-2021</u> <u>Adopted Budget</u>	<u>FY 2020-2021</u> <u>Amended Budget</u>	<u>FY 2021-2022</u> <u>Adopted Budget</u>	<u>Increase /</u> <u>(Decrease) From</u> <u>Amended</u>	<u>FY 2022-2023</u> <u>Projected Budget</u>
<b>00101</b>	<b>General Fund</b>						
<b>229</b>	<b>Prosecuting Attorney</b>						
	<b>Revenues</b>						
	Federal Grants and Contracts	2,512,988	3,629,139	4,178,688	2,372,443	(1,806,245)	2,248,132
	State Grants and Contracts	794,878	1,273,963	1,355,632	1,140,618	(215,014)	1,044,325
	Local Grants and Contracts	189,113	353,289	353,289	225,363	(127,926)	200,000
	Charges, Fees, and Fines	727,903	1,010,000	1,010,000	830,000	(180,000)	830,000
	Fines and Forfeitures	0	50,000	50,000	0	(50,000)	0
	<b>Total Revenues</b>	<b>\$4,224,882</b>	<b>\$6,316,391</b>	<b>\$6,947,609</b>	<b>\$4,568,424</b>	<b>\$(2,379,185)</b>	<b>\$4,322,457</b>
	<b>Expenditures</b>						
	Personnel	19,041,344	24,428,189	24,935,072	26,991,090	2,056,018	25,019,004
	Fringe Benefits	5,891,622	6,635,977	6,701,317	8,264,974	1,563,657	8,158,201
	Pension	7,148,533	5,360,080	5,418,070	6,453,504	1,035,434	6,131,471
	Materials and Supplies	299,289	522,926	544,666	500,705	(43,961)	499,056
	Services and Contractual Serv	5,785,703	6,736,887	6,832,242	6,825,152	(7,090)	6,828,548
	Travel	137,691	293,825	285,588	233,203	(52,385)	233,203
	Operating Expenses	204,598	224,993	236,010	186,247	(49,763)	217,914
	Rentals	120,562	103,720	103,720	134,300	30,580	101,720
	Other Charges	6,802	7,100	10,448	142,980	132,532	133,707
	Undistributed Expenditures	0	1,191	1,191	0	(1,191)	0
	Capital	33,757	0	31,000	196,000	165,000	95,000
	Non Capital Assets	147,124	191,274	177,416	1,932,977	1,755,561	943,146
	Operating Transfers Out	2,954,628	310,571	171,211	451,906	280,695	545,300
	<b>Total Expenditures</b>	<b>\$41,771,654</b>	<b>\$44,816,733</b>	<b>\$45,447,951</b>	<b>\$52,313,038</b>	<b>\$6,865,087</b>	<b>\$48,906,270</b>
<b>00265</b>	<b>Drug Enforcement Program Fund</b>						
<b>229</b>	<b>Prosecuting Attorney</b>						
	<b>Revenues</b>						
	Interest Income	550	0	0	0	0	0
	<b>Total Revenues</b>	<b>\$550</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>Expenditures</b>						
	Personnel	409,227	0	0	0	0	0
	Fringe Benefits	(6,356)	0	0	0	0	0
	Services and Contractual Serv	17,437	0	0	0	0	0
	Travel	1,104	0	0	0	0	0
	Operating Expenses	66	0	0	0	0	0
	<b>Total Expenditures</b>	<b>\$421,478</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



*Wayne County*  
*Adopted Budget 2021-2022 and Projected 2022-2023*

**OFFICE OF THE COUNTY PROSECUTING ATTORNEY**

**Financial Report**

		FY 2019-2020 Actual	FY 2020-2021 Adopted Budget	FY 2020-2021 Amended Budget	FY 2021-2022 Adopted Budget	Increase / (Decrease) From Amended	FY 2022-2023 Projected Budget
<b>00282</b>	<b>Victim Witness Program</b>						
<b>229</b>	<b>Prosecuting Attorney</b>						
	<b>Revenues</b>						
	Federal Grants and Contracts	751,451	799,177	1,042,634	838,714	(203,920)	838,714
	State Grants and Contracts	1,023,749	1,206,134	1,264,070	1,264,070	0	1,264,070
	Operating Transfers In	329,832	310,571	332,616	451,906	119,290	545,300
	<b>Total Revenues</b>	<b>\$2,105,032</b>	<b>\$2,315,882</b>	<b>\$2,639,320</b>	<b>\$2,554,690</b>	<b>\$(84,630)</b>	<b>\$2,648,084</b>
	<b>Expenditures</b>						
	Personnel	1,116,548	1,148,261	1,302,809	1,273,662	(29,147)	1,316,954
	Fringe Benefits	366,455	352,742	402,942	442,089	39,147	477,579
	Pension	285,021	297,368	340,305	340,285	(20)	361,239
	Materials and Supplies	8,007	25,230	42,588	28,000	(14,588)	28,000
	Services and Contractual Serv	303,893	452,675	452,675	448,872	(3,803)	448,872
	Travel	10,284	29,100	28,180	13,000	(15,180)	11,000
	Operating Expenses	14,824	10,506	11,885	8,782	(3,103)	4,440
	<b>Total Expenditures</b>	<b>\$2,105,032</b>	<b>\$2,315,882</b>	<b>\$2,581,384</b>	<b>\$2,554,690</b>	<b>\$(26,694)</b>	<b>\$2,648,084</b>
<b>00292</b>	<b>Juv. Justice and Abuse/Neglect</b>						
<b>229</b>	<b>Prosecuting Attorney</b>						
	<b>Revenues</b>						
	State Grants and Contracts	310,848	308,981	308,981	321,941	12,960	321,941
	<b>Total Revenues</b>	<b>\$310,848</b>	<b>\$308,981</b>	<b>\$308,981</b>	<b>\$321,941</b>	<b>\$12,960</b>	<b>\$321,941</b>
	<b>Expenditures</b>						
	Personnel	181,683	178,837	178,837	190,981	12,144	191,636
	Fringe Benefits	60,524	56,846	56,846	65,599	8,753	70,881
	Pension	68,982	43,531	43,531	51,558	8,027	53,046
	Materials and Supplies	2,319	13,081	13,081	2,945	(10,136)	945
	Services and Contractual Serv	2,914	3,000	3,000	3,199	199	1,042
	Travel	0	11,968	11,968	6,300	(5,668)	2,590
	Operating Expenses	1,601	1,718	1,718	1,359	(359)	1,801
	<b>Total Expenditures</b>	<b>\$318,021</b>	<b>\$308,981</b>	<b>\$308,981</b>	<b>\$321,941</b>	<b>\$12,960</b>	<b>\$321,941</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>		<b>\$6,641,313</b>	<b>\$8,941,254</b>	<b>\$9,895,910</b>	<b>\$7,445,055</b>	<b>\$(2,450,855)</b>	<b>\$7,292,482</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>		<b>\$44,616,185</b>	<b>\$47,441,596</b>	<b>\$48,338,316</b>	<b>\$55,189,669</b>	<b>\$6,851,353</b>	<b>\$51,876,295</b>
<b>GENERAL FUND SUBSIDY</b>		<b>\$37,974,873</b>	<b>\$38,500,342</b>	<b>\$38,442,406</b>	<b>\$47,744,614</b>	<b>\$9,302,208</b>	<b>\$44,583,813</b>

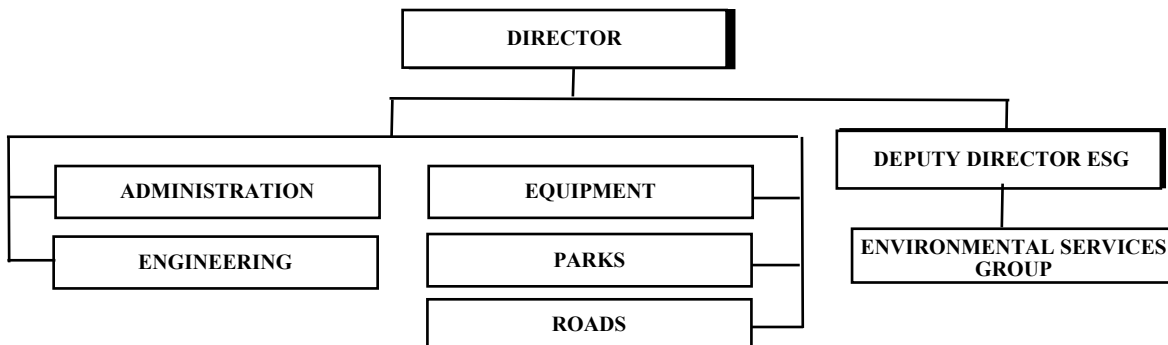


## DEPARTMENT OF PUBLIC SERVICES

### MISSION

The Mission of the Department of Public Services is to provide roads, and parks maintenance services, recreational opportunities as well as high-quality, cost-effective stormwater, wastewater, and solid waste services to Wayne County residents, municipalities, businesses and visitors so they can experience safe, convenient and reliable travel, abundant recreational opportunities, proficient and well managed drains and environmentally sound solid waste disposal.

<i>Budget Summary All Funds</i>				
	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023
	Budget	Budget	Adopted	Projected
<b>Total Departmental Expenditures</b>	\$ 273,685,694	\$ 307,726,823	\$ 297,282,006	\$ 275,559,080
<b>Departmental Revenue</b>				
Taxes	\$ 13,598,164	\$ 10,153,185	\$ 11,220,325	\$ 11,220,325
Licenses and Permits	110,000	101,500	105,000	105,000
Federal Grants and Contracts	23,570,543	22,367,000	23,508,000	16,500,000
State Grants and Contracts	121,703,723	142,081,137	138,808,961	139,275,388
Local Grants and Contracts	2,229,895	6,476,565	5,497,570	2,190,037
Charges, Fees, and Fines	76,877,799	77,550,387	79,402,504	79,545,036
Interest Income	1,586,216	1,666,000	1,627,000	1,627,000
Rents and Expense Recoveries	697,288	654,026	693,338	693,694
Other Revenue	8,901,302	1,591,000	1,692,000	1,692,000
Other Financing	21,621,991	42,307,534	31,962,323	19,945,615
Operating Transfers In	2,659,406	2,666,985	2,649,383	2,649,383
<b>Total Revenue</b>	\$ 273,556,327	\$ 307,615,319	\$ 297,166,404	\$ 275,443,478
<b>General Fund General Purpose</b>	\$ 129,367	\$ 111,504	\$ 115,602	\$ 115,602
<b>Total Budgeted Positions</b>	<b>633</b>	<b>633</b>	<b>630</b>	<b>630</b>
Contact: <b>Beverly Watts, Director</b> 400 Monroe - Detroit, MI. 48201 - Phone (313) 224-7600				





## Department of Public Services

### MAJOR ACTIVITIES AND DESCRIPTIONS:

**DIVISION OF ADMINISTRATION:** The Administration Division is responsible for planning and executing a comprehensive range of administrative services that support the operations of the other five divisions within the Department of Public Services. This division is also responsible for various centralized functions including: human resource management, financial management and strategic management. The Administration Division provides oversight in the timely completion of grants, contracts and personnel needs, as well as facilitates effective fiscal control and regular review of administrative and operating procedures for the department.

**DIVISION OF ENGINEERING:** The Engineering Division coordinates the planning, design and construction of road and bridge rehabilitation and reconstruction projects within Wayne County. This division also regulates and issues permits for all work done within the Wayne County roads right-of-way and projects that activate the Wayne County Stormwater Ordinance. The Engineering Division is responsible for providing engineering and technical services for infrastructure that will align with the 10-year Asset Management Plan as necessary to support the programs and activities of the other divisions within the Department of Public Services.

**DIVISION OF EQUIPMENT:** The Equipment Division provides preventive maintenance and corrective repair services for vehicles and equipment that support the daily activities (mowing, asphalt paving, street sweeping, snow and ice control, etc.) of the divisions within the Department of Public Services. This division also maintains safe and reliable automotive and heavy equipment inventory for Wayne County fleet. The Inventory Personal Property Management (IPPM) Unit orders and inventories approximately 4,500 items such as vehicle repair parts, aggregate, paint, general hardware and fuel for all Wayne County departments. The entire equipment inventory for Wayne County is monitored to sustain cost efficiency when upgrading and replacing parts, as well as replenishing supplies.

**DIVISION OF ENVIRONMENTAL SERVICES:** The Environmental Services Division is responsible for the protection and enhancement of Wayne County's land and water resources through its land resource management, watershed management, drains maintenance, stormwater and wastewater facility management programs. This division also provides regulatory oversight for solid waste and soil erosion control; manages Wayne County's compliance with the State of Michigan's stormwater requirements; operates and maintains the Rouge Valley Sewage Disposal System; and provides maintenance on designated Wayne County drains.

**DIVISION OF PARKS:** The Parks Division is responsible for protecting, maintaining, and programming recreation and leisure facilities and over 5,000 acres of open green

space, which includes parks, natural habitat, non-motorized connectors, waterways and trails, to impact the quality of life for families, residents and park users served by Wayne County.

**DIVISION OF ROAD MAINTENANCE:** The Road Maintenance Division is responsible for maintaining a road system of approximately 1,440 County primary and local roadways and 462 miles of State trunk lines and freeways. This responsibility includes most road maintenance concerns from patching potholes to resurfacing or paving a road within Wayne County's jurisdiction. The division also removes dead trees and dangerous limbs that are a public safety concern; maintains over 160 pump stations, over 150 attenuators, and approximately 3500 feet of median barrier walls; installs street signs and traffic signals; repairs guardrails, drains and culverts; and much more. It is the mission of the Road Maintenance Division to protect and extend the useful life of all the roads and bridges under the division's jurisdiction and to keep our infrastructure reasonably safe for public travel.

### HIGHLIGHTS AND ACCOMPLISHMENTS FY 2020-2021

#### DIVISION OF ENGINEERING

- 10-Year Asset Management Plan: The County has retained a consultant to assist with the development of a 10-year asset management plan that will provide an overall strategy on how to implement a multi-year strategic plan that would result in improved infrastructure in Wayne County. In addition, this will help to identify future funding needs.
- The Engineering Division managed and inspected 25 road resurfacing projects, one road reconstruction project, six bridge reconstruction projects, two bridge rehabilitations and two traffic signal modernization projects during FY2021.

#### DIVISION OF EQUIPMENT

- The Equipment Division procured the following list of new equipment approved from the 2021 budget:
  - 40 Dump Trucks used for salting and plowing roads
  - 4 Man-Lift trucks for maintaining Traffic Signals
  - 1 Road Grader for maintaining dirt roads
  - 1 Crane Truck for Bridge and Structure repairs
  - 2 Asphalt Rollers for finishing paved surfaces
  - 7 Mobile Sweepers for curbside cleaning



**DIVISION OF ENVIRONMENTAL SERVICES (ESD)**

- ESD continued implementation of the *Rouge River AOC Wayne County Habitat Restoration* project. Through this \$7.9 million EPA GLRI grant project, fish and wildlife habitat is being created and restored in multiple locations including: fish passage around the Henry Ford Estate Dam, a restored Rouge River Oxbow adjacent to The Henry Ford and habitat restoration within Nankin Lake within Wayne County’s Hines Drive Parkway. Combined, the three projects will reconnect 50 miles of the Rouge River and 108 additional miles of its tributaries to the Great Lakes system, remove over 40,000 cubic yards of fill and sediment, restore four acres of upland habitat, and control three acres of invasive species. Completion of these projects will contribute to the removal of three Beneficial Use Impairments in the Rouge River Area of Concern (AOC): Loss of Fish and Wildlife Habitat, Degradation of Fish and Wildlife Populations, and Degradation of Benthos. The Rouge River Oxbow project received a *Keep Michigan Beautiful Award*.
- ESD continued the *Rouge River AOC Wayne County Parks Habitat Restoration Design* project. Through this EPA GLRI grant project (\$770,000), field investigation and studies are being performed and project designs drawings and specifications are being developed. Construction and environmental permits will be obtained to provide for fish and wildlife habitat improvements at Bell Creek Park, Lola Valley Park, the Riverview and Sherwood Park areas in Hines Park as well as within the Lower Rouge River Wayne County Parks system. Implementation of these projects will occur in partnership with the Alliance of Rouge Communities (ARC) through a \$4.2+ million EPA GLRI grant the ARC was awarded in July 2020.
- After nearly five years of negotiation, the Michigan Department of Environment, Great Lakes, and Energy (MDEGLE) issued the Wayne County Municipal Separate Storm Sewer System (MS4) permit.

**New Initiatives**

Implementation of the Rouge Valley Sewage Disposal System’s (RVSDS) Long-Term Corrective Action Plan (LTCAP) was initiated. This 10 year, \$103 million

initiative was kicked off in December 2020 with the execution of a design and construction engineering services contract with OHM Advisors as well as the procurement of the Phase 1 – Sewer Televising contractor. Improvements to the RVSDS are required to eliminate sanitary sewer overflows and to comply with Final Order of Abatement (FOA) 2117 (as amended) for the system. The LTCAP includes replacement of capital assets that have reached and/or exceeded their useful service lives. All improvements are identified in the LTCAP Project Plan document submitted to MDEGLE in June 2019.

**DIVISION OF PARKS**

- The Parks Division aims to provide high quality programs, capital project improvements and park amenities to enhance the experience of our park users. The capital improvement plan for FY 2020-2021 will upgrade facilities, increase habitat and natural restoration of the park and complete major infrastructure projects. A list of the Parks Division’s accomplishments includes:
  - Completion of Ellsworth Boardwalk and Trailhead Parking
  - Completion of Phase II Park Branding signage at Lola Valley, Bell Creek and Lower Rouge Parkway
  - Installation of an accessible National Demonstration Site play structure at Inkster Park
  - Installation of bike fix it stations and bike racks at various park sites
- Removal of major log jams from Lower and Middle Rouge

**DIVISION OF ROAD MAINTENANCE**

- The Wayne County Roads Division strives to provide excellent service to the community it serves by maintaining the roads in its jurisdiction at the highest level of efficiency always making the safety of the citizens of the County of Wayne its highest priority. The following accomplishments were achieved:
  - Maintenance Paving Program - repaved over 30 lane miles of roadway
  - Maintenance Unit patched approximately 120,000 potholes



**Wayne County**  
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	FY 2019-2020 Actual	FY 2020-2021 Adopted Budget	FY 2020-2021 Amended Budget	FY 2021-2022 Adopted Budget	Increase / (Decrease) From Amended	FY 2022-2023 Projected Budget
<b>00101</b>	<b>General Fund</b>					
<b>449</b>	<b>DPS Engineering</b>					
	<b>Revenues</b>					
Operating Transfers In	226,210	400,000	400,000	390,000	(10,000)	390,000
<b>Total Revenues</b>	<b>\$226,210</b>	<b>\$400,000</b>	<b>\$400,000</b>	<b>\$390,000</b>	<b>\$(10,000)</b>	<b>\$390,000</b>
	<b>Expenditures</b>					
Services and Contractual Serv	183,045	111,504	111,504	105,602	(5,902)	105,602
Other Charges	286,148	400,000	400,000	400,000	0	400,000
<b>Total Expenditures</b>	<b>\$469,194</b>	<b>\$511,504</b>	<b>\$511,504</b>	<b>\$505,602</b>	<b>\$(5,902)</b>	<b>\$505,602</b>
<b>00201</b>	<b>County Road Fund</b>					
<b>449</b>	<b>DPS Roads</b>					
	<b>Revenues</b>					
Federal Grants and Contracts	22,199,653	19,517,000	19,517,000	21,008,000	1,491,000	14,500,000
State Grants and Contracts	123,836,379	141,981,137	141,981,137	138,708,101	(3,273,036)	139,275,388
Local Grants and Contracts	598,045	5,324,000	5,324,000	4,300,000	(1,024,000)	1,035,000
Charges, Fees, and Fines	2,124,345	3,314,863	3,314,863	3,244,174	(70,689)	3,244,174
Interest Income	2,705,224	1,200,000	1,200,000	1,200,000	0	1,200,000
Rents and Expense Recoveries	556,925	550,000	550,000	550,000	0	550,000
Other Revenue	943,161	1,201,000	1,201,000	1,282,000	81,000	1,282,000
Other Financing	(3,124)	41,575,324	41,575,324	24,465,870	(17,109,454)	13,413,162
<b>Total Revenues</b>	<b>\$152,960,608</b>	<b>\$214,663,324</b>	<b>\$214,663,324</b>	<b>\$194,758,145</b>	<b>\$(19,905,179)</b>	<b>\$174,499,724</b>
	<b>Expenditures</b>					
Personnel	19,993,866	30,922,709	30,922,709	32,279,285	1,356,576	32,277,985
Fringe Benefits	6,178,969	8,682,628	8,682,628	10,154,318	1,471,690	11,060,734
Pension	11,138,564	12,880,551	12,880,551	13,506,092	625,541	13,721,296
Materials and Supplies	17,946,521	21,591,185	21,589,260	21,603,260	14,000	21,603,260
Services and Contractual Serv	68,604,980	115,634,701	115,634,701	100,021,341	(15,613,360)	78,752,909
Travel	72,342	145,000	145,000	145,000	0	145,000
Operating Expenses	7,264,291	6,085,153	6,085,153	6,040,139	(45,014)	6,092,830
Rentals	383,660	470,254	470,254	417,340	(52,914)	417,340
Other Charges	436,845	666,824	666,824	666,824	0	666,824
Capital	5,078,670	16,959,319	16,959,319	9,307,621	(7,651,698)	9,144,621
Non Capital Assets	90,225	225,000	226,925	226,925	0	226,925
Operating Transfers Out	226,210	400,000	400,000	390,000	(10,000)	390,000
<b>Total Expenditures</b>	<b>\$137,415,143</b>	<b>\$214,663,324</b>	<b>\$214,663,324</b>	<b>\$194,758,145</b>	<b>\$(19,905,179)</b>	<b>\$174,499,724</b>
<b>00208</b>	<b>County Park Fund</b>					
<b>449</b>	<b>DPS Parks</b>					
	<b>Revenues</b>					
Taxes	9,371,033	9,175,000	9,175,000	9,175,000	0	9,175,000
Licenses and Permits	6,181	101,500	101,500	105,000	3,500	105,000
State Grants and Contracts	772,086	100,000	100,000	0	(100,000)	0
Charges, Fees, and Fines	823,031	1,507,500	1,507,500	1,523,000	15,500	1,523,000
Interest Income	271,893	175,000	175,000	175,000	0	175,000
Rents and Expense Recoveries	46,027	24,000	24,000	24,000	0	24,000
Other Revenue	285,453	390,000	390,000	390,000	0	390,000
Operating Transfers In	2,100,000	2,266,985	2,266,985	2,259,383	(7,602)	2,259,383
<b>Total Revenues</b>	<b>\$13,675,703</b>	<b>\$13,739,985</b>	<b>\$13,739,985</b>	<b>\$13,651,383</b>	<b>\$(88,602)</b>	<b>\$13,651,383</b>



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	FY 2019-2020 Actual	FY 2020-2021 Adopted Budget	FY 2020-2021 Amended Budget	FY 2021-2022 Adopted Budget	Increase / (Decrease) From Amended	FY 2022-2023 Projected Budget
<b>Expenditures</b>						
Personnel	2,203,154	3,164,970	3,164,970	3,440,833	275,863	3,440,833
Fringe Benefits	754,680	967,543	967,543	1,197,447	229,904	1,261,518
Pension	724,570	787,937	787,937	895,786	107,849	918,449
Materials and Supplies	313,652	503,275	503,275	507,775	4,500	507,775
Services and Contractual Serv	4,838,731	6,454,744	6,416,654	5,771,456	(645,198)	5,671,015
Travel	7,474	9,500	9,500	2,793	(6,707)	2,793
Operating Expenses	359,835	543,455	561,257	532,533	(28,724)	546,240
Rentals	547,355	291,576	296,664	293,377	(3,287)	293,377
Capital	1,355,203	850,000	850,000	850,000	0	850,000
Non Capital Assets	115,922	0	15,200	0	(15,200)	0
Operating Transfers Out	0	166,985	166,985	159,383	(7,602)	159,383
<b>Total Expenditures</b>	<b>\$11,220,577</b>	<b>\$13,739,985</b>	<b>\$13,739,985</b>	<b>\$13,651,383</b>	<b>\$(88,602)</b>	<b>\$13,651,383</b>
<b>00228 Water Quality Management</b>						
<b>606 Environmental Programs</b>						
<b>Revenues</b>						
Federal Grants and Contracts	1,177,336	2,850,000	2,850,000	2,500,000	(350,000)	2,000,000
Local Grants and Contracts	0	20,000	20,000	0	(20,000)	0
Charges, Fees, and Fines	1,022,099	1,265,600	1,265,600	1,272,600	7,000	1,350,600
<b>Total Revenues</b>	<b>\$2,199,435</b>	<b>\$4,135,600</b>	<b>\$4,135,600</b>	<b>\$3,772,600</b>	<b>\$(363,000)</b>	<b>\$3,350,600</b>
<b>Expenditures</b>						
Personnel	328,968	579,969	579,969	595,763	15,794	595,763
Fringe Benefits	90,625	192,938	192,938	226,560	33,622	238,796
Pension	107,796	151,983	151,983	160,271	8,288	164,326
Materials and Supplies	1,179	16,600	16,600	38,800	22,200	38,800
Services and Contractual Serv	1,564,081	3,076,584	3,076,584	2,687,233	(389,351)	2,247,677
Travel	6,434	7,900	7,900	9,000	1,100	9,000
Operating Expenses	6,944	21,126	21,126	9,473	(11,653)	10,738
Rentals	30,000	73,000	73,000	30,000	(43,000)	30,000
Capital	0	2,500	2,500	2,500	0	2,500
Non Capital Assets	0	13,000	13,000	13,000	0	13,000
<b>Total Expenditures</b>	<b>\$2,136,027</b>	<b>\$4,135,600</b>	<b>\$4,135,600</b>	<b>\$3,772,600</b>	<b>\$(363,000)</b>	<b>\$3,350,600</b>
<b>00229 Environmental Programs Fund</b>						
<b>606 ESG - Environmental Programs</b>						
<b>Revenues</b>						
Charges, Fees, and Fines	2,833,173	3,055,200	3,055,200	3,035,000	(20,200)	3,035,000
Interest Income	239,894	200,000	200,000	250,000	50,000	250,000
<b>Total Revenues</b>	<b>\$3,073,067</b>	<b>\$3,255,200</b>	<b>\$3,255,200</b>	<b>\$3,285,000</b>	<b>\$29,800</b>	<b>\$3,285,000</b>
<b>Expenditures</b>						
Personnel	396,916	717,219	717,219	730,510	13,291	730,510
Fringe Benefits	144,035	226,189	226,189	255,438	29,249	270,512
Pension	145,209	187,321	187,321	198,073	10,752	203,085
Materials and Supplies	3,313	18,900	18,900	29,800	10,900	29,800
Services and Contractual Serv	546,194	1,973,974	1,973,974	1,924,335	(49,639)	1,902,978
Travel	19,381	38,500	38,500	38,500	0	38,500
Operating Expenses	14,498	20,097	20,097	18,344	(1,753)	19,615
Rentals	54,000	60,000	60,000	72,000	12,000	72,000
Capital	0	1,000	1,000	1,000	0	1,000
Non Capital Assets	822	12,000	12,000	17,000	5,000	17,000
<b>Total Expenditures</b>	<b>\$1,324,368</b>	<b>\$3,255,200</b>	<b>\$3,255,200</b>	<b>\$3,285,000</b>	<b>\$29,800</b>	<b>\$3,285,000</b>



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	FY 2019-2020 Actual	FY 2020-2021 Adopted Budget	FY 2020-2021 Amended Budget	FY 2021-2022 Adopted Budget	Increase / (Decrease) From Amended	FY 2022-2023 Projected Budget
<b>Expenditures</b>						
Personnel	38	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$38</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>00596 CSO Basins</b>						
<b>440 DPWs - Systems</b>						
<b>Revenues</b>						
Local Grants and Contracts	58,834	55,209	55,209	153,148	97,939	138,585
Charges, Fees, and Fines	1,400,867	3,304,854	3,304,854	4,073,088	768,234	4,089,812
Interest Income	54	0	0	2,000	2,000	2,000
Other Financing	0	732,210	732,210	7,496,453	6,764,243	6,532,453
<b>Total Revenues</b>	<b>\$1,459,755</b>	<b>\$4,092,273</b>	<b>\$4,092,273</b>	<b>\$11,724,689</b>	<b>\$7,632,416</b>	<b>\$10,762,850</b>
<b>Expenditures</b>						
Materials and Supplies	97,555	123,900	123,900	165,250	41,350	165,250
Services and Contractual Serv	1,603,085	3,452,264	3,452,264	10,825,691	7,373,427	9,878,415
Operating Expenses	293,385	443,900	443,900	452,500	8,600	452,500
Rentals	0	17,000	17,000	17,500	500	17,500
Capital	0	0	0	110,600	110,600	110,600
Debt Service	58,834	55,209	55,209	153,148	97,939	138,585
<b>Total Expenditures</b>	<b>\$2,052,859</b>	<b>\$4,092,273</b>	<b>\$4,092,273</b>	<b>\$11,724,689</b>	<b>\$7,632,416</b>	<b>\$10,762,850</b>
<b>00598 Rouge Val Sewage Disp Sys</b>						
<b>440 DPW - Systems</b>						
<b>Revenues</b>						
Local Grants and Contracts	950,814	937,136	937,136	935,510	(1,626)	935,510
Charges, Fees, and Fines	60,666,494	60,936,146	60,936,146	61,322,886	386,740	61,322,886
Interest Income	35,690	80,000	80,000	0	(80,000)	0
<b>Total Revenues</b>	<b>\$61,652,997</b>	<b>\$61,953,282</b>	<b>\$61,953,282</b>	<b>\$62,258,396</b>	<b>\$305,114</b>	<b>\$62,258,396</b>
<b>Expenditures</b>						
Materials and Supplies	2,407	19,100	19,100	25,000	5,900	25,000
Services and Contractual Serv	55,642,443	59,722,376	59,722,376	61,808,831	2,086,455	61,762,307
Operating Expenses	71,658	92,500	92,500	155,521	63,021	155,521
Rentals	0	10,000	10,000	11,999	1,999	11,999
Other Charges	0	0	0	775,000	775,000	823,936
Depreciation	2,933,724	2,600,000	2,600,000	0	(2,600,000)	0
Capital	0	(1,422,830)	(1,422,830)	(1,453,465)	(30,635)	(1,455,877)
Debt Service	240,698	932,136	932,136	935,510	3,374	935,510
<b>Total Expenditures</b>	<b>\$58,890,930</b>	<b>\$61,953,282</b>	<b>\$61,953,282</b>	<b>\$62,258,396</b>	<b>\$305,114</b>	<b>\$62,258,396</b>
<b>00599 N.E. Sewage Disposal Sys</b>						
<b>440 DPW - Systems</b>						
<b>Revenues</b>						
Operating Transfers In	871	0	0	0	0	0
<b>Total Revenues</b>	<b>\$871</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditures</b>						
Operating Expenses	31	0	0	0	0	0
Operating Transfers Out	871	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$901</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>





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<b>00641 Environment</b>						
<b>540 Department of Environment Revenues</b>						
Charges, Fees, and Fines	3,525,420	3,966,224	3,966,224	4,931,756	965,532	4,979,564
Interest	(19,479)	10,000	10,000	0	(10,000)	0
Rents and Expense Recoveries	21,964	80,026	80,026	119,338	39,312	119,694
Operating Transfers In	200	0	0	0	0	0
Other Revenue	65,928	0	0	20,000	20,000	20,000
<b>Total Revenues</b>	<b>\$3,594,032</b>	<b>\$4,056,250</b>	<b>\$4,056,250</b>	<b>\$5,071,094</b>	<b>\$1,014,844</b>	<b>\$5,119,258</b>
<b>Expenditures</b>						
Personnel	1,139,830	1,754,459	1,754,459	1,891,531	137,072	1,867,781
Fringe Benefits	30,052	564,078	564,078	687,161	123,083	722,151
Pension	947,420	459,718	459,718	507,540	47,822	514,284
Materials and Supplies	17,791	27,100	27,100	26,600	(500)	26,600
Services and Contractual Serv	933,445	1,041,357	1,041,357	1,634,127	592,770	1,660,603
Travel	4,485	5,000	5,000	13,800	8,800	13,800
Operating Expenses	46,520	22,041	22,041	73,530	51,489	77,234
Rentals	102,344	163,439	163,439	141,041	(22,398)	141,041
Depreciation	5,947	17,858	17,858	17,858	0	17,858
Capital	0	0	0	40,000	40,000	40,000
Non Capital Assets	0	1,200	1,200	37,906	36,706	37,906
<b>Total Expenditures</b>	<b>\$3,227,835</b>	<b>\$4,056,250</b>	<b>\$4,056,250</b>	<b>\$5,071,094</b>	<b>\$1,014,844</b>	<b>\$5,119,258</b>
<b>00801 Regular Drain Fund-Maint.</b>						
<b>441 DPW - Drains</b>						
<b>Revenues</b>						
Taxes	976,922	978,185	978,185	2,045,325	1,067,140	2,045,325
State Grants and Contracts	312,856	0	0	100,860	100,860	0
Local Grants and Contracts	164,830	140,220	140,220	108,912	(31,308)	80,942
Charges, Fees, and Fines	500,065	200,000	200,000	0	(200,000)	0
Interest	1,119	1,000	1,000	0	(1,000)	0
<b>Total Revenues</b>	<b>\$1,955,791</b>	<b>\$1,319,405</b>	<b>\$1,319,405</b>	<b>\$2,255,097</b>	<b>\$935,692</b>	<b>\$2,126,267</b>
<b>Expenditures</b>						
Materials and Supplies	8,745	9,000	9,000	9,000	0	9,000
Services and Contractual Serv	409,740	348,452	348,452	500,159	151,707	402,317
Operating Expenses	1,797,164	292,000	292,000	1,601,776	1,309,776	1,598,758
Debt Service	155,402	669,953	669,953	144,162	(525,791)	116,192
<b>Total Expenditures</b>	<b>\$2,371,051</b>	<b>\$1,319,405</b>	<b>\$1,319,405</b>	<b>\$2,255,097</b>	<b>\$935,692</b>	<b>\$2,126,267</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$240,798,470</b>	<b>\$307,615,319</b>	<b>\$307,615,319</b>	<b>\$297,166,404</b>	<b>\$(10,448,915)</b>	<b>\$275,443,478</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$219,108,923</b>	<b>\$307,726,823</b>	<b>\$307,726,823</b>	<b>\$297,282,006</b>	<b>\$(10,444,817)</b>	<b>\$275,559,080</b>
<b>GENERAL FUND SUBSIDY/(USE OF RESERVES)</b>	<b>\$(21,689,548)</b>	<b>\$111,504</b>	<b>\$111,504</b>	<b>\$115,602</b>	<b>\$4,098</b>	<b>\$115,602</b>

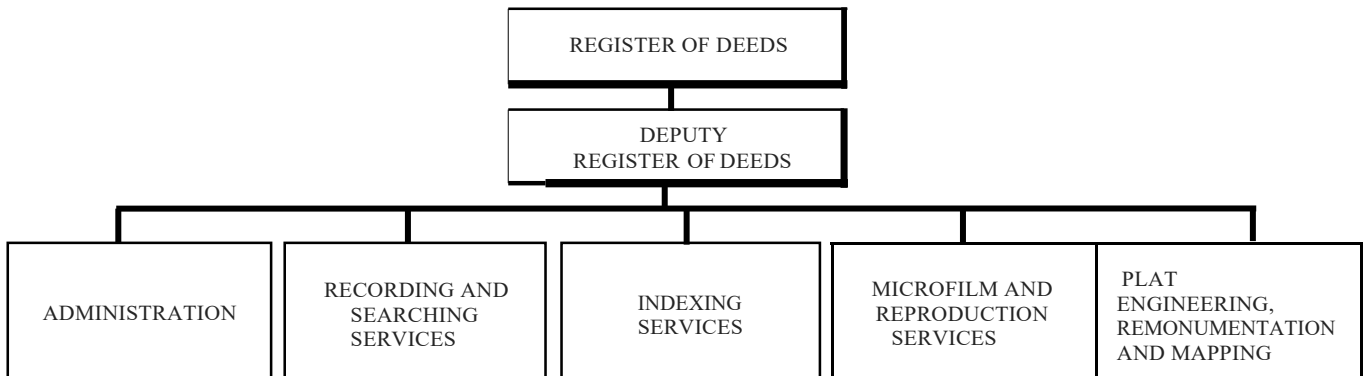


## REGISTER OF DEEDS

### MISSION

The mission of the Office of Register of Deeds is to provide an easily accessible, accurate and timely archival database of the county land records while providing prompt, courteous and efficient customer service.

<i>Budget Summary All Funds</i>				
	FY 2019-20	FY 2020-21	FY 2021-2022	FY 2022-2023
	Budget	Budget	Adopted	Projected
<b>Total Departmental Expenditures</b>	\$ 9,076,523	\$ 8,662,540	\$ 9,042,022	\$ 8,831,700
<b>Departmental Revenue</b>				
State Grants and Contracts	\$ 678,761	\$ 600,966	\$ 678,600	\$ 678,600
Charges, Fees, and Fines	8,397,762	8,061,574	8,363,422	8,153,100
<b>Total Revenue</b>	\$ 9,076,523	\$ 8,662,540	\$ 9,042,022	\$ 8,831,700
<b>General Fund General Purpose</b>	\$ -	\$ -	\$ -	\$ -
<b>Total Budgeted Positions</b>	<b>73</b>	<b>67</b>	<b>60</b>	<b>60</b>
Contact: <b>Bernard J. Youngblood</b> , Register of Deeds 400 Monroe, 7th Floor - Detroit, MI. 48226 - Phone (313) 224-5850				





## REGISTER OF DEEDS

### MAJOR ACTIVITIES AND DESCRIPTIONS

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**DIVISION OF ADMINISTRATION:** The Register of Deeds Administration Division provides overall department management and supervision; sets policies and rules concerning use of the facilities and records, as required by law; notifies staff and the public of policy changes and legal requirements concerning records; develops and administers a budget for the department; and maintains adequate resources to provide proper service levels.

**DIVISION OF RECORDING AND SEARCHING SERVICES:** The Register of Deeds is the only county officer authorized by state law to record, index and maintain land records. The division records and indexes approximately 500 thousand documents a year, including deeds, mortgages, assignments, discharges and construction liens.

Anyone can conduct free searches to obtain grantor and grantee index information on the Register of Deeds website ([www.wayncountylandrecords.com](http://www.wayncountylandrecords.com)). For a fee, customers can search for, view and copy documents on the website.

**DIVISION OF INDEXING:** The indexing staff obtains key information from documents that have been scanned into the land records database and enters it into index fields that are used to locate documents in the database. Some of the information entered into the index fields are the grantor, grantee, property address, property legal description, document number, liber and page.

**DIVISION OF MICROFILM AND REPRODUCTION SERVICES:** More than 50 million document images and abstracts of records are maintained in the Register of Deeds' land records database, tract index and grantor-grantee files. The Register of Deeds conducts customized searches for the general public and commercial customers (title companies, banks, law offices, government agencies, etc.) who want to obtain copies of recorded documents.

**DIVISION OF PLAT ENGINEERING, REMONUMENTATION AND MAPPING:** Plat Engineers review plats of new subdivisions for compliance with the Land Division Act and Wayne County Plat Board rules and regulations. They also review condominium master deeds and amendments to ensure compliance with the Condominium Act. One Plat Engineer acts as an advisor to the Plat Board and recommends plats for approval. The Plat Board is chaired by the Register of Deeds. The Plat Engineer, who serves as the County's representative for the Survey, Monumentation and Remonumentation Program, ensures the work is carried out in compliance with state law and the annual grant agreement.

Mapping Technicians plot acreage legal descriptions; verify that the legal descriptions mathematically close; and verify that the legal description, tax identification number and address are for the same parcel. They index the legal description into the Register of Deeds database. Mapping Technicians perform detailed intensive property record searches using the tract books.

### FISCAL YEAR 2020-2021 ACCOMPLISHMENTS AND HIGHLIGHTS

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Mortgage and Deed Fraud Unit

The Register of Deeds along with the Prosecutor and the Sheriff, founded the nation's first Mortgage and Deed Fraud Unit. The unit investigates and prosecutes real property fraud. The unit had 965 inquiries, opened 60 criminal investigations, closed 81 investigations without warrant, issued 4 search warrants, issued 4 arrest warrants, obtained 7 convictions (pleas or trails) and returned 5 homes.

Survey and Remonumentation Program

The Survey and Remonumentation grant year runs from January 1 through December 31. During the 2020 grant year, the Office of Register of Deeds submitted the 2020 Revised County Plan - Monumentation and Remonumentation Plan to the State of Michigan, as authorized by Commission Resolution No. 2020-122. Additionally, we compiled research dossiers for 106 corners, monumented the corners and recorded them . We also provided coordinates for 35 corners.



## REGISTER OF DEEDS

### *NEW INITIATIVES FOR FISCAL YEAR 2021-2022*

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Continue a comprehensive review of current policies and procedures. This will improve workforce capabilities, outline all aspects of operations and provide a guideline to ensure best practices are attained. Due to the Covid-19 health crisis, this project has been delayed.

Create a training program that includes all functions of the office to improve efficiencies and increase productivity.

### *IMPACT ON OPERATIONS*

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Daily operations have been impacted by Covid. Even though our doors remained closed to the public for a good portion of the year, we were able to provide services to those who needed them through eRecording, mail submissions and when necessary, emergency appointments in person. Productivity increased even though a portion of the staff shifted to teleworking and the total number of recordings processed has remained on par with prior years.



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**OFFICE OF THE REGISTER OF DEEDS**

**Financial Report**

		FY 2019-2020 Actual	FY 2020-2021 Adopted Budget	FY 2020-2021 Amended Budget	FY 2021-2022 Adopted Budget	Increase / (Decrease) From Amended	FY 2022-2023 Projected Budget
<b>00101</b>	<b>General Fund</b>						
<b>236</b>	<b>Register of Deeds</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	7,063,733	8,061,574	8,061,574	8,363,422	301,848	8,153,100
	<b>Total Revenues</b>	<b>\$7,063,733</b>	<b>\$8,061,574</b>	<b>\$8,061,574</b>	<b>\$8,363,422</b>	<b>\$301,848</b>	<b>\$8,153,100</b>
	<b>Expenditures</b>						
	Personnel	2,042,395	2,963,964	2,817,630	2,973,265	155,635	2,798,109
	Fringe Benefits	772,419	950,980	857,622	1,045,273	187,651	978,804
	Pension	793,585	676,558	617,724	708,258	90,534	660,498
	Materials and Supplies	24,183	40,800	56,800	69,200	12,400	69,200
	Services and Contractual Serv	1,901,077	2,543,965	2,870,823	2,836,781	(34,042)	2,865,581
	Travel	20,833	30,000	34,000	34,000	0	34,000
	Operating Expenses	41,102	59,965	62,964	68,619	5,655	67,082
	Rentals	585,444	596,611	596,611	568,310	(28,301)	568,310
	Other Charges	3,813	188,331	20,000	14,716	(5,284)	66,516
	Capital	62,336	0	0	0	0	0
	Non Capital Assets	4,828	10,400	127,400	45,000	(82,400)	45,000
	<b>Total Expenditures</b>	<b>\$6,252,013</b>	<b>\$8,061,574</b>	<b>\$8,061,574</b>	<b>\$8,363,422</b>	<b>\$301,848</b>	<b>\$8,153,100</b>
<b>00101</b>	<b>General Fund</b>						
<b>245</b>	<b>Remonumentation Grant</b>						
	<b>Revenues</b>						
	State Grants and Contracts	647,173	600,966	678,060	678,600	540	678,600
	<b>Total Revenues</b>	<b>\$647,173</b>	<b>\$600,966</b>	<b>\$678,060</b>	<b>\$678,600</b>	<b>\$540</b>	<b>\$678,600</b>
	<b>Expenditures</b>						
	Personnel	3,667	15,000	6,500	15,000	8,500	15,000
	Fringe Benefits	1,269	5,171	2,170	5,609	3,439	5,927
	Pension	1,144	4,012	1,592	4,091	2,499	4,195
	Services and Contractual Serv	712,287	567,463	662,727	648,795	(13,932)	648,342
	Operating Expenses	39	138	71	105	34	136
	<b>Total Expenditures</b>	<b>\$718,406</b>	<b>\$600,966</b>	<b>\$678,060</b>	<b>\$678,600</b>	<b>\$540</b>	<b>\$678,600</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>		<b>\$7,710,907</b>	<b>\$8,662,540</b>	<b>\$8,739,634</b>	<b>\$9,042,022</b>	<b>\$302,388</b>	<b>\$8,831,700</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>		<b>\$6,970,420</b>	<b>\$8,662,540</b>	<b>\$8,739,634</b>	<b>\$9,042,022</b>	<b>\$302,388</b>	<b>\$8,831,700</b>
<b>GENERAL FUND SUBSIDY</b>		<b>\$(740,487)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

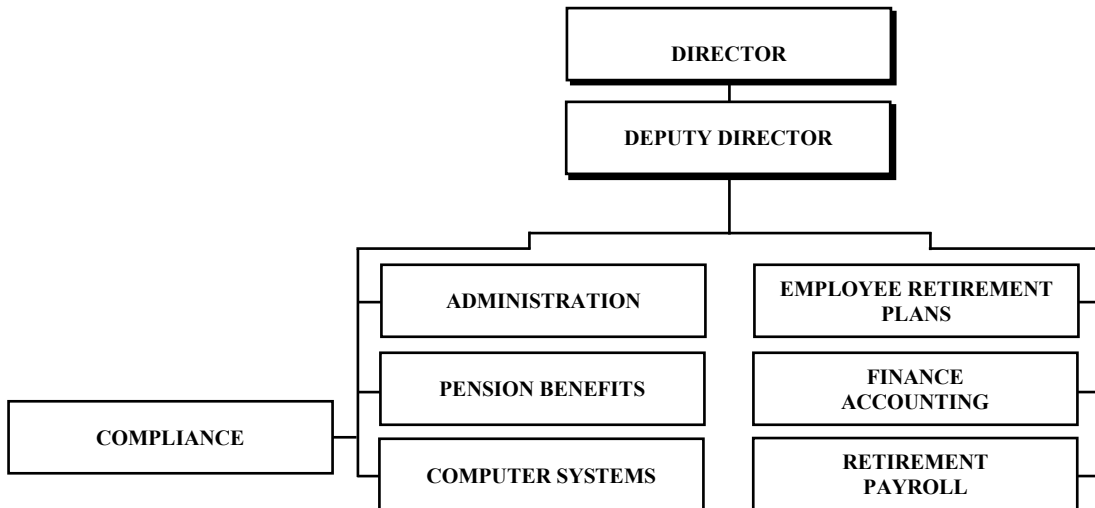


## RETIREMENT COMMISSION

### MISSION

The Mission of the Wayne County Employees' Retirement System (WCERS) is to provide secure retirement benefits that are due to the members and beneficiaries of the WCERS, and to administer such benefits by complying with the Wayne County Retirement Ordinance, collective bargaining agreements and other regulatory requirements with the highest ethical standards and fiduciary responsibility so that members and beneficiaries receive the benefits they earn on a timely basis.

<i>Budget Summary All Funds</i>				
	FY 2019-20	FY 2020-21	FY 2021-2022	FY 2022-2023
	Budget	Budget	Adopted	Projected
<b>Total Departmental Expenditures</b>	\$ 7,626,900	\$ 7,626,900	\$ 7,626,900	\$ 7,626,900
<b>Departmental Revenue</b>				
Interest and Dividends	\$ 7,626,900	\$ 7,626,900	\$ 7,626,900	\$ 7,626,900
<b>Total Revenue</b>	\$ 7,626,900	\$ 7,626,900	\$ 7,626,900	\$ 7,626,900
<b>General Fund General Purpose</b>	\$ -	\$ -	\$ -	\$ -
<b>Total Budgeted Positions</b>	<b>26</b>	<b>27</b>	<b>27</b>	<b>27</b>
Contact: <b>Robert J. Grden</b> , Director 28 W. Adams, Suite 1900 - Detroit, MI. 48226 - Phone (313) 224-2822				





## RETIREMENT COMMISSION

### MAJOR ACTIVITIES AND DESCRIPTIONS

#### RETIREMENT BOARD OF COMMISSIONERS:

The Retirement System provides pension benefits in accordance with the County Charter, the Retirement Ordinance, applicable Collective Bargaining Agreements, and applicable law. The Retirement Commission is vested with the fiduciary responsibility for the administration, management and operation of the Retirement System.

**ADMINISTRATION:** The Administration Division is responsible for the day-to-day operation of the Retirement System.

**PENSION BENEFITS:** The Benefits Division is responsible for ensuring that the administration and disbursement of benefits are properly managed including determining eligibility for retirement and computation of pension benefits.

**COMPLIANCE:** The Compliance Officer is responsible for making certain that the Retirement System complies with all applicable laws for the general operation of the compliance program and the

Retirement System. This includes but is not limited to working with others to develop, revise, and monitor contracts, policies, and procedures to ensure compliance by staff and service providers.

**COMPUTER SYSTEMS:** The Computer Systems Division is responsible for maintaining the operating efficiency of all hardware and software in the Retirement Office.

**EMPLOYEE RETIREMENT PLANS:** The Defined Contribution and Deferred Compensation Division is responsible for the administration of the Defined Contribution Plan and the Deferred Compensation Plan.

**FINANCE ACCOUNTING:** The Finance Accounting Division is responsible for the fund's general accounting, cash flow and investment management.

**RETIREMENT PAYROLL:** The Retirement Payroll Division is responsible for the administration of retirement system benefit payments.

### FISCAL YEAR 2020-2021 ACCOMPLISHMENTS AND HIGHLIGHTS

- Established internal control protocols to review retirement benefits.
- To safeguard employees and participants against COVID-19, we provided virtual retirement education by our Service Providers.
- Provided participants with valuable information via Employee and Retiree Newsletters, website, and E-mail.
- Reviewed Retirement policies and procedures and amended where necessary.
- In accordance with the Governor's and County Executive's Orders, the Retirement System implemented remote working and flexible scheduling hours to provide safe working conditions.
- Provided Staff with County laptops and remote access capabilities to be able to work remote due to the "Stay Home, Stay Safe" Executive Orders and the new and revised orders by the Governor and the Wayne County Health Department.
- Reviewed and organized electronically stored document management files.
- On April 14, 2020, the County Commission adopted a resolution authorizing the Retirement System to immediately provide all of the benefits detailed in Section 2202 of the CARES Act to eligible employees, to the fullest extent of the Act, which required Retirement System staff to work with the Plan's service providers to amend the Wayne County Defined Contribution Plan Document and Loan program as necessary to incorporate the provisions of the CARES Act. This required Retirement System staff to administer new programs offering in-service distributions and increased loan amounts.
- As of December 31, 2020, the Retirement System oversaw \$36,000,000 of Coronavirus related distributions and loans.
- Retirement System staff mailed out approximately 5,000 Information Verification Forms to retirees and beneficiaries to ensure pension benefits recipients are providing accurate information to the Retirement System.



**NEW INITIATIVES FOR FISCAL YEAR  
2021-2022**

- Update the Retirement System website
- Review and update Retirement System Policies and Procedures for the Policy Committee's Annual Review
- Update beneficiary information for retirees and beneficiaries
- Assist with the new Enterprise Resource Planning (ERP) application with Wayne County

- Continue to monitor changes in the law due to COVID-19 and address our processes accordingly

**IMPACT ON OPERATIONS**

The Fiscal Year 2021-2022 budget for the Retirement Commission represents a status quo budget.





**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**RETIREMENT COMMISSION**

**Financial Report**

		<u>FY 2019-2020</u> Actual	<u>FY 2020-2021</u> Adopted Budget	<u>FY 2020-2021</u> Amended Budget	<u>FY 2021-2022</u> Adopted Budget	Increase / (Decrease) From Amended	<u>FY 2022-2023</u> Projected Budget
<b>00731</b>	<b>Retirement Commission</b>						
<b>237</b>	<b>County Commission</b>						
	<b>Revenues</b>						
	Interest and Dividends	24,400,925	7,626,900	7,626,900	7,626,900	0	7,626,900
	<b>Total Revenues</b>	<b>\$24,400,925</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>	<b>\$0</b>	<b>\$7,626,900</b>
	<b>Expenditures</b>						
	Personnel	985,664	1,602,712	1,602,712	1,652,937	50,225	1,652,937
	Fringe Benefits	58,403	484,432	484,432	544,998	60,566	544,998
	Pension	367,184	398,767	398,767	420,344	21,577	420,344
	Materials and Supplies	37,884	122,500	122,500	122,500	0	122,500
	Services and Contractual Serv	3,894,951	4,550,233	4,550,233	4,452,962	(97,271)	4,452,962
	Travel	22,198	98,000	98,000	98,000	0	98,000
	Operating Expenses	135,396,866	71,362	71,362	68,959	(2,403)	68,959
	Rentals	221,729	246,000	246,000	246,000	0	246,000
	Other Charges	(100,949)	42,894	42,894	10,200	(32,694)	10,200
	Non Capital Assets	0	10,000	10,000	10,000	0	10,000
	<b>Total Expenditures</b>	<b>\$140,883,931</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>	<b>\$0</b>	<b>\$7,626,900</b>
	<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$24,400,925</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>	<b>\$0</b>	<b>\$7,626,900</b>
	<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$140,883,931</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>	<b>\$0</b>	<b>\$7,626,900</b>
	<b>VARIANCE</b>	<b>\$116,483,005</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

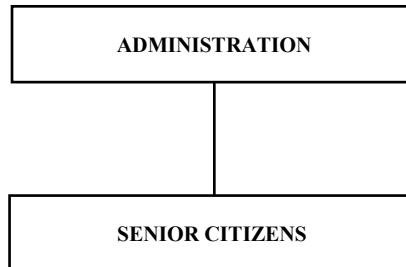


## DEPARTMENT OF SENIOR SERVICES

### MISSION

The Mission of the Department of Senior Services is to provide advocacy, nutrition services, and coordinate support services to enhance and maintain the quality of life for senior citizens in Wayne County.

<i>Budget Summary All Funds</i>				
	FY 2019-20	FY 2020-21	FY 2021-2022	FY 2022-2023
	Budget	Budget	Adopted	Projected
<b>Total Departmental Expenditures</b>	\$ 5,346,170	\$ 5,199,369	\$ 5,303,630	\$ 5,303,630
<b>Departmental Revenue</b>				
Federal Grants and Contracts	\$ 2,154,015	\$ 2,165,763	\$ 2,165,763	\$ 2,165,763
State Grants and Contracts	1,062,704	1,062,361	1,062,361	1,062,361
Charges, Fees, and Fines	420,000	378,000	378,000	378,000
Other Revenue	45,600	50,000	50,000	50,000
Operating Transfers In	890,000	785,678	785,678	785,678
<b>Total Revenue</b>	\$ 4,572,319	\$ 4,441,802	\$ 4,441,802	\$ 4,441,802
<b>General Fund General Purpose</b>	\$ 773,851	\$ 757,567	\$ 861,828	\$ 861,828
<b>Total Budgeted Positions</b>	<b>11</b>	<b>9</b>	<b>9</b>	<b>9</b>
Contact: <b>Lisa Whitmore Davis, Director</b> 3600 Commerce Ct.- Wayne, MI. 48184 - Phone (734) 326-5520				





Major Activities

**ADMINISTRATION:**

Responsible for providing leadership, strategic direction, process improvement and consultation to the Senior Services Department throughout Wayne County. Engage in continuous activity and study to increase the efficient delivery of services and enhance the quality of life of all Wayne County's aging population.

**FY 2020-2021 Accomplishments:**

Seniors Support Unit:

Senior Services programs provided nearly one million home-delivered, congregate, liquid, and Halal meals to 3,200 eligible senior citizens in Western Wayne County and Downriver, enabling them to remain independent in their own homes and improving their quality of life.

**Seniors Support Unit:**

Continued emphasis on efficient delivery of services and focus on quality of life issues for Wayne County Seniors. Provide oversight of Meals on Wheels program.

**NEW INITIATIVES FOR FISCAL YEAR 2021-2022**

Continued emphasis on efficient delivery of services with focus on quality of life issues for Wayne County Seniors. Increase emphasis on program efficiencies, COVID-19 safety measures, and implementation of streamlined processes.



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**DEPARTMENT OF SENIOR CITIZENS SERVICES**

**Financial Report**

		FY 2019-2020 Actual	FY 2020-2021 Adopted Budget	FY 2020-2021 Amended Budget	FY 2021-2022 Adopted Budget	Increase / (Decrease) From Amended	FY 2022-2023 Projected Budget
<b>00101</b>	<b>General Fund</b>						
<b>672</b>	<b>Community Programs</b>						
	<b>Revenues</b>						
	Federal Grants and Contracts	93,272	0	0	0	0	0
	<b>Total Revenues</b>	<b>\$93,272</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>Expenditures</b>						
	Personnel	137,713	183,983	183,983	209,503	25,520	209,503
	Fringe Benefits	61,297	64,166	64,166	73,647	9,481	78,067
	Pension	14,229	52,280	52,280	56,787	4,507	58,224
	Materials and Supplies	300	400	400	800	400	800
	Services and Contractual Serv	386,267	404,162	404,162	468,928	64,766	468,928
	Travel	180	720	720	720	0	720
	Operating Expenses	2,861	1,856	1,856	1,443	(413)	1,866
	Other Charges	0	50,000	50,000	50,000	0	43,720
	Non Capital Assets	1,943	0	0	0	0	0
	<b>Total Expenditures</b>	<b>\$604,790</b>	<b>\$757,567</b>	<b>\$757,567</b>	<b>\$861,828</b>	<b>\$104,261</b>	<b>\$861,828</b>
<b>00223</b>	<b>HCS - Nutrition</b>						
<b>672</b>	<b>Seniors - Clinic Programs</b>						
	<b>Revenues</b>						
	Federal Grants and Contracts	2,244,290	2,165,763	2,165,763	2,165,763	0	2,165,763
	State Grants and Contracts	1,062,715	1,062,361	1,062,361	1,062,361	0	1,062,361
	Interest Income	(1,458)	0	0	0	0	0
	Charges, Fees, and Fines	279,436	378,000	378,000	378,000	0	378,000
	Other Revenue	53,975	50,000	50,000	50,000	0	50,000
	Operating Transfers In	890,000	785,678	785,678	785,678	0	785,678
	<b>Total Revenues</b>	<b>\$4,528,958</b>	<b>\$4,441,802</b>	<b>\$4,441,802</b>	<b>\$4,441,802</b>	<b>\$0</b>	<b>\$4,441,802</b>
	<b>Expenditures</b>						
	Personnel	716,635	793,218	793,218	986,853	193,635	992,322
	Fringe Benefits	106,171	98,105	98,105	134,411	36,306	143,917
	Pension	69,484	81,960	81,960	94,768	12,808	98,695
	Materials and Supplies	277,377	334,100	328,100	299,100	(29,000)	299,100
	Services and Contractual Serv	2,454,297	2,857,551	2,857,551	2,699,715	(157,836)	2,704,495
	Travel	72,051	126,000	126,000	74,966	(51,034)	50,504
	Operating Expenses	13,625	14,868	20,868	15,989	(4,879)	16,769
	Rentals	36,000	36,000	36,000	36,000	0	36,000
	Other Charges	86,504	100,000	100,000	100,000	0	100,000
	Non Capital Assets	2,266	0	0	0	0	0
	<b>Total Expenditures</b>	<b>\$3,834,411</b>	<b>\$4,441,802</b>	<b>\$4,441,802</b>	<b>\$4,441,802</b>	<b>\$0</b>	<b>\$4,441,802</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>		<b>\$4,622,230</b>	<b>\$4,441,802</b>	<b>\$4,441,802</b>	<b>\$4,441,802</b>	<b>\$0</b>	<b>\$4,441,802</b>
		<b>\$4,439,201</b>	<b>\$5,199,369</b>	<b>\$5,199,369</b>	<b>\$5,303,630</b>	<b>\$104,261</b>	<b>\$5,303,630</b>
<b>GENERAL FUND SUBSIDY</b>		<b>\$(183,028)</b>	<b>\$757,567</b>	<b>\$757,567</b>	<b>\$861,828</b>	<b>\$104,261</b>	<b>\$861,828</b>

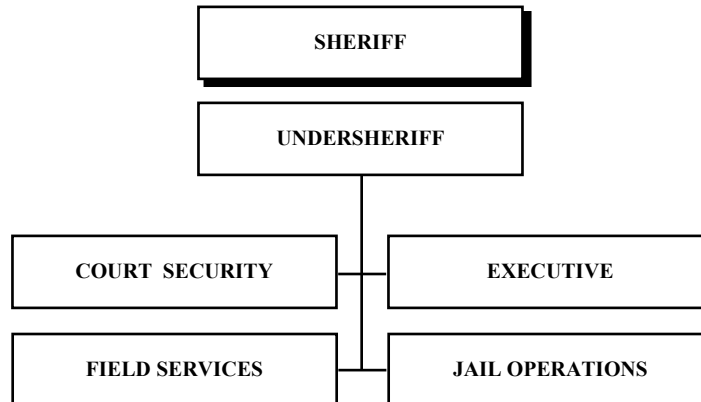


## SHERIFF'S OFFICE

### MISSION

The Mission of the Office of the Sheriff is to provide quality law enforcement, safe, secure and humane detention facilities, security for the courts and the service of legal process and orders of the court for citizens, the public and detainees entrusted to the Sheriff's Office care, so they will be safe-guarded and enjoy an enhanced quality of life.

<i>Budget Summary All Funds</i>				
	FY 2019-20	FY 2020-21	FY 2021-2022	FY 2022-2023
	Budget	Budget	Adopted	Projected
<b>Total Departmental Expenditures</b>	\$ 151,960,935	\$ 129,849,840	\$ 163,402,579	\$ 165,075,414
<b>Departmental Revenue</b>				
Federal Grants and Contracts	\$ 1,467,276	\$ 1,478,972	\$ 1,538,972	\$ 267,919
State Grants and Contracts	1,490,067	1,056,606	1,038,537	1,016,606
Charges, Fees, and Fines	15,119,085	12,954,122	12,328,353	13,819,156
Interest Income	-	-	50,000	-
Other Revenue	21,126,379	17,401,831	23,215,081	23,739,063
Other Financing	4,694,145	4,509,986	6,053,535	6,085,847
Operating Transfers In	1,141,130	1,055,175	1,180,327	1,178,870
<b>Total Revenue</b>	\$ 45,038,082	\$ 38,456,692	\$ 45,404,805	\$ 46,107,461
<b>General Fund General Purpose</b>	\$ 106,922,853	\$ 91,393,148	\$ 117,997,774	\$ 118,967,953
<b>Total Budgeted Positions</b>	<b>1094</b>	<b>1095</b>	<b>1095</b>	<b>1095</b>
Contact: <b>Raphael Washington</b> , County Sheriff 4747 Woodward Ave. - Detroit, MI. 48201 - Phone (313) 224-2233				





## SHERIFF'S OFFICE

### MAJOR ACTIVITIES AND DESCRIPTIONS

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**DIVISION OF COURTS:** The Court Division maintains security and order in the courtrooms of the Third Circuit and Wayne County Probate Courts and transports prisoners between the courts and the jails.

**CIVIL PROCESS UNIT:** This unit serves summons and complaints, subpoenas, personal protection orders (PPOs) and any other civil writs and processes issued by any court of record. Performs mortgage foreclosure sales and processes sale adjournments. Executes requests and orders to seize property, orders of eviction, and other post-judgment collection remedies.

**FRIEND OF THE COURT ENFORCEMENT:** The Friend of the Court Enforcement Unit locates and arrests individuals who are delinquent in paying court-ordered child support.

**FELONY WARRANTS:** The Felony Warrant section tracks down fugitives and serves arrest warrants from the Third Circuit Court. This section also assists out-of-state agencies in serving felony warrants.

**EXECUTIVE DIVISION:** The Sheriff, Undersheriff, Chief of Staff, Chiefs, Deputy Chiefs, Director of Administration, Legal Advisor, Public Information Officer, and Commanders provide the general direction, coordination and control of the work products of the divisions.

**FINANCE, PERSONNEL AND MATERIALS MANAGEMENT:** These administrative support units report to the Director of Administration and provide vital services to the other divisions, such as budget projections, billings, payroll, materials management, and personnel management.

**POLICE DISCIPLINE:** The Police Discipline Unit oversees the discipline process for all personnel in accordance with collective bargaining agreements. It conducts administrative hearings and, when appropriate, seeks disciplinary sanctions against officers who violate the law or departmental rules and regulations.

**TRAINING:** The Training Unit is responsible for providing all divisions with jailer, academy and in-service training. Specific duties include scheduling of training programs, development of programs and coordination of the Field Training Office Program.

**COMMUNITY RELATIONS:** Responsible for developing and maintaining programs in the area of police community relations. Members make presentations to groups of all age levels on a variety of topics including crime prevention, school safety, drunk driving, handgun safety, and drug education. Members also prepare and staff displays at public events.

**DIVISION OF FIELD SERVICE:** This Division provides a full range of law enforcement services

including crime prevention, investigation of criminal activity, apprehension of law and ordinance violators, patrol of County Parks and waterways and other public safety programs.

**PATROL AND INVESTIGATION:** The Patrol and Investigation Unit (Field Services) provides law enforcement service to all areas of Wayne County and County Parks. The division's objectives are to plan, establish, direct and control the policy and programs designed to provide for the prevention of crime, the enforcement of laws, the apprehension of offenders, the protection of life and property, and the preservation of public peace.

**PARK PATROL:** The Park Patrol Unit has the primary purpose of foot, vehicle and mounted unit patrol to enforce criminal laws and the enforcement of Wayne County Park System Rules and Regulations. They provide:

- Visible patrols of Wayne County Parks, which acts as a deterrent to crime.
- Investigation and reporting traffic crashes in the Wayne County Parks.
- Taking appropriate action against violators of criminal laws.
- Issuing verbal warnings and written citations for violations of Michigan Vehicle Code to motorist in the Wayne County Parks.
- Marking and reporting abandoned vehicles in Wayne County Parks.
- Providing emergency assistance.

**SECONDARY ROAD PATROL:** The Secondary Road Patrol has the primary duty of law enforcement. This is a State funded unit, which provides traffic enforcement and accident investigation on secondary roads and highways within the townships and communities requesting this service.

**DRUG ENFORCEMENT UNIT:** Through covert operations, the Drug Enforcement Unit enforces state drug laws throughout the Gov. and acts in concert with Federal Law Enforcement agencies for the betterment of the citizens of the County of Wayne and its residents.



## SHERIFF'S OFFICE

### *MAJOR ACTIVITIES AND DESCRIPTIONS continued*

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**CCW UNIT:** In December 2015 CCW/Gun Boards were eliminated and the Michigan State Police now perform the functions of the Gun Boards. The Sheriff's Office now only fingerprints the applicant for a \$15 fee. This Unit works in cooperation with the Training Unit to provide gun safety programs to the general public.

**MUNICIPAL SUPPORT ENFORCEMENT UNIT (MSEU):** Through intergovernmental agreements, municipalities benefit from the assistance to their Police Departments or Public Safety Units by the Sheriff's MSEU issuing citations for enforcement of traffic laws set forth under certain Municipality Ordinances for the protection of city streets and/or water ways from violations of those Ordinances. In addition, the Sheriff's MSEU reduces traffic crashes, serious injuries, property damage and ensures the safe transportation of hazardous materials upon the highways of Wayne County by their focus on commercial vehicle enforcement.

**MARINE SAFETY UNIT:** The Sheriff's Marine Unit is responsible for patrolling all waters in the County of Wayne, which includes Lake St. Clair, the Detroit River, Lake Erie and Belleville Lake. All Marine Unit officers are trained in the operation of powerboats for patrol and rescue and accident investigation. The majority of the officers assigned to this unit are on a seasonal basis.

**DIVE TEAM:** The Dive Team is responsible for the recovery of drowning victims within Wayne County. They also assist the U.S. Border Patrol in the area of Homeland Security along the U.S.A./Canadian Border. The officers are assigned to the unit on a part-time basis.

**DISPATCH AND COMMUNICATION CENTER:** The Dispatch and Communication Center is a 24/7 service center utilizing an advanced computer aided dispatch system (CAD). The system provides dispatch, communication and records management for the Department. The Sheriff's Office is a significant participant in the regional CAD system and is one of the founding members of the southern Wayne County information system consortium. Dispatch has implemented a new digital radio system providing statewide coverage and interoperability with other agencies.

**DIVISION OF THE JAILS:** The Sheriff's Office operates three jail facilities for the detention of persons charged with offenses awaiting examination or pre-trial, as well as persons sentenced to jail after conviction. These facilities provide special areas for violent inmates requiring maximum security and mentally ill inmates needing intensive supervision and psychiatric care. The Jail Divisions include major activities or units for jail security, inmate booking and registry, reception diagnostic/medical/hospital, inmate transportation, food preparation, laundry, sanitation and maintenance.

### **SPECIAL OPERATIONS:**

**SPECIAL RESPONSE TEAM (SRT):** The SRT provides tactical response to non-routine situations including hostage incidents, armed barricade suspects, service of high-risk warrants and other operations requiring specialized tactical response. The purpose of the SRT is to handle high-risk operations in a manner that reduces the chance of violence, injury or death. The SRT is the primary tactical first responder for the Wayne County Department of Homeland Security.

**WAYNE COUNTY COMMUNITY COLLEGE DISTRICT (WCCCD):** The Sheriff's Office provides security and law enforcement services to the Wayne County Community College District. The services are fully paid for by the College.

**SPECIAL PROJECTS:** The Sheriff's Office will continue to participate in external and grant funded projects including the Multi-Jurisdictional Task Force project and other non-general fund law enforcement initiatives.

The Sheriff's Office has a partnership with the Michigan Department of Corrections (MDOC) for the P.A. 511 program which apprehends probation violators referred to the Sheriff's Office by MDOC. The offender is apprehended and returned to MDOC prison system. A per apprehension fee is paid to the Sheriff's Office for this initiative.

**DEEDS FRAUD UNIT:** The Sheriff's Deputy assigned to the Deeds Fraud Unit works closely with the Register of Deeds to investigate alleged criminality associated with fraudulent purchase, recording and ownership of real estate in the County of Wayne. Often these criminals are using "straw-purchasers" to facilitate the criminal transaction. They are often times arrested at the closing of a real estate transaction at Title Companies or Real Estate offices. Deed Fraud unit was on hold in FY 2021.



## SHERIFF'S OFFICE

### FISCAL YEAR 2020-2021 ACCOMPLISHMENTS AND HIGHLIGHTS

The Sheriff's Office recognized the need to develop strategies and efficiencies to maintain a balanced budget without compromising the health, safety and welfare of the inmates, staff and community. A major accomplishment in FY16 was the successful negotiation of the new Jail Consent Order in which all parties agreed to the staffing and operations of the Jails. An extension of that negotiation also resulted in a separate agreement regarding the assignment and deployment of Officers in other areas of the Sheriff's Office. Monthly collaboration meetings between Sheriff and CEO staff continue to be very productive in identifying other efficiencies in the Sheriff's operations. For FY18, the Sheriff's Office working with Corporation Counsel consolidated all the Consent Orders into one significant document so that all the stakeholders know what the requirements are for implementation of the Consent Order.

Although the FY21 budget provided adequate staffing levels, the vacancy rate continues to hover over 247. This causes unfavorable overtime line item that is primarily offset by savings in salaries and fringes.

FY21 has seen consistently lower population levels for two years in a row. The average daily population (ADP) in FY21 was 1,030. The lower population levels have allowed for the closing of housing units resulting in year over year overtime reduction.

The major initiative to reduce the jail population has been the use of electronic monitoring program or tethers. The tether program average daily total of participants being monitored in 2021 is in excess of 1,800. It has saved 237,250 jail bed days or \$30 million savings to the General Fund.

The number of enrollments on tether for felony charge was reduced relative to the previous year. The pretrial referrals from the out-county district courts increase for the fifth straight year. This demonstrates the support and confidence the Judges have in the success of the tether program.

The overall successful completion rate continues a positive trend. A successful completion is considered any program release that is not due to a participants either absconding or being arrested and returned to jail on a violation. The use of Deputies as dedicated case managers is a strategy for having a probation style case managed. This creates a unique one-on-one relationship of participant/police officer that has clearly had a positive effect on compliance and low absconder rates in the future. The Deputies will be replaced over time with Project Consultants who are retired police officers in order to redeploy the Deputies to other assignments in the Jails.

In FY21 the average use of residential rehabilitation, serving as an alternative to incarceration, was approximately 30 inmate beds per day. This alternate allowed the release of on average 30 inmates to facilities that provided both shelter and support services. It is expected the program that will expand further in FY21. On average the program saves 11,000 jail bed days.

Another initiative reducing the inmate population and the continuation of our policy limiting the population is the reduction of U.S. Marshal population in the Jails. Although the population reduction resulted in the savings of 54,750 jail bed days, it also cost the general fund \$7.9 million in lost revenue.

The Wayne County Jail is one of the largest mental health care facilities in the State of Michigan. The mental health issues faced by jail inmates put an enormous stress both on jail staff and on the inmates. Jail Mental Health working with Jail management has developed protocols to expedite the release of inmates on a mental health discharge plan. Adequate community mental health resources could further expedite administrative jail release.

Collaboration with local law enforcement through various field operations allows for a team approach to crime prevention, enforcement of laws, apprehension of offenders, the protection of life and property and the preservation of public peace. The initiatives funded through grants, contracts and external revenue allow for enhancement of public safety in Wayne County.

The Central Transportation Unit (CTU) transported approximately 155 prisoners to MDOC facilities and picked up approximately 239 for return trip to court hearings. CTU delivered approximately 1,983 inmates to the District Courts and picked up approximately 1,693 CTU also transported approximately 5,018 prisoners to and from the 36th Circuit Court.

The implementation of the federal law PREA – Prison Rate Elimination Act required an expansion of our operations to ensure compliance with the Act. The PREA Act is designed to prevent sexual assault in jails and prisons. The program implementation began in FY15 and will require continued resources to implement the program.

The Sheriff's Office primary focus for FY 2020-2021 was to continue to implement cost saving initiatives in the operation of the agency. With 94% of the GFGP funding for the Sheriff's Office dedication to Jail operations and jail related supportive services, efforts to reduce costs in the Jails is of the highest priority.

- Recruitment efforts continue to result in an increase





## SHERIFF'S OFFICE

### *FISCAL YEAR 2020-2021 ACCOMPLISHMENTS AND HIGHLIGHTS continued*

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in applicants to the Sheriff's Office. The separation of existing staff continue to offset the hiring of new staff.

officers in order to reassign existing Court Deputies to the Jails.

- In cooperation with Central Personnel, the realignment of the police officer application process has resulted in increased number of applicants.
- The Video Conferencing Project for the 3<sup>rd</sup> Circuit Court, 17 District Courts, MDOC and the Prosecutor's Office began in FY15 and has been completed. It resulted in a reduction in the need to transport inmates to the various courts. Annual savings is estimated to be \$600,000.
- As an alternative to incarceration residential rehabilitation beds provide wrap-around services to individuals who would otherwise be housed in the Jails.
- The Jail Management System has been operational since late 2016. The system manages all aspects of the Jail operations from booking through release. It supports the classification, housing, movement, scheduling, intake/release and daily activity of the inmate population. It integrates with other critical systems including inmate phone system, fingerprints, courts, electronic medical records, LEIN, VINE, and NCIC.
- An RFP for the Tether services went out and three vendors were awarded contracts.. The new contracts are expected to save nearly \$500,000 per year. Sheriff's Office tether staff have been reduced to 2 Sgt. and 6 Deputies assigned to the Enforcement Unit, 13 Deputies to the Case Management Unit (1-45 Case Manager to Participants), and, 1 Sgt. assigned to supervise the tether contract.
- Commissary services were privatized in FY15 in order to expand revenue and reduce impact on the General Fund. The contract realigned services with kiosk, on-line ordering and adding dollars to the inmate accounts.
- Reassignment of Deputies to vacancies in the Jails was completed in March 2016 after the hiring of 18 civilians to perform work previously performed by Deputies as provided in the new Collective Bargaining Agreement. The Sheriff's Office continues to review other positions including 14 FTEs in the Courts to hire retired law enforcement



## SHERIFF'S OFFICE

### ***NEW INITIATIVES FOR FISCAL YEAR 2021-2022***

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The Sheriff's Office primary focus for FY 2021-2022 will be to continue to implement cost saving initiatives. The main focus will be the Jails as over 94% of the GFGP funding is for Jail operations and jail related support services.

- Continue to assist Central Personnel to increase recruitment of Police Officers to fill all vacancies and create a 50 FTE Temporary Pool staff. This would result in the savings of millions of dollars currently spent on overtime because of the nearly 247 vacancies.
- Continue to evaluate and recommend realignment of Jail staff to ensure the highest level of efficiencies and cost savings.
- Continue to realign certain Court staff inclusive of part-time police officers to ensure the highest level of efficiencies and cost savings.
- Replacement of police personnel in certain areas agreed upon in the Collective Bargaining Agreement between the County and POAM with civilian personnel.
- Continue to work with CEO Team on prioritizing short term Jail capital projects to improve the health, safety and welfare of the staff and inmate until the move to the New Jail.
- Expand grant opportunities to increase law enforcement services to the communities.
- Procure a dedicated E-Learning system to ensure compliance with the consent order mandated 24 hours of training, and the Michigan Sheriff's Coordinating and Training Council (MSCTC) 20 hours training mandate. The existing LMS is not SCORM compatible and has significant and mandated training requirements.
- Issue RFPs to ensure the Sheriff's Office enters into contracts for consumables, ammunition and services.

### ***IMPACT ON OPERATIONS***

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The Sheriff's Office will continue to implement cost saving measures to ensure the delivery of the most effective and efficient law enforcement services. Incremental improvements of technology systems throughout the agency have and will improve efficiencies

of certain aspects of the operation. Continue to realign staff in the Jails and Courts to create efficiencies and costs savings and filling of the vacancies within the Jails will allow for the reduction of overtime costs at the Jails.



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**OFFICE OF THE COUNTY SHERIFF**

**Financial Report**

		<u>FY 2019-2020</u> <u>Actual</u>	<u>FY 2020-2021</u> <u>Adopted Budget</u>	<u>FY 2020-2021</u> <u>Amended Budget</u>	<u>FY 2021-2022</u> <u>Adopted Budget</u>	<u>Increase /</u> <u>(Decrease) From</u> <u>Amended</u>	<u>FY 2022-2023</u> <u>Projected Budget</u>
<b>00101</b>	<b>General Fund</b>						
<b>305</b>	<b>Sheriff Executive</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	4,718	5,000	5,000	5,000	0	5,000
	<b>Total Revenues</b>	<b>\$4,718</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$0</b>	<b>\$5,000</b>
	<b>Expenditures</b>						
	Personnel	878,701	1,558,344	1,558,344	2,048,024	489,680	2,048,024
	Fringe Benefits	379,632	551,375	551,375	790,006	238,631	832,621
	Pension	139,039	459,150	459,150	553,347	94,197	567,346
	Materials and Supplies	27,448	37,600	37,600	41,125	3,525	41,125
	Services and Contractual Serv	455,051	698,788	698,788	825,330	126,542	813,873
	Travel	3,706	12,864	12,864	12,864	0	12,864
	Operating Expenses	67,045	73,746	73,746	71,176	(2,570)	75,104
	Rentals	362,500	460,598	460,598	460,598	0	460,598
	Other Charges	18,233	35,608	35,608	35,608	0	35,608
	Non Capital Assets	0	1,760	1,760	1,760	0	1,760
	<b>Total Expenditures</b>	<b>\$2,331,354</b>	<b>\$3,889,833</b>	<b>\$3,889,833</b>	<b>\$4,839,838</b>	<b>\$950,005</b>	<b>\$4,888,923</b>
<b>00101</b>	<b>General Fund</b>						
<b>306</b>	<b>Sheriff Court Services</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	106	1,000	1,000	0	(1,000)	0
	Other Revenue	21,190,128	17,318,331	17,318,331	23,092,581	5,774,250	23,615,563
	<b>Total Revenues</b>	<b>\$21,190,234</b>	<b>\$17,319,331</b>	<b>\$17,319,331</b>	<b>\$23,092,581</b>	<b>\$5,773,250</b>	<b>\$23,615,563</b>
	<b>Expenditures</b>						
	Personnel	5,633,848	9,543,246	9,543,246	12,356,264	2,813,018	12,398,463
	Fringe Benefits	1,197,833	2,752,241	2,752,241	4,492,043	1,739,802	4,734,337
	Pension	1,923,545	2,055,734	2,055,734	3,199,076	1,143,342	3,280,014
	Materials and Supplies	143,641	201,000	201,000	225,675	24,675	225,675
	Services and Contractual Serv	2,606,300	2,601,309	2,601,309	2,676,889	75,580	2,824,493
	Travel	2,574	1,500	1,500	1,500	0	1,500
	Operating Expenses	60,217	122,921	122,921	110,371	(12,550)	134,218
	Rentals	13,728	16,230	16,230	16,863	633	16,863
	Other Charges	960	6,100	6,100	0	(6,100)	0
	Non Capital Assets	0	19,050	19,050	13,900	(5,150)	0
	Operating Transfers Out	9,618,095	0	0	0	0	0
	<b>Total Expenditures</b>	<b>\$21,200,741</b>	<b>\$17,319,331</b>	<b>\$17,319,331</b>	<b>\$23,092,581</b>	<b>\$5,773,250</b>	<b>\$23,615,563</b>
<b>00101</b>	<b>General Fund</b>						
<b>350</b>	<b>Sheriff Non-Jail Services</b>						
	<b>Revenues</b>						
	Federal Grants and Contracts	182,932	118,111	127,818	118,111	(9,707)	117,919
	State Grants and Contracts	1,117,692	936,606	936,606	958,537	21,931	936,606
	Charges, Fees, and Fines	1,172,904	1,787,000	1,787,000	1,787,000	0	1,787,000
	Other Revenue	27,295	0	0	0	0	0



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**OFFICE OF THE COUNTY SHERIFF**

**Financial Report**

	<u>FY 2019-2020 Actual</u>	<u>FY 2020-2021 Adopted Budget</u>	<u>FY 2020-2021 Amended Budget</u>	<u>FY 2021-2022 Adopted Budget</u>	<u>Increase / (Decrease) From Amended</u>	<u>FY 2022-2023 Projected Budget</u>
<b>Total Revenues</b>	<b>\$2,500,823</b>	<b>\$2,841,717</b>	<b>\$2,851,424</b>	<b>\$2,863,648</b>	<b>\$12,224</b>	<b>\$2,841,525</b>
<b>Expenditures</b>						
Personnel	1,878,046	2,148,001	2,155,224	3,021,216	865,992	2,883,808
Fringe Benefits	450,307	571,981	572,533	983,745	411,212	983,080
Pension	594,406	508,043	509,975	814,529	304,554	797,536
Materials and Supplies	143,385	189,357	189,357	193,211	3,854	187,477
Services and Contractual Serv	1,291,176	1,081,059	1,081,059	1,312,174	231,115	1,381,923
Travel	70	2,200	2,200	2,200	0	2,200
Operating Expenses	175,979	138,529	138,529	125,746	(12,783)	120,561
Rentals	3,700	7,600	7,600	7,600	0	7,600
Other Charges	11,884	367,403	367,403	31,417	(335,986)	20,926
Capital	267,249	0	0	0	0	0
Non Capital Assets	124,218	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$4,940,422</b>	<b>\$5,014,173</b>	<b>\$5,023,880</b>	<b>\$6,491,838</b>	<b>\$1,467,958</b>	<b>\$6,385,111</b>
<b>00101 General Fund</b>						
<b>351 County Jail</b>						
<b>Revenues</b>						
Federal Grants and Contracts	147,903	90,000	90,000	150,000	60,000	150,000
Charges, Fees, and Fines	3,742,322	5,565,367	5,565,367	4,829,379	(735,988)	5,613,885
Other Revenue	128,257	83,500	83,500	122,500	39,000	123,500
Operating Transfers In	792,715	1,055,175	1,117,675	1,180,327	62,652	1,178,870
<b>Total Revenues</b>	<b>\$4,811,197</b>	<b>\$6,794,042</b>	<b>\$6,856,542</b>	<b>\$6,282,206</b>	<b>\$(574,336)</b>	<b>\$7,066,255</b>
<b>Expenditures</b>						
Personnel	26,578,116	42,595,183	42,599,744	54,419,123	11,819,379	54,418,401
Fringe Benefits	5,713,203	11,674,897	11,676,457	17,562,686	5,886,229	18,476,005
Pension	6,492,181	10,729,718	10,731,127	14,421,353	3,690,226	14,786,009
Materials and Supplies	4,295,831	5,471,617	5,464,044	5,708,269	244,225	5,708,269
Services and Contractual Serv	16,462,017	17,690,335	17,752,835	19,836,710	2,083,875	20,260,537
Travel	15,211	38,722	38,722	38,722	0	38,722
Operating Expenses	2,625,337	3,538,390	3,538,433	3,498,024	(40,409)	3,586,691
Rentals	0	56,000	56,000	56,000	0	56,000
Other Charges	181,212	249,846	249,846	152,854	(96,992)	276,065
<b>Total Expenditures</b>	<b>\$86,284,866</b>	<b>\$92,129,901</b>	<b>\$92,192,401</b>	<b>\$115,816,952</b>	<b>\$23,624,551</b>	<b>\$117,606,699</b>
<b>00265 Drug Enforcement Program Fund</b>						
<b>313 Sheriff Drug Enforcement</b>						
<b>Revenues</b>						
Charges, Fees, and Fines	698,934	882,000	882,000	882,000	0	882,000
Interest Income	(176,521)	0	0	0	0	0



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**OFFICE OF THE COUNTY SHERIFF**

**Financial Report**

	<u>FY 2019-2020</u> <u>Actual</u>	<u>FY 2020-2021</u> <u>Adopted Budget</u>	<u>FY 2020-2021</u> <u>Amended Budget</u>	<u>FY 2021-2022</u> <u>Adopted Budget</u>	<u>Increase /</u> <u>(Decrease) From</u> <u>Amended</u>	<u>FY 2022-2023</u> <u>Projected Budget</u>
					<u>\$0</u>	
<b>Total Revenues</b>	<b>\$522,413</b>	<b>\$882,000</b>	<b>\$882,000</b>	<b>\$882,000</b>		<b>\$882,000</b>
<b>Expenditures</b>						
Personnel	274,487	277,069	296,749	374,252	77,503	374,252
Fringe Benefits	53,239	66,277	67,783	98,144	30,361	102,911
Pension	64,075	69,557	69,557	89,007	19,450	91,259
Materials and Supplies	14,935	31,625	31,625	32,075	450	32,075
Services and Contractual Serv	139,453	210,716	210,716	220,604	9,888	234,662
Travel	0	2,085	2,085	2,085	0	2,085
Operating Expenses	36,761	88,185	88,185	19,546	(68,639)	13,838
Other Charges	56,842	136,486	115,300	46,287	(69,013)	30,918
<b>Total Expenditures</b>	<b>\$641,175</b>	<b>\$882,000</b>	<b>\$882,000</b>	<b>\$882,000</b>	<b>\$0</b>	<b>\$882,000</b>
<b>00266 Law Enforcement</b>						
<b>307 Sheriff Field Services</b>						
<b>Revenues</b>						
Charges, Fees, and Fines	2,976,860	2,404,008	2,404,008	2,748,394	344,386	3,459,175
Other Financing	0	176,525	176,525	168,094	(8,431)	123,590
<b>Total Revenues</b>	<b>\$2,976,860</b>	<b>\$2,580,533</b>	<b>\$2,580,533</b>	<b>\$2,916,488</b>	<b>\$335,955</b>	<b>\$3,582,765</b>
<b>Expenditures</b>						
Personnel	872,814	1,021,693	1,021,693	1,446,780	425,087	1,446,780
Fringe Benefits	203,958	304,228	304,228	516,608	212,380	544,365
Pension	210,056	264,544	264,544	389,276	124,732	399,125
Materials and Supplies	18,400	46,800	46,800	50,375	3,575	50,375
Services and Contractual Serv	209,931	223,378	223,378	214,870	(8,508)	214,870
Travel	9,154	42,925	42,925	42,925	0	42,925
Operating Expenses	7,967	54,665	54,665	52,386	(2,279)	54,556
Other Charges	396,751	466,800	466,800	203,268	(263,532)	786,269
Capital	48,207	49,000	49,000	0	(49,000)	43,500
Non Capital Assets	0	106,500	106,500	0	(106,500)	0
<b>Total Expenditures</b>	<b>\$1,977,237</b>	<b>\$2,580,533</b>	<b>\$2,580,533</b>	<b>\$2,916,488</b>	<b>\$335,955</b>	<b>\$3,582,765</b>
<b>00266 Law Enforcement</b>						
<b>317 Sheriff Grants</b>						
<b>Revenues</b>						
Federal Grants and Contracts	1,338,746	1,270,861	1,270,861	1,270,861	0	0
Other Financing	0	4,005,561	4,005,561	5,080,396	1,074,835	5,081,936
<b>Total Revenues</b>	<b>\$1,338,746</b>	<b>\$5,276,422</b>	<b>\$5,276,422</b>	<b>\$6,351,257</b>	<b>\$1,074,835</b>	<b>\$5,081,936</b>
<b>Expenditures</b>						
Personnel	96,929	82,000	82,000	82,650	650	82,650
Fringe Benefits	34,476	28,287	28,287	28,595	308	29,238
Pension	12,787	25,325	25,325	21,932	(3,393)	22,048
Operating Expenses	2,084	756	756	756	0	1,314
Other Charges	567,657	5,140,054	5,140,054	6,217,324	1,077,270	4,946,686



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**OFFICE OF THE COUNTY SHERIFF**

**Financial Report**

	<u>FY 2019-2020 Actual</u>	<u>FY 2020-2021 Adopted Budget</u>	<u>FY 2020-2021 Amended Budget</u>	<u>FY 2021-2022 Adopted Budget</u>	<u>Increase / (Decrease) From Amended</u>	<u>FY 2022-2023 Projected Budget</u>
<b>Total Expenditures</b>	<b>\$713,933</b>	<b>\$5,276,422</b>	<b>\$5,276,422</b>	<b>\$6,351,257</b>	<b>\$1,074,835</b>	<b>\$5,081,936</b>
<b>00266 Law Enforcement</b>						
<b>321 Sheriff Training</b>						
<b>Revenues</b>						
State Grants and Contracts	89,310	120,000	120,000	80,000	(40,000)	80,000
Charges, Fees, and Fines	125,332	151,189	151,189	151,189	0	151,189
<b>Total Revenues</b>	<b>\$214,642</b>	<b>\$271,189</b>	<b>\$271,189</b>	<b>\$231,189</b>	<b>\$(40,000)</b>	<b>\$231,189</b>
<b>Expenditures</b>						
Services and Contractual Serv	6,674	7,396	7,396	7,558	162	7,558
Travel	0	25,000	17,900	15,000	(2,900)	15,000
Other Charges	77,128	238,793	245,893	208,631	(37,262)	208,631
<b>Total Expenditures</b>	<b>\$83,803</b>	<b>\$271,189</b>	<b>\$271,189</b>	<b>\$231,189</b>	<b>\$(40,000)</b>	<b>\$231,189</b>
<b>00298 Covid-19</b>						
<b>321 Sheriff Training</b>						
<b>00575 Jail Commissary Fund</b>						
<b>351 County Jail Commissary</b>						
<b>Revenues</b>						
Charges, Fees, and Fines	1,737,362	2,158,558	2,158,558	1,925,391	(233,167)	1,920,907
Interest Income	78,582	0	0	50,000	50,000	0
Other Financing	0	327,900	327,900	805,045	477,145	880,321
<b>Total Revenues</b>	<b>\$1,815,944</b>	<b>\$2,486,458</b>	<b>\$2,486,458</b>	<b>\$2,780,436</b>	<b>\$293,978</b>	<b>\$2,801,228</b>
<b>Expenditures</b>						
Personnel	269,867	532,592	534,592	726,231	191,639	726,231
Fringe Benefits	168,101	189,588	189,741	270,837	81,096	285,280
Pension	26,682	151,592	151,592	184,395	32,803	189,060
Materials and Supplies	19,412	149,000	149,000	149,000	0	149,000
Services and Contractual Serv	135,102	195,973	195,973	211,532	15,559	213,289
Travel	0	1,894	1,894	1,894	0	1,894
Operating Expenses	8,944	5,730	5,730	4,731	(999)	6,115
Other Charges	38,527	204,914	140,261	51,489	(88,772)	51,489
Operating Transfers Out	792,715	1,055,175	1,117,675	1,180,327	62,652	1,178,870
<b>Total Expenditures</b>	<b>\$1,459,352</b>	<b>\$2,486,458</b>	<b>\$2,486,458</b>	<b>\$2,780,436</b>	<b>\$293,978</b>	<b>\$2,801,228</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$35,375,575</b>	<b>\$38,456,692</b>	<b>\$38,528,899</b>	<b>\$45,404,805</b>	<b>\$6,875,906</b>	<b>\$46,107,461</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$119,632,883</b>	<b>\$129,849,840</b>	<b>\$129,922,047</b>	<b>\$163,402,579</b>	<b>\$33,480,532</b>	<b>\$165,075,414</b>
<b>GENERAL FUND SUBSIDY</b>	<b>\$84,257,308</b>	<b>\$91,393,148</b>	<b>\$91,393,148</b>	<b>\$117,997,774</b>	<b>\$26,604,626</b>	<b>\$118,967,953</b>

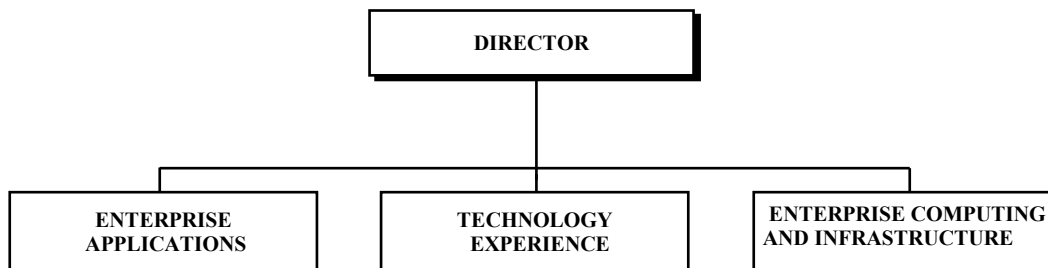


## DEPARTMENT OF INFORMATION TECHNOLOGY

### MISSION

The Mission of the Department of Technology is to provide exemplary business solutions using reliable and secure technology that drive efficient Wayne County government operations and deliver the highest quality of service and information to residents, business and visitors of Wayne County.

<i>Budget Summary All Funds</i>				
	FY 2019-20	FY 2020-21	FY 2021-2022	FY 2022-2023
	Budget	Budget	Adopted	Projected
<b>Total Departmental Expenditures</b>	\$ 18,392,624	\$ 17,477,700	\$ 18,721,430	\$ 18,722,430
<b>Departmental Revenue</b>				
Charges, Fees, and Fines	\$ 18,392,624	\$ 17,477,700	\$ 18,721,430	\$ 18,722,430
<b>Total Revenue</b>	\$ 18,392,624	\$ 17,477,700	\$ 18,721,430	\$ 18,722,430
<b>General Fund General Purpose</b>	\$ -	\$ -	\$ -	\$ -
<b>Total Budgeted Positions</b>	<b>60</b>	<b>58</b>	<b>59</b>	<b>59</b>
Contact: <b>Hector Roman, Interim Director</b> 500 Griswold St., 13th Floor - Detroit, MI. 48226 - Phone (313) 224-6009				





**DEPARTMENT OF INFORMATION TECHNOLOGY**

**MAJOR ACTIVITIES AND DESCRIPTIONS**

**DIVISION OF ENTERPRISE APPLICATION SUPPORT:**

Responsible for the planning, selection, implementation and support of Executive department software applications and selected office software applications. This division is also responsible for all database administration and web development for the County.

server administration, network infrastructure and operations, desktop deployment and support, telecommunication support and cyber security defenses.

**DIVISION OF ENTERPRISE COMPUTING AND INFRASTRUCTURE:**

Responsible for planning, selection, implementation and support of the County-wide computing platform and network. Specific areas include

**DIVISION OF TECHNOLOGY EXPERIENCE:** Responsible for the management of technology staffing, procurement, contract management, financial management and administration support for all Divisions in the Department of Technology. The division also provides business analysis and consultation for IT needs throughout the County.

**FISCAL YEAR 2020-2021 ACCOMPLISHMENTS AND HIGHLIGHTS**

Designed and built a web based COVID tracking dashboard. This dashboard analyzes the state’s data on disease with the goal of filtering out and then visually representing only relevant data about the past and present state of COVID detection in the County. This tool has been used internationally as a tool in fight for understanding the progress of COVID 19.

This year marks the completion of the County’s migration from analog phonelines to a modern telephony platform. This migration proved critical in the pandemic as digital phone lines allows for flexibility if location. This includes the ability to make calls through your computer from the employee’s house.

Evidence storage and retrieval will always be challenging from both a perform and cost perspective. The prevalence of video evidence has only made that effort more challenging. We were able to procure and implement a storage platform that is high performing, cost effective, and scalable.

The County is moving to a cloud-based document storage platform. This move is part of the County’s technology refresh strategy. This platform is a fraction of the cost, more scalable, and more feature rich than the outdated on-premises system the County had. The initiative was started before the pandemic hit, but has been critical in supporting remote work.

In response to the pandemic, the County had to move operations into employees’ homes on a large scale. The move required a change in security to ensure the compliance and safety of County operations. A variety of tools were rapidly procured and implemented to accomplish the goal. Multifactor authentication, Virtual private networking, encryption, and a series of heuristics/analytic tools have been implemented or drastically expanded as a total County standard.

The Department of Information Technology rolled out 1000 laptops, Implemented Zoom, enrolled all County users in multifactor authentication, redesigned / rearchitected / upgraded remote accessibility platforms, migrated operations to a cloud based call center, and designed/taught 200 webinars about new systems/procedures in response to the pandemic.

The Wayne County mobile app has been expanded to include the ability to pay taxes. Enhancing our mobile presence is a big part of the future state strategy of Wayne County. We expect it to be the primary way residence can engage with County activities, news, and even appointment scheduling.

**NEW INITIATIVES FOR FISCAL YEAR 2021-2022**

The Wayne County mobile app will continue to be enhanced as our mobile presence is a big part of the future state strategy of Wayne County. We expect it to be the primary way residence can engage with County activities, news, and even appointment scheduling.





**DEPARTMENT OF INFORMATION TECHNOLOGY**

***IMPACT ON OPERATIONS*** \_\_\_\_\_

The Fiscal Year 2021-2022 budget for the Department of Information Technology represents a status quo budget which will continue to provide improved technological support to all Wayne County entities.



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**DEPARTMENT OF INFORMATION TECHNOLOGY**

**Financial Report**

		<u>FY 2019-2020</u> <u>Actual</u>	<u>FY 2020-2021</u> <u>Adopted Budget</u>	<u>FY 2020-2021</u> <u>Amended Budget</u>	<u>FY 2021-2022</u> <u>Adopted Budget</u>	<u>Increase /</u> <u>(Decrease) From</u> <u>Amended</u>	<u>FY 2022-2023</u> <u>Projected Budget</u>
<b>00635</b>	<b>Central Services</b>						
<b>258</b>	<b>Information Technology</b>						
<b>Revenues</b>							
	Charges, Fees, and Fines	16,091,626	17,477,700	17,477,700	18,721,430	1,243,730	18,722,430
	<b>Total Revenues</b>	<b>\$16,091,626</b>	<b>\$17,477,700</b>	<b>\$17,477,700</b>	<b>\$18,721,430</b>	<b>\$1,243,730</b>	<b>\$18,722,430</b>
<b>Expenditures</b>							
	Personnel	3,118,408	4,041,150	4,135,150	4,585,845	450,695	4,584,195
	Fringe Benefits	(297,244)	1,328,445	1,358,959	1,594,251	235,292	1,594,326
	Pension	(169,938)	1,045,052	1,071,007	1,233,862	162,855	1,261,723
	Materials and Supplies	2,216	6,600	6,600	10,500	3,900	5,500
	Services and Contractual Serv	4,393,052	4,773,839	4,828,727	4,818,372	(10,355)	5,000,978
	Travel	18,397	31,700	28,700	28,700	0	28,700
	Operating Expenses	138,701	387,833	410,199	446,836	36,637	511,836
	Rentals	1,723,024	2,212,547	2,585,526	2,671,764	86,238	2,656,164
	Other Charges	0	532,227	73,307	420,000	346,693	100,000
	Depreciation	66,699	15,117	15,117	70,000	54,883	70,000
	Non Capital Assets	1,395,759	3,103,190	2,964,408	2,841,300	(123,108)	2,909,008
	<b>Total Expenditures</b>	<b>\$10,389,073</b>	<b>\$17,477,700</b>	<b>\$17,477,700</b>	<b>\$18,721,430</b>	<b>\$1,243,730</b>	<b>\$18,722,430</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>		<b>\$16,091,626</b>	<b>\$17,477,700</b>	<b>\$17,477,700</b>	<b>\$18,721,430</b>	<b>\$1,243,730</b>	<b>\$18,722,430</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>		<b>\$10,389,073</b>	<b>\$17,477,700</b>	<b>\$17,477,700</b>	<b>\$18,721,430</b>	<b>\$1,243,730</b>	<b>\$18,722,430</b>
<b>GENERAL FUND SUBSIDY</b>		<b>\$(5,702,552)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



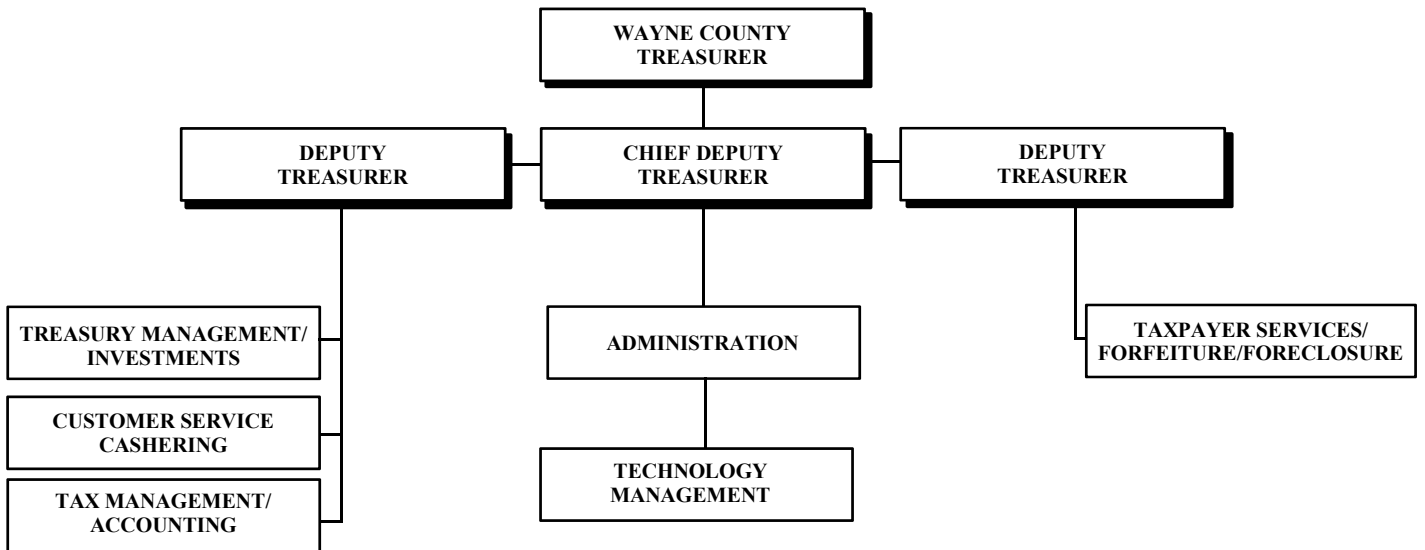
## TREASURER

### MISSION

The Mission of the County Treasurer is to responsibly collect and disburse delinquent taxes and invest County funds, while providing outstanding customer service.

<i>Budget Summary All Funds</i>				
	FY 2019-20	FY 2020-21	FY 2021-2022	FY 2022-2023
	Budget	Budget	Adopted	Projected
<b>Total Departmental Expenditures</b>	\$ 97,800,211	\$ 82,455,661	\$ 62,219,257	\$ 56,958,912
<b>Departmental Revenue</b>				
Taxes	\$ 393,274,190	\$ 297,471,875	\$ 336,693,678	\$ 337,790,695
Licenses and Permits	-	495,000	-	-
State Grants and Contracts	7,750,000	12,500,000	13,500,000	13,500,000
Charges, Fees, and Fines	18,194,805	17,239,130	17,445,097	17,445,202
Interest Income	2,163,600	1,381,200	10,943,275	10,936,400
Other Financing	(11,201,614)	32,554,282	7,442,676	1,629,636
<b>Total Revenue</b>	\$ 410,180,981	\$ 361,641,487	\$ 386,024,726	\$ 381,301,933
<b>General Fund General Purpose</b>	\$ (312,380,770)	\$ (279,185,826)	\$ (323,805,469)	\$ (324,343,021)
<b>Total Budgeted Positions</b>	<b>95</b>	<b>85</b>	<b>89</b>	<b>89</b>

Contact: **Eric Sabree**, County Treasurer  
400 Monroe, 5th Floor - Detroit, MI. 48226 - Phone (313) 224-5950





## TREASURER

### MAJOR ACTIVITIES AND DESCRIPTIONS

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**ADMINISTRATION:** Administration is responsible for executing and maintaining department policies and procedures in accordance with state statutes and county ordinances related to property tax collection, tax forfeiture/foreclosure, cash management and county investment funds. In addition, administration coordinates internal personnel and labor relations matters while also managing operations.

Communications Department– Responsible for managing internal and external communications including digital mediums such as the website and external advertising. Additionally, the department works closely with the Director of Outreach and Community Relation.

#### **CUSTOMER SERVICE CASHIERING:**

Responsible for processing tax payments using the WCTO'S proprietary systems Property Tax Administration System (PTA) and Property Tax Cashiering System (PTC). Additionally, the department is responsible for informing citizens of deadlines, forfeiture/foreclosure laws and payment plan options.

**TECHNOLOGY MANAGEMENT:** Responsible for providing technology support, maintenance and programming enhancements for the PTA system, the PTC system and the WCTO website.

#### **TAX MANAGEMENT/ACCOUNTING:**

Responsible for managing and accounting for the borrowings, collections, and distribution of delinquent taxes and Delinquent Tax Revolving Fund Activity and current tax collections and disbursements to Wayne County Taxing Authorities.

#### **TAXPAYER SERVICES/ FORFEITURE/ FORECLOSURE:**

Responsible for administering the Public Act 123 Forfeiture/Foreclosure process, which includes issuing notices, holding bi-annual (or two) property auctions and sale of non-auctioned parcels events. Also, the

department coordinates with Corporation Counsel on legal matters, operates a call center and walk-in services to the citizens.

FOIA Division- Responsible for accepting and processing Freedom of Information Act ("FOIA") requests to ensure compliance with FOIA requirements.

Bankruptcy- Responsible for overseeing bankruptcy activities to ensure that Wayne County maintains its secured creditor status and recover real property taxes outstanding. Bankruptcy activities include timely filing of proof of claims, monitoring parcels associated to bankruptcy, reviewing various court orders and monitoring payments from trustees, as well as debtors.

Deeds – Responsible for certifying deeds received by mail and in person. In addition, the department is responsible for conducting tax searches and servicing as the Front Office reception.

Community Outreach - Responsible for establishing programs with the goals improving tax collections and retentions of properties. More importantly, the Community Outreach department is committed to servicing the citizenry by attending community and faith based meetings, distributing office literature and being a resource for the community.

#### **TREASURY MANAGEMENT/INVESTMENTS:**

Responsible for investing Wayne County funds in accordance with Public Act 20 and approved guidelines to maximize yield while maintaining safeguarding the assets. The department is responsible for daily cash tracking, cash reconciliation, investment management, collection and distribution of Tourist Tax and 9-1-1 telephone surcharge, payroll, vendor check printing and County department interest allocation of county funds and acts as a fiduciary of County assets held in trust.



**FISCAL YEAR 2020-2021 ACCOMPLISHMENTS AND HIGHLIGHTS**

We are committed to the taxpayers of Wayne County to ensure that taxpayers retain their homes during these unprecedented times by implementing initiatives that will reduce the tax burden to our citizens. During the Pandemic, we implemented numerous initiatives designed to keep our staff and the public safe while continuing to provide full services and collect delinquent taxes. Over the course of the year, the Treasurer’s office is committed to implementing the following initiatives.

- **Pay As You Stay (PAYS)**

Implemented Pay As You Stay program reducing the amount of delinquent taxes owed for lower income homeowners who qualify for their City, Township and Village’s Poverty Tax Exemption. Over 3600 taxpayers have completely paid-off back taxes and nearly 3,000 more are enrolled in a no-interest payment plan. We are currently implementing community outreach to engage approximately 1,500 taxpayers who have yet to take action.

- **Increase online services**

We have expanded the online services offered by WCTO to allow taxpayers to apply for a payment plan online with a digital signature option to insure timely submission.

- **Upgrade Property Tax Administration System**

We have updated our proprietary tax management system, Property Tax Administration System (PTA), to allow research tax data online and to submit digital payment plan applications and agreements.

- **Appointment System**

We have successfully implemented an online appointment system to eliminate long lines and wait times for taxpayers, while allowing us to better manage cashiering and tax payer assistance workloads and increasing the amount of individual attention provided to taxpayers.

- Fully Implemented payment by mobile app allowing taxpayers to pay delinquent property taxes through their smartphones or tablets.

- Revamped “Show Cause” hearing and Judicial Foreclosure hearings allowing for virtual hearings with taxpayers and allowing our

taxpayer assistance team to provide intervention and resource assistance prior to the scheduled hearings. Approximately 1,200 virtual hearings were held and many more taxpayers were referred to community partners for further assistance. We partnered with City of Detroit offices, Detroit Water and Sewerage, DTE Energy and municipal, county and state agencies.

Continued to host resource fairs to provide an abundance of free assistance including legal aid, financial counseling, monetary assistance recourse, property tax assessments, and foreclosure prevention assistance.

- **Current Tax Collection Process Improvements**

We have implemented a new Current Tax Collection process that allows for a more efficient and accurate reporting of collections.

**NEW INITIATIVES FOR 2021-2022**

**E-Signature for Payment Plan Agreements** E-Signature will allow the WCTO to capture the electronic signature of taxpayers in order to digitize all payment plan agreements and eliminate the need for printing, filing and storing paper agreements.

**New Legislation** The WCTO will seek bi-partisan support for new legislation related to collection of delinquent taxes on condominium common areas and to allow for expansion of the PAYS programs for communities that previously opted-out.

**Remote Check Printing** The WCTO will seek bi-partisan support for new legislation related to collection of delinquent taxes on condominium common areas and to allow for expansion of the PAYS programs for communities that previously opted-out.

**Direct Deposit of Payroll** The WCTO will work towards implementing 100% direct deposit for employees and retirees.

**Jury Payments by Bankcards** The WCTO will work towards eliminating paper checks to Jurors and substituting with bankcards.



***IMPACT ON OPERATIONS*** 

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The Treasurer's budget is a status quo budget, except for new initiatives that were implemented which generate a minimal financial impact.



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**OFFICE OF THE COUNTY TREASURER**

**Financial Report**

	FY 2019-2020 Actual	FY 2020-2021 Adopted Budget	FY 2020-2021 Amended Budget	FY 2021-2022 Adopted Budget	Increase / (Decrease) From Amended	FY 2022-2023 Projected Budget
<b>00101 General Fund</b>						
<b>253 Treasurer</b>						
<b>Revenues</b>						
Taxes	303,070,099	266,570,000	266,570,000	311,271,284	44,701,284	311,770,456
Licenses and Permits	5	0	0	0	0	0
State Grants and Contracts	8,061,267	12,500,000	12,500,000	13,500,000	1,000,000	13,500,000
Charges, Fees, and Fines	7,050,173	6,039,130	6,039,130	6,150,097	110,967	6,150,202
Interest Income	4,163,504	1,111,000	1,111,000	761,000	(350,000)	761,000
<b>Total Revenues</b>	<b>\$322,345,047</b>	<b>\$286,220,130</b>	<b>\$286,220,130</b>	<b>\$331,682,381</b>	<b>\$45,462,251</b>	<b>\$332,181,658</b>
<b>Expenditures</b>						
Personnel	2,372,840	3,294,251	3,294,251	3,564,989	270,738	3,564,989
Fringe Benefits	853,169	993,713	993,713	1,176,647	182,934	1,245,330
Pension	746,119	872,781	872,781	959,174	86,393	983,442
Materials and Supplies	117,647	201,800	201,800	219,100	219,300	219,100
Services and Contractual Serv	1,083,679	1,105,286	1,105,286	1,317,879	212,593	1,317,879
Travel	32,523	66,500	66,500	66,500	0	66,500
Operating Expenses	53,132	108,673	108,673	109,743	1,070	116,277
Rentals	417,358	261,000	261,000	331,760	70,760	251,000
Other Charges	4,486	5,000	5,000	5,000	0	5,000
Capital	0	43,300	43,300	26,620	(16,680)	26,620
Non Capital Assets	14,944	82,000	82,000	99,500	17,500	42,500
<b>Total Expenditures</b>	<b>\$5,695,897</b>	<b>\$7,034,304</b>	<b>\$7,034,304</b>	<b>\$7,876,912</b>	<b>\$842,608</b>	<b>\$7,838,637</b>
<b>00230 Stadium &amp; Land Development</b>						
<b>729 Tourist Taxes</b>						
<b>Revenues</b>						
Taxes	7,041,745	10,454,375	10,454,375	6,108,727	(4,345,648)	7,941,345
Services and Contractual Serv	7,806	5,400	5,400	5,400	0	5,400
<b>Total Revenues</b>	<b>\$7,049,551</b>	<b>\$10,459,775</b>	<b>\$10,459,775</b>	<b>\$6,114,127</b>	<b>\$(4,345,648)</b>	<b>\$7,946,745</b>
<b>Expenditures</b>						
Services and Contractual Serv	134,870	178,635	178,635	178,233	(402)	178,233
Rentals	6,846,123	10,278,140	10,278,140	5,526,850	(4,751,290)	5,280,100
Other Charges	3,000	3,000	3,000	409,044	406,044	2,488,412
<b>Total Expenditures</b>	<b>\$6,983,993</b>	<b>\$10,459,775</b>	<b>\$10,459,775</b>	<b>\$6,114,127</b>	<b>\$(4,345,648)</b>	<b>\$7,946,745</b>
<b>00500 Delinq Tax-Unpledged Res</b>						
<b>254 Delinquent Tax Revolving</b>						
<b>Revenues</b>						
Taxes	(1,999,494)	5,070,000	5,070,000	4,171,040	(898,960)	4,178,894
Interest Income	522,925	170,800	170,800	170,000	(800)	170,000
Other Financing	0	28,749,449	28,749,449	0	(28,749,449)	0
<b>Total Revenues</b>	<b>\$(1,476,569)</b>	<b>\$33,990,249</b>	<b>\$33,990,249</b>	<b>\$4,341,040</b>	<b>\$(29,649,209)</b>	<b>\$4,348,894</b>
<b>Expenditures</b>						
Materials and Supplies	0	0	0	470,552	470,552	478,406
Services and Contractual Serv	2,816,706	3,015,249	3,015,249	2,715,249	(300,000)	2,715,249
Operating Expenses	149,787	111,200	111,200	111,200	0	111,200
Depreciation	66,352	19,788	19,788	19,788	0	19,788
Capital	0	327,012	327,012	200,000	(127,012)	200,000
Non Capital Assets	0	17,000	17,000	17,000	0	17,000
Residual Equity Transfer	19,492,674	0	0	807,251	807,251	807,251
Operating Transfers Out	17,408,250	30,500,000	30,500,000	0	(30,500,000)	0
<b>Total Expenditures</b>	<b>\$39,933,769</b>	<b>\$33,990,249</b>	<b>\$33,990,249</b>	<b>\$4,341,040</b>	<b>\$(29,649,209)</b>	<b>\$4,348,894</b>



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		FY 2019-2020 Actual	FY 2020-2021 Adopted Budget	FY 2020-2021 Amended Budget	FY 2021-2022 Adopted Budget	Increase / (Decrease) From Amended	FY 2022-2023 Projected Budget
<b>00501</b>	<b>Property Tax Forfeiture</b>						
<b>254</b>	<b>Property Tax Forfeiture</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	9,660,695	11,200,000	11,272,000	11,295,000	23,000	11,295,000
	Other Financing	0	0	0	1,680,176	1,680,176	1,629,636
	<b>Total Revenues</b>	<b>\$9,660,695</b>	<b>\$11,200,000</b>	<b>\$11,272,000</b>	<b>\$12,975,176</b>	<b>\$1,703,176</b>	<b>\$12,924,636</b>
	<b>Expenditures</b>						
	Personnel	1,576,206	2,109,100	2,109,100	2,295,619	186,519	2,295,619
	Fringe Benefits	(429,389)	550,948	550,948	622,425	71,477	655,910
	Pension	(845,250)	437,734	437,734	456,697	18,963	468,251
	Materials and Supplies	15,635	122,000	122,000	127,000	5,000	127,000
	Services and Contractual Serv	6,514,112	7,116,409	7,188,409	8,147,084	958,675	8,159,007
	Travel	7,819	11,000	11,000	11,000	0	11,000
	Operating Expenses	214,326	220,109	220,109	813,138	593,029	816,598
	Rentals	282,703	304,500	304,500	332,110	27,610	227,110
	Depreciation	8,062	11,400	11,400	11,400	0	11,400
	Capital	0	299,300	299,300	141,203	(158,097)	141,203
	Non Capital Assets	2,492	17,500	17,500	17,500	0	11,538
	<b>Total Expenditures</b>	<b>\$7,346,717</b>	<b>\$11,200,000</b>	<b>\$11,272,000</b>	<b>\$12,975,176</b>	<b>\$1,703,176</b>	<b>\$12,924,636</b>
<b>00534</b>	<b>Delinquent Tax Revolv - 2014</b>						
<b>254</b>	<b>Delinquent Tax Forfeiture - 2014</b>						
	<b>Revenues</b>						
	Other Financing	(851,718)	0	0	0	0	0
	<b>Total Revenues</b>	<b>\$(851,718)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>Expenditures</b>						
	Materials and Supplies	182	0	0	0	0	0
	Services and Contractual Serv	(851,718)	0	0	0	0	0
	<b>Total Expenditures</b>	<b>\$(851,536)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>





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<b>00535 Delinquent Tax Revolv - 2015</b>						
<b>254 Delinquent Tax Forfeiture - 2015</b>						
<b>Revenues</b>						
Taxes	862,641	0	0	0	0	0
<b>Total Revenues</b>	<b>\$862,641</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditures</b>						
Residual Equity Transfer	(20,344,392)	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$(20,344,392)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>00536 Delinquent Tax Revolv - 2016</b>						
<b>254 Delinquent Tax Forfeiture - 2016</b>						
<b>Revenues</b>						
Taxes	9,384,186	0	0	0	0	0
Interest Income	505,287	0	0	0	0	0
<b>Total Revenues</b>	<b>\$9,889,473</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditures</b>						
Materials and Supplies	4,846	0	0	0	0	0
Services and Contractual Serv	2,094,613	0	0	0	0	0
Operating Expenses	(4,768)	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$2,094,690</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>00537 Delinquent Tax Revolv - 2017</b>						
<b>254 Delinquent Tax Forfeiture - 2017</b>						
<b>Revenues</b>						
Taxes	20,836,599	0	0	0	0	0
Interest Income	502,115	0	0	0	0	0
<b>Total Revenues</b>	<b>\$21,338,713</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditures</b>						
Materials and Supplies	958,267	0	0	0	0	0
Services and Contractual Serv	10,057,064	0	0	0	0	0
Operating Expenses	2,010,058	0	0	0	0	0
Debt Service	473,473	0	0	0	0	0
Residual Equity Transfer	16,545,500	0	0	0	0	0
Operating Transfers Out	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$30,044,362</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



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<b>00538</b>	<b>Delinquent Tax Revolv - 2018</b>						
<b>254</b>	<b>Delinquent Tax Forfeiture - 2018</b>						
	<b>Revenues</b>						
	Taxes	13,764,694	2,262,500	2,262,500	0	(2,262,500)	0
	Licenses and Permits	0	495,000	495,000	0	(495,000)	0
	Interest Income	262,240	16,500	16,500	0	(16,500)	0
	Other Financing	0	8,057,333	8,057,333	0	(8,057,333)	0
	<b>Total Revenues</b>	<b>\$14,026,934</b>	<b>\$10,831,333</b>	<b>\$10,831,333</b>	<b>\$0</b>	<b>\$(10,831,333)</b>	<b>\$0</b>
	<b>Expenditures</b>						
	Materials and Supplies	0	395,000	395,000	0	(395,000)	0
	Services and Contractual Serv	2,760,882	7,586,333	7,586,333	0	(7,586,333)	0
	Operating Expenses	8,000	1,200,000	1,200,000	0	(1,200,000)	0
	Debt Service	1,457,901	1,650,000	1,650,000	0	(1,650,000)	0
	<b>Total Expenditures</b>	<b>\$4,226,783</b>	<b>\$10,831,333</b>	<b>\$10,831,333</b>	<b>\$0</b>	<b>\$(10,831,333)</b>	<b>\$0</b>
<b>00539</b>	<b>Delinquent Tax Revolv - 2019</b>						
<b>254</b>	<b>Delinquent Tax Forfeiture - 2019</b>						
	<b>Revenues</b>						
	Taxes	5,068,358	8,115,000	8,115,000	7,742,627	(372,373)	0
	Interest Income	6,340	27,500	27,500	6,875	(20,625)	0
	Other Financing	16,545,500	(4,252,500)	(4,252,500)	8,582,500	12,835,000	0
	<b>Total Revenues</b>	<b>\$21,620,198</b>	<b>\$3,890,000</b>	<b>\$3,890,000</b>	<b>\$16,332,002</b>	<b>\$12,442,002</b>	<b>\$0</b>
	<b>Expenditures</b>						
	Materials and Supplies	0	790,000	790,000	415,000	(375,000)	0
	Services and Contractual Serv	0	0	0	8,842,500	8,842,500	0
	Operating Expenses	0	0	0	1,200,000	1,200,000	0
	Debt Service	1,051,129	3,100,000	3,100,000	2,284,840	(815,160)	0
	Risidual Equity Transfer	0	0	0	3,589,662	3,589,662	0
	<b>Total Expenditures</b>	<b>\$1,051,129</b>	<b>\$3,890,000</b>	<b>\$3,890,000</b>	<b>\$16,332,002</b>	<b>\$12,442,002</b>	<b>\$0</b>
<b>00540</b>	<b>Delinquent Tax Revolv - 2020</b>						
<b>254</b>	<b>Delinquent Tax Forfeiture - 2020</b>						
	<b>Revenues</b>						
	Taxes	0	5,000,000	5,000,000	7,400,000	2,400,000	9,400,000
	Interest Income	0	50,000	50,000	10,000,000	9,950,000	10,000,000
	Other Financing	0	0	0	(2,820,000)	(2,820,000)	0
	<b>Total Revenues</b>	<b>\$0</b>	<b>\$5,050,000</b>	<b>\$5,050,000</b>	<b>\$14,580,000</b>	<b>\$9,530,000</b>	<b>\$19,400,000</b>
	<b>Expenditures</b>						
	Materials and Supplies	0	790,000	790,000	640,000	(150,000)	650,000
	Services and Contractual Serv	0	2,060,000	2,060,000	1,540,000	(520,000)	6,350,000
	Debt Service	0	2,200,000	2,200,000	12,400,000	10,200,000	12,400,000
	<b>Total Expenditures</b>	<b>\$0</b>	<b>\$5,050,000</b>	<b>\$5,050,000</b>	<b>\$14,580,000</b>	<b>\$9,530,000</b>	<b>\$19,400,000</b>
<b>00541</b>	<b>Delinquent Tax Revolv - 2021</b>						
<b>254</b>	<b>Delinquent Tax Forfeiture - 2021</b>						
	<b>Revenues</b>						
	Taxes	0	0	0	0	0	4,500,000
	<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,500,000</b>
	<b>Expenditures</b>						



*Wayne County*  
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**OFFICE OF THE COUNTY TREASURER**

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	FY 2019-2020 Actual	FY 2020-2021 Adopted Budget	FY 2020-2021 Amended Budget	FY 2021-2022 Adopted Budget	Increase / (Decrease) From Amended	FY 2022-2023 Projected Budget
Materials and Supplies	0	0	0	0	0	600,000
Services and Contractual Serv	0	0	0	0	0	1,600,000
Operating Expenses	0	0	0	0	0	800,000
Debt Service	0	0	0	0	0	1,500,000
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,500,000</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$404,464,966</b>	<b>\$361,641,487</b>	<b>\$361,713,487</b>	<b>\$386,024,726</b>	<b>\$24,311,239</b>	<b>\$381,301,933</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$76,181,412</b>	<b>\$82,455,661</b>	<b>\$82,527,661</b>	<b>\$62,219,257</b>	<b>\$(20,308,404)</b>	<b>\$56,958,912</b>
<b>GENERAL FUND SUBSIDY</b>	<b>\$(328,283,555)</b>	<b>\$(279,185,826)</b>	<b>\$(279,185,826)</b>	<b>\$(323,805,469)</b>	<b>\$(44,619,643)</b>	<b>\$(324,343,021)</b>



**NON-DEPARTMENTAL**

<i>Budget Summary All Funds</i>				
	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023
	Budget	Budget	Adopted	Projected
<b>Total Departmental Expenditures</b>	\$ 457,905,854	\$ 529,428,015	\$ 486,162,947	\$ 499,477,845
<b>Departmental Revenue</b>				
Federal Grants and Contracts	\$ -	\$ 38,079,930	\$ -	\$ -
State Grants and Contracts	66,151,312	58,903,585	64,480,000	64,480,000
Employee Contribution - Retirement	5,263	4,500	8,870	4,500
Charges, Fees, and Fines	76,661,835	75,192,815	83,884,038	89,761,926
Rents and Expense Recoveries	5,648,858	5,785,056	2,094,913	2,096,316
Other Financing	141,720,802	157,944,162	194,939,229	194,493,811
Operating Transfers In	43,217,322	84,155,493	26,834,758	33,262,057
<b>Total Revenue</b>	<b>\$ 334,647,842</b>	<b>\$ 421,316,616</b>	<b>\$ 373,494,008</b>	<b>\$ 384,098,610</b>
<b>General Fund General Purpose</b>	<b>\$ 123,258,012</b>	<b>\$ 108,111,399</b>	<b>\$ 112,668,939</b>	<b>\$ 115,379,235</b>

**MAJOR ACTIVITIES AND DESCRIPTIONS**

**FUND 101, ACTIVITY 925  
NON-DEPARTMENTAL**

This activity accounts for the County's general fund/ general purpose revenues, excluding property taxes and investment revenues. Appropriations include membership funding for various non-profit agencies, litigation claims and settlements, building rentals and funding earmarked to eliminate deficits as part of the County's deficit elimination plan.

**FUND 101, ACTIVITY 996  
GENERAL FUND TRANSFERS**

All General Fund transfers are budgeted in this activity. General Fund transfers in represent the transfer of funds from other funds to support general government operations. General Fund transfers out represent transfers from the general fund to other funds to support activities and operations specific to those funds.

**FUND 298, ACTIVITY 298  
COVID-19**

The Covid-19 Fund includes funding earmarked for Covid-19 related expenditures and revenues.

**FUND 256, ACTIVITY 925  
FISCAL STABILIZATION RESERVE**

The Fiscal Stabilization Reserve Fund includes funding earmarked for deficit elimination for various funds with accumulated deficits.

**FUND 257, ACTIVITY 925  
BUDGET STABILIZATION**

The Budget Stabilization Fund includes funding earmarked for times when revenue is disrupted or decreased in order for typical operations to continue.

**FUND 301, ACTIVITY 985  
GENERAL DEBT SERVICE**

The General Debt Service Fund includes principal and interest payments mainly for the Fiscal Stabilization Bonds and other Capital Improvement Bonds.

**FUND 302, ACTIVITY 985  
DEBT SERVICE-2018A JAIL PROJECT**

This fund is used to account for resources reserved for the debt service associated with the construction of a new criminal justice center.

**FUND 303, ACTIVITY 985  
DEBT SERVICE-DOWNRIVER COMMUNITIES**

This fund is used to account for resources reserved for the debt service relative to the judgement levy debt for downriver communities.

**FUND 304, ACTIVITY 985  
2020 REFUNDING**

This fund is established to service bonds that reduced debt burden from previous capital expenditures. This includes the bonds for the 2010 Jail project and the purchase of the Guardian Building.



**MAJOR ACTIVITIES AND DESCRIPTIONS** *continued*

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**FUND 401, ACTIVITY 401  
CAPITAL IMPROVEMENTS**

The fund is used for technology improvement; major equipment purchases both new and replacement; vehicle purchases; and various infrastructure improvements.

**FUND 467, ACTIVITY 467  
2018A JAIL CONSTRUCTION**

This fund is used to account for funding and costs of constructing a new criminal justice center.

**FUND 675, ACTIVITY 857  
LONG-TERM DISABILITY**

This fund is used to account for the accumulation and disbursement of resources related to long-term disability claims.

**FUND 676, ACTIVITY 865  
GENERAL HEALTH**

This fund is used to account for the accumulation and disbursement of resources related to employee health benefits.

**FUND 677, ACTIVITY 871  
SELF INSURANCE**

This fund is used to account for the accumulation and disbursement of resources related to worker's compensation claims.

**FUND 678, ACTIVITY 865  
GENERAL LIABILITY**

This fund is used to account for the accumulation and disbursement of resources related to general liability claims.

**IMPACT ON OPERATIONS**

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Overall, the operating expenditures were increased by \$6.54 million or 4.16% and concurrently, revenues increased by \$24.75 million or 20%. The growth in expenditures had no major impact on operations because there was sufficient growth in revenues.

The additional revenue was used to fund expenditures such increased healthcare, pension and other operational costs throughout the County.



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**NON DEPARTMENTAL**

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		<u>FY 2019-2020</u>	<u>FY 2020-2021</u>	<u>FY 2020-2021</u>	<u>FY 2021-2022</u>	<u>Increase /</u>	<u>FY 2022-2023</u>	
		<u>Actual</u>	<u>Adopted Budget</u>	<u>Amended Budget</u>	<u>Adopted Budget</u>	<u>(Decrease) From</u>	<u>Projected Budget</u>	
							<u>Amended</u>	
<b>00101</b>	<b>General Fund</b>							
<b>172</b>	<b>Pinnacle Aeropark</b>							
	<b>Revenues</b>							
	Charges, Fees, and Fines	642,126	2,861,680	2,861,680	3,957,462	1,095,782	3,995,046	
	Charges, Fees, and Fines	2,433,341	0	0	0	0	0	
	<b>Total Revenues</b>	<b>\$3,075,467</b>	<b>\$2,861,680</b>	<b>\$2,861,680</b>	<b>\$3,957,462</b>	<b>\$1,095,782</b>	<b>\$3,995,046</b>	
	<b>Expenditures</b>							
	Services and Contractual Serv	36,246	25,397	25,397	33,806	8,409	33,807	
	Operating Transfers Out	2,949,031	2,836,283	2,836,283	3,923,656	1,087,373	3,961,239	
	<b>Total Expenditures</b>	<b>\$2,985,277</b>	<b>\$2,861,680</b>	<b>\$2,861,680</b>	<b>\$3,957,462</b>	<b>\$1,095,782</b>	<b>\$3,995,046</b>	
<b>00101</b>	<b>General Fund</b>							
<b>925</b>	<b>Non-Departmental</b>							
	<b>Revenues</b>							
	Taxes	62,399	0	0	0	0	0	
	State Grants and Contracts	52,014,396	51,553,585	51,553,585	64,480,000	12,926,415	64,480,000	
	Charges, Fees, and Fines	6,694,722	7,428,215	7,428,215	7,198,687	(229,528)	7,202,083	
	Interest Income	53,943	0	0	0	0	0	
	Rents and Expense Recoveries	197,076	197,076	197,076	198,877	1,801	198,877	
	Other Revenue	4,650,000	0	0	0	0	0	
	Other Financing	8,818,034	1,401,348	1,401,348	6,433,460	5,032,112	6,433,460	
	Operating Transfers In	18,158,250	31,250,000	31,250,000	750,000	(30,500,000)	750,000	
	<b>Total Revenues</b>	<b>\$90,648,820</b>	<b>\$91,830,224</b>	<b>\$91,830,224</b>	<b>\$79,061,024</b>	<b>\$(12,769,200)</b>	<b>\$79,064,420</b>	
	<b>Expenditures</b>							
	Materials and Supplies	205,000	257,000	257,000	257,000	0	257,000	
	Services and Contractual Service	3,333,160	4,928,435	4,961,748	3,967,582	(994,166)	3,967,582	
	Operating Expenses	618,103	3,651,415	3,651,415	1,076,415	(2,575,000)	4,651,682	
	Rentals	17,777,987	17,616,938	17,616,938	0	(17,616,938)	0	
	Other Charges	15,391,471	13,134,204	13,134,204	14,353,891	1,219,687	12,918,204	
	Operating Transfers Out	14,134,330	14,674,513	14,674,513	24,869,862	10,195,349	28,831,201	
	<b>Total Expenditures</b>	<b>\$51,460,052</b>	<b>\$54,262,505</b>	<b>\$54,295,818</b>	<b>\$44,524,750</b>	<b>\$(9,771,068)</b>	<b>\$50,625,669</b>	
<b>00101</b>	<b>General Fund</b>							
<b>996</b>	<b>General Fund Transfers</b>							
	<b>Expenditures</b>							
	Operating Transfers Out	169,400,043	145,679,118	145,549,118	147,205,213	1,656,095	143,817,986	
	<b>Total Expenditures</b>	<b>\$169,400,043</b>	<b>\$145,679,118</b>	<b>\$145,549,118</b>	<b>\$147,205,213</b>	<b>\$1,656,095</b>	<b>\$143,817,986</b>	



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**NON DEPARTMENTAL**

**Financial Report**

		<u>FY 2019-2020</u> <u>Actual</u>	<u>FY 2020-2021</u> <u>Adopted Budget</u>	<u>FY 2020-2021</u> <u>Amended Budget</u>	<u>FY 2021-2022</u> <u>Adopted Budget</u>	<u>Increase /</u> <u>(Decrease) From</u> <u>Amended</u>	<u>FY 2022-2023</u> <u>Projected Budget</u>
<b>00298</b>	<b>COVID-19</b>						
<b>298</b>	<b>Covid-19</b>						
	<b>Revenues</b>						
	Federal Grants and Contracts	131,683,681	38,079,930	108,252,338	0	(108,252,338)	0
	State Grants and Contracts	460,909	7,350,000	11,582,250	0	(11,582,250)	0
	Other Financing	0	0	58,007	58,007	0	58,007
	Operating Transfers In	50,553,832	31,747,343	2,166,261	0	(2,166,261)	0
	<b>Total Revenues</b>	<b>\$182,698,422</b>	<b>\$77,177,273</b>	<b>\$122,058,856</b>	<b>\$58,007</b>	<b>\$(122,000,849)</b>	<b>\$58,007</b>
	<b>Expenditures</b>						
	Personnel	50,410,574	17,397,856	17,397,856	0	(17,397,856)	0
	Fringe Benefits	13,733,839	6,373,289	6,373,289	0	(6,373,289)	0
	Pension	12,713,019	5,532,483	5,532,483	0	(5,532,483)	0
	Materials and Supplies	1,578,474	687,998	885,694	58,007	(827,687)	58,007
	Services and Contractual Service	5,481,796	4,715,036	38,077,004	0	(38,077,004)	0
	Operating Expenses	1,621,305	68,824	68,824	0	(68,824)	0
	Other Charges	45,053,738	42,310,787	52,793,837	0	(52,793,837)	0
	Non Capital Assets	457,714	91,000	929,869	0	(929,869)	0
	<b>Total Expenditures</b>	<b>\$131,050,458</b>	<b>\$77,177,273</b>	<b>\$122,058,856</b>	<b>\$58,007</b>	<b>\$(122,000,849)</b>	<b>\$58,007</b>
<b>00301</b>	<b>General Debt Service</b>						
<b>985</b>	<b>Debt Service</b>						
	<b>Revenues</b>						
	Rents and Expense Recoveries	5,451,782	5,587,980	5,587,980	1,896,036	(3,691,944)	1,897,439
	Other Financing	0	0	273,883,000	0	(273,883,000)	0
	Operating Transfers In	4,220,913	1,817,500	12,401,500	1,813,557	(10,587,943)	1,801,857
	<b>Total Revenues</b>	<b>\$9,672,695</b>	<b>\$7,405,480</b>	<b>\$291,872,480</b>	<b>\$3,709,593</b>	<b>\$(288,162,887)</b>	<b>\$3,699,296</b>
	<b>Expenditures</b>						
	Debt Service	9,062,951	6,905,480	71,018,480	3,209,593	(67,808,887)	3,199,296
	Operating Transfers	500,000	500,000	220,854,000	500,000	(220,354,000)	500,000
	<b>Total Expenditures</b>	<b>\$9,562,951</b>	<b>\$7,405,480</b>	<b>\$291,872,480</b>	<b>\$3,709,593</b>	<b>\$(288,162,887)</b>	<b>\$3,699,296</b>
<b>00302</b>	<b>General Debt Service</b>						
<b>985</b>	<b>Debt Service</b>						
	<b>Revenues</b>						
	Other Financing	0	0	(33,770,000)	0	33,770,000	0
	Interest Income	34,358	0	0	0	0	0
	Operating Transfers In	13,482,131	13,590,650	54,360,650	13,590,650	(40,770,000)	18,900,650
	<b>Total Revenues</b>	<b>\$13,516,488</b>	<b>\$13,590,650</b>	<b>\$20,590,650</b>	<b>\$13,590,650</b>	<b>\$(7,000,000)</b>	<b>\$18,900,650</b>
	<b>Expenditures</b>						
	Debt Service	13,589,900	13,590,650	13,590,650	13,590,650	0	18,900,650
	Residual Equity Transfers	0	0	0	0	0	0
	<b>Total Expenditures</b>	<b>\$13,589,900</b>	<b>\$13,590,650</b>	<b>\$13,590,650</b>	<b>\$13,590,650</b>	<b>\$0</b>	<b>\$18,900,650</b>



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**NON DEPARTMENTAL**

**Financial Report**

		FY 2019-2020 Actual	FY 2020-2021 Adopted Budget	FY 2020-2021 Amended Budget	FY 2021-2022 Adopted Budget	Increase / (Decrease) From Amended	FY 2022-2023 Projected Budget
<b>00303</b>	<b>General Debt Service</b>						
<b>985</b>	<b>Debt Service</b>						
	<b>Revenues</b>						
	Rents and Expense Recoveries	0	0	0	0	0	0
	Other Financing	0	0	0	0	0	0
	Local Grants and Contracts	5,158,591	1,251,075	1,251,075	1,252,200	1,125	0
	Charges, Fees, and Fines	0	0	0	0	0	0
	Operating Transfers In	0	0	0	0	0	0
	<b>Total Revenues</b>	<b>\$5,158,591</b>	<b>\$1,251,075</b>	<b>\$1,251,075</b>	<b>\$1,252,200</b>	<b>\$1,125</b>	<b>\$0</b>
	<b>Expenditures</b>						
	Debt Service	1,252,825	1,251,075	1,251,075	1,252,200	1,125	0
	Residual Equity Transfers	0	0	0	0	0	0
	<b>Total Expenditures</b>	<b>\$1,252,825</b>	<b>\$1,251,075</b>	<b>\$1,251,075</b>	<b>\$1,252,200</b>	<b>\$1,125</b>	<b>\$0</b>
<b>00304</b>	<b>General Debt Service</b>						
<b>985</b>	<b>Debt Service</b>						
	<b>Revenues</b>						
	Operating Transfers In	0	0	0	9,930,551	9,930,551	11,059,550
	<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,930,551</b>	<b>\$9,930,551</b>	<b>\$11,059,550</b>
	<b>Expenditures</b>						
	Debt Service	0	0	0	9,930,551	9,930,551	11,059,550
	<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,930,551</b>	<b>\$9,930,551</b>	<b>\$11,059,550</b>
<b>00401</b>	<b>Capital Programs</b>						
<b>401</b>	<b>Capital Programs</b>						
	<b>Revenues</b>						
	Other Financing	0	0	350,210	4,300,210	3,950,000	4,300,210
	Interest Income	222,594	0	0	0	0	0
	Operating Transfers In	15,000,000	5,000,000	5,000,000	0	(5,000,000)	0
	<b>Total Revenues</b>	<b>\$15,222,594</b>	<b>\$5,000,000</b>	<b>\$5,350,210</b>	<b>\$4,300,210</b>	<b>\$(1,050,000)</b>	<b>\$4,300,210</b>
	<b>Expenditures</b>						
	Capital	726,987	5,000,000	5,350,210	4,300,210	(1,050,000)	4,300,210
	Non Capital Assets	176,003	0	0	0	0	0
	<b>Total Expenditures</b>	<b>\$902,989</b>	<b>\$5,000,000</b>	<b>\$5,350,210</b>	<b>\$4,300,210</b>	<b>\$(1,050,000)</b>	<b>\$4,300,210</b>
<b>00467</b>	<b>Capital Programs</b>						
<b>401</b>	<b>Capital Programs</b>						
	<b>Revenues</b>						
	Other Financing	0	155,228,700	183,428,700	183,428,700	0	183,428,700
	Interest Income	2,741,531	0	0	0	0	0
	Operating Transfers In	9,036,438	750,000	750,000	750,000	0	750,000
	<b>Total Revenues</b>	<b>\$11,777,969</b>	<b>\$155,978,700</b>	<b>\$184,178,700</b>	<b>\$184,178,700</b>	<b>\$0</b>	<b>\$184,178,700</b>
	<b>Expenditures</b>						
	Services and Contractual Serv	0	250,000	250,000	250,000	0	250,000
	Other Charges	400	375,000	28,575,000	28,575,000	0	28,575,000
	Capital	138,154,008	155,353,700	155,353,700	155,353,700	0	155,353,700
	<b>Total Expenditures</b>	<b>\$138,154,408</b>	<b>\$155,978,700</b>	<b>\$184,178,700</b>	<b>\$184,178,700</b>	<b>\$0</b>	<b>\$184,178,700</b>





**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

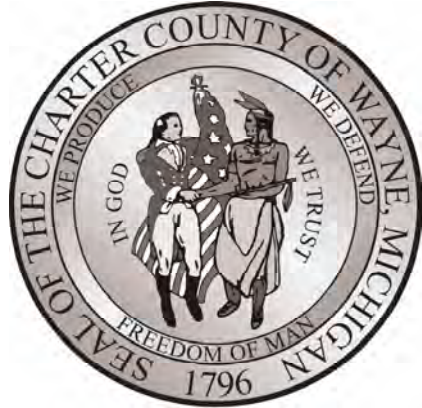
**NON DEPARTMENTAL**

**Financial Report**

		FY 2019-2020 Actual	FY 2020-2021 Adopted Budget	FY 2020-2021 Amended Budget	FY 2021-2022 Adopted Budget	Increase / (Decrease) From Amended	FY 2022-2023 Projected Budget
<b>00675</b>	<b>Long Term Disability Fund</b>						
<b>857</b>	<b>Long Term Disability</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	988,891	1,275,412	1,275,412	1,984,660	709,248	2,022,301
	<b>Total Revenues</b>	<b>\$988,891</b>	<b>\$1,275,412</b>	<b>\$1,275,412</b>	<b>\$1,984,660</b>	<b>\$709,248</b>	<b>\$2,022,301</b>
	<b>Expenditures</b>						
	Services and Contractual Serv	22,179	101,836	101,836	118,066	16,230	119,180
	Operating Expenses	1,536,370	1,138,576	1,138,576	1,624,426	485,850	1,624,426
	Other Charges Other Charges	0	35,000	35,000	242,168	207,168	278,695
	<b>Total Expenditures</b>	<b>\$1,558,549</b>	<b>\$1,275,412</b>	<b>\$1,275,412</b>	<b>\$1,984,660</b>	<b>\$709,248</b>	<b>\$2,022,301</b>
<b>00676</b>	<b>Health Fund</b>						
<b>865</b>	<b>Health And Liability Insurance</b>						
	<b>Revenues</b>						
	Employee Contribution - Retir	2,961	4,500	4,500	8,870	4,370	4,500
	Charges, Fees, and Fines	56,549,822	59,233,045	59,233,045	64,968,296	5,735,251	70,302,436
	<b>Total Revenues</b>	<b>\$56,552,784</b>	<b>\$59,237,545</b>	<b>\$59,237,545</b>	<b>\$64,977,166</b>	<b>\$5,739,621</b>	<b>\$70,306,936</b>
	<b>Expenditures</b>						
	Services and Contractual Serv	421,721	415,941	415,941	534,773	118,832	577,925
	Operating Expenses	53,183,916	58,628,504	58,628,504	64,442,393	5,813,889	69,729,011
	Other Charges	165,158	193,100	193,100	0	(193,100)	0
	<b>Total Expenditures</b>	<b>\$53,770,795</b>	<b>\$59,237,545</b>	<b>\$59,237,545</b>	<b>\$64,977,166</b>	<b>\$5,739,621</b>	<b>\$70,306,936</b>
<b>00677</b>	<b>Worker Compensation Self Insur</b>						
<b>871</b>	<b>Workers Compensation</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	1,793,716	2,385,180	2,385,180	4,178,400	1,793,220	4,187,193
	Other Financing	0	690,911	690,911	(701,275)	(1,392,186)	(711,794)
	<b>Total Revenues</b>	<b>\$1,793,716</b>	<b>\$3,076,091</b>	<b>\$3,076,091</b>	<b>\$3,477,125</b>	<b>\$401,034</b>	<b>\$3,475,399</b>
	<b>Expenditures</b>						
	Services and Contractual Serv	268,600	517,197	517,197	840,888	323,691	999,619
	Operating Expenses	2,264,734	2,558,894	2,558,894	2,636,237	77,343	2,475,780
	<b>Total Expenditures</b>	<b>\$2,533,334</b>	<b>\$3,076,091</b>	<b>\$3,076,091</b>	<b>\$3,477,125</b>	<b>\$401,034</b>	<b>\$3,475,399</b>
<b>00678</b>	<b>General Liability Fund</b>						
<b>865</b>	<b>Health And Liability Insurance</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	1,943,624	2,009,283	2,009,283	1,596,533	(412,750)	2,052,867
	Other Financing	0	623,203	623,203	1,420,127	796,924	985,228
	<b>Total Revenues</b>	<b>\$1,943,624</b>	<b>\$2,632,486</b>	<b>\$2,632,486</b>	<b>\$3,016,660</b>	<b>\$384,174</b>	<b>\$3,038,095</b>
	<b>Expenditures</b>						
	Services and Contractual Serv	49,664	256,502	256,502	300,798	44,296	301,845
	Operating Expenses	2,413,429	2,375,984	2,375,984	2,715,862	339,878	2,736,250
	<b>Total Expenditures</b>	<b>\$2,463,092</b>	<b>\$2,632,486</b>	<b>\$2,632,486</b>	<b>\$3,016,660</b>	<b>\$384,174</b>	<b>\$3,038,095</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>		<b>\$393,050,060</b>	<b>\$421,316,616</b>	<b>\$786,215,409</b>	<b>\$373,494,008</b>	<b>\$(412,721,401)</b>	<b>\$384,098,610</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>		<b>\$578,684,674</b>	<b>\$529,428,015</b>	<b>\$887,230,121</b>	<b>\$486,162,947</b>	<b>\$(401,067,174)</b>	<b>\$499,477,845</b>
<b>GENERAL FUND SUBSIDY</b>		<b>\$185,634,613</b>	<b>\$108,111,399</b>	<b>\$101,014,712</b>	<b>\$112,668,939</b>	<b>\$11,654,227</b>	<b>\$115,379,235</b>



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*Wayne County Government  
Adopted Budget 2021 - 2022  
and Projected Fiscal Year 2022-2023*

**2021-2022  
PROPOSED APPROPRIATIONS  
ORDINANCE BUDGET**



**Enrolled Ordinance**

No. 2021-548

INTRODUCED BY COMMISSIONER(S) VARGA

**AN ORDINANCE TO MAKE APPROPRIATIONS FOR CERTAIN COUNTY DEPARTMENTS AND AGENCIES AND PROGRAMS; FOR THE PURPOSE OF PROVIDING SERVICES TO THE RESIDENT PUBLIC AND TO COMPLY WITH THE COUNTY CHARTER AND PUBLIC ACT 2 OF 1968, AS AMENDED; TO PROVIDE FOR THE DISPOSITION OF FEES AND OTHER REVENUES RECEIVED BY THE VARIOUS AGENCIES OF THE COUNTY AND TO ADOPT A COMPREHENSIVE BUDGET FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2022.**

**IT IS HERE BY ORDAINED BY THE PEOPLE OF THE CHARTER COUNTY OF WAYNE:**

**SECTION 1. There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the General Fund (Fund 101)**

Account		Appropriation Sources:	Appropriation Uses:
	<b>LEGISLATIVE FUNCTIONS</b>		
	<b>County Commission</b>		
600	Charges, Fees, and Fines General Fund / General Purpose	\$ 1,539,687 9,083,520	
	<b>Total Sources</b>	<b>\$ 10,623,207</b>	
701	Personnel		\$ 4,629,916
714	Fringe Benefits		1,382,117
725	Pension		1,024,267
726	Materials and Supplies		432,750
800	Services and Contractual Serv		2,124,641
860	Travel		245,250
862	Operating Expenses		57,249
941	Rentals		496,567
950	Other Charges		106,800
970	Capital		5,400
980	Non Capital Assets		118,250
	<b>Total Uses</b>		<b>\$ 10,623,207</b>
	<b>TOTAL LEGISLATIVE FUNCTIONS</b>	<b>\$ 10,623,207</b>	<b>\$ 10,623,207</b>

(1) Consistent with the state-required chart of accounts, generally accepted accounting principles and cost accounting principles, and pursuant to sound financial management practices; with the consent and at the request of the Auditor General; in such a manner as the function of the Auditor General may be appropriately charged against and its costs fully recovered from the several major line and support functions and activities of the county by an indirect cost allocation system, the Chief Financial Officer shall as a matter of fundamental fiscal policy assure that the indirect cost allocation plans which are developed for the current and future years support this articulated policy objective. The Auditor General shall carefully record and document all services performed by their office on a sound cost-accounting basis in order to support the chargeback formula for services provided by their office, and shall endeavor to commit at least 85% of the annual services of the office to independent internal audit work to be performed in accordance with Government Auditing Standards as issued by the United States Comptroller General.

(2) In order to improve oversight, budgetary integrity, and timely decision-making, the County Executive's constituency-relations staff shall maintain direct and continuing efforts to communicate with each commissioner on a monthly basis regarding all programs and events, which impact the citizens of his or her district. If these timely communications are not forthcoming, the Committee on Ways and Means shall schedule a review and consider why the funds, which have been appropriated for this purpose, should not be deleted.

(3) The Office of the Auditor General shall report on the status of all sensitive issues to the committees of Ways & Means and Audit.



*Wayne County*  
*Adopted Budget 2021-2022 and Projected 2022-2023*

**Enrolled Ordinance No. 2021-548**

Account		Appropriation Sources:	Appropriation Uses:
	<b>JUDICIAL FUNCTIONS</b>		
	<b>Third Circuit Court</b>		
	General Fund / General Purpose	\$ 15,586,112	
	<b>Total Sources</b>	<b>\$ 15,586,112</b>	
800	Services and Contractual Serv		\$ 7,974,937
999	Operating Transfers Out		7,611,175
	<b>Total Uses</b>		<b>\$ 15,586,112</b>
	<b>TOTAL JUDICIAL FUNCTIONS</b>	<b>\$ 15,586,112</b>	<b>\$ 15,586,112</b>
	<b>GENERAL GOVERNMENT FUNCTIONS</b>		
	<b>Adult Probation &amp; Alternative Workforce</b>		
	General Fund / General Purpose	\$ 1,911,700	
	<b>Total Sources</b>	<b>\$ 1,911,700</b>	
726	Materials and Supplies		\$ 67,000
800	Services and Contractual Serv		106,100
862	Operating Expenses		142,000
941	Rentals		1,596,000
950	Other Charges		600
	<b>Total Uses</b>		<b>\$ 1,911,700</b>
	<b>County Executive</b>		
600	Charges, Fees, and Fines	\$ 4,675,022	
	General Fund / General Purpose	1,666,418	
	<b>Total Sources</b>	<b>\$ 6,341,440</b>	
701	Personnel		\$ 2,778,657
714	Fringe Benefits		940,504
725	Pension		729,429
726	Materials and Supplies		28,974
800	Services and Contractual Serv		1,286,379
860	Travel		39,800
862	Operating Expenses		28,049
941	Rentals		161,130
950	Other Charges		347,518
980	Non Capital Assets		1,000
	<b>Total Uses</b>		<b>\$ 6,341,440</b>
	<b>Land Bank Administration</b>		
600	Charges, Fees, and Fines	\$ 1,247,902	
	<b>Total Sources</b>	<b>\$ 1,247,902</b>	
701	Personnel		\$ 514,163
714	Fringe Benefits		180,584
725	Pension		138,901
726	Materials and Supplies		5,500
800	Services and Contractual Serv		335,317
860	Travel		5,500
862	Operating Expenses		4,253
941	Rentals		32,021
950	Other Charges		28,837
980	Non Capital Assets		2,826
	<b>Total Uses</b>		<b>\$ 1,247,902</b>



*Wayne County*  
*Adopted Budget 2021-2022 and Projected 2022-2023*

**Enrolled Ordinance No. 2021-548**

Account		Appropriation Sources:	Appropriation Uses:
<b>Pinnacle Aeropark</b>			
600	Charges, Fees, and Fines	\$ 3,957,462	
	<b>Total Sources</b>	<b>\$ 3,957,462</b>	
800	Services and Contractual Serv		\$ 33,806
999	Operating Transfers Out		3,923,656
	<b>Total Uses</b>		<b>\$ 3,957,462</b>
<b>Economic Development</b>			
600	Charges, Fees, and Fines	\$ 24,322	
699	Operating Transfers In	2,708,760	
	<b>Total Sources</b>	<b>\$ 2,733,082</b>	
701	Personnel		\$ 1,230,084
714	Fringe Benefits		430,538
725	Pension		332,324
726	Materials and Supplies		13,200
800	Services and Contractual Serv		445,857
860	Travel		26,400
862	Operating Expenses		8,526
941	Rentals		71,370
950	Other Charges		167,283
980	Non Capital Assets		7,500
	<b>Total Uses</b>		<b>\$ 2,733,082</b>
<b>County Elections</b>			
600	Charges, Fees, and Fines	\$ 96,028	
	General Fund / General Purpose	2,715,533	
	<b>Total Sources</b>	<b>\$ 2,811,561</b>	
701	Personnel		\$ 822,921
714	Fringe Benefits		206,554
725	Pension		156,156
726	Materials and Supplies		765,800
800	Services and Contractual Serv		739,658
860	Travel		2,188
862	Operating Expenses		22,820
941	Rentals		53,394
950	Other Charges		5,770
980	Non Capital Assets		36,300
	<b>Total Uses</b>		<b>\$ 2,811,561</b>
<b>Management &amp; Budget - Assessment</b>			
580	Local Grants and Contracts	\$ 2,500	
	General Fund / General Purpose	2,570,743	
	<b>Total Sources</b>	<b>\$ 2,573,243</b>	
701	Personnel		\$ 712,694
714	Fringe Benefits		252,343
725	Pension		192,068
726	Materials and Supplies		41,700
800	Services and Contractual Serv		1,200,512
860	Travel		10,500
862	Operating Expenses		8,311
941	Rentals		22,847
980	Non Capital Assets		132,268
	<b>Total Uses</b>		<b>\$ 2,573,243</b>



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**Enrolled Ordinance No. 2021-548**

Account		Appropriation Sources:	Appropriation Uses:
<b>M &amp; B Support Services</b>			
600	Charges, Fees, and Fines	\$ 33,888,184	
	<b>Total Sources</b>	<b>\$ 33,888,184</b>	
701	Personnel		\$ 8,552,374
714	Fringe Benefits		2,569,957
725	Pension		2,045,925
726	Materials and Supplies		213,992
800	Services and Contractual Serv		17,037,758
860	Travel		160,681
862	Operating Expenses		1,184,221
941	Rentals		525,450
950	Other Charges		1,486,653
970	Capital		5,500
980	Non Capital Assets		105,673
	<b>Total Uses</b>		<b>\$ 33,888,184</b>
<b>Corporation Counsel</b>			
600	Charges, Fees, and Fines	\$ 10,933,261	
	<b>Total Sources</b>	<b>\$ 10,933,261</b>	
701	Personnel		\$ 4,386,632
714	Fringe Benefits		1,488,570
725	Pension		1,150,697
726	Materials and Supplies		70,300
800	Services and Contractual Serv		1,376,473
860	Travel		44,000
862	Operating Expenses		50,462
941	Rentals		288,891
950	Other Charges		1,854,815
980	Non Capital Assets		222,421
	<b>Total Uses</b>		<b>\$ 10,933,261</b>
<b>County Clerk</b>			
450	Licenses and Permits	\$ 963,864	
501	Federal Grants and Contracts	363,899	
600	Charges, Fees, and Fines	4,258,604	
664	Interest Income	30,235	
	General Fund / General Purpose	2,460,333	
	<b>Total Sources</b>	<b>\$ 8,076,935</b>	
701	Personnel		\$ 2,650,616
714	Fringe Benefits		910,688
725	Pension		697,327
726	Materials and Supplies		320,503
800	Services and Contractual Serv		2,699,813
860	Travel		26,540
862	Operating Expenses		351,964
941	Rentals		345,313
950	Other Charges		31,300
980	Non Capital Assets		42,871
	<b>Total Uses</b>		<b>\$ 8,076,935</b>
<b>County Clerk - Court Services</b>			
597	Interest and Dividends	\$ 67,430	
600	Charges, Fees, and Fines	19,286,176	
664	Interest Income	86,163	
	<b>Total Sources</b>	<b>\$ 19,439,769</b>	



*Wayne County*  
*Adopted Budget 2021-2022 and Projected 2022-2023*

**Enrolled Ordinance No. 2021-548**

Account	Appropriation Sources:	Appropriation Uses:
701 Personnel		\$ 10,255,451
714 Fringe Benefits		3,480,390
725 Pension		2,713,273
726 Materials and Supplies		166,720
800 Services and Contractual Serv		2,303,454
860 Travel		47,200
862 Operating Expenses		80,295
941 Rentals		378,486
950 Other Charges		4,300
980 Non Capital Assets		10,200
<b>Total Uses</b>		<b>\$ 19,439,769</b>
<b>Human Resources</b>		
600 Charges, Fees, and Fines	\$ 6,116,310	
<b>Total Sources</b>	<b>\$ 6,116,310</b>	
701 Personnel		\$ 2,190,551
714 Fringe Benefits		744,058
725 Pension		569,065
726 Materials and Supplies		14,000
800 Services and Contractual Serv		1,153,512
860 Travel		14,300
862 Operating Expenses		701,850
941 Rentals		170,742
950 Other Charges		555,232
980 Non Capital Assets		3,000
<b>Total Uses</b>		<b>\$ 6,116,310</b>
<b>Prosecuting Attorney</b>		
501 Federal Grants and Contracts	\$ 2,409,935	
539 State Grants and Contracts	1,140,618	
580 Local Grants and Contracts	225,363	
600 Charges, Fees, and Fines	830,000	
General Fund / General Purpose	47,669,630	
<b>Total Sources</b>	<b>\$ 52,275,546</b>	
701 Personnel		\$ 26,837,835
714 Fringe Benefits		8,263,771
725 Pension		6,454,322
726 Materials and Supplies		497,844
800 Services and Contractual Serv		7,075,152
860 Travel		235,803
862 Operating Expenses		186,268
941 Rentals		134,300
950 Other Charges		7,968
970 Capital Assets		196,000
980 Non Capital Assets		1,934,377
999 Operating Transfers Out		451,906
		<b>\$ 52,275,546</b>
<b>Register of Deeds</b>		
600 Charges, Fees, and Fines	\$ 8,363,422	
<b>Total Sources</b>	<b>\$ 8,363,422</b>	





**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**Enrolled Ordinance No. 2021-548**

Account		Appropriation Sources:	Appropriation Uses:
701	Personnel		\$ 2,973,265
714	Fringe Benefits		1,045,273
725	Pension		708,258
726	Materials and Supplies		69,200
800	Services and Contractual Serv		2,836,781
860	Travel		34,000
862	Operating Expenses		68,619
941	Rentals		568,310
950	Other Charges		14,716
980	Non Capital Assets		45,000
	<b>Total Uses</b>		<b>\$ 8,363,422</b>
 <b>R of D Remonumentation Grant</b>			
539	State Grants and Contracts	\$ 678,600	
	<b>Total Sources</b>	<b>\$ 678,600</b>	
701	Personnel		\$ 15,000
714	Fringe Benefits		5,609
725	Pension		4,091
726	Materials and Supplies		5,000
800	Services and Contractual Serv		648,795
862	Operating Expenses		105
	<b>Total Uses</b>		<b>\$ 678,600</b>
 <b>Treasurer</b>			
600	Charges, Fees, and Fines	\$ 6,150,097	
	General Fund / General Purpose	1,726,815	
	<b>Total Sources</b>	<b>\$ 7,876,912</b>	
701	Personnel		\$ 3,564,989
714	Fringe Benefits		1,176,647
725	Pension		959,174
726	Materials and Supplies		219,100
800	Services and Contractual Serv		1,317,879
860	Travel		66,500
862	Operating Expenses		109,743
941	Rentals		331,760
950	Other Charges		5,000
970	Capital		26,620
980	Non Capital Assets		99,500
	<b>Total Uses</b>		<b>\$ 7,876,912</b>
 <b>TOTAL GENERAL GOVERNMENT FUNCTIONS</b>		 <b>\$ 169,225,329</b>	 <b>\$ 169,225,329</b>

(1) The County Treasurer shall take pro-active measures to assure that senior citizens, as well as other Wayne County residents, do not lose their homes as a result of delinquent property taxes. The County Treasurer may make individual payment arrangements within his discretion. The Treasurer shall report to the Committee on Government Operations by no later than November 1, 2021 on all measures taken and programs implemented. The report should also include the number of defaults on payment plans arranged by the Treasurer. The report needs to be formally submitted on elected official letterhead.

(2) The County Treasurer shall continue to take steps in achieving each of the below objectives:

- (a) To avoid displacing tenants of tax delinquent properties by assuring that they receive notice of sale, and a preferred opportunity to purchase the tax title;
- (b) Collaborate with the Register of Deeds to improve the accuracy of land records involved in tax collection;
- (c) Explore the use of electronic fund transfer as a means to maximize revenue investment and to service customers; and
- (d) Develop a program to ensure that payments made are applied to arrearage debts before current obligations.



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- (3) The County Treasurer shall provide a report on legal cases comparing the results from FY 19-20 to FY 20-21. The report shall include the number of cases pending, the number of cases dismissed and the number of cases settled with the settlement amounts. The office shall report to the Committee on Government Operations no later than December 1, 2021. The report needs to be formally submitted on elected official letterhead.
- (4) The County Treasurer shall provide a surplus analysis report on the Delinquent Tax Revolving Funds. The report should compute a surplus analysis to determine if there exists a surplus capable of being transferred to the General Fund. The surplus analysis shall start with fund balances under the control of the County Treasurer and then deduct all required or justifiable reserves or assignments of fund balance, all amounts reserve as a result of DTAN pledges, and any working capital needs, resulting and ending in funds that may be transferred to the County general fund as surplus. The office shall report to the Committee on Ways and Means no later than November 1, 2021. The report needs to be formally submitted on elected official letterhead.
- (5) The County Treasurer shall report no later than December 1, 2021 to the Committee on Ways and Means on Stadium Tax collection efforts comparing the results FY 19-20 to FY 20-21. The report needs to be formally submitted on elected official letterhead.
- (6) The County Treasurer shall report no later than November 1, 2021 comparing the results from the 2019 to 2020 Auction proceeds to the Committee on Ways and Means. The report needs to be formally submitted on elected official letterhead.
- (7) The County Treasurer should analyze and report the impact from the June 2020 Michigan Supreme Court opinion and other court opinions (regarding surplus proceeds from Delinquent taxes) will have on the DTRF funds and provide on the DTRF disbursements to the General Fund for the current fiscal year. The Office shall report to the Committee on Ways and Means no later than December 1, 2021. The report needs to be formally submitted on elected official letterhead.
- (8) The County Treasurer shall provide an analysis of the impact foreclosure exemptions will have on the Delinquent Tax Revolving Fund, including the effect on amounts that could be transferred to the General Fund. The Office shall report to the Committee on Ways and Means no later than December 1, 2021.
- (9) The County Clerk and the Circuit Court shall work closely to accommodate the needs of the court within available staff and resources and to avoid delays to and impediments in the provision of justice in the individual case.
- (10) The County Executive, in accordance with the requirements and restrictions of the Wayne County Procurement Ordinance, may initiate, renew and extend contracts for governmental relations and lobbying services, but only if all of the following provisions are included in the original, renewal or extended contracts:
- (a) The term of the contracts shall not exceed a period of one year;
  - (b) The contractor shall appear and make a quarterly report to the County Commission at least once each calendar quarter with the specificity that includes which issues the contractor is lobbying for or against on behalf of Wayne County. The contractor shall also provide each commissioner with a monthly update report on matters of interest to the County;
  - (c) The contract shall contain a provision that the County may terminate the contract within 90 days or less without cause;
  - (d) The contract shall contain language that clearly states that the Chairperson of the Commission may assign work to the governmental relations or lobbying services vendor;
  - (e) The contract shall contain a provision that the governmental relations or lobbying services vendor shall not perform any services for the County that relates to or affects the functions, duties, powers or authority of the County Commission or county legislative bodies in general without prior written approval of the Chairperson of the County Commission; and
  - (f) An original contract, a renewal, an extension or other modification shall not be approved which fail to comply with these requirements.
- (11) The County Executive shall immediately notify the Chairperson of the Commission of all proposals, offers or negotiations to sell or purchase any County asset. Notwithstanding any ordinance to the contrary, the County shall not sell, transfer, lease, or make a commitment and/or obligation to sell, transfer or lease any county asset to itself or to another entity without prior approval of the County Commission. This provision shall not apply to real property acquired by the County through tax foreclosure, property seized by the County Prosecutor that is then sold through an auction or abandoned or stolen unclaimed property as defined in Chapter 185 of the Wayne County Code of Ordinances.



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(12) The County Executive shall require at least one Wayne County Resident apprentice position in all Wayne County Construction Contracts, which provide jobs for 50 or more employees. The CEO shall not agree to negotiate building and trades construction contracts unless there is a building trade's apprenticeship in place.

(13) The County Executive shall provide a report on all local, state and national organizations (associations, authorities, etc.) that the County paid membership dues and/or provided a contribution for FY 19-20 and FY 20-21. The report shall provide the name of the organization and the amount of the membership dues and/or contribution. This report shall be submitted to the Committee on Ways & Means no later than November 1, 2021. The report needs to be formally submitted through SciQuest/TCM.

(14) The County Executive shall provide monthly status reports of the New Jail Project to the Special Committee on Criminal Justice Center. The reports should include the following:

- (a) Progress of the completion of the CJC, including actual vs. budget estimates;
- (b) Impact on completion date due to the COVID-19 shutdown; and
- (c) Estimated additional costs to complete the CJC due to the COVID-19 pandemic.

(15) The Department of Corporation Counsel shall provide a report on all outside legal counsel for FY 19-20 and FY 20-21. The report should include the name of the firm; the department/account number for whom the services were provided a brief description of the services provided, the hourly rates paid or other compensation structure, and the total amount budgeted and paid for each case/matter. The report shall also include a total cost comparison for the last two fiscal years. The department shall provide this report to the Committee on Government Operations no later than December 1, 2021. The report needs to be formally submitted through SciQuest/TCM.

(16) The Department of Corporation Counsel shall continue an aggressive program to identify, recruit and pre-qualify small, disadvantaged, county-based businesses.

(17) The Department of Corporation Counsel shall provide a status report on the activities and achievements of the Human Relations Division, including the turnaround times on certifying contractor compliance, workload volume, outreach results, positive adjustments in enforcement priorities, and the percentage of contracts actually awarded to each category of contractor comparing the results from FY 19-20 to FY 20-21. The department shall report to the Committee on Government Operations no later than December 1, 2021. The report needs to be formally submitted through SciQuest/TCM.

(18) The Department of Corporation Counsel shall continue to explore with the City of Detroit the feasibility of implementing a reciprocal certification process for businesses which qualify for small business enterprise status, disadvantaged business enterprise status, and county-based credit status. The parties shall also explore the feasibility of instituting a fee to defray the cost of conducting the certification procedures.

(19) The Land Bank Corporation shall provide a report on the number of parcels transferred to nonprofit organizations and for-profit companies comparing the results from FY 19-20 to FY 20-21. The corporation shall report to the Committee on Economic Development by no later than December 1, 2021. The report needs to be formally submitted through SciQuest/TCM.

(20) The Land Bank Corporation shall provide an electronic report on the number of properties in the Land Bank by addresses. The report should be divided by communities and Commission districts. The corporation shall report to the Committee on Economic Development by no later than December 1, 2021. The report needs to be formally submitted through SciQuest/TCM.

(21) The Economic Development Department shall provide a report on all the Economic Development Corporation's projects/initiatives that were implemented throughout Wayne County for FY 19-20 and FY 20-21. The department shall report to the Committee on Economic Development by no later than November 1, 2021. The report needs to be formally submitted through SciQuest/TCM.

(22) The Economic Development Department shall provide a report on all the Economic Development Corporation's projects/initiatives proposed throughout Wayne County for FY 21-22. The department shall report to the Committee on Economic Development by no later than December 1, 2021. The report needs to be formally submitted through SciQuest/TCM.

(23) The Economic Development Department shall provide a status report on Aerotropolis and Pinnacle. The department shall report to the Committee on Economic Development by no later than December 1, 2021. The report needs to be formally submitted through SciQuest/TCM.



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(24) The Economic Development Department shall provide a status report on all the Greater Wayne Economic Development Corporation's projects and initiatives that were implemented throughout Wayne County, including, but not limited to, Tourism and Urban Communities for FY 19-20 and FY 20-21 no later than November 1, 2021 to the Committee on Economic Development. The report needs to be formally submitted through SciQuest/TCM.

(25) The Economic Development Department shall provide a report on all the Greater Wayne Economic Development Corporation's projects/initiatives proposed throughout Wayne County for FY 21-22. The department shall report to the Committee on Economic Development by no later than December 1, 2020 2021. The report needs to be formally submitted through SciQuest/TCM.

(26) The Economic Development Department shall provide a status report on all of its projects and initiatives that were implemented throughout Wayne County for FY 19-20 and FY 20-21 no later than November 1, 2021 to the Committee on Economic Development. The report needs to be formally submitted through SciQuest/TCM.

(27) The Economic Development Department shall provide a report on all of its projects/initiatives proposed throughout Wayne County for FY 21-22. The department shall report to the Committee on Economic Development by no later than December 1, 2021. The report needs to be formally submitted through SciQuest/TCM.

(28) The Economic Development Department, on behalf of the Economic Development Corporation, shall provide a report on the number of parking spaces which are leased at below market rate and the possibility of leasing those spaces at or above market rates at the First Street Parking Garage. The department shall report to the Committee on Ways and Means no later than December 1, 2021. The report needs to be formally submitted through SciQuest/TCM.

(29) The Department of Management and Budget shall work closely with the Legislative Auditor General and with the external auditors to assure completion of the annual external audit by no later than 120 days following the end of each fiscal year, pursuant to the requirements of section 3.119(f) of the County Charter.

(30) The Department of Management and Budget shall submit to the Committee on Ways and Means the following additional quarterly financial statements:

- (a) Balance Sheet;
- (b) Statement of Revenues, Expenditures and Changes in Fund Balance;
- (c) Budget to Actual Reports; and
- (d) Chargeback summary reports.

(31) The Department of Management and Budget shall provide full query access to the JD Edwards System (i.e., accounts payable, accounts receivable, purchase orders, full query access, etc.) to the members of the Wayne County Commission Fiscal Agency, subject to a pledge of confidentiality on all information, which the law specifically establishes as confidential and unavailable to the public.

(32) The Department of Management & Budget shall continue to take steps in achieving each of the below objectives:

- (a) To reduce the incidence of late payments to vendors, and to County-based vendors in particular;
- (b) To take sanctions against prime contractors who fail without good reason to make prompt payment to their subcontractors, once they themselves have been paid by the County;
- (c) To improve upon contracts set aside for award to county-based vendors, and to document the number, amount and kinds of contracts which are awarded to minority-owned and women owned businesses, so as to lay the basis for a disparate analysis of these awards at a future date; and
- (d) To clarify what statistics are maintained and available regarding the procurement process.

(33) The Department of Management and Budget shall provide a report detailing how co-operative purchases have affected County vs. Non-County vendors. This report should also address the estimated savings to the County. This report should compare the results from FY 19-20 to FY 20-21. The department shall report to the Committee on Ways and Means no later than November 1, 2021. The report needs to be formally submitted through SciQuest/TCM.

(34) The Department of Management and Budget shall provide a report listing all contracts that were approved by the Commission and either terminated or not executed by the County Executive for FY 20-21. The department shall report to the Committee on Government Operations no later than December 1, 2021. The report needs to be formally submitted through SciQuest/TCM.



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(35) The Department of Management and Budget shall provide a report on all contracts, which have been (1) let under authority delegated to the County Executive, (2) let as co-operative purchases, (3) let as emergency procurements, (4) let as exigent procurements under the Commission Chair's authorization, and (5) let as sole/comparable source procurements. The report(s) shall clearly and separately identify the category (1-5 listed above) under which the contract was let and the overall total for each category. The report(s) shall, at a minimum, include the date, vendor, amount, purpose, and department/Elected Official for which the contract was let for FY 20-21. The department shall report to the Committee on Government Operations no later than December 1, 2021. The report needs to be formally submitted through SciQuest/TCM.

(36) The Department of Management and Budget shall provide a report on all contracts, which have been (1) let under authority delegated to the County Executive, (2) let as co-operative purchases, (3) let as emergency procurements, (4) let as exigent procurements under the Commission Chair's authorization, and (5) let as sole/comparable source procurements. The report(s) shall clearly and separately identify the category (1-5 listed above) under which the contract was let and the overall total for each category. The report(s) shall, at a minimum, include the date, vendor, amount, purpose, and department/Elected Official for which the contract was let for FY 21-22. The department shall report to the Committee on Government Operations no later than January 15, 2022, April 15, 2022, July 15, 2022 and October 15, 2022. The report needs to be formally submitted through SciQuest/TCM.

(37) The Department of Management & Budget shall provide a report on the status of all outstanding Wayne County bonds. The report should include an analysis on the financial impact of refinancing outstanding bonds and the potential impact on interest rates due to the COVID-19 financial impact on county operations. The department shall report to the Committee on Ways and Means no later than November 1, 2021. The report needs to be formally submitted through SciQuest/TCM.

(38) The Economic Development Department, on behalf of the Economic Development Corporation shall provide a report on the revenue collected from and the expenditures for the Guardian Building and the First Street Parking Garage, including any special events revenue, agreements with valet companies, agreements with management companies and infrastructure improvements for FY 19-20 and FY 20-21. The department shall report to the Committee on Ways and Means no later than November 1, 2021. The report needs to be formally submitted through SciQuest/TCM.

(39) The Department of Management & Budget shall provide a monthly report, comparing year over year, on the revenue collected from and the expenditures for the Guardian Building and the First Street Parking Garage, including any special events revenue, agreements with valet companies, agreements with management companies, and infrastructure improvements for FY 21-22. The department shall report to the Committee on Ways and Means no later than the 20th day of the month following the month under review. The report needs to be formally submitted through SciQuest/TCM.

(40) The Economic Development Department, on behalf of the Economic Development Corporation shall provide a status report on the Guardian Building. The report shall include the status of the debt service, the status of renovations, the occupancy status and the status of departments moving. The department shall report to the Committee on Ways and Means no later than December 1, 2021 and May 1, 2022. The report needs to be formally submitted through SciQuest/TCM.

(41) The Department of Management and Budget shall inform the Committee on Ways and Means when appropriated funds will not be spent as they were intended. The report shall provide a reason for the lack of expenditure, and shall indicate whether the funds will be re-appropriated for another purpose, will be held for a future fiscal year or if the funds will not be spent.

(42) The Department of Management and Budget shall submit to the Wayne County Commission all Technical Adjustments to FY 2022-2023 and FY 2023-2024 in a timely manner.

(43) The Department of Management and Budget shall submit monthly cash flow statements to the Committee on Ways and Means by the 20th day of the month following the month under review. The report needs to be formally submitted through SciQuest/TCM.

(44) The Department of Management and Budget in conjunction with all County departments and elected officials shall review and evaluate any County service that can be administered by State or Federal agencies for transition to those entities.

(45) The County Executive in conjunction with the Department of Management & Budget shall provide a report, under the authority of the County Executive, on all County owned vehicles that are being taken home; used outside of Wayne County and the reason the vehicles are being taken home and used outside of Wayne County. The report shall compare the results from FY 20-21 to FY 21-22. The report shall be submitted to the Committee on Ways & Means no later than February 1, 2022, May 1, 2022 and August 1, 2022. The report needs to be formally submitted through SciQuest/TCM.



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(46) The Department of Management & Budget shall provide a report listing all active County component units. The report shall identify any component unit that was dissolved or otherwise determined inactive. The department shall report to the Committee on Ways & Means no later than December 1, 2021. The report needs to be formally submitted through SciQuest/TCM.

(47) The Department of Management and Budget shall provide a status report on the implementation of the ERP system for the County. The report should include any changes to the anticipated overall implementation cost. The report should include what plans are in effect if JD Edwards system crashes. The report shall be submitted to the Committee on Government Operations no later than November 1, 2021 and June 1, 2022. The report needs to be formally submitted through SciQuest/TCM.

(48) The Department of Management and Budget shall provide a report to the Committee on Ways and Means regarding all expenditures spent for Deferred Maintenance capital improvements for FY 19-20 and FY 2021. The report shall be submitted to the Committee on Ways & Means no later than November 1, 2021. The report needs to be formally submitted through SciQuest/TCM.

(49) The County Executive shall provide a report regarding the anticipated maintenance costs for the current jail facilities until the Criminal Justice Center is completed in 2022, as well as the COVID-19 financial/health impact on incarcerating inmates in the jails that could lead to potential litigation. The report shall be submitted to the Committee on Ways & Means no later than December 1, 2021. The report needs to be formally submitted through SciQuest/TCM.

(50) The Department of Management and Budget shall provide a status report of the FY 18-19 and FY 19-20 ACFR and Single Audit Findings, especially those repeat findings that could have an impact on the financial statement preparation, involve reporting requirements and adherence to Uniform Guidance. The department shall report to the Committee on Audit no later than December 1, 2021. The report needs to be formally submitted through SciQuest/TCM.

(51) The Department of Management and Budget shall provide a report on all medical cost throughout the County for FY 19-20 and FY 20-21. The department shall report to the Committee on Government Operations no later than December 1, 2021. The report needs to be formally submitted through SciQuest/TCM.

(52) The Department of Management and Budget shall report to the Committee on Ways and Means by December 1, 2021 on how much of the General Fund's fund balance is assigned vs. unassigned. The report should include the following:

- (a) Detailed report of the assigned amount (description of items and amounts associated); and
- (b) How much of the unassigned amount should be maintained, the basis for maintaining the unassigned amount and what amount it requests to be allocated toward the FY 2021-2022 budget shortfall.

(53) The Department of Management and Budget shall provide a report on updates on eliminating the fund deficits reported in the FY 19-20 Deficit Elimination Plan. The Department shall report to the Committee on Ways and Means by December 1, 2021.

(54) The Department of Management and Budget shall provide a report on the impacts the Covid-19 pandemic has had and will have on county finances and the potential impact on both the county's bond rating and ability to borrow funds. The Department shall report to the Committee on Ways and Means by November 1, 2021.

(55) The Department of Management and Budget shall provide copies of the bond rating reports and status of increased ratings, when available, to the Wayne County Commission.

(56) The Department of Management and Budget shall take measures to ensure that the Retirement system is funded above 60% in order to be in compliance with the public act and request management's plan to increase the funding level while still providing essential county services, including addressing the shortfall in staffing and the potential impact of COVID-19.

(57) The Department of Management and Budget shall report on how the COVID-19 pandemic has and could impact property tax revenues. The Department shall report to the Committee on Ways and Means by December 1, 2021.

(58) The Department of Management and Budget shall provide a report regarding the ongoing financial impact of COVID-19 on County operations as well as contingency plans to continue County operations accordingly. The Department shall report to the Committee on Ways and Means by December 1, 2021 and April 1, 2022.



**Enrolled Ordinance No. 2021-548**

**Account**

(59) The Department of Management and Budget shall provide a report detailing how all CARES funds were spent. The Department shall report to the Committee on Ways and Means by December 1, 2021.

(60) The Department of Management & Budget shall work with all department heads and Elected Officials to review the user fees established for services provided by their department/Elected Official, as well as, analyze the costs of delivering mandated services and report recommendations for any desired changes to the Committee on Ways and Means no later than March 1, 2022.

(61) The Department of Management and Budget shall provide a report detailing the proposed uses of the \$339 million in ARPA funds. The Department shall report to the Committee on Ways and Means by December 1, 2021.

(62) The Department of Personnel/Human Resources shall provide a status report on the progress of a succession plan for senior appointee positions. The department shall report to the Committee on Government Operations no later than December 1, 2021 and June 1, 2022. The report needs to be formally submitted through SciQuest/TCM.

(63) The Department of Personnel/Human Resources shall provide a report on Civil Service positions to the Committee on Government Operations no later than February 1, 2022 and July 1, 2022. The report shall include the following and be formally submitted through SciQuest/TCM:

- (a) How many FTEs are budgeted per position title?
- (b) How many are filled vs. unfilled?
- (c) How many of the positions are being filled by Non-Civil personnel?
- (d) How many positions were transferred from or eliminated within the County?

(64) The Department of Personnel/Human Resources shall provide status reports on the following committee meetings with the Unions in FY 19-20 and FY 20-21: the Safety Committee; the Employee Assistance Advisory Committee; the Joint Health Care Benefits Committee; the Labor/Management Committee; and the Quality Control Committee. The report should be submitted no later than December 1, 2021 to the Committee on Government Operations. The report needs to be formally submitted through SciQuest/TCM.

(65) The Department of Personnel/Human Resources shall provide a report on the progress of its hiring initiatives and retention policies, in light of the COVID-19 pandemic and how the hiring freeze could jeopardize departments from achieving their business objectives and mandated services. The Department shall report to the Committee on Government Operations no later than March 1, 2022. The report shall be formally submitted through SciQuest/TCM.

(66) The Department of Personnel/Human Resources shall coordinate with other departments and elected officials to ensure the focus on building the Wayne County talent pool, while independent contractors (retired employees, 1000 hour employees, etc.) are available to train individuals for legacy building.

(67) The Prosecuting Attorney shall provide a status report on the results/investigations of the operations of the sexual assault rape kits for FY 19-20 and FY 20-21. The reports should be submitted no later than December 1, 2021 to the Committee on Public Safety, Judiciary and Homeland Security. The report needs to be formally submitted on elected official letterhead.

(68) The Prosecuting Attorney shall coordinate closely with the City of Detroit Health and Law Departments to identify and prosecute violators of environmental lead hazard laws.

(69) The Prosecuting Attorney shall provide a report comparing the results from FY 20-21 to FY 21-22 on all County owned vehicles, under the Prosecutor's authority, that are being taken home; used outside of Wayne County and the reason the vehicles are being taken home and used outside of Wayne County. The report shall be submitted to the Committee on Public Safety, Judiciary and Homeland Security no later than February 1, 2022, May 1, 2022 and August 1, 2022. The report needs to be formally submitted on elected official letterhead.

(70) The Detroit/Wayne County Port Authority shall report on all projects and initiatives proposed throughout Wayne County for FY 21-22 to the Committee on Economic Development no later than December 1, 2021. The report needs to be formally submitted on letterhead.



*Wayne County*  
*Adopted Budget 2021-2022 and Projected 2022-2023*

**Enrolled Ordinance No. 2021-548**

Account		Appropriation Sources:	Appropriation Uses:
<b>PUBLIC SAFETY FUNCTIONS</b>			
<b>Sheriff Administration</b>			
600	Charges, Fees, and Fines	\$ 5,000	
	General Fund / General Purpose	4,834,838	
	<b>Total Sources</b>	<b>\$ 4,839,838</b>	
701	Personnel		\$ 2,048,024
714	Fringe Benefits		790,006
725	Pension		553,347
726	Materials and Supplies		41,125
800	Services and Contractual Serv		825,330
860	Travel		12,864
862	Operating Expenses		71,176
941	Rentals		460,598
950	Other Charges		35,608
980	Non Capital Assets		1,760
	<b>Total Uses</b>		<b>\$ 4,839,838</b>
<b>Sheriff - Court Services</b>			
671	Other Revenue	\$ 23,092,581	
	<b>Total Sources</b>	<b>\$ 23,092,581</b>	
701	Personnel		\$ 12,356,264
714	Fringe Benefits		4,492,043
725	Pension		3,199,076
726	Materials and Supplies		225,675
800	Services and Contractual Serv		2,676,889
860	Travel		1,500
862	Operating Expenses		110,371
941	Rentals		16,863
980	Non Capital Assets		13,900
	<b>Total Uses</b>		<b>\$ 23,092,581</b>
<b>Sheriff Non-Jail Services</b>			
501	Federal Grants and Contracts	\$ 118,111	
539	State Grants and Contracts	958,537	
600	Charges, Fees, and Fines	1,787,000	
	General Fund / General Purpose	3,628,190	
	<b>Total Sources</b>	<b>\$ 6,491,838</b>	
701	Personnel		\$ 3,021,216
714	Fringe Benefits		983,745
725	Pension		814,529
726	Materials and Supplies		193,211
800	Services and Contractual Serv		1,312,174
860	Travel		2,200
862	Operating Expenses		125,746
941	Rentals		7,600
950	Other Charges		31,417
	<b>Total Uses</b>		<b>\$ 6,491,838</b>
<b>Sheriff - County Jails</b>			
501	Federal Grants and Contracts	\$ 150,000	
600	Charges, Fees, and Fines	4,829,379	
671	Other Revenue	122,500	
699	Operating Transfers In	1,180,327	
	General Fund / General Purpose	109,534,746	
	<b>Total Sources</b>	<b>\$ 115,816,952</b>	





**Wayne County**  
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**Enrolled Ordinance No. 2021-548**

Account		Appropriation Sources:	Appropriation Uses:
701	Personnel		\$ 54,419,123
714	Fringe Benefits		17,562,686
725	Pension		14,421,353
726	Materials and Supplies		5,708,269
800	Services and Contractual Serv		19,836,710
860	Travel		38,722
862	Operating Expenses		3,498,024
941	Rentals		56,000
950	Other Charges		152,854
980	Non Capital Assets		123,211
	<b>Total Uses</b>		<b>\$ 115,816,952</b>
 <b>Homeland Security</b>			
501	Federal Grants and Contracts	\$ 1,568,000	
600	Charges, Fees, and Fines	272,500	
	General Fund / General Purpose	1,377,304	
	<b>Total Sources</b>	<b>\$ 3,217,804</b>	
701	Personnel		\$ 983,563
714	Fringe Benefits		201,382
725	Pension		128,919
726	Materials and Supplies		325,002
800	Services and Contractual Serv		668,172
860	Travel		20,086
862	Operating Expenses		23,277
941	Rentals		208,620
950	Other Charges		45,000
970	Capital		90,000
980	Non Capital Assets		523,783
	<b>Total Uses</b>		<b>\$ 3,217,804</b>
<b>TOTAL PUBLIC SAFETY FUNCTIONS</b>		<b>\$ 153,459,013</b>	<b>\$ 153,459,013</b>

(1) The Office of the Sheriff shall provide a report comparing the results from FY 20-21 to FY 21-22 no later than April 1, 2022 and September 1, 2022 on the GPS Tether Monitoring Program to the Committee on Public Safety, Judiciary and Homeland Security. The report should include how many inmates the program has serviced; the average length of time an inmate is on the tether; how much revenue has been generated by the sale of beds and inmate contributions and any other revenue source; and how much cost has been expended to date for the program. The report needs to be formally submitted on elected official letterhead.

(2) The Office of the Sheriff shall provide a report comparing the results from FY 20-21 to FY 21-22 to the Committee on Public Safety, Judiciary and Homeland Security no later than April 1, 2022 and September 1, 2022 on the pay phone earnings for the jail commissary. The report needs to be formally submitted on elected official letterhead.

(3) The Office of the Sheriff shall provide a report comparing the results from FY 20-21 to FY 21-22 on all County owned vehicles, under the Sheriff's authority, that are being taken home; used outside of Wayne County and the reason the vehicles are being taken home and used outside of Wayne County. The report shall be submitted to the Committee on Public Safety, Judiciary and Homeland Security no later than February 1, 2022 and August 1, 2022. The report needs to be formally submitted on elected official letterhead.

(4) The Office of the Sheriff shall work with the Department of Management & Budget to secure proper funding to build a Dock for the Marine Patrol Division.

(5) The Office of the Sheriff, in order to achieve more efficient and effective operations at the Elizabeth Park Marine Division office, shall perform due diligence and make recommendations on cost and timing to either repair the existing facility or replace the facility entirely. This report shall be provided to the Wayne County Executive and the Committee on Ways and Means no later than November 1, 2021. The report needs to be formally submitted on elected official letterhead.



**Enrolled Ordinance No. 2021-548**

**Account**

(6) The Office of the Sheriff shall provide a status report comparing the results from FY 20-21 to FY 21-22 on Road Patrol Operations and funding to the Committee on Public Safety, Judiciary and Homeland Security no later than April 1, 2022 and September 1, 2022. The report needs to be formally submitted on elected official letterhead and include the following:

- (a) Which communities are receiving Road Patrol services;
- (b) The total cost for the officers (including Commanders);
  - Salary
  - Fringe Benefits
  - Gun allowance
  - Uniform Allowance
  - Vehicle Maintenance
  - Fuel Cost

- (c) The amount that the community is paying the County;
- (d) The amount that the county has received from the State in grants; and
- (e) The amount that the county has received in ticket revenue.

(7) The Office of the Sheriff shall provide a status report comparing the results from FY 20-21 to FY 21-22 on Marine Patrol Operations and funding to the Committee on Public Safety, Judiciary and Homeland Security no later than April 1, 2022 and September 1, 2022. The report needs to be formally submitted on elected official letterhead and include the following:

- (a) Which communities are receiving Marine Patrol services;
- (b) The total cost for the officers (including Commanders);
  - Salary
  - Fringe Benefits
  - Gun allowance
  - Uniform Allowance
  - Vehicle Maintenance
  - Fuel Cost

- (c) The amount that the community is paying the County;
- (d) The amount that the county has received from the State in grants; and
- (e) The amount that the county has received in ticket revenue.

(8) The Office of the Sheriff shall provide a status report comparing the results from FY 20-21 to FY 21-22 on activities of the PREA program. The report shall be submitted to the Committee on Public Safety, Judiciary and Homeland Security no later than April 1, 2022 and September 1, 2022. The report needs to be formally submitted on elected official letterhead.

(9) The Office of the Sheriff shall provide a status report on activities of the Narcotics Unit comparing the results from FY 20-21 to FY 21-22. The report shall be submitted to the Committee on Public Safety, Judiciary and Homeland Security no later than April 1, 2022 and September 1, 2022. The report needs to be formally submitted on elected official letterhead.

(10) The Office of the Sheriff shall provide a monthly report on the true overtime cost. This report should include the division of the Sheriff's Office that incurred the overtime, the number of Deputies/employees receiving the overtime and the funding source of the overtime (general fund, grant, etc.). The report shall be submitted to the Committee on Public Safety, Judiciary and Homeland Security no later than the 20th day of the month following the month under review. The report needs to be formally submitted on elected official letterhead.

(11) The Office of the Sheriff shall provide a report developing a detailed plan to reduce overtime in the Jails and the Office. The report shall be submitted to the Committee on Public Safety, Judiciary and Homeland Security no later than December 1, 2021. The report needs to be formally submitted on elected official letterhead.

**PUBLIC SERVICES FUNCTIONS**

**DPS - Roads, Parks, Environment**

699	Operating Transfers In	\$	390,000	
	General Fund / General Purpose		115,602	
	<b>Total Sources</b>	<b>\$</b>	<b>505,602</b>	
800	Services and Contractual Serv		\$	105,602
950	Other Charges			400,000
	<b>Total Uses</b>		<b>\$</b>	<b>505,602</b>
	<b>TOTAL PUBLIC SERVICES FUNCTIONS</b>	<b>\$</b>	<b>505,602</b>	<b>\$ 505,602</b>



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**Enrolled Ordinance No. 2021-548**

Account		Appropriation Sources:	Appropriation Uses:
<b>HEALTH AND WELFARE FUNCTIONS</b>			
<b>Health/Environmental Programs</b>			
600	Charges, Fees, and Fines	\$ 4,251,910	
	<b>Total Sources</b>	<b>\$ 4,251,910</b>	
701	Personnel		\$ 347,222
714	Fringe Benefits		122,244
725	Pension		93,996
800	Services and Contractual Serv		3,576,802
862	Operating Expenses		2,555
950	Other Charges		109,091
	<b>Total Uses</b>		<b>\$ 4,251,910</b>
<b>Indigent Health Care</b>			
401	Taxes	\$ 4,532,500	
600	Charges, Fees, and Fines	12,270,263	
664	Interest Income	15,000	
	<b>Total Sources</b>	<b>\$ 16,817,763</b>	
701	Personnel		\$ 275,100
714	Fringe Benefits		96,332
725	Pension		74,133
726	Materials and Supplies		2,000
800	Services and Contractual Serv		(6,689,924)
862	Operating Expenses		2,178
941	Rentals		25,444
950	Other Charges		8,343,224
999	Operating Transfers Out		14,689,276
	<b>Total Uses</b>		<b>\$ 16,817,763</b>
<b>Medical Examiner</b>			
600	Charges, Fees, and Fines	\$ 900,000	
	General Fund / General Purpose	7,266,724	
	<b>Total Sources</b>	<b>\$ 8,166,724</b>	
701	Personnel		\$ 65,260
714	Fringe Benefits		24,900
725	Pension		17,445
726	Materials and Supplies		2,000
800	Services and Contractual Serv		8,002,775
862	Operating Expenses		54,344
	<b>Total Uses</b>		<b>\$ 8,166,724</b>
<b>Senior Citizens Services</b>			
	General Fund / General Purpose	\$ 861,828	
	<b>Total Sources</b>	<b>\$ 861,828</b>	
701	Personnel		\$ 209,503
714	Fringe Benefits		73,647
725	Pension		56,787
726	Materials and Supplies		800
800	Services and Contractual Serv		468,928
860	Travel		720
862	Operating Expenses		1,443
950	Other Charges		50,000
	<b>Total Uses</b>		<b>\$ 861,828</b>



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**Enrolled Ordinance No. 2021-548**

Account	Appropriation Sources:	Appropriation Uses:
<b>Veterans Affairs</b>		
General Fund / General Purpose	\$ 335,178	
<b>Total Sources</b>	<b>\$ 335,178</b>	
701 Personnel		\$ 95,650
714 Fringe Benefits		33,573
725 Pension		25,911
726 Materials and Supplies		3,450
800 Services and Contractual Serv		149,086
862 Operating Expenses		497
941 Rentals		25,560
950 Other Charges		1,451
<b>Total Uses</b>		<b>\$ 335,178</b>
<b>HHVS - Central Administration</b>		
600 Charges, Fees, and Fines	\$ 5,434,114	
<b>Total Sources</b>	<b>\$ 5,434,114</b>	
701 Personnel		\$ 1,214,448
714 Fringe Benefits		411,777
725 Pension		314,234
726 Materials and Supplies		30,700
800 Services and Contractual Serv		3,045,191
860 Travel		6,326
862 Operating Expenses		9,541
941 Rentals		395,897
980 Non Capital Assets		6,000
<b>Total Uses</b>		<b>\$ 5,434,114</b>
<b>Cooperative Extension Service</b>		
General Fund / General Purpose	\$ 433,441	
<b>Total Sources</b>	<b>\$ 433,441</b>	
701 Personnel		\$ 41,189
714 Fringe Benefits		14,410
725 Pension		11,057
726 Materials and Supplies		1,000
800 Services and Contractual Serv		80,444
862 Operating Expenses		341
950 Other Charges		285,000
<b>Total Uses</b>		<b>\$ 433,441</b>
<b>TOTAL HEALTH AND WELFARE FUNCTIONS</b>	<b>\$ 36,300,958</b>	<b>\$ 36,300,958</b>

(1) The Department of Health, Human and Veterans Services shall provide a report by jail division on the amount of medical insurance reimbursements collected comparing the results from FY 19-20 to FY 20-21. The department shall report to the Committee on Health and Human Services no later than November 1, 2021. The report needs to be formally submitted through SciQuest/TCM.

(2) The Department of Health, Human and Veterans Services shall increase the burial allocation from \$300 to \$1,000 for eligible veterans, which shall be payable from appropriate funds.

(3) The Department of Health, Human and Veterans Services shall submit a detailed report of the number of veterans that received the burial benefit for comparing the results from FY 19-20 to FY 20-21. This report shall be submitted to the Committee on Health and Human Services no later than November 1, 2021. The report needs to be formally submitted through SciQuest/TCM.

(4) The Department of Health, Human and Veterans Services shall submit a detailed report, by community, on the Veterans Outreach activities for FY 21-22. This report shall be submitted to the Committee on Health and Human Services no later than February 1, 2022 and July 1, 2022. The report needs to be formally submitted through SciQuest/TCM.

(5) The Department of Health, Human and Veterans Services shall submit a detailed report, by community, on the Veterans Outreach activities for FY 20-21. This report shall be submitted to the Committee on Health and Human Services no later than November 1, 2021. The report needs to be formally submitted through SciQuest/TCM.



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**Enrolled Ordinance No. 2021-548**

- | Account | Appropriation Sources: | Appropriation Uses: |
|---------|------------------------|---------------------|
|---------|------------------------|---------------------|
- (6) The Department of Health, Human and Veterans Services shall report on the activities of the Cooperative Extension Services program comparing the results from FY 19-20 to FY 20-21. The department shall report to the Committee on Health and Human Services no later than May 1, 2022. The report needs to be submitted through SciQuest/TCM.
- (7) The Department of Health, Human and Veterans Services shall fully fund the Master Garden program with the existing funding allocated to the Cooperative Extension Services program.
- (8) The Department of Health, Human and Veterans Services shall contract with the Wayne County Conservation for \$25,000 with the existing funding allocated to the Cooperative Extension Services program.

**NON-DEPARTMENTAL FUNCTIONS**

**Non Departmental**

670	Rents and Expense Recoveries	\$	198,877	
695	Other Financing		(2,237,019)	
699	Operating Transfers In		750,000	
	General Fund / General Purpose		45,812,892	
	<b>Total Sources</b>	<b>\$</b>	<b>44,524,750</b>	
726	Materials and Supplies			\$ 257,000
800	Services and Contractual Serv			3,967,582
862	Operating Expenses			1,076,415
950	Other Charges			14,353,891
999	Operating Transfers Out			24,869,862
	<b>Total Uses</b>			<b>\$ 44,524,750</b>
<b>General Fund Transfers</b>				
	General Fund / General Purpose	\$	147,205,213	
	<b>Total Sources</b>	<b>\$</b>	<b>147,205,213</b>	
999	Operating Transfers Out			\$ 147,205,213
	<b>Total Uses</b>			<b>\$ 147,205,213</b>
	<b>TOTAL NON-DEPARTMENTAL FUNCTIONS</b>	<b>\$</b>	<b>191,729,963</b>	<b>\$ 191,729,963</b>
	<b>TOTAL FUND SOURCES AND USES</b>	<b>\$</b>	<b>577,430,184</b>	<b>\$ 577,430,184</b>

**SECTION 2. There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the County Road Fund (Fund 201)**

**DPS - Roads, Parks, Environment**

501	Federal Grants and Contracts	\$	21,008,000	
539	State Grants and Contracts		138,708,101	
580	Local Grants and Contracts		4,300,000	
600	Charges, Fees, and Fines		3,244,174	
664	Interest Income		1,200,000	
670	Rents and Expense Recoveries		550,000	
671	Other Revenue		1,282,000	
695	Other Financing		24,465,870	
	<b>Total Sources</b>	<b>\$</b>	<b>194,758,145</b>	
701	Personnel			\$ 32,279,285
714	Fringe Benefits			10,154,318
725	Pension			13,506,092
726	Materials and Supplies			21,603,260
800	Services and Contractual Serv			100,021,341
860	Travel			145,000
862	Operating Expenses			6,040,139
941	Rentals			417,340
950	Other Charges			666,824



**Wayne County**  
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**Enrolled Ordinance No. 2021-548**

Account	Appropriation Sources:	Appropriation Uses:
970 Capital		9,307,621
980 Non Capital Assets		226,925
999 Operating Transfers Out		390,000
<b>Total Uses</b>		<b>\$ 194,758,145</b>
 <b>TOTAL FUND SOURCES AND USES</b>	 <b>\$ 194,758,145</b>	 <b>\$ 194,758,145</b>

(1) The Department of Public Services shall publish its FY 2021-2022 maintenance and repair schedule for both primary and secondary roadways, listed by community. This notification shall be sent to the Clerk of each community, to each County Commissioner, and to the Committee on Public Services no later than December 1, 2021. The report needs to be formally submitted through SciQuest/TCM.

(2) The Department of Public Services shall provide to the Committee on Public Services no later than December 1, 2021 a copy of the current maps which display the condition of roadways, as well as, by commission district a list of repair and construction projects planned and underway, the timing and projected cost of those projects, the number of lane miles paved and reconstructed, the number of potholes filled, etc. The report needs to be formally submitted through SciQuest/TCM.

(3) The Department of Public Services shall present to the Committee on Public Services the proposed list of priority road repairs (prior to their confirmation by the Roads Council and prior to submission to SEMCOG).

(4) The Department of Public Services shall submit a report no later than February 1, 2022 and July 1, 2022 to the Committee on Public Services on the completion status of roads in the CIP plan. The report needs to be formally submitted through SciQuest/TCM.

(5) The Department of Public Services shall submit monthly summary reports on the calls generated from 1-888-ROAD-CREW to the Committee on Public Services by the 15th day of the month following the month under review. The report needs to be formally submitted through SciQuest/TCM.

(6) The Department of Public Services shall submit a report no later than December 1, 2021 and July 1, 2022 to the Committee on Public Services on the completion status of road repairs pertaining to the Township Paving Program. The report should include the amount of funding allocated/spent per Township, as well as, a description of the proposed projects per Township. The report needs to be formally submitted through SciQuest/TCM.

**SECTION 3. There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the County Park Fund (Fund 208)**

<b>DPS - Roads, Parks, Environment</b>		
401 Taxes	\$	9,175,000
450 Licenses and Permits		105,000
600 Charges, Fees, and Fines		1,523,000
664 Interest Income		175,000
670 Rents and Expense Recoveries		24,000
671 Other Revenue		390,000
699 Operating Transfers In		2,259,383
<b>Total Sources</b>	<b>\$</b>	<b>13,651,383</b>
 701 Personnel		 \$ 3,440,833
714 Fringe Benefits		1,197,447
725 Pension		895,786
726 Materials and Supplies		507,775
800 Services and Contractual Serv		5,766,199
860 Travel		8,050
862 Operating Expenses		532,533
941 Rentals		293,377
970 Capital		850,000
999 Operating Transfers Out		159,383
<b>Total Uses</b>		<b>\$ 13,651,383</b>
 <b>TOTAL FUND SOURCES AND USES</b>	 <b>\$</b>	 <b>13,651,383</b>



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**Enrolled Ordinance No. 2021-548**

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
<p>(1) The Department of Public Services shall apply to the Michigan Department of Natural Resources, the land recreational trust, and other state agencies for grants in tandem with local governments, the federal government and the Huron Clinton Metropolitan Park Authority to secure grants for park development and improvements. No County funds shall be spent without further approval of the County Commission.</p>		
<p>(2) The Department of Public Services shall review with each municipal public safety department the need to maintain public safety access to park service roads, and shall include within the Parks Capital Improvements Plan those improvements, which are needed to assure access for essential emergency services.</p>		
<p>(3) The Department of Public Services shall submit a report relating to parks no later than February 1, 2022 and July 1, 2022 to the Committee on Public Services through SciQuest/TCM. The report should include the following:</p> <p>(a) Detailed completion status of all park projects in the CIP plan (includes budget amount, expended amount, project status);</p> <p>(b) Revenue/Expense analysis for FY 20-21 and 'to-date' FY 21-22;</p> <p>(c) Commissioners Community Parks Millage Allocations; and</p> <p>(d) Wayne County Parks Millage Capital Plan.</p>		
<p>(4) The Department of Public Services shall continue to include the Commission, as well as individual Commissioners, in the early development process for a new five-year parks plan.</p>		
<p>(5) The Department of Public Services shall provide a report on all funds collected and expended from various Wayne County park related events (i.e. Lightfest, Jazzfest, Aquatic Center, Motown Review, etc.) comparing the results from FY 19-20 to FY 20-21. The department shall report to the Committee on Public Services no later than November 1, 2021. The report needs to be formally submitted through SciQuest/TCM.</p>		

**SECTION 4. There is appropriated for the fiscal year ending September 30, 2022 from the following revenue sources and uses for the County Health Fund (Fund 221)**

<b>Jail Medical Services</b>		
600	Charges, Fees, and Fines	\$ 210,000
699	Operating Transfers In	13,162,928
	<b>Total Sources</b>	<b>\$ 13,372,928</b>
726	Materials and Supplies	\$ 3,400
800	Services and Contractual Serv	13,369,528
	<b>Total Uses</b>	<b>\$ 13,372,928</b>
<b>Jail Mental Health Services</b>		
580	Local Grants and Contracts	\$ 4,250,000
699	Operating Transfers In	1,332,391
	<b>Total Sources</b>	<b>\$ 5,582,391</b>
800	Services and Contractual Serv	\$ 5,582,391
	<b>Total Uses</b>	<b>\$ 5,582,391</b>
<b>Health/Environmental Programs</b>		
501	Federal Grants and Contracts	\$ 7,205,690
539	State Grants and Contracts	2,773,191
600	Charges, Fees, and Fines	10,987,754
699	Operating Transfers In	4,439,013
	<b>Total Sources</b>	<b>\$ 25,405,648</b>
701	Personnel	\$ 4,719,930
714	Fringe Benefits	1,570,452
725	Pension	1,176,861
726	Materials and Supplies	219,955
800	Services and Contractual Serv	16,918,858
860	Travel	255,296
862	Operating Expenses	219,243
950	Other Charges	325,053
	<b>Total Uses</b>	<b>\$ 25,405,648</b>



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Account		Appropriation Sources:	Appropriation Uses:
	<b>Other Health Programs</b>		
501	Federal Grants and Contracts	\$ 4,086,919	
539	State Grants and Contracts	1,599,137	
600	Charges, Fees, and Fines	44,177	
699	Operating Transfers In	1,269,557	
	<b>Total Sources</b>	<b>\$ 6,999,790</b>	
701	Personnel		\$ 685,463
714	Fringe Benefits		257,441
725	Pension		184,819
726	Materials and Supplies		759,664
800	Services and Contractual Serv		4,806,168
860	Travel		33,971
862	Operating Expenses		132,673
941	Rentals		14,870
950	Other Charges		116,494
980	Non Capital Assets		8,227
	<b>Total Uses</b>		<b>\$ 6,999,790</b>
	<b>TOTAL FUND SOURCES AND USES</b>	<b>\$ 51,360,757</b>	<b>\$ 51,360,757</b>

(1) The Department of Health, Human and Veteran Services shall provide a report on how the funds were utilized and spent from the MDHHS Local Community Stabilization Authority comparing the results from FY 19-20 to FY 20-21. This report shall be submitted to the Committee on Health and Human Services no later than December 1, 2021. The report needs to be formally submitted through SciQuest/TCM.

**SECTION 5. There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the HHS - Nutrition Fund (Fund 223)**

	<b>Health/Environmental Programs</b>		
501	Federal Grants and Contracts	\$ 2,165,763	
539	State Grants and Contracts	1,062,361	
600	Charges, Fees, and Fines	378,000	
671	Other Revenue	50,000	
699	Operating Transfers In	785,678	
	<b>Total Sources</b>	<b>\$ 4,441,802</b>	
701	Personnel		\$ 986,853
714	Fringe Benefits		134,411
725	Pension		94,768
726	Materials and Supplies		299,100
800	Services and Contractual Serv		2,699,715
860	Travel		74,966
862	Operating Expenses		15,989
941	Rentals		36,000
950	Other Charges		100,000
	<b>Total Uses</b>		<b>\$ 4,441,802</b>
	<b>TOTAL FUND SOURCES AND USES</b>	<b>\$ 4,441,802</b>	<b>\$ 4,441,802</b>

**SECTION 6. There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the Water Quality Management Fund (Fund 228)**

	<b>Health/Environmental Programs</b>		
501	Federal Grants and Contracts	\$ 2,500,000	
600	Charges, Fees, and Fines	1,272,600	
	<b>Total Sources</b>	<b>\$ 3,772,600</b>	
701	Personnel		\$ 595,763
714	Fringe Benefits		226,560
725	Pension		160,271
726	Materials and Supplies		38,800
800	Services and Contractual Serv		2,687,233
860	Travel		9,000





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Account	Appropriation Sources:	Appropriation Uses:
862 Operating Expenses		9,473
941 Rentals		30,000
970 Capital		2,500
980 Non Capital Assets		13,000
<b>Total Uses</b>		<b>\$ 3,772,600</b>
<b>TOTAL FUND SOURCES AND USES</b>	<b>\$ 3,772,600</b>	<b>\$ 3,772,600</b>

**SECTION 7. There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the Environmental Program Fund (Fund 229)**

<b>Environmental Programs</b>		
600 Charges, Fees, and Fines	\$ 3,035,000	
664 Interest Income	250,000	
<b>Total Sources</b>	<b>\$ 3,285,000</b>	
701 Personnel		\$ 730,510
714 Fringe Benefits		255,438
725 Pension		198,073
726 Materials and Supplies		29,800
800 Services and Contractual Serv		1,924,335
860 Travel		38,500
862 Operating Expenses		18,344
941 Rentals		72,000
970 Capital		1,000
980 Non Capital Assets		17,000
<b>Total Uses</b>		<b>\$ 3,285,000</b>
<b>TOTAL FUND SOURCES AND USES</b>	<b>\$ 3,285,000</b>	<b>\$ 3,285,000</b>

**SECTION 8. There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the Stadium & Land Development Fund (Fund 230)**

<b>Tourist Taxes</b>		
401 Taxes	\$ 6,108,727	
664 Interest Income	5,400	
<b>Total Sources</b>	<b>\$ 6,114,127</b>	
800 Services and Contractual Serv		\$ 178,233
941 Rentals		5,526,850
950 Other Charges		409,044
<b>Total Uses</b>		<b>\$ 6,114,127</b>
<b>TOTAL FUND SOURCES AND USES</b>	<b>\$ 6,114,127</b>	<b>\$ 6,114,127</b>

**SECTION 9. There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the Community & Economic Development Fund (Fund 250)**

<b>Home Administration</b>		
501 Federal Grants and Contracts	\$ 194,769	
<b>Total Sources</b>	<b>\$ 194,769</b>	
701 Personnel		\$ 80,438
714 Fringe Benefits		28,434
725 Pension		21,939
800 Services and Contractual Serv		61,501
860 Travel		500
862 Operating Expenses		411
941 Rentals		1,546
<b>Total Uses</b>		<b>\$ 194,769</b>



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Account		Appropriation Sources:	Appropriation Uses:
	<b>Home Programs</b>		
501	Federal Grants and Contracts	\$ 13,980,979	
	<b>Total Sources</b>	<b>\$ 13,980,979</b>	
950	Other Charges		\$ 13,980,979
	<b>Total Uses</b>		<b>\$ 13,980,979</b>
<b>TOTAL FUND SOURCES AND USES</b>		<b>\$ 14,175,748</b>	<b>\$ 14,175,748</b>

(1) The Economic Development Department shall maintain a program to encourage a significant expansion of building trades apprenticeships within Wayne County public and private employment sponsors.

(2) The Economic Development Department shall make maximum efforts to communicate information about the housing rehabilitation program directly with community development corporations and associated non-profit organizations throughout Wayne County.

(3) The Economic Development Department shall provide a report on the efforts of the housing rehabilitation program comparing the results from FY 19-20 and FY 2021. The report should be listed by communities and also provide the funding contributions by communities. This report shall be submitted to the Committee on Economic Development no later than November 1, 2021. The report needs to be formally submitted through SciQuest/TCM.

(4) The Economic Development Department shall provide a report to the Committee on Economic Development on all allocations/expenditures regarding projects on the CDBG Annual Plan that contain details of the project description, amount and/or other information, but does not identify an entity and/or location. For example, the 2021 Annual Plan allocates \$532,621 for housing rehab, but the Plan does not specify who the County will contract with or the communities where the rehab will occur. The report needs to be formally submitted through SciQuest/TCM.

**SECTION 10. There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the Michigan Indigent Defense Commission Fund (Fund 260)**

	<b>Third Circuit Court</b>		
539	State Grants and Contracts	\$ 17,274,964	
600	Charges, Fees, and Fines	25,000	
699	Operating Transfers In	7,611,175	
	<b>Total Sources</b>	<b>\$ 24,911,139</b>	
800	Services and Contractual Serv		\$ 24,496,662
860	Travel		104,400
950	Other Charges		185,327
980	Non Capital Assets		124,750
	<b>Total Uses</b>		<b>\$ 24,911,139</b>
	<b>Indigent Defense Services</b>		
600	Charges, Fees, and Fines	\$ 1,777,667	
	<b>Total Sources</b>	<b>\$ 1,777,667</b>	
701	Personnel		\$ 819,325
714	Fringe Benefits		287,182
725	Pension		220,743
800	Services and Contractual Serv		522
862	Operating Expenses		5,495
941	Rentals		408,000
980	Non Capital Assets		36,400
	<b>Total Uses</b>		<b>\$ 1,777,667</b>
<b>TOTAL FUND SOURCES AND USES</b>		<b>\$ 26,688,806</b>	<b>\$ 26,688,806</b>

(1) The Indigent Defense Services Department shall provide a report on criminal indigent defense related activities, including the number of cases, number of assigned service providers, number of cases per service provider, costs per period and other annual statistics from its activities. The Department shall also provide similar statistics for the activities of Neighborhood Defender Service, Inc. (NDS) in a manner that separately identifies NDS activities from its own activities. The department shall provide this report to the Committee on Government Operations no later than December 1, 2021. The report needs to be formally submitted through SciQuest/TCM.



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Account		Appropriation Sources:	Appropriation Uses:
<b>SECTION 11. There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the Drug Enforcement Program Fund (Fund 265)</b>			
<b>Sheriff - Drug Enforcement</b>			
600	Charges, Fees, and Fines	\$	882,000
	<b>Total Sources</b>	<b>\$</b>	<b>882,000</b>
701	Personnel		\$ 374,252
714	Fringe Benefits		98,144
725	Pension		89,007
726	Materials and Supplies		32,075
800	Services and Contractual Serv		220,604
860	Travel		2,085
862	Operating Expenses		19,546
950	Other Charges		46,287
	<b>Total Uses</b>		<b>\$ 882,000</b>
<b>TOTAL FUND SOURCES AND USES</b>		<b>\$</b>	<b>882,000 \$ 882,000</b>

**SECTION 12. There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the Law Enforcement Fund (Fund 266)**

<b>Sheriff Field Services</b>			
600	Charges, Fees, and Fines	\$	2,748,394
695	Other Financing		168,094
	<b>Total Sources</b>	<b>\$</b>	<b>2,916,488</b>
701	Personnel		\$ 1,446,780
714	Fringe Benefits		516,608
725	Pension		389,276
726	Materials and Supplies		50,375
800	Services and Contractual Serv		214,870
860	Travel		42,925
862	Operating Expenses		52,386
950	Other Charges		203,268
	<b>Total Uses</b>		<b>\$ 2,916,488</b>
<b>Sheriff - Grants</b>			
501	Federal Grants and Contracts	\$	1,270,861
695	Other Financing		5,080,396
	<b>Total Sources</b>	<b>\$</b>	<b>6,351,257</b>
701	Personnel		\$ 82,650
714	Fringe Benefits		28,595
725	Pension		21,932
862	Operating Expenses		756
950	Other Charges		6,217,324
	<b>Total Uses</b>		<b>\$ 6,351,257</b>
<b>Sheriff Training</b>			
539	State Grants and Contracts	\$	80,000
600	Charges, Fees, and Fines		151,189
	<b>Total Sources</b>	<b>\$</b>	<b>231,189</b>
800	Services and Contractual Serv		\$ 7,558
860	Travel		15,000
950	Other Charges		208,631
	<b>Total Uses</b>		<b>\$ 231,189</b>
<b>TOTAL FUND SOURCES AND USES</b>		<b>\$</b>	<b>9,498,934 \$ 9,498,934</b>



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**Account** **Appropriation Sources:** **Appropriation Uses:**  
**SECTION 13. There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the Community Development Block Grant Fund (Fund 275)**

**CDBG Administration**

501	Federal Grants and Contracts	\$	1,619,530	
	<b>Total Sources</b>	<b>\$</b>	<b>1,619,530</b>	
701	Personnel			\$ 385,980
714	Fringe Benefits			135,934
725	Pension			104,035
726	Materials and Supplies			25,000
800	Services and Contractual Serv			703,701
860	Travel			25,800
862	Operating Expenses			8,893
941	Rentals			34,393
950	Other Charges			185,794
980	Non Capital Assets			10,000
	<b>Total Uses</b>			<b>\$ 1,619,530</b>

**CDBG Projects**

501	Federal Grants and Contracts	\$	17,209,406	
	<b>Total Sources</b>	<b>\$</b>	<b>17,209,406</b>	
701	Personnel			\$ 24,883
714	Fringe Benefits			8,797
725	Pension			6,787
862	Operating Expenses			131
950	Other Charges			17,168,808
	<b>Total Uses</b>			<b>\$ 17,209,406</b>

**CDBG - HUD Loans**

501	Federal Grants and Contracts	\$	1,485,215	
600	Charges, Fees, and Fines		197,018	
	<b>Total Sources</b>	<b>\$</b>	<b>1,682,233</b>	
800	Services and Contractual Serv			\$ 1,800
941	Rentals			37,055
950	Other Charges			1,643,378
	<b>Total Uses</b>			<b>\$ 1,682,233</b>

**TOTAL FUND SOURCES AND USES** **\$ 20,511,169** **\$ 20,511,169**

**SECTION 14. There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the Community Corrections Fund (Fund 281)**

**Community Corrections**

539	State Grants and Contracts	\$	2,667,684	
699	Operating Transfers In		271,653	
	<b>Total Sources</b>	<b>\$</b>	<b>2,939,337</b>	
701	Personnel			\$ 645,627
714	Fringe Benefits			213,403
725	Pension			142,734
726	Materials and Supplies			7,000
800	Services and Contractual Serv			1,922,876
862	Operating Expenses			7,697
	<b>Total Uses</b>			<b>\$ 2,939,337</b>

**Violent Crimes Joint Task Force**

699	Operating Transfers In	\$	2,166,871	
	<b>Total Sources</b>	<b>\$</b>	<b>2,166,871</b>	



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Account	Appropriation Sources:	Appropriation Uses:
701 Personnel		\$ 1,235,095
714 Fringe Benefits		434,114
725 Pension		306,582
726 Materials and Supplies		35,155
800 Services and Contractual Serv		143,329
862 Operating Expenses		12,596
<b>Total Uses</b>		<b>\$ 2,166,871</b>
 <b>TOTAL FUND SOURCES AND USES</b>	 <b>\$ 5,106,208</b>	 <b>\$ 5,106,208</b>

(1) The Department of Health, Human and Veterans Services shall provide a detailed status report, by community, on the operations/activities of the Violent Crimes Joint Task Force for FY 21-22. The reports should be submitted no later than February 1, 2022 and July 1, 2022 to the Committee on Public Safety, Judiciary and Homeland Security. The report needs to be formally submitted through SciQuest/TCM.

(2) The Department of Health, Human and Veterans Services shall provide a detailed status report, by community, on the operations/activities of the Violent Crimes Joint Task Force for FY 19-20 and FY 20-21. The reports should be submitted no later than November 1, 2021 to the Committee on Public Safety, Judiciary and Homeland Security. The report needs to be formally submitted through SciQuest/TCM.

**SECTION 15. There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the Victim Witness Program Fund (Fund 282)**

**Prosecuting Attorney**

501 Federal Grants and Contracts	\$ 838,714	
539 State Grants and Contracts	1,264,070	
699 Operating Transfers In	451,906	
<b>Total Sources</b>	<b>\$ 2,554,690</b>	
 701 Personnel		\$ 1,273,662
714 Fringe Benefits		442,089
725 Pension		340,285
726 Materials and Supplies		28,000
800 Services and Contractual Serv		448,872
860 Travel		13,000
862 Operating Expenses		8,782
<b>Total Uses</b>		<b>\$ 2,554,690</b>
 <b>TOTAL FUND SOURCES AND USES</b>	 <b>\$ 2,554,690</b>	 <b>\$ 2,554,690</b>

**SECTION 16. There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the Juvenile Justice Abuse/Neglect Fund (Fund 292)**

**Other Third Circuit Court Programs**

539 State Grants and Contracts	\$ 1,772,685	
580 Local Grants and Contracts	1,921,165	
600 Charges, Fees, and Fines	88,000	
699 Operating Transfers In	504,071	
<b>Total Sources</b>	<b>\$ 4,285,921</b>	
 701 Personnel		\$ 2,027,594
714 Fringe Benefits		689,089
725 Pension		552,294
726 Materials and Supplies		45,324
800 Services and Contractual Serv		704,414
860 Travel		73,700
862 Operating Expenses		37,891
941 Rentals		9,600
950 Other Charges		143,015
980 Non Capital Assets		3,000
<b>Total Uses</b>		<b>\$ 4,285,921</b>



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Account		Appropriation Sources:	Appropriation Uses:
<b>Prosecuting Attorney</b>			
539	State Grants and Contracts	\$ 321,941	
	<b>Total Sources</b>	<b>\$ 321,941</b>	
701	Personnel		\$ 190,981
714	Fringe Benefits		65,599
725	Pension		51,558
726	Materials and Supplies		2,945
800	Services and Contractual Serv		3,199
860	Travel		6,300
862	Operating Expenses		1,359
	<b>Total Uses</b>		<b>\$ 321,941</b>
<b>Juvenile Justice Programs</b>			
501	Federal Grants and Contracts	\$ 500,000	
539	State Grants and Contracts	61,114,919	
580	Local Grants and Contracts	4,348,768	
600	Charges, Fees, and Fines	3,950,000	
699	Operating Transfers In	40,379,634	
	<b>Total Sources</b>	<b>\$ 110,293,321</b>	
701	Personnel		\$ 10,378,828
714	Fringe Benefits		2,862,852
725	Pension		2,640,259
726	Materials and Supplies		535,835
800	Services and Contractual Serv		93,731,211
860	Travel		2,000
862	Operating Expenses		108,236
941	Rentals		21,000
950	Other Charges		13,100
	<b>Total Uses</b>		<b>\$ 110,293,321</b>
<b>Juvenile - State Wards</b>			
695	Other Financing	\$ 2,158,849	
699	Operating Transfers In	1,565,035	
	<b>Total Sources</b>	<b>\$ 3,723,884</b>	
800	Services and Contractual Serv		\$ 3,723,884
	<b>Total Uses</b>		<b>\$ 3,723,884</b>
<b>Abuse &amp; Neglect Program</b>			
539	State Grants and Contracts	\$ 8,534,834	
600	Charges, Fees, and Fines	150,000	
699	Operating Transfers In	5,601,007	
	<b>Total Sources</b>	<b>\$ 14,285,841</b>	
800	Services and Contractual Serv		\$ 14,285,841
	<b>Total Uses</b>		<b>\$ 14,285,841</b>
	<b>TOTAL FUND SOURCES AND USES</b>	<b>\$ 132,910,908</b>	<b>\$ 132,910,908</b>

(1) The Department of Health, Human and Veterans Services shall provide the annual Juvenile Justice report submitted to the State of Michigan. The report should be submitted no later than March 1, 2022 to the Committee on Health and Human Services. The report needs to be formally submitted through SciQuest/TCM.

**SECTION 17. There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the Soldiers and Sailors Relief Fund (Fund 293)**

<b>Veterans Affairs</b>			
401	Taxes	\$ 1,507,445	
695	Other Financing	483,804	
	<b>Total Sources</b>	<b>\$ 1,991,249</b>	



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Account	Appropriation Sources:	Appropriation Uses:
701 Personnel		\$ 234,684
714 Fringe Benefits		83,868
725 Pension		63,301
726 Materials and Supplies		6,500
800 Services and Contractual Serv		1,551,052
860 Travel		7,000
862 Operating Expenses		6,514
941 Rentals		28,530
950 Other Charges		800
970 Capital		4,000
980 Non Capital Assets		5,000
<b>Total Uses</b>		<b>\$ 1,991,249</b>
<b>TOTAL FUND SOURCES AND USES</b>	<b>\$ 1,991,249</b>	<b>\$ 1,991,249</b>

(1) The Department of Health, Human and Veterans Services shall submit a detailed report, by community, on the use of the Soldiers and Sailors Relief Fund balance through FY 20-21. The report should provide a breakdown of what the funds were used and allocated for. This report shall be submitted to the Committee on Health and Human Services no later than November 1, 2021. The report needs to be formally submitted through SciQuest/TCM.

**SECTION 18. There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the Veterans Trust Fund (Fund 294)**

<b>Veterans Affairs</b>		
539 State Grants and Contracts	\$ 30,000	
<b>Total Sources</b>	<b>\$ 30,000</b>	
800 Services and Contractual Serv		\$ 30,000
<b>Total Uses</b>		<b>\$ 30,000</b>
<b>TOTAL FUND SOURCES AND USES</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>

**SECTION 19. There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the Youth Services Fund (Fund 297)**

<b>Youth Services</b>		
401 Taxes	\$ 3,909,189	
<b>Total Sources</b>	<b>\$ 3,909,189</b>	
800 Services and Contractual Serv		\$ 249,020
999 Operating Transfers Out		3,660,169
<b>Total Uses</b>		<b>\$ 3,909,189</b>
<b>TOTAL FUND SOURCES AND USES</b>	<b>\$ 3,909,189</b>	<b>\$ 3,909,189</b>

(1) The Department of Health, Human and Veterans Services shall provide a detailed report for the Youth Assistance Program (YAP) yearly outcome report with description comparing the results from FY 19-20 to FY 20-21. The department shall report to the Committee on Health and Human Services no later than November 1, 2021. The report needs to be submitted through SciQuest/TCM and address the following along with other yearly results:

- (a) How successful are the youth programs?
- (b) How many youths are in each program?
- (c) What is the success rate of keeping the youth out of the juvenile system/courts?
- (d) Provide a list of each program and the amounts allocated to each.
- (e) Provide a list of the entities that received funding from the County and the amount provided to each entity.

**SECTION 20. There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the Covid 19 Fund (Fund 298)**

<b>Covid 19</b>		
695 Operating Transfers In	24-28	\$ 58,007
<b>Total Sources</b>		<b>\$ 58,007</b>



*Wayne County*  
*Adopted Budget 2021-2022 and Projected 2022-2023*

**Enrolled Ordinance No. 2021-548**

Account	Appropriation Sources:	Appropriation Uses:
726     Materials and Supplies		\$            58,007
<b>Total Uses</b>		<b>\$            58,007</b>
<b>TOTAL FUND SOURCES AND USES</b>	<b>\$            58,007</b>	<b>\$            58,007</b>

**SECTION 21.** There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the General Debt Service Fund (Fund 301)

<b>Debt Services</b>		
670     Rents and Expense Recoveries	\$            1,896,036	
699     Operating Transfers In	1,813,557	
<b>Total Sources</b>	<b>\$            3,709,593</b>	
990     Debt Service		\$            3,209,593
999     Operating Transfers Out		500,000
<b>Total Uses</b>		<b>\$            3,709,593</b>
<b>TOTAL FUND SOURCES AND USES</b>	<b>\$            3,709,593</b>	<b>\$            3,709,593</b>

**SECTION 22.** There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the 2018A Jail Debt Service Fund (Fund 302)

<b>Debt Services</b>		
699     Operating Transfers In	\$            13,590,650	
<b>Total Sources</b>	<b>\$            13,590,650</b>	
990     Debt Service		\$            13,590,650
<b>Total Uses</b>		<b>\$            13,590,650</b>
<b>TOTAL FUND SOURCES AND USES</b>	<b>\$            13,590,650</b>	<b>\$            13,590,650</b>

**SECTION 23.** There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the Debt Service-Down River Community Fund (Fund 303)

<b>Debt Services</b>		
580     Local Grants and Contracts	\$            1,252,200	
<b>Total Sources</b>	<b>\$            1,252,200</b>	
990     Debt Service		\$            1,252,200
<b>Total Uses</b>		<b>\$            1,252,200</b>
<b>TOTAL FUND SOURCES AND USES</b>	<b>\$            1,252,200</b>	<b>\$            1,252,200</b>

**SECTION 24.** There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the Debt Service-2020 Refunding Fund (Fund 304)

<b>Debt Services</b>		
699     Operating Transfers In	\$            9,930,551	
<b>Total Sources</b>	<b>\$            9,930,551</b>	
990     Debt Service		\$            9,930,551
<b>Total Uses</b>		<b>\$            9,930,551</b>
<b>TOTAL FUND SOURCES AND USES</b>	<b>\$            9,930,551</b>	<b>\$            9,930,551</b>





**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**Enrolled Ordinance No. 2021-548**

**Account** **Appropriation Sources:** **Appropriation Uses:**  
**SECTION 25. There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the Capital Projects Fund (Fund 401)**

**Capital Programs**

695	Other Financing	\$	4,300,210		
	<b>Total Sources</b>	<b>\$</b>	<b>4,300,210</b>		
970	Capital			\$	4,300,210
	<b>Total Uses</b>			<b>\$</b>	<b>4,300,210</b>
<b>TOTAL FUND SOURCES AND USES</b>		<b>\$</b>	<b>4,300,210</b>	<b>\$</b>	<b>4,300,210</b>

**SECTION 26. There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the 2018A Jail Center Construction Fund (Fund 467)**

**Criminal Justice Center Construction**

695	Other Financing	\$	183,428,700		
699	Operating Transfers In		750,000		
	<b>Total Sources</b>	<b>\$</b>	<b>184,178,700</b>		
800	Services and Contractual Serv			\$	250,000
950	Other Charges				28,575,000
970	Capital				155,353,700
	<b>Total Uses</b>			<b>\$</b>	<b>184,178,700</b>
<b>TOTAL FUND SOURCES AND USES</b>		<b>\$</b>	<b>184,178,700</b>	<b>\$</b>	<b>184,178,700</b>

**SECTION 27. There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the Enterprise, Internal Service and Special Assessment Funds**

**Delinquent Tax Unpledged Fund (Fund 500)**

401	Taxes	\$	4,171,040		
664	Interest Income		170,000		
	<b>Total Sources</b>	<b>\$</b>	<b>4,341,040</b>		
726	Materials and Supplies			\$	470,552
800	Services and Contractual Serv				2,715,249
862	Operating Expenses				111,200
968	Depreciation				19,788
970	Capital				200,000
980	Non Capital Assets				17,000
998	Residual Equity Transfers				807,251
	<b>Total Uses</b>			<b>\$</b>	<b>4,341,040</b>

**Property Tax Forfeiture Fund (Fund 501)**

600	Charges, Fees, and Fines	\$	11,295,000		
695	Other Financing		1,680,176		
	<b>Total Sources</b>	<b>\$</b>	<b>12,975,176</b>		
701	Personnel			\$	2,295,619
714	Fringe Benefits				622,425
725	Pension				456,697
726	Materials and Supplies				127,000
800	Services and Contractual Serv				8,147,084
860	Travel				11,000
862	Operating Expenses				813,138
941	Rentals				332,110
968	Depreciation				11,400
970	Capital				141,203
980	Non Capital Assets				17,500
	<b>Total Uses</b>			<b>\$</b>	<b>12,975,176</b>



**Wayne County**  
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**Enrolled Ordinance No. 2021-548**

Account		Appropriation Sources:	Appropriation Uses:
<b>Delinquent Tax Revolving - 2019 Fund (Fund 539)</b>			
401	Taxes	\$ 7,742,627	
664	Interest Income	6,875	
695	Other Financing	8,582,500	
	<b>Total Sources</b>	<b>\$ 16,332,002</b>	
726	Materials and Supplies		\$ 415,000
800	Services and Contractual Serv		8,842,500
862	Operating Expenses		1,200,000
990	Debt Service		2,284,840
998	Residual Equity Transfers		3,589,662
	<b>Total Uses</b>		<b>\$ 16,332,002</b>
<b>Delinquent Tax Revolving - 2020 Fund (Fund 540)</b>			
401	Taxes	\$ 17,400,000	
695	Other Financing	(2,820,000)	
	<b>Total Sources</b>	<b>\$ 14,580,000</b>	
726	Materials and Supplies		\$ 640,000
800	Services and Contractual Serv		1,540,000
990	Debt Service		12,400,000
	<b>Total Uses</b>		<b>\$ 14,580,000</b>
<b>Jail Commissary Fund (Fund 575)</b>			
600	Charges, Fees, and Fines	\$ 1,925,391	
664	Interest Income	50,000	
695	Other Financing	805,045	
	<b>Total Sources</b>	<b>\$ 2,780,436</b>	
701	Personnel		\$ 726,231
714	Fringe Benefits		270,837
725	Pension		184,395
726	Materials and Supplies		149,000
800	Services and Contractual Serv		211,532
860	Travel		1,894
862	Operating Expenses		4,731
950	Other Charges		51,489
999	Operating Transfers Out		1,180,327
	<b>Total Uses</b>		<b>\$ 2,780,436</b>
<b>CSO Basins Fund (Fund 596)</b>			
580	Local Grants and Contracts	\$ 153,148	
600	Charges, Fees, and Fines	4,073,088	
664	Interest Income	2,000	
695	Other Financing	7,496,453	
	<b>Total Sources</b>	<b>\$ 11,724,689</b>	
726	Materials and Supplies		\$ 165,250
800	Services and Contractual Serv		10,825,691
862	Operating Expenses		452,500
941	Rentals		17,500
970	Capital		110,600
990	Debt Service		153,148
	<b>Total Uses</b>		<b>\$ 11,724,689</b>
<b>Rouge Valley Sewage System Fund (Fund 598)</b>			
580	Local Grants and Contracts	\$ 935,510	
600	Charges, Fees, and Fines	61,322,886	
	<b>Total Sources</b>	<b>\$ 62,258,396</b>	
726	Materials and Supplies		\$ 25,000
800	Services and Contractual Serv		61,808,831
862	Operating Expenses		155,521
941	Rentals		11,999
950	Other Charges		775,000



**Wayne County**  
**Adopted Budget 2021-2022 and Projected 2022-2023**

**Enrolled Ordinance No. 2021-548**

Account		Appropriation Sources:	Appropriation Uses:
970	Capital		(1,453,465)
990	Debt Service		935,510
	<b>Total Uses</b>		<b>\$ 62,258,396</b>
 <b>Buildings &amp; Ground Maintenance Fund (Fund 631)</b>			
600	Charges, Fees, and Fines	\$ 15,005,800	
670	Rents and Expense Recoveries	321,000	
	<b>Total Sources</b>	<b>\$ 15,326,800</b>	
701	Personnel		\$ 5,379,524
714	Fringe Benefits		2,012,082
725	Pension		1,450,351
726	Materials and Supplies		569,800
800	Services and Contractual Serv		1,744,680
860	Travel		25,140
862	Operating Expenses		3,556,530
941	Rentals		478,693
950	Other Charges		110,000
	<b>Total Uses</b>		<b>\$ 15,326,800</b>
 <b>Central Services Fund - Information Services &amp; Technology (Fund 635)</b>			
600	Charges, Fees, and Fines	\$ 18,721,430	
	<b>Total Sources</b>	<b>\$ 18,721,430</b>	
701	Personnel		\$ 4,585,845
714	Fringe Benefits		1,594,251
725	Pension		1,233,862
726	Materials and Supplies		10,500
800	Services and Contractual Serv		4,818,372
860	Travel		28,700
862	Operating Expenses		446,836
941	Rentals		2,671,764
950	Other Charges		420,000
968	Depreciation		70,000
980	Non Capital Assets		2,841,300
	<b>Total Uses</b>		<b>\$ 18,721,430</b>
 <b>Department of Environment Fund (Fund 641)</b>			
600	Charges, Fees, and Fines	\$ 4,931,756	
670	Rents and Expense Recoveries	119,338	
671	Other Revenue	20,000	
	<b>Total Sources</b>	<b>\$ 5,071,094</b>	
701	Personnel		\$ 1,891,531
714	Fringe Benefits		687,161
725	Pension		507,540
726	Materials and Supplies		26,600
800	Services and Contractual Serv		1,634,127
860	Travel		13,800
862	Operating Expenses		73,530
941	Rentals		141,041
968	Depreciation		17,858
970	Capital		40,000
980	Non Capital Assets		37,906
	<b>Total Uses</b>		<b>\$ 5,071,094</b>
 <b>Long Term Disability Fund (Fund 675)</b>			
600	Charges, Fees, and Fines	\$ 1,984,660	
	<b>Total Sources</b>	<b>\$ 1,984,660</b>	
800	Services and Contractual Serv		\$ 118,066
862	Operating Expenses		1,624,426
950	Other Charges		242,168
	<b>Total Uses</b>		<b>\$ 1,984,660</b>



**Wayne County**  
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**Enrolled Ordinance No. 2021-548**

Account		Appropriation Sources:	Appropriation Uses:
<b>Health Insurance Fund (Fund 676)</b>			
595	Employee Contribution - Retir	\$ 8,870	
600	Charges, Fees, and Fines	64,968,296	
	<b>Total Sources</b>	<b>\$ 64,977,166</b>	
800	Services and Contractual Serv		\$ 534,773
862	Operating Expenses		64,442,393
	<b>Total Uses</b>		<b>\$ 64,977,166</b>
<b>Workers Compensation/Self Insurance Fund (Fund 677)</b>			
600	Charges, Fees, and Fines	\$ 4,178,400	
695	Other Financing	(701,275)	
	<b>Total Sources</b>	<b>\$ 3,477,125</b>	
800	Services and Contractual Serv		\$ 840,888
862	Operating Expenses		2,636,237
	<b>Total Uses</b>		<b>\$ 3,477,125</b>
<b>General Liability Fund (Fund 678)</b>			
600	Charges, Fees, and Fines	\$ 1,596,533	
695	Other Financing	1,420,127	
	<b>Total Sources</b>	<b>\$ 3,016,660</b>	
800	Services and Contractual Serv		\$ 300,798
862	Operating Expenses		2,715,862
	<b>Total Uses</b>		<b>\$ 3,016,660</b>
<b>Retirement System Fund (Fund 731)</b>			
597	Interest and Dividends	\$ 7,626,900	
	<b>Total Sources</b>	<b>\$ 7,626,900</b>	
701	Personnel		\$ 1,652,937
714	Fringe Benefits		544,998
725	Pension		420,344
726	Materials and Supplies		122,500
800	Services and Contractual Serv		4,452,962
860	Travel		98,000
862	Operating Expenses		68,959
941	Rentals		246,000
950	Other Charges		10,200
980	Non Capital Assets		10,000
	<b>Total Uses</b>		<b>\$ 7,626,900</b>
<b>DPS - Drain Maintenance Fund (Fund 801)</b>			
401	Taxes	\$ 2,045,325	
539	State Grants and Contracts	100,860	
580	Local Grants and Contracts	108,912	
	<b>Total Sources</b>	<b>\$ 2,255,097</b>	
726	Materials and Supplies		\$ 9,000
800	Services and Contractual Serv		500,159
862	Operating Expenses		1,601,776
990	Debt Service		144,162
	<b>Total Uses</b>		<b>\$ 2,255,097</b>
	<b>TOTAL FUNDS SOURCES AND USES</b>	<b>\$ 247,448,671</b>	<b>\$ 247,448,671</b>



**Wayne County**  
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**Enrolled Ordinance No. 2021-548**

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
<p>(1) The Department of Information Technology shall provide a detailed breakdown report comparing the results from FY 19-20 to FY 20-21 for technology contracts. The report should include the contractor and the amount. The department shall report to the Committee on Government Operations no later than December 1, 2021. The report needs to be formally submitted through SciQuest/TCM.</p>		
<p>(2) The Department of Information Technology shall provide a detailed report regarding the County's Tech Refresh Initiative. This report should include the current implemented Tech Refreshes, the projected completion timeline and the total cost of the Initiative. The department shall report to the Committee on Government Operations no later than December 1, 2021 and June 1, 2022. The report needs to be formally submitted through SciQuest/TCM.</p>		

**SECTION 28. There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the Circuit Court Capital, Circuit Court & Friend of the Court Funds**

<b>Third Circuit Court Capital Projects Fund (Fund 834)</b>			
695	Other Financing	\$ 1,100,000	
	<b>Total Sources</b>	<b>\$ 1,100,000</b>	
970	Capital		\$ 1,100,000
	<b>Total Uses</b>		<b>\$ 1,100,000</b>
<b>Third Circuit Court General Fund Operations (Fund 835)</b>			
501	Federal Grants and Contracts	\$ 2,200,000	
539	State Grants and Contracts	3,579,227	
600	Charges, Fees, and Fines	3,417,500	
695	Other Financing	942,564	
699	Operating Transfers In	76,588,575	
	<b>Total Sources</b>	<b>\$ 86,727,866</b>	
	<b>Total Uses</b>		<b>\$ 86,727,866</b>
<b>Circuit Court Fund - Other Circuit Court Programs (Fund 835)</b>			
501	Federal Grants and Contracts	\$ 529,914	
539	State Grants and Contracts	1,174,402	
600	Charges, Fees, and Fines	50,000	
	<b>Total Sources</b>	<b>\$ 1,754,316</b>	
	<b>Total Uses</b>		<b>\$ 1,754,316</b>
<b>Friend of the Court Fund (Fund 836)</b>			
501	Federal Grants and Contracts	\$ 22,848,957	
539	State Grants and Contracts	1,836,149	
600	Charges, Fees, and Fines	2,618,500	
671	Other Revenue	600,000	
695	Other Financing	900,000	
699	Operating Transfers In	6,876,617	
	<b>Total Sources</b>	<b>\$ 35,680,223</b>	
	<b>Total Uses</b>		<b>\$ 35,680,223</b>
	<b>TOTAL FUNDS SOURCES AND USES</b>	<b>\$ 125,262,405</b>	<b>\$ 125,262,405</b>



**Wayne County**  
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<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
<p>(1) To the extent of a shortfall in third party revenues in FY 2021-2022 to support the appropriation for Third Circuit's expenditures from Part A of Fund 835, the Third Circuit shall propose a budget adjustment through Management and Budget to appropriate any unrestricted fund balance from a prior fiscal year from Part A that were retained by the Third Circuit to offset the shortfall, with the unrestricted balance from the earliest year to be used first. If this amount is insufficient to fund the shortfall in third party revenues during the 2021-2022 fiscal year, then the Third Circuit Court shall propose a budget adjustment through Management and Budget to appropriate for the purpose of replacing any reduction in third party revenues from the level of the last fiscal year from the Third Circuit Court Budget Stabilization Fund (Fund 833).</p>		
<p>(2) To the extent there exists any unrestricted balance of County appropriations in excess of expenditures from Part A of Fund 835 that were appropriated to meet the County's General Fund General Purpose funding obligation for the 2020-21 fiscal year, that unrestricted balance is allocated and applied, as necessary, to the appropriate funds established by and in accordance with the terms of Article 2.A.2(c) of the Agreement Between the County of Wayne and the Third Circuit Court of Michigan dated February 4, 2016 (the "Court Funding Agreement"). Expenditures from these funds shall be made upon appropriation by the County in accordance with the Court Funding Agreement.</p>		

**SECTION 29. There is appropriated for the fiscal year ending September 30, 2022, from the following revenue sources and uses for the Probate Capital & Probate Court Funds**

<b>Probate Court Projects (Fund 837)</b>			
664	Interest Income	\$	300
695	Other Financing		48,535
	<b>Total Sources</b>	<b>\$</b>	<b>48,835</b>
800	Services and Contractual Serv		\$ 48,835
	<b>Total Uses</b>		<b>\$ 48,835</b>
<b>Probate Court (Fund 838)</b>			
539	State Grants and Contracts	\$	1,293,902
600	Charges, Fees, and Fines		979,000
695	Other Financing		35,339
699	Operating Transfers In		7,895,099
	<b>Total Sources</b>	<b>\$</b>	<b>10,203,340</b>
701	Personnel		\$ 4,486,358
714	Fringe Benefits		1,348,283
725	Pension		944,108
726	Materials and Supplies		143,945
800	Services and Contractual Serv		2,298,612
860	Travel		52,000
862	Operating Expenses		237,341
941	Rentals		537,338
950	Other Charges		21,216
980	Non Capital Assets		134,139
	<b>Total Uses</b>		<b>\$ 10,203,340</b>
<b>TOTAL FUNDS SOURCES AND USES</b>		<b>\$</b>	<b>10,252,175</b>
<b>TOTAL 2022 APPROPRIATED SOURCES and USES</b>		<b>\$</b>	<b>1,673,056,061</b>

**SECTION 30. Statement of Expenditures by Object**

Attached hereto as Appendix I

**SECTION 31. Statement of Estimated Revenue**

Attached hereto as Appendix II

**SECTION 32. Statement of Estimated Expenditures**

Attached hereto as Appendix III

**SECTION 33. Report of Special Funds**

Attached hereto as Appendix II & III

**SECTION 34. Five-Year Projection**

Attached hereto as Appendix IV



**Enrolled Ordinance No. 2021-548**

**Account**

**SECTION 35. Debt Service Statement**

Attached hereto as Appendix V

**SECTION 36. Statement of Surplus or Deficit**

Attached hereto as Appendix VI

**SECTION 37. Capital Outlay Statement**

Attached hereto as Appendix VII

**SECTION 38. Basis of Appropriation: General Budget Execution Instructions**

(A) The Wayne County Commission finds that the appropriations contained in Sections 1-29, for fiscal year 2021-2022 are the most cost effective, reasonable and serviceable means of achieving the objectives authorized by this ordinance as of the date of its adoption. The approved expenditure appropriation, plus the Allotment Plan, comprises the standard against which any proposed deviation is to be compared and justified.

(B) The appropriation fixes the absolute ceiling on authorized spending.

(C) The Chief Financial Officer (CFO) of Wayne County is hereby authorized, but not required, at the close of each fiscal year, to transfer into the Budget Stabilization Fund 50% of any excess actual revenues over actual expenditures in that fiscal year with prior approval of the Commission. However, in no event shall the amount in the Budget Stabilization Fund exceed either 15% of the most recent adopted General Fund budget, or 15% of the average of the five most recent General Fund budgets, as amended, whichever is less. It is the intent of the County Commission that after satisfying the requirements of any existing deficit elimination plan, that the CFO make optimum efforts to deposit as much as is feasible into the Budget Stabilization Fund in fiscal year 2021-2022 to guard against unforeseen emergencies and to protect the County's credit ratings.

**SECTION 39. Posting Standard and Reporting Requirements**

(A) The Chief Financial Officer (CFO) shall assure that all revenue and expenditure accounts are maintained in conformity with the Uniform Budgeting and Accounting Act and that each expenditure or receipt made pursuant to the authority of this ordinance is posted to those accounts within 21 calendar days after the transaction occurs.

(B) The CFO shall provide to the Wayne County Commission within 45 calendar days after the end of each fiscal year quarter, a financial report of revenues received and expenditures made, which corresponds to the level of account detail as set forth in the County Executive's Comprehensive Executive Budget for FY 2021-2022.

(C) The CFO shall require the Departments of Public Services to develop a supplement to the five-year capital outlay plan which provides a ten-year forecast and financing strategy for maintaining the County's more enduring major infrastructure.

**SECTION 40. Constraints on Authorized Spending**

(A) The County Executive shall have no power to impound funds appropriated under this Ordinance.

(B) A certification of a reduction in revenue or a certification of an overrun in expenditures shall automatically take effect if the County Commission has not either approved the certification or has not approved an amendment in substitution for the proposed curb on spending within 30 days. Expenditure shall not be frozen or curtailed, however, because of and while a certification of revenue increase is pending action.

(C) The County Executive may reduce the personnel levels of a department after having provided him or her with a certification of a reduction in revenue or an overrun in expenditures, based upon the scheduled budget allocation, and after having requested from him or her a list of the reduction in personnel in his or her department needed to implement the reduction, if 30 calendar days pass without a complying response from the department head.



**Enrolled Ordinance No. 2021-548**

**Account**

**SECTION 41. Compliance Requirements**

(A) This Appropriations Ordinance states the comprehensive budget for the County. All expenditures and disbursements pursuant to this Appropriations Ordinance shall be made in conformity with the Wayne County Charter and the rules, regulations, resolutions, or ordinances adopted by the Commission in accordance with the Wayne County Charter and Public Acts 2 of 1968 and 621 of 1978, as amended, and other laws, rules, and regulations having controlling effect on the implementation of this Ordinance.

(B) All County agencies, including but not limited to Departments headed by an appointed or elected official, shall exercise their powers and duties within authorized and allotted appropriations consistent with the approved FY 2021-2022 budget.

(C) All County agencies, including, but not limited to, departments headed by an appointed or elected official, shall include in its annual budget request a list of all of the services provided by the agency. The list shall identify which services are mandated, which services are discretionary, and the legal authority for all mandated services. The list shall be prioritized by ranking of importance, from high to low, based on the priorities of the agency's director or elected official.

**SECTION 42. Tax Levy**

This Appropriations Ordinance authorizes the levy of a total of 7.8031 mills, 2.1684 mills to be levied against 2021 Taxable Value of all real and tangible personal property within Wayne County and 5.6347 mills against the total 2022 Wayne County Taxable value (subject to Article 9, Section 3 of the Michigan Constitution). The total anticipated ad valorem tax levy is projected to be \$354.22 million. The adjusted property tax revenue estimate of \$315.98 million consists of \$298.93 million for the General Fund, \$11.14 million for the Parks Fund, \$4.25 million for the Youth Services Fund and \$1.67 million for the Soldiers and Sailors Relief Fund. The adjusted General Fund property tax estimate when combined with \$278.50 million projected to be received from sources other than general property tax results in total anticipated revenue of \$577.43 million for the County General Operating Fund.

**SECTION 43. Executive Liability Established for Knowingly Exceeding Expenditure Limits**

(A) A County elected official, an officer, or an employee of the County shall not: (1) create a debt or incur a financial obligation on behalf of the County unless the debt or obligation is permitted by this Appropriations Ordinance; (2) apply or divert money of the County for purposes inconsistent with those specified in this Appropriations Ordinance; (3) forgive a debt or write off an account receivable in excess of \$7500 per transaction without appropriate authorization of the County Commission; or (4) order nor authorize an expenditure, which shall exceed the amount appropriated, allotted and currently available for that specific purpose under this Appropriations Ordinance.

(B) An elected official, an officer, or an employee of the County who violates this section, with a knowing disregard for the limits established herein, shall be personally liable to the County of Wayne for the public loss which ensues from that order or authorization.

(C) An elected official, an officer, or an employee of the County who is found in violation of this provision shall not be reimbursed for the costs of their legal defense from a claim arising from the duty established by this provision.

(D) The Chief Financial Officer (CFO) shall develop and implement procedures to detect violations of this Appropriations Ordinance. A person having knowledge of a violation of this section shall make a report to the Wayne County Prosecuting Attorney, the CFO, the Corporation Counsel, the Legislative Auditor General, and the Michigan Attorney General. A person shall not report a violation to an individual that is suspected of committing or participating in the violation. The State of Michigan may be reimbursed for the costs of a Special Attorney General who is appointed pursuant to the provisions of the Uniform Budgeting and Accounting Act to investigate and prosecute a report of a violation of this provision, if the Wayne County Prosecuting Attorney has first declined to do so.

(E) Any violation of this Appropriations Ordinance by an elected official, an officer, or an employee of the County, disclosed in an audit of the financial records and accounts of the County shall be filed with the state treasurer and reported to the attorney general.

**SECTION 44. Policy Regarding Inter-Agency Agreements**

All County agencies shall coordinate their programs with those of other allied units of government in order to achieve optimal effectiveness.





## Enrolled Ordinance No. 2021-548

### Account

#### SECTION 45. Transfer Authority

(A) Transfers of any unencumbered balance, or any portion thereof, in any appropriation or reserve account to any other appropriation or reserve account may not be made without approval of the County Commission.

(B) The Commission Chairperson may, upon written request by the County Executive, approve with the approval of the Commission transfers which, in his/her judgment, are emergent in nature and would avoid significant disruption of County services or avoid exposure of employees and/or citizens to dangerous conditions.

#### SECTION 46. Budget Language Instruction Policy

All County departments, including elected officials, are required to adhere by the instructions set forth in this document.

#### SECTION 47. Authority to Contract

(A) The Prosecuting Attorney and the Corporation Counsel are authorized to execute contracts to employ Contractual Law Interns at a rate of up to \$15.00 per hour if appropriated funding is available. These contracts are subject to approval of the Departments of Management and Budget, and Personnel/Human Resources and shall comply with County personnel policies.

(B) All departments, including those headed by an appointed or elected official, shall include in each contract, language that requires the contract to be contingent upon continued appropriation, notwithstanding the revenue source, and that requires the contract to automatically terminate if the appropriation is discontinued. This language is not required if it is prohibited by state or federal grant.

#### SECTION 48. Transparency

All public data needs to be made available as quickly as possible to preserve the value of the data. Data needs to be available to anyone, with no requirement of registration. Data is not subject to any copyright, patent, trademark or trade secret regulation.

##### Searchable

- Be able to use specific words or phrases to find what the user is seeking. The database needs a Search field, into which a user can type a phrases.
- Be able to conduct basic or advanced searches for vendors and other recipients of county funds by name based on as much or as little information available.

##### Budget

- The budget for the current fiscal year and previous years need to be posted online. It needs to be easily accessible for people, and a prominent navigational feature enabling someone to locate the budget should be included on the homepage.
- Graphic features that compare the current budget to past years budgets incorporated to enable people to make sense of trends over time.
- Narrative features incorporated into descriptions of the budget.
  - Ex: If there is a 12% decrease in the current budget from previous year's budget, provide a comparative explanation at the beginning of the summary of the budget.

##### Checkbook Register

- The amount of each payment over \$5, date, and check number, to whom the payment was made - including address and what it is for. There should be budgetary authority for the expenditure and a functional expenditure category. Sources of funds should be listed and links to the relevant contracts under which the payment was made.

##### Meetings & Agendas

- For all meetings, the time and place of the meeting and whether is open or closed needs to be posted, along with agendas. The minutes of the meetings need to be posted online.

##### Audits

- Copies of performance and financial audits should be posted on Wayne County's website, as well as routine financial audits and evaluations of the performance of any specific agencies or commissions.



## Enrolled Ordinance No. 2021-548

### Account

#### Contracts

- The rules the County abides by when it enters into contracts with outside vendors posted.
- When the County enters into a bidding process for larger contracts, the request for bids should be posted online, and publicly available information about the bids the County received should be keyed to the request.
- Specific contracts the county enters into outside vendors for any amount over \$10,000 should be posted.

#### Lobbying

- If the county enters into a contract with a lobbyist or lobbying firm, full details of this arrangement must be posted and regularly updated on the county's website, including the name of the lobbyist or lobbying firm, the amount paid to the lobbyist or firm, and the legislation that the lobbyist is advocating for on the taxpayer's dime.
- If the county pays dues to belong to any lobbying associations, full details of these arrangements should be included on the county's website, including name of association, the amount paid in dues, and identification of what positions that lobbying association is taking with the money it has received from the county's taxpayers with the dues paid to it by the county.
- If the county gives grants to non-profit organizations, these grants should be disclosed on the county's website with a reason for the grant and information about who in the non-profit organization is responsible for oversight and administration of the funds it has received from the county's taxpayers with a grant from the county.

#### Local Taxes

- Explain how property taxes are set, how often property assessments are conducted and what other local taxes the County collects.

#### Access to Government Records and Public Documents

- Show which employees handles the filing of an open records request with their contact information. This should be very easy-to-find location on the website. The procedure to follow for one who wants access to public records should be explained.
- The county website should include an annual rating of its FOIA compliance: How many requests did we receive in a given year, how many did we comply with, the average time required for compliance and reasons for denials. If the County is currently being sued for failure to provide public documents, this information should be included.
- If the County has been ordered by a judge or public records ombudsman to provide documents it refused to produced in response to a public records request, this information should be a permanent record posted on the County's website.

#### Expenditures

- Clearly show all expenditures over \$5.

#### Elected Officials and Elections

- Names and contact information, including phone numbers and email addresses; their terms of office and date of next election, party affiliation, committee and appointments need to be shown.

#### Administrative Officials

- Names, titles, contact information, including phone numbers and email addresses, should be posted.

#### Public Employee Salary

- Users should be able to search for specific employee salary information by position title or employee name.

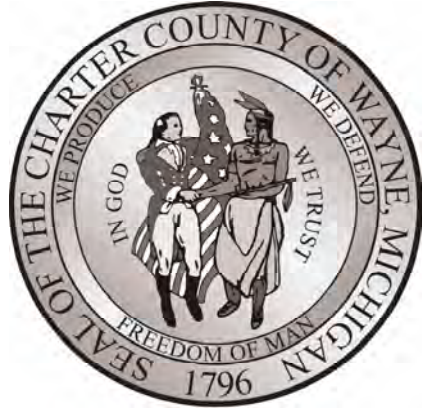
This ordinance is effective immediately upon adoption.

ADOPTED BY THE WAYNE COUNTY COMMISSION SEPTEMBER 2, 2021.

(2021-35-209, 2021-35-241)



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*Wayne County Government  
Adopted Budget 2021 - 2022  
and Projected Fiscal Year 2022-2023*

**WAYNE COUNTY**  
**FINANCIAL ORDINANCES**





## **FINANCIAL ORDINANCES**

1. Wayne County Charter – Article V
2. Enrolled Ordinance 2017-775 – Deficit Elimination
3. Enrolled Ordinance 2011-136 – Multi-Year Budget
4. Enrolled Ordinance 2017-728 – Comprehensive Investment policy

**CHARTER OF THE COUNTY OF WAYNE, MICHIGAN**  
**ARTICLE V. FINANCE**

1 of 8

**Sec. 5.111. Financial management principles.**

Wayne County shall employ generally accepted principles of accounting, auditing, and reporting, appropriate to local government and as required by law, in the conduct of its financial affairs.

Compiler's comments--Ordinance 94-103 requires that the Chief Financial Officer establish and maintain a Fixed Assets Account Group, consistent with generally accepted principles of accounting.

Ordinance 93-610, places restrictions on the personal use of County vehicles, requires that certain use records be kept, and that certain justification and competitive purchasing procedures be used to acquire those vehicles.

Most of that which is "required by law" is found in the Uniform Budgeting and Accounting Act, being MCI 141.411 etseq., MSA5.3228(1).

**Sec. 5.112. Fiscal year.**

The fiscal year of the County is established by ordinance.

Compiler's comments--Ordinance 97-537 established a new fiscal year ending on September 30th. December 1, 1997, to September 30, 1998, was established as a ten-month transitional fiscal year.

**Sec. 5.113. Independent audit (repealed effective November 30, 1997).**

(a) An independent external auditor shall be engaged pursuant to contract by the CEO with the approval of a majority of the Commissioners serving. The auditor shall be a certified public accountant. The term of the contract shall be established by the Commission, but the first term shall be for not less than 3 years and the auditor may not serve more than 8 consecutive years. The contract may be terminated for cause by a majority of the Commissioners serving.

(b) The auditor shall audit annually all funds and property of the County and shall report the extent of compliance with Section 5.111. The audit and report shall be completed within 120 days after the fiscal year. Copies of the audit and report shall be transmitted to the Commissioners, the State Treasurer, and as required by ordinance and shall be available for public inspection.

Compiler's comments--This section is repealed effective November 30, 1997, as a result of voter approval of a ballot proposal transferring this function to the legislative Auditor General. See Section 3.119.

**Sec. 5.121. Budget preparation and submittal.**

The CEO shall prepare and submit a comprehensive budget for the County.

**Sec. 5.122. Policy statement.**

At least 9 months before the next fiscal year, the CEO shall transmit the budget policy statement to all agencies to be included in the comprehensive budget. This statement shall estimate the revenues available for appropriation in the next fiscal year and include a budget policy statement.

**Sec. 5.123. Budget request.**

At least 6 months before the next fiscal year, all agencies included in the comprehensive budget shall submit to the CEO their budget requests and other information required by the CEO.

**Sec. 5.124. Budget documents and transmittal.**

The CEO shall transmit the comprehensive budget for the County's next fiscal year to the County Commissioners at least 120 days before the fiscal year. The comprehensive budget shall contain the budget message, budget document, the proposed appropriation ordinance, and other information required by law or ordinance.

**Sec. 5.125. Budget message.**

The budget message shall:

- (1) Describe the proposed financial policy of the County;
- (2) Indicate the important features of the budget, including major changes;
- (3) Explain the budget in fiscal and program terms;
- (4) Explain the estimates of revenues and proposed expenditures;
- (5) Summarize the debt position;
- (6) Summarize the fiscal data for the 2 prior fiscal years and the current year for each major category of revenue and expenditure; and
- (7) Include estimates of revenue and expenditures for each major category for the next 5 fiscal years.

**Sec. 5.126. Budget document.**

The budget document shall contain information showing:

- (1) Full costs of each agency by division;
- (2) Full costs of conducting County functions and operations;
- (3) Major program goals and objectives;
- (4) Objects of expenditures, including personnel, fringe benefits, pensions, supplies, materials, rent, travel, and equipment by agency;
- (5) A statement of estimated revenue (see (a) below);
- (6) A report of special funds (see (b) below);
- (7) A statement of expenditures (see (c) below);
- (8) A debt service statement (see (d) below);
- (9) A capital outlay statement (see (f) below);



(10) A statement on pensions and budget stabilization (see (e) below); and

(11) A statement of surplus or deficit (see (g) below).

(a) *Statement of estimated revenue.* The statement of estimated revenue shall include taxes, fees, tolls, special assessments, excises, charges, reimbursements, State grants and contract receipts, federal grants and contract receipts, investment income, all other receipts, and unencumbered balances available for reappropriation. The statement shall include a comparison of estimated revenue by type to revenue by type in the current fiscal year and the prior 2 fiscal years and an explanation of any significant increase or decrease.

(b) *Report of special funds.* The report of special funds shall separately state the revenues and expenditures for the current year and prior 2 fiscal years of funds which can be used only for limited purposes.

(c) *Statement of expenditures.* The statement of expenditures shall include:

(1) An explanation of proposed expenditures in sub-unit detail certified by the CEO and as required by law;

(2) A comparison of actual expenditures for each sub-unit detail in the current and prior 2 fiscal years;

(3) An estimate of projected expenditures for the current and next 3 fiscal years; and

(4) An indication of the amount and type of revenue available for each category of expenditure and expected increases or decreases in those revenues.

(d) *Debt service statement.* The debt service statement shall:

(1) Describe the current status of any indebtedness issued by the County or a County agency;

(2) Describe the present condition of any sinking or debt retirement fund;

(3) Describe interest requirements for the next fiscal year;

(4) Describe any authorization for debt which has not yet been issued;

(5) Contain an accounting of revenue pledged for the retirement of any revenue bonds, including an estimate of those revenues in the current fiscal year and the next 5 fiscal years; and

(6) Include certification by the CEO of the level of appropriations required to meet the debt service requirements of the County for the next fiscal year.

(e) *Pensions and budget stabilization.* The statement of pensions and budget stabilization fund shall contain the certification of the CEO with respect to the level of funding required for pensions under the State Constitution and the level of funding required for the budget stabilization fund.

(f) *Capital outlay.* The capital outlay statement shall:

(1) Provide an informational summary of projected revenues and expenditure for each special purpose capital outlay fund of the County;

(2) State the estimated cost of each project upon completion;

(3) State appropriations to date for the project;

- (4) Indicate the estimated annual operating cost for the project and the program utilizing the project, if any;
- (5) Indicate the source of operating funding for the project and any program utilizing the project for the current year and the next 3 fiscal years; and
- (6) Contain a 5-year forecast of capital outlay needs.

Compiler's comments--Ordinance 96-760 sets forth the requirements of a ten-year capital improvement plan.

(g) Surplus or deficit. The statement of surplus or deficit shall contain an estimate of the surplus or deficit for the current fiscal year in each fund.

**Sec. 5.127. Appropriation ordinance.**

The proposed appropriation ordinance shall:

- (1) Incorporate the comprehensive budget in detail consistent with the chart of accounts and budget document;
- (2) Include appropriate budget execution instructions and establish the transfer and impoundment authority of the CEO; and
- (3) Include a statement of revenue by type and fund related to each proposed expenditure. The proposed ordinance may not recommend expenditures, including any accumulated deficit, that exceed revenues, including any surplus.

**Sec. 5.131. Appropriation ordinance introduced.**

At least 105 days before the next fiscal year, the County Commission shall introduce the proposed appropriation ordinance.

**Sec. 5.132. Hearings.**

At least 80 days before the next fiscal year, the County Commission shall complete hearings on the budget. The Commission shall afford an opportunity for persons authorized by law to testify. The Commission may direct the CEO to submit additional information concerning the comprehensive budget.

**Sec. 5.133. Public hearings.**

At least 75 days before the next fiscal year, the County Commission shall hold at least 2 public hearings to receive citizen testimony. Notice of these hearings shall be published as required by law.

**Sec. 5.134. Appropriation ordinance.**

- (a) At least 30 days before the next fiscal year, the County Commission shall adopt an appropriation ordinance. The total of appropriations shall not exceed the revenue estimates certified by the CEO and any increase in revenue raising authority finally adopted. Whenever proposed total

expenditures equal total available estimated revenues, a Commissioner proposing an amendment which increases appropriations on final adoption must propose a balancing increase in revenue raising authority or a reduction in other proposed expenditures. The appropriation ordinance shall contain the mandatory appropriation for debt service, pensions, and the budget stabilization fund certified by the CEO, shall contain budget execution instructions, and shall establish the transfer and impoundment authority of the CEO. The format of the appropriation ordinance shall be consistent with the format of the CEO's proposed appropriation ordinance.

(b) An appropriation contained in the appropriation ordinance constitutes a determination by the County Commission that the appropriation is a serviceable level of funding.

#### **Sec. 5.141. Budget execution.**

Expenditures may be made only if authorized. An appropriation is not a mandate to spend.

Compiler's comments--As noted in Corporation Counsel opinion 81-103, under the Uniform Accounting and Budgeting Act, being MCL 141.411 et seq., an administrative officer may be sued to recover the costs of an unauthorized expenditure. Responsible elected officers are deemed to be "administrative officers" under the Act. Either the Michigan Attorney General or the Prosecuting Attorney is authorized to bring the action. Also see Charter Section 4.272 which affirms this liability.

#### **Sec. 5.142. Allotments.**

On or before the first day of the fiscal year, the CEO shall establish a schedule of periodic allotments for the fiscal year. The CEO may revise the allotments from time to time. The allotments are binding on agencies included in the comprehensive budget and shall not be exceeded.

#### **Sec. 5.143. Disbursement procedure.**

An expenditure may be made and a contractual obligation incurred only if an unencumbered and allotted appropriation is available. An expenditure made or obligation incurred in violation of this section is void. The Chief Financial Officer shall maintain an appropriations and allotments ledger, including a record of encumbrances. The CEO, in accordance with this Charter and as provided by law, shall establish a system of accounts and specify uniform accounting procedures and procedures for the expenditures of funds. Payments shall be made by the Treasurer only if authorized by the Chief Financial Officer and only if funds are available for the expenditure.

Compiler's comments--Section 11 of the Purchasing Ordinance (94-457 as amended by 96-261) further provides:

"(a) No obligations shall be incurred against, and no payment shall be made from any allotment or appropriation except in accordance with appropriations duly made and unless the Chief Financial Officer certifies that there is a sufficient unencumbered balance in the allotment or appropriation and that sufficient funds will be or are available to meet the obligation.

"(b) Whenever the County is party to any contract, deed, lease or other instrument, the Chief Financial Officer shall attach a certification to the deed, contract, lease or other instrument stating that proper and fair consideration has been received by the County."

Sub-section 9(D) of the Contracting Ordinance (84-143, as amended by 92-117, 93-698, 94-387, 94-504, 94-757, and 96-27) provides further:

“The Chief Financial Officer shall develop and institute a document approval procedure which shall reasonably assure that all departmental clearances and approvals have been obtained, including County Commission approval where applicable. The same or a similar checklist shall be attached to each order which is authorized and forwarded to the Wayne County Treasurer for payment of a contract. This checklist shall clearly indicate whether or not County Commission approval is required, and if so, then the date and means (emergency authorization by the chairperson, or by resolution of the Commission) by which it was granted. The Treasurer shall not make payment on an order which lacks this information.”

#### **Sec. 5.144. Reports to the County Commission.**

The CEO shall file a written report with the Commission on the financial condition of the County at least quarterly. The report shall include:

- (1) Expenditures and encumbrances since the prior report and year-to-date for each appropriation;
- (2) Any revision of allotments made by the CEO;
- (3) Actual revenue receipts by type, indicating variances from the revenue estimates contained in the comprehensive budget;
- (4) Unencumbered balances in appropriations and the current allotment schedule;
- (5) Statement of actions taken to comply with recommendations in audit reports; and
- (6) Additional information required by ordinance.

#### **Sec. 5.145. Appropriation ordinance amendments.**

The Commission may amend the appropriation ordinance. An amendment to increase appropriations may be made only if sufficient unappropriated revenue is available.

#### **Sec. 5.146. Budget reductions.**

If the CEO certifies to the Commission a reduction in estimated revenue of any type that would cause an expenditure of an approved appropriation to exceed the available revenue and submits a proposed appropriation reduction, the Commission must reduce appropriations to avoid the deficit. If the Commission fails to amend the appropriation ordinance within 30 days after the certification of the reduced revenue, the requested appropriation reduction submitted by the CEO takes effect.

Compiler’s comments--Provision has been made in the annual appropriations ordinances from 1990 to 1997 for delegation to the CEO the power to initiate a similar certification process when expenditures exceed appropriated levels. These processes basically act as a forced amendment of the appropriations ordinance, which of course can be subsequently amended.

#### **Sec. 5.147. Transfers and impoundments.**

Transfers among appropriations and impoundments of appropriations may only be made in accordance with the appropriation ordinance as adopted or amended.

**Sec. 5.148. Program review.**

The Commission, upon recommendation of the CEO, shall establish a schedule requiring every County operation or function to have a program review at least every 4 years. The CEO shall conduct the program review and submit a report of each program review to the Commissioners. The program review shall analyze the necessity and cost effectiveness of the operation or function and include recommended changes, including expansion, elimination, or alterations of the operation or function.

**Sec. 5.151. Comprehensive annual report.**

Within 120 days after each fiscal year, the final comprehensive annual financial report, adhering to the accounting and reporting standards required by law or this Charter, and certified by the independent auditor, shall be transmitted to the Commission and the State Treasurer.

**Sec. 5.161. Budget stabilization fund.**

A separate budget stabilization fund is created. Except as otherwise provided by law or this Charter, appropriations to the fund may be made for any fiscal year. Appropriations from the fund may be made as provided by law. If the growth in general-purpose, general-fund revenues exceeds growth in the price index specified by ordinance, the CEO may recommend to the Commission appropriations to the budget stabilization fund not to exceed 50% of that excess growth.

Compiler's comments--The first budget to include an appropriation for a budget stabilization fund was that for the 1996-97 Fiscal Year.

**Sec. 5.171. Budget deficits.**

If expenditures exceed revenues in any fiscal year, the CEO shall submit a specific 5-year plan for short-term financial recovery and long-term financial stability to the Governor and the Legislature prior to the adoption of the next annual budget. The 5-year plan shall include those items required by law, the Governor, or the Legislature.

**Sec. 5.172. Debt limit and borrowing authority.**

The debt limit of the County shall be as provided by law. The County may borrow in accordance with law.

Compiler's comments: Three ordinances have been adopted to govern the imposition of drainage taxes and special assessments:

Ordinance 84-176 adopted May 31, 1984, which provides that assessments be spread for a minimum of seven years, but that early payment not be barred.

Ordinance 86-35 adopted February 6, 1986, which amends 84-176 by making the term of an assessment an option for the community affected, and which provides further procedural requirements in cases in which the full faith and credit of the County is to be pledged for the prompt payment of any bonds, drain notes or other evidences of indebtedness of a Chapter 8 drainage district.

Ordinance 86-322 adopted August 21, 1986, which prescribes the information and procedure to be followed by the Drain Commissioner in submitting special assessment rolls to the County Commission for the levy of Chapter 8 drain taxes.

**Sec. 5.181. Taxing authority.**

(a) The County may by ordinance levy and collect any tax, fee, rent, toll, or excise authorized by law. The County may levy an ad valorem property tax not in excess of 1% of the State equalized valuation of the taxable property within the County.

(b) The County is authorized to levy an ad valorem property tax not to exceed 6.07 mills. As provided by law, the 6.07 mills is a transfer of the millage allocated to the County from the 15 mill limitation authorized by Article IX, Section 6 of the Constitution. This section does not authorize an increase in rate of taxation as defined by Article IX, Section 31 of the Constitution.

(c) An increase in the authorization may be approved by the voters of the County for a period of not more than 20 years provided the increase does not produce a total authorization of more than 10 mills.

(d) The County may impose taxes without limitation as to rate or amount for the payment of principal and interest on bonds or evidences of indebtedness approved by the voters.

Compiler's comments--Pursuant to Section 5.181 (a), and state authorization, the fees for services provided by the Register of Deeds were fixed by an ordinance (85-545) adopted on December 19, 1985.

Pursuant to Section 5.181 (a), and state authorization, the fee for services provided in processing and issuing a concealed weapons permit was fixed by Ordinance 86-538, adopted on December 18, 1986.

Fee ordinances have been consolidated into a standard format known as the Comprehensive Fee Ordinance which has been amended frequently: 87-224, 87-308, 87-484, 88-66, 88-129, 88-396, 89-153, 89-631, 89-766, 89-769, 90-777, 90-830, 91-271, 91-285, 91-399, 92-165, 92-396, 92-539, 93-117, 93-156, 93-342, 93-558, 94-111, 94-597, 95-200, 95-456, 95-876, 96-165 and 97-209.

Ordinance 96-471 was adopted by a vote of the public on November 5, 1996. It authorizes a levy of a 1% hotel room tax and a 2% car rental tax, the proceeds of which go to subsidize construction of a sports stadium.

**Sec. 5.182. Net limitation tax rate.**

As provided by law, the net limitation tax rate to be allocated to other taxing units in the county is 8.93 mills. The net limitation tax rate is from the 15 mill limitation authorized by Article IX, Section 6 of the Constitution. The County Tax Allocation Board shall meet annually, as required by law, to allocate the net limitation tax rate. As provided by Article IX, Section 31 of the Constitution, the net limitation tax rate shall not be increased without a vote of the people.

**Sec. 5.191. General provision.**

Failure to meet the deadlines prescribed by this article does not invalidate a duly enacted appropriation ordinance.

1 **ENROLLED ORDINANCE**

2  
3 **NO. 2017 - 775**

4  
5  
6 **INTRODUCED BY COMMISSIONER(S): COMMISSIONER PALAMARA**

7  
8 **AN ORDINANCE TO AMEND CHAPTER 118 OF THE WAYNE COUNTY CODE OF**  
9 **ORDINANCES TO MODIFY THE REPORTING REQUIREMENTS FROM MONTHLY TO**  
10 **QUARTERLY TO ALLOW DEPARTMENTS ADDITIONAL TIME TO PROCESS REPORTS AND**  
11 **COMPLY WITH THE PROVISIONS OF THIS ORDINANCE.**

12  
13 **IT IS HEREBY ORDAINED BY THE PEOPLE OF THE CHARTER COUNTY OF WAYNE:**

14  
15 **SECTION 1: CODE OF ORDINANCES AMENDED**

16  
17 Chapter 118 of the Wayne County Code of Ordinances is amended to read as  
18 follows:

19  
20 Sec. 118-1. - Citation.

21 This Chapter may be cited as the Deficit Elimination Plan Ordinance.

22  
23 Sec. 118-2. - Definition.

24 *Deficit Elimination Plan* means an internal county plan that sets forth  
25 measures that will correct or prevent projected expenditures from  
26 exceeding projected revenues for the current fiscal period, which may  
27 include, by way of illustration and not elimination; limiting or  
28 eliminating the use of over time; cancelling requisitions, contracts or  
29 other requests for payment; reduction in personnel or other  
30 expenditures.

31  
32 *Fiscal quarter* means the financial reporting period for the three (3)  
33 month period ending December 31, March 31, June 30 and September 30 that  
34 is consistent with a fiscal year that starts October 1 and ends  
35 September 30.

36  
37 *Quarter ended financial report* means a report that provides the results  
38 of operations for the fiscal quarter.

39  
40 Sec. 118-3. - Notice; submission; approval; and implementation of  
41 deficit elimination plans.

42 (a) Each fiscal quarter the Department of Management and Budget  
43 ("M&B") shall issue a financial report that will determine if any  
44 department or office has a projected or actual deficit in the current  
45 fiscal year. Upon issuance of the financial report M&B shall immediately

1 provide a copy of the financial report and written notice to every  
2 department or office that has a projected or actual deficit, with a  
3 | copies to the Commission.

4  
5 (b) Except as provided in subsection (c) below, a department or  
6 office with a projected or actual deficit shall develop and submit an  
7 original deficit elimination plan, in line-item form, to the Commission  
8 | and the Chief Executive Officer ("County Executive") within seven (7)  
9 calendar days of the issuance of the quarter ended financial report from  
10 | M&B.

11  
12 (c) A department or office that has previously submitted a deficit  
13 elimination plan for the current fiscal year, shall develop and submit  
14 revisions to its existing deficit elimination plan, in line-item form,  
15 to the Commission and the County Executive within seven (7) calendar  
16 | days of the issuance of the quarter ended financial report from M&B.

17  
18 (d) The Commission shall call a meeting of the Committee on Ways and  
19 Means ("Committee") to review the department or office's budget, and  
20 deficit elimination plan or revisions to its existing deficit  
21 elimination plan, including current and anticipated expenditures and  
22 revenues, within twenty-two (22) calendar days of the issuance of the  
23 | quarter ended financial report.

24  
25 (e) The Commission Clerk shall notify the County Executive of all  
26 | such committee meetings.

27  
28 (f) The Committee shall review and may amend the deficit elimination  
29 plan or the proposed revisions submitted by the department or office.  
30 The Committee shall consult with the department or office and M&B. M&B  
31 shall provide detailed financial information regarding the department or  
32 office's budget to the Committee within five (5) calendar days of a  
33 request from the Committee. Within thirty-eight (38) calendar days of  
34 the issuance of the financial report, the Committee shall forward the  
35 deficit elimination plan or the proposed revisions submitted by the  
36 department or office, or its own recommended deficit elimination plan or  
37 | revisions to the Commission for consideration.

38  
39 (g) The Commission shall approve, reject or take any other action it  
40 deems appropriate, by majority vote, on a deficit elimination plan or  
41 proposed revisions to an existing deficit elimination plan for the  
42 department or office within sixty-one (61) calendar days of the issuance  
43 | of the quarter ended financial report.

44



1 (h) If a department or office fails to submit a deficit elimination  
2 plan or proposed revisions to an existing deficit elimination plan  
3 within the time period set forth in subsection (a) above, then within  
4 thirth-eight (38) calendar days of the issuance of the quarter ended  
5 | financial report the Committee shall:

6  
7 (1) Develop, in consultation with M&B, and submit to the  
8 Commission for consideration a deficit elimination plan or  
9 revisions that address the department or office's deficit; or

10 (2) Submit to the Commission for consideration a recommendation  
11 that the County Executive develop, in consultation with M&B, a  
12 deficit elimination plan or revisions that address the department  
13 | or office's deficit.

14  
15 (i) The County Executive may submit recommendations for the deficit  
16 elimination plan or revisions to the Committee, which if submitted in a  
17 | timely manner, shall be considered by the Committee.

18  
19 (j) A deficit elimination plan or revisions to an existing deficit  
20 elimination plan adopted by the Commission may include recommended  
21 allocation and/or reallocation of funds, or the development and  
22 implementation of a deficit elimination plan for or that affects other  
23 | departments or offices.

24  
25 (k) Deficit elimination plans or revisions to an existing deficit  
26 elimination plan adopted or developed pursuant to this Ordinance shall  
27 immediately be implemented by the department or office and County  
28 Executive. The Commission shall take actions necessary to effectuate  
29 adopted or developed deficit elimination plans and revisions, including  
30 | all necessary budget adjustments, in a timely manner.

31  
32 (l) If the Commission rejects a plan or revisions to a plan, or does  
33 not take action within the time allotted, then the County Executive  
34 shall develop and implement with the department or office a deficit  
35 elimination plan or revisions to a plan for the current fiscal year, and  
36 timely notify the Commission of the plan. For purposes of this section,  
37 the Commission will not be deemed to have failed to take action if a  
38 plan, revision or recommendation has been adopted by the Commission,  
39 | then vetoed by the County Executive and sustained.

40  
41 (m) A department or office may only have one (1) deficit elimination  
42 plan in effect at any given time during a fiscal year. A deficit  
43 elimination plan shall become null and void on the first day of a new  
44 fiscal year.  
45

1    **SECTION 2: SEVERABILITY.**

2

3    If any section, clause or provision of this chapter be declared by a  
4    court of competent jurisdiction to be invalid, the same shall not  
5    affect the validity of this chapter as a whole or any part thereof,  
6    other than the part so declared to be invalid.

7

8    | **SECTION 3: EFFECTIVE DATE**

9

10   This Ordinance is effective thirty (30) days after its adoption by the  
11   Wayne County Commission.

12

13   **ADOPTED BY THE WAYNE COUNTY COMMISSION DECEMBER 7, 2017.**

14

15   (2017-68-003)

16

April 7, 2011

**ENROLLED ORDINANCE**

**No. 2011-136**

INTRODUCED BY COMMISSIONER(S): Commissioner Cox and Co-sponsored by  
Commissioner Varga

**AN ORDINANCE TO AUTHORIZE THE PREPARATION, SUBMITTAL AND ADOPTION OF A  
COMPREHENSIVE MULTI-YEAR BUDGET FOR THE COUNTY OF WAYNE; TO ESTABLISH  
BUDGET PROCEDURES AND POLICIES; AND TO REQUIRE COMPLIANCE WITH MCL  
45.514(1)(Q) AND ARTICLE V OF THE WAYNE COUNTY CHARTER.**

**IT IS HEREBY ORDAINED BY THE PEOPLE OF THE CHARTER COUNTY OF WAYNE:**

**SECTION 1: CITATION**

This Ordinance may be cited as the Multi-Year Budget Ordinance.

**SECTION 2: DEFINITIONS**

For purposes of this Ordinance words, terms and phrases shall have the following meanings:

(A) 'Appropriation/Appropriated' means the authorization granted by an Ordinance adopted by the Wayne County Commission to incur obligations and expend funds.

(B) 'Budget' means a spending document consisting of proposed appropriations, estimates of all expenditures and anticipated revenues for one fiscal year, for which no expenditures are authorized.

(C) 'Multi-Year' means enduring or lasting for more than one fiscal year.

(D) 'Projected Budget' means a spending document consisting of a forecast of proposed appropriations, estimates of all expenditures and anticipated revenues for any fiscal year subsequent to the fiscal year of the budget to which it refers and it is dependent upon, and for which no expenditures are authorized.

(E) 'Rolling Multi-Year Budget' means a budget and one or more projected budgets enduring or lasting for more than one consecutive fiscal year, where each budget year appropriations are adopted separately.

1 **SECTION 3: PURPOSES / COMMISSION FINDINGS**

2 The Wayne County Commission finds as follows:

3  
4 (A) A rolling multi-year budget will improve long-term financial  
5 planning and priority setting.

6  
7 (B) A rolling multi-year budget will provide costs savings due to  
8 greater efficiency in budget development as redundant processes are  
9 eliminated.

10  
11 (C) A rolling multi-year budget proactively anticipates deficits  
12 allowing for an equitable allocation over a longer period of time,  
13 thereby lessening harsh negative financial impacts in any single year.

14  
15 **SECTION 4: BUDGET PREPARATION**

16 (A) The Wayne County Chief Executive Officer shall annually prepare  
17 and submit, in accordance with Public Act 293 of 1966 and Article V of  
18 The Wayne County Charter, to the Wayne County Commission a comprehensive  
19 budget that advances the fiscal responsibility and accountability of the  
20 County of Wayne.

21  
22 (B) The comprehensive budget may be an annual budget or a rolling  
23 multi-year budget, as determined by the County Executive.

24  
25 (C) A rolling multi-year budget shall consist of one budget, and one or  
26 more projected budgets, for consecutive fiscal years. A rolling multi-  
27 year budget adopted by the Wayne County Commission shall only authorize  
28 appropriations for the first fiscal year budget and all subsequent  
29 fiscal year projected budgets shall be attached to and adopted as an  
30 exhibit to the annual appropriations ordinance.

31  
32 (D) Projected budgets are not binding, may be amended and shall be  
33 subject to annual appropriation through the comprehensive budget  
34 adoption process set forth by law and the Wayne County Charter.

35  
36 (E) Expenditures are authorized only against the appropriations adopted  
37 in the annual appropriation ordinance, but not any projected budget  
38 exhibits attached thereto.

39  
40 (F) A rolling multi-year budget shall only be prepared, submitted and  
41 approved in a manner where the budget is approved in an odd number  
42 calendar year.

1 **SECTION 5: BUDGET PROCESS**

2 (A) The Wayne County Chief Executive Officer shall provide written  
3 notification to the Wayne County Commission that a rolling multi-year  
4 budget will be prepared and submitted for the ensuing fiscal year at  
5 least 210 days before the start of the fiscal year.

6  
7 (B) Before each fiscal year, with a minimum of at least:

8  
9 I. 9 Months prior, the County Executive shall transmit the budget  
10 policy statement to all departments, division and agencies to be  
11 included in the comprehensive budget.

12  
13 II. 6 Months prior, all departments, divisions, and agencies  
14 included in the comprehensive budget shall submit to the County  
15 Executive their budget requests.

16  
17 III. 120 Days prior, the County Executive shall transmit the  
18 comprehensive budget to the County Commission.

19  
20 IV. 105 Days prior, the County Commission shall introduce the  
21 proposed appropriation ordinance.

22  
23 V. 80 Days prior, the County Commission shall complete hearings on  
24 the budget.

25  
26 VI. 75 Days prior, the County Commission shall hold at least 2  
27 public hearings to receive citizen testimony.

28  
29 VII. 30 Days, the County Commission shall adopt an appropriation  
30 ordinance.

31  
32 (C) Failure to meet the deadlines prescribed by this section does not  
33 invalidate a duly enacted appropriation ordinance.

34  
35 **SECTION 7: COMPLIANCE WITH LAWS**

36 (A) Notwithstanding the provisions herein, the Wayne County Commission  
37 shall annually adopt an appropriations ordinance as provided by law and  
38 the Wayne County Charter.

39  
40 (B) Notwithstanding the provisions herein, all provisions of Article V  
41 of the Wayne County Charter shall be complied with annually.

1 **SECTION 8: POLICIES AND PROCEDURES**

2 The Department of Management and Budget shall issue polices and  
3 directives necessary for the proper preparation and implementation of a  
4 rolling multi-year budget.

5

6 **SECTION 9: EFFECTIVE DATE**

7 This Ordinance is effective thirty (30) days after adoption by the Wayne  
8 County Commission.

9

10 **ADOPTED BY THE WAYNE COUNTY COMMISSION**

11

12 (2010-68-005)

13

14

1 ENROLLED ORDINANCE

2  
3 NO. 2017 - 728

4  
5  
6 INTRODUCED BY COMMISSIONER(S): COMMISSIONER ANDERSON

7  
8 AN ORDINANCE TO AMEND CHAPTER 117 OF THE WAYNE COUNTY CODE OF  
9 ORDINANCES, BY AMENDING SECTIONS 117-1 THROUGH 117-3 AND SECTIONS 117-7  
10 THROUGH 117-10, AND ADDING NEW SECTIONS 117-11 THROUGH 117-14 TO  
11 PROVIDE A COMPREHENSIVE REVISION AND UPDATE OF THE COUNTY INVESTMENT  
12 POLICY ORDINANCE TO ACCOUNT FOR STRUCTURAL CHANGES IN COUNTY  
13 GOVERNMENT, REFLECT CHANGES IN STATE LAW APPLICABLE TO PUBLIC  
14 INVESTMENT, AND CONFORM THE COUNTY'S INVESTMENT PRACTICE AND PROCEDURE  
15 WITH GENERALLY ACCEPTED BEST PRACTICES.

16  
17 IT IS HEREBY ORDAINED BY THE PEOPLE OF THE CHARTER COUNTY OF WAYNE:

18  
19 SECTION 1: CODE OF ORDINANCES AMENDED

20  
21 Chapter 117 of the Wayne County Code of Ordinances is amended to read  
22 as follows:

23  
24 Sec. 117-1. - Scope of investment policy.

25 (a) This chapter applies to all money which belongs to or is under the  
26 control of the county, and is available for investment, not being  
27 required by law or an agreement with bondholders to be segregated  
28 and invested in a specified manner. These funds are accounted for in  
29 the annual financial report and include all of the following:

30 (1) Government funds, including:

- 31 a. The general fund;  
32 b. Special or restricted revenue funds;  
33 c. Debt service funds  
34 d. Capital project funds

35 (2) Proprietary funds, including:

- 36 a. Internal service funds  
37 b. Enterprise

38 (3) Fiduciary funds, including:

- 39 a. Trust and agency funds unless otherwise directed by the  
40 trustee or agency; and

1           b. Funds placed with the county treasurer pursuant to the Local  
2           Government Investment Pool Act, Act No. 121 of the Public  
3           Acts of Michigan of 1985 (MCL 129.141 et seq., MSA 5.701(41)  
4           et seq.)

5           (4) Funds held to retire the general long-term obligations of the  
6           county.

7           (5) Any new fund created by the county commission unless  
8           specifically exempted from this chapter.

9           (b) This chapter does not apply to the Wayne County Employees Retirement  
10          Fund, which is separately administered pursuant to article VI of the  
11          county Charter. Health care insurance fund as well as any individual  
12          employee deferred compensation funds are excluded from this policy.

13       Sec. 117-2. - General objectives.

14       The primary objectives, in priority order, of the county treasurer's  
15       investment activities shall be

16  
17       (a)       Safety of principal is the foremost objective of county  
18       government. Investments shall be undertaken in a manner which  
19       seeks to ensure the preservation of principal in the overall  
20       portfolio. To attain this objective and avoid the five  
21       governmental accounting standards board (GASB) risk identified,  
22       diversification is required in order that potential losses on  
23       individual securities do not exceed the income generated from the  
24       remainder of the portfolio. Speculation is prohibited in any  
25       individual transaction.

26           (1)       Custodial credit risk – will be minimized by holding  
27           all securities in the county's name in either third-party  
28           safekeeping account (for agencies and commercial paper) or  
29           by the issuing institution (for certificates of deposit)

30           (2)       Interest rate risk – will be minimized by structuring  
31           the portfolio to meet the cash requirements of ongoing  
32           operation, thereby mitigating the need to liquidate  
33           securities at a loss prior to maturity.

34           (3)       Credit risk – will be minimized by limiting  
35           investments to the safest types of securities and  
36           diversifying the portfolio so the potential losses on  
37           individual securities would be minimized and maintaining  
38           credit rating on all holdings.

39           (4)       Concentration of credit risk – will be minimized by  
40           limiting the exposure of single security issue to the total  
41           portfolio (as indicated in section 117-14)



1 (5) Foreign currency risk – will be minimized by only  
2 investing in United States dollar denominated securities.

3 (b) Liquidity: the investment portfolio shall remain  
4 sufficiently liquid to enable the county treasurer to meet all  
5 operating requirements which might be reasonably anticipated.

6 (c) Return on investment: The investment portfolio shall be  
7 assigned with the objective of attaining a rate of return (as  
8 defined in section 117.11) throughout the budgetary and economic  
9 cycles, commensurate with the investment risk constraints and the  
10 cash flow characteristics of the portfolio.

11 Sec. 117-3. - Delegation of authority

12 Authority to manage the investment program is derived from Public  
13 Act 20 of the Public Acts of 1943, as amended by Act 285 of 1988, Act of  
14 196 of 1997 and Act 213 of 2007. Management responsibility for the  
15 investment policy is hereby delegated to the county treasurer, as  
16 required by state law, who shall be responsible for all transactions and  
17 activities undertaken and shall establish a system of controls to  
18 regulate the activities of subordinate officials, and their procedures  
19 in the absence of the treasurer. All participants in the investment  
20 process shall seek to act responsibly as custodians of the public trust.  
21 Investment officers shall avoid any transaction which may impair public  
22 confidence in the ability of the government of the county to govern  
23 effectively.

24 Sec. 117-4. - Standard of prudence.

25 The standard of prudence to be used by county investment officers  
26 shall be that of the prudent person and shall be applied in the context  
27 of managing the overall portfolio. An investment officer who acts in  
28 accordance with written procedures and exercising due diligence shall be  
29 relieved of all personal liability for the credit risk or market price  
30 change of an individual security, provided that deviations from  
31 expectations are reported in a timely manner and appropriate action is  
32 taken to avert and control adverse developments.

33 Sec. 117-5. - Internal controls.

34 The county treasurer shall establish and maintain a system of  
35 internal controls, which shall be documented in writing. These internal  
36 controls shall be reviewed from time to time by the committee on audit  
37 and at the end of each fiscal year by the legislative auditor general.  
38 The controls shall be designed to prevent losses of public funds arising  
39 from employee error, misrepresentation by third parties, unanticipated  
40 changes in financial markets, or neglectful or imprudent actions by  
41 employees and investment officers. These internal controls are not  
42 deemed to be rules and regulations which require commission approval.

43

1 Sec. 117-6. - Oversight.

2 The committee on audit shall convene as needed from time to time to  
3 review general investment strategies and to monitor results. The  
4 committee on audit shall address such topics as the economic outlook,  
5 portfolio diversification and maturity structure, potential risks to  
6 county investments, and the target rate of return on investments. The  
7 committee shall also review and recommend to the full board of  
8 commissioners approval, rejection or amendment of rules and regulations  
9 promulgated by the treasurer to implement the policies established by  
10 this chapter.

11 Sec. 117-7. - Authorized investment instruments.

12 (a) Investments may be made in any instrument in which a county is  
13 authorized to invest public funds as authorized Public Act 20 of  
14 1943 as amended, subject to the limitations hereinafter provided as  
15 to maturity and diversity. These instruments include all of the  
16 following with conditions as hereinafter provided.

17 (1) Bonds, securities and other obligations of the United States or  
18 an agency or instrumentality of the United States. These  
19 instruments must, however:

- 20 a. Be held in the name of the county treasurer; and  
21 b. Be purchased using the delivery vs. payment procedure.

22 (2) Certificates of deposit, savings accounts, deposit accounts, or  
23 depository receipts of as a Financial institution, but only if  
24 the financial institution complies with subsection (2) of Public  
25 Act 20 of 1943, as amended.

26 (3) Commercial paper rated at the time of purchase within the two  
27 highest classifications established by not less than two  
28 standard rating services and which matures not more than 270  
29 days after the date of purchase. If commercial paper is not  
30 purchased directly from issuing corporation, it must be held in  
31 safekeeping by a third party institution.

32 (4) United States government or federal agency obligation repurchase  
33 agreements. Such repurchase agreements must:

- 34 a. Be secured through third party custody and safekeeping  
35 procedures; and  
36 b. Be purchased using the delivery vs. payment procedure.

37 (5) Bankers acceptances of United States banks.

38 (6) Obligations of the State of Michigan or any of its political  
39 subdivisions that at the time of purchase are rated as  
40 investment grade by not less than one standard rating service.

- 1 (7) Investment may also be made in Mutual Funds registered under the  
2 Investment Company Act of 1940, Title 1 of Chapter 686, 54  
3 Stat. 789, 15 U.S.C. 80a-1 to 80a-3 and 80a-4 to 80a-64, with  
4 authority to purchase only investment vehicles that are legal  
5 for direct investment by a public corporation, whose investment  
6 policies and objectives closely match Section 3, which maintain  
7 a rating of AAA or better by a nationally recognized  
8 statistical rating agency and by policy & practices attempt to  
9 maintain a net \$1.00 share value.
- 10 (8) Obligations described in subdivisions (a) through (g) if  
11 purchased through an inter local agreement under the Urban  
12 Cooperation Act of 1967,1967 (EX SESS) PA 7, MCL 124.501 to  
13 124.512.
- 14 (9) Investment pools organized under the Surplus Funds Investment  
15 Act, 1982 PA 367, MCL 129.111 to 129.118.
- 16 (10) The investment pools organized under the local government  
17 Investment Pool Act, 1985 PA 121, MCL 129.141 to 129.150.

18

19 Sec. 117-8. - Limitations upon Maturity on Investments.

20 To the extent possible, Wayne County will attempt to match its  
21 investments with anticipated cash flow requirements. Unless matched to a  
22 specific cash flow, Wayne County will not directly invest in securities  
23 with maturities more than three (3) years from the date of purchase (see  
24 Section 117-14)

25

26 Sec. 117-9. - Diversification of investments.

27 (a) The treasurer shall diversify use of investment instruments  
28 to avoid incurring unreasonable risks inherent in overinvesting in  
29 specific instruments, individual financial institutions, or  
30 maturities.

31 Wayne County will diversify its investments by security type and  
32 institution/issuer. With the exception of United States Treasury and  
33 agency securities, no more than fifty percent (50%) of the total  
34 investment portfolio will be invested in a single security type (see  
35 Section 117-14)

36

37 Sec. 117-10. - Financial services selection.

38 The treasurer may without further approval of the county commission  
39 enter into and execute on behalf of the county any contract with a  
40 financial institution to provide for the safekeeping or for the third  
41 party custodianship of any of the county's securities, as well as for  
42 any contracts or repurchase agreements with any corporation for the

1 purchase of any such securities which will be the subject of such  
2 safekeeping or third party custodianship arrangements, on such terms and  
3 conditions as best protect and serve the interests of the county.

4  
5 SEC. 117-11. – Performance Standards

6 The investment portfolio shall be designed with the objective of  
7 obtaining a rate of return throughout the budgetary and economic cycles,  
8 commensurate with the investment risk constraints and cash flow needs  
9 market yield (Benchmark) – Wayne County's investments strategy is  
10 passive. Given this strategy, the basis used to determine whether market  
11 yields are being achieved shall be to identify a comparable United  
12 States Treasury instrument as the Benchmark which matches the portfolio  
13 investments duration. i.e. 90 day United States Treasury Bill, 6 month  
14 united market yield (Benchmark)

15  
16 117-12- Ethics and Conflict of Interest

17 County financial officers and employees involve in the investment  
18 process shall refrain from personal business activity that could  
19 conflict with proper execution program, or which could impair their  
20 ability to make impartial investment decisions. Employees and investment  
21 officials shall disclose to the treasurer any material financial  
22 interest in financial institutions that conduct business within this  
23 jurisdiction, and shall further disclose any large personal financial  
24 investment positions that could be related to the performance of the  
25 county, particularly with regard to the time of purchase and sales.

26  
27 SEC 117-13 – Safekeeping and Custody

28 It shall be the responsibility of the county treasurer to determine  
29 which securities will be held by a third party custodian. Securities  
30 held in safekeeping by a third party custodian shall be evidenced by a  
31 safekeeping receipt.

1  
2  
3

SEC 117-14 – Portfolio Diversification Guidelines

Instrument Description	Security Type Maximum	Issuer Maximum	Maturity Maximum
U.S. Treasuries	100%	100%	3 years <sup>1</sup>
U.S. Agencies & Instrumentalities	100%	50%	3 years <sup>2</sup>
CD's Non-negotiable	50%	10%	2 years
CD's Negotiable	50%	10%	3 years
Municipal Bonds	50%	10%	3 years
Commercial Paper	50%	10%	270 days
Bankers Acceptances	25%	10%	184 days
Overnight Deposits <sup>3</sup>	100%	100%	1 day
Mutual Funds <sup>4</sup>	100%	100%	3 years

4  
5  
6  
7

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<sup>1</sup> Maturity Maximum - the three-year maximum applies to non-enterprise fund investments only. Enterprise fund reserves may be invested in securities exceeding three (3) years if the maturity of such investments is made to coincide as nearly as practicable with the expected use of the funds.

<sup>2</sup> Ibid

<sup>3</sup> Overnight Deposits - The Treasurer may invest overnight or short term liquid assets to cover cash flow requirements in the following types of pools: Investment Pools organized under the surplus funds investment pool act of 1982, PA 367, MCL 129.111 to 129.118 or Investment Pools organized under the Urban Cooperation Act of 1967, PA, MCL 124.501 to 124.512.

<sup>4</sup> Authority to Purchase Mutual Funds - The Treasurer may invest in no-load fixed income mutual funds composed of investment vehicles, which are legal for direct investment by local units of government in Michigan, either taxable or tax-exempt. This authorization is limited to mutual funds whose intent is to maintain a net asset value of \$1.00 per share.

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SECTION 2: EFFECTIVE DATE

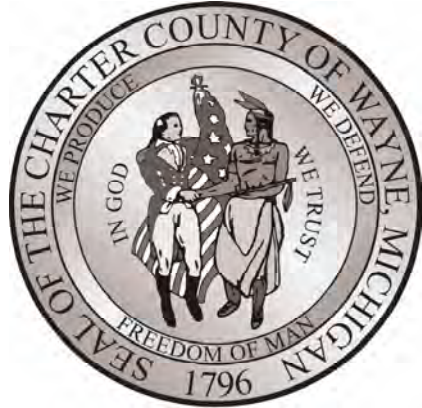
**ADOPTED BY THE WAYNE COUNTY COMMISSION NOVEMBER 16, 2017.**

This Ordinance is effective fifteen (15) days after its adoption by the Wayne County Commission.

(2017-75-047)



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*Wayne County Government  
Adopted Budget 2021 - 2022  
and Projected Fiscal Year 2022-2023*

**APPENDIX VII**

**CAPITAL OUTLAY STATEMENT**





## FIVE-YEAR CAPITAL IMPROVEMENT PLAN

Pursuant to Article 5.126f of the Home Rule Charter for the County of Wayne, the County Executive is required to prepare and submit a Five-Year Capital Program on an annual basis to the County Commission. The Capital Improvement Plan (CIP) identifies capital projects, funding sources and projected expenditures over a five-year period. The CIP is coordinated with the development of the annual operating budget as well as the County’s debt service policy. Although the costs of the CIP are projected over five years, only those costs in the first year are included in the County’s annual appropriations ordinance. The County’s Capital Improvement Plan for FY 2021-2022 includes divisional projects within the Department of Public Services, the Third Circuit Court and General Fund projects. The remaining four years are presented as an informational guide for future planning and are subject to further review, modification and appropriation by the County Commission in subsequent years. These schedules can be found at the beginning of each section.

2021-2022 CAPITAL IMPROVEMENT PLAN		ANNUAL OPERATING BUDGET IMPACT		
DEPARTMENT/DIVISION (in 000's)	TOTAL APPROPRIATION	PERSONNEL COSTS	OTHER OPERATING COSTS	TOTAL
CIRCUIT COURT	1,100	0	1,100	1,100
PUBLIC SERVICES				
ENGINEERING & EQUIPMENT	58,880	8,154	50,726	58,780
ENVIRONMENTAL SERVICES	19,851	317	19,534	19,851
PARKS	2,692	400	2,292	2,692
TECHNOLOGY	2,500	0	2,500	2,500
M&B	9,400	0	9,400	9,400
NON DEPARTMENTAL	4,000	0	4,000	4,000
<b>TOTAL (IN THOUSANDS)</b>	<b>\$91,481</b>	<b>8,871</b>	<b>82,610</b>	<b>91,481</b>

### THIRD CIRCUIT COURT

Capital plans for the Circuit Courts for the FY 2021-2022 include: replacement of obsolete and unusable computers and related equipment; new systems, upgrades and integration relative to court reporting video recording and workflow improvements; court vehicle replacement as well as building upgrades and furniture replacement.

### THE DEPARTMENT OF PUBLIC SERVICES

**Engineering, Equipment and Roads Division:** Capital plans include Road Maintenance, Equipment and Engineering project costs for all the roadwork to be completed in FY 2021-2022. The funds that were included in the CIP for Engineering/Equipment projects are \$58,880,400.

**Environmental Services Group:** The CIP includes a number of capital asset and infrastructure replacement projects. Aging assets are systematically being upgraded or replaced to maximize operating efficiency and to meet increased sewage and drain flow demands. The 2021-2022 Budget for such projects is \$19,851,000.

**Parks Division:** Capital funding will be used for design, construction, and improvement of parks facilities throughout the County Parks System as well as several local parks. The 2021-2022 CIP budget sums to \$2,692,000 and is funded through a dedicated parks millage.

### TECHNOLOGY

The Fiscal Year 2021-2022 CIP allocates \$2,500,000 for the purpose of technology refresh and equipment or operating systems reaching end of life.

### MANAGEMENT & BUDGET

The CIP includes costs of \$9,400,000 for the replacement of the JD Edwards and PeopleSoft systems which are outdated and hard to support.

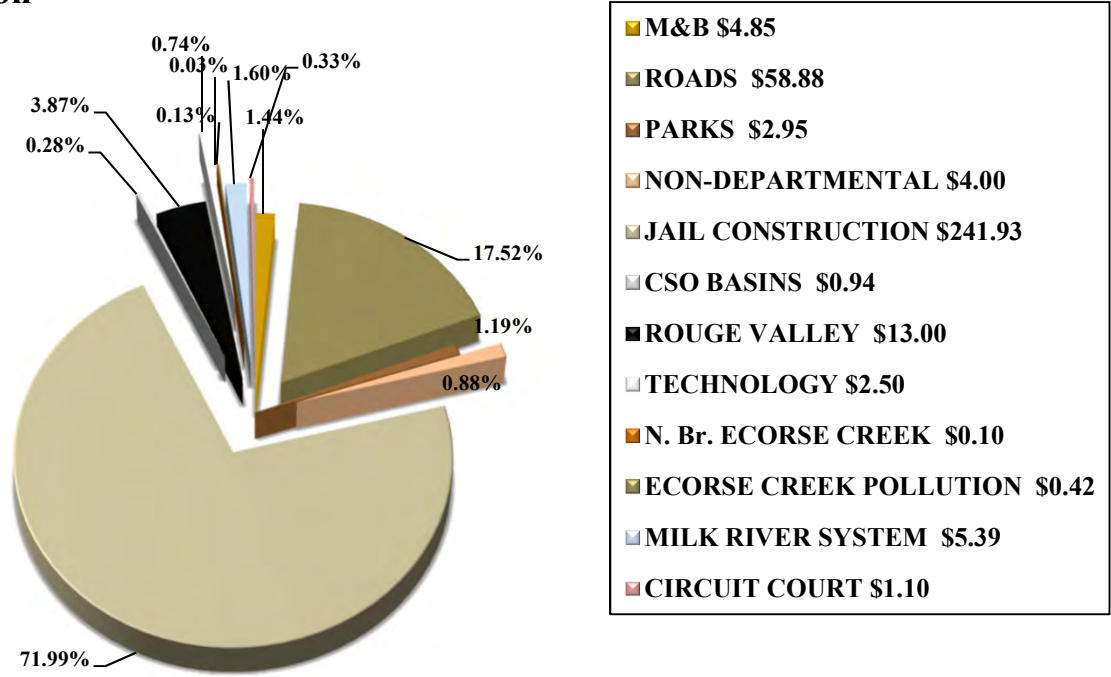
### NON DEPARTMENTAL

Funding of \$4,000,000 has been allocated to replace sheriff vehicles (\$600,000) and for various repairs, improvements and/or renovations to county owned facilities (\$3,400,000).

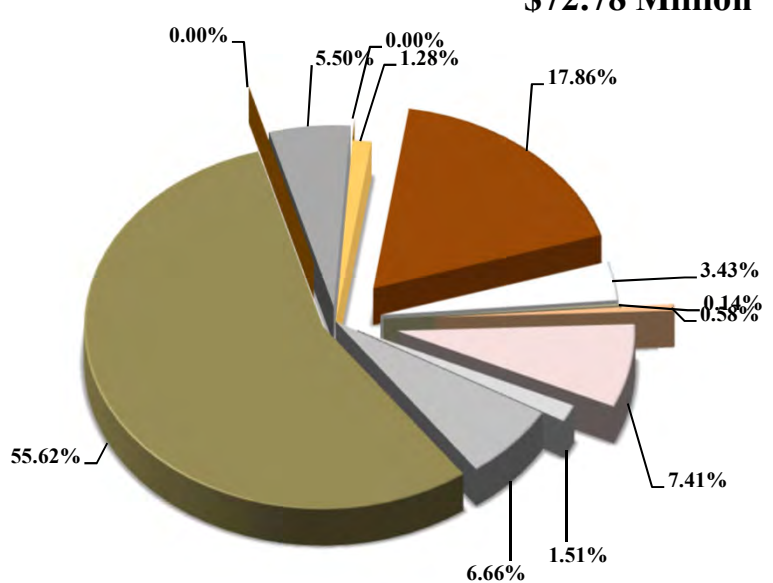


## CAPITAL IMPROVEMENT PLAN BY PROJECT

### CIP Fiscal Year 2022 \$336.06 Million



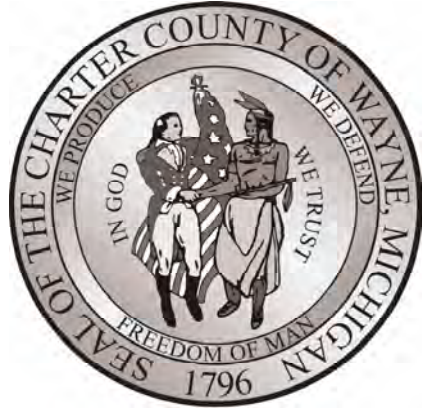
### CIP Fiscal Year 2023 \$72.78 Million





**FIVE YEAR CAPITAL IMPROVEMENT PLAN BY FUND**  
**FISCAL YEAR 2021-2023**

FUND	PROGRAM	FISCAL YEAR 2020-2021	FISCAL YEAR 2021-2022	FISCAL YEAR 2022-2023
101	MANAGEMENT & BUDGET	\$ 9,400,000	\$ 4,850,000	\$ 4,850,000
201	PUBLIC SERVICES - ROADS	83,882,319	58,880,400	40,480,400
208	PUBLIC SERVICES - PARKS	2,947,000	2,947,000	-
401	NON-DEPARTMENTAL - CAPITAL PROGRAMS	5,000,000	4,000,000	4,000,000
467	JAIL CONSTRUCTION - CRIMINAL JUSTICE CENTER	92,800,000	241,930,486	-
596	PUBLIC SERVICES - CSO BASINS	935,000	935,000	935,000
598	PUBLIC SERVICES - ROUGE VALLEY SYSTEM	13,000,000	13,000,000	13,000,000
635	TECHNOLOGY	1,300,000	1,200,000	1,200,000
801	PUBLIC SERVICES - N. Br. ECORSE CREEK	-	104,000	104,000
820	PUBLIC SERVICES - SOUTHGATE-WYANDOTTE DRAINAGE SYSTEM	416,340	421,000	421,000
830	PUBLIC SERVICES - MILK RIVER SYSTEM	5,391,000	5,391,000	5,391,000
834	THIRD CIRCUIT COURT	-	1,100,000	1,100,000
<b>ALL FUNDS</b>		<b>215,071,659</b>	<b>334,758,886</b>	<b>71,481,400</b>



*Wayne County Government  
Adopted Budget 2021 - 2022  
and Projected Fiscal Year 2022-2023*

**THIRD CIRCUIT COURT**



## THIRD JUDICIAL CIRCUIT OF MICHIGAN

### CAPITAL IMPROVEMENT PROJECTS NARRATIVE DESCRIPTION

#### Technology Refresh

This capital improvement project will encompass replacing computer and related equipment that is obsolete and unusable throughout all Court locations. Replacement will take place on as needed basis every five years in each building beginning fiscal year 2014-2015.

- Frank Murphy Hall of Justice (FMHJ), Criminal Division, took place in 2018, next hardware refresh is planned for 2024-2025.
- Coleman A. Young Municipal Center (CAYMC) took place in 2020, next hardware refresh is planned for 2025-2026.
- Lincoln Hall of Justice (LHJ) equipment refresh took place in 2016-2017, next hardware refresh planned for 2023-2024.
- Friend of the Court (FOC) workstations were previously provided by the State of Michigan and refreshed by the state. ITSB staff took over this responsibility and provided new workstations to the entire FOC staff in 2016. FOC printers and monitors and non-FOC staff equipment at the Penobscot Building is anticipated to be refreshed in 2020-2021.

#### Technology Court Reporting Video Recording Systems

- The court now has 60 JAVS Video Court Reporting systems, including 3 portable/bookshelf systems.
- New systems, system upgrades, system integration, & moves are planned in next 5 years. System upgrades are required every five years.
- A Command Center to monitor and maintain JAVS systems is planned for 2020-2021.

#### Strategic Projects/Technology Workflow Improvements

The Court has worked to define Strategic Projects that implement technology and workflow to move to an automated and paperless environment.

Some of these projects include:

- Zoom Implementation of court proceedings: The court implemented Zoom sessions for all jurists, allowing court proceedings to continue during the Covid-19 pandemic. An increase in servers, storage capacity and other network requirements will be required for maintaining the Zoom court proceedings.
- FOC process automation: Work with external vendor ImageSoft to implement workflow in the FOC Case Establishment department. This workflow will allow the paperless processing and automation of this department, improving efficiencies and time standards. The project went live in March 2020 and the transition is on-going.
- Workflow Improvements: Automate invoice processing for certain high volume transactions for transcript requests, per diem court reporters and interpreters to allow Budget and Finance to process invoices electronically.

#### Court Vehicle Replacement Plan

The Court is planning to replace, on a rotating five year basis, one ADA compliant van, one cargo van, one car, and two juror vans. These vehicles are necessary to safely transport jurors, Judges, staff, and materials between four court locations.

#### Building Upgrades & Furniture Replacement

The Court is planning to replace furniture and implement building improvements in various Court locations over the next five years.



**THIRD JUDICIAL CIRCUIT OF MICHIGAN  
CAPITAL IMPROVEMENT PROJECTS  
NARRATIVE DESCRIPTION**

2021-2022 CAPITAL BUDGET		ANNUAL OPERATING BUDGET IMPACT		
PROJECT (in 000's)	TOTAL APPROPRIATION	PERSONNEL COSTS	OTHER OPERATING COSTS	TOTAL
TECHNOLOGY REFRESH	\$600	\$0	\$600	\$600
COURT REPORTING VIDEO RECORDING	370	0	370	370
VEHICLE REPLACEMENT PLAN	40	0	40	40
BUILDING UPGRADES/FURNITURE REPLACEMENT	50	0	50	50
TECHNOLOGY WORKFLOW IMPROVEMENTS	40	0	40	40
<b>TOTAL</b>	<b>\$1,100</b>	<b>\$0</b>	<b>\$1,100</b>	<b>\$1,100</b>

**Technology Refresh**

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- New systems, system upgrades, system integration, & moves are planned in next 5 years. System upgrades are required every five years.
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#### **Court Vehicle Replacement Plan**

The Court is planning to replace, on a rotating five year basis, one ADA compliant van, one cargo van, one car, and two juror vans. These vehicles are necessary to safely transport jurors, Judges, staff, and materials between four court locations.

#### **Building Upgrades & Furniture Replacement**

The Court is planning to replace furniture and implement building improvements in various Court locations over the next five years.



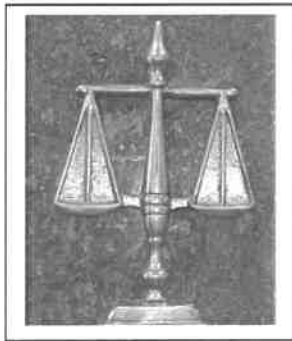
## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2020-2025

**DEPARTMENT/DIVISION:** THIRD JUDICIAL CIRCUIT OF MICHIGAN

**PROJECT TITLE:** TECHNOLOGY REFRESH

**PROJECT NUMBER:** 83401

**PROJECT LOCATION:** COLEMAN A. YOUNG MUNICIPAL CENTER, FRANK MURPHY HALL OF JUSTICE, LINCOLN HALL OF JUSTICE, FRIEND OF THE COURT AND COURT OFFICES IN THE PENOBSCOT BUILDING



**DISTRICT:** N/A

**PROJECT DESCRIPTION AND SCOPE:** REPLACEMENT OF COMPUTER AND RELATED EQUIPMENT THAT IS OBSOLETE AND UNUSEABLE THROUGHOUT THE COURT

**RATIONALE:** REPLACEMENT OF COMPUTER AND RELATED EQUIPMENT AS NEEDED

**FUNDING STRATEGY:** GENERAL FUND, COURT TECHNOLOGY FUND, COURT CAPITAL PROJECT FUND, FEDERAL GRANT

**START AND COMPLETION DATES:** OCTOBER 2019 – SEPTEMBER 2025

**PROJECTED IMPACT ON OPERATING BUDGET:** \$0

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$686,900	\$0	\$0
BUDGETED – FY2021:	\$600,000	\$0	\$0
PROJECTED – FY2022:	\$600,000	\$0	\$0
PROJECTED – FY2023:	\$600,000	\$0	\$0
PROJECTED – FY2024:	\$600,000	\$0	\$0
PROJECTED – FY2025:	\$600,000	\$0	\$0
FUTURE:	\$600,000 per year	\$0	\$0
TOTAL:	\$600,000 per year	\$0	\$0

**MEANS OF FINANCING:** GENERAL FUND, COURT TECHNOLOGY FUND, COURT CAPITAL PROJECT FUND, FEDERAL GRANT





## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2020-2025

**DEPARTMENT/DIVISION:** THIRD JUDICIAL CIRCUIT OF MICHIGAN

**PROJECT TITLE:** TECHNOLOGY COURT REPORTING VIDEO RECORDING SYSTEMS

**PROJECT NUMBER:** 83402

**PROJECT LOCATION:** COLEMAN A. YOUNG MUNICIPAL CENTER, FRANK MURPHY HALL OF JUSTICE, AND LINCOLN HALL OF JUSTICE



**DISTRICT:** N/A

**PROJECT DESCRIPTION AND SCOPE:** IMPLEMENTATION AND INSTALLMENT OF NEW COURT REPORTING VIDEO RECORDING SYSTEMS AND UPGRADES IN COURTROOMS OF CIRCUIT COURT

**RATIONALE:** IMPLEMENTING COURT REPORTING VIDEO TECHNOLOGY SYSTEMS IN ALL DIVISIONS OF THE COURT

**FUNDING STRATEGY:** GENERAL FUND & COURT TECHNOLOGY FUND

**START AND COMPLETION DATES:** OCTOBER 2019 – SEPTEMBER 2025

**PROJECTED IMPACT ON OPERATING BUDGET:** \$300,000 ANNUAL MAINTENANCE COSTS

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$438,972	\$0	\$0
BUDGETED – FY2021:	\$370,000	\$0	\$174,000
PROJECTED – FY2022:	\$370,000	\$0	\$174,000
PROJECTED – FY2023:	\$370,000	\$0	\$174,000
PROJECTED – FY2024:	\$370,000	\$0	\$174,000
PROJECTED – FY2025:	\$370,000	\$0	\$174,000
FUTURE:	\$370,000 per year	\$0	\$174,000
TOTAL:	\$370,000 per year	\$0	\$1,044,000

**MEANS OF FINANCING:** GENERAL FUND & COURT TECHNOLOGY FUND



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2020-2025

**DEPARTMENT/DIVISION:** THIRD JUDICIAL CIRCUIT OF MICHIGAN

**PROJECT TITLE:** TECHNOLOGY WORKFLOW IMPROVEMENTS

**PROJECT NUMBER:** 83403

**PROJECT LOCATION:** COLEMAN A. YOUNG MUNICIPAL CENTER, FRANK MURPHY HALL OF JUSTICE, AND LINCOLN HALL OF JUSTICE



**DISTRICT:** N/A

**PROJECT DESCRIPTION AND SCOPE:** IMPLEMENTATION OF COURTWIDE WORKFLOW PROCESS IMPROVEMENTS

**RATIONALE:** TO EFFICIENTLY SERVE THOSE WHO COME BEFORE THE COURT IN ALL LOCATIONS, INCLUDING JURY SERVICES UPGRADES AND FACILITIES MANAGEMENT UPGRADES

**FUNDING STRATEGY:** GENERAL FUND & COURT TECHNOLOGY FUND

**START AND COMPLETION DATES:** OCTOBER 2019 – SEPTEMBER 2025

**PROJECTED IMPACT ON OPERATING BUDGET:** \$0

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2021:	\$40,000	\$0	\$0
PROJECTED – FY2022:	\$40,000	\$0	\$0
PROJECTED – FY2023:	\$40,000	\$0	\$0
PROJECTED – FY2024:	\$40,000	\$0	\$0
PROJECTED – FY2025:	\$40,000	\$0	\$0
FUTURE:	\$40,000 per year	\$0	\$0
TOTAL:	\$40,000 per year	\$0	\$0

**MEANS OF FINANCING:** GENERAL FUND & COURT TECHNOLOGY FUND



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2020-2025

**DEPARTMENT/DIVISION:** THIRD JUDICIAL CIRCUIT OF MICHIGAN

**PROJECT TITLE:** COURT VEHICLE REPLACEMENT PLAN

**PROJECT NUMBER:** 83404

**PROJECT LOCATION:** COLEMAN A. YOUNG MUNICIPAL CENTER, FRANK MURPHY HALL OF JUSTICE, AND LINCOLN HALL OF JUSTICE



**DISTRICT:** N/A

**PROJECT DESCRIPTION AND SCOPE:** REPLACE FIVE COURT VEHICLES ON A ROTATING BASIS

**RATIONALE:** TO ENSURE SAFE AND ADA COMPLIANT TRANSPORT OF JURORS, JUDGES, STAFF, & MATERIALS BETWEEN FOUR COURT LOCATIONS

**FUNDING STRATEGY:** GENERAL FUND & COURT CAPITAL PROJECT FUND

**START AND COMPLETION DATES:** OCTOBER 2019 – SEPTEMBER 2025

**PROJECTED IMPACT ON OPERATING BUDGET:** \$0

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2021:	\$40,000	\$0	\$0
PROJECTED – FY2022:	\$40,000	\$0	\$0
PROJECTED – FY2023:	\$40,000	\$0	\$0
PROJECTED – FY2024:	\$40,000	\$0	\$0
PROJECTED – FY2025:	\$40,000	\$0	\$0
FUTURE:	\$40,000 per year	\$0	\$0
TOTAL:	\$40,000 per year	\$0	\$0

**MEANS OF FINANCING:** GENERAL FUND & COURT CAPITAL PROJECT FUND



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2020-2025

**DEPARTMENT/DIVISION:** THIRD JUDICIAL CIRCUIT OF MICHIGAN

**PROJECT TITLE:** BUILDING UPGRADES & FURNITURE REPLACEMENT

**PROJECT NUMBER:** 83405

**PROJECT LOCATION:** COLEMAN A. YOUNG MUNICIPAL CENTER, FRANK MURPHY HALL OF JUSTICE, AND LINCOLN HALL OF JUSTICE



**DISTRICT:** N/A

**PROJECT DESCRIPTION AND SCOPE:** REPLACE FURNITURE COURTWIDE AND ADA BUILDING UPGRADES

**RATIONALE:** TO ENSURE SAFE AND ADA COMPLIANT TRANSPORT OF JURORS, JUDGES, STAFF, & MATERIALS BETWEEN FOUR COURT LOCATIONS

**FUNDING STRATEGY:** GENERAL FUND & COURT CAPITAL PROJECT FUND

**START AND COMPLETION DATES:** OCTOBER 2019 – SEPTEMBER 2025

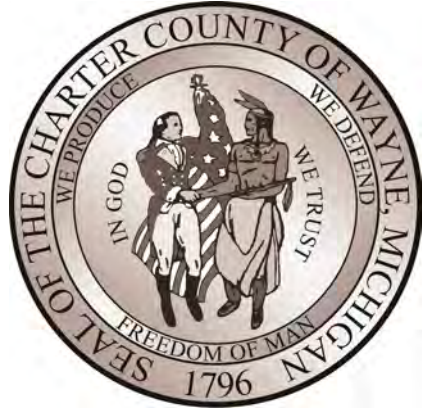
**PROJECTED IMPACT ON OPERATING BUDGET:** \$0

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2021:	\$50,000	\$0	\$0
PROJECTED – FY2022:	\$50,000	\$0	\$0
PROJECTED – FY2023:	\$50,000	\$0	\$0
PROJECTED – FY2024:	\$50,000	\$0	\$0
PROJECTED – FY2025:	\$50,000	\$0	\$0
FUTURE:	\$50,000 per year	\$0	\$0
TOTAL:	\$50,000 per year	\$0	\$0

**MEANS OF FINANCING:** GENERAL FUND & COURT CAPITAL PROJECT FUND



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*Wayne County Government  
Adopted Budget 2021 - 2022  
and Projected Fiscal Year 2022-2023*

**DEPARTMENT OF PUBLIC SERVICES  
ENGINEERING, EQUIPMENT  
AND ROADS DIVISION**



# Wayne County

## Adopted Budget 2021-2022 and Projected 2022-2023

FY2022  
3/24/2021

COUNTY OF WAYNE  
DEPARTMENT OF PUBLIC SERVICES  
ENGINEERING DIVISION  
FIVE YEAR CAPITAL IMPROVEMENT PLAN

52,701

PROJECT NUMBER	PROJECT DESCRIPTION	ESTIMATED CONTRACTED COST	FEDERAL/ STATE SHARE	COMMUNITY/ LOCAL SHARE	WAYNE COUNTY ROADS SHARE	FUNDING RESOURCE	1	2	3	4	5					
							FISCAL 2021-2022	FISCAL 2022-2023	FISCAL 2023-2024	FISCAL 2024-2025	FISCAL 2025-2026					
30-2174	Allen and Van Horn Roads in Woodhaven	12,627	8,164	2,700	1,763	W.F.C	50									
30-2176	Allen Road / CN RR Grade Separation	27,000	12,000	6,300	8,700	W.S.C	12,000									
30-267	Wayne / Ecorse Intersection	2,750	2,200	275	275	W.F.C	2,000	750								
30-373	Haggerty / I-94 N. Service Drive - Tyler	1,480	1,211	0	269	W.F	250									
30-411	Grosse Ile Parkway Bridge Phase 1	9,000	0	0	9,000	W	500									
30-424	Grosse Ile Parkway Bridge Phase 2	5,300	4,338	0	962	W.F	200									
30-425	Rotunda Drive / Village - Military	3,785	3,028	757	0	S.C		2,000	1,785							
30-426	Oakwood Blvd / Village - Rotunda Drive	2,500	2,000	500	0	S.C	1,250									
30-435	Inkster / Ecorse - Van Born	9,500	7,600	950	950	W.F.C	2,100									
30-403	Merriman/James/Hawthorne, Mid Rouge Br, E.N.Hines Dr Br	3,755	3,073	341	341	W.F.C	1,500									
30-454	Ecorse / Parker - Monroe	1,272	1,041	115	115	W.F.C	50									
30-455	Merriman / Joy - Plymouth	1,020	835	93	93	W.F.C	50									
30-456	Outer Dr-W / I-75 Freeway - Ford (M-85)	500	409	45	45	W.F.C	40									
30-457	Outer Dr-W / Golfview - Ford (M-15)	2,311	1,891	210	210	W.F.C	60									
30-458	Outer Dr-W / Jefferson, W - Ecorse City Limit	1,785	1,461	162	162	W.F.C	60									
30-460	Southfield / Ecorse City Limit - Jefferson, W	1,975	1,617	179	179	W.F.C	50									
30-462	Conant / Halbrook - Carpenter	2,572	0	0	2,572	W	200									
30-464	Inkster / Ann Arbor - Michigan (US-12)	2,988	0	0	2,988	W	200									
30-465	Outer Dr-E / Chalmers - Chandler Park Drive	4,217	0	0	4,217	W	200									
30-467	Rotunda Drive / Commerce - I-94 Freeway	2,072	0	0	2,072	W	60									
30-469	Van Born / Inkster - Beech-Daly	2,460	0	0	2,460	W	50									
30-470	Van Born / Yencoy - Merriman	1,652	0	0	1,652	W	40									
30-473	Ferney and Wyoming / Dearborn	1,200	0	0	1,200	W	40									
30-474	Miller / Dix - Miller Road Bridge	6,040	0	0	6,040	W		3,040	3,000							
30-475	TS* Denton / Ridge / Saltz Intersection	350	0	0	350	W	200	150								
30-476	Warren / Outer Dr-W - Heyden	1,100	900	50	150	W.F.C	50									
30-477	Farmington / Orangelawn - Plymouth	1,150	941	104	104	W.F.C	1,150									
30-478	Vining Culvert / Blakely Drain	1,300	657	0	643	W.F	100									
30-479	Beck / Ford (M-15) - Warren	1,100	900	0	200	W.F	1,100									
30-480	Beech-Daly / Warren - Joy	1,500	1,228	136	136	W.F.C	1,500									
30-481	Evergreen / Hubbard - Ford (M-15)	1,170	958	106	106	W.F.C	1,170									
30-482	Merriman / Schoolcraft - Five Mile	1,420	1,162	129	129	W.F.C	1,420									
30-483	Six Mile / Inkster - Beech-Daly, Six Mile Br / Upper Rouge Riv	3,100	2,537	0	563	W.F	2,800	300								
30-484	Warren / Newburgh - Wayne FM-2022	700	573	0	127	W.F	700									
30-485	TS* Six Mile / Hubbell Intersection	201	181	0	20	W.F	201									
30-486	Wayne / Cherry Hill - Ford (M-15)	1,633	1,337	148	148	W.F.C	1,663									
30-487	Haggerty / North and South of Ford (M-15)	3,750	3,000	0	750	W	3,000	750								
30-488	I-94 S. Service Dr / Storm Drain Outlet	500	0	0	500	W	40									
30-489	Rotunda Drive / Southfield (M-39) - Republic	500	0	0	500	W	40									
30-490	Oakville-Waltz / Hamilton Drain - CSX Railroad	460	377	0	83	W.F	230	230								
30-491	Beech-Daly / Ford (M-15) - Warren	1,815	0	0	1,815	W	1,815									
30-492	Cherry Hill / Middle Belt - Inkster	1,025	0	0	1,025	W	1,025									
30-493	Hamtramck Drive / Detroit City Limit - Jos Campus	3,500	2,865	0	635	W	2,000	1,500								
30-494	Meridian / Grosse Le Parkway - Ferry	850	0	0	850	W	850									
30-495	Moross / I-94 Freeway - Mack	2,777	0	0	2,777	W	2,777									
30-496	Outer Drive-W / Warren - Joy	1,990	0	0	1,990	W	1,990									
30-497	Tireman / Schaefer - Miller	680	0	0	680	W	680									
30-498	Hannan / Van Born - Cranmore	1,070	876	49	146	W.F.C		1,070								
30-499	Inkster / Schoolcraft - Five Mile	1,750	1,432	79	238	W.F.C	1,750									
30-500	Jefferson, W / Pennsylvania - Grove	1,000	819	91	91	W.F.C	1,000									
30-501	North Line / Agnes - Ford (M-85)	1,350	1,105	123	123	W	1,350									
30-502	Outer Drive-W / Dix - I-75 Freeway	1,300	1,064	118	118	W	1,300									
30-503	Pelham / Ecorse - Van Born	1,550	1,269	141	141	W	1,550									
30-504	Pennsylvania / Beech-Daly - Telegraph (US-24)	1,125	921	0	204	W	1,125									
30-505	Wayne / Joy - Plymouth	1,505	1,232	137	137	W	1,505									
30-506	Wayne / Palmer - Cherry Hill	1,790	1,465	162	162	W	1,790									
30-507	Van Born / Beech-Daly - Telegraph (US-24)	2,264	1,853	205	205	W	2,264									
30-508	Preventative Maintenance 2023	1,040	851	0	189	W	1,040									
30-509	Outer Drive-E / GTW R/R Crossing	100	82	0	18	W	100									
30-510	Sibley / CSX R/R Crossing	100	82	0	18	W	100									
30-511	Inkster / Michigan - Corona	785	0	0	785	W	785									
30-512	Six Mile / Telegraph (US-24) - Grand River (M-5)	2,430	0	0	2,430	W	2,430									
30-513	Jefferson, W. / Eureka - Vinewood	1,815	0	0	1,815	W	1,815									
Road Resurfacing Program 2023							17,000	13,600	1,360	2,040	W.F.C	10,000				
Bridge Painting - 2024							300	0	0	300	W			300		
Bridge Rehabilitation - 2024							1,100	0	0	1,100	W			1,100		
City of Detroit Road Resurfacings - 2024							2,200	0	0	2,200	W.F			2,200		
Concrete Pavement Repair - 2024							700	0	0	700	W			700		
County Gravel Road Paving - 2024							2,200	0	1,600	600	W.C			2,200		
Culvert Replacement - 2024							650	0	0	650	W			650		
Intersections/Railroad Crossings - 2024							600	0	0	600	W			600		
Federal Aid Road Resurfacing Program 2024							17,000	13,600	1,360	2,040	W.F.C			20,000		
Bridge Painting - 2025							300	0	0	300	W				300	
Bridge Rehabilitation - 2025							1,100	0	0	1,100	W				1,100	
City of Detroit Road Resurfacings - 2025							2,200	0	0	2,200	W.F				2,200	
Concrete Pavement Repair - 2025							700	0	0	700	W				700	
Culvert Replacement - 2025							650	0	0	650	W				650	
Bridge Rehabilitation - 2025							1,100	0	0	1,100	W				1,100	
City of Detroit Road Resurfacings - 2025							2,200	0	0	2,200	W.F				2,200	
Concrete Pavement Repair - 2025							700	0	0	700	W				700	
County Gravel Road Paving - 2025							2,200	0	1,600	600	W.C				2,200	
Culvert Replacement - 2025							650	0	0	650	W				650	
Intersections/Railroad Crossings - 2025							600	0	0	600	W				600	
Federal Aid Road Resurfacing Program 2025							26,500	21,200	2,120	3,180	W.F.C				20,500	
Bridge Painting - 2026							300	0	0	300	W				300	
Bridge Rehabilitation - 2026							1,100	0	0	1,100	W				1,100	
City of Detroit Road Resurfacings - 2026							2,200	0	0	2,200	W.F				2,200	
County Gravel Road Paving - 2026							2,200	0	1,600	600	W.C				2,200	
Culvert Replacement - 2026							650	0	0	650	W				650	
Federal Aid Road Resurfacing Program 2026							27,000	21,600	2,160	3,240	W.F.C				27,000	
<b>ANNUAL TOTALS</b>												52,701	34,464	32,535	32,900	33,450

W: Wayne County Funds; F: Federal Funds; C: Local Community Funds; S: State Funds  
STP: Surface Transportation Program, TED: Transportation Economic Development, FCB: Federal Critical Bridge, HPP: High Priority Project

FY2022  
3/24/2021



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION

**PROJECT TITLE:** ALLEN ROAD AND VAN HORN ROADS

**PROJECT NUMBER:** 30-217A

**PROJECT LOCATION:** WOODHAVEN

**DISTRICT:** 14

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE ALLEN FROM RAILROAD TRACK TO WEST ROAD; WIDEN AND RESURFACE ALLEN FROM VREELAND TO VAN HORN; RECONSTRUCT VAN HORN EAST AND WEST OF ALLEN; VAN HORN CULVERT OVER BLAKELY DRAIN REPLACEMENT

**RATIONALE:** IMPROVE ROADWAY CONDITION AND SUPPORT ECONOMY

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** JUNE 2020 TO NOVEMBER 2021

**FUNDING STRATEGY:** FEDERAL GRANT, STATE OF MICHIGAN MTF FUNDS, LOCAL COMMUNITY

**MEANS OF FINANCING:** HPP REPURPOSE = \$8,164,000; ACT 51 = \$1,763,000; CITY OF WOODHAVEN = \$2,700,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

### PROJECT FUNDING AND BENEFITS

	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	12,577,0	0	\$0
BUDGETED – FY2022:	50,000	0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>12,627,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** INCREASED SAFETY AND REDUCED DELAYS FOR TRAVELING PUBLIC





## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** ALLEN / CN RR GRADE SEPARATION  
**PROJECT NUMBER:** 30-217B

**PROJECT LOCATION:** WOODHAVEN

**DISTRICT:** 14

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** BUILD RAILROAD BRIDGE OVER DEPRESSED ALLEN ROAD; PUMPHOUSE; UTILITY RELOCATIONS

**RATIONALE:** REDUCE ROADWAY CONGESTION AND SUPPORT ECONOMY

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** SEPTEMBER 2020 TO NOVEMBER 2022

**FUNDING STRATEGY:** STATE OF MICHIGAN MTF FUNDS, LOCAL COMMUNITY, RAILROAD FUNDING

**MEANS OF FINANCING:** STATE EARMERK = \$12,000,000; ACT 51 = \$8,700,000; CITY OF WOODHAVEN= \$6,300,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	15,000,000	\$0	\$0
BUDGETED – FY2022:	12,000,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>27,000,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** INCREASED SAFETY AND REDUCED DELAYS FOR TRAVELING PUBLIC



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** WAYNE / ECORSE INTERSECTION  
**PROJECT NUMBER:** 30-367



**PROJECT LOCATION:** ROMULUS  
**DISTRICT:** 11  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** INTERSECTION WIDENING AND TRAFFIC SIGNAL MODERNIZATION  
**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2021 - JULY 2022

**FUNDING STRATEGY:** FEDERAL, STATE OF MICHIGAN, WAYNE COUNTY AND LOCAL COMMUNITY

**MEANS OF FINANCING:** FEDERAL AID = \$2,200,000; COMMUNITY = \$275,000; ACT 51 = \$275,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$2,00,000	\$0	\$0
PROJECTED – FY2023:	\$750,000	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>2,750,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- REHABILITATION OF ROADWAY SURFACE AND GEOMETRIC IMPROVEMENTS



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** HAGGERTY / I-94 N. SERVICE DRIVE - TYLER  
**PROJECT NUMBER:** 30-373



**PROJECT LOCATION:** VAN BUREN TWP  
**DISTRICT:** 11  
**PRIORITY:** 2 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT  
**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**  
 ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2021 - JULY 2022

**FUNDING STRATEGY:** FEDERAL, STATE OF MICHIGAN, WAYNE COUNTY

**MEANS OF FINANCING:** FEDERAL AID = \$1,211,000; ACT 51 = \$269,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$1,230,000	\$0	\$0
BUDGETED – FY2022:	\$250,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,480,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- REHABILITATION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION

**PROJECT TITLE:** GROSSE ILE PKWY BRIDGE PHASE 1 - BRIDGE REHAB 2018

**PROJECT NUMBER:** 30-411



**PROJECT LOCATION:** GROSSE ILE TWP., TRENTON

**DISTRICT:** 15

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** UNDERWATER PIER REPAIR

**RATIONALE:** TO IMPROVE BRIDGE CONDITION TO ELIMATE WIEGHT RESTRICTION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT

**START AND COMPLETION DATES:** AUGUST 2020 – NOVEMBER 2020

**FUNDING STRATEGY:** FEDERAL GRANT & WAYNE COUNTY

**MEANS OF FINANCING:** ACT 51 = \$9,000,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVE TRANSPORTAION SYSTEM & INCREASE SAFETY

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$8,500,000	\$0	\$0
BUDGETED – FY2022:	\$500,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$9,000,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** INCREASED SAFETY AND REDUCED DELAYS FOR TRAVELING PUBLIC



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION

**PROJECT TITLE:** GROSSE ILE PKWY BRIDGE PHASE 2

**PROJECT NUMBER:** 30-424

**PROJECT LOCATION:** GROSSE ILE

**DISTRICT:** 15

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** REHABILITATE SUPERSTRUCTURE STEEL

**RATIONALE:** TO IMPROVE THE CONDITION OF THE BRIDGE AND MAINTAIN PUBLIC ACCESS TO GROSSE ILE

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENTS, INFRASTRUCTURE MANAGEMENT AND PUBLIC SAFETY

**START AND COMPLETION DATES:** JUNE 2020 – NOVEMBER 2020

**FUNDING STRATEGY:** FEDERAL/STATE OF MICHIGAN AND WAYNE COUNTY

**MEANS OF FINANCING:** HPP REPURPOSED = \$4,338,000; ACT 51 = \$962,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES, & INCREASED PUBLIC SAFETY

### PROJECT FUNDING AND BENEFITS

	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	5,100,000	\$0	\$0
BUDGETED – FY2022:	\$200,000	0	0
PROJECTED – FY2023:	\$0	\$0	0
PROJECTED – FY2024:	\$0	0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$5,300,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- IMPROVEMENT AND PROTECTION OF STEEL STRUCTURE OF BRIDGE
- PRINCIPAL ARTERIAL FOR RESIDENTS OF GROSSE ILE
- MANAGE AND PROTECT ASSET FOR RESIDENTS OF GROSSE ILE AND FUTURE GENERATIONS



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION

**PROJECT TITLE:** ROTUNDA DR / VILLAGE – MILITARY

**PROJECT NUMBER:** 30-425



**PROJECT LOCATION:** DEARBORN

**DISTRICT:** 5

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENTS, INFRASTRUCTURE MANAGEMENT, ECONOMIC DEVELOPMENT SUPPORT AND PUBLIC SAFETY

**START AND COMPLETION DATES:** JUNE 2021 – AUGUST 2022

**FUNDING STRATEGY:** STATE OF MICHIGAN

**MEANS OF FINANCING:** TED-A = \$3,785,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES, & INCREASED PUBLIC SAFETY. PARTNERSHIP WITH FORD MOTOR COMPANY AND CITY OF DEARBORN.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$0	\$0	\$0
PROJECTED – FY2023:	\$2,000,000	\$0	\$0
PROJECTED – FY2024:	\$1,785,000	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$3,785,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- SUPPORT LOCAL BUSINESS
- REHABILITATION OF ROADWAY SURFACE
- COORDINATION SCHEDULE WITH PRIVATE DEVELOPMENT IMPROVEMENTS



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION

**PROJECT TITLE:** OAKWOOD BLVD / VILLAGE – ROTUNDA DRIVE

**PROJECT NUMBER:** 30-426



**PROJECT LOCATION:** DEARBORN

**DISTRICT:** 5

**PRIORITY:** 3 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENTS, INFRASTRUCTURE MANAGEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** SEPTEMBER 2020 – SEPTEMBER 2021

**FUNDING STRATEGY:** FEDERAL, STATE OF MICHIGAN, CITY OF DEARBORN & FORD MOTOR COMPANY

**MEANS OF FINANCING:** TED-A = \$2,500,000; CITY OF DEARBORN & FORD MOTOR COMPANY = \$410,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES, & INCREASED PUBLIC SAFETY; PARTNERSHIP WITH FORD MOTOR COMPANY AND CITY OF DEARBORN.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$1,250,000	\$0	\$0
BUDGETED – FY2022:	\$1,250,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
TOTAL:	\$2,500,000	\$0	\$0

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- SUPPORT LOCAL BUSINESS
- REHABILITATION OF ROADWAY SURFACE
- PRIVATE FINANCIAL SUPPORT



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** INKSTER / ECORSE - VAN BORN  
**PROJECT NUMBER:** 30-435



**PROJECT LOCATION:** ROMULUS/TAYLOR

**DISTRICT:** 14

**PRIORITY:** 2 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** CONCRETE ROADWAY RECONSTRUCTION (1.02 MILES)

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY IMPROVEMENT SYSTEM AND ECONOMIC DEVELOPMENT

SUPPORT

**START AND COMPLETION DATES:** JUNE 2020 – SEPTEMBER 2020

**FUNDING STRATEGY:** FEDERAL, STATE OF MICHIGAN, WAYNE COUNTY AND LOCAL COMMUNITY

**MEANS OF FINANCING:** TEDC-20 = \$7,600,000; WAYNE COUNTY = \$950,000; CITIES OF ROMULUS & TAYLOR = \$950,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$7,400,000	\$0	\$0
BUDGETED – FY2022:	\$2,100,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$9,500,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PASER BASED RATING OF:
- PRINCIPAL ARTERIAL, MINOR ARTERIAL, COLLECTOR REHABILITATION OF ROADWAY SURFACE



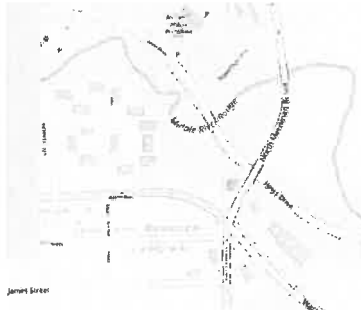


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION

**PROJECT TITLE:** MERRIMAN / JAMES – HAWTHORNE; MERRIMAN BRIDGE OVER MIDDLE ROUGE; MERRIMAN BRIDGE OVER E.N. HINES DRIVE

**PROJECT NUMBER:** 30-403



**PROJECT LOCATION:** GARDEN CITY / WESTLAND

**DISTRICT:** 12

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT; REPLACE 2 BRIDGES

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2021 - SEPTEMBER 2022

**FUNDING STRATEGY:** FEDERAL, STATE OF MICHIGAN, WAYNE COUNTY AND LOCAL COMMUNITY

**MEANS OF FINANCING:** FEDERAL AID = \$3,073,000; COMMUNITY = \$341,000; ACT 51 = 341,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$2,255,000	\$0	\$0
BUDGETED – FY2022:	\$1,500,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$3,755,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- REHABILITATION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** ECORSE / PARDEE - MONROE  
**PROJECT NUMBER:** 30-454



**PROJECT LOCATION:** TAYLOR  
**DISTRICT:** 14  
**PRIORITY:** 2 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT  
**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2021 - JULY 2022

**FUNDING STRATEGY:** FEDERAL, STATE OF MICHIGAN, WAYNE COUNTY AND LOCAL COMMUNITY

**MEANS OF FINANCING:** FEDERAL AID = \$1,041,000; COMMUNITY = \$115,000; ACT 51 = \$115,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital (one-time or project costs)</b>	<b>On-going Operating Expense (Recurring operational costs to support project after completion)</b>	<b>Benefits (Operating cost reductions due to implementation of project)</b>
APPROPRIATED TO DATE:	\$1,222,000	\$0	\$0
BUDGETED – FY2022:	\$50,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,272,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- REHABILITATION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION

**PROJECT TITLE:** MERRIMAN / JOY – PLYMOUTH

**PROJECT NUMBER:** 30-455



**PROJECT LOCATION:** LIVONIA

**DISTRICT:** 9

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2021 - JULY 2022

**FUNDING STRATEGY:** FEDERAL, STATE OF MICHIGAN, WAYNE COUNTY AND LOCAL COMMUNITY

**MEANS OF FINANCING:** FEDERAL AID = 835,000; COMMUNITY = \$93,000; ACT 51 = 93,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$970,000	\$0	\$0
BUDGETED – FY2022:	\$50,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,020,000</b>	<b>\$0</b>	<b>\$0</b>

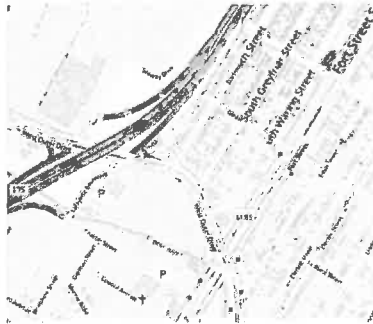
**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- REHABILITATION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** OUTER DRIVE-W / I-75 FREEWAY – FORT (M-85)  
**PROJECT NUMBER:** 30-456



**PROJECT LOCATION:** DETROIT, LINCOLN PARK, MELVINDALE  
**DISTRICT:** 4  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT  
**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2021 - SEPTRMVER 2021

**FUNDING STRATEGY:** FEDERAL, STATE OF MICHIGAN, WAYNE COUNTY AND LOCAL COMMUNITY

**MEANS OF FINANCING:** FEDERAL AID = \$409,000; COMMUNITY = \$45,000; ACT 51 =\$45,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$460,000	\$0	\$0
BUDGETED – FY2022:	\$40,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>

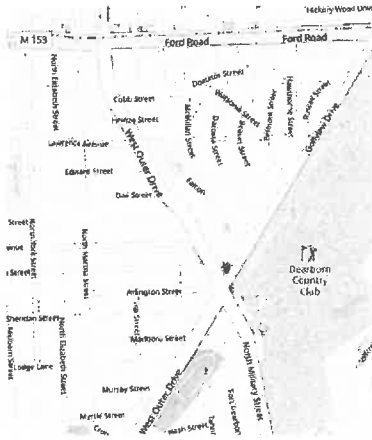
**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- REHABILITATION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** OUTER DRIVE-W / GOLFOVIEW – FORD (M-153)  
**PROJECT NUMBER:** 30-457



**PROJECT LOCATION:** DEARBORN  
**DISTRICT:** 13  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT  
**RATIONALE:** TO IMPROVE ROAD CONDITION  
**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2021 - JULY 2022

**FUNDING STRATEGY:** FEDERAL, STATE OF MICHIGAN, WAYNE COUNTY AND LOCAL COMMUNITY

**MEANS OF FINANCING:** FEDERAL AID = \$1,891,000; COMMUNITY = \$210,000; ACT 51 = \$210,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$2,251,000	\$0	\$0
BUDGETED – FY2022:	\$60,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$2,311,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- REHABILITATION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** OUTER DRIVE-W / JEFFERSON, W – ECORSE CITY LIMIT  
**PROJECT NUMBER:** 30-458



**PROJECT LOCATION:** ECORSE  
**DISTRICT:** 15  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT  
**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2021 - JULY 2022

**FUNDING STRATEGY:** FEDERAL, STATE OF MICHIGAN, WAYNE COUNTY AND LOCAL COMMUNITY

**MEANS OF FINANCING:** FEDERAL AID = \$1,461,000; COMMUNITY = \$162,000; ACT 51 = \$162,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$1,705,000	\$0	\$0
BUDGETED – FY2022:	\$80,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,785,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- REHABILITATION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** SOUTHFIELD / ECORSE CITY LIMIT – JEFFERSON, W  
**PROJECT NUMBER:** 30-460



**PROJECT LOCATION:** ECORSE  
**DISTRICT:** 15  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT  
**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2021 - JULY 2022

**FUNDING STRATEGY:** FEDERAL, STATE OF MICHIGAN, WAYNE COUNTY AND LOCAL COMMUNITY

**MEANS OF FINANCING:** FEDERAL AID = \$1,617,000; COMMUNITY = \$179,000; ACT 51 = \$179,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$1,925,000	\$0	\$0
BUDGETED – FY2022:	\$50,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,975,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- REHABILITATION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** CONANT / HOLBROOK - CARPENTER  
**PROJECT NUMBER:** 30-462



**PROJECT LOCATION:** DETROIT, HAMTRAMCK  
**DISTRICT:** 3  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT  
**RATIONALE:** TO IMPROVE ROAD CONDITION  
**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** SEPTEMBER 2020 - SEPTEMBER 2021

**FUNDING STRATEGY:** STATE OF MICHIGAN, WAYNE COUNTY

**MEANS OF FINANCING:** ACT 51 =\$2,572,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$2,372,000	\$0	\$0
BUDGETED – FY2022:	\$200,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$2,572,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

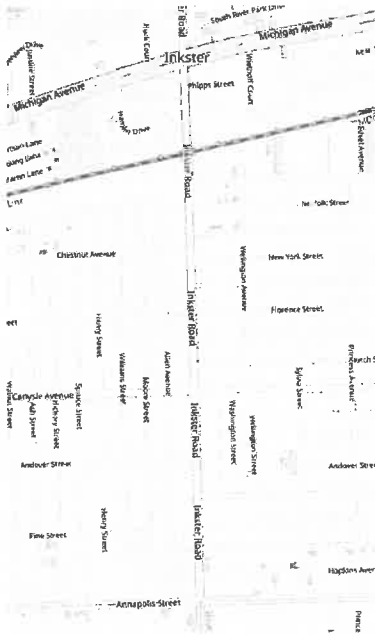
- PRINCIPAL ARTERIAL
- REHABILITATION OF ROADWAY SURFACE





## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** INKSTER / ANNAPOLIS – MICHIGAN (US-12)  
**PROJECT NUMBER:** 30-464



**PROJECT LOCATION:** INKSTER  
**DISTRICT:** 12  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT  
**RATIONALE:** TO IMPROVE ROAD CONDITION  
**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT  
**START AND COMPLETION DATES:** SEPTEMBER 2020 - SEPTEMBER 2021  
**FUNDING STRATEGY:** STATE OF MICHIGAN, WAYNE COUNTY

**MEANS OF FINANCING:** ACT 51 = \$2,988,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$2,788,000	\$0	\$0
BUDGETED – FY2022:	\$200,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$2,988,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- REHABILITATION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION

**PROJECT TITLE:** OUTER DRIVE-E / CHALMERS – CHANDLER PARK DRIVE

**PROJECT NUMBER:** 30-465



**PROJECT LOCATION:** DETROIT

**DISTRICT:** 1

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** SEPTEMBER 2020 - SEPTEMBER 2021

**FUNDING STRATEGY:** STATE OF MICHIGAN, WAYNE COUNTY

**MEANS OF FINANCING:** ACT 51 =\$4,217,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$4,017,000	\$0	\$0
BUDGETED – FY2022:	\$200,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$4,217,000</b>	<b>\$0</b>	<b>\$0</b>

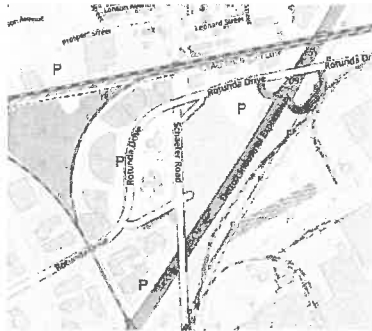
**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- REHABILITATION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** ROTUNDA DRIVE / COMMERCE – I-94 FREEWAY  
**PROJECT NUMBER:** 30-467



**PROJECT LOCATION:** DEARBORN  
**DISTRICT:** 13  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT  
**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** SEPTEMBER 2020 - SEPTEMBER 2021

**FUNDING STRATEGY:** STATE OF MICHIGAN, WAYNE COUNTY

**MEANS OF FINANCING:** ACT 51 = \$2,072,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$2,012,000	\$0	\$0
BUDGETED – FY2022:	\$60,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$2,072,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- REHABILITATION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** VAN BORN / INKSTER – BEECH-DALY  
**PROJECT NUMBER:** 30-469



**PROJECT LOCATION:** DEARBORN HEIGHTS, TAYLOR  
**DISTRICT:** 8 & 14  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT  
**RATIONALE:** TO IMPROVE ROAD CONDITION  
**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** SEPTEMBER 2020 - SEPTEMBER 2021

**FUNDING STRATEGY:** STATE OF MICHIGAN, WAYNE COUNTY

**MEANS OF FINANCING:** ACT 51 = \$2,460,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$2,410,000	\$0	\$0
BUDGETED – FY2022:	\$50,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$2,460,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- REHABILITATION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** VAN BORN / VENOY – MERRIMAN  
**PROJECT NUMBER:** 30-470



**PROJECT LOCATION:** WAYNE, ROMULUS  
**DISTRICT:** 11  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT  
**RATIONALE:** TO IMPROVE ROAD CONDITION  
**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** SEPTEMBER 2020 - SEPTEMBER 2021

**FUNDING STRATEGY:** STATE OF MICHIGAN, WAYNE COUNTY

**MEANS OF FINANCING:** ACT 51 = \$1,652,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$1,612,000	\$0	\$0
BUDGETED – FY2022:	\$40,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,652,000</b>	<b>\$0</b>	<b>\$0</b>

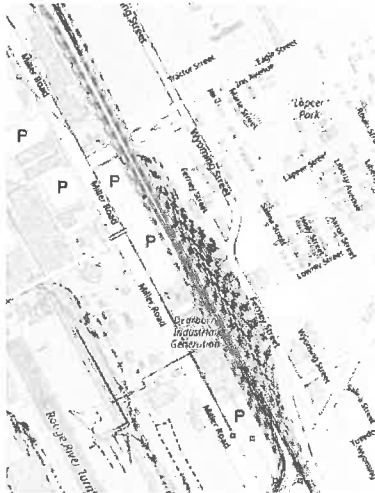
**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- REHABILITATION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** FERNEY AND WYOMING IN DEARBORN, FROM DIX TO EAGLE  
**PROJECT NUMBER:** 30-473



**PROJECT LOCATION:** DEARBORN  
**DISTRICT:** 13  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT  
**RATIONALE:** TO IMPROVE ROAD CONDITION  
**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT  
**START AND COMPLETION DATES:** APRIL 2021 - SEPTEMBER 2021

**FUNDING STRATEGY:** STATE OF MICHIGAN, WAYNE COUNTY

**MEANS OF FINANCING:** ACT 51 = \$1,300,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$1,260,000	\$0	\$0
BUDGETED – FY2022:	\$40,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,300,000</b>	<b>\$0</b>	<b>\$0</b>

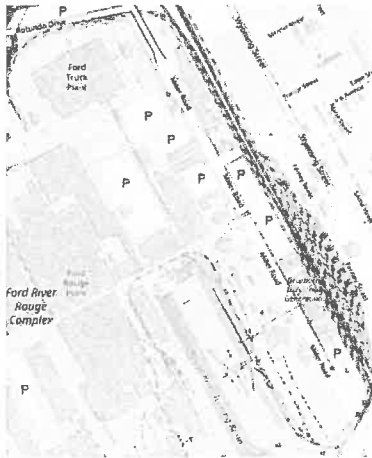
**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- REHABILITATION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** MILLER / DIX – MILLER ROAD BRIDGE  
**PROJECT NUMBER:** 30-474



**PROJECT LOCATION:** DEARBORN  
**DISTRICT:** 13  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** REMOVE AND REPLACE EXISTING CONCRETE PAVEMENT  
**RATIONALE:** TO IMPROVE ROAD CONDITION  
**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2021 - SEPTEMBER 2022

**FUNDING STRATEGY:** STATE OF MICHIGAN, WAYNE COUNTY

**MEANS OF FINANCING:** ACT 51 =\$6,040,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$0	\$0	\$0
PROJECTED – FY2023:	\$3,040,000	\$0	\$0
PROJECTED – FY2024:	\$3,000,000	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$6,040,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- REHABILITATION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** TRAFFIC SIGNAL \* DENTON/RIDGE/SALTZ  
**PROJECT NUMBER:** 30-475



**PROJECT LOCATION:** CANTON TWP  
**DISTRICT:** 10  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** INSTALL NEW TRAFFIC SIGNAL  
**RATIONALE:** TO IMPROVE ROAD CONGESTION AND SAFETY  
**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2021 - SEPTEMBER 2021

**FUNDING STRATEGY:** STATE OF MICHIGAN, WAYNE COUNTY

**MEANS OF FINANCING:** ACT 51 = \$350,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$200,000	\$0	\$0
PROJECTED – FY2023:	\$150,000	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$350,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- INSTALL NEW TRAFFIC SIGNAL





## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** WARREN / OUTER DRIVE-W – HEYDEN  
**PROJECT NUMBER:** 30-476



**PROJECT LOCATION:** DETROIT DEARBORN HEIGHTS  
**DISTRICT:** 15  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT  
**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2021 - JULY 2022

**FUNDING STRATEGY:** FEDERAL, STATE OF MICHIGAN, WAYNE COUNTY AND LOCAL COMMUNITY

**MEANS OF FINANCING:** FEDERAL AID = \$900,000; COMMUNITY = \$50,000; ACT 51 = \$150,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$1,050,000	\$0	\$0
BUDGETED – FY2022:	\$50,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,100,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- REHABILITATION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** FARMINGTON / ORANGELAWN – PLYMOUTH  
**PROJECT NUMBER:** 30-477



**PROJECT LOCATION:** LIVONIA  
**DISTRICT:** 9  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** WIDEN AND RESURFACE EXISTING PAVEMENT  
**RATIONALE:** TO IMPROVE ROAD CONDITION AND CONGESTION  
**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2022 - SEPTEMBER 2022

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** FEDERAL AID = \$941,000, COMMUNITY = \$104,000, STATE ACT 51 = \$104,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$1,150,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,150,000</b>	<b>\$0</b>	<b>\$0</b>

- EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**
- PRINCIPAL ARTERIAL
  - WIDEN AND REHABILITATION OF ROADWAY SURFACE

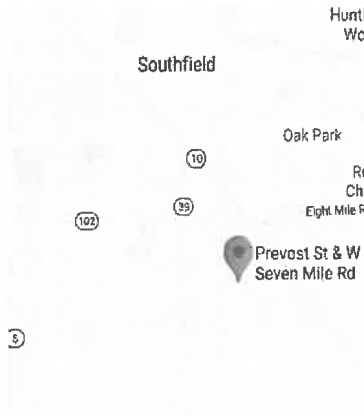


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION

**PROJECT TITLE:** Vining Culvert / Blakely Drain

**PROJECT NUMBER:** 30-478



**PROJECT LOCATION:** Romulus

**DISTRICT:** 11

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** Culvert Replacement

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**  
ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** August 2020 - April 2021

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, WAYNE COUNTY

**MEANS OF FINANCING:** FEDERAL AID = \$657,000, STATE ACT 51 = \$643,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$1,200,000	\$0	\$0
BUDGETED – FY2022:	\$100,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,300,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- Culvert Replacement



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION

**PROJECT TITLE:** BECK / FORD (M-153) - WARREN

**PROJECT NUMBER:** 30-479



**PROJECT LOCATION:** CANTON TWP

**DISTRICT:** 10

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2022 - SEPTEMBER 2022

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, WAYNE COUNTY

**MEANS OF FINANCING:** FEDERAL AID = \$900,000, STATE ACT 51 =\$200,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital (one-time or project costs)</b>	<b>On-going Operating Expense (Recurring operational costs to support project after completion)</b>	<b>Benefits (Operating cost reductions due to implementation of project)</b>
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$1,100,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,100,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- REHABILITATION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION

**PROJECT TITLE:** BEECH-DALY / WARREN - JOY

**PROJECT NUMBER:** 30-480



**PROJECT LOCATION:** DEARBORN HEIGHTS

**DISTRICT:** 8

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2022 - SEPTEMBER 2022

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** FEDERAL AID = \$1,228,000, COMMUNITY = \$136,000, STATE ACT 51 = \$136,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$1,500,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,500,000</b>	<b>\$0</b>	<b>\$0</b>

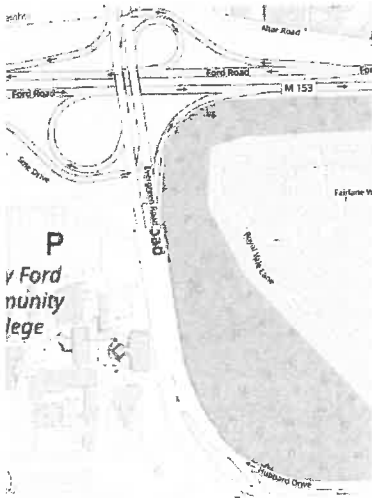
**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- REHABILITATION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** EVERGREEN / HUBBARD – FORD (M-153)  
**PROJECT NUMBER:** 30-481



**PROJECT LOCATION:** DEARBORN  
**DISTRICT:** 13  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT  
**RATIONALE:** TO IMPROVE ROAD CONDITION  
**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT  
**START AND COMPLETION DATES:** APRIL 2022 - SEPTEMBER 2022

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** FEDERAL AID = \$958,000, COMMUNITY = \$106,000, STATE ACT 51 = \$106,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$1,170,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,170,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- REHABILITATION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** MERRIMAN / SCHOOLCRAFT – FIVE MILE  
**PROJECT NUMBER:** 30-482



**PROJECT LOCATION:** LIVONIA  
**DISTRICT:** 9  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT  
**RATIONALE:** TO IMPROVE ROAD CONDITION AND CONGESTION  
**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT  
**START AND COMPLETION DATES:** APRIL 2022 - SEPTEMBER 2022  
**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY  
**MEANS OF FINANCING:** FEDERAL AID = \$1,162,000, COMMUNITY = \$129,000, STATE ACT 51 = \$129,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$1,420,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,420,000</b>	<b>\$0</b>	<b>\$0</b>

- EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**
- PRINCIPAL ARTERIAL
  - REHABILITATION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION

**PROJECT TITLE:** SIX MIKE / INKSTER – BEECH-DALY; SIX MILE BRIDGE OVER UPPER ROUGE RIVER

**PROJECT NUMBER:** 30-483



**PROJECT LOCATION:** REDFORD TWP

**DISTRICT:** 8

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT, BRIDGE REPLACEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION AND CONGESTION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2022 - SEPTEMBER 2022

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, WAYNE COUNTY

**MEANS OF FINANCING:** FEDERAL AID = \$2,537,000, STATE ACT 51 =\$563,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital (one-time or project costs)</b>	<b>On-going Operating Expense (Recurring operational costs to support project after completion)</b>	<b>Benefits (Operating cost reductions due to implementation of project)</b>
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$2,800,000	\$0	\$0
PROJECTED – FY2023:	\$300,000	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$3,100,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- REHABILITATION OF ROADWAY SURFACE AND BRIDGE REPLACEMENT





## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** WARREN / NEWBURGH – WAYNE PM-2022  
**PROJECT NUMBER:** 30-484



**PROJECT LOCATION:** WESTLAND  
**DISTRICT:** 12  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** CONCRETE PATCHING  
**RATIONALE:** TO IMPROVE ROAD CONDITION  
**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**  
 ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2022 - SEPTEMBER 2022

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, WAYNE COUNTY

**MEANS OF FINANCING:** FEDERAL AID = \$573,000, STATE ACT 51 =\$127,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$700,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$700,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- REHABILITATION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** TRAFFIC SIGNAL \* SIX MILE / HUBBELL INTERSECTION  
**PROJECT NUMBER:** 30-485



**PROJECT LOCATION:** DETROIT  
**DISTRICT:** 6  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** TRAFIC SIGNAL MADERNIZATION  
**RATIONALE:** TO IMPROVE ROAD CONGESTION AND SAFETY

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2021 - SEPTEMBER 2021

**FUNDING STRATEGY:** FEDERAL, STATE OF MICHIGAN, WAYNE COUNTY

**MEANS OF FINANCING:** FEDERAL AID = \$181,000; ACT 51 = \$10,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$201,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$201,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- TRAFFIC SIGNAL MODERNIZATION



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** WAYNE / CHERRY HILL - FORD (M-153)  
**PROJECT NUMBER:** 30-486



**PROJECT LOCATION:** WESTLAND  
**DISTRICT:** 11  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT  
**RATIONALE:** TO IMPROVE ROAD CONDITION  
**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2022 - SEPTEMBER 2022

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** FEDERAL AID = \$1,337,000, COMMUNITY = \$148,000, STATE ACT 51 = \$148,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$1,663,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,170,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- REHABILITATION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** HAGGERTY / NORTH AND SOUTH OF FORD (M-153)  
**PROJECT NUMBER:** 30-487



**PROJECT LOCATION:** CANTON TWP

**DISTRICT:** 10

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** RECONSTRUCT EXISTING PAVEMENT WITH CENTER MEDIAN

**RATIONALE:** TO IMPROVE ROAD CONDITION AND CONGESTION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2022 - SEPTEMBER 2023

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** FEDERAL AID = \$3,000,000, STATE ACT 51 =\$750,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$3,000,000	\$0	\$0
PROJECTED – FY2023:	\$750,000	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$3,750,000</b>	<b>\$0</b>	<b>\$0</b>

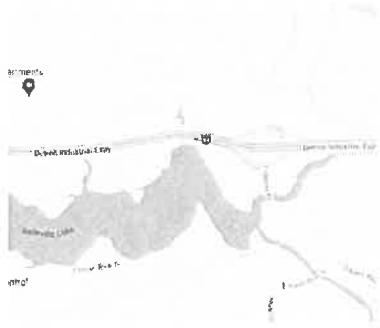
**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- RECONSTRUCTION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** I-94 S. SERVICE DR / STORM DRAIN OUTLET  
**PROJECT NUMBER:** 30-488



**PROJECT LOCATION:** VAN BUREN TWP  
**DISTRICT:** 11  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** RECONSTRUCT EXISTING STORM DRAIN OUTLET  
**RATIONALE:** TO IMPROVE ROAD CONDITION  
**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2021 -NOVEMBER 2021  
**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY  
**MEANS OF FINANCING:** STATE ACT 51 =\$500,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

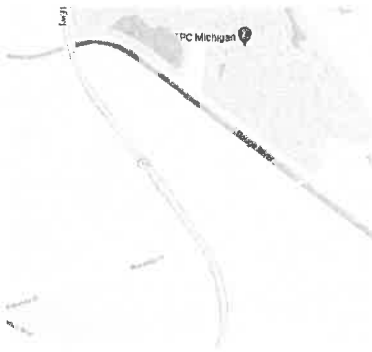
PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$460,000	\$0	\$0
BUDGETED – FY2022:	\$40,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>

- EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**
- PRINCIPAL ARTERIAL
  - RECONSTRUCTION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** ROTUNDA DRIVE / SOUTHFIELD (M-39) - REPUBLIC  
**PROJECT NUMBER:** 30-489



**PROJECT LOCATION:** DEARBORN  
**DISTRICT:** 13  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** RECONSTRUCT EXISTING LANE WITH CURBED PAVEMENT  
**RATIONALE:** TO IMPROVE ROAD CONDITION  
**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2021 -NOVEMBER 2021

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** STATE ACT 51 =\$500,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$460,000	\$0	\$0
BUDGETED – FY2022:	\$40,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- RECONSTRUCTION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION

**PROJECT TITLE:** OAKVILLE-WALTZ / HAMILTON DRAIN - CSX RAILROAD

**PROJECT NUMBER:** 30-490

**PROJECT LOCATION:** HURON TWP

**DISTRICT:** 11

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** MILL AND RERESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2022 -NOVEMBER 2023

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** FEDERAL \$377,000; STATE ACT 51 =\$460,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$230,000	\$0	\$0
PROJECTED – FY2023:	\$230,000	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$460,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- RECONSTRUCTION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** BEECH-DALY / FORD (M-153) - WARREN  
**PROJECT NUMBER:** 30-491



**PROJECT LOCATION:** DEARBORN HEIGHTS

**DISTRICT:** 8

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** MILL AND RERESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2022 -NOVEMBER 2022

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** STATE ACT 51 = \$1,815,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$1,815,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,815,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- RECONSTRUCTION OF ROADWAY SURFACE





## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION

**PROJECT TITLE:** CHERRY HILL / MIDDLE BELT - INKSTER

**PROJECT NUMBER:** 30-492

**PROJECT LOCATION:** GARDEN CITY. INKSTER

**DISTRICT:** 12

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** MILL AND RERESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**  
ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2022 -NOVEMBER 2022

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** STATE ACT 51 =\$1,025,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$1,025,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,025,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- RECONSTRUCTION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION

**PROJECT TITLE:** HAMTRAMCK DRIVE / DETROIT CITY LIMIT - JOS CAMPAU

**PROJECT NUMBER:** 30-493

**PROJECT LOCATION:** HAMTRAMCK

**DISTRICT:** 3

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** RECONSTRUCT EXISTING CONCRETE PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT



**START AND COMPLETION DATES:** APRIL 2022 -JULY 2023

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** STATE ACT 51 =\$1,025,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$2,000,000	\$0	\$0
PROJECTED – FY2023:	\$1,500,000	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$3,500,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- RECONSTRUCTION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** MERIDIAN / GROSSE LE PARKWAY - FERRY  
**PROJECT NUMBER:** 30-494



**PROJECT LOCATION:** GROSSE ILE TWP  
**DISTRICT:** 15  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT  
**RATIONALE:** TO IMPROVE ROAD CONDITION  
**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2022 -SEPTEMBER 2022

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** STATE ACT 51 = \$850,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$850,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$850,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- RECONSTRUCTION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** MOROSS / I-94 FREEWAY - MACK  
**PROJECT NUMBER:** 30-495



**PROJECT LOCATION:** DETROIT

**DISTRICT:** 1

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**  
ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2022 -SEPTEMBER 2022

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** STATE ACT 51 =\$2,777,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$2,777,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$2,777,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- RECONSTRUCTION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** OUTER DRIVE-W / WARREN - JOY  
**PROJECT NUMBER:** 30-496



**PROJECT LOCATION:** DETROIT  
**DISTRICT:** 7  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT  
**RATIONALE:** TO IMPROVE ROAD CONDITION  
**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2022 -SEPTEMBER 2022

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** STATE ACT 51 =\$1,990,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$1,990,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,990,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- RECONSTRUCTION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** TIREMAN / SCHAEFER - MILLER  
**PROJECT NUMBER:** 30-497



**PROJECT LOCATION:** DEARBORN, DETROIT

**DISTRICT:** 7 & 13

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**  
ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2022 -SEPTEMBER 2022

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** STATE ACT 51 =\$680,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$680,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$680,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- RECONSTRUCTION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** HANNAN / VAN BORN - CRANMORE  
**PROJECT NUMBER:** 30-498



**PROJECT LOCATION:** CANTON TWP, WAYNE

**DISTRICT:** 11

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2023 -SEPTEMBER 2023

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** FEDERAL FUNDS \$876,000; STATE ACT 51 =\$146,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$0	\$0	\$0
PROJECTED – FY2023:	\$1,070,000	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,070,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- RECONSTRUCTION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** INKSTER / SCHOOLCRAFT - FIVE MILE  
**PROJECT NUMBER:** 30-499



**PROJECT LOCATION:** LIVONIA, REDFORD TWP  
**DISTRICT:** 6 & 8  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT  
**RATIONALE:** TO IMPROVE ROAD CONDITION  
**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2023 -SEPTEMBER 2023

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** FEDERAL FUNDS \$1,432,000; COMMUNITY \$79,000; STATE ACT 51 =\$146,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$0	\$0	\$0
PROJECTED – FY2023:	\$1,750,000	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,750,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- RECONSTRUCTION OF ROADWAY SURFACE





## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** JEFFERSON, W / PENNSYLVANIA - GROVE  
**PROJECT NUMBER:** 30-500



**PROJECT LOCATION:** WYANDOTTE

**DISTRICT:** 15

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2023 -SEPTEMBER 2023

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** FEDERAL FUNDS \$819,000; COMMUNITY \$91,000; STATE ACT 51 =\$91,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$0	\$0	\$0
PROJECTED – FY2023:	\$1,000,000	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- RECONSTRUCTION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** NORTH LINE / AGNES - FORT (M-85)  
**PROJECT NUMBER:** 30-501



**PROJECT LOCATION:** SOUTHGATE

**DISTRICT:** 15

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**  
ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2023 -SEPTEMBER 2023

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** FEDERAL FUNDS \$1,105,000; COMMUNITY \$123,000; STATE ACT 51 =\$123,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$0	\$0	\$0
PROJECTED – FY2023:	\$1,350,000	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
TOTAL:	\$1,350,000	\$0	\$0

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- RECONSTRUCTION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** OUTER DRIVE-W / DIX - I-75 FREEWAY  
**PROJECT NUMBER:** 30-502



**PROJECT LOCATION:** MELVINDALE  
**DISTRICT:** 4  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT  
**RATIONALE:** TO IMPROVE ROAD CONDITION  
**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2023 -SEPTEMBER 2023  
**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY  
**MEANS OF FINANCING:** FEDERAL FUNDS \$1,064,000; COMMUNITY \$118,000; STATE ACT 51 =\$118,000  
**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$0	\$0	\$0
PROJECTED – FY2023:	\$1,300,000	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,300,000</b>	<b>\$0</b>	<b>\$0</b>

- EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**
- PRINCIPAL ARTERIAL
  - RECONSTRUCTION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** PELHAM / ECORSE - VAN BORN  
**PROJECT NUMBER:** 30-503



**PROJECT LOCATION:** ALLEN PARK, TAYLOR

**DISTRICT:** 13 & 14

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2023 -SEPTEMBER 2023

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** FEDERAL FUNDS \$1,269,000; COMMUNITY \$141,000; STATE ACT 51 =\$141,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$0	\$0	\$0
PROJECTED – FY2023:	\$1,550,000	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,550,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- RECONSTRUCTION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** PENNSYLVANIA / BEECH-DALY - TELEGRAPH (US-24)  
**PROJECT NUMBER:** 30-504



**PROJECT LOCATION:** BROWNSTOWN TWP

**DISTRICT:** 14

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2023 -SEPTEMBER 2023

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** FEDERAL FUNDS \$921,000; COMMUNITY \$0; STATE ACT 51 =\$204,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$0	\$0	\$0
PROJECTED – FY2023:	\$1,125,000	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,125,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- RECONSTRUCTION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** WAYNE / JOY – PLYMOUTH  
**PROJECT NUMBER:** 30-505



**PROJECT LOCATION:** LIVONIA

**DISTRICT:** 9

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2023 -SEPTEMBER 2023

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** FEDERAL FUNDS \$1,232,000; COMMUNITY \$137,000; STATE ACT 51 = \$137,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$0	\$0	\$0
PROJECTED – FY2023:	\$1,505,000	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,505,000</b>	<b>\$0</b>	<b>\$0</b>

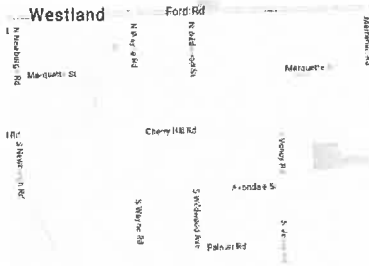
**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- RECONSTRUCTION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** WAYNE / PALMER - CHERRY HILL  
**PROJECT NUMBER:** 30-506



**PROJECT LOCATION:** WESTLAND

**DISTRICT:** 12

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**  
ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2023 -SEPTEMBER 2023

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** FEDERAL FUNDS \$1,465,000; COMMUNITY \$162,000; STATE ACT 51 =\$162,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$0	\$0	\$0
PROJECTED – FY2023:	\$1,790,000	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,790,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- RECONSTRUCTION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** VAN BORN / BEECH-DALY - TELEGRAPH (US-24)  
**PROJECT NUMBER:** 30-507



**PROJECT LOCATION:** DEARBORN HEIGHTS, TAYLOR

**DISTRICT:** 14

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2023 -SEPTEMBER 2023

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** FEDERAL FUNDS \$1,853,000; COMMUNITY \$205,000; STATE ACT 51 =\$205,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$0	\$0	\$0
PROJECTED – FY2023:	\$2,264,000	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$2,264,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- RECONSTRUCTION OF ROADWAY SURFACE





## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** PREVENTATIVE MAINTENANCE 2023  
**PROJECT NUMBER:** 30-508



**PROJECT LOCATION:** COUNTYWIDE  
**DISTRICT:**  
**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)  
**PROJECT DESCRIPTION AND SCOPE:** OVERBAND CRACK FILL AND CONCRETE PATCHING EXISTING PAVEMENT  
**RATIONALE:** TO IMPROVE ROAD CONDITION  
**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2023 -SEPTEMBER 2023

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** FEDERAL FUNDS \$851,000; COMMUNITY \$0; STATE ACT 51 =\$189,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$0	\$0	\$0
PROJECTED – FY2023:	\$1,040,000	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,040,000</b>	<b>\$0</b>	<b>\$0</b>

- EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**
- PRINCIPAL ARTERIAL
  - RECONSTRUCTION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** OUTER DRIVE-E / GTW RXR CROSSING  
**PROJECT NUMBER:** 30-509



**PROJECT LOCATION:** DETROIT

**DISTRICT:** 3

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** AT-GRADE RAILROAD CROSSING SAFETY IMPROVEMENT

**RATIONALE:** TO IMPROVE ROAD SAFETY

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**  
ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2022 -SEPTEMBER 2022

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** FEDERAL FUNDS \$82,000; COMMUNITY \$0; STATE ACT 51 =\$18,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$100,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- RECONSTRUCTION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION

**PROJECT TITLE:** SIBLEY / CSX RXR CROSSING

**PROJECT NUMBER:** 30-510



**PROJECT LOCATION:** BROWNSTOWN TWP

**DISTRICT:** 14

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** AT-GRADE RAILROAD CROSSING SAFETY IMPROVEMENT

**RATIONALE:** TO IMPROVE ROAD SAFETY

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**  
ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2022 -SEPTEMBER 2022

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** FEDERAL FUNDS \$82,000; COMMUNITY \$0; STATE ACT 51 =\$18,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$100,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>

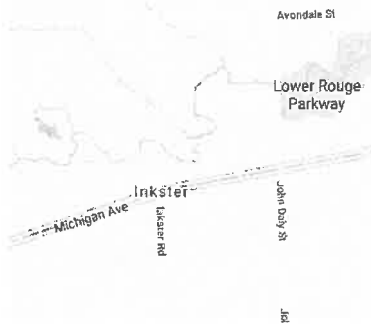
**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- RECONSTRUCTION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** INKSTER / MICHIGAN - CORONA  
**PROJECT NUMBER:** 30-511



**PROJECT LOCATION:** INKSTER

**DISTRICT:** 12

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2022 -SEPTEMBER 2022

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** STATE ACT 51 =\$785,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$785,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$785,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- RECONSTRUCTION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** SIX MILE / TELEGRAPH (US-24) - GRAND RIVER (M-5)  
**PROJECT NUMBER:** 30-512



**PROJECT LOCATION:** DETROIT

**DISTRICT:** 6

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**  
ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2022 -SEPTEMBER 2022

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** STATE ACT 51 =\$2,430,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$2,430,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$2,430,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- RECONSTRUCTION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS / ENGINEERING DIVISION  
**PROJECT TITLE:** JEFFERSON, W. / EUREKA - VINEWOOD  
**PROJECT NUMBER:** 30-513



**PROJECT LOCATION:** WYANDOTTE

**DISTRICT:** 15

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** MILL AND RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**  
ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2022 -SEPTEMBER 2022

**FUNDING STRATEGY:** FEDERAL AID, STATE OF MICHIGAN, LOCAL COMMUNITY, WAYNE COUNTY

**MEANS OF FINANCING:** STATE ACT 51 =\$1,815,000

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$1,815,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,815,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

- PRINCIPAL ARTERIAL
- RECONSTRUCTION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/EQUIPMENT

**PROJECT TITLE:** EQUIPMENT CIP FY2022

**PROJECT NUMBER:** 2020-1



**PROJECT LOCATION:** CMY, EQUIPMENT DIVISION

**DISTRICT:** N/A

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** REPLACING EQUIPMENT THAT HAS MET OR EXCEEDED ITS USEFUL LIFE.

**RATIONALE:** TO MINIMIZE THE TOTAL COST OF OWNERSHIP OVER THE EQUIPMENT'S LIFE CYCLE. COSTS INCLUDE THE STRAIN PLACED ON SHOP RESOURCES THAT ARE CAUSED BY CORRECTIVE REPAIRS AND EQUIPMENT FAILURES AMONG OLDER ASSETS.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**

**START AND COMPLETION DATES:** OCT 1, 2021 TO SEPT 30, 2022

**FUNDING STRATEGY:** ACT 51 AND WEIGHT TAX REVENUE

**MEANS OF FINANCING:** N/A

**BENEFITS OF DOING THIS PROJECT:** LOWER EQUIPMENT MAINTENANCE COSTS, LOWER REPAIR COSTS, INCREASED RELIABILITY AND FEWER EQUIPMENT FAILURES.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$6,179,400	\$0	\$0
PROJECTED – FY2023:	\$6,016,400	\$0	\$0
PROJECTED – FY2024:	\$6,114,600	\$0	\$0
PROJECTED – FY2025:	\$6,055,400	\$0	\$0
PROJECTED – FY2026:	\$6,094,600	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$30,460,400</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** EQUIPMENT AGE IS AN IMPORTANT FACTOR IN TOTAL COSTS OF OWNERSHIP. THE LONGER AN ASSET REMAINS IN USE, THE MORE IT COSTS IN REPAIRS AND MAINTENANCE. CONSEQUENTLY, AGING EQUIPMENT MUST BE REPLACED TO MINIMIZE COSTS.



**COUNTY OF WAYNE  
DEPARTMENT OF PUBLIC SERVICES  
FIVE YEAR CAPITAL IMPROVEMENT PLAN**

(\$ IN THOUSANDS)

PROJECT DESCRIPTION	PROJECT NUMBER	TOTAL	ESTIMATED	OTHER	EXPEND						
		ESTIMATED COST	WAYNE CO SHARE	FUNDING SOURCE	TO DATE	FISCAL 2021-2022	FISCAL 2022-2023	FISCAL 2023-2024	FISCAL 2024-2025	FISCAL 2025-2026	
10 Yard Dump Truck	16	260,600	4,169,600	DPS	-	0	4,169,600	4,169,600		4,169,600	
10 Yard Dump Truck	9	260,600	2,345,400	DPS		2,345,400			2,345,400		
Truck, 5YD Crew Snow	7	210,000	1,470,000	DPS		1,470,000			1,470,000		
Solar Arrowboard	6	5,300	31,800	DPS	-	0	31,800	0	0	0	
Solar Arrowboard	10	5,100	51,000	DPS	-	51,000	0	51,000	0	51,000	
Asphalt Recycler (Dumping)	10	21,000	2,100	DPS	-		0	210,000	0	210,000	
Emulsion Rig	1	25,000	25,000	DPS	-	0	0	0	0	0	
Excavator (GradAll)	1	390,000	390,000	DPS	-	0	0	0	0	0	
Fork Lift	1	40,000	40,000	DPS	-	40,000	0	0	0	0	
Generator	5	80,000	80,000	DPS	-	0	0	400,000	0	400,000	
Grader, 14G	1	210,000	210,000	DPS	-	400,000	0	0	0	0	
Loader, Front End	2	400,000	400,000	DPS		0		0	800,000	0	
Mower, Tiger with Tractor	1	60,000	60,000	DPS	-	0	0	0	0	0	
Mower, Batwing with Tractor	1	55,000	55,000	DPS	-	0	0	0	0	0	
Mower, Jacobson F10	1	50,000	50,000	DPS	-	0	0	0	0	0	
Mower, Zero Turn	10	19,000	190,000	DPS	-	190,000	0	0	0	0	
Paver, Asphalt	1	400,000	400,000	DPS	-	0	0	0	0	0	
Paver, Asphalt	2	400,000	800,000	DPS		0	0	0	0	0	
Pickup Truck	5	35,000	175,000	DPS	-	0	175,000	0	0	0	
Pickup Truck	10	35,000	350,000	DPS		350,000	0	0	0	0	
Roller, 10-14 Ton	2	140,000	280,000	DPS		0	280,000	0	280,000	0	
Roller, 4-6 Ton	2	70,000	140,000	DPS		0	0	0	0	0	
Sedan	4	20,000	80,000	DPS	-	0	0	0	0	0	
Sedan	8	20,000	160,000	DPS		0	160,000	160,000	160,000	0	
SUV	1	33,000	33,000	DPS	-	33,000	0	0	0	0	
Sweeper	2	300,000	600,000	DPS	-	600,000	600,000	600,000	600,000	0	
Tanker, Water	1	60,000	60,000	DPS		0	0	0	0	0	
Truck, Hi Ranger	4	150,000	600,000	DPS		600,000	0	0	0	0	
Truck, 1 Ton	2	50,000	100,000	DPS		100,000	0	0	0	0	
Truck, 1 Ton	4	50,000	200,000	DPS		0	200,000	0	0	0	
Truck, 3 YD	2	70,000	140,000	DPS		0	0	0	0	0	
Truck, Attenuator	4	100,000	400,000	DPS		0	400,000	0	400,000	0	
Truck, w/Refuse Packer	1	160,000	160,000	DPS		0	0	0	0	0	
Truck, Stake	2	80,000	160,000	DPS		0	0	160,000	0	160,000	
Truck, Stake for TMA	2	70,000	140,000	DPS		0	0	140,000	0	140,000	
Van, Cargo	7	32,000	224,000	DPS		0	0	224,000	0	224,000	
Vactor	2	370,000	740,000	DPS		0	0	0	0	740,000	
		4,736,600				-					
<b>ANNUAL TOTAL</b>		<b>4,736,600</b>	<b>15,511,900</b>			<b>0</b>	<b>6,179,400</b>	<b>6,016,400</b>	<b>6,114,600</b>	<b>6,055,400</b>	<b>6,094,600</b>

Key: G=General Fund;C=Local Community Revenue; CC=Cash Capital; PCF=Pooled Cash Fund; F=Federal Grant; S=State Grant; MMBA=Michigan Municipal Bond Authority; IPA=Installment Purchase Agreements



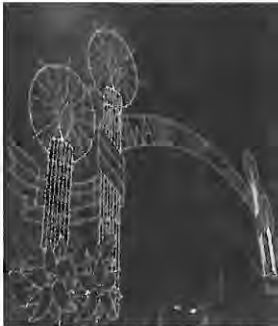


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** LIGHTFEST ENHANCEMENTS

**PROJECT NUMBER:** 60-108



**PROJECT LOCATION:** PARKS ADMINISTRATION OFFICE

**DISTRICT:** Varies

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** EACH YEAR, WE ADD NEW DISPLAYS TO THE WAYNE COUNTY LIGHTFEST TO ENTICE VISITORS TO RETURN YEAR AFTER YEAR.

**RATIONALE:** WE ARE IN NEED OF REPLACING SOME OF THE ORIGINAL DISPLAYS THAT ARE NO LONGER FUNCTIONING AND ARE CREATING SAFETY ISSUES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** TO INCREASE REVENUE FOR WAYNE COUNTY THROUGH LIGHTFEST ADMISSION FEES. EACH YEAR, THE LIGHTFEST BRINGS IN APPROXIMATELY \$275,000 TO \$300,000 IN REVENUE.

**START AND COMPLETION DATES:** ONGOING

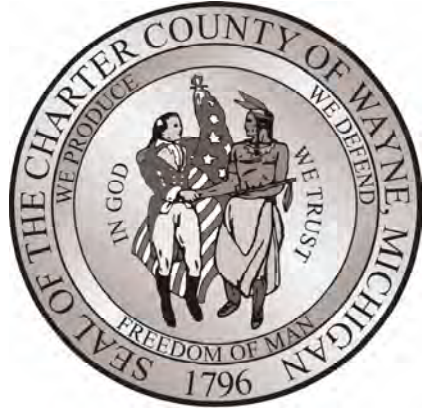
**FUNDING STRATEGY:** PARKS MILLAGE

**MEANS OF FINANCING:** PARKS MILLAGE

**BENEFITS OF DOING THIS PROJECT:** INCREASED EFFICIENCY OF THE PARKS TEAM FOR SET-UP AND AN ENHANCED LIGHT SHOW THAT ENCOURAGE RETURN VISITORS

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$100,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
TOTAL:	\$100,000	\$0	\$0

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



*Wayne County Government  
Adopted Budget 2021 - 2022  
and Projected Fiscal Year 2022-2023*

**DEPARTMENT OF PUBLIC SERVICES  
ENVIRONMENTAL SERVICES  
GROUP**



**WAYNE COUNTY  
 DEPARTMENT OF PUBLIC SERVICES  
 ENVIRONMENTAL SERVICES DIVISION**

Capital projects undertaken by the Environmental Services Division (ESD) are largely focused on construction of new or significant expansions to existing wastewater transport and/or treatment facilities owned or operated by the County; improvement or reconstruction of existing sewage transport and/or treatment facilities owned or operated by the County; capital asset and infrastructure replacement; and projects to improve storm water management in the County.

The goals of the projects can include:

- To protect, preserve and restore the water resources of Wayne County including the Huron, Rouge, Detroit and Milk Rivers; Lake St. Clair; Lake Erie; and their tributary waterways and watersheds.
- To protect the public health and quality of life of Wayne County residents by minimizing the possibility of basement flooding/sewer backups and reducing untreated combined sewer overflows and sanitary sewer overflows into area lakes, rivers and streams.
- To ensure the reliability of the wastewater transport and/or treatment facilities owned or operated by the County and their compliance with current and future

regulatory requirements.

- Reducing flood risk along waterways (e.g., North Branch Ecorse Creek flood control).

The Environmental Services Division is committed to maximizing opportunities for such capital improvements to be designed and constructed with favorable financing available under the Michigan Department of Environment, Great Lakes and Energy (EGLE) State Revolving Fund (SRF) low interest loan program and other programs.

Every five years, capital improvements for wastewater transport, treatment and/or disposal facilities owned/operated by the County are identified, assessed and prioritized over a 20-year planning period in a "Project Plan" document developed for each wastewater system. Capital improvement projects must be included in an approved Project Plan to be eligible for financing under the SRF loan program. The final Project Plan reflects input from the customers in each system and other factors.

<b>2021-2022 CAPITAL BUDGET</b>		<b>ANNUAL OPERATING BUDGET IMPACT</b>		
PROJECT (in 000's)	TOTAL APPROPRIATION	PERSONNEL COSTS	OTHER OPERATING COSTS	TOTAL
COMBINED SEWER OVERFLOW RETENTION TREATMENT BASINS (DEARBORN HEIGHTS, INKSTER, REDFORD, RIVER ROUGE)	935	110	825	935
ROUGE VALLEY SEWAGE DISPOSAL SYSTEM	13,000	130	12,870	13,000
MILK RIVER INTER-COUNTY DRAIN DRAINAGE DISTRICT*	5,391	27	5,364	5,391
NORTH BRANCH ECORSE CREEK DRAINAGE DISTRICT*	104	37	67	104
ECORSE CREEK POLLUTION ABATEMENT DRAIN NO. 1 DRAINAGE DISTRICT*	0	0	0	0
SOUTHGATE-WYANDOTTE RELIEF DRAINS DRAINAGE DISTRICT*	421	13	408	421
<b>TOTAL</b>	<b>19,851</b>	<b>317</b>	<b>19,534</b>	<b>19,851</b>

\*These projects are for the Drainage Districts which are component units of the County but not included in the Appropriation Ordinance and are provided for information purposes.



## **PROJECTS**

### **COMBINED SEWER OVERFLOW RETENTION TREATMENT BASINS**

Wayne County operates four Combined Sewer Overflow Retention Treatment Basins (CSO RTBs) within the Rouge River watershed: Dearborn Heights, Inkster, Redford, and River Rouge. The “Project Plan for Rouge River Watershed Wastewater Facilities” document identifies, assesses and prioritizes needed capital improvements for each facility over a 20-year planning period.

Improvements at each facility are completed in cooperation with the respective community served. The Priority 1B project from the Project Plan was recently completed at the Dearborn Heights CSO RTB. The Priority 1B projects for the Inkster, Redford and River Rouge CSO RTBs are scheduled to begin FY21, along with other recently identified needed improvements. Additional planned improvements (Priority 2) to the CSO RTBs will be included in future FY CIPs.

### **ROUGE VALLEY SEWAGE DISPOSAL SYSTEM**

Capital improvements to the Rouge Valley Sewage Disposal System (RVSDS) are mandated under Final Order of Abatement (FOA) 2117 (as amended) issued by EGLE, and are required to reduce sanitary sewer overflows to the Rouge River. The first phase of improvement (\$21 million) was completed in 2012 under the Short Term Corrective Action Plan (STCAP) to eliminate extraneous flows into the sanitary sewer system.

Rigorous analysis of the amount of sanitary sewer overflows is currently being assessed, and preliminary design of the additional and significant capital improvements, under a Long Term Corrective Action Plan (LTCAP) required to meet the FOA, is underway. The LTCAP includes an asset management plan for sewer repairs necessary to protect the structural integrity of the system. A Project Plan for the LTCAP was submitted to EGLE in June 2019. It is anticipated that SRF funding for design and construction of the LTCAP will be sought. Costs associated with LTCAP design and construction are expected to be substantial, and thus an increase in the annual sewer rates charged to system customers is expected; however, it is not possible to estimate the amount at this time since the needed improvements have not yet been identified and designed.

### **MILK RIVER INTER-COUNTY DRAIN DRAINAGE DISTRICT**

The “SRF Project Plan for the Northeast Sewage Disposal System including the Milk River System” document prioritizes needed capital improvements to the Milk River Inter-county Drain Drainage District (MRIDDD) wastewater facilities. Subsequent to the development of the Project Plan, EGLE issued an enforcement notice and

ACO 000114 was entered. An update to the project plan to include improvements mandated under ACO 000114 was published July 2012 as “Supplement 2, Project Plan for the Northeast Sewage Disposal System including the Milk River System”. Construction of upgrades or enhancements to the recirculation, flushing and disinfection systems at the MRIDDD wastewater facilities is underway, with construction beginning in October 2016. No new capital improvement projects are scheduled for 2020-2024.

### **SOUTHGATE/WYANDOTTE RELIEF DRAINS DRAINAGE DISTRICT**

The current capital improvement project is the Retention Treatment Basin (RTB) Effluent Channel Flap Gate. This project will replace the existing motorized mechanical roller gate that has failed a number of times with a flap gate. This will eliminate storm flows from having to be bypassed to the Trenton Channel of the Detroit River when the existing gate has failed in the closed position. Design of the capital improvement project for the Southgate/Wyandotte Relief Drains Drainage District (SWRDDD) wastewater facilities (Project SW-8B) has been delayed by the Communities. This project would replace and improve equipment that has reached/exceeded its useful service life, and will provide for improved automated operations. Automation is expected to result in a cost-effective decrease in operating expenses. An update to the Project Plan for this system would be needed to identify future capital improvements and to position the SWRDDD for potential financing under the SRF program.

### **ECORSE CREEK POLLUTION ABATEMENT DRAIN NO. 1 DRAINAGE DISTRICT**

Substantial capital improvements for this system were recently completed. Additional long term capital improvements will be documented in a Project Plan to be developed in the future.

### **NORTH BRANCH ECORSE CREEK DRAINAGE DISTRICT**

The flooding history of the North Branch Ecorse Creek dates back to the 1960s. Flooding events in 2000 and 2004 were classified as federal disaster areas. A flood control study completed in 2008 outlined the framework for a construction project to mitigate much of the flooding. The department has worked collaboratively with the U.S. Army Corps of Engineers (USACE) to obtain a resolution to the flooding problem for many years. After an issue with the General Reevaluation Report (GRR) became known it was decided to pursue completing a Limited Reevaluation Report (LRR), now called a Validation Report, which includes updating the costs and economics of the 1988 NBEC study conducted by the USACE. It is the understanding of the Drainage District that the Validation Report plan could be part of a phased approach, the first of which is the detention basin



proposed in Alternative 4 of the GRR. Additional Continuing Authority Project (CAP) studies could be developed for additional off-channel and in-channel flood risk measures, which still reduces flood damages and would be more easily implemented than the GRR greenway alternative.

#### **CAPITAL PROJECTS SELECTION PROCESS**

Capital Improvement Projects included in the 2021-2022 budget are projects that are technically sound and deemed to be financially viable. Capital planning efforts are conducted annually by engineering, operations and maintenance, and administrative staff. Criteria used for evaluating and prioritizing projects include: risk of state/federal discharge permit violations that may occur without the project; equipment age and its relationship to its expected useful life; and potential for increased efficiency of operation and maintenance. The planning horizon for capital projects is 20 years and typically culminates in a Project Plan for each wastewater system submitted to EGLE to make the projects eligible for financing under the State Revolving Fund program.

Once a project has been deemed technically necessary, a financial evaluation is completed to determine whether the systems' customer base can afford the project(s) and a strategy for financing the project is developed. There are several mechanisms available for financing but the two most often used are municipal bonds and the low interest SRF loan program managed by EGLE. The SRF loans are typically several percentage points lower than the municipal bonds and therefore are a desirable form of financing. In order to be eligible for SRF loans, a Project Plan must be submitted and approved by the EGLE. This Project Plan is technical in nature with planning level cost estimates. The process provides the opportunity for public input prior to submittal to the state for its review and ranking.

#### **CAPITAL PROJECTS IMPACT ON OPERATING BUDGET**

The numerous capital improvement projects for Wayne County owned/operated wastewater and storm water systems will result in improved service to the communities and greater efficiency with improved and automated facilities. To date, the ESD has been successful in improving operational efficiencies, continuously meeting compliance, and creating a team environment where employees are held accountable while reducing costs.



**COUNTY OF WAYNE  
DEPARTMENT OF PUBLIC SERVICES  
ENVIRONMENTAL SERVICES DIVISION  
FIVE YEAR CAPITAL IMPROVEMENT PLAN  
(\$ IN THOUSANDS)**

PROJECT DESCRIPTION	PROJECT NUMBER	ESTIMATED	FUNDING SOURCE	EXPENDED TO DATE	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	UNPROG
		TOTAL COST			2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	
<b>Rouge River Watershed CSO Basins:</b>										
Facility Imp, SCADA and Integration	596001	50,644	CC / SRF	0	935	7,240	6,276	13,429	9,336	13,428
<b>Rouge Valley Sewage Disposal System</b>										
SCADA & Integration and Flow Meter Replacement	598001	5,551	B / SRF	0	0	283	2,590	2,678	0	0
Long Term Corrective Action Plan (LTCAP)	598007	116,911	SRF	4,000	13,000	13,000	13,283	12,590	9,000	52,038
<b>Milk River Intercounty Drain Drainage District</b>										
Priority 1B Improvements	830002	52,980	SRF / F / CC	46,480	5,391	1,109	0	0	0	0
<b>N. Branch Ecorse Creek Drain Drainage District</b>										
Flood Control Project	801001	26,748	F / B	1,748	104	360	2,877	7,269	14,390	0
<b>Ecorse Creek Pollution Abatement System</b>										
SCADA Integration Banner Street Pump Station	820003	317	O&M	0	0	0	0	0	0	317
<b>Southgate-Wyandotte Relief Drain Drainage District</b>										
Flap Gate Effluent	821001	800	O&M							
Pump Stations Automation (SW-8B)	821002	6,542	CC / F	10	364	330	5,259	579	0	0
SW-12 Combined System Sewer Cleaning/rehab	821003	4,383	F / SRF	0	57	61	836	3,429	0	0
<b>ANNUAL TOTAL</b>		<b>264,876</b>		<b>52,238</b>	<b>19,851</b>	<b>22,383</b>	<b>31,121</b>	<b>39,974</b>	<b>32,726</b>	<b>65,783</b>

KEY: CC = Cash Capital from O&M (Local funding); F = Federal Grant; S = State Grant; B = Bonds; SRF = State Revolving Fund



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/Environmental Services Division

**PROJECT TITLE:** Rouge River Watershed Combined Sewer Overflow (CSO) Retention Treatment Basins (RTB), Facility Improvements and Supervisory Control and Data Acquisition (SCADA) System Improvements and Integration

**PROJECT NUMBER:** 596001



**PROJECT LOCATION:** Dearborn Heights CSO RTB, 23800 Edward Hines Drive, Dearborn Heights; Inkster CSO RTB, 2001 Inkster Rd., Inkster; River Rouge CSO-RTB, 10120 West Jefferson, River Rouge; and Redford CSO RTB, 16100 Lola, Redford Township

**DISTRICT:** 8, 12, 15

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** Concrete Repairs: Various concrete repairs to structures and pavements (Dearborn Heights, Inkster, Redford). Alternate Power Upgrade: Standby generator and necessary outdoor 4800 volt switchgear (River Rouge). Priority 1A (Inkster): Upgrade sampling system. Priority 1B (Inkster, Redford and River Rouge): Upgrade chemical feed to improve disinfection and safety. Upgrade SCADA and integrate into overall DPS-ESD SCADA system. Priority 2 (all): Roof repair or replacement, control building heating and ventilation improvements and addition of influent screening (River Rouge). Priority 3 (all): Replace influent screening, conveyor, SCADA and dewatering pump. Priority 4 (all): Influent pump replacement.

**RATIONALE:** Replacement of equipment and infrastructure that has reached/exceeded its useful service life and process improvements needed to keep each CSO Retention Treatment Basin in compliance with its NPDES discharge permits issued by EGLE.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** Cost effective and reliable wastewater service to system customers aligns with the following County Strategic Priorities: (SP1) Fiscal Prudence, (SP2) Operational Efficiency, (SP3) Public Safety, (SP4) Health & Wellness, and (SP6) Economic Development.

**START AND COMPLETION DATES:** Oct 2013 - Sept 2021+.

**FUNDING STRATEGY:** Each community contracts with Wayne County to operate and maintain the facility within their boundary; funding of improvements will be completed in cooperation with the appropriate community.

**MEANS OF FINANCING:** SRF loan applications will be made for all future projects. If future SRF financing is not available, projects will be financed through commodity rates established for system service fees assessed to customers. Fixed costs (including debt service) are invoiced quarterly to system customers.

**BENEFITS OF DOING THIS PROJECT:** Cost effective and reliable wastewater service to system customers.

**PROJECTED IMPACT ON OPERATING BUDGET:** It is anticipated that each of these projects will improve operational efficiencies and will positively impact operations and maintenance costs.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	TBD	TBD
BUDGETED – FY2022:	\$935,000	TBD	TBD
PROJECTED – FY2023:	\$7,240,000	TBD	TBD
PROJECTED – FY2024:	\$6,276,000	TBD	TBD
PROJECTED – FY2025:	\$13,429,000	TBD	TBD
PROJECTED – FY2026:	\$9,336,000	TBD	TBD
FUTURE:	\$13,428,000	TBD	TBD
TOTAL:	\$50,644,000	TBD	TBD

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** The need for and expanded description of these capital improvements projects for RVSDS wastewater facilities is detailed in the long term “2009 State Revolving Fund (SRF) Project Plan for Rouge Watershed Facilities” approved by Wayne County and available online at <http://waynecounty.com/doe/dps-fmd-reference-library.htm>.



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/Environmental Services Division

**PROJECT TITLE:** Rouge Valley Sewage Disposal System (RVSDS) Long Term Corrective Action Plan (LTCAP)

**PROJECT NUMBER:** 598007



**PROJECT LOCATION:** Rouge Valley Sewage Disposal System service area

**DISTRICT:** 8, 9, 10, 11, 12

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** Design and construct the recommended long term solution to control sanitary sewer overflows from the RVSDS. The specific required system improvements are under development.

**RATIONALE:** Improvements to the RVSDS are required to eliminate sanitary sewer overflows and to comply with Final Order of Abatement (FOA) 2117 (as amended) for the system. Project will also include replacement of capital assets that have reached and/or exceeded their useful service lives. All improvements are identified in the LTCAP Project Plan document submitted to EGLE in June 2019.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** Cost effective and reliable wastewater service to system customers aligns with the following County Strategic Priorities: (SP1) Fiscal Prudence, (SP2) Operational Efficiency, (SP3) Public Safety, (SP4) Health & Wellness, and (SP6) Economic Development.

**START AND COMPLETION DATES:** March 2014 – 2030+. Design began in FY 2019 and construction (shown here) to start in FY 2021.

**FUNDING STRATEGY:** Commodity rates for sewage transport are established for the 13 customer communities; will include debt service for financing this project.

**MEANS OF FINANCING:** Applications will be made to the SRF for low interest loans for each of the six major phases of this project. If SRF funding is not available, project will be financed through commodity rates established for system service fees assessed to customers. Fixed costs (including debt service) are invoiced quarterly to system customers.

**BENEFITS OF DOING THIS PROJECT:** Cost effective and reliable wastewater service to system customers. Improved water quality and recreational opportunities throughout the County’s Hines and Lower Rouge Parkways.

**PROJECTED IMPACT ON OPERATING BUDGET:** To be determined after LTCAP is finalized.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$3,000,000	TBD	TBD
BUDGETED – FY2022:	\$13,000,000	TBD	TBD
PROJECTED – FY2023:	\$13,000,000	TBD	TBD
PROJECTED – FY2024:	\$13,283,000	TBD	TBD
PROJECTED – FY2025:	\$12,590,000	TBD	TBD
PROJECTED – FY2026:	\$10,000,000	TBD	TBD
FUTURE:	\$52,038,000	TBD	TBD
TOTAL:	\$116,911,000	TBD	TBD

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** The need for and description of this project to RVSDS wastewater system and facilities is detailed in the Long Term Corrective Action Plan approved by EGLE.



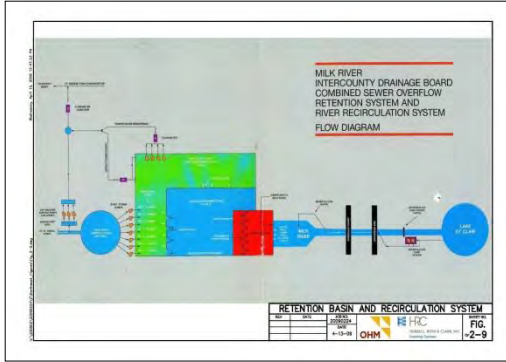


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/Environmental Services Division

**PROJECT TITLE:** Milk River Inter-County Drain Drainage District: Priority 1B and Select Improvements Project

**PROJECT NUMBER:** 830002



**PROJECT LOCATION:** Milk River Combined Sewer Overflow Retention Treatment Basin, 1190 Parkway Drive, Grosse Pte Woods; Milk River Recirculation Station, 1130 Lakeshore Drive, Grosse Pointe Shores

**DISTRICT:** 1

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** Rehabilitation and upgrade of entire wastewater facility.

**RATIONALE:** Facility improvements mandated under Administrative Consent Order ACO-000114 issued by EGLE.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** Cost effective and reliable wastewater service to system customers aligns with the following County Strategic Priorities: (SP1) Fiscal Prudence, (SP2) Operational Efficiency, (SP3) Public Safety, (SP4) Health & Wellness, and (SP6) Economic Development.

**START AND COMPLETION DATES:** July 2014 - May 2024; construction began November 2016.

**FUNDING STRATEGY:** Application for SRF loan is underway. Additionally, a SAW grant was obtained from EGLE which offset 90% of the design costs associated with this project. Annual budget established for drainage district includes debt service costs for financing this project.

**MEANS OF FINANCING:** Fixed costs (including debt service) are invoiced quarterly to system customers.

**BENEFITS OF DOING THIS PROJECT:** Cost effective and reliable wastewater service to system customers.

**PROJECTED IMPACT ON OPERATING BUDGET:** It is anticipated that this project will improve operational efficiencies and will positively impact operations and maintenance costs.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$33,600,000	TBD	TBD
BUDGETED – FY2022:	\$5,391,000	TBD	TBD
PROJECTED – FY2023:	\$4,198,000	TBD	TBD
PROJECTED – FY2024:	\$3,197,000	TBD	TBD
PROJECTED – FY2025:	\$94,000	TBD	TBD
PROJECTED – FY2026:	\$0	TBD	TBD
FUTURE:	\$0	TBD	TBD
TOTAL:	\$46,480,000	TBD	TBD

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** Work includes upgrades to flushing, disinfection, sampling, aeration, electrical, sanitary pump, storm water pump, dewatering systems, and recirculation system; replacement of roofs on various buildings; and improvements to the SCADA system and its integration with the overall DPS-ESD SCADA system. The need for and expanded description of the Priority 1B and Selected Improvements Project for MRIDDD wastewater facilities is detailed in the long term “Supplement No. 2 for 2009 SRF Project for Improvement of the Northeast Sewage Disposal System including Milk River System” approved by the MRIDDD Drainage Board and available online at <http://waynecounty.com/doe/dps-fmd-reference-library.htm>.

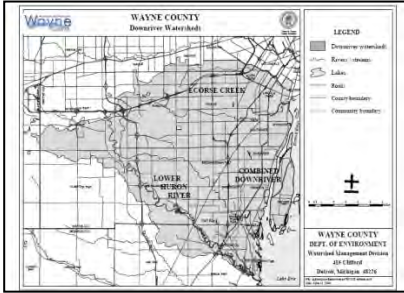


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/Environmental Services Division

**PROJECT TITLE:** North Branch Ecorse Creek Drain Drainage District, Optimized Basin Project

**PROJECT NUMBER:** 801001



**PROJECT LOCATION:** 9 cities: Romulus, Westland, Inkster, Dearborn Heights, Taylor, Allen Park, Melvindale, Lincoln Park, and Ecorse

**DISTRICT:** 4, 8, 11, 12, 13, 14, 15

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** Respond to the petition submitted by the City of Dearborn Heights to the Wayne County Drain Commissioner for relief of flooding from the North Branch Ecorse Creek (NBEC) as required by Michigan Drain Code of 1956 (as amended).

**RATIONALE:** Thousands of homes and businesses periodically flood from the NBEC during heavy rains. Dearborn Heights has submitted a petition for improvements to this county drain which must be acted upon by the Wayne County Drain Commissioner.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** Reducing known flooding aligns with the following County Strategic Priorities: (SP3) Public Safety, (SP4) Health & Wellness, and (SP6) Economic Development.

**START AND COMPLETION DATES:** May 2005 -September 2025. Study phase completed and approval process underway.

**FUNDING STRATEGY:** Seeking Federal funding assistance through congressional appropriations and US Army Corps of Engineers; market bonds likely for balance.

**MEANS OF FINANCING:** Under the Michigan Drain Code, property owners are assessed annually for costs, including debt service, based upon benefit and contribution to the flooding problem.

**BENEFITS OF DOING THIS PROJECT:** Reduction in chronic flooding of properties in drainage district.

**PROJECTED IMPACT ON OPERATING BUDGET:** It is anticipated that this project will positively impact operations and maintenance costs.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$1,748,000	TBD	TBD
BUDGETED – FY2022:	\$104,000	TBD	TBD
PROJECTED – FY2023:	\$360,000	TBD	TBD
PROJECTED – FY2024:	\$2,877,000	TBD	TBD
PROJECTED – FY2025:	\$7,269,000	TBD	TBD
PROJECTED – FY2026:	\$14,390,000	TBD	TBD
FUTURE:	\$0	TBD	TBD
<b>TOTAL:</b>	<b>\$26,748,000</b>	<b>TBD</b>	<b>TBD</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** The need for and expanded description of the North Branch Ecorse Creek Flood Control Project is detailed in documents available online at <http://www.waynecounty.com/doe/nbec/index.htm>.



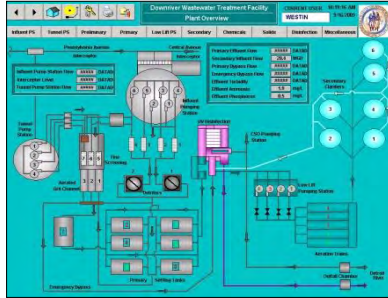
## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/Environmental Services Division

**PROJECT TITLE:** Installation of Ecorse Creek Pollution Abatement Drain No. 1 Drainage District (ECPAD) Banner Street Pump SCADA system and integration into overall DPS-ESD SCADA system

**PROJECT NUMBER:** 820003

**PROJECT LOCATION:** Banner Street Pump Station, 24312 Amherst, Dearborn Heights



**DISTRICT:** 8, 14

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** Installation of local SCADA system for Ecorse Creek Pollution Abatement Drain No. 1 Drainage District facilities at the Banner Street Pump Station and integration into overall DPS-ESD SCADA system.

**RATIONALE:** This project will assist with providing efficient and cost-effective sewage transport services to system customers.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** Cost effective and reliable wastewater service to system customers aligns with the following County Strategic Priorities: (SP1) Fiscal Prudence, (SP2) Operational Efficiency, (SP3) Public Safety, (SP4) Health & Wellness, and (SP6) Economic Development.

**START AND COMPLETION DATES:** Future

**FUNDING STRATEGY:** Annual budget established for drainage district; includes costs for financing this project.

**MEANS OF FINANCING:** Local funding. County prepares budget and invoices communities quarterly.

**BENEFITS OF DOING THIS PROJECT:** Cost effective and reliable wastewater service to system customers.

**PROJECTED IMPACT ON OPERATING BUDGET:** Decreased operation & maintenance costs as centralized remote monitoring of facilities should reduce field investigation.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	TBD	TBD
BUDGETED – FY2022:	\$0	TBD	TBD
PROJECTED – FY2023:	\$0	TBD	TBD
PROJECTED – FY2024:	\$0	TBD	TBD
PROJECTED – FY2025:	\$0	TBD	TBD
PROJECTED – FY2026:	\$0	TBD	TBD
FUTURE:	\$317,000	TBD	TBD
<b>TOTAL:</b>	<b>\$317,000</b>	<b>TBD</b>	<b>TBD</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** Additional information about the need for this project will be detailed in the forthcoming update to the long term “Project Plan for the Ecorse Creek Pollution Abatement Drain No. 1 Drainage District”.



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/Environmental Services Division

**PROJECT TITLE:** Southgate-Wyandotte Relief Drains Drainage District (SW), Retention Treatment Basin (RTB) Effluent Channel Flap Gate (SW-14)

**PROJECT NUMBER:** 821002



**PROJECT LOCATION:** Pump Station No. 5 (767 Central, Wyandotte); Retention Treatment Basin (740 Central Street, Wyandotte)

**DISTRICT:** 15

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** The project will replace the existing roller gate that has failed a number of times with a flap gate.

**RATIONALE:** When the gate fails it cannot be opened and storm flows have to be bypassed to the Trenton Channel.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** Cost effective and reliable wastewater service to system customers aligns with the following County Strategic Priorities: (SP1) Fiscal Prudence, (SP2) Operational Efficiency, (SP3) Public Safety, (SP4) Health & Wellness, and (SP6) Economic Development.

**START AND COMPLETION DATES:** June 2017- March 2021

**FUNDING STRATEGY:** Annual budget established for drainage district; budget includes costs for this project.

**MEANS OF FINANCING:** Local funding. County prepares budget and invoices communities quarterly

**BENEFITS OF DOING THIS PROJECT:** Cost effective and reliable wastewater service to system customers.

**PROJECTED IMPACT ON OPERATING BUDGET:** It is anticipated that this project will improve operational efficiencies and will positively impact operations and maintenance costs.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	TBD	TBD
BUDGETED – FY2022:	\$57,000	TBD	TBD
PROJECTED – FY2023:	\$61,000	TBD	TBD
PROJECTED – FY2024:	\$836,000	TBD	TBD
PROJECTED – FY2025:	\$3,429,000	TBD	TBD
PROJECTED – FY2026:	\$0	TBD	TBD
FUTURE:	\$0	TBD	TBD
<b>TOTAL:</b>	<b>\$4,383,000</b>	<b>TBD</b>	<b>TBD</b>



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/Environmental Services Division

**PROJECT TITLE:** Southgate-Wyandotte Relief Drains Drainage District (SW), Pump Stations Automation (SW-8B)

**PROJECT NUMBER:** 821002



**PROJECT LOCATION:** Pump Station No. 5 (767 Central, Wyandotte); Pine Street Pump Station (10 Pine Street, Wyandotte)

**DISTRICT:** 15

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** The project will improve and optimize performance, automate operations, and renovate the facilities including implementation of system flow meters and integration of SCADA into overall DPS-ESD SCADA system.

**RATIONALE:** Facility improvements will reduce operating costs and are needed to maintain compliance with NPDES wastewater discharge permit issued for the system by EGLE. All improvements are identified in long term “project plan for the Southgate-Wyandotte relief drains drainage district.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** Cost effective and reliable wastewater service to system customers aligns with the following County Strategic Priorities: (SP1) Fiscal Prudence, (SP2) Operational Efficiency, (SP3) Public Safety, (SP4) Health & Wellness, and (SP6) Economic Development.

**START AND COMPLETION DATES:** June 2014 - February 2024

**FUNDING STRATEGY:** Annual budget established for drainage district; budget includes costs for this project.

**MEANS OF FINANCING:** Local funding or SRF loan application will be made. County prepares budget and invoices communities quarterly

**BENEFITS OF DOING THIS PROJECT:** Cost effective and reliable wastewater service to system customers.

**PROJECTED IMPACT ON OPERATING BUDGET:** It is anticipated that this project will improve operational efficiencies and will positively impact operations and maintenance costs.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$10,000	TBD	TBD
BUDGETED – FY2022:	\$364,000	TBD	TBD
PROJECTED – FY2023:	\$330,000	TBD	TBD
PROJECTED – FY2024:	\$5,259,000	TBD	TBD
PROJECTED – FY2025:	\$579,000	TBD	TBD
PROJECTED – FY2026:	\$0	TBD	TBD
FUTURE:	\$0	TBD	TBD
<b>TOTAL:</b>	<b>\$6,542,000</b>	<b>TBD</b>	<b>TBD</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** The need for and expanded description of the improvements to these SW facilities is detailed in the long term “2009 SRF Project Plan for Improvements to the Southgate-Wyandotte Relief Drains Drainage District” approved by the SW Drainage Board and available online at <http://waynecounty.com/doe/dps-fmd-reference-library.htm>.

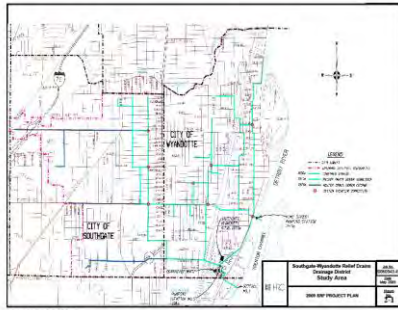


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/Environmental Services Division

**PROJECT TITLE:** Southgate-Wyandotte Relief Drains Drainage District (SW), Combined System Sewer Cleaning/Rehabilitation (SW-12)

**PROJECT NUMBER:** 821003



**PROJECT LOCATION:** Pump Station No. 5 (767 Central, Wyandotte); Pine Street Pump Station (10 Pine Street, Wyandotte) and Combined Sewer Collection System

**DISTRICT:** 15

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** Clean and repair sewers rehabilitate the circa 1930 combined sewers.

**RATIONALE:** Improvements are needed to keep the sewers from collapsing and to maintain compliance with NPDES wastewater discharge permit issued

for the system by the EGLE.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** Cost effective and reliable wastewater service to system customers aligns with the following County Strategic Priorities: (SP1) Fiscal Prudence, (SP2) Operational Efficiency, (SP3) Public Safety, (SP4) Health & Wellness, and (SP6) Economic Development.

**START AND COMPLETION DATES:** October 2020– August 2024

**FUNDING STRATEGY:** Annual budget established for drainage district; will include costs for financing this project.

**MEANS OF FINANCING:** Local funding or SRF loan application will be made. County prepares budget and invoices communities quarterly.

**BENEFITS OF DOING THIS PROJECT:** Cost effective and reliable wastewater service to system customers.

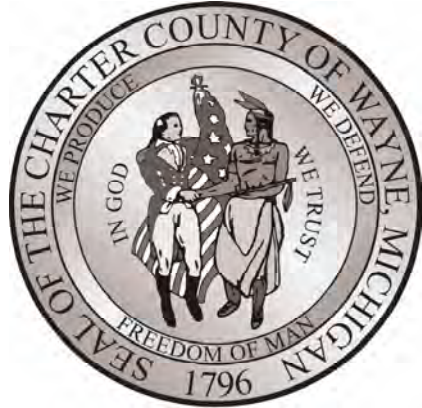
**PROJECTED IMPACT ON OPERATING BUDGET:** It is anticipated that this project will improve operational efficiencies and will positively impact operations and maintenance costs.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	TBD	TBD
BUDGETED – FY2022:	\$421,000	TBD	TBD
PROJECTED – FY2023:	\$391,000	TBD	TBD
PROJECTED – FY2024:	\$6,095,000	TBD	TBD
PROJECTED – FY2025:	\$4,008,000	TBD	TBD
PROJECTED – FY2026:	\$0	TBD	TBD
FUTURE:	\$0	TBD	TBD
<b>TOTAL:</b>	<b>\$10,915,000</b>	<b>TBD</b>	<b>TBD</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** The need for and expanded description of the improvements to these SW facilities is detailed in the long term “2009 SRF Project Plan for Improvements to the Southgate-Wyandotte Relief Drains Drainage District” approved by the SW Drainage Board and available online at <http://waynecounty.com/doe/dps-fmd-reference-library.htm>.



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*Wayne County Government  
Adopted Budget 2021 - 2022  
and Projected Fiscal Year 2022-2023*

**DEPARTMENT OF PUBLIC SERVICES  
PARKS DIVISION**





**COUNTY OF WAYNE  
DEPARTMENT OF PUBLIC SERVICES-PARKS DIVISION  
FIVE YEAR CAPITAL IMPROVEMENT PLAN**

(\$ IN THOUSANDS)

PROJECT DESCRIPTION	PROJECT NUMBER	TOTAL	ESTIMATED	OTHER	EXPEND	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL
		ESTIMATED COST	WAYNE CO SHARE	FUNDING SOURCE	TO DATE	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
<b>Parks Renovations &amp; Improvements</b>					-					
LightFest Enhancements	60-108	200	200	M	100	100	0	0	0	0
Park Machinery & Equipment 02	60-125	700	600	M	300	350	0	0	0	0
Parks Paving Projects	60-428	400	300	M	150	150	0	0	0	0
Play Structures	60-527	750	600	M	150	400	0	0	0	0
Branding Implementation	60-504	300	300	M	150	150	0	0	0	0
District 3 Improvements	60-434	100	100	M	50	50	0	0	0	0
District 15 Improvements	60-435	208	208	M	103	104	0	0	0	0
District 14 Improvements	60-436	176	176	M	86	88	0	0	0	0
District 10 Improvements	60-432	420	420	M	202	210	0	0	0	0
District 12 Improvements	60-438	134	134	M	64	67	0	0	0	0
District 1 Improvements	60-439	196	196	M	94	98	0	0	0	0
District 11 Improvements	60-440	214	214	M	104	107	0	0	0	0
District 4 Improvements	60-441	100	100	M	50	50	0	0	0	0
District 8 Improvements	60-442	156	156	M	76	78	0	0	0	0
District 2,5,6,7 Improvements	60-443	400	400	M	200	200	0	0	0	0
District 9 Improvements	60-444	424	424	M	204	212	0	0	0	0
District 13 Improvements	60-445	266	266	M	131	133	0	0	0	0
Contingencies	60-130	0	0	M	100	0	0	0	0	0
Internal Design Engineering Services	N/A	800	800	M	378	400	0	0	0	0
<b>ANNUAL TOTAL</b>		<b>5,944</b>	<b>5,594</b>		<b>2,692</b>	<b>2,947</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** LIGHTFEST ENHANCEMENTS

**PROJECT NUMBER:** 60-108



**PROJECT LOCATION:** PARKS ADMINISTRATION OFFICE

**DISTRICT:** Varies

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** EACH YEAR, WE ADD NEW DISPLAYS TO THE WAYNE COUNTY LIGHTFEST TO ENTICE VISITORS TO RETURN YEAR AFTER YEAR.

**RATIONALE:** WE ARE IN NEED OF REPLACING SOME OF THE ORIGINAL DISPLAYS THAT ARE NO LONGER FUNCTIONING AND ARE CREATING SAFETY ISSUES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** TO INCREASE REVENUE FOR WAYNE COUNTY THROUGH LIGHTFEST ADMISSION FEES. EACH YEAR, THE LIGHTFEST BRINGS IN APPROXIMATELY \$275,000 TO \$300,000 IN REVENUE.

**START AND COMPLETION DATES:** ONGOING

**FUNDING STRATEGY:** PARKS MILLAGE

**MEANS OF FINANCING:** PARKS MILLAGE

**BENEFITS OF DOING THIS PROJECT:** INCREASED EFFICIENCY OF THE PARKS TEAM FOR SET-UP AND AN ENHANCED LIGHT SHOW THAT ENCOURAGE RETURN VISITORS

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$100,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
TOTAL:	\$100,000	\$0	\$0

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** PARKS MACHINERY AND EQUIPMENT

**PROJECT NUMBER:** 60-125



**PROJECT LOCATION:** ALL PARKS DIVISION PROPERTY

**DISTRICT:** Varies

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR THE PURCHASE AND REPLACEMENT OF AGING PARKS EQUIPMENT, MOVING FLEET AND MAINTENANCE VEHICLES.

**RATIONALE:** TO PROVIDE FOR THE REPLACEMENT OF AGING PARKS EQUIPMENT TO ENSURE THAT THE PARKS AND FACILITIES ARE PROPERLY MAINTAINED FOR PURPOSES OF CREATING A SAFE ENVIRONMENT.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** YES

**START AND COMPLETION DATES:** OCTOBER 2021 TO SEPTEMBER 2026

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:** EQUIPMENT IS REPLACED ON AN ANNUAL BASIS AS EQUIPMENT BECOMES OBSOLETE. INCREASED MAINTENANCE COSTS ASSOCIATED WITH OLD AND OBSOLETE EQUIPMENT IS REDUCED.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$350,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
TOTAL:	\$350,000	\$0	\$0

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** PARKS PAVING PROJECTS

**PROJECT NUMBER:** 60-428

**PROJECT LOCATION:** VARIOUS



**DISTRICT:** Varies

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR PAVING AND REPAIRS TO PARK SYSTEM ACCESS

**RATIONALE:** TO PROVIDE FOR IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES INCLUDING ADA ACCESSIBILITY.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** YES

**START AND COMPLETION DATES:** OCTOBER 2021 TO SEPTEMBER 2026

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:** TO PERFORM NECESSARY REPAIRS TO ACCESS ROADS, RAMPS AND BOARDWALKS.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$150,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** PARKS PLAY STRUCTURES

**PROJECT NUMBER:** 60-527



**PROJECT LOCATION:** VARIOUS

**DISTRICT:** ALL DISTRICTS

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR REPAIR OR REPLACEMENT OF PLAY STRUCTURES AT WAYNE COUNTY PARKS.

**RATIONALE:** TO PROVIDE FOR IMPROVEMENTS TO PLAY STRUCTURES WITHIN WAYNE COUNTY PARKS.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** YES

**START AND COMPLETION DATES:** OCTOBER 2021 TO SEPTEMBER 2026

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:** THERE ARE PLAYSTRUCTURES WITHIN THE PARKS SYSTEM THAT ARE OLDER AND NEED EITHER REPLACEMENT PARTS OR A NEW STRUCTURE. THIS WILL ALSO ALLOW PARKS TO PROVIDE INCLUSIVE PLAY EQUIPMENT AND MEET SAFETY INSPECTION STANDARDS

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$400,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$400,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** BRANDING IMPLEMENTATION

**PROJECT NUMBER:** 60-504



**PROJECT LOCATION:** VARIOUS WITHIN PARKS SYSTEM

**DISTRICT:** ALL DISTRICTS

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR BRANDING AS IT RELATES TO PRODUCTS AND SERVICES PROVIDED TO THE COMMUNITIES.

**RATIONALE:** TO PROVIDE BRANDING TO IDENTIFY WAYNE COUNTY PARKS TO THE PUBLIC.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** YES

**START AND COMPLETION DATES:** OCTOBER 2021 TO SEPTEMBER 2026

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:** THIS WILL ALLOW PARKS TO CONTINUE REPLACING ITS AGING SIGNAGE WHILE PROVIDING A POSITIVE BRAND IDENTITY.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$150,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** DISTRICT 3 PARK IMPROVEMENTS

**PROJECT NUMBER:** 60-434



**PROJECT LOCATION:** TBD – NO SPECIFIC PROJECT(S) HAVE BEEN IDENTIFIED

**DISTRICT:** 3

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

**RATIONALE:** TO PROVIDE IMPROVEMENTS TO COMMUNITY OWNED PARKS AND FACILITIES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** YES

**START AND COMPLETION DATES:** OCTOBER 2021 TO SEPTEMBER 2026

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$50,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** DISTRICT 15 PARK IMPROVEMENTS

**PROJECT NUMBER:** 60-435



**PROJECT LOCATION:** TBD – NO SPECIFIC PROJECT(S) HAVE BEEN IDENTIFIED

**DISTRICT:** 15

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

**RATIONALE:** TO PROVIDE IMPROVEMENTS TO COMMUNITY OWNED PARKS AND FACILITIES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** YES

**START AND COMPLETION DATES:** OCTOBER 2021 TO SEPTEMBER 2026

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$104,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$104,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**





## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** DISTRICT 14 PARK IMPROVEMENTS

**PROJECT NUMBER:** 60-436



**PROJECT LOCATION:** TBD – NO SPECIFIC PROJECT(S) HAVE BEEN IDENTIFIED

**DISTRICT:** 14

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

**RATIONALE:** TO PROVIDE IMPROVEMENTS TO COMMUNITY OWNED PARKS AND FACILITIES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** YES

**START AND COMPLETION DATES:** OCTOBER 2021 TO SEPTEMBER 2026

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$88,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$88,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** DISTRICT 10 PARK IMPROVEMENTS

**PROJECT NUMBER:** 60-432



**PROJECT LOCATION:** TBD – NO SPECIFIC PROJECT(S) HAVE BEEN IDENTIFIED

**DISTRICT:** 10

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

**RATIONALE:** TO PROVIDE IMPROVEMENTS TO COMMUNITY OWNED PARKS AND FACILITIES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** YES

**START AND COMPLETION DATES:** OCTOBER 2021 TO SEPTEMBER 2026

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$210,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$210,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** DISTRICT 12 PARK IMPROVEMENTS

**PROJECT NUMBER:** 60-438



**PROJECT LOCATION:** TBD – NO SPECIFIC PROJECT(S) HAVE BEEN IDENTIFIED

**DISTRICT:** 12

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

**RATIONALE:** TO PROVIDE IMPROVEMENTS TO COMMUNITY OWNED PARKS AND FACILITIES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** YES

**START AND COMPLETION DATES:** OCTOBER 2021 TO SEPTEMBER 2026

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$67,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$67,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** DISTRICT 1 PARK IMPROVEMENTS

**PROJECT NUMBER:** 60-439



**PROJECT LOCATION:** TBD – NO SPECIFIC PROJECT(S) HAVE BEEN IDENTIFIED

**DISTRICT:** 1

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

**RATIONALE:** TO PROVIDE IMPROVEMENTS TO COMMUNITY PARKS AND FACILITIES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** YES

**START AND COMPLETION DATES:** OCTOBER 2021 TO SEPTEMBER 2026

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$98,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$98,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** DISTRICT 11 PARK IMPROVEMENTS

**PROJECT NUMBER:** 60-440



**PROJECT LOCATION:** TBD – NO SPECIFIC PROJECT(S) HAVE BEEN IDENTIFIED

**DISTRICT:** 11

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

**RATIONALE:** TO PROVIDE IMPROVEMENTS TO COMMUNITY OWNED PARKS AND FACILITIES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** YES

**START AND COMPLETION DATES:** OCTOBER 2021 TO SEPTEMBER 2026

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$107,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$107,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** DISTRICT 4 PARK IMPROVEMENTS

**PROJECT NUMBER:** 60-441



**PROJECT LOCATION:** TBD – NO SPECIFIC PROJECT(S) HAVE BEEN IDENTIFIED

**DISTRICT:** 4

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

**RATIONALE:** TO PROVIDE IMPROVEMENTS TO COMMUNITY OWNED PARKS AND FACILITIES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** YES

**START AND COMPLETION DATES:** OCTOBER 2021 TO SEPTEMBER 2026

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$50,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** DISTRICT 8 PARK IMPROVEMENTS

**PROJECT NUMBER:** 60-442



**PROJECT LOCATION:** TBD – NO SPECIFIC PROJECT(S) HAVE BEEN IDENTIFIED

**DISTRICT:** 8

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

**RATIONALE:** TO PROVIDE IMPROVEMENTS TO COMMUNITY OWNED PARKS AND FACILITIES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** YES

**START AND COMPLETION DATES:** OCTOBER 2021 TO SEPTEMBER 2026

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$78,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$78,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** DISTRICT 2, 5, 6, 7 PARK IMPROVEMENTS

**PROJECT NUMBER:** 60-443



**PROJECT LOCATION:** TBD – NO SPECIFIC PROJECT(S) HAVE BEEN IDENTIFIED

**DISTRICT:** 2, 5, 6 & 7

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

**RATIONALE:** TO PROVIDE IMPROVEMENTS TO COMMUNITY OWNED PARKS AND FACILITIES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** YES

**START AND COMPLETION DATES:** OCTOBER 2021 TO SEPTEMBER 2026

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$200,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**





## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** DISTRICT 9 PARK IMPROVEMENTS

**PROJECT NUMBER:** 60-444



**PROJECT LOCATION:** TBD – NO SPECIFIC PROJECT(S) HAVE BEEN IDENTIFIED

**DISTRICT:** 9

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

**RATIONALE:** TO PROVIDE IMPROVEMENTS TO COMMUNITY OWNED PARKS AND FACILITIES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** YES

**START AND COMPLETION DATES:** OCTOBER 2021 TO SEPTEMBER 2026

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$212,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$212,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** DISTRICT 13 PARK IMPROVEMENTS

**PROJECT NUMBER:** 60-445



**PROJECT LOCATION:** TBD – NO SPECIFIC PROJECT(S) HAVE BEEN IDENTIFIED

**DISTRICT:** 13

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

**RATIONALE:** TO PROVIDE IMPROVEMENTS TO COMMUNITY OWNED PARKS AND FACILITIES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** YES

**START AND COMPLETION DATES:** OCTOBER 2021 TO SEPTEMBER 2026

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$133,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$133,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** INTERNAL DESIGN ENGINEERING SERVICES

**PROJECT NUMBER:** N/A



**PROJECT LOCATION:** ALL LOCATIONS

**DISTRICT:** ALL DISTRICTS

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PARKS DESIGN STAFF AND THE RELATED SUPPLIES AND SERVICES TO WORK AND DEVELOP THE CAPITAL IMPROVEMENT AND STRATEGIC PLANS

**RATIONALE:** TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** YES

**START AND COMPLETION DATES:** OCTOBER 2021 TO SEPTEMBER 2026

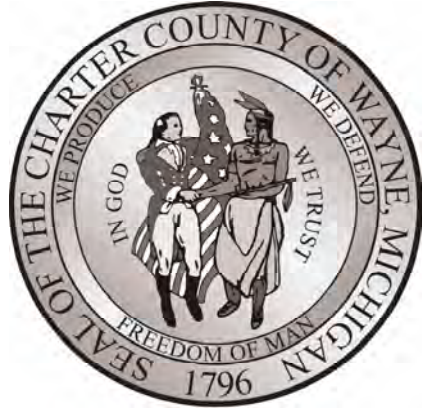
**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$400,000	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
TOTAL:	\$400,000	\$0	\$0

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



*Wayne County Government  
Adopted Budget 2021 - 2022  
and Projected Fiscal Year 2022-2023*

# **TECHNOLOGY**



**WAYNE COUNTY**  
**DEPARTMENT OF INFORMATION TECHNOLOGY**

The Department of Technology (DoIT) provides IT governance to all Wayne County departments and Elected Officials. As a department in the Executive Office of the County, DoIT is faced with the same financial, political and personnel pressures that all Wayne County is experiencing. Despite these pressures, DoIT will continue to execute its mission in the most efficient, effective and ethical manner possible.

<b>2019-2020 CAPITAL BUDGET</b>		<b>ANNUAL OPERATING BUDGET IMPACT</b>		
<b>PROJECT (in 000's)</b>	<b>TOTAL APPROPRIATION</b>	<b>PERSONNEL COSTS</b>	<b>OTHER OPERATING COSTS</b>	<b>TOTAL</b>
COUNTYWIDE TECHNOLOGY REFRESH	\$1,200	\$0	\$0	\$1,200
MICROSOFT REDESIGN	\$1,300	\$0	\$0	\$1,300
<b>TOTAL</b>	<b>\$2,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,500</b>

**TECHNOLOGY REFRESH**

Technology refresh refers to the installation of newer technology to meet changing needs or to mitigate the risk of obsolescence of existing technology. Because of the rapidly changing pace of technology, it is strongly recommended that large size enterprises adopt a technology refresh cycle for IT assets. Industry standards suggest that enterprises should replace one-third to one-quarter of their technology hardware assets (desktops, laptops and other end-user computing devices and servers) each year on a rolling basis.

**MICROSOFT REDESIGN**

The Microsoft Redesign is necessary to provide a County-wide migration to Windows 10, implementation of Office 365, and an overhaul of additional Microsoft applications. This is required to stay up to date on capabilities, retain support, and most importantly protect the data of the County and its residents.



**NON-DEPARTMENTAL  
GENERAL FUND & OTHER SOURCES**

<b>2021-2022 CAPITAL BUDGET</b>		<b>ANNUAL OPERATING BUDGET IMPACT</b>		
<b>PROJECT (in 000's)</b>	<b>TOTAL APPROPRIATION</b>	<b>PERSONNEL COSTS</b>	<b>OTHER OPERATING COSTS</b>	<b>TOTAL</b>
CRIMINAL JUSTICE CENTER	\$241,930	0	\$241,930	\$241,930
<b>TOTAL</b>	<b>\$241,930</b>	<b>\$0</b>	<b>\$241,930</b>	<b>\$241,930</b>

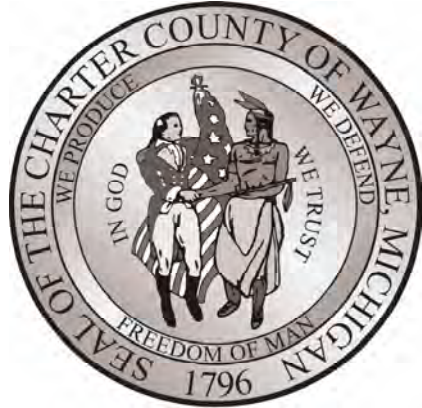
**WC CRIMINAL JUSTICE CENTER PROJECT**

The new Criminal Justice Center (CJC) will replace Frank Murphy Hall of Justice, the County’s Division I and II Jails and Juvenile Detention Center. The CJC will house the County’s jail, administrative offices for the sheriff and prosecutor, criminal courthouse and juvenile detention facility.

The CJC will be located I-75 and Warren. The complex is expected to be completed in 2022.



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*Wayne County Government  
Adopted Budget 2021 - 2022  
and Projected Fiscal Year 2022-2023*

**MANAGEMENT & BUDGET**





**MANAGEMENT & BUDGET**

2021-2022 CAPITAL BUDGET		ANNUAL OPERATING BUDGET IMPACT		
PROJECT (in 000's)	TOTAL APPROPRIATION	PERSONNEL COSTS	OTHER OPERATING COSTS	TOTAL
ENTERPRISE RESOURCE PLANNING SYSTEM	4,850	0	4,850	4,850
<b>TOTAL</b>	<b>\$4,850</b>	<b>\$0</b>	<b>\$4,850</b>	<b>\$4,850</b>

**ENTERPRISE RESOURCE PLANNING SYSTEM**

The CIP includes funds to replace the current antiquated accounting and payroll systems with a modern, “state of the art” cloud based, integrated enterprise resource planning system (ERP). The current systems are over ten years old and have very limited integration and are difficult to maintain as experienced personnel are limited in availability. Replacing these systems with one integrated system will increase efficiency and functionality as well as decrease maintenance and repair costs associated with maintaining the current systems.



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISIONS:** MANAGEMENT AND BUDGET

**PROJECT TITLE:** ENTERPRISE RESOURCE PLANNING (ERP) SYSTEM

**PROJECT NUMBER:** 16-001



**PROJECT LOCATION:** COUNTYWIDE

**DISTRICT:** N/A

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** REPLACEMENT OF THE CURRENT JD EDWARDS ACCOUNTING AND PEOPLESOFT PAYROLL SYSTEMS.

**RATIONALE:** CURRENT SYSTEMS ARE ANTIQUATED AND HAVE LIMITED IF ANY INTEGRATION, ARE DIFFICULT TO MAINTAIN AND EXPERIENCED SUPPORT PERSONNEL ARE LIMITED.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** INTEGRATED ENTERPRISE SYSTEM

**START AND COMPLETION DATES:** OCTOBER 2017 – SEPTEMBER 2023

**FUNDING STRATEGIES:** INTERNAL FUNDING

**MEANS OF FINANCING:** INTERNAL FUNDING

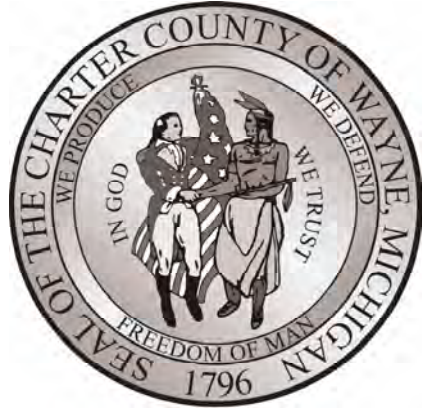
**BENEFITS OF DOING THIS PROJECT:** IMPROVED FUNCTIONALITY AND REDUCED MAINTENANCE COSTS

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$20,300,000	\$0	\$0
BUDGETED – FY2022:	\$4,850,000	\$0	\$0
PROJECTED – FY2023:	\$4,850,000	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$30,000,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** AN INTEGRATED ENTERPRISE RESOURCE PLANNING SYSTEM WILL PROVIDE MANAGEMENT WITH UP-TO-DATE ACCURATE INFORMATION TO SUPPORT DECISION MAKING IN TODAY’S RAPIDLY CHANGING ENVIRONMENT.



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**GENERAL FUND**



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**COUNTY OF WAYNE  
 GENERAL FUND  
 FIVE YEAR CAPITAL IMPROVEMENT PLAN**

(\$ IN THOUSANDS)

PROJECT DESCRIPTION	PROJECT NUMBER	TOTAL	ESTIMATED	ESTIMATED	EXPEND					
		ESTIMATED COST	GF SHARE	OTHER FUNDING	TO DATE	FISCAL 2021-2022	FISCAL 2022-2023	FISCAL 2023-2024	FISCAL 2024-2025	FISCAL 2025-2026
WC Sheriff's Vehicle Replacement	22-001	5,167	5,167	-	1,632	600	600	600	600	600
Parking Lot Revaement - Henry Ruff Sheriff Location	22-002	45	45	-	-	-	-	-	-	-
Other Deferred Maintenance Project	40-100	44,345	44,345	-	11,375	3,400	3,400	3,400	3,400	3,400
<b>ANNUAL TOTAL</b>		<b>\$ 49,557</b>	<b>\$ 49,557</b>	<b>\$ -</b>	<b>\$ 13,007</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>



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**DEPARTMENT/DIVISION:** WAYNE COUNTY SHERIFF

**PROJECT TITLE:** VEHICLE REPLACEMENT PROJECT

**PROJECT NUMBER:** 22-001

**PROJECT LOCATION:** VARIOUS SHERIFF’S LOCATIONS

**DISTRICT:** COUNTYWIDE

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** REPLACE SHERIFF’S VEHICLES

**RATIONALE:** VEHICLES ARE APPROXIMATELY 8 TO 9 YEARS OLD WITH AN AVERAGE OF OVER 100,000 MILES AND REQUIRE A LOT OF MAINTENANCE

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** REQUIRED TO TRANSPORT INMATES AND PATROL COMMUNITIES

**START AND COMPLETION DATES:** OCTOBER 2021– SEPTEMBER 2026

**FUNDING STRATEGY:** GENERAL FUND GENRAL PURPOSE

**MEANS OF FINANCING:** GENERAL FUND GENERAL PURPOSE

**BENEFITS OF DOING THIS PROJECT:** REDUCED FUEL AND MAINTENANCE EXPENSES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$ 3,367,333	\$0	\$0
BUDGETED – FY2022:	\$ 600,000	\$0	\$0
PROJECTED – FY2023:	\$ 600,000	\$0	\$0
PROJECTED – FY2024:	\$ 600,000	\$0	\$0
PROJECTED – FY2025:	\$ 600,000	\$0	\$0
PROJECTED – FY2026:	\$600,000	\$0	\$0
FUTURE:	\$600,000	\$0	\$0
<b>TOTAL:</b>	<b>\$6,967,333</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** REPLACING THE SHERIFF’S OUTDATED VEHICLES WILL PROVIDE A MORE EFFECTIVE AND COST EFFICIENT FLEET OPERATION WHILE REDUCING LIABILITY TO THE COUNTY OF WAYNE



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**DEPARTMENT/DIVISION:** NON-DEPARTMENTAL

**PROJECT TITLE:** OTHER DEFERRED MAINTENANCE

**PROJECT NUMBER:** 40-100

**PROJECT LOCATION:** VARIOUS LOCATIONS

**DISTRICT:** N/A

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** FOR VARIOUS REPAIRS, IMPROVEMENTS AND/OR RENOVATIONS TO COUNTY OWNED FACILITIES

**RATIONALE:** TO ADDRESS HEALTH AND SAFETY MATTERS

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** HEALTH AND SAFETY

**START AND COMPLETION DATES:** OCTOBER 2021 – SEPTEMBER 2026

**FUNDING STRATEGY:** GENERAL FUND GENERAL PURPOSE

**MEANS OF FINANCING:** GENERAL FUND GENERAL PURPOSE

**BENEFITS OF DOING THIS PROJECT:** TO ALLEVIATE OR REDUCE RISK AND LIABILITY EXPOSURE

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$31,145,238	\$0	\$0
BUDGETED – FY2022:	\$ 3,400,000	\$0	\$0
PROJECTED – FY2023:	\$ 3,400,000	\$0	\$0
PROJECTED – FY2024:	\$ 3,400,000	\$0	\$0
PROJECTED – FY2025:	\$ 3,400,000	\$0	\$0
PROJECTED – FY2026:	\$ 3,400,000	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$48,145,238</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** THIS FUNDING SOURCE SETS ASIDE FUNDS FOR UNFORSEEN HAZARDS NOT APPROPRIATED IN OTHER AREAS OF THE COUNTY’S BUDGETS.



**NON-DEPARTMENTAL**

2021-2022 CAPITAL BUDGET		ANNUAL OPERATING BUDGET IMPACT		
PROJECT (in 000's)	TOTAL APPROPRIATION	PERSONNEL COSTS	OTHER OPERATING COSTS	TOTAL
WC SHERIFF'S VEHICLE REPLACEMENT PROJECT	\$555	0	\$550	555
WC SHERIFF'S PARKING LOT REPAVEMENT	\$45	0	45	45
OTHER DEFERRED MAINTENANCE	3,400	0	3,400	3,400
<b>TOTAL</b>	<b>\$4,000</b>	<b>\$0</b>	<b>\$4,000</b>	<b>\$4,000</b>

**WC SHERIFF'S VEHICLE REPLACEMENT PROJECT**

The General Fund's Capital Budget includes funds to assist the Wayne County Sheriff's Office with replacing vehicles in their fleet inventory. The majority of the Sheriff's Office vehicles have over 100,000 miles. Replacing these vehicles will help to reduce maintenance and fuel costs as well as liability issues associated with older vehicles.

**OTHER DEFERRED MAINTENANCE**

A reserve of funds has been included for various health and safety maintenance and renovation projects based on the most recent building assessments. Experience has proven that the unforeseen maintenance issues will arise so funding has been set aside for such occurrences.

**WC SHERIFF'S PARKING LOT REPAVEMENT**

The General Fund's Capital Budget includes funds to repave the parking lot at the Sheriff's station located at Henry Ruff in Westland Township.





## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2022-2026

**DEPARTMENT/DIVISIONS:** NON - DEPARTMENTAL

**PROJECT TITLE:** CRIMINAL JUSTICE CENTER

**PROJECT NUMBER:** 46700-01



**PROJECT LOCATION:** I-75 AND WARREN

**DISTRICT:** N/A

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** CONSOLIDATE THE OPERATIONS AT FRANK MURPHY HALL OF JUSTICE, JAILS - DIVISION I & II, AND JUVENILE DETENTION FACILITY INTO ONE LOCATION

**RATIONALE:** TO PROVIDE ONE LOCATION FOR ALL OPERATIONS THAT EXECUTE THE CRIMINAL JUSTICE SYSTEM

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** CRIMINAL JUSTICE COMPLEX

**START AND COMPLETION DATES:** OCTOBER 2018 – SEPTEMBER 2022

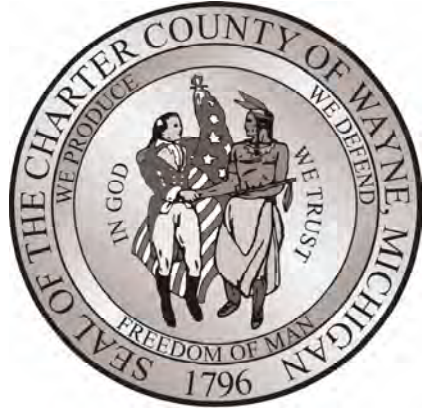
**FUNDING STRATEGIES:** BOND PROCEEDS, INTERNAL FUNDING & SALE OF LAND

**MEANS OF FINANCING:** MICHIGAN FINANCE AUTHORITY

**BENEFITS OF DOING THIS PROJECT:** IMPROVED OPERATIONAL EFFICIENCY AND REDUCED MAINTENANCE AS WELL AS BUILDING COSTS

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO	\$317,869,514	\$0	\$0
BUDGETED – FY2022:	\$241,930,486	\$0	\$0
PROJECTED – FY2023:	\$0	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$559,800,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** TO MOVE OPERATIONS FROM DELIPATED BUILDINGS TO NEW STATE OF THE ART FACILITIES.



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**GLOSSARY OF TERMS/  
LIST OF ACRONYMS**



## GLOSSARY OF TERMS

<b>Account Number</b>	System of numbering or otherwise designating accounts in such a manner that the used number identifies the nature of the financial transaction being recorded.
<b>Accrual Basis</b>	Method of accounting that recognizes the financial effect of transactions, events, and inter-fund activities when they occur, regardless of the timing of related cash flows.
<b>Activity</b>	Specific and distinguishable service performed by one or more organizational components of a government to accomplish a function for which the government is responsible.
<b>Act 51</b>	Creates the Michigan Transportation Fund (MTF). Revenues collected through highway user taxes—state motor fuels taxes, vehicle registration fees, and other miscellaneous automobile related taxes—are deposited in MTF.
<b>Adopted Budget</b>	The official expenditure plan adopted by the Commission for a fiscal year.
<b>Ad Valorem</b>	Imposed at a rate percent of value (tax on goods).
<b>Affordable Care Act</b>	A federal statute which was signed into law in 2010. It is often referred to as the Affordable Care Act, ACA, “Obamacare” or health care reform.
<b>Agency Funds</b>	One of four types of fiduciary funds. Agency funds are used to report resources held by the reporting government in a purely custodial capacity (assets equal liabilities). Agency funds typically involve only receipt, temporary investment, and remittance of fiduciary resources to individuals, private organizations, or other governments.
<b>Amortization</b>	Gradual reduction, redemption, or liquidation of the balance of an account according to a specified schedule of times and amounts. Also, provision for the extinguishment of a debt by means of a Debt Service Fund.
<b>Appropriation</b>	An authorization granted by a legislative body to incur obligations and to expend public funds for a stated purpose. An appropriation is usually limited in amount and as to the time when it may be expended.
<b>Appropriations Ordinance</b>	The official enactment by the legislative body establishing the legal authority for the County to incur obligations and to expend public funds for a stated purpose.
<b>Assessed Valuation</b>	Valuation set upon real estate or other property by a government as a basis for levying taxes.
<b>Asset</b>	Resources owned or held by a government, which have monetary value.
<b>Assigned Fund Balance</b>	One of five classifications of Fund Balance under GASB 54. Fund Balance included in this category include amounts that are constrained by the County’s intent to be used for a specific purpose, but are neither restricted nor committed, should be reported as assigned fund balance. Intent should be expressed by (a) the governing body itself or (b) a body (a budget or finance committee, for example) or individual to which the governing body has delegated the authority to assign amounts to be used for specific purposes.
<b>Audit</b>	A formal examination of an organization’s or individual’s accounts or financial situation.
<b>Authority</b>	A government or public agency created to perform a single function or a restricted group of related activities.
<b>Balanced Budget</b>	Budgeted expenditures cannot exceed the appropriated revenues. Expenditures may include reservations or contingencies in addition to expenditures for operating purposes. In certain cases, fund balance reserves and transfers from other funds can be appropriated as part of the budget to supplement revenues.. Expenditures cannot



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be made unless authorized in the budget and debt cannot be incurred unless permitted by law.

<b>Basis</b>	Basis (of accounting) relates to the timing of the measurement made, or in other words, to when revenues, expenditures, expenses, and transfers are recognized in the accounts and reported in the financial statements of an entity.
<b>Bond</b>	A written promise to pay a specified sum of money at a specified date in the future together with periodic interest at a specific rate.
<b>Bond Rating</b>	A grade given to bonds that indicates their credit quality. Private independent rating services such as Standard & Poor's, Moody's and Fitch provide these evaluations of a bond issuer's financial strength, or its ability to pay a bond's principal and interest in a timely fashion.
<b>Budget</b>	A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them, usually for a period of one year.
<b>Budget Adjustment</b>	A legal procedure utilized by County staff and the Wayne County Commission to revise a budget appropriation.
<b>Budget Calendar</b>	The schedule of key dates which a government follows in the preparation and adoption of the budget.
<b>Budget Message</b>	A written policy and financial overview of the County.
<b>Budgetary Basis</b>	Refers to the form of accounting utilized throughout the budget process. Takes one of three forms: Cash, Modified Accrual or Full Accrual
<b>Business Unit</b>	A level of budgeting that identifies particular programs or services within a department. An activity budget may contain one or more sub-activity business units. ( <i>see Activity</i> )
<b>Capital Improvement Plan</b>	A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from long-term work programs. Capital expenditures of significant amounts of money involving major construction and acquisition are usually included in the capital improvement plan (CIP).
<b>Capital Lease</b>	A lease that meets one or more of the following criteria, meaning it is classified as a purchase by the lessee: the lease term is greater than 75% of the property's estimated economic life; the lease contains an option to purchase the property for less than fair market value; ownership of the property is transferred to the lessee at the end of the lease term; or the present value of the lease payments exceeds 90% of the fair market value of the property.
<b>Capital Outlay</b>	A disbursement of money which results in the acquisition of, or addition to, fixed assets. The item must have a purchase price greater than \$5000 and a life of over one-year to be a capital item.
<b>Capital Projects Fund</b>	Fund type used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those finances by proprietary funds and trust funds). The principal projects are major system development projects in Information Technology, the construction or renovation of County facilities by the Wayne County Building Authority and highway and street construction.
<b>Central Services Fund</b>	Used to account for the financing of goods and services provided by County support departments or agencies to other County departments or agencies on a cost reimbursement basis.



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<b>Charter Home Rule</b>	Wayne County, a body corporate, possesses home rule power enabling it to provide for any matter of County concern and all powers conferred by constitution or law upon charter counties or upon general law counties, their officers, or agencies.
<b>Child Observation Record</b>	(COR) The preschool COR is an observation-based instrument providing systematic assessment of young children’s knowledge and abilities in all areas of development.
<b>Committed Fund Balance</b>	One of five classifications of Fund Balance under GASB 54. Fund Balance included in this category include amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the governments’ highest level of decision-making authority should be reported as committed fund balance. The authorization specifying the purpose for which amounts can be used should have the consent of the Wayne County Commission and the County Executive - both the legislative and executive branches of the government. The difference between the Restricted Fund Balance and the Committed Fund Balance is that the committed funds can be removed or changed by taking the same type of action as was utilized to commit them.
<b>Annual Comprehensive Financial Report (ACFR)</b>	Financial report that contains, at a minimum, three sections: 1) introductory, 2) financial, and 3) statistical, and whose financial section provides information on each individual fund and component unit.
<b>Component Unit</b>	Legally separate organization for which the elected officials of the primary government are financially accountable. In addition, component units can be other organizations for which the nature and significance of their relationship with a primary government are such that exclusion would case the reporting entity’s financial statements to be misleading or incomplete.
<b>Conflict of Interest</b>	A situation in which a person or organization is involved in multiple interests (financial, emotional, or otherwise), one of which could possibly corrupt the motivation of the individual or organization.
<b>Contingency</b>	An estimated amount of funds needed for deficiency, contingent or emergency purposes.
<b>Coronavirus Aid, Relief and Economic Security Act</b>	Also known as the CARES Act; an economic stimulus bill passed by U.S. Congress, in March 2020, as a response to the economic fallout of the COVID-19 pandemic.
<b>COVID-19</b>	Novel coronavirus, also called SARS-CoV-2, an infection that caused a global pandemic in 2019.
<b>Deficit</b>	An excess of liabilities and reserves, of a fund over its assets.
<b>Deficit Elimination Plan</b>	Wayne County is required by its Home Rule Charter and State of Michigan Public Act 2 of 1968 and Public Act 275 of 1980, as amended, to operate under a plan to eliminate governmental fund unreserved fund deficits and proprietary fund unrestricted net asset deficits.
<b>Debt</b>	Something owed, obligation.
<b>Debt Service</b>	Cash required over a given period for the repayment of interest and principal on outstanding bond debt.
<b>Debt Service Fund</b>	Fund used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.
<b>Department</b>	A major operating budget area of the County which includes overall management for an activity or group of related activities with possibly one or more sub-activities.
<b>Delinquent Tax</b>	Real property tax billed, by a city, township, village or county treasurer that is not paid by March 1 of the following year.



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<b>Delinquent Tax Notes</b>	Delinquent taxes are paid by the county treasurer upon borrowing money to taxing units by issuing delinquent tax notes. The delinquent taxes are pledged to the payment of the principal and interest for the tax notes. While, delinquent taxes are recovered by the collection efforts of the county treasurer.
<b>Depreciation</b>	(1) Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy and obsolescence. (2) The portion of the cost of a fixed asset other than a wasting asset which is charged as an expense during a particular period.
<b>Distinguished Budget</b>	A voluntary awards program administered by the Government Finance.
<b>Presentation Awards Programs</b>	Officers Association to encourage governments to prepare effective budget and other financial documents.
<b>Effectiveness measurements</b>	Measurements used to describe the degree to which the entity, program, or procedure is successful at achieving its goals and objectives.
<b>Efficiency measurements</b>	Measurements used to describe the degree to which the entity, program, or procedure is successful at achieving its goals and objectives with the least use of scarce resources.
<b>Employee Benefits</b>	Compensation given to employees in addition to regular salaries and wages. Such compensation often includes but is not limited to employer sponsored benefits for health care or life insurance, travel reimbursements, vacation and sick pay.
<b>Encumbrances</b>	Commitments related to unperformed (executory) contracts for goods or services. For financial reporting purposes, encumbrance accounting is restricted to governmental funds.
<b>Enterprise Funds</b>	Proprietary fund types used to report an activity for which a fee is charges to external users for goods and services. Enterprise funds finance the jail commissary, copy center, sewer and wastewater treatment services.
<b>Expenditures</b>	Under the current financial resources measurement focus, decreases in net financial resources now properly classified as <i>other financing uses</i> .
<b>Fiduciary Funds</b>	Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. The fiduciary fund category includes pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.
<b>Fiscal Stabilization Bonds</b>	Bonds issued by the County in 1988 under the State's Fiscal Stabilization Act for the purpose of reducing the County's accumulated General Fund Debt.
<b>Fiscal Year</b>	A twelve-month period of time to which the annual budget applies. The County's fiscal year is from October 1 to September 30.
<b>Fixed Assets</b>	Equipment and other capital items used in governmental fund type operations and are accounted for in the General Fixed Assets Group of Accounts rather than in the government funds. Such assets, which are recorded as expenditures at the time of purchase, do not include certain improvements such as roads, bridges, curbs and gutters, streets and sidewalks, and lighting systems. No depreciation has been provided on general fixed assets.
<b>Full Time Equivalent</b>	An individual who is considered a permanent employee, working a 40-hour workweek (2080 hours annual) and receiving County benefits.
<b>Fund</b>	A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and charges therein, which are segregated for the purpose of carrying on specific activities.



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<b>Fund Accounting</b>	The accounts of the County are organized on the basis of funds and account groups in order to report on its financial position and results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities.
<b>Fund Balance</b>	Difference between assets and liabilities reported in a governmental fund.
<b>GASB 54</b>	The objective of this Statement is to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund type definitions. This Statement establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds.
<b>GASB 61</b>	The Government Accounting Standards Board (GASB) issued this statement which amends its accounting and financial reporting standards for including, presenting, and disclosing information about governmental component units, including equity interests. It is designed to result in governmental financial statements that include all appropriate entities that a government is accountable for or financially intertwined with
<b>GED</b>	General Educational Development (GED) tests are a group of five subject tests which, when passed, certify that the taker has American or Canadian high school-level academic skills.
<b>General Debt Service</b>	The General Debt Service Fund includes principal and interest payments to the State of Michigan.
<b>General Fund</b>	One of five governmental fund types. The general fund typically serves as the chief operation fund of a government. The general fund is used to account for all financial resources except those required to be accounted for in another fund.
<b>General Obligation Bond</b>	Long-term debt instruments that have the backing of the County's full faith and credit, based on its taxing power outside the 15-mill limitation, if approved by the voters.
<b>Goal</b>	A long-term, attainable target for an organization – its vision of the future
<b>Governmental Funds</b>	Funds generally used to account for tax-supported activities. There five different types of governmental funds; the general fund, special revenue funds, debt service funds, capital project funds, and permanent funds.
<b>Grants</b>	Contributions or gifts of cash or other assets from another government, business or foundation to be used or expended for a specified purpose, activity or facility.
<b>Human Resource Information System</b>	An information system that supports the relationship between a company and its employees
<b>HVAC</b>	Heating, Ventilation and Air Conditioning
<b>Indigent Health Care</b>	Uncompensated health care.
<b>Interfund Transfer</b>	Flows of assets (such as cash or goods) between funds and blended component units of the primary government with a requirement for repayment.
<b>Internal Service Funds</b>	Proprietary fund type that may be used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other governments, on a cost-reimbursement basis.
<b>Learning Management</b>	A software application for the administration, documentation, tracking, reporting.



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<b>System</b>	and delivery of electronic educational technology (also called e-learning) education courses or training programs.
<b>Liability</b>	Obligated according to law or equity.
<b>Line Item</b>	A unit of budgeted expense used to classify expenditures by item or category. A line item establishes the permissible level of expenditure for an item.
<b>Line Item Budget</b>	A budget that emphasizes allocations of resources to given organizational units for particular expenditures such as, salaries, supplies, services and equipment. Line item budgets may be organized to provide accountability at varying levels, such as on department, division, or agency levels.
<b>Managing for Results</b>	Performance measures that linked to government budgeting and used consistently throughout strategic planning, reporting and government decision making.
<b>Mandate</b>	A formal order from a superior court or official to an inferior one.
<b>Michigan Municipal Bond Authority</b>	A public body corporate, separate and distinct from the state, created by public act for the purposes of fostering and promoting the borrowing of money by governmental units for financing public improvements and for other municipal purposes. The Authority is authorized to issue its bonds and notes and to make money available to Governmental Units by the purchase of their Municipal Obligations.
<b>Millage /(Mill)</b>	One thousandth of dollar of assessed taxable value, meaning that one mill is worth \$1 of tax per \$1,000 of assessed taxable value.
<b>Mission Statement</b>	A brief description of functions and objectives rendered by an organization for the community it serves.
<b>Modified Accrual</b>	Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways 1) revenues are not recognized until they are measurable and available, and 2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).
<b>Net Assets</b>	Assets remaining after the deduction of all charges, outlay, or loss.
<b>Non-Departmental</b>	Expenditures for purposes that are not related to a specific department or agency but relate to the overall operations of general government.
<b>Non-spendable Fund Balance</b>	One of five classifications of Fund Balance under GASB 54. Fund Balance included in this category includes amounts that cannot be spent because they are either (a) not in a spendable form or (b) legally or contractually required to be maintained intact. This criterion includes items that are not expected to be converted to cash. Examples of non-spendable resources include inventories, prepaids, and the principal or corpus of a Permanent Fund. A Permanent Fund is used to account for and report financial resources that are restricted to the extent that only earnings and not principal may be used for purposes that support a government's programs.
<b>Object of Expenditure</b>	In the context of the classification of expenditures, the article purchased or the service obtained, rather than the purpose for which the article or service was purchased or obtained (e.g., personal services, contractual services, materials and supplies).
<b>Obligations</b>	Amounts which a government may be required legally to meet out of its resources. They include not only actual liabilities, but also unliquidated encumbrances.
<b>Other Post Employment</b>	Post employment benefits other than pension benefits. Other post employment





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<b>Benefits (OPEB)</b>	benefits (OPEB) include postemployment healthcare benefits, regardless of the type of plan that provides them, and all postemployment benefits provided separately from a pension plan, excluding benefits defined as termination offers and benefits.
<b>Operating Budget</b>	The authorized revenues and expenditures for on-going municipal services and the primary means by which government spending is controlled. The life span of an operating budget typically is one year or less.
<b>Operating Revenues and Expenses</b>	Cost of goods sold and services provided to customers and the revenue thus generated.
<b>Ordinance</b>	A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.
<b>Other Charges</b>	An expenditure object within an activity, which includes professional services, rents, utilities, and training, as examples.
<b>Other Financing Sources</b>	Increase in current financial resources that are reported separately from revenues to avoid distorting revenue trends. The use of other financing sources category is limited to the items so classified by GAAP.
<b>Other Financing Uses</b>	Decrease in current financial resources that are reported separately from expenditures to avoid distorting expenditure trends. The use of other financing sources category is limited to the items so classified by GAAP.
<b>Overlapping Debt</b>	In the context of the statistical section, the outstanding long-term debt instruments of governments that overlap geographically, at least in part, with the government preparing the statistical section information. That is, debt of another government that at least some of the reporting government's taxpayers will also have to pay in whole or in part. Lower levels of government are not required to treat debt of the state as overlapping debt, even though it technically meets this definition. Furthermore, states, regional governments, and counties are exempted from the requirement to present overlapping debt, although counties are still encouraged to do so.
<b>Performance Objective</b>	Desired output-oriented accomplishments which can be measured within a given time period.
<b>Personnel Services</b>	An expenditure object within an activity that includes payroll and all fringe benefits.
<b>Policy</b>	A plan, course of action or guiding principle, designed to set parameters for decisions and actions.
<b>Preferred Provider Network</b>	(PPN) is a business access group comprised of business owners and leading professionals from many sectors.
<b>Projected Budget</b>	An estimation of revenues and expenditures; a plan as to how the County may perform financially if various strategies are implemented.
<b>Proprietary Funds</b>	Funds that focus on the determination of operating income, changes in net assets (or cost recover), financial position and cash flows. There are two types of proprietary funds: enterprise funds and internal service funds.
<b>Requisition</b>	A written demand or request, usually from one department to the purchasing officer or to another department for specific articles or services.
<b>Resolution</b>	A special or temporary order of a legislative body requiring less legal formality than an ordinance or statute.
<b>Restricted Fund Balance</b>	One of five classifications of Fund Balance under GASB 54. Fund Balance should be reported as restricted when constraints placed on the use of resources are either



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	externally imposed by creditors through debt covenants, grantors, contributors, or laws or regulations of other governments; or imposed by law through constitutional provisions or enabling legislation.
<b>Revenue</b>	An addition to the assets of a fund which does not increase a liability, does not represent a recovery of an expenditure, does not represent the cancellation of a liability without a corresponding increase in any other liability or a decrease in assets, and does not represent a contribution of fund capital in enterprise or in intra-governmental service funds.
<b>Revenue Bonds</b>	Bonds whose principal and interest are payable only from earnings of an Enterprise Fund. In addition to a pledge of revenues, such bonds sometimes contain a mortgage on the Enterprise Fund's property.
<b>Risk Management</b>	An organized attempt to protect a government's assets against accidental loss in the most economical method.
<b>Self Insurance</b>	Self funded insurance plan.
<b>Securities</b>	Bonds, notes, mortgages, or other forms of negotiable or nonnegotiable instruments.
<b>Special Assessment Fund</b>	Fund used to account for the construction and financing of public improvements provided in benefiting districts, which are to be paid, at least in part, from an assessment against the benefited property.
<b>Special Revenue Fund</b>	Governmental fund type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.
<b>Statute</b>	A law enacted by a legislature body, under constitutional authority, that becomes law, governing conduct within its scope. Statutes are enacted to prescribe conduct, define crimes, create inferior government bodies, appropriate public monies, and in general promote the public welfare.
<b>Strategic Business Plan</b>	A plan identifying issues and outlines goals for addressing those issues which includes performance measures for tracking progress in meeting goals.
<b>Supplies</b>	An expenditure object within an activity which includes all supplies that have a useful life of less than one year and/or a purchase price of less than \$5000.
<b>Surplus</b>	An excess of the assets of a fund over its liabilities and reserves.
<b>TANs</b>	Tax Anticipation Notes (TANs) are a short-term financing vehicle commonly used by states and local units of government to assist with cash flow needs in advance of future tax collections.
<b>Taxes</b>	Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments.
<b>Taxing Authority</b>	The government entity given authority by voter referendum or legislative action to levy a tax for the purpose of financing services performed for the common benefit.
<b>Temporary Restraining Order</b>	A temporary restraining order is a temporary order of a court to preserve current conditions as they are until a hearing is held at which both parties are present.
<b>Transfers In/Out</b>	A legally authorized funding transfer between funds in which one fund is responsible for the initial receipt and the other fund is responsible for the actual disbursement.
<b>Trust Fund</b>	Funds used to account for assets by a government in a trustee capacity for individuals, private organizations, other governments, and/or other funds.
<b>Unassigned Fund Balance</b>	One of five classifications of Fund Balance under GASB 54. This Fund Balance category is the residual classification for the general fund. This classification



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represents fund balance that has not been assigned to other funds and has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund should be the only fund that reports a positive unassigned fund balance amount. In other governmental funds, if expenditures incurred for specific purposes exceeded the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance.

**Unreserved Fund Balance**

Prior to GASB 54, the Unreserved Fund Balance represents that portion of a governmental fund's net assets that is available for appropriation. Unrestricted Net assets represent that portion of net assets that is neither restricted nor invested in capital assets (net of related debt).

**User Fees**

An excise tax usually in the form of a license or supplemental charge levied to fund a public service

**Virtual Center of Excellence**

(VCE) Is the on-line training center for the Wayne County Mental Health Agency, managed by the Guidance Center.

**Voucher**

A written document, which evidences the propriety of transactions and usually indicates the accounts in which they are to be recorded.

**Water & Sewer Fund**

The enterprise fund account used for the operation of a combined water and sewer system. The revenues consist of charges for services to businesses and residences that pay for all water and sewer related expenses.

**Wetland Mitigation Bank**

The process of restoring or creating self-sustaining functioning wetlands, or, in exceptional circumstances, preserving high-quality and threatened wetlands, as prior replacement for wetlands that are expected to be unavoidably impacted by development within a watershed or ecoregion.



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## LIST OF ACRONYMS

<b>AAFS</b>	American Academy of Forensic Science
<b>AARP</b>	American Association of Retired Persons
<b>AASHTO</b>	American Association of State Highway Transportation Officials
<b>ABFT</b>	American Board of Forensic Toxicology
<b>ABW</b>	Adult Benefit Waiver program
<b>ACA</b>	Affordable Care Act
<b>ACDBE</b>	Airport Concessioners Disadvantaged Business Enterprise
<b>ACS</b>	Assigned Counsel Services
<b>ADA</b>	American Disabilities Act
<b>ADP</b>	Average Daily Population
<b>ADW</b>	Alliance of Downriver Watersheds
<b>AFL-CIO</b>	American Federation of Labor – Congress of Industrial Organizations
<b>AFSCME</b>	American Federation of State, County and Municipal Employees County employee union
<b>AFU</b>	Asset Forfeiture Unit Part of the Prosecutor’s Office
<b>AMVEC</b>	Abandoned Motor Vehicle Environmental Control Program
<b>AOC</b>	Area of Concern
<b>AP</b>	Accounts Payable
<b>APA</b>	Assistant Prosecuting Attorney in the Prosecutor’s Office
<b>APS</b>	Wayne County Attendance Participation and Support Initiative
<b>APU</b>	Animal Protection Unit
<b>APWA</b>	American Public Works Association
<b>ARC</b>	Actuarial Required Contribution-For employee retirement
<b>ARR</b>	Application for Renewal and Recommitment
<b>ARRA</b>	American Recovery and Reinvestment Act
<b>ATPA</b>	Automotive Theft Prevention Authority
<b>AWF</b>	Alternative Work Force
<b>BADF</b>	Boot Camp Aftercare Detention Facility. For juvenile offenders.
<b>BEDI</b>	Brownfield Economic Development Initiative
<b>BIDP</b>	Border Interoperability Demonstration Project
<b>BFI</b>	Breast Feeding Initiative
<b>BPS</b>	Budget Policy Statement
<b>BRA</b>	Wayne County Brownfield Redevelopment Authority
<b>BRFSS</b>	Behavioral Risk Factor Surveillance System. Public Health reporting system.
<b>BSF</b>	Building Strong Families



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<b>BYOD</b>	Bring Your Own Device
<b>C &amp; F S</b>	Children and Family Services Part of Health, Veterans &
<b>CA</b>	Coordinating Agencies
<b>CAC</b>	Children's Advocacy Center
<b>CAD</b>	Computer Aided Dispatch System Sheriff's Office system
<b>ACFR</b>	Annual Comprehensive Financial Report (See Glossary of Terms)
<b>CAGI</b>	Comprehensive Anti-Gang Initiative
<b>CAMPP</b>	Comprehensive Assessment Master Plan Project in the Dept of Environment
<b>CARES</b>	Coronavirus Aid, Response and Economic Security (Act); see Glossary of Terms
<b>CARF</b>	Commission on Accreditation on Rehabilitation Facilities
<b>CASA</b>	Court Appointed Special Advocate Program
<b>CAYMC</b>	Coleman A. Young Municipal Center
<b>CBA</b>	Collective Bargaining Agreement Employee/Union contracts
<b>CBE</b>	County Based Enterprise. A self-funding operation.
<b>CBO</b>	Community Based Organization
<b>CBRNE</b>	Chemical Biological Radiological Nuclear Explosive
<b>CCF</b>	County Child Care Fund
<b>CCW</b>	Carrying Concealed Weapon
<b>CDA</b>	Child Development Associate
<b>CDBG</b>	Community Development Block Grant. A neighborhood improvement grant from HUD to distressed communities.
<b>CDE</b>	Community Development Entity/Wayne County-Detroit
<b>CDU</b>	Case Differentiation Unit
<b>CEA</b>	County Enforcing Agency
<b>CEO</b>	Chief Executive Officer. This executive is responsible for the operations of the County.
<b>CESA</b>	Cooperative Extension Services Agencies
<b>CFAB</b>	Child and Family Abuse Bureau
<b>CFO</b>	Chief Financial Officer. This executive is responsible for the financial matters of the County.
<b>CGFM</b>	Certified Government Financial Manager
<b>CHDO</b>	Community Housing Development Organization
<b>CIA</b>	Certified Internal Audit
<b>CICP</b>	Cash and Investment Concentration Program. A method for managing investments and cash flow.
<b>CID</b>	Criminal Investigations Division
<b>CIP</b>	Capital Improvement Plan. Five-year expenditure proposal.
<b>CISA</b>	Certified Information Systems Auditor
<b>CIU</b>	Conviction Integrity Unit. Prosecutor's Office.



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<b>CJC</b>	Criminal Justice Center New Jail Project
<b>CLE</b>	Continuing Legal Education
<b>CLEAN</b>	County Lending Environmental Assistance to Neighborhood program
<b>CMH</b>	Community Mental Health
<b>CMO</b>	Care Management Organizations
<b>CMS</b>	Care Management Systems. System that provides juvenile services and care to delinquent and at risk youth.
<b>CMS</b>	Content Management System
<b>CMU</b>	Crisis Management Unit Jail Mental Health
<b>COBRA</b>	Consolidated Omnibus Budget Reconciliation Act
<b>CODIS</b>	Combined DNA Information System
<b>COI</b>	Conflict of Interest
<b>COLA</b>	Cost of Living Allowance
<b>COO</b>	Chief Operating Officer
<b>COOP</b>	Continuity of Operation Plan
<b>COP</b>	Certificate of Participation
<b>COR</b>	Continuous Operating Reference. Highly accurate GPS receivers that collect positional data every second from satellites.
<b>COS</b>	Chief of Staff
<b>COR</b>	Child Observation Record
<b>CPA</b>	Certified Public Accountant
<b>CPAI</b>	Correctional Performance Assessment Inventory
<b>CPL</b>	Concealed Pistol License
<b>CPU</b>	Community Protection Unit. Prosecutor's Office.
<b>CRIMS</b>	Case Records Information Management System. System used by the Courts.
<b>CSO</b>	Combined Sewer Overflow
<b>CTS</b>	Case Tracking System
<b>CTU</b>	Central Transportation Unit. Sheriff's Courts Transfer Unit for Inmates.
<b>CVRP</b>	Comprehensive Violence Reduction Project
<b>CWRF</b>	Clean Water Revolving Fund
<b>CYSAFE</b>	Cyber Security Assessment for Everyone
<b>DAF</b>	Document Approval Form
<b>DB</b>	Defined Benefit Part of the employee's retirement plan
<b>DBDA</b>	Division of Benefits and Disabilities Administration Personnel/Human Resources
<b>DBE</b>	Disadvantaged Business Enterprise
<b>DCEO</b>	Deputy County Executive Officer
<b>DCFO</b>	Deputy Chief Financial Officer



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<b>DCWC</b>	Development Corporation of Wayne County
<b>DDA</b>	Downtown Development Authority
<b>DDOT</b>	Detroit Department of Transportation
<b>DEND</b>	Department of Economic and Neighborhood Development
<b>DEP</b>	Deficit Elimination Plan. Plan for departments to reduce projected shortfalls.
<b>DESC</b>	Detroit Employment Solutions Corp
<b>DFU</b>	Deed & Mortgage Fraud Unit
<b>DHS</b>	Department of Human Services (see also MDHS)
<b>DHSEM</b>	Department of Homeland Security and Emergency Management
<b>DHU</b>	Drug Housing Unit. Prosecutor's Office.
<b>DIA</b>	Detroit Institute of Arts
<b>DIT</b>	Deposit In Transit
<b>DM</b>	Document Management
<b>DMAT</b>	Disaster Medical Assistance Team
<b>DMB</b>	Department of Management and Budget. County Executive department that oversees financial decisions and reporting.
<b>DMC</b>	Detroit Medical Center
<b>DODS</b>	Drug Offense Delayed Sentencing Program
<b>DOE</b>	Department of Environment County Department
<b>DOIT</b>	Department of Information Technology County Department
<b>DOOE</b>	Distressed Owner Occupant Extension. Payment agreement offered by the Treasurer's Office
<b>DPS</b>	Department of Public Services. County Department.
<b>DPW</b>	Department of Public Works. County Department.
<b>DSDS</b>	Downriver Sewage Disposal System
<b>DTAN</b>	General Obligation Limited Tax Anticipation Note
<b>DTRF</b>	Delinquent Revolving Tax Fund. Fund to advance municipalities payment of delinquent taxes.
<b>DTV</b>	Daily Traffic Volume
<b>DTW</b>	Detroit Metropolitan Wayne County Airport
<b>DUWA</b>	Downriver Utility Wastewater Authority
<b>DWCCMH</b>	Detroit Wayne County Community Mental Health Agency
<b>DWSD</b>	Detroit Water and Sewage Department
<b>DWTF</b>	Downriver Wastewater Treatment Facility
<b>EAL</b>	Emergency Action Level
<b>EAP</b>	Employee Assistance Program. Personnel program for County employees.
<b>ECM</b>	Enterprise Content Management
<b>ECPAD</b>	Ecorse Creek Pollution Abatement District. Part of Dept of Environment.





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<b>EDC</b>	Wayne County Economic Development Corporation (Now EDD)
<b>EDD</b>	Economic Development Department
<b>EDGE</b>	Economic Development Growth Engine
<b>EEO/EEOC</b>	Equal Employment Opportunity/Equal Employment Opportunity Commission
<b>EFNEP</b>	Expanded Food and Nutrition Education Program
<b>EFT</b>	Electronic Funds Transfer. Method of sending and receiving payments.
<b>ELB</b>	Emergency Loan Board. A Board created by state statute within the Department of Treasury.
<b>ELF</b>	Equipment Lease Financing
<b>EMR</b>	Electronic Medical Records
<b>EOC</b>	Emergency Operations Center
<b>EP</b>	Education Plan
<b>EPA</b>	Environmental Protection Agency, also USEPA United States
<b>EPAC</b>	Electronic Procurement Assistance Center. A method for vendors to electronically examine Requests for Proposals from participating businesses and governments.
<b>ERP</b>	Enterprise Resource Planning. New financial reporting system.
<b>ESD</b>	Engineering Services Division in the Dept of Environment
<b>ESG</b>	Environmental Services Group Division in Public Services Department
<b>ESP</b>	Emergency Solutions Grant Program
<b>ESU</b>	Engineering Services Unit
<b>EmNet</b>	Emergency Network
<b>FAC</b>	Federal Aid Committee
<b>FAST</b>	Fugitive Apprehension Service Team
<b>FBI</b>	Federal Bureau of Investigation
<b>FBOP</b>	Federal Bureau of Prisons
<b>FCA</b>	Fiat Chrysler Automobiles
<b>FEMA</b>	Federal Emergency Management Agency
<b>FEP</b>	Fair Employment Practice
<b>FIA</b>	Family Independence Agency. Now called Michigan Dept of Human Services.
<b>FICA</b>	Federal Insurance Contributions Act
<b>FMD</b>	Facilities Management Division in the Dept of Environment
<b>FMHJ</b>	Frank Murphy Hall of Justice
<b>FMLA</b>	Family Medical Leave Act. Allows employees to balance their work and family life by taking reasonable unpaid leave for certain reasons.
<b>FNS</b>	Felony Non-Support Unit Prosecutor's Office
<b>FNP</b>	Family Nutrition Program
<b>FOA</b>	Final Order of Abatement
<b>FOC</b>	Friend of the Court



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<b>FOCFOC</b>	Friend of the Court For Our Children
<b>FOIA</b>	Freedom of Information Act. Ensures that the public may obtain information, make submittals/requests or acquire decisions from an agency.
<b>FPG</b>	Family Preservation Grant
<b>FQHC</b>	Federally Qualified Health Clinics
<b>FRI</b>	Fire-Rescue International
<b>FTE</b>	Full-Time Equivalent refers to an individual who is considered a permanent employee, working a 40-hour workweek (2080 hours annual) and receiving County benefits
<b>FTP</b>	File Transfer Protocol
<b>FY</b>	Fiscal Year County's fiscal year is October 1-September 30
<b>GAA</b>	Government Administrators Association County employee union
<b>GAAFR</b>	Governmental Accounting, Auditing, and Financial Reporting. A publication issued by the GFOA as a reference for generally accepted accounting principles for state and local government.
<b>GAAP</b>	Generally Accepted Accounting Principles are those accounting principles that are considered essential if a governmental entity is to report and fully disclose its financial condition and results of operations for a given period. The primary sources of these principles are the following: <ul style="list-style-type: none"><li>• FASB – Financial Accounting Standards Board</li><li>• GASB – Governmental Accounting Standards Board</li><li>• AICPA – American Institute of Certified Public Accountants</li></ul>
<b>GASB</b>	Government Accounting Standards Board
<b>GBA</b>	Government Bar Association
<b>GED</b>	General Educational Development
<b>GFGP</b>	General Fund General Purpose
<b>GFOA</b>	Government Finance Officers Association
<b>GIS</b>	Geographical Information System
<b>GLR</b>	Great Lakes Recycling
<b>GLWA</b>	Great Lakes Water Authority
<b>GPRSA</b>	Government Performance and Result Act
<b>GPS</b>	Global Positioning System
<b>GPTA</b>	General Property Tax Act
<b>GRR</b>	General Reevaluation Report
<b>GWEDC</b>	Greater Wayne Economic Development Corporation
<b>HHVS</b>	Health, Human and Veterans Services
<b>HHW</b>	Household Hazardous Waste Program DOE program for collecting/properly disposing of Household hazardous waste such as paint, oil, computers, etc
<b>HIPAA</b>	Health Insurance Portability and Accountability Act. Protects health insurance coverage for workers and their families when they change or lose their jobs.



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<b>HITECH</b>	Health Information Technology for Clinical and Economic Health
<b>HIV</b>	Human Immunodeficiency Virus
<b>HMO</b>	Health Management Organization
<b>HOME</b>	Housing Opportunities Made Equal. HUD program providing housing assistance for low-income residents.
<b>HR</b>	Human Resources See also P/HR
<b>HRIS</b>	Human Resource Information System
<b>HUD</b>	United States Department of Housing and Urban Development
<b>HVCW</b>	Health, Veterans and Community Wellness County Department (Now HHVS)
<b>IAT</b>	Issue Advisory Teams
<b>ICS</b>	Incident Command System
<b>IEP</b>	Individual Education Plan
<b>IFT</b>	Industrial Facilities Tax. Tax collected by the Treasurer's Office.
<b>IGA</b>	Intergovernmental Agreement
<b>ILIS</b>	Integrated Land Information System
<b>IPA</b>	Installment Purchase Agreement
<b>IPAWS</b>	Integrated Public Alert Warning System
<b>IPH</b>	Institute for Population Health
<b>IPOS</b>	Individual Plan of Service In Mental health
<b>IPP</b>	In Pro Pria Persona- filing without the aid of an attorney
<b>IPPM</b>	Inventory Personal Property Management
<b>IRS</b>	Internal Revenue Service
<b>IRSPA</b>	Interest Reduction Stipulated Payment Agreement. Payment plan offered to citizens with delinquent taxes.
<b>IT</b>	Information Technology
<b>IVT</b>	Interactive Video Technology
<b>JAC</b>	Juvenile Assessment Center
<b>JAG</b>	Justice Assistance Grant Sheriff's Office Federal grants
<b>JAIS</b>	Juvenile Assessment Information System
<b>JDF</b>	Juvenile Detention Facility
<b>JMHC</b>	Juvenile Mental Health Court
<b>KPI</b>	Key Performance Indicator
<b>LADA</b>	Legal Aid and Defender's Association
<b>LAN</b>	Local Area Network
<b>LEAD</b>	Lead Enforcement and Abatement Division
<b>LED</b>	Light Emitting Diode
<b>LEIN</b>	Law Enforcement Information Network



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<b>LEW</b>	Labor, Employment and Workers Comp Unit in Personnel Dept
<b>LHJ</b>	Lincoln Hall of Justice
<b>LLC</b>	Limited Liability Company
<b>LMS</b>	Learning Management System
<b>LRMD</b>	Land Resource Management Division in the Dept of Environment
<b>LRR</b>	Limited Reevaluation Report
<b>LTCAP</b>	Long-Term Corrective Action Plan
<b>LTD</b>	Long-Term Disability Benefit provided to disabled employees
<b>LTGO</b>	Limited Tax General Obligations
<b>M &amp; B</b>	Management and Budget County Executive Dept
<b>MAC</b>	Michigan Association of Counties
<b>MATEC</b>	Midwest Aids Training and Education Center
<b>MAWRT</b>	Metro Airport Water Rescue Team
<b>MBE</b>	Minority owned Business Enterprise
<b>MCP</b>	Mobile Command Post
<b>MCPN</b>	Managed Comprehensive Provider Network
<b>MCL</b>	Michigan Compiled Laws
<b>MCR</b>	Michigan Court Rules
<b>MDA</b>	Michigan Department of Agriculture
<b>MDCH</b>	Michigan Department of Community Health
<b>MDCR</b>	Michigan Department of Civil Rights
<b>MDEQ</b>	Michigan Department of Environmental Quality
<b>MDHS</b>	Michigan Department of Human Services, formerly Family Independence Agency (see also DHS)
<b>MDM</b>	Mobile Device Management
<b>MDNRE</b>	Michigan Department of Natural Resources and Environment
<b>MDOC</b>	Michigan Department of Corrections
<b>MDOT</b>	Michigan Department of Transportation
<b>MEDC</b>	Michigan Economic Development Corporation
<b>MEO</b>	Medical Examiner's Office
<b>MERC</b>	Michigan Employment Relations Commission
<b>MFPP</b>	Mortgage Foreclosure Prevention Program
<b>MFA</b>	Michigan Municipal Finance Authority
<b>MGD</b>	Million Gallons per Day
<b>MGDC</b>	Metropolitan Growth & Development Corporation
<b>MHP</b>	Medical Health Plans
<b>MH-WIN</b>	Mental Health-Wellness Information Network



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<b>MI</b>	State of Michigan
<b>MICR</b>	Michigan Incident Crime Reporting
<b>MiCSES</b>	Michigan Child Support Enforcement System
<b>MIOSHA</b>	Michigan Occupational Safety and Health Association
<b>MJDA</b>	Michigan Juvenile Detention Association
<b>MLB</b>	Major League Baseball
<b>MLSIC</b>	Michigan Life Science and Innovation Center
<b>MMBA</b>	Michigan Municipal Bond Authority
<b>MOU</b>	Memorandum of Understanding
<b>MPR</b>	Minimum Program Requirements. Used in Public Health.
<b>MRIDDD</b>	Milk River Inter-County Drain Drainage District
<b>MSCTC</b>	Michigan Sheriffs' Coordinating and Training Council
<b>MSEU</b>	Municipal Support Enforcement Unit
<b>MSHDA</b>	Michigan State Housing Development Authority
<b>MSRB</b>	Municipal Securities Rulemaking Board
<b>MSUE</b>	Michigan State University Extension
<b>MTF</b>	Michigan Transportation Fund, established by Public Act 51
<b>MUCP</b>	Michigan Unified Certification Program
<b>MVTF</b>	Michigan Veteran Trust Fund
<b>MWBE</b>	Minority owned Women Business Enterprise
<b>NACO</b>	National Association of Counties Organization
<b>NACSLB</b>	National Advisory Council on State and Local Budgeting
<b>NACWA</b>	National Association of Clean Water Agencies
<b>NAIAS</b>	North American International Auto Show
<b>NANASP</b>	National Association of Nutrition and Aging Service Programs
<b>NAP</b>	Nuisance Abatement Program Prosecutor's Office
<b>NBA</b>	National Basketball Association
<b>NBEC</b>	North Branch Ecorse Creek in Dept of Environment
<b>NCIC</b>	National Crime Information Center
<b>NESDS</b>	NorthEast Sewage Disposal System in Dept of Environment
<b>NFC</b>	National Functional Classification
<b>NFL</b>	National Football League
<b>NHL</b>	National Hockey League
<b>NHVRV</b>	North Huron Valley/Rouge Valley in Dept of Environment
<b>NMHC</b>	National Medical Health Card Contract



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<b>NPDES</b>	National Pollutant Discharge Elimination System
<b>NRPA</b>	National Recreation and Park Association
<b>NSP</b>	Neighborhood Stabilization Program
<b>OAG</b>	Office of the Auditor General
<b>OIG</b>	DPS Office of Inspector General
<b>OJJD</b>	Office of Juvenile Justice and Delinquency Prevention
<b>OMB</b>	Office of Management and Budget County Department
<b>OPEB</b>	Other Post-Employment Benefits
<b>OSBC</b>	One Stop Business Center
<b>OUIL</b>	Operating Under the Influence of Liquor
<b>OWI</b>	Operating While Intoxicated
<b>PA</b>	Public Act. A legal statute.
<b>PAAM</b>	Association of Prosecuting Attorneys
<b>PAF</b>	Position Analysis Form Used by P/HR to fill vacant positions
<b>PAFR</b>	Popular Annual Financial Report
<b>PAO</b>	Prosecuting Attorney's Office County Department
<b>PASER</b>	Pavement Surface Evaluation Rating
<b>PASS</b>	Preventive Action Service System
<b>PATU</b>	The Prosecutors Auto Theft Unit
<b>PC3</b>	Procurement Contract Compliance Certificate
<b>PCMS</b>	Patient Care Management Services
<b>PCN</b>	Pharmaceutical Care Network In PCMS
<b>PCP</b>	Person Centered Planning Process In Mental Health
<b>P/HR</b>	Personnel/Human Resources See also HR
<b>PIP</b>	Property Improvement Program, currently being run by MSHDA
<b>PIR</b>	Permanency Indicator Reporting
<b>PLLC</b>	Professional Limited Liability Company or Partners of Limited Liability Corporation
<b>PMIS</b>	Performance Management Information System
<b>PMO</b>	Project Management Office
<b>PPO</b>	Personal Protection Order
<b>PPN</b>	Preferred Provider Network
<b>PPS</b>	Policy/Procedure Statement
<b>PPT</b>	Personal Property Tax Collected by Treasurer's Office
<b>PRE</b>	Principle Residence Exemption (Property Tax)
<b>PREA</b>	Prison Rate Elimination Act
<b>PTA</b>	Property Tax Administration System used by the Treasurer's Office for tracking tax collections



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<b>PTC</b>	Property Tax Cashier System. System used by the Treasurer's Office for collecting tax payments.
<b>PTS</b>	Land Bank Property Tracking System
<b>PTSD</b>	Post-Traumatic Stress Disorder
<b>RESIQ2</b>	Automated Cash and Investment Concentration Program
<b>RFP</b>	Request for Proposal for Purchasing to go out on bid for the procurement of an item or service
<b>RIMS</b>	Road Infrastructure Management System
<b>RJC</b>	Regional Justice Center
<b>RLBPH</b>	Regional Library for the Blind and Physically Handicapped
<b>ROD</b>	Register of Deeds. County Department.
<b>RRT</b>	Radiological Response Team
<b>RSRF</b>	Revenue Sharing Reserve Fund
<b>RTB</b>	Retention Treatment Basin
<b>RURESA</b>	Responding Uniform Reciprocal Enforcement of Support Act. (Child Support).
<b>RVSDS</b>	Rouge Valley Sewage Disposal System
<b>S &amp; P</b>	Standard & Poor's
<b>SAFETEA-LU</b>	Safe, Accountable, Flexible and Efficient Transportation Equity Act-A legacy for Users
<b>SAIT</b>	Sexual Awareness, Information and Treatment
<b>SAKI</b>	Sexual Assault Kit Initiative
<b>SAMHSA</b>	Substance Abuse and Mental Health Services Administration
<b>SARA</b>	Superfund Amendments and Reauthorization Act of 1986
<b>SARS</b>	Severe Acute Respiratory Syndrome
<b>SAT</b>	Sexual Assault Team
<b>SBA</b>	Small Business Administration
<b>SBDC</b>	Small Business Development Center
<b>SBE</b>	Small Business Enterprise
<b>SBP</b>	Strategic Business Plan
<b>SBTDC</b>	Small Business Technology Development Center
<b>SCAO</b>	State Court Administrative Office
<b>SCADA</b>	Supervisory Control And Data Acquisition
<b>SCBA</b>	Self-Contained Breathing Apparatus
<b>SCORM</b>	Sharable Content Object Reference Model
<b>SCOUT</b>	Sheriff community Organized Urban Team
<b>SEC</b>	Securities and Exchange Commission
<b>SEMCA</b>	Southeastern Michigan Community Alliance
<b>SEMCOG</b>	Southeastern Michigan Council of Governments



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<b>SEV</b>	State Equalized Value. The taxable value of a parcel of land.
<b>SIGMA</b>	Support for Improvement in Governance and Management
<b>SNAP</b>	Supplemental Nutrition Assistance Program
<b>SODVPC</b>	Solution Oriented Domestic Violence Prevention Court
<b>SOFT</b>	Society of Forensic Toxicology
<b>SPA</b>	Stipulated Payment Agreement
<b>SRF</b>	State Revolving Fund
<b>SRT</b>	Special Response Team (Sheriff)
<b>SSES</b>	Sewer System Evaluation Survey
<b>STAND</b>	Supervised Treatment for Alcohol and Narcotic Dependency
<b>STCAP</b>	Short Term Corrective Action Plan
<b>STD</b>	Sexually Transmitted Disease. In Public Health.
<b>STD</b>	Short-Term Disability
<b>STEP</b>	Second Chance Through Expungement Program
<b>STP-U</b>	Surface Transportation Program-Urban
<b>SVU</b>	Special Victims Unit
<b>SWAT</b>	Special Weapons and Tactics
<b>SWRDDD</b>	Southgate/Wyandotte Relief Drain Drainage District
<b>TANs</b>	Tax Anticipation Notes (TANs)
<b>TARU</b>	Threat Assessment Response Unit
<b>TEDF</b>	Transportation Economic Development Fund
<b>TEFAP</b>	The Emergency Food Assistance Program
<b>TIFA</b>	Tax Increment Financing Authorities ( <i>see Authority in the Glossary</i> )
<b>TIP</b>	Truancy Intervention Program
<b>TRO</b>	Temporary Restraining Order
<b>TSEV</b>	Taxable State Equalized Value
<b>TST</b>	Technical Support Team (counter-terrorism)
<b>TURBO</b>	Transforming Underutilized Business Opportunities Program
<b>TV</b>	The amount of allowable taxes charged for a parcel of land. The taxable value is based on the State Equalized Value in Michigan.
<b>UASI</b>	Urban Area Security Initiative
<b>UAT</b>	User Acceptance Testing
<b>UTGO</b>	Unlimited Tax General Obligations
<b>VCE</b>	Virtual Center of Excellence
<b>VINE</b>	Victim Information and Notification Everyday
<b>VOCA</b>	Victims of Crime Act
<b>VOIP</b>	Voice Over IP Telephony





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<b>VPN</b>	Virtual Private Network
<b>WAJIS</b>	The Wayne County Justice Information System is a network and computing infrastructure for Wayne County Law Enforcement and Judicial Organizations
<b>WAR</b>	Wayne County Arson Reduction Unit
<b>WCBA</b>	Wayne County Building Authority
<b>WCBRA</b>	Wayne County Brownfield Redevelopment Authority
<b>WCCCD</b>	Wayne County Community College District
<b>WCDC</b>	Wayne County Development Corporation
<b>WCDPH</b>	Wayne County Department of Public Health
<b>WCERS</b>	Wayne County Employees Retirement System
<b>WCHFSHS</b>	Wayne County Health and Family Services Head Start
<b>WCHS</b>	Wayne County Head Start
<b>WCJDF</b>	Wayne County Juvenile Detention Facility
<b>WCLB</b>	Wayne County Land Bank Authority
<b>WCPO</b>	Wayne County Prosecutors Office
<b>WCSD</b>	Wayne County Sheriff's Office
<b>WCTO</b>	Wayne County Treasurer's office
<b>WEB</b>	Warrant Enforcement Bureau
<b>WIC</b>	Women and Infant Children Public Health program
<b>WMD</b>	Watershed Management Division in the Dept of Environment
<b>WMU</b>	Watershed Management Unit
<b>WRESA</b>	Wayne Regional Education Services
<b>WWTF</b>	Wastewater Treatment Facility
<b>YAP</b>	Detroit Youth Assistance Program