

CHARTER COUNTY OF WAYNE, MICHIGAN  
**BUDGET**

Adopted by the Wayne County Commission



**Adopted Budget FY 2016-17  
and Projected Budget FY 2017-18**

**Warren C. Evans  
Wayne County Executive**





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## GFOA DISTINGUISHED BUDGET AWARD



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Wayne County  
Michigan**

For the Fiscal Year Beginning

**October 1, 2015**

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Wayne County, Michigan for its annual budget for the fiscal year beginning October 1, 2015.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

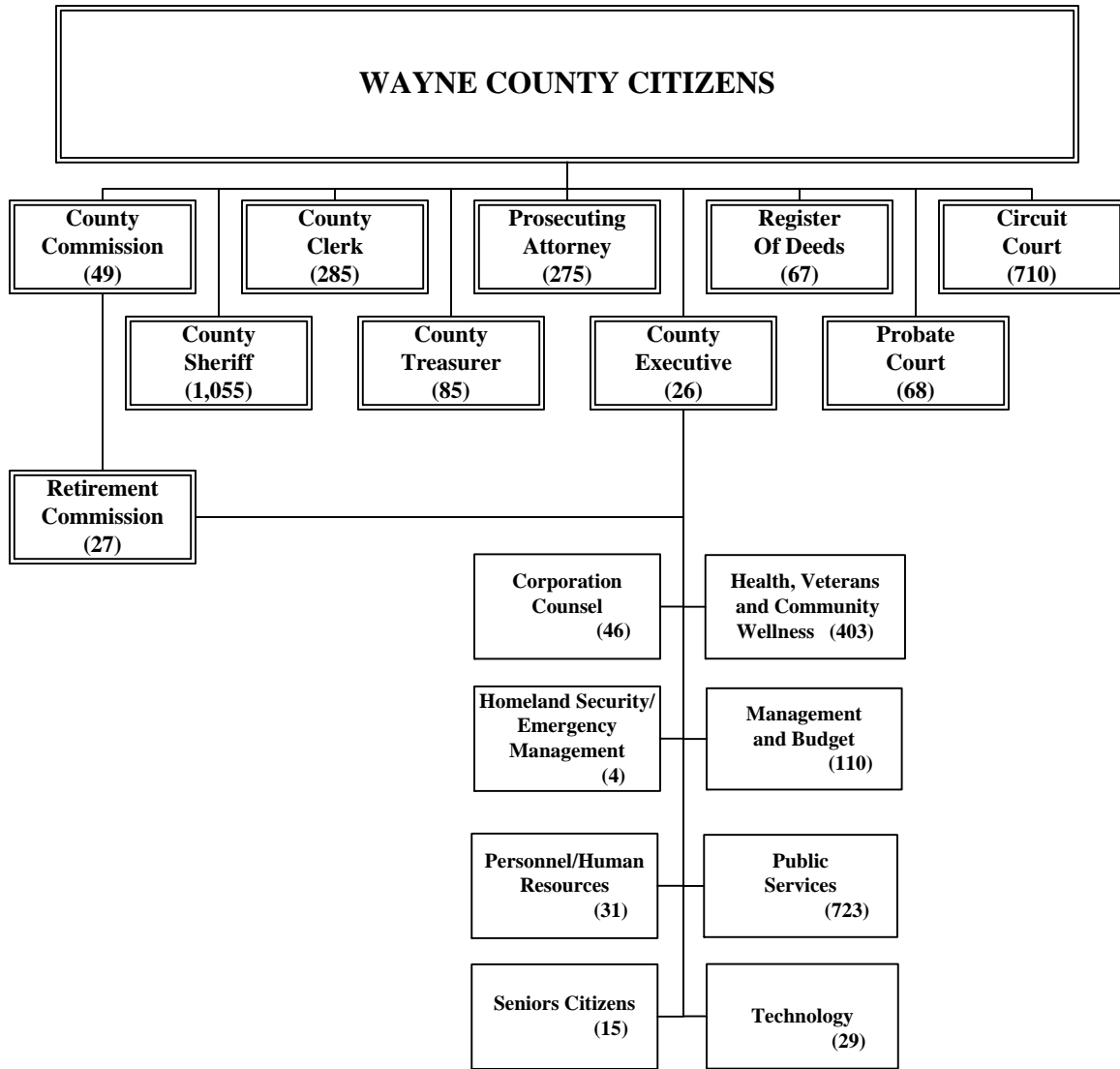
The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



Wayne County Government  
*Adopted Budget 2016-17 and Projected 2017-18*

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**WAYNE COUNTY, MICHIGAN  
ORGANIZATION CHART**



**TOTAL NUMBER OF POSITIONS: 4,008**



## OFFICE OF THE COUNTY EXECUTIVE

**Warren C. Evans**  
County Executive Officer

**Richard Kaufman**  
Deputy County Executive

**Genelle Allen**  
Chief Operating Officer

**Darnella Williams**  
Assistant County Executive

**Tony Saunders**  
Chief Financial and  
Restructuring Officer

## COUNTY EXECUTIVE DEPARTMENT HEADS

Corporation Counsel  
**Zenna Faraj Elhasan**

Personnel/Human Resources  
**Shonta Langford**

Health, Veterans and  
Community Wellness  
**Mouhanad Hammami**

Public Services  
**Beverly Watts**

Homeland Security/Emergency Management  
**Tadarial Sturdivant**

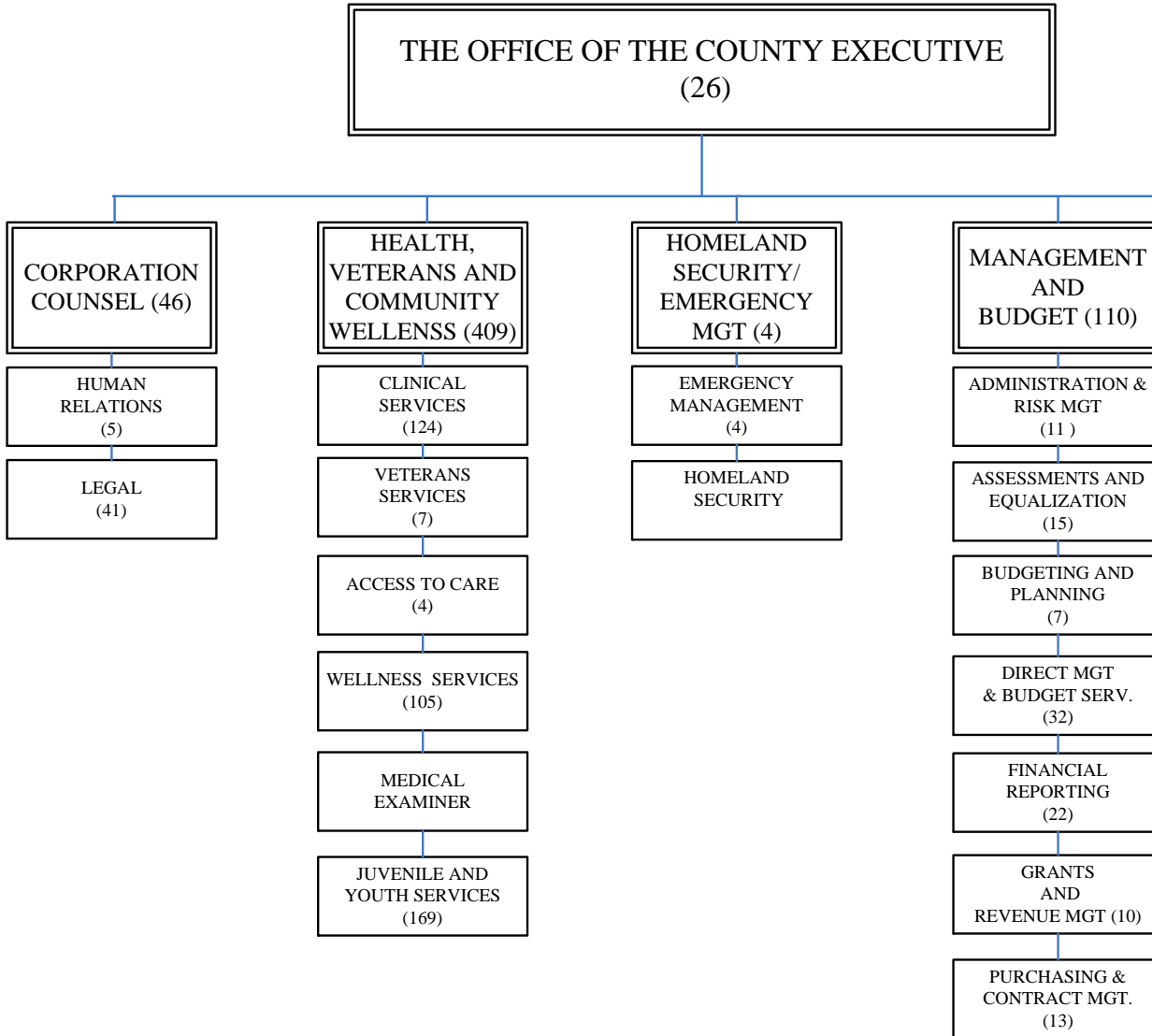
Senior Citizens

Management and Budget  
**Tony Saunders**

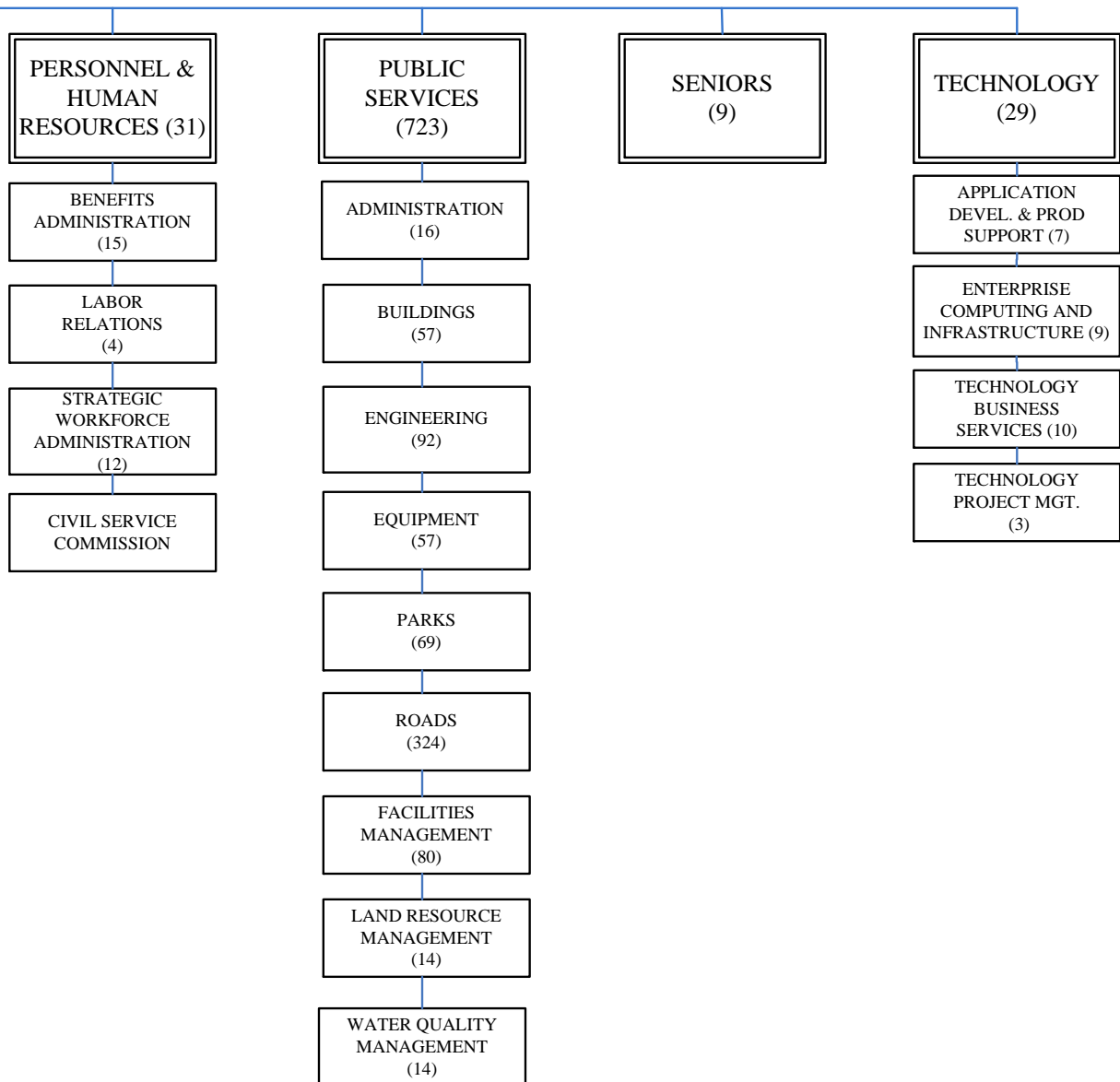
Technology  
**Carlos Perez**



WAYNE COUNTY, MICHIGAN  
 COUNTY EXECUTIVE  
 2016-2017 ORGANIZATION CHART



WAYNE COUNTY, MICHIGAN  
 COUNTY EXECUTIVE  
 2016-2017 ORGANIZATION CHART



**TOTAL NUMBER OF POSITIONS: 1,361**



**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

**WAYNE COUNTY EXECUTIVE'S  
BUDGET MESSAGE**







## Warren C. Evans Wayne County Executive

September 29, 2016

Honorable Gary Woronchak, Chair  
Wayne County Commission  
500 Griswold, 7<sup>th</sup> Floor  
Detroit, Michigan 48226

Dear Chairman Woronchak:

This is my second operating and capital budget plan as Wayne County Executive, presented to the Wayne County Commission and to the citizens of Wayne County (the County).

Included as part of this document are the operating and capital budget plans for Fiscal Year (FY) 2016-17 and FY 2017-18 as required by the Consent Agreement between the County and the State Treasurer of Michigan. The FY 2017-18 budgets will serve as the foundation for the 2018 budget cycle.

When I came into office in January of 2015, the County's ability to operate efficiently and deliver essential services to its residents was threatened by both an accumulated deficit of over \$157 million and a structural deficit that averaged \$50 million over the prior three years. I immediately ordered an extensive review of the County's finances and implemented a number of cost cutting initiatives designed to address the existing crisis. These included reductions to the salaries of my appointees, implementation of a spending freeze with oversight by an Executive Review Committee, and the right sizing or elimination of certain non-mandated County functions.

After a massive effort to accurately assess the County's financial state, my administration developed a Recovery Plan (Plan) that provided a realistic roadmap to solvency and a financial state where the County can return to sensible long-term planning. The Plan identified and targeted the root causes of the structural deficit, specifically the spiraling legacy costs of pensions for retirees, health care benefits for active employees and retirees, debt service on the partially built jail, and poor utilization of the County's real estate holdings.

In order to facilitate certain aspects of the Plan, in June 2015, I requested and received an extra measure of support and authority from the State of Michigan. At my request, the State Treasurer declared a financial emergency in Wayne County. With the support of

EXECUTIVE OFFICE

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the Commission, the County entered into a Consent Agreement with the State of Michigan through Public Act 436 of 2012 (Consent Agreement). The Consent Agreement allowed the County to continue working with stakeholders to identify and implement effective solutions, while also providing the County additional tools needed to move the County to financial stability.

Using the powers granted to the CEO by the Consent Agreement, our team successfully bargained with all but one of our unions for the savings set forth in the Plan. The County was compelled to impose the terms agreed to by the other unions on the last holdout union. The collective bargaining agreements (CBAs) ratified by union membership and approved by the County Commission on September 31, 2015, included reductions to future legacy costs of health care and pension, as well as certain work rule concessions.

I am elated to report that as a result of these efforts the accumulated and structural deficits that my Administration inherited have been addressed. Equally important, the County's long-term health care liabilities are reduced from an estimated \$1.3 billion to \$462 million. The pension system has increased its funding level from 45% when I took office to 54% as of the 2015 actuarial valuation. The savings achieved by successfully implementing the Recovery Plan are incorporated in the upcoming budgets. As a result of these successes, the County is currently in negotiations with the State Treasurer to be released from the Consent Agreement.<sup>1</sup>

#### Summary of Adopted FY 2016-17 and FY 2017-18 Budgets

The Adopted Budget for FY 2016-17 and FY 2017-18 certifies revenues of \$1.49 billion and \$1.46 billion, respectively. The County General Fund Budget will total \$532.9 million, a decrease of \$2.3 million from the FY 2015-16 Adopted Budget and \$533.1 million in FY 2017-18. The budget for non General Fund activities is \$0.95 billion for FY 2016-17 and \$0.93 billion for FY 2017-18 and includes funding for special revenue, enterprise, fiduciary and internal service activities such as County Roads and Parks operations, the Juvenile Justice System and the Delinquent Tax Revolving Fund (DTRF) programs.

The County's General Fund Budget which funds public safety and the activities of general government is supported by two major sources of revenue:

General Fund General Purpose (GFGP) – revenue used to fund health and welfare programs, public safety, and general government.

Non-GFGP – revenue generated by executive departments and elected offices from specific sources that must support the operations that generate the revenue and cannot be used to fund other areas of General Fund expenditures.

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<sup>1</sup> The County was released from the Consent Order on October 19, 2016.

In the current year, FY 2015-16, the County's GFGP revenues for operations totaled \$393.5 million, including \$47.7 million of funding from the County's Delinquent Tax Revolving Fund (DTRF) and Forfeiture Programs that resulted from a reduction in the reserves retained by the DTRF when the County Treasurer restructured the DTRF note program. The GFGP revenues, along with department specific funding from non-GFGP sources (grants, charges for services and other revenue sources) which totaled \$141.8 million, accounted for the General Fund's \$535.2 million adopted budget.

Transfers from the DTRF are budgeted at \$32.4 million, which represents the anticipated unrestricted earnings from the program. The County will have a total of \$389.4 million of GFGP available to fund public safety, health and welfare programs and general government, a reduction of \$4.0 million from the FY 2015-16 Adopted Budget. From this amount, the County will have to first fund its mandatory spending obligations of \$77.1 million, which includes debt service payments, rent payments, utilities, amounts set aside for liability settlements, required funding for County Parks, and payments to the Detroit Wayne County Mental Health Authority (DWCMA). The remaining \$312.4 million is available to allocate among the various GFGP subsidized departments and offices. Department specific Non-GFGP revenues, primarily grants and charges, are projected to be \$143.5 million, an increase of \$1.7 million. Total General Fund revenues and GFGP revenues are projected to be \$533.1 million, and \$385.3 million, respectively in FY 2017-18.

#### General Fund General Purpose Revenue Sources

Property tax collections, the County's General Fund's primary source of revenue, have fallen dramatically since 2008, significantly reducing funds available for operations. In 2008, property tax collections were \$370 million. By FY 2014-15, tax collections had dropped to \$263.1 million but increased to \$266.5 in the FY 2015-16 budget. While the economy continues to show signs of improvement and Countywide taxable values are generally on the increase, other factors have impeded County tax collections. The City of Detroit is continuing their efforts to review and reassess property values that have been historically set artificially high. It is expected that the City's reassessment will reduce County tax collections by \$2.87 million in the upcoming 2017 tax year, and \$2.90 million in 2018. Additionally, repeal of the Personal Property Tax was fully implemented in FY 2015-16, resulting in a \$13.1 million loss of County tax revenues. As a replacement for most of this lost revenue, \$12.6 million in State reimbursement is included in this budget.

For the 2016-17 Fiscal Year, the County expects to receive revenue sharing payments of \$50.0 million, consistent with the current FY 2015-16 allocation. Court Equity payments, which are based on filing fees collected by the County's Circuit and District Courts and used to fund court operations, are projected to total \$14.0 million (a slight increase from FY 2015-16) and increase to \$14.3 million for FY 2017-18.

Transfers from the Delinquent Tax and Forfeiture Programs include \$32.4 million in FY 2016-17. These transfers are expected to decrease to \$25.1 million in FY 2017-18. While these amounts are reductions from prior years, they are also signs that the

County's economy is improving, as fewer properties are falling into foreclosure due to unpaid property taxes.

In order to pay for certain economic concessions during the terms of the current CBAs, the County's Budget Stabilization Fund was funded with \$20.0 million from surplus DTRF funds during FY 2015-16. In FY 2016-17 and FY 2017-18, \$6.7 million is being transferred to the General Fund to fund these costs. The final \$6.7 million will be appropriated in the FY 2018-19 budget.

### General Fund Priorities

The FY 2016-17 and 2017-18 Budgets demonstrate my Administration's full commitment to public safety. These budgets fully fund all jail and jail related operations at the current projected level adjusted to reflect the reductions identified by my administration and included in the Budget primarily related to retiree health care changes and changes to active employees' pension plans.

The budget for the County Prosecutor has been increased by \$2.84 million in the FY 2016-17 including adjustments for health care and pension savings. The budget funds 192 full-time and part-time attorneys and 122 support staff in the Prosecutor's Office. The budget for the Third Circuit Court is funded to the levels agreed to in the November, 2015 funding agreement between the County and the Third Circuit Court for FY 2016-17.

The County funds 100% of the defined contribution and the defined benefit retirement plans as determined by the independent actuary retained by the Wayne County Employee Retirement System (WCERS). This budget sets aside \$13.0 million as an additional payment to WCERS to accelerate the reduction of the unfunded actuarial accrued liability of the retirement system.

### Looking Forward

County leadership must continue to focus on providing true mandated services versus non-mandated services during budget deliberations. It is clear that the Commission must appropriate funds sufficient to fund mandates for Elected Officials and County government in general. The key question is "how can the County most efficiently provide the most necessary services to its residents most effectively?"

State law mandates that the County produce a balanced budget annually. The Budget is driven and limited by available revenues. The County's level of general fund spending is directly tied to its property tax collections and state shared revenues – the two largest sources of income, both of which have limited prospects for growth under Michigan's broken municipal funding system that places Michigan dead last in local government spending and continues to threaten our ability to serve the public effectively.

These budgets assume that growth in enterprise and other non-general fund supported special revenue funds must not be exceeded by spending increases. We cannot deviate from the policy of holding the line on all spending.



We will continue to insist that each department and other elected offices manage their expenses to available revenues. Department heads and elected officials may not receive the level of funding that they would like or believe they deserve since revenue sources are limited. We must face, as “One County” engaged in shared sacrifice, the challenge of genuinely rightsizing and streamlining all County functions, while managing the workload in a fiscally prudent and operationally sound manner that delivers the best possible services with available resources.

With the leadership and collaboration of my Administration, the Commission, and other elected officials, we can and will rise to the challenges before us. Our citizens deserve and expect us to do so.

Sincerely,

A handwritten signature in cursive script, appearing to read "Warren C. Evans". The signature is written in black ink and is positioned above the printed name.

Warren C. Evans  
Wayne County Executive



**Wayne County Government**  
**Adopted Budget 2016-17 and Projected 2017-18**

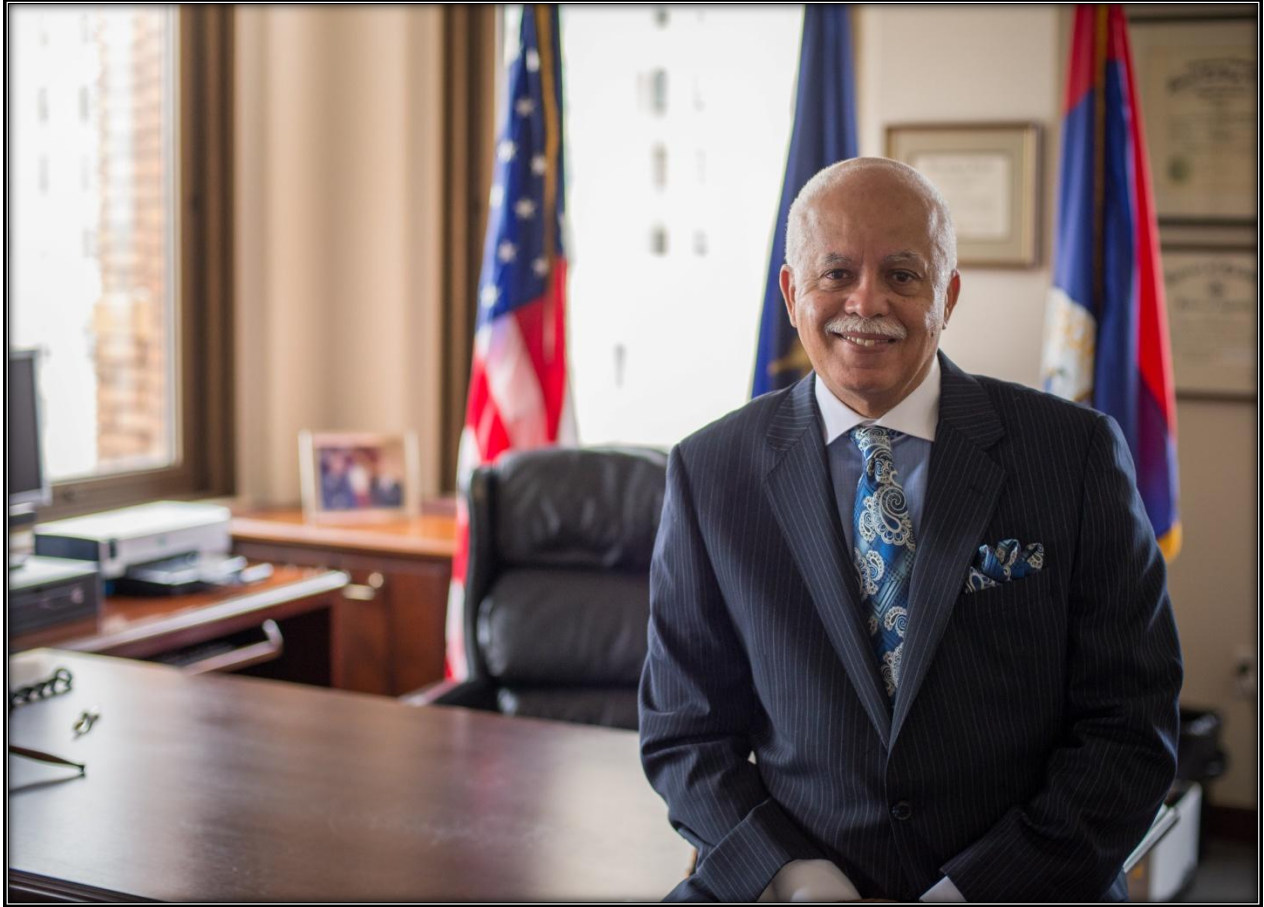
**FISCAL YEARS 2014-2015 AND 2015-2016**

DEPARTMENT/ACTIVITY		2016-17			2017-18		
		RECOMMENDED BUDGET	INCREASE/ (DECREASE)	2016-17 BUDGET	RECOMMENDED BUDGET	INCREASE/ (DECREASE)	2017-18 BUDGET
County Commission & Auditor General	101	\$ 9,236,881	-	\$ 9,236,881	\$ 9,308,228	-	\$ 9,308,228
Third Circuit Court	130	15,335,611	-	15,335,611	15,335,611	-	15,335,611
Adult Probation Services	151	2,003,631	-	2,003,631	2,003,631	-	2,003,631
Office of the County Executive	171	4,320,902	-	4,320,902	4,333,078	-	4,333,078
Pinnacle Aeropark	172	696,088	-	696,088	1,003,118	-	1,003,118
EDC & Land Bank Administration	179	1,079,298	-	1,079,298	1,085,492	-	1,085,492
County Elections	191	1,965,851	-	1,965,851	1,972,485	-	1,972,485
Management and Budget - Assessments	201	2,264,651	-	2,264,651	2,280,081	-	2,280,081
M and B Support Services	202	18,902,635	-	18,902,635	18,889,227	-	18,889,227
Department of Corporation Counsel	210	7,861,057	-	7,861,057	7,873,958	-	7,873,958
Office of the County Clerk	215	5,992,020	-	5,992,020	6,037,272	-	6,037,272
County Clerk - Court Services	217	16,884,853	-	16,884,853	16,993,029	-	16,993,029
Personnel/Human Resources	226	5,415,224	-	5,415,224	5,415,224	-	5,415,224
Office of the Prosecuting Attorney	229	39,539,202	-	39,539,202	39,418,434	-	39,418,434
Office of the Register of Deeds	236	8,335,117	-	8,335,117	9,846,452	-	9,846,452
R of D Remonumentation Grant	245	563,404	-	563,404	520,000	-	520,000
Office of the County Treasurer	253	7,620,862	-	7,620,862	7,671,387	-	7,671,387
Office of the Sheriff	305	4,404,493	-	4,404,493	4,429,555	-	4,429,555
Sheriff - Court Security	306	20,191,345	-	20,191,345	20,405,708	-	20,405,708
Sheriff - Non Jail Services	350	6,177,812	-	6,177,812	6,186,380	-	6,186,380
Sheriff - County Jails	351	98,198,228	-	98,198,228	99,155,841	-	99,155,841
Homeland Security/Emergency Mgt	426	2,348,667	-	2,348,667	2,353,237	-	2,353,237
Department of Environment	449	756,108	-	756,108	756,108	-	756,108
Senior Citizens - Adult Day Care	601	3,383,530	-	3,383,530	3,394,313	-	3,394,313
Indigent Health Care	602	20,431,099	-	20,431,099	20,431,220	-	20,431,220
Medical Examiner	648	6,804,787	-	6,804,787	6,804,787	-	6,804,787
Health/Community Programs	672	453,120	-	453,120	454,621	-	454,621
Veteran's Affairs	684	351,812	-	351,812	352,785	-	352,785
HVCW-Central Administration	701	4,835,258	-	4,835,258	4,849,526	-	4,849,526
Cooperative Extension	731	338,035	-	338,035	338,715	-	338,715
Non-Departmental	925	60,580,571	-	60,580,571	57,831,674	-	57,831,674
Operating Transfers Out	996	155,655,503	-	155,655,503	155,358,551	-	155,358,551
<b>TOTAL GENERAL FUND</b>		<b>532,927,655</b>	<b>-</b>	<b>532,927,655</b>	<b>533,089,728</b>	<b>-</b>	<b>533,089,728</b>
<b>ALL OTHER APPROPRIATED FUNDS</b>		<b>952,320,536</b>	<b>-</b>	<b>952,320,536</b>	<b>926,269,753</b>	<b>-</b>	<b>926,269,753</b>
<b>TOTAL APPROPRIATED FUNDS</b>		<b>\$ 1,485,248,191</b>	<b>\$ -</b>	<b>\$ 1,485,248,191</b>	<b>\$ 1,459,359,481</b>	<b>\$ -</b>	<b>\$ 1,459,359,481</b>

The Wayne County Commission approved the 2016-17 Adopted Budget On September 29, 2016 with General Fund Appropriation of \$532.93 million. The 2017-18 Budget was approved by Resolution on December 15, 2016. The Countywide appropriation totals \$1.485 billion and \$1.459 billion respectively for FY 2016-17 and FY 2017-18.



Wayne County Government  
*Adopted Budget 2016-17 and Projected 2017-18*



**Warren C. Evans**  
**Wayne County Executive**



# Vision

**A premier County with vibrant communities that serves as a gateway to prosperity.**







# Mission

**Through effective leadership and excellent services, Wayne County provides the highest quality of life for its residents and an environment for businesses to thrive.**





# Values

## Integrity

- We are honest and abide by ethical standards that govern our work.

## Excellence

- We are committed to providing the highest quality of services.

## Transparency

- We are open about what we do and why we do it.

## Accountability

- We take full responsibility for our decisions and all outcomes.

## Empowerment

- We equip our staff to be productive, resourceful, and innovative.

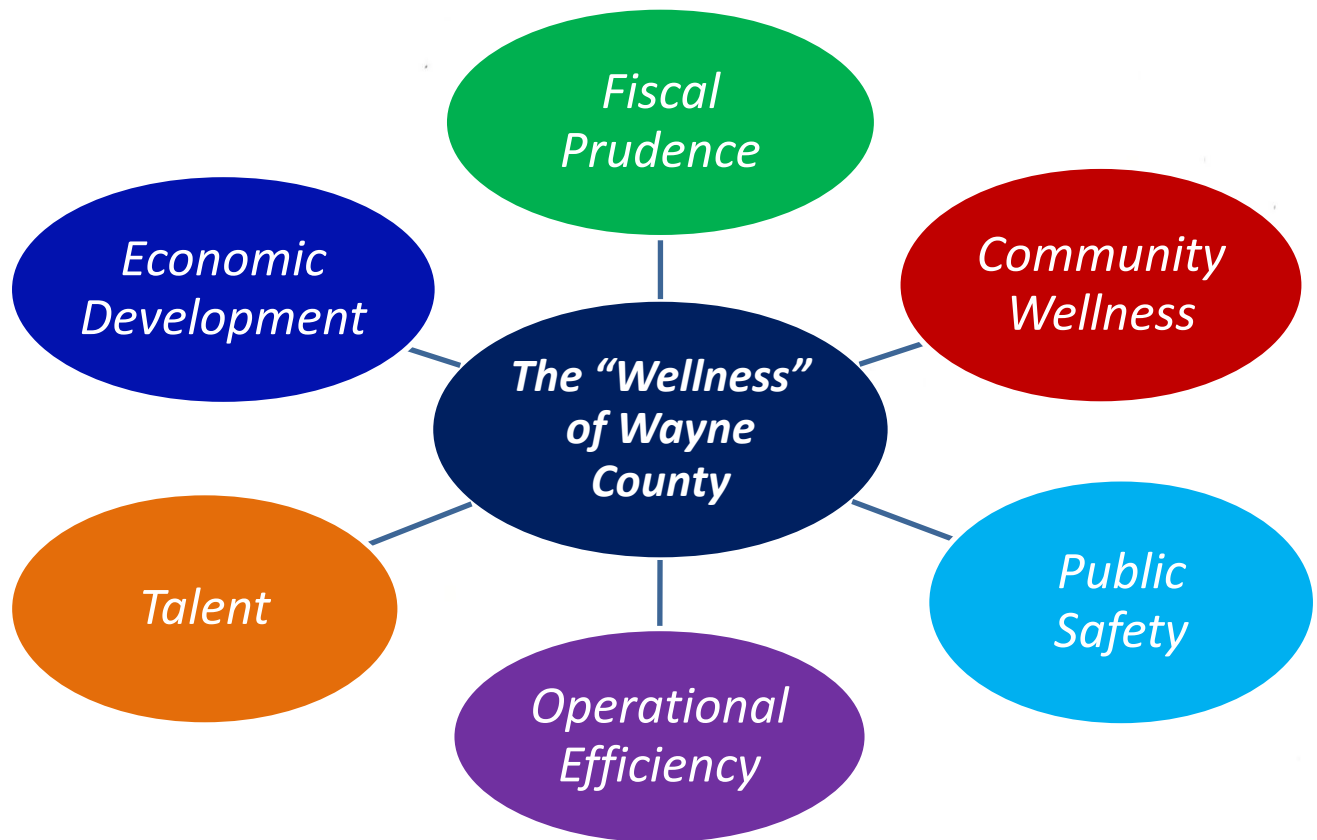
## Diversity

- We promote uniqueness among individuals by valuing their ideas and experiences.





# Long Term Strategic Priorities





## Long Term Strategic Priorities - Supporting Objectives

Fiscal Prudence	Wellness	Public Safety	Operational Efficiency	Talent	Economic Development
Provide financial stability	Ensure a safe and healthy community	Collaborate with key criminal justice partners to increase the effective use of jail resources	Procure goods and services in a timely and cost-effective manner	Engage and motivate employees of all levels	Partner with our communities to enhance local economic development efforts
Manage and maintain adequate reserves of resources	Increase access to health services	Divert people with mental illness from jails to community resources	Be a good business partner to our suppliers	Create positions that are well defined by requirements, competencies and results - aligned to current needs	Retain and spur growth of existing Wayne County businesses
	Promote a culture of wellness	Provide job readiness to juveniles	Provide timely assessment and approval of permits	Promote professional growth of employees through training and development	
		Divert juvenile offenders from being adjudicated to JDF	Provide technology systems and services that create a productive and up-to-date computing environment		



## CHARTER COUNTY OF WAYNE, MICHIGAN

### Strategic Focus Areas

Focus Area	Objective	Measurement
<b>Fiscal Prudence</b>	<b>Provide financial stability</b>	General Fund - fund balance as a percentage of fund expenditures
		Bond rating
	<b>Manage and maintain adequate reserves of resources</b>	General Fund - unrestricted fund Balance as a percentage of fund expenditures
		General cash pool monthly cash balance
		Forecast of general fund cash balances
	<b>Community Wellness</b>	<b>Ensure a safe and healthy community</b>
Number of blighted structures removed		
Percentage of required food establishment inspections completed		
Number Community gardens established in underserved communities		
Percentage of required pool inspections completed		
<b>Increase access to health services</b>		Percentage of Wayne County residents utilizing Federal Qualified Health Clinics (FQHC)(based on total low income population/community)



## CHARTER COUNTY OF WAYNE, MICHIGAN

### Strategic Focus Areas

Focus Area	Objective	Measurement
<b>Community Wellness</b>	<b>Increase access to health services (Continued)</b>	Market penetration rate of existing WC-FQHC (based on total population)
		Percentage of Wayne County residents with a healthcare provider
		Percentage of Wayne County residents who received oral care (within a year)
		Percentage of small businesses newly enrolled in county health plan
	<b>Promote a culture of wellness</b>	Percentage of Wayne County residents who received a routine checkup (within a year)
		Percentage of Wayne County children ages 19 to 35 months who are immunized
Percentage of Wayne County residents receiving routine screenings for cancer		
<b>Public Safety</b>	<b>Collaborate with key criminal justice partners to increase the effective use of jail resources</b>	Number of days from the date of a tether order or administrative jail release until placement on electronic monitoring for general jail population
		Percentage of jail population diversion recommendations from community corrections that are accepted by the court
	<b>Divert people with mental illness from jails to community resources</b>	Percentage of mental health consumers released with a community services discharge plan
		Number of days from the date of a tether order or administrative jail release until a mental health consumer is placed on a tether



## CHARTER COUNTY OF WAYNE, MICHIGAN

### Strategic Focus Areas

Focus Area	Objective	Measurement
<b>Public Safety</b>	<b>Divert people with mental illness from jails to community resources (Continued)</b>	Number of days spent in jail until discharge plan completed for mental health consumers
	<b>Ensure juvenile program effectiveness and accountability</b>	Percentage of recidivism for eligible youth under Juvenile Justice supervision
		Percentage of escalations to higher levels of care
	<b>Reduce the number of youth formally adjudicated into juvenile justice system and out-of-home placement</b>	Number youth placed in Juvenile Justice diversion programs
		Length of Stay in CMO Out-of-home care
	<b>Promote education, training and job readiness skills for adjudicated youth</b>	Number of eligible youth under Juvenile Justice supervision that obtain a job or gain work experience
<b>Operational Efficiency</b>	<b>Procure goods and services in a timely and cost-effective manner</b>	Administrative lead time
		Customer satisfaction
		Average PO administrative cost
		Procurement Savings
		Procurement Return on Investment



## CHARTER COUNTY OF WAYNE, MICHIGAN

### Strategic Focus Areas

Focus Area	Objective	Measurement
<b>Operational Efficiency</b>	<b>Be a good business partner to our suppliers</b>	Days elapsed from invoice receipt to payment
	<b>Provide timely assessment and approval of permits</b>	Days elapsed from permit application to approval
	<b>Provide technology systems and services that create a productive, and up-to-date computing environment.</b>	Percentage of core software at planned version per roadmap
		Percentage of PCs that are four years old or less
		Percentage network availability
		Percentage trouble tickets resolved within one business day
		Number of waynecounty.com website outages
<b>Talent</b>	<b>Engage and motivate employees of all levels</b>	Employee engagement score
		Employee engagement survey response rate
		Number voluntary employee turnover excluding retirement
		Number employee grievances





## CHARTER COUNTY OF WAYNE, MICHIGAN

### Strategic Focus Areas

Focus Area	Objective	Measurement
<b>Talent</b>	<b>Create positions that are well defined by requirements, competencies and results aligned to current needs</b>	Number days from vacancy to position filled
		Vacancy rate
		Number of jobs filled with Wayne County government from economic development efforts
		Percentage new hires successfully completing probationary period
		Percentage of positions with position analyses
		Percentage of departmental operational needs assessments complete
	<b>Promote professional growth of employees through training and development</b>	Percentage of talent assessments complete
		Percentage of GAP analyses between needs and talent competency complete
		Training test: average effectiveness rating
		Training survey: average satisfaction rating
<b>Economic Development</b>	<b>Partner with our communities to enhance local economic development efforts</b>	Percentage of community participation in community partnership forums
		Number of leads shared between Wayne County and our communities



## CHARTER COUNTY OF WAYNE, MICHIGAN

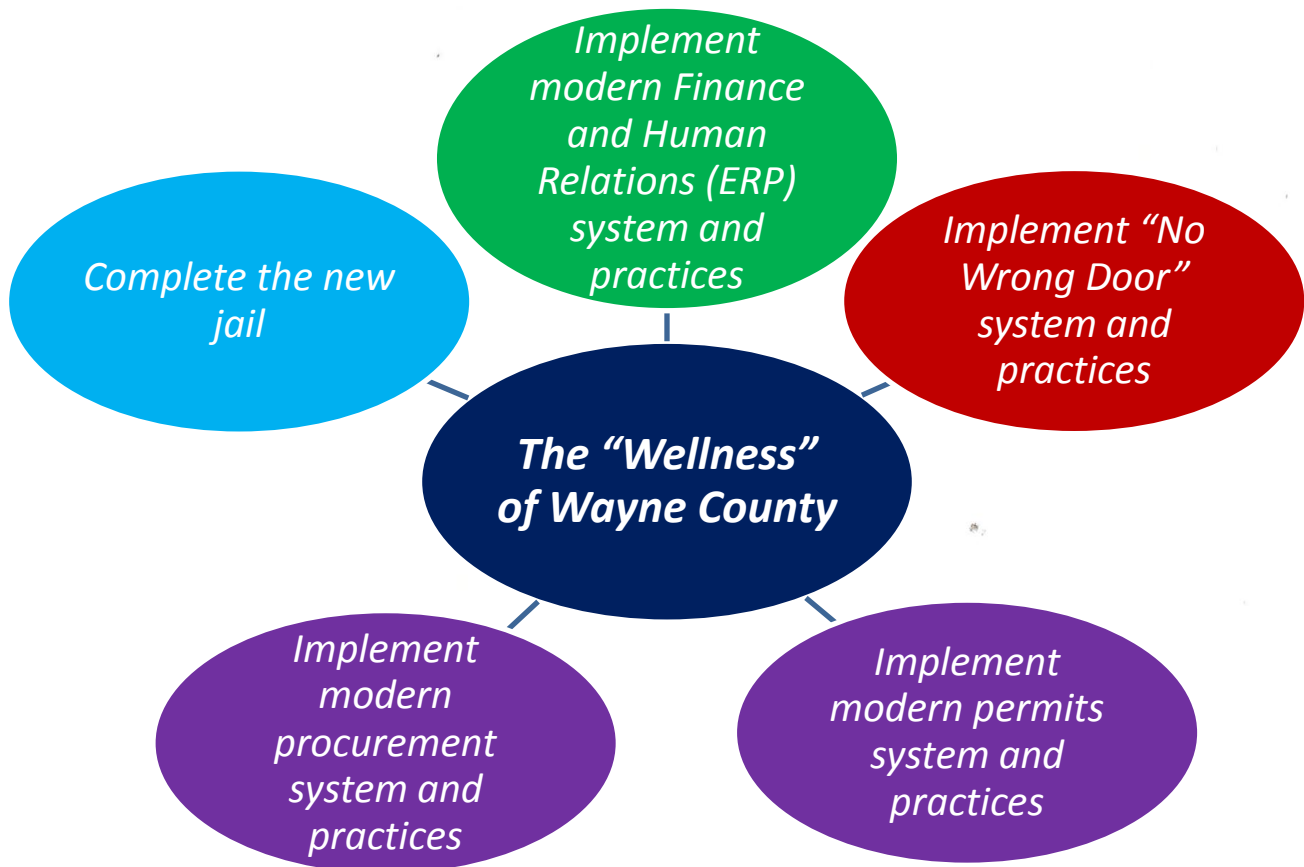
### Strategic Focus Areas

Focus Area	Objective	Measurement
<b>Economic Development</b>	<b>Partner with our communities to enhance local economic development efforts (Continued)</b>	Number of jobs created from community projects
		Number of jobs created with businesses located in Wayne County
		\$ investment created by community projects
		Percentage of grant dollars awarded that were spent
	<b>Retain and spur growth of existing Wayne County businesses</b>	Number of businesses contacted
		Percentage of total procurement that is spent with Wayne County businesses
		Percentage of total contracts awarded that are awarded to Wayne County businesses
		Number of education sessions conducted on how to do business with Wayne County

The administration is developing a long term strategic plan intended to improve the service delivery to the Citizens of Wayne County. The plan is anticipated to take a number of years to fully implement. The County wide Strategic Focus Areas identified above are color coded to map to the Chief Executives' Strategic Priorities on page 1-16 of this document. Departments under the authority of the Chief Executive in turn have identified department level Strategic Focus Areas as well. Performance measurements intended to measure the County's progress in each of these areas are being developed and will be presented in next year's document. The Department level Strategic Focus Areas can be found in the department sections of this document.



## Strategic Priorities - One Time Enabling Initiatives





Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

**WAYNE COUNTY COMMISSION**

Gary Woronchak  
Chairman, 13<sup>th</sup> District

Alisha R. Bell, Vice Chair 7<sup>th</sup> District  
Jewel C. Ware, Vice Chair Pro Tempore 2<sup>nd</sup> District

Timothy P. Killeen  
1<sup>st</sup> District

Terry A. Marecki  
9<sup>th</sup> District

Martha G. Scott  
3<sup>rd</sup> District

Joe Barone  
10<sup>th</sup> District

Ilona Varga  
4<sup>th</sup> District

Al Haidous  
11<sup>th</sup> District

Irma Clark-Coleman  
5<sup>th</sup> District

Glenn S. Anderson  
12<sup>th</sup> District

Burton Leland  
6<sup>th</sup> District

Raymond Basham  
14<sup>th</sup> District

Diane Webb  
8<sup>th</sup> District

Joseph Palamara  
15<sup>th</sup> District

**OTHER WAYNE COUNTY ELECTED OFFICIALS**

**Circuit Court**

Robert J. Colombo, Jr.  
Chief Judge

**Probate Court**

Freddie G. Burton, Jr.  
Chief Judge

Timothy M. Kenny  
Chief Judge Pro Tempore

David Braxton  
Chief Judge Pro Tempore

**County Clerk**  
Cathy M. Garrett

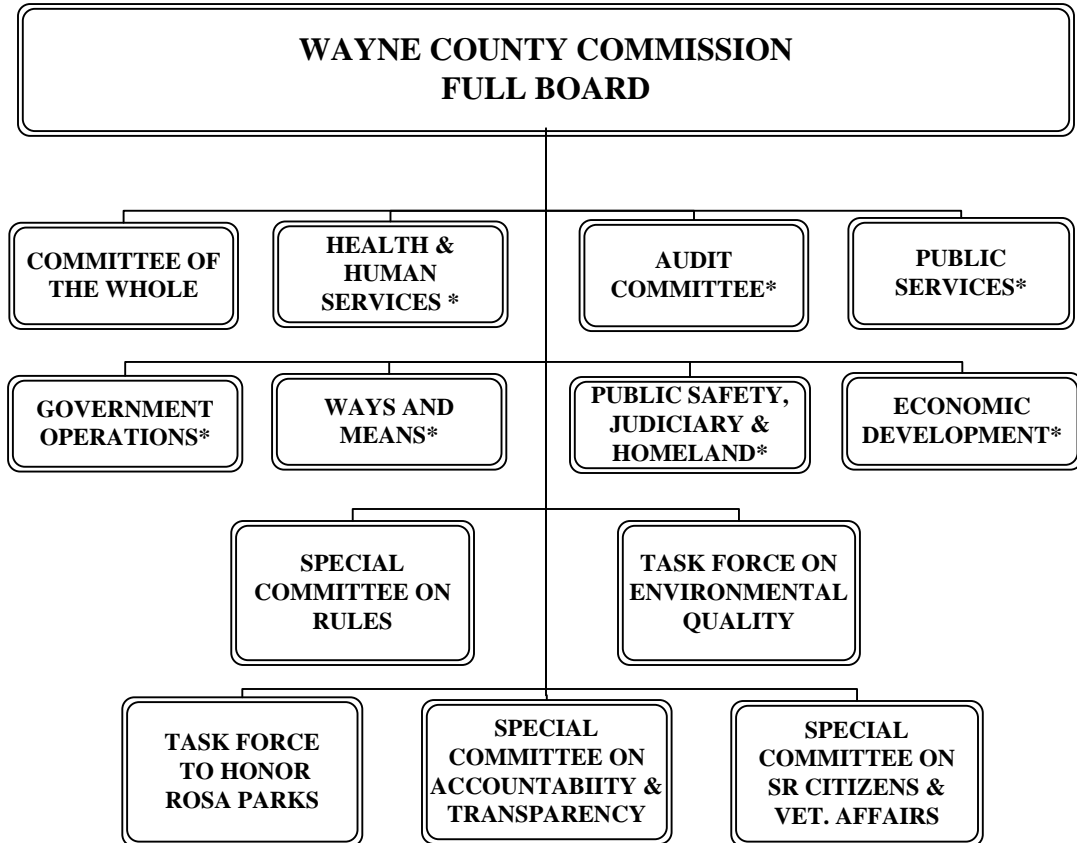
**Register of Deeds**  
Bernard J. Youngblood

**Prosecuting Attorney**  
Kym L. Worthy

**Sheriff**  
Benny N. Napoleon

**Treasurer**  
Eric R. Sabree

**WAYNE COUNTY COMMISSION  
COMMITTEES, TASK FORCES AND ADVISORY BOARDS**



\*Standing Committees serve as an oversight of County Departments as well as deliberate on matters referred by the Chairperson of the Commission or his/her designee.



Wayne County Government  
*Adopted Budget 2016-17 and Projected 2017-18*

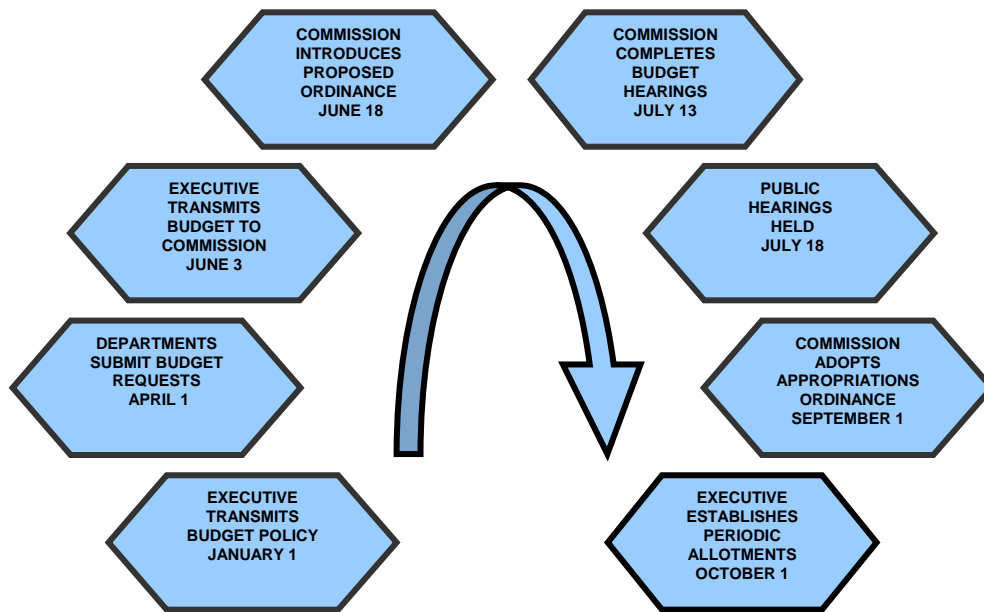
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**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

## CHARTER COUNTY OF WAYNE BUDGET CYCLE



### BUDGET CALENDAR

Article V in the Wayne County Charter establishes dates for budget preparation, transmission, adoption and implementation.

<i>January 1</i>	<i>The County Executive transmits the budget policy statement, including revenue estimates, to all departments and agencies.</i>
<i>April 1</i>	<i>All departments and agencies submit their budget requests and other required information to the County Executive.</i>
<i>June 3</i>	<i>The County Executive transmits the proposed budget to the County Commission.</i>
<i>June 18</i>	<i>The County Commission introduces the proposed Appropriation Ordinance.</i>
<i>July 13</i>	<i>The County Commission completes hearings on the budget.</i>
<i>July 18</i>	<i>The County Commission holds at least two public hearings to receive citizen testimony on the budget.</i>
<i>September 1</i>	<i>The County Commission adopts the appropriations ordinance.</i>
<i>October 1</i>	<i>The County Executive establishes a schedule of periodic allotments for the fiscal year.</i>



## READER'S GUIDE TO WAYNE COUNTY'S BUDGET

The budget document is organized into the following sections: The first pages of the book, before the tabbed sections, provide an introduction to Wayne County Government. It includes a listing of all Elected Officials and Executive Department Heads, a countywide organizational chart and an Executive Branch organization chart. In addition, the County's Mission Statement, the County Executive's Vision, Values, Long Term Strategic Priorities, Long Term Strategic Priorities-Supporting Objectives, Strategic Priorities-One Time Enabling Initiatives, Budget Message and the County Commission's Changes to the County Executive's Recommended Budget for the fiscal year are included.

The tabbed sections of the book begin with Tab 1, a Budget Overview, including this Reader's Guide, format changes to the budget, the budget calendar, the budget process, a summary of the County's major financial policies that impact the development of the Budget, County profile, fund and account descriptions, assumptions used and actions taken in the development of the adopted budget.

Tab 2 is a Budget Summary of all appropriated funds and Position Summary and Tab 3, a Budget Summary of the General Fund. Tabs 2 and 3 include charts and graphs illustrating the adopted budget's funding and personnel.

The next nineteen individual tabs include all of the Elected Officials and Executive Departments representing the Executive, Legislative and Judicial functions of Wayne County government.

At the department level, all departments continue to present the budget in the original format to provide historical information more consistently. The Department sections are arranged in alphabetical order separated by a divider. The back of each divider includes a pie chart depicting the department's major expenditure categories as well as a five-year expenditure trend bar chart. Included behind each department tab is: a summary of the Department's overall operations including the Mission Statement, Budget Summary showing the department's total expenditures, sources of revenues and an Organizational Chart.

New Initiatives and an Impact Statement which explains how this year's budget will effect each department's operations. Following the Department Narrative Section is the Financial Section which includes a three-year fiscal presentation of the budgeted revenues, expenditures and positions. This more detailed presentation is organized by fund and function. Also included in this section is a schedule highlighting and explaining the changes to the Department's budget from the prior year.

With the new Chief Executive Officer and his Administration took office January 1, 2015, the Departmental Goals, Objectives and Performance Measures are being reviewed and revised to reflect the vision of the new CEO. The process to fully incorporate the new administration's vision, mission, values and strategic priorities at the departmental level is currently underway. While this process is not yet complete, included in this document represents the CEO's overall goals, objectives and performance measures and to the extent possible the departmental objectives and performance measures which may not have sufficient data as this Budget would represent the first year of data collection. In addition, the intent is to report via the departmental scorecards which are being used to depict goal and objectives as well as performance measures and results.

As described above the development of the Departmental Goals, Objectives and Performance Measures are in the development stage for the CEO's departments. During the next budget development cycle, this same concept will be offered to the departments of the other elected officials and the Departmental Goals, Objectives and Performance Measures for these departments will be included in future budget presentations.

The final sections of the Budget document contains tabs related to the County's Non-Departmental allocations, Debt Service and Capital and concludes with an Appendix that includes the Adopted Appropriations Ordinance for the fiscal year, detailed financial policies, demographics, glossary and list of acronyms.



SAMPLE OF THE DEPARTMENTAL BUDGET SECTIONS

The Budget Summary is the first page of every department section allowing for a quick view of the overall budget for the current fiscal year as well as two years of budget history. The department's mission statement, positions and organizational charts are also included. All departments are organized in the same format and order. This information has been historically provided in the budget document.

Departments Performance Budget will have additional schedules explaining the department's budget from the performance programmatic view which will be discussed later in this section.

The first page of every department section of the Budget Document will be presented in the format diagramed below. It is meant to provide the reader with a snapshot of the operating budget for the department.

This section displays the Department Mission Statement

This section displays the Department's Revenues, Total Expenditures, Full Time Equivalents (FTE's) and Contact information

This section displays the Departmental Organizational Chart

MAJOR ACTIVITIES AND DESCRIPTIONS

The next section will begin on page two and display the descriptions of Major Activities, Although updated from prior years, the information provided in this section is similar to the information provided in the prior year's budget document.

This section displays the Major Activities of the Department



## MAJOR ACTIVITIES AND DESCRIPTIONS

Wayne County Government  
 Adopted Budget 2016-17 and Projected 2017-18

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS

- Economic Recovery Plan Implementation:
  - Implemented the Health Care changes HR assisted in developing in 2014-15 for active employees that were projected to reduce costs County Wide by approximately \$5 million annually.
  - Implemented the Health Care changes HR assisted last year in developing for retirees:
    - Implemented retire stipend program projected to save almost \$18 million annually.
    - Implemented mirror retire changes projected to save almost \$2 million annually.
- Implemented the proposals HR assisted in developing last year to reduce annual required employer contribution to fund pension liabilities by \$13 million annually.
- Reduced OPEB liability.
- Implemented a FICA replacement program for unclassified temporary-time employees saving approximately \$340,000 annually.
- Developed the Affordable Care Act (ACA) year end 1095 forms for distribution to employees and retirees; developed and submitted IRS annual reporting.
- Implemented recruitment plans for Wayne County Sheriff Office Police Officers and Registered Nurses. Drafted Supervisor Handbook.
- Amended and deployed the 2016 Conflict of Interest (COI) disclosures.
- Successfully negotiated and implemented all economic changes made via collective bargaining for 13 unionized groups; these efforts yielded significant changes in the composition of the Wayne County Retirement System Board of Trustees.
- Researched and recommended an Enterprise Resource Planning (ERP) solution through a county-wide needs assessment and review of market place options.
- Implement the P/HR re-organization.
- Implement a benefits partnership.

NEW INITIATIVES FOR FISCAL YEAR 2016-2017

- Develop metrics to monitor effectiveness and costs savings of the implemented changes for the Economic Recovery Plan initiatives.
- Develop HR metrics to measure effectiveness and efficiency of HR processes.
- Continue to successfully implement active and retiree health care changes.
- Continue to successfully implement pension design modifications.
- Assist in the implementation of changes to the composition of the Wayne County Retirement System Board of Trustees.
- Continue to develop position analysis (PAs).
- Complete a full audit of Health Care Claims.
- Restructure Wayne County Pay Plan.
- Develop an aligned Classification Plan.
- Continue active administration of Interest Based Bargaining with our largest group (AFSCME Council 25).
- Continue developing policies and processes to ensure legal compliance and internal control.
- Develop long term Health and Wellness Plan communications.
- Update Health and Welfare Plan with implemented changes.
- Implement a Talent Management application.
- Procure an ERP solution and contract.
- Develop and implement position budgeting plans into the annual recruitment plan.
- Develop a 2-5 year strategic plan for P/HR.
- Develop and implement WC staff development program.

IMPACT ON OPERATIONS

Advanced technology has not been acquired which creates significant inefficiencies within the current staffing levels.

This section displays the Departments Accomplishments and other Highlights of the previous year

The next sections will explain Prior year Highlights and Accomplishments of the department that occurred during the past fiscal year, New Initiatives and the Impact Statement.

## FINANCIAL REPORT

Following the major activities, accomplishments and highlights is the departments Financial Report. This report displays the detailed revenue and expenditure budget information for the previous two years, the current year and the next years projected budget for the department. This report is organized by fund and function. Also included in this section is the summary of positions which displays the list of positions that were adopted as part of the budget.

This is the Fund Number and Name

Summary of Budgeted Positions follows next on the report

Wayne County Government  
 Adopted Budget 2016-17 and Projected 2017-18

DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

Financial Report

	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Budget	FY 2017-2018 Projected Budget
0001 General Fund				
206 Personnel And Human Resources				
Revenues				
Charges, Fees, and Fines	5,087,841	5,018,085	5,415,224	5,415,224
Total Revenues	\$5,087,841	\$5,018,085	\$5,415,224	\$5,415,224
Expenditures				
Personnel	1,851,478	1,771,783	2,131,387	2,131,387
Fringe Benefits	939,200	876,973	666,973	683,661
Pension	693,763	453,129	513,253	522,752
Materials and Supplies	34,966	33,065	41,065	41,065
Services and Contracted Serv	1,097,939	1,061,046	1,117,008	1,094,608
Travel	12,697	12,697	12,698	12,698
Operating Expenses	583,639	774,947	726,410	726,514
Rentals	238,750	226,780	202,800	202,430
Other Charges	0	400	3,000	1,369
Operating Transfers Out	11,429	11,909	0	0
Total Expenditures	\$5,087,841	\$5,018,085	\$5,415,224	\$5,415,224
TOTAL DEPARTMENTAL REVENUES	\$5,087,841	\$5,018,085	\$5,415,224	\$5,415,224
TOTAL DEPARTMENTAL EXPENDITURES	\$5,087,841	\$5,018,085	\$5,415,224	\$5,415,224

Summary of Positions

	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Budget	FY 2017-2018 Projected Budget
001 GENERAL FUND				
206 HUMAN RESOURCES/PERSONNEL				
ELECTED AND EXECUTIVE	7	7	8	8
SUPERVISORY AND PROFESSIONAL	11	11	12	12
SUPPORT STAFF	10	9	11	14
TOTAL POSITIONS	28	27	31	34
TOTAL DEPARTMENTAL POSITIONS	28	27	31	34



## BUDGET CHANGES AND HIGHLIGHTS

This schedule provides the reader a high level departmental snapshot of changes in the budget from the prior years budget. The schedule shows the net increase or (decrease) from year to year along with a high level explanation of the change by account type, i.e. revenues, personnel, fringe benefits, etc

These columns display the net change amount from the previous fiscal year and a brief explanation

Wayne County Government Adopted Budget 2016-17 and Projected 2017-18		
DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES BUDGET CHANGE AND HIGHLIGHTS FY 2016-2017		
	Increase / (Decrease) from 2015-2016 Adopted Budget	Description of Change
<b>REVENUES</b>		
Charges, Fees, and Fines	397,139	Revenue reallocated from Corp Counsel
<b>TOTAL REVENUES</b>	<b>\$397,139</b>	
<b>EXPENDITURES</b>		
Personnel	379,604	Addition of 4 FTEs
Fringe Benefits	(18,000)	Concession Savings in Health
Pension	81,104	Based on published fringe rates
Materials and Supplies	6,000	Increase in Office Supplies
Services and Contractual Services	56,203	Increase in chargeback's from other County departments
Operating Expenses	(48,537)	Increase in Equipment Maintenance & Repair
Rentals	(17,930)	Decrease of building rental expenses
Other Charges	2,699	Increase in Miscellaneous Operating expenses
Operating Transfers Out	(11,905)	Decrease to debt service related to bonds
<b>TOTAL EXPENDITURES</b>	<b>\$397,139</b>	

## DEPARTMENTS STRATEGIC FOCUS

Following the Budget Changes and Highlights schedule are the Departments Strategic Focus Area which outlines their Goals and Objectives as they align with the County's Long Term Strategic Priorities.

Wayne County Government Adopted Budget 2016-17 and Projected 2017-18		
DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES Department Strategic Focus Areas		
Focus Area	Objective	Measurement
Value	Engage and Motivate employees of all levels	Employee Engagement Score
		Employee Survey Response Rate
		Percent of Voluntary Employee Turnover (Excluding terminations)
		Number of Employee Grievances
	Create Positions that are well defined by requirements, compensation and results aligned to increase needs	Percent of new hires successfully completing the probationary period
		Percent of positions with position descriptions
		Percent of departmental operational needs assessments completed
		Percent of open positions to total budgeted positions (vacancy rate)
	Promote professional growth of employees through training and development	Percent of Talent Assessments complete
		Percent of GAP analyses between needs and talent competency complete
	Training/Testing: average effectiveness rating and average training satisfaction	

[1] The County's Administration is currently developing strategic plans at the department level.

This schedule shows the department's Strategic Focus Area which align with the County's Strategic Priorities





## THE ANNUAL BUDGET PROCESS

### MECHANICS OF THE ANNUAL BUDGET PROCESS

The annual budget serves as the foundation for the County's financial planning and control for the upcoming year. The Appropriations Ordinance adopted by the County Commission represents the legal authorization for county departments to procure goods and services on behalf of the citizens of Wayne County.

Section 5 of the County Charter sets the timeline which must be met during the budget process. The first step is the development and transmittal of the budget policy statement and budget goals to all county departments. All agencies of the County are required to submit requests for appropriation on or before April 1st of each year. These requests are the starting point for developing a proposed budget. The County Executive submits the proposed operating budget to the Commission for review prior to June 3rd as required by the County Charter. After public hearings to obtain taxpayers' comments, the Commission enacts the budget through the passage of the appropriations ordinance which can be found in the appendix of this document. The budget for the General Fund is adopted by function (e.g., general government, public safety, public works, etc). Amendments to aggregate departmental appropriations require approval of the Commission. Certain transfers within same line items that do not affect aggregate departmental appropriations may be made without the Commission's approval.

### BALANCED BUDGET

The County budget, by State and County law, must be balanced. This means that budgeted expenditures can not exceed appropriated revenues, transfers or use of fund balance reserves. In simple terms, the County is obligated to live within its financial means and avoid spending when the resources to pay for these expenditures are not available. The County is subject to the budgetary control requirements of the State of Michigan Public Act 2 of 1968 known as the Uniform Budgeting Act which requires all local units of government in Michigan to adopt balanced budgets, establish responsibilities and define procedures for the preparation, adoption and maintenance of the budget, and require certain information for the budget process. The following statements represent a brief synopsis of the major provisions of this Act. These provisions are reinforced and reiterated in the County's Home Rule Charter, adopted by the Wayne County voters in 1981:

1. Budgets must be adopted for the General Fund, special revenue funds, and debt service funds.
2. The budgets must be balanced – i.e. budgeted expenditures cannot exceed the appropriated revenues. Expenditures may include reservations or

contingencies in addition to expenditures for operating purposes. In certain cases, fund balance reserves and transfers from other funds can be appropriated as part of the budget to supplement revenues.

3. Expenditures cannot be made unless authorized in the budget.
4. The budget must be amended when necessary.
5. Debt cannot be incurred unless permitted by law.
6. Public hearings must be held before budget adoption.

### BUDGET POLICY STATEMENT AND BUDGET GOALS

The County Executive Officer (CEO) has the charter responsibility for preparation and submission of a comprehensive budget for Wayne County. At least nine months before the start of the next fiscal year, the CEO transmits the Budget Policy Statement to all units of County government to be included in the budget. The budget policy statement outlines the CEO's goals, objectives and guidelines for the next fiscal year as well as identifies economic conditions, constraints and assumptions which may impact the budget. The policy statement also includes estimates of revenue anticipated to be available for the next fiscal year. Departmental budget requests are required to comply with assumptions outlined in the CEO's policy statement.

### BUDGET REQUESTS

In February, 2016, for the first time, the County held its first Revenue Conference as required by the Consent Agreement between the State of Michigan and the County. The revenue estimates were agreed to by unanimous vote of the Revenue Conference committee members and became the foundation for building the Fiscal 2016-2017 CEO Recommended Budget. All elected offices and departments were advised through the CEO's policy statement of the revenue estimates established by the Committee. This in turn determined the budgeted expenditure request of the elected offices and departments as expenditures could not be greater than the revenues available. All General Fund General Purpose supported areas were requested to submit budgets that stay within the revenues established by the Committee as well as within the current level of General Fund appropriation as provided in the revised 2015-2016 budget. With the exception of certain costs, each department and elected official was expected to absorb all expenditure increases resulting from inflation or other reasons. All Enterprise and non-general fund supported budget requests were to be balanced. Departments could not exceed their revenue targets unless a new revenue source other than general fund general purpose revenue could be identified. Any revenue which had not been identified and approved at the Revenue Conference



would not be included in the budget unless taken into advisement with the Committee and approved. If departmental revenue decreased, departments were expected to absorb the loss and reduce their expenditure requests.

The budget request package sent to each department head and elected official included budget request detail forms, personnel lists, fringe benefit calculation instructions, departmental narratives, five-year capital improvement spreadsheets, and various other forms to be used to detail background information which would provide justification for budget requests. Ideas for new revenue sources were encouraged. The Charter required due date for submission of budget requests is on or before April 1.

#### **BUDGET DOCUMENT AND TRANSMITTAL**

On or before June 3rd or at least 120 days before the new fiscal year begins, the CEO is required to transmit the proposed comprehensive budget to the Commission. This budget contains the budget message, budget document, the proposed Appropriations Ordinance, as well as other information required by County Charter, law or ordinance.

#### **COUNTY COMMISSION REVIEW AND ADOPTION**

By Charter, at least 105 days before the next fiscal year (June 18), the Commission is required to introduce the proposed Appropriations Ordinance. Hearings on the budget are to be completed 80 days prior to the next fiscal year (July 13), which affords an opportunity for persons authorized by law to testify. During this period the Commission may request the CEO to submit additional information concerning the comprehensive budget. Two public hearings must be held at least 75 days prior to the start of the next fiscal year (July 18) to receive citizen testimony on the budget. Notice of these hearings must be published as required by law.

The Commission is required by Charter to adopt the Appropriations Ordinance 30 days before the next fiscal year (September 1). The total appropriations cannot exceed revenue estimates certified by the CEO plus any increase in revenue raising authority adopted. Any proposed amendments that would increase appropriations on final adoption of the budget must also include a balancing increase in revenue raising authority or a reduction in other proposed expenditures.

The Appropriations Ordinance contains funding for debt service, pensions and the other mandatory expenditures certified by the CEO. It contains budget execution instructions and establishes the transfer and impoundment authority of the CEO. More importantly, it constitutes a determination by the Commission that the appropriations to each department, agency and elected official are a serviceable level of funding.

#### **LINE ITEM BUDGET**

As a result of a Charter amendment passed by vote of the citizens in November, 2012, the authority determining the format of the Appropriation Ordinance was transferred from the CEO to the County Commission. The County Commission has determined that for FY 2016-17, the County Budget Appropriation Ordinance will be presented and adopted in line item format. All revenues and expense are delineated at the account level as defined in the County's chart of accounts for each fund, department and elected official. Each salary, fringe benefit, supply account etc. is specifically appropriated. This affords more transparency in budgeting, as well as more control and oversight by the Commission as changes to the appropriation such as moving funding from one account to another, now requires Commission review and approval.

The Appropriation Ordinance in its entirety is in the appendix of this document.

#### **BUDGET AMENDMENT PROCESS**

Budget amendments that change the Appropriations Ordinance require Commission approval. It should be noted that general ledger detail accounts below the level at which the Commission adopts the budget may be revised without Commission action, as long as that revision does not change the appropriations set forth in the Enrolled Appropriations Ordinance. The Enrolled Appropriations Ordinance can be found in the Appendix of this document. An increase in appropriations may be made only if sufficient non-appropriated revenue is available. In the event that the CEO submits a proposed appropriation reduction based on a certified reduction in estimated revenue, the Commission must reduce appropriations, to avoid a deficit, within 30 days after the certification of the reduced revenue or the requested appropriation reduction submitted by the CEO takes effect.

#### **BUDGET AMENDMENT PROCEDURE**

It is the responsibility of County Departments and Elected Offices to monitor their budgets and advise the Chief Financial Officer (CFO) of any necessary budgetary changes between accounts contained in their budgets. This is accomplished with the submission of a budget adjustment form to the Department of Management and Budget, Budgeting and Planning Division, which reviews and approves all budget adjustments for the CFO. This process includes reviewing the appropriateness of the budget adjustment, sufficiency of funds in transfers between accounts and a programmatic assessment of appropriateness.

If it is determined that a budget adjustment will require an amendment to the Enrolled Appropriations Ordinance, Commission approval is required. A proposed



amendment to the Enrolled Appropriations Ordinance is prepared by Management and Budget and transmitted to the County Commission under the signature of the CEO. A letter describing the requested change to the budget is attached to the proposed amendment. The request is referred to the Commission's Standing Committee on Ways and Means which is responsible for review and oversight of financial issues that relate to allocation of resources, which include the budget, compensation, bond issues, retirement, tax matters, and the assessment and equalization of property. The Committee reviews the budget adjustment in a public meeting and makes a recommendation of approval or denial to the full Board of Commissioners. The proposed amendment must be approved by a majority vote before it takes effect; otherwise it is denied or referred back to the Standing Committee for further review.

#### **DEVELOPMENT OF THE BI-ANNUAL BUDGET**

In April, 2011, the Wayne County Commission approved ordinance 2011-136 which gives the authority and flexibility to the County Executive of submitting a multiyear budget to the Commission for approval. Previously, the Wayne County Charter only allowed the submission of the budget for the upcoming year. Fiscal 2016-2017 marks the sixth consecutive year that a multi-year budget approach is being presented in the following pages. This two year budget format is also a requirement of the Consent Agreement between the County and the State of Michigan. This budget will encompass not only the budget for the upcoming budget year, FY 2016-17

but also present a projected budget for the second year, FY 2017-18. The upcoming year's budget is called the Adopted Budget throughout this document and funds are legally appropriated though the budget appropriation ordinance by the Commission to fund operations of the County in the upcoming year. The second year budget is called the Projected Budget and will be used for planning purposes for the basis for the 2018 budget cycle in the following year. As the County Charter requires the County Commission to appropriate funds for the operations of the County on an annual basis, the 2017-18 Projected Budget does not bind the County or have any legal effect on the appropriation ordinance for FY 2016-17. Combined, the multiyear budgets will improve long term and strategic planning because it extends the view for planning and allocating resources over a longer horizon. The two year budget allows departments and elected officials to recognize and plan for the future impact and consequences of decisions made today. That said, please note that the narrative and analysis on the following pages of this document continue to primarily focus the discussion on the FY 2016-17 Adopted Budget that was legally appropriated by the Wayne County Commission.

### **SUMMARY OF FINANCIAL POLICIES**

Wayne County financial policies set the foundation for making financial decisions that ensure long-term strategic priorities are met; core work value are maintained; and the vision of the County's Executive Officer for the community is achieved. Financial policies also provide constituents surety that tax dollars are being spent efficiently, effectively, and legally.

Wayne County is one of the few Charter Counties in the State of Michigan. A charter or municipal corporation is the legal term for a local governing body, including (but not necessarily limited to) cities, counties, towns, townships, charter townships, villages, and boroughs. Municipal incorporation occurs when such municipalities become self-governing entities under the laws of the state or province in which they are located. Often, this event is marked by the award or declaration of a municipal charter. As such, financial policies and procedures related to the development and adoption of the annual budget were included in the Charter adopted by the citizens of Wayne County in 1981 and amended as recently as November, 2012. The financial policies included in the charter were established to define the process of appropriating and managing the financial

resources of the County. Article V – Finance addresses the responsibilities and outlines specific mandatory requirements of the annual operating budget for the County. Article V of the Charter dictates specific information to be provided and establishes date milestones which must be adhered to by the Chief Executive Officer (CEO), Chief Financial Officer (CFO) as well as the legislative branch, the County Commission. Article V of the County Charter is included in the Appendix of this document. The entire Wayne County Charter can be viewed online in the Wayne County Code of Ordinances, Part I in Municode Library at [www.municode.com](http://www.municode.com). The Code of Ordinances includes not only the County Charter but a vast number of policies and ordinances of Wayne County government and should be considered a valuable tool to anyone interested in researching the County's ordinances.

The County also requires consistent adherence to the same policies and guidelines used in developing its annual budget when preparing interim internal reports and the Comprehensive Annual Financial Report (CAFR). This ensures that the presentation of the budget





and actual results will provide a comparison and ensures that as a planning tool, the budget provides a meaningful roadmap to follow for the ensuing year. Below is a description of financial policies and guidelines used in developing the budget.

#### **Basis of Presentation, Accounting and Budgeting:**

**Basis of Presentation:** The accounting transactions for the County are recorded and reported in accordance with generally accepted accounting principles as set forth by the Governmental Accounting Standards Board. The County's accounts are organized on the basis of "funds" and "accounts". Each fund is a separate accounting entity with a self-balancing set of accounts. The County's resources are allocated to and accounted for in individual funds according to the purpose for which they are spent and how they are controlled.

There are three categories of funds: 1) governmental, 2) proprietary and 3) fiduciary. The purpose and description of each fund is provided on the fund pages in the Budget by Fund section of this budget document. A description of the three fund categories is provided below.

**1) Governmental Funds:** Governmental funds are used to account for activities typically associated with local government operations. All governmental fund types are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e. revenues and other financing sources) and uses (i.e. expenditures and other financial uses) of current financial resources.

This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared for the County's Comprehensive Financial Report (CAFR). Governmental fund financial statements therefore include reconciliation with brief explanations to better identify the relationship between the government-wide statements and statements for governmental funds. Government-wide financial statements are not presented in this document.

The four generic fund types in this category are described in the following paragraphs:

**The General Fund** is the general operating fund of the County and accounts for all activities not required to be accounted for in some other fund.

**Special Revenue Funds** account for the proceeds of specific revenue sources - other than expendable trusts or revenues designated for major capital projects - that are legally restricted to expenditures for specific purposes.

**Debt Service Funds** account for the accumulation of resources for and the payment of general long-term debt, principal, interest, and related costs.

**Capital Projects Funds** account for the acquisition or construction of major capital facilities except those financed by proprietary funds and trust funds.

**Discrete Component Units** account for entities that are legally separate from the County but for which the County is financially accountable or their relationship with the County are such that exclusion would cause the County's financial statements to be misleading or incomplete.

**2) Proprietary Funds:** Proprietary Funds are used to account for activities similar to those found in the private sector where the intent of the governing body is to finance the full cost of providing services, including depreciation, primarily through user charges. All proprietary fund types are accounted for on a flow of economic resources measurement focus. All assets and all liabilities associated with the operation of these funds are included on the statement of net assets. The statement of changes in fund net assets presents increases (i.e., revenues) and decreases (i.e., expenses) in net total assets. The statement of cash flows provides information about how the County finances and meets the cash flow needs of its proprietary activities. As described below, there are two generic fund types in this category.

**Enterprise Funds** account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the County is to finance or recover, primarily through user charges, the costs of providing goods or services to the general public on a continuing basis.

**Internal Services Funds** account for business-like activities where related goods or services are primarily provided to other departments or funds of the County on a cost-reimbursed basis.

**3) Fiduciary Funds:** Fiduciary funds are used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governments, or other funds. These funds share characteristics with both the governmental and proprietary funds and use the measurements focus and basis of accounting most appropriate to their specific operations. This fund category includes expendable trust, nonexpendable trust, pension trust, and agency funds. The County has a number of fiduciary funds but due to their custodial nature, only the Retirement System-Employees and the Equipment Financing fund are included in the County Budget Appropriation.



**Basis of Accounting and Reporting:** Basis of accounting refers to the timing of recognition of revenues and expenditures or expenses, i.e. when transactions are recorded and reported in the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Proprietary and fiduciary funds also use the accrual basis of accounting.

The accrual basis of accounting recognizes revenues when they are earned and expenses are recorded when incurred. All assets and liabilities are recorded in the fund. The County, employing Generally Accepted Accounting Principles (GAAP), uses the flow of current financial resources measurement focus and the modified accrual basis of accounting for all governmental funds. Under this method, revenues are recorded when susceptible to accrual (i.e., when they are “measurable and available”). “Measurable” means the amount of the transaction can be determined and “available” means collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the County considers property tax revenues to be available if collection occurs within sixty (60) days of fiscal year-end, which is September 30. For other revenue, the timeframe is extended to ninety (90) days. Expenditures are recognized as payable on the modified accrual basis when the liability is incurred, except for principal and interest on general long-term obligations, compensated absences, and claims, litigation and assessments, which are recognized when due. Proprietary funds, fiduciary funds and all discretely presented component units utilize the full accrual basis of accounting, whereby revenues are recorded when earned and expenses are recorded as incurred.

The County’s Comprehensive Annual Financial Report (CAFR) includes financial statements and government-wide financial statements. The government-wide financial statements display information about the County as a whole, excluding fiduciary funds and component units that are fiduciary in nature. The government-wide financial statements are reported using the accrual basis of accounting. The fund financial statements are reported on the accounting basis described above.

**Basis of Budgeting and Budgetary Controls:** The basis of budgeting is identical to the basis of accounting for the recognition of costs and revenue in the budget development; also for establishing and reporting appropriations which are the legal authority to spend and collect revenues. The basis of budgeting is the same used in the audited financial statements except for discretely presented component units and the government-wide statements. Certain component units that are required to be included in the CAFR are not included in

the Adopted budget as they are governed by separate governing authorities and do not fall under the authority of the County Commission for appropriation purposes. Those discretely presented component units that are included in the Adopted budget are budgeted using the modified accrual basis of accounting and reported in the CAFR using the full accrual basis of accounting. In addition, the government-wide statements are not included in the budget. Certain funds, namely the Circuit Court funds, the Probate Court fund and Budget Stabilization funds are presented as separate stand alone fund for budgeting control purposes. These funds are consolidated with the General Fund for financial reporting purposes in the CAFR.

The General Fund, all special revenue funds, debt service funds and certain other governmental funds are under formal budgetary control as required by the Wayne County Charter and the State of Michigan Uniform Budgeting and Accounting Act (P.A. 2 of 1968). The purpose of these budgetary controls is to ensure compliance with the legal provisions embodied in the annual appropriated budget ordinance approved by the County Commission. A schedule of periodic allotments is established for the fiscal year. The allotments are binding on departments and shall not be exceeded. Supplemental appropriations to the County’s expenditure budget require the approval of a budget adjustment by the County Commission. Certain transfers within line items that do not affect the department’s aggregate appropriations may be made without Commission approval. Expenditures are required to remain within appropriated amounts. All appropriations lapse at the end of the fiscal year.

**Auditing and Financial Reporting:** An independent audit is performed annually by Certified Public Accountants. The County produces the CAFR in conformity with GAAP. The auditing firm used by the County is The Rehmann Group LLC.

**Cash Management and Investments:** Cash resources of the individual funds, except as specifically stated by ordinance, are pooled and invested. Funds are allowed to borrow from the pooled cash on a short term basis due to timing of collections, and are charged interest on the funds borrowed. Interest on pooled investments is allocated among the respective funds based on average investment balances and are included as part of the department’s revenues or expenditures.

Investments are made in conformity with the Wayne County Comprehensive Investment Policy. Investment maturities for operating funds are scheduled to coincide with projected cash flow needs. Gains or losses on investments sold or exchanged are recognized when the transactions are completed or on settlement dates. The County Treasurer is responsible for maintenance and



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enforcement of the investment policies of the County.

**Revenues:** The County's primary sources of revenue include property tax collections, state revenue sharing, airport parking taxes, investment earnings, charges for services, operating grants and contributions, capital grants and contributions, and various charges, fees, and fines. A detailed discussion of revenues follows in the All Funds and General Fund sections of this document.

While the County maintains a user fee schedule and policy, each department is responsible for incorporating fees and the associated services into their respective budgets. Fees and other charges not governed by law are required to be approved by the County Commission. services provided.

As provided in Wayne County's policy number 10013, certain non-recurring revenues that are not predictable may be included in the budget to the extent that these revenues can be verified as a viable revenue source and the revenue continues to be available. Once the revenue is terminated, the associated expenditure appropriation must be eliminated. Additionally, all departments have been encouraged to identify alternative revenues, such as user fees and new grants with no general fund match.

**Expenditures:** The Appropriations Ordinance passed by the County Commission outlines the available funding for each department and fund. County departments and elected offices are required by Charter to adhere to appropriated budgets. In FY 2012-13, the format of the budget was revised and expanded. Previously, the appropriation for expenditures was a single amount or lump sum. For FY 2016-17, the appropriation was approved by detail account line item. This change increased the span of control for the County Commission as many budgetary changes between line items that previously only required Management and Budget's authorization will require these changes to go through the commission approval process.

The Charter also states that on a quarterly basis, departments are required to project anticipated revenues and expenditures for the remainder of the fiscal year. Departments projected to end the year in deficit are required to submit a deficit elimination plan and take immediate action to curtail spending in order to avoid ending the fiscal year in deficit. Purchases are reviewed by the Purchasing and the Budgeting and Planning Divisions of Management and Budget to ensure that expenditures comply with the County procurement ordinance and that sufficient funding is available. Additionally, capital equipment and other capital asset expenditures are subject to the capital assets policy which addresses the acquisition, use, reporting and disposal of County owned assets. This policy can be found in the policy section of the Appendix. The CFO

is charged with ensuring that departments comply with spending levels outlined by the Appropriations Ordinance.

**Centralized Service Cost Allocation (Chargebacks):** A chargeback is a financial transaction to allocate costs for an internally provided good or service; in other words, when one Wayne County unit provides a good or service to another Wayne County unit and seeks to recover the cost of the good or service. Also, the costs of providing insurance for County employees, such as health care and long-term disability, are accumulated centrally. The cost of these services and insurance directly and/or indirectly benefit each department and/or the employees of each department within the County.

**Debt:** Cash balances are maintained at a sufficient level for general operations, which are defined as items normally funded in the County's annual operating budget and having a useful life of less than one year. The County may issue, upon appropriate approval, long-term debt, which may include, but is not limited to, general obligation bonds and revenue bonds.

The County may, with appropriate approval, also enter into capital leases for public facilities, property, and equipment; provided, however, that such long-term leases may or may not be characterized as "debt", depending on whether the leases are "true" leases or financing capital leases.

The debt service statement of the County's annual budget document includes certification by the CEO of the level of appropriations required to meet all debt service requirements of the County for the next fiscal year. The level of appropriations shall be approved by the County Commission at least thirty days before the next fiscal year, as part of their adoption of an appropriations ordinance. Further discussion of the Debt Policy, the legal debt capacity, debt service and current outstanding debt can be found in the Debt Service section of this document. The Debt Policy and related reporting and disclosure policies are summarized below.

**GASB Statements effecting the Budget presentation:**

**GASB 54:** In 2009, the Government Accounting Standards Board issued GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, (GASB 54) in order to help citizens and decision-makers better understand the constraints placed on fund balances. The statement is intended to improve the usefulness of the amounts reported in fund balance by providing more structured classification. The statement also clarifies the existing definitions of the general fund, special revenue funds, debt service funds and capital project funds but does not affect proprietary and fiduciary fund types.





**GASB 61:** In 2012, the Government Accounting Standards Board issued GASB Statement No. 61, *The Financial Reporting Entity*, (GASB 61) was issued as an amendment to earlier pronouncements to provide guidance by more clearly define primary government, component units and equity interest transactions in order to make financial statements more relevant and improving focus of the financial reporting entity on the primary government entity.

After an extensive analysis of the operations of certain functions, a number of county operations previously classified as special revenue funds were transferred to the General Fund and as a result, the beginning fund balances of the funds affected were restated in County's CAFR .

It should be noted that in order to conform to GASB 54 and GASB 61, which clearly defines the financial reporting entity, for financial reporting purposes in the CAFR, the operations of the Probate Court, Third Circuit Court including the Friend of the Court, and budget Stabilization funds are consolidated and are reported as part of the General Fund. Operationally and for budgeting purposes, these operations continue to be budgeted and appropriated as separate funds.

#### **Summary of Legislation, and Financial Policies impacting the Budget Process**

Below is a comprehensive summary of legislation and financial policies which provide the backbone in guiding the County's long-range fiscal planning and the development of its adopted budget.

#### **The State of Michigan Uniform Budgeting and Accounting Act (P.A. 2 of 1968).**

The Uniform Budgeting and Accounting Act (the Act) was enacted by the State of Michigan to provide for the formulation and establishment of uniform charts of accounts and reports in local units of government, as well as for annual financial reports from local units of government and a uniform budgeting system required to be followed by local units of government in the state of Michigan as it pertains to the preparation of an annual budget and the creation of appropriations. Below represent excerpts from the Act as it pertains to the Budget Process.

#### **141.434 Budget; preparation, presentation, and control of expenditures; information; transmitting recommended budget to legislative body; suggested general appropriations act; consideration of recommended budget; furnishing information to legislative body; public hearing.**

Sec. 14. Unless otherwise provided by law, charter, resolution, or ordinance, the chief administrative officer shall have final responsibility for budget preparation,

presentation of the budget to the legislative body, and the control of expenditures under the budget and the general appropriations act. The budgetary centers of the local unit shall provide to the chief administrative officer information which the chief administrative officer considers necessary and essential to the preparation of a budget for the ensuing fiscal period for presentation to the local unit's legislative body. The chief administrative officer shall transmit the recommended budget to the legislative body according to an appropriate time schedule developed by the local unit. The schedule shall allow adequate time for review and adoption by the legislative body before commencement of the budget year. The recommended budget, when transmitted by the chief administrative officer, shall be accompanied by a suggested general appropriations act to implement the budget.

#### **141.435 Recommended budget; contents; limitation on total estimated expenditures.**

Sec. 15. The recommended budget shall include at least the following:

- (a) Expenditure data for the most recently completed fiscal year and estimated expenditures for the current fiscal year.
- (b) An estimate of the expenditure amounts required to conduct, in the ensuing fiscal year, the government of the local unit, including its budgetary centers.
- (c) Revenue data for the most recently completed fiscal year and estimated revenues for the current fiscal year.
- (d) An estimate of the revenues, by source of revenue, to be raised or received by the local unit in the ensuing fiscal year.
- (d) The amount of surplus or deficit that has accumulated from prior fiscal years, together with an estimate of the amount of surplus or deficit expected in the current fiscal year.
- (e) An estimate of the amounts needed for deficiency, contingent, or emergency purposes.
- (g) Other data relating to fiscal conditions that the chief administrative officer considers to be useful in considering the financial needs of the local unit.

#### **141.436 (as amended November, 2013. Sections in below represent changes to the Act.) General appropriations act; requirements; line items not mandated; taxation; limitation on estimated total expenditure; presumption; suit against county legislative body; standing; mediation; severability.**

Sec. 16. Unless another method for adopting a budget is provided by a charter provision in effect on April 1, 1980, the legislative body of each local unit shall pass a general appropriations act for all funds except trust or agency, internal service, enterprise, debt service or capital project funds for which the legislative body may pass a special appropriation act. The general appropriations act shall set forth the total number of mills



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of ad valorem property taxes to be levied and the purposes for which that millage is to be levied. The amendatory act that added this subsection shall be known and may be cited as "the truth in budgeting act". The general appropriations act shall set forth the amounts appropriated by the legislative body to defray the expenditures and meet the liabilities of the local unit for the ensuing fiscal year, and shall set forth a statement of estimated revenues, by source, in each fund for the ensuing fiscal year. The general appropriations act shall be consistent with uniform charts of accounts prescribed by the state treasurer or, for local school districts and intermediate school districts, by the state board of education. This act shall not be interpreted to mandate the development or adoption by a local unit of a line-item budget or line-item general appropriations act. The legislative body shall determine the amount of money to be raised by taxation necessary to defray the expenditures and meet the liabilities of the local unit for the ensuing fiscal year, shall order that money to be raised by taxation, within statutory and charter limitations, and shall cause the money raised by taxation to be paid into the funds of the local unit. Except as otherwise permitted by section 102 of the state school aid act of 1979, 1979 PA 94, MCL 388.1702, or by other law, the legislative body shall not adopt a general appropriations act or an amendment to that act which causes estimated total expenditures, including an accrued deficit, to exceed total estimated revenues, including an available surplus and the proceeds from bonds or other obligations issued under the fiscal stabilization act, 1981 PA 80, MCL 141.1001 to 141.1011, or the balance of the principal of these bonds or other obligations. A general appropriations act, including any amendment to that general appropriations act, is presumed to fund those activities of a county mandated by law at a serviceable level. An elected official who heads a branch of county government or the chief judge of a court funded by a county has standing to bring a suit against the legislative body of that county concerning a general appropriations act, including any challenge as to serviceable levels of funding for that branch of county government or that court. If a court and the legislative body of a county are involved in mediation, before the chief judge of that court brings a suit on the court's own behalf against the legislative body of the county under this subsection, a mediator shall certify in writing that the parties are unable to resolve the issues by mediation. The court hearing a suit shall consider the financial ability of the county to pay when considering any challenge as to serviceable levels of funding.

**141.437 General appropriations act; amendment; reports; recommendations.**

Sec. 17. (1) Except as otherwise provided in section 19, a deviation from the original general appropriations act shall not be made without amending the general appropriations act. If, during a fiscal year, it appears to the chief administrative officer or to the legislative body

that the actual and probable revenues from taxes and other sources in a fund are less than the estimated revenues, including an available surplus upon which appropriations from the fund were based and the proceeds from bonds or other obligations issued under the fiscal stabilization act, 1981 PA 80, MCL 141.1001 to 141.1011, or the balance of the principal of these bonds or other obligations, the chief administrative officer or fiscal officer shall present to the legislative body recommendations which, if adopted, would prevent expenditures from exceeding available revenues for that current fiscal year. The recommendations shall include proposals for reducing appropriations from the fund for budgetary centers in a manner that would cause the total of appropriations to not be greater than the total of revised estimated revenues of the fund, or proposals for measures necessary to provide revenues sufficient to meet expenditures of the fund, or both. The recommendations shall recognize the requirements of state law and the provisions of collective bargaining agreements.

**141.438 (as amended November, 2013 below represent changes to the Act.)**

Incurring debts or obligations; dividing appropriations into allotments; expenditures; application or diversion of money; restrictions on delegation of duties; enforcement power; suit against chief administrative officer of county; standing; mediation; 60-day period to bring suit in Michigan court of appeals; court jurisdiction; limitation; certain actions barred; expenditure of funds; severability.

Sec. 18. A member of the legislative body, chief administrative officer, administrative officer, or employee of the local unit shall not create a debt or incur a financial obligation on behalf of the local unit unless the debt or obligation is permitted by law. The chief administrative officer may cause the appropriations made by the legislative body for the local unit and its budgetary centers to be divided into allotments if the allotments are based upon the periodic requirements of the local unit and its budgetary centers. Except as otherwise provided in section 19, an administrative officer of the local unit shall not incur expenditures against an appropriation account in excess of the amount appropriated by the legislative body. The chief administrative officer, an administrative officer, or an employee of the local unit shall not apply or divert money of the local unit for purposes inconsistent with those specified in the appropriations of the legislative body. No duties shall be delegated to the chief administrative officer that diminish any charter or statutory responsibilities of an elected or appointed official, including, but not limited to, the charter responsibility of a legislative body to approve the making of contracts by the local unit. The enforcement of a general appropriations act approved by the legislative body of a county is a power vested in the chief administrative officer of that county. An elected official



who heads a branch of county government or the chief judge of a court funded by a county has standing to bring suit against the chief administrative officer of that county concerning an action relating to the enforcement of a general appropriations act for that branch of county government or that court. If a court and the chief administrative officer of a county are involved in mediation, before the chief judge of that court brings a suit on the court's own behalf against the chief administrative officer of the county under this subsection, a mediator shall certify in writing that the parties are unable to resolve the issues by mediation. Except as otherwise provided and notwithstanding any provision of law to the contrary, any suit brought shall only be brought in the Michigan court of appeals within 60 days after one of the following:

- a) The adoption of a general appropriations act.
- b) An amendment to a general appropriations act or an action relating to the enforcement of that general appropriations act, if the amendment or action constitutes a basis for the suit.

If a court is involved in mediation during the 60-day period to bring a suit in the Michigan court of appeals, any suit brought on the court's behalf shall only be brought in the Michigan court of appeals **within 90 days** after one of the following:

- a) The adoption of a general appropriations act.
- b) An amendment to a general appropriations act or an action relating to the enforcement of that general appropriations act, if the amendment or action constitutes a basis for the suit.

The court's jurisdiction over and review of the issues raised in a suit brought is limited to that portion of the general appropriations act that is directly affected by the amendment or action. The jurisdiction of the court of appeals over a suit brought is exclusive and that jurisdiction or any judicial duties inherent in that jurisdiction shall not be transferred to any other court. However, the court of appeals may request the supreme court to assign a retired judge under section 226 of the revised judicature act of 1961, 1961 PA 236, MCL 600.226, to assist the court of appeals by resolving discovery issues, reviewing the evidence, making proposed findings of fact and conclusions of law, and performing any other necessary related judicial duties. Unless an action brought is timely preserved for review by the Michigan court of appeals, litigation of any issue as to a general appropriations act or any amendment to that general appropriations act, or an action relating to the enforcement of that general appropriations act, is barred. The pendency of a claim in a suit under this section shall not constitute a basis for expenditure of funds by any department or branch of, or court funded by, the county in excess of that authorized by a general appropriations act, including an amendment to that general appropriations act.

**141.439 Expenditure of funds; transfers within appropriations.**

Sec. 19. A member of the legislative body, the chief administrative officer, an administrative officer, or an employee of a local unit shall not authorize or participate in the expenditure of funds except as authorized by a general appropriations act. An expenditure shall not be incurred except in pursuance of the authority and appropriations of the legislative body of the local unit. The legislative body in a general appropriations act may permit the chief administrative officer to execute transfers within limits stated in the act between appropriations without the prior approval of the legislative body.

**141.440 Violation; filing; report; review and action by attorney general; civil action for recovery of funds and public property.**

Sec. 20. A violation of sections 17 to 19 by the chief administrative officer, an administrative officer, employee, or member of the legislative body of the local unit disclosed in an audit of the financial records and accounts of the local unit in the absence of reasonable procedures in use by the local unit to detect such violations shall be filed with the state treasurer and reported by the state treasurer to the attorney general. For local and intermediate school districts, the report of a violation shall be filed with the state superintendent of public instruction instead of the state treasurer. The attorney general shall review the report and initiate appropriate action against the chief administrative officer, fiscal officer, administrative officer, employee, or member of the legislative body. For the use and benefit of the local unit, the attorney general or prosecuting attorney may institute a civil action in a court of competent jurisdiction for the recovery of funds of a local unit, disclosed by an examination to have been illegally expended or collected as a result of malfeasance and not accounted for as provided in sections 17 to 19, and for the recovery of public property disclosed to have been converted or misappropriated.

**POLICY NO. 10001 - Debt Management**

The purpose of this policy is to provide a functional tool for debt management and capital planning. In following this policy, the County shall pursue the following goals:

- Attain the highest possible credit rating for each debt issue;
- Improve the reception for County debt obligations by the national credit markets in order to reduce the County's relative transaction costs and interest expense for its borrowings;
- Avoid any financial decision that will negatively impact credit ratings on existing or future debt issues or which could adversely affect the rights of holders of outstanding County debt;
- Consider all possible financial alternatives to issuing





debt to take full advantage of innovative, new, and appropriate financial approaches;

- Avoid any action which would adversely affect the status of any tax-exempt debt; and
- Enhance the financial capability of the County to facilitate improvement of the overall well-being of the citizens, and to maintain or improve essential County services.

#### **POLICY NO. - 10008 Fund Balance**

Fund2 balance is an important measure that represents the difference between a fund's assets and liabilities. The purpose of fund balance reporting is to determine and isolate that portion of fund balance that is available to support future year's budgets. Many governments are experiencing revenue shortfalls and are facing difficult decisions in balancing their budgets. One option some governments previously had was to use a portion of fund balance to offset a decline in revenue or an increase in expenditures. However, not all amounts reported as part of fund balance are available for use. The purpose of this policy is to establish fund balance objectives for the treatment and reporting of fund balance as set forth in Governmental Accounting Standards Board (GASB) Statement Number 54, Fund Balance Reporting and Governmental Fund Type Definitions. The Standard was written to enhance the usefulness of fund balance information by providing clearer definitions in an attempt for users to more consistently apply fund balance classifications. This GASB Statement became effective for fiscal year 2010-11 and thereafter for the County.

To improve the reporting of fund balance, a hierarchy of fund balance classification has been created based primarily on the extent to which a government is bound by constraints on resources reported on the funds. The five possible components are the following:

- Nonspendable Fund Balance
- Restricted Fund Balance
- Committed Fund Balance
- Assigned Fund Balance
- Unassigned Fund Balance

By reporting particular amounts that are not restricted or committed in a special revenue, capital projects, debt service, or permanent fund, the County has assigned those amounts to the purposes of the respective funds.

An assignment within the general fund conveys that the intended use of those amounts is for a specific purpose that is narrower than the general purposes of the County itself. However, it is not allowable to report an assignment for an amount that would result in a negative unassigned fund balance. Unassigned Fund Balance is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and has not been restricted, committed, or assigned to specific purposes within the

general fund. The general fund should be the only fund that reports a positive unassigned fund balance amount.

This policy is useful in financial statement presentation, budget preparation, audit compliance, risk assessment, and long-term financial planning.

The objectives of the policy are to achieve and maintain an appropriate level of unreserved fund balance in the General Fund, Budget Stabilization Fund, and in other County funds. In addition, the policy will serve to define criteria for which financial resources are set aside and for replenishing fund balance as well as to define the approved methods of utilizing unreserved fund balance.

#### **POLICY NO. 10011 - Required Review Approvals and Routing for Contacts**

The purpose of this Policy/Procedure Statement (PPS) is to provide the normal routing sequence for all contracts requiring Wayne County Commission (Commission) approval. The Chief Financial Officer (CFO) has developed and instituted a document approval process which will reasonably assure that all departmental clearances and approvals, including the Commission, have been obtained prior to any delivery of goods or services. These approvals shall be incorporated into a computer automated contract management system.

The County is replacing its current aging procurement system with a new modern best practice system. The two document management systems, Procurement Contract Compliance Certificate (PC3) system and the manual Document Approval Form (DAF) process have been replaced as part of the overall effort to modernize the County's procurement process. The new procurement system is called Sci-Quest and contract management system was the first module of the software to go live which occurred in the fall of 2016. All contracts, budget adjustments and other business that require multiple approvals are now being routed through the new system including those contracts and documents that are required to get Commission approval. See the full policy for a listing of those document types which may require Commission approval.

#### **POLICY NO. 10013 - Non-Reoccurring Revenues**

The purpose of this policy is to define non-recurring revenues and their appropriate use. These can also be described as "one-time revenues" which tend to be infrequent in nature such as sales of governmental assets, bond refund savings, revenues from development, certain special purpose grants and litigation settlements. These revenues may be available for more than one year, as in the example of a special grant, but are expected to be non-recurring. Non-recurring revenues typically do not include savings generated through efficient day-to-day operations.



### **POLICY NO. 10016 - Interest Rate Swap**

The Interest Rate Swap Policy is intended to provide general guidelines regarding the use, procurement and execution of interest rate swaps. Barron's Financial Guidelines defines an interest rate swap as "an arrangement whereby two parties (called counterparties) enter into an agreement to exchange periodic interest payments."

Interest rate swaps can be appropriate interest rate management tools that can help meet the County's financial objectives. The County may execute an interest rate swap only if the transaction can be reasonably expected to achieve one or more of the following objectives:

- Result in a lower cost of borrowing with respect to the County's debt;
- Reduce exposure to changes in interest rates or improve asset-liability matching of assets with liabilities; or
- Manage credit exposure.

### **POLICY NO. 10017 - Deficit Elimination Plans (Enrolled Ordinance 2010-515, revised January, 2013)**

Wayne County (the County) is responsible for complying with the provisions of federal, state, and local laws, rules, regulations and contracts. Such compliance is demonstrated through the annual audit and budgetary processes, disclosed in the County's annual audited financial statements, and opined upon by the County's external auditors. In addition, other regulatory bodies, such as grantors and bond rating agencies, monitor the County's continued compliance with all pertinent rules and regulations. State law requires that local units of government operate annually under a balanced budget.

When deficits occur, the local unit of government is required to prepare and submit a deficit elimination plan to the Michigan Department of Treasury (the Treasury), regulatory body, describing the local unit of government's strategies to eliminate the deficit(s).

The purpose of this policy/procedure statement is to establish (1) the criteria to be used in the preparation of an acceptable deficit elimination plan and; (2) the required approvals by the Department of Management and Budget (M&B), the Wayne County Commission (Commission) and the Treasury.

### **POLICY NO. 10018 - Tax Exempt Bond Record Retention**

A bond issued by a government whose interest payments are not subject to federal income tax and sometimes state and local taxes are called tax exempt. The tax exempt status remains throughout the life of the bonds provided that all applicable federal tax laws are satisfied.

The Internal Revenue Service (IRS) regularly advises taxpayers to maintain adequate records to support their tax deductions, credits and exclusions. In the case of a tax exempt bond transaction, the primary taxpayers are the beneficial holders of the bonds. However, in most cases, the beneficial holders of tax exempt bonds will not have any records to support their exclusion of the interest paid on those bonds. Instead, these records will generally be found in the bond transcript and the books and records of the issuer, the conduit borrower and other participants to the transaction. Therefore, in order to ensure the continued exclusion of interest to the beneficial holders, it is important that the issuer, the conduit borrower and other participants retain sufficient records to support the continued exclusion being taken by the beneficial holders of the bonds.

### **POLICY NO. 10019 - Post Issuance Compliance for Debt Issues**

The purpose of this Policy/Procedure Statement (PPS) is to identify matters requiring action after the completion of a financing and to provide a checklist to assist in complying with post-issuance requirements.

The U.S. Securities and Exchange Commission's (SEC) mission is to protect investors, maintain fair, orderly, and efficient markets, and facilitate capital formation. The Securities Exchange Act of 1934 sets forth certain obligations of (1) underwriters to receive, review and disseminate official statements prepared by issuers of most primary offerings of municipal securities; (2) underwriters to obtain continuing disclosure agreements from issuers and other obligated persons to provide material event disclosures and annual financial information on a continuing basis and; (3) broker dealers to have access to such continuing disclosure in order to make recommendations of municipal securities in the secondary market. Although the SEC can not regulate municipalities, it effectively does so indirectly by SEC Rule 15c2-12, the rules imposed on broker-dealers. With certain exceptions, described below, the rule requires bond issuers to prepare and disseminate to the Municipal Securities Rulemaking Board (MSRB) "Annual Financial Information" and notices of material events. Wayne County (the County) as an issuer of municipal securities is bound by this rule.

The County is required to provide to the MSRB a notice, in a timely manner, upon the occurrence of any of the following twelve material events with respect to its municipal securities. The twelve events are as follows:

1. Principal and interest payment delinquencies;
2. Non-payment related defaults;
3. Unscheduled draws on debt service reserves reflecting financial difficulties;
4. Unscheduled draws on credit enhancements



- reflecting financial difficulties;
5. Substitution of credit or liquidity providers, or their failure to perform;
  6. Adverse tax opinions or events affecting the tax-exempt status of the security;
  7. Modifications to rights of security holders;
  8. Bond calls;
  9. Defeasances;
  10. Release, substitution, or sale of property securing repayment of the securities;
  11. Rating changes and;
  12. Failure to provide Annual Financial Information as required.

**POLICY NO. 10021 - Centralized Services Cost Allocations**

A chargeback occurs when one Wayne County unit provides a good or service to another Wayne County (the County) unit and seeks to recover the cost of the good or service. Examples of these services are information technology, building rent and maintenance, personnel, legal and financial services. In addition, the costs of providing insurance for County employees, such as health care and long-term disability, are accumulated centrally. The cost of these services and insurance directly and/or indirectly benefit each department and/or the employees of each department within the County.

This document describes the Department of Management and Budget's (M&B) policies and procedures for establishing chargeback billing rates at the County. Its primary objective is to provide a general policy for chargebacks and to establish an allocation and reporting process that ensures users pay only their appropriate share of actual chargeback costs and that proper records are available to support the chargeback rates.

**POLICY NO. 10025 - Accounts Receivable Delinquency and Collection Procedures**

The purpose of this Policy/Procedure Statement (PPS) is to specifically address the collection procedures for delinquent accounts. Such procedures will be in accordance with applicable federal and state laws concerning the collection of debts. This PPS complements PPS #14001, "Accounts Receivable Billings and Accounting Procedures" (revised September 12, 2011) and should be read in conjunction with it.

Accounts receivable will be considered delinquent ninety (90) days after the invoice date.

When the item becomes delinquent at 90 days, a registered demand letter will be promptly (within 30 days) mailed to the debtor with the following information included:

1. "The invoice or notification requiring payment for your debt occurred over 90 days ago and is now considered delinquent according to County policy."

2. "To avoid further collection procedures, please remit payment to the County of Wayne immediately."
3. Contact information for the County department that is owed.
4. A mailing address for payment (Payments and Collections).
5. Detail of the debt.

A second registered demand letter should be sent no sooner than 30 days, but no later than 60 days after the first demand letter. The procedures described above will be slightly different if the Chief Financial Officer intends to use a collection agency. If payment is not received within 30 days of the second demand letter, debtors may be referred to Corporation Counsel for further collection procedures, based on criteria determined by the Chief Financial Officer.

**POLICY NO. 10027 - Biennial Budget Process (Enrolled Ordinance 2011-136)**

The biennial budget process will be divided into four phases, Development of Budget Policy Statement and Revenue Forecast, Submission of Department Budget Requests, Development of the County's Executive Recommended Budget and County Commission Review and Adoption.

Phase I – Development of the Budget Policy Statement and Revenue Forecast (December – January). Phase I begins with development of the biennial revenue forecast by the Department of Management and Budget, Budgeting and Planning Division (Budget) working with the departments to develop the preliminary two-year revenue estimates for the County's General Fund and special revenue funds. In accordance with Article V of the Wayne County Charter, the Chief Executive Officer (CEO) will issue a Budget Policy Statement and publish the Revenue Forecast for the next biennial period

Phase II Submission of Budget Requests (February - March). During this phase, departments will develop their budget request including goals and objectives. Each department head, including those headed by elected officials will be required to develop a plan to balance their budget by either producing new revenue or making reductions in expenditures.

Phase III – Development of the County Executive's Recommended Budget (April –May). During the month of April, each department will be invited to a budget discussion with the Deputy County Executive (DCEO), Chief of Staff (COS), Chief Financial Officer (CFO), members from the Budgeting and Planning Division, and HR. The purpose of this meeting is to clarify any budget requests and to discuss any possible service impact based on budget reductions, if needed. Once this task has been completed, the Budget staff will begin developing the County Executive's Recommended Budget





Phase IV – County Commission Review and Adoption (June – September). Upon receipt of the County Executive’s Recommended Budget, the Commission (Committee on Ways & Means) is required to introduce the proposed Appropriations Ordinance (June 18). Hearings on the budget are to be completed by July 13, eighty days prior to the beginning of the next biannual period, October 1.

**POLICY NO. 12000 - Capital Assets**

This policy/procedure statement establishes capital assets accounting concepts and provides policies and procedures to be used by the Charter County of Wayne (“the County”) in maintaining its capital assets. This statement will address the acquisition, use, reporting and disposal of County owned assets.

A capital asset is defined as a financial resource that meets all the following criteria:

- It is tangible (or intangible in the case of purchased software)
- It has a useful life extending beyond a single reporting period
- Its unit cost, including freight and installation, meets or exceeds the capitalization threshold of the item having a purchase price greater than \$5,000 and a life of over one-year.

A capital asset is also one that:

- Must be tracked for state or regulatory purposes regardless of its cost (e.g. Roads Fund equipment)
- Does not lose its identity through fabrication or incorporation into a different or more complex unit

Capital assets include the following major classes: Land and land improvements, buildings and building improvements, infrastructure, machinery and equipment, cars and trucks, furniture and office equipment, systems, construction work-in-progress, and work of art/historical treasures.

**POLICY NO. 13004 - Accounts Payable Policy**

The purpose of this policy is to describe the main responsibilities for the processing of County payments.

Accounts Payable (A/P) reviews all invoices from external vendors as well as internal payments to employees. It is the responsibility of A/P to ensure that every expenditure that is paid by the County is represented by a source document (traditionally an invoice), has a proper account number, represents a valid business expense and is paid in a timely manner upon receipt in the office.

**POLICY NO. 13005 – Pooled Cash Policy**

The Wayne County (County) operates a pooled cash and

investment system. Pooled Cash is a financial management strategy that allows the County to maximize both the current credit and debit positions so that it receives the most benefit from those positions. In addition, pooled cash can help the County to avoid a number of costly bank fees, as well as help reduce the opportunity of damaging the reputation of the County because of negative balances on a bank account. In effect, cash pooling helps to make the most of the resources that are available. Cash reserves of the individual county funds, except as specifically stated by the Comprehensive Investment Policy Ordinance, are pooled and invested.

Pooled cash and investments consist of demand deposits, certificates of deposit, money market funds, commercial paper, and obligations of the US Treasury and agencies. Pursuant to Section IV of the Wayne County Charter, the Wayne County Treasurer (Treasurer) administers these pools, which include the assets of certain component units. Pooling of cash and investments accomplishes various goals, such as the ability to earn higher interest rates and better address cash flow needs.

Pooled cash can also help to streamline the financial operations of the County. By employing the pool cash concept, the County can avoid expenditures that are not essential to the operation of the government, and maybe even create a small additional revenue stream through interest income which can build sufficient cash. These assets can be drawn upon when a downturn in the economy impacts revenues, thus allowing the County a chance to weather the depressed market. Once the market begins to swing upward, the process of pool can be used to replenish resources that were depleted during the downturn.

The County has adopted an investment policy in accordance with Public Act 20 of 1943, as amended. The Pooled Cash Policy shall be used in conjunction with the County’s investment policy and does not supersede such policy.

**POLICY NO. 14000 - Cash Receipts**

The purpose of this policy is to establish standard administrative guidelines for the cash receipts process to be followed by all County departments. Within the scope of this policy are general guidelines for receiving cash and properly recording cash receipt transactions in the general ledger.

Cash receipts as referenced in this policy refer to money received from outside sources i.e. federal, state and local agencies, general public, etc. This policy is not applicable to internal transfers between general ledger cash accounts. (e.g. fund transfers). The three types of cash receipts specifically addressed in this policy are



cash and checks; credit cards; and inbound wire / State of Michigan (MI) lock box receipts.

**POLICY NO. 14001 - Accounts Receivable Billings and Accounting Procedures**

Accounts Receivable are amounts owed to the County by another organization or individuals. Generally, these are amounts for goods and services provided or contributions owing to the County. Accounts Receivable are recognized at the time goods and services are provided or the amount owing is assessed. This policy/procedure statement establishes guidelines relating to receivable management, in particular how and when to reserve a receivable, write-off a receivable, and recover a receivable. The objective of this policy is to ensure consistency in the County's accounting treatment of receivables. The Policy/Procedure Statement (PPS) does not address the collection procedures for delinquent accounts, which can be found in Policy/Procedure Statement #10025, "Accounts Receivable Delinquency and Collection Procedures" nor does it apply to the billing and collection of real and personal property taxes, which is administered by the Office of the Wayne County Treasurer. This PPS complements PPS #10025 and should be read in conjunction with it.

**POLICY NO. 16000 - Grant Application, Acceptance and Approval Process**

Wayne County (the County) recognizes that grant funding provides significant resources to enhance the County's ability to provide services and activities not otherwise available. The County encourages County officials to seek grant funding for activities that are determined to further core County functions or that provide for activities, which are in the best interests of its citizens. The County will examine the benefits of grant funding prior to application and decline funding determined not to meet the above criteria. The purpose of this policy is to outline the general guidelines to be followed during the (1) application process and (2) the acceptance and approval process of a grant award (Grant). This policy applies to all County departments/elected offices and to all other County officials and their employees. All Grant applications and awards must go through the Document Approval Form (DAF) process.

Period of Availability - All governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recorded when susceptible to accrual (i.e., when they are "measurable and available"). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. Effective, October 1, 2012, the County considers grant revenue to be available if they are collected within ninety (90) days after the fiscal year.

**Comprehensive Investment Policy (Office of the Treasurer). (Enrolled Ordinance 1999-153)**

This policy applies to all money which belongs to or is under the control of the County, and is available for investment, not being required by law or an agreement with bondholders to be segregated and invested in a specified manner. These funds are accounted for in the annual financial report and include all of the following: Governmental funds, Proprietary funds, fiduciary funds, funds held to retire the general long-term obligations of the County. Any new fund created by the County Commission unless specifically exempted. This does not apply to the Wayne County Employees Retirement Fund, which is separately administered pursuant to article VI of the County Charter.

**User Fee Policy**

The purpose of this Policy and Procedure Statement (PPS) is to present a comprehensive User Fee Policy for Wayne County (the "County") which will include guidelines for establishing and maintaining a user fee schedule. This PPS establishes the method for setting up fees and the extent to which they cover the cost of the service provided as recommended by the Government Finance Officers Association (GFOA), the National Advisory Council on State and Local Budgeting (NACSLB) and the Federal Government Office of Management and Budget (Circular A-87).

Governments are increasingly financing their activities by charging user fees to individuals and businesses that directly benefit from government programs and services. The discretion to charge fees and the decision to impose fees is a matter of public policy. Charging fees not only helps to pay for services but can also make government more efficient. User fees can help reduce inappropriate use of products and services previously provided free of charge, such as certain literature taken by persons who are not likely to read it. A user fee in this case can result in greater appreciation for government services as the user can attribute a value to them based on the fees charged. In such cases, individuals and businesses may use services more wisely and communicate with government on issues relating to the necessity or efficiency of a government service or regulation.

The decisions made and the implementation of a new user fee must be documented and retained. A new user fee requires the following steps whereby:

An activity that meets the criteria for charging a user fee is identified. Consider the following:

- Is there a legitimate business case for instituting the fee?
- Is the fee readily administrable?
- Is the fee for something the County is already doing?
- Does implementation of the fee require major data processing changes?
- What are the public implementations of the new fee?



- The cost of the activity is calculated and a proposed fee is determined.
- The department submits a proposal for the new user fee to the Chief Financial Officer (CFO) and Chief Executive Officer (CEO) for review and approval by the Commission. The proposal should include the cost calculation, recommended fee level, justification for less than full cost, if applicable, and the time for implementation of the new fee.
- The CFO works with the department and Corporation Counsel to ensure that new or revised regulations related to new user fees have been implemented as required by State or Federal law.
- The Department of Management and Budget (M&B) Budget and Planning Division incorporates the approved fees into the budget.

Note: The Charter provisions and the various Enrolled Ordinances referred to above referencing the County Budget are included in the Appendix of this document following the Enrolled Budget Appropriation Ordinance.

### Other Planning Processes

#### Long-Term Financial Planning

Wayne County continues to be at a cross-roads. However, the County's financial fiscal health is very close. The new administration inherited a fiscal crisis with an accumulated deficit ballooning to over \$150 million at the end of 2013. Transferring funds from the County's Delinquent Tax Revolving Fund ("DTRF") and improvements in operations and shared sacrifices by all County stakeholders has eliminated the accumulated deficit and as of September 30, 2016 the County's General Fund has a surplus of \$35.6 million.

#### Wayne County Five Year Recovery Plan

Upon taking office in January, 2015, County Executive, Warren C. Evans, immediately ordered an extensive review of the County's finances. After a massive effort to accurately assess the County's current financial state, his administration developed a Five Year Recovery Plan (Plan) that provides a realistic roadmap to solvency and a financial state where the County can return to sensible long-term planning.

The Plan identifies and targets the root causes of the structural deficit, specifically the spiraling legacy costs of pensions for retirees and health care benefits for active employees and retirees, debt service on the partially built jail, and poor utilization of the County's real estate holdings. The Plan was introduced on April 27, 2015 implemented during FY 2015-16 and has fully been incorporated in the FY 2016-17 Adopted Budget. The budget for the General Fund includes planned surpluses

of \$10.5 million in FY 2016-17 and an additional surplus of \$3.5 million in FY 2017-18 attributable to the Plan.

The Plan includes realistic solutions to solve the County's grave financial problems. The combined General Fund savings that the County will realize by implementing these solutions was estimated to be approximately \$53.4 million annualized and eliminate the structural deficit, as well as reduce the County's long-term liabilities tied to legacy costs of health care benefits and pensions.

Key components of the Recovery Plan include:

- Modifying employee and retiree health care benefits
- Changes to future retirement benefits for employees
- Relocation of County staff into County owned space
- Consolidation of County departments in order to reduce costs and increase the quality of service provided
- Reducing costs and achieving greater efficiencies through changes to Collective Bargaining Agreements.

In order to facilitate certain aspects of the Plan, in June 2015, the CEO requested and received an extra measure of support and authority from the State of Michigan. At the request of the CEO, the State Treasurer declared a financial emergency in Wayne County. With the support of the Commission, the County entered into a Consent Agreement with the State of Michigan through Public Act 436 of 2012 (PA 436). The Consent Agreement allowed the County to continue working with stakeholders to identify and implement effective solutions, while also providing the County additional tools and authority that may be needed to make the difficult decisions to move the County to financial stability.

The Plan eliminated the \$50 million plus structural deficit and is expected to save the County's General Fund \$230 million over four years. Additionally the plan reduces the Other Post Employee Benefits (OPEB) health care legacy cost by \$854 million or 64%.

The Plan provides a solid financial foundation upon which the County can continue to provide cost efficient services without interference from outside entities. View the full recovery plan at: [www.waynecounty.com/news/recovery](http://www.waynecounty.com/news/recovery).



### **Five-Year Capital Improvement Plan**

Section 5.126f of the County Charter requires that a five-year Capital Improvement Plan (CIP) be prepared and submitted to the Commission as part of the overall County budget. The capital plan presented to the Commission is a consolidation of several long-term capital planning processes championed by several steering committees, all of which have distinctly different objectives and different funding sources but have the common goals of providing exemplary and efficient services as outlined in the CEO's mission.

Some of the critical components which influence and affect the planning processes include a myriad of factors such as a forecast of demand for future services and capital facilities, taking into account all applicable demand factors including population, housing units, traffic volume, commercial growth, etc. Another factor is the inventory of existing facilities to determine future demands for maintenance, repair, rehabilitation or replacement and to determine the adequacy of existing facilities to meet future needs. An assessment of services currently provided and projections of services to be provided in the future is also taken into consideration. Future demand may include expectations of the taxpaying public. Formal capital project requests, together with supporting data, contain all the information on which each project is evaluated and ranked.

The recommendations of the capital planning committees, established for the purpose of planning the short-term and long-term strategies in the areas of wastewater management, road construction and maintenance, building and parks renovations and improvements, are forwarded to the CEO. Additionally, certain long-term initiatives championed by departments such as Technology, which are determined to provide a cost benefit and/or efficiency, could also be funded as part of the CIP.

The CEO is responsible for annually developing this consolidated plan which identifies capital outlays and funding sources for major construction, renovation, maintenance or investments in equipment or technologies for the County.

The CEO reviews and prioritizes each department's capital request, and the recommendation is incorporated as part of the budget submission for action by the County Commission and becomes part of the Enrolled Appropriations Ordinance. Funding for the entire plan must be identified prior to its recommendation and approval by the Commission and the first year of the adopted five-year plan is reflected in that fiscal year's budget. The Capital Improvement Plan is updated and revised annually. The approved five-year plan is used as a basis for determining the need and timing of capital debt issuance. The five-year capital projects are provided in Section 25 of this document.





## 2016-17 ADOPTED BUDGET OVERVIEW

### PROFILE OF THE COUNTY

With a sparkling waterfront location, the Charter County of Wayne is the 19th largest county in the United States and is the most populous county in the state with an estimated population of 1,759,335 according to the 2015 American Community Survey from the U.S. Census Bureau. It boasts 18% of Michigan's population. It encompasses approximately 623 square miles and consists of 34 cities, including Detroit (County Seat), nine townships and 33 public school districts, serving approximately 290,000 students. In addition, there are 106 Public School Academies (PSA's) and 3 chartered PSA's in Wayne County serving around 64,000 students or 22% of the county's total students. The County consistently leads the state in economic growth and development initiatives and opportunities.

The County's rich history and diverse cultures and faiths make it the place with something for everyone. From the Grosse Pointes to Grosse Ile, from downtown Detroit to Downriver and Western Wayne, the County's cosmopolitan centers, towns and rural communities offer a variety of lifestyle choices.

Wayne County's estimated 2015 median owner-occupied home value was \$83,000, almost 46.5% below the national average of \$178,600. The County is an exceptionally diverse county. Migrants historically drawn by the area's good manufacturing jobs have

created a rich tapestry of communities. While Wayne County is home to two of the world's largest corporations; General Motors Corporation and Ford Motor Company, it is also home to over 200 foreign-owned and operated businesses from 26 countries. The region's automotive heritage has been a major driver of foreign investment from Europe and Asia. These businesses recognize the advantages of being located in America's manufacturing heartland. These and all companies and their employees benefit from the comfort of proximity to quality schools, prominent universities and 16 hospitals, which include two teaching/research hospitals.

Residents and businesses are attracted by the county's expansive shoreline along the Detroit River, a gateway to Lake St. Clair and the Great Lakes. The area is extremely inviting to commercial shipping, leisure cruise lines and recreational boating. It is home to the Detroit River International Wildlife Refuge, the only international wildlife refuge in North America.

<b>POPULATION DIVERSITY INFORMATION</b>	
<b>Population by Age 2015 (Estimate)</b>	
Under 18	24%
18-24	9%
25-34	13%
35-54	26%
55-64	13%
65 & over	14%
<b>Gender Composition 2015</b>	
Male	48%
Female	52%
<b>Racial Composition 2015</b>	
White	54.8%
Black	39.1%
Other Race	2.4%
Asian or Native American	3.7%

<b>TRANSPORTATION HIGHLIGHTS</b>
<b>Major Highways and Expressways</b>
I-96, I-94, I-75, I-275, I-696, US10, US12, US24, M5, M10, M39, M85, M102, M153
<b>Rail Lines</b>
Amtrak, CSX., Conrail, Grand Trunks, Norfolk Southern
<b>Bus Service</b>
SMART, D-DOT
<b>Port Facilities</b>
Detroit Bulk Storage, Inc. Michigan Marine Terminal Harridon Terminal, Inc. Nicholson Terminal and Dock Co. The Detroit/Wayne County Port Authority
<b>Airport</b>
Detroit Metropolitan (18 miles SW of Detroit) Detroit City (10 miles from downtown) Willow Run Freight (25 miles SW of Detroit) Windsor (Ontario) Airport (8 miles from Detroit-Windsor Tunnel)

By ship, train, truck or automobile, the County is North America's #1 international border crossing. Over \$300 million in trade goods pass through the County's bridges, tunnels and ports with Canada daily.



The Detroit-Windsor border remains one of the friendliest in the world. The County currently has two automobile/truck crossings into Canada, the Ambassador Bridge and the Detroit-Windsor Tunnel and a third is in the preliminary stages and construction and anticipated to open in 2020. In addition, the County is a rail tunnel that supports rail cargo traffic between the countries.

The County seat is the City of Detroit, Michigan’s largest city and the nation’s 19th largest city. It is home to three casinos, the North American International Auto Show, the Motown Historical Museum and several historic theatres and entertainment venues.

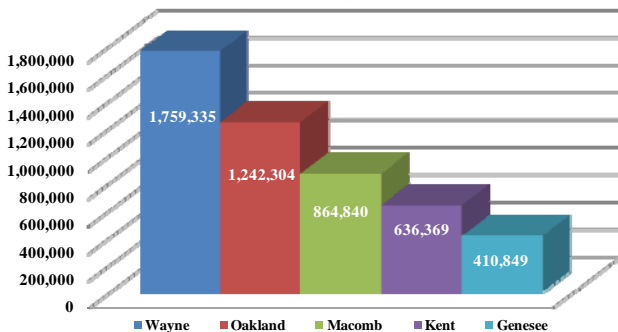
Wayne County boasts a world-class international airport, renowned health care systems, prestigious educational institutions, sports venues, arts and culture, and many tourist attractions. The Executive and Legislative branches of Wayne County work closely with its 43 municipalities on infrastructure and government policies that encourage and support thriving communities complete with industrial, commercial and residential

rich history of homeownership continues with a wide selection of modern lofts, condos, traditional single-family homes, mansions and estates.

Average household size in Southeast Michigan has been decreasing for several decades. However, the average household size in the County remained mostly unchanged between 2000 and 2006 and has edged upward since then peaking in 2009 before slightly declining afterward.

**Five Largest Michigan Counties**

2015 Estimated Population



initiatives.

The Detroit River and the railroads, once the sole commerce arteries, helped to make the county a prime location for business and economic development in the 21st Century. Today, the I-94 corridor offers a tremendous advantage to attract business development that reaches into numerous communities.

With a \$1.49 billion annual budget and a workforce of over 4,000 people, Wayne County’s infrastructure of government services are vast and represent vital support for those who want to invest, live, work and raise families here. The CEO believes that strong family values make for a strong county and has been a powerful advocate for family-oriented support services, safe communities, urban parks, appealing waterfronts and vibrant economic areas.

Tree-lined neighborhoods, waterfront developments, an energetic urban center and rural communities allow families of all incomes and sizes to feel at home here. A

<b>Total Households</b>	
2015	667,521
2014	661,414
2013	664,415
2010 (Census)	702,749
2009	836,638
<b>Average Household (Persons)</b>	
2015 (Estimate)	2.60
2014 (Estimate)	2.64
2013 (Estimate)	2.64
2010 (Census)	2.56
2009 (Estimate)	2.78

There continues to be an employment shift in the County away from the traditional blue-collar industrial and manufacturing jobs and towards services and professionals. The service sector has seen the largest increase and now accounts for one of every two private sector jobs in the County.

Detroit, in recent years has become a renewed hub of economic revival. From the shores of the Detroit river on its southern border and expanding through an economically booming downtown and mid-town areas and expanding out into the suburban communities, Detroit has become the economic engine of the County. Headquartered in downtown Detroit are General Motors, Blue Cross and Blue Shield of Michigan and more recently Quicken Loans, Rock Ventures and Real Estate properties are now headquartered in the downtown area.

With these companies come the need for an educated workforce. The County has a strong commitment to job development through programs that improve the environment and transportation systems that, in turn, improve the climate for economic development. Some of the best-trained and educated workers in the County are in the professional and business areas.





The top employers are listed below. (Detroit is excluded as they have their own demographic section in the Appendix of this document.) Other demographic information for the County, as well as for the city of Detroit, can be found in the Appendix.

<b>10 Largest Employers 2015 (excludes Detroit)</b>	
<b>Company</b>	<b># of Employees</b>
Ford Motor Company	39,696
Beaumont Health	7,368
Trinity Health	5,673
Dearborn Public Schools	2,349
U.S. Steel - Great Lakes Works	2,056
Plymouth-Canton Community Schools	1,807
AAA Michigan	1,770
FCA US LLC	1,600
Yazaki North America	1,560
Livonia Public Schools	1,336

### WAYNE COUNTY HISTORY

On July 24, 1701, Antoine de la Mothe Cadillac, former commandant of Fort Michilimackinac, landed on the wooded shores of “la place du detroit” (the place of the strait) with his party, and the history of Detroit and Wayne County began. On August 15, 1796, Wayne

<b>Employment by Industry 2015</b>	
<b>Industry</b>	<b># of Employees</b>
Education and health services	127,016
Trade, transportation and utilities	133,777
Goods Producing	108,504
Manufacturing	88,578
Service Providing	510,625
Professional and business services	116,456
Leisure and hospitality	73,856
Financial Activities	33,400
Other services	21,534
Mining, logging, and construction	19,926

County was officially established by Winthrop Sargent, secretary and acting governor of the Northwest Territory. The County was named after Major General “Mad Anthony” Wayne who was a career military officer. He led troops during the American Revolutionary War and successfully forced the British Army into surrendering near present day Toledo, Ohio.

Wayne County was originally established to encompass northwestern Ohio; a strip across the northern parts of Indiana and Illinois (including Chicago); all the Lower Peninsula of Michigan; about three-quarters of the Upper Peninsula and about 75,000 square miles of Wisconsin. Over the next 23 years, the boundaries of the County were modified and decreased until September 10, 1822, when the current boundaries – about 626 square miles – were established. Wayne County is bounded on the west by Washtenaw County at Napier and Rawsonville Roads and on the north by Oakland and Macomb Counties at Eight Mile Road also known as Baseline Road. The Detroit River shapes the southeastern side and the Huron River and Monroe County form the southern boundary.

### PROFILE OF THE GOVERNMENT

The County is a public corporation, created under the Constitution and Statutes of the State of Michigan. The County has general governmental powers and authority as provided by law. Effective January 1, 1983, Wayne County became the first Home Rule County in Michigan pursuant to a charter adopted by the voters in a special election on November 3, 1981. The County was incorporated under Act No. 293, Public Acts of Michigan, 1967, as amended. It is governed by a Chief Executive Officer (CEO) as head of the executive branch of government who is elected on an at-large basis for a four-year term and a County Commission (the Commission) comprised of 15 members elected on a partisan basis, by district, for two-year terms.

The Commission comprises the legislative branch of the County. It is responsible for establishing ordinances, laws and the appropriating funds through the County budget. The County also elects the following officials on an at-large basis for four-year terms: County Clerk, Register of Deeds, Prosecuting Attorney, Sheriff and County Treasurer. The County Clerk and the Register of Deeds are responsible for the general recording of official records.

The Prosecuting Attorney and Sheriff are responsible for providing quality law enforcement to all people of the County. The Treasurer is responsible for the receipt, custody, and investment of all County funds and the collection of taxes. The County has primary funding responsibility for the Third Circuit and Probate Courts (judicial branch), although both are separate entities.



The Courts are responsible for judicial proceedings within the County.

There are three separate divisions of Third Circuit Court: civil, criminal, and family court. The civil division is responsible for the resolution of general civil cases. The criminal division has sole jurisdiction over felonies and high misdemeanors. The family court division is responsible for hearing both domestic relations and juvenile cases. Probate Court has eight judges who have jurisdiction in all matters related to settlement of estates, trusts and appointment of trustees.

### Local Economy

The Local Economy for Wayne County is on the move!. From the completely remodeled world-class Cobo Convention Center to the new Little Ceasars arena which will be the home of the National Hockey League's Detroit Red Wings and the National Basketball Association's Detroit Pistons. Little Caesars arena will be completed by September, 2017 in time for the start of the 2017 hockey and basketball seasons. The arena will be the focal point of an entertainment district that could have a substantial financial impact estimated at over \$590 million dollars. Detroit will be one of a few cities that will have all 4 professional sports in the same area - Downtown Detroit.

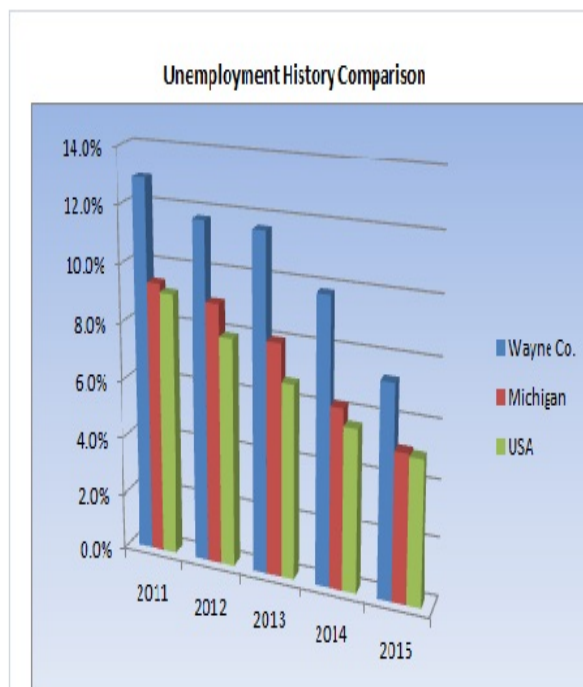
In addition to the completion of the stadiums the Q-Line street car project is scheduled for operations by early 2017. Six streetcars will run along a 6.6 mile loop between Campus Martius downtown and New Center. A decade in the making, the line is expected to deliver passengers along the route at speeds of up to 35 miles per hour.

According to Background Checks.org, 5 of the 20 safest cities in Michigan are in Wayne County. The top 3 are the township of Grosse Ile, the township of Plymouth, and the city of Grosse Pointe Woods ranking #1, #2, and #3 respectively with the township of Northville ranking #14 and city of Riverview ranking #19. Background Checks.org's list was compiled based on FBI violent crime stats and proprietary BackgroundChecks.org research data. The rates are normalized per 100,000 and calculated by dividing the number of crimes by the population and multiplying by 100,000.

Wayne County is also home to one of the largest Arab-American Populations in the country. Many Middle Eastern families have fled their countries in recent years, with hopes of rebuilding their lives in the United States. A large portion settled in the Detroit area, Dearborn in particular. The city has been dubbed the Arab capital of North America. Home of the Arab-American National Museum, a number of mosques and Islamic schools for

children, the city has become a home away from home for people originally from Syria, Lebanon, Palestine, Yemeni and Iraq.

Employment Outlook - According to a survey released from the University of Michigan economists, job growth in Michigan will continue for the next two years. The economists also believe within those two years, the state will recover about half of the jobs it lost between 2000 and 2009, and returning to the level of employment last seen at the end of 2006. Currently, the state's unemployment rate was 6.6% as of October, 2016. According to U.S. Department of Labor —Monthly Rankings Seasonally Adjusted November 2016,



Michigan now ranks in a tie for the twenty-eighth lowest unemployment rate at 4.9%. This is a positive change from last year's ranking of twenty-nine. Michigan's unemployment rate has decreased to 4.9% as of November, 2016. For years, manufacturing, more specifically automotive manufacturing, has been a major employer of Wayne County citizens. During this automotive industry transition other companies are also downsizing or closing. The pace of job growth is expected to increase 73,200 in 2016.

Housing Industry - There is room for more optimism in the housing market according to Crain's Detroit Business. Drawing information from Realcomp II Ltd., a Michigan realtor-owned Multiple Listing Service, home sales hit 10 year highs in three of five months between May through September, 2015. Sales rose significantly from the same period in 2014. In Wayne County, the hotspots reflecting the biggest one year change were



Northville (22% increase over a one year period), Plymouth (20.5%), Grosse Pointes (14.9%), Livonia (14.3%), and Canton Twp (13.9%).

With the state and federal governments unable to provide adequate resources for services, some legislatively mandated, the County relies greatly on property taxes to provide services to our residents. With each and every new foreclosure, the County tax roll is reduced; reduced tax roll leads to reduced services.

For local governments, property tax revenue depends heavily on home ownerships along with industrial/commercial development, forcing decision makers to prioritize goals, services and efforts.

Economic Stimulus - Little Caesars and Olympia Development of Michigan broke ground on a new \$150 million , nine-story, 234,000 square foot, Little Caesars world headquarters expansion, to be built in The District Detroit. This is more than double the size of the current campus in Detroit to accommodate the company's rapid global growth and hiring. Expected to be complete in 2018 this is Detroit's first newly constructed corporate headquarters building in more than a decade and only the seventh since 1950.

Throughout the Detroit Events Center, there will be maximum visibility of two Michigan-based companies, Meijer and Saint Joseph Mercy Health System. These two companies are the first Landmark-level partners which represent the highest level of commitment . As Landmark partners, Meijer and Saint Joseph Mercy Health System will have maximum visibility throughout the Detroit Events Center, through complete partner integration with the Detroit Red Wings and Olympia Entertainment.

The super-speed 1-gigabyte Internet providers have come to Detroit! RocketFiber, a Dan Gilbert - backed network was wired to 19 downtown Detroit buildings with plans for an ambitious expansion to Midtown and beyond soon. RocketFiber also plans to open a store in downtown Detroit and become a Detroit provider of cable television.

Competitor LightSpeed, which also provides 1-gigabyte service, wired Cobo Center and a loft development called the Savings Bank Lofts.

Yet another competitor, Comcast, is working on a technical back-end change that would give the net effect of 1-gig service to customers. Detroit is among pilot cities for a project that rolls out enhanced speeds to customers via a hybrid fiber/coaxial network. Comcast also plans to add a store in Midtown.

According to a list of major employers in Detroit compiled by Crain's 2016 list for the city of Detroit as of July, 2015, the 5,589 total Detroit employees makes Wayne State University Detroit's 10th largest employer behind Blue Cross Blue Shield of Michigan (5,612), Detroit Public Schools (5,862), FCA US LLC (6,254) , the U.S. Government (6,422) Illitch companies (7,527), Henry Ford Health System (8,941), City of Detroit (8,956), Detroit Medical Center (9,317). and Rock Ventures (13,445).

Throughout the year, there are numerous family events around Wayne County to suit just about every taste. The annual Belleville National Strawberry Festival in Belleville, Michigan is a three-day celebration of all things strawberry. Thunder over Michigan is one of America's leading airshows and is considered the best "warbird" show in America. Held every summer at Willow Run Airport, the show features world-class entertainment, unique static displays, and fun for the whole family.

During the Winter, the Plymouth Ice Festival is a world-class event in downtown Plymouth that is exciting and fun for the whole family. The Meridian Winter Blast is a unique combination of hip and fun winter events including ice-skating that are centered on Campus Martius Park in Detroit.

A major new catalyst in Detroit and Wayne County is the Q-Line street rail project, previously known as the M -1 Rail Project. Construction of the \$140 million 3.3 mile light rail project began construction in the Summer, 2014 and will initially stretch from downtown Detroit to Grand Boulevard in the New Center area. The Q-Line was formed by private sector and philanthropic leaders as a result of the National Football League Super Bowl Detroit hosted in 2006. When tens of thousands of visitors converged on Detroit during that event, it became evident there was a need for reliable transit alternatives that connect to key Detroit destinations within the Downtown, Midtown, New Center, and North End communities.

There are currently plenty of attractions along the Q-Line Rail including Comerica Park, Ford Field, Hart Plaza, Campus Martius, the Fox Theatre, the Detroit Institute of Arts, Wayne State University and many more. Preliminary estimates for projected ridership are around 5,000 to 8,000 riders per day. The streetcar will improve public transit service and provide greater mobility options along the central Woodward communities.

Wayne County is home to the North American International Auto Show (NAIAS). The NAIAS is among the largest auto shows in the world. Held annually at the Cobo Center (Cobo) in downtown Detroit, the show provides a huge annual economic boost estimated



for 2017 at \$450 million to this region, benefiting hotels, restaurants, exhibit companies and retail throughout the metro area. Many businesses and families profit from this show throughout the year.

As part of the auto show, the NAIAS Charity Preview event is held every year. The NAIAS Charity Preview is the largest single day charity fund raising event in the county and has raised over \$106 million since 1976 with \$41 million being raised in the last 10 years.

Proceeds directly benefit a wide range of children's charities. Funds raised will support services for children of all ages from birth to 18. For more information on the North American International Auto Show, please go to [www.NAIAS.com](http://www.NAIAS.com).

In order to do so, the region must find a way to make Cobo more financially attractive to new conventions and exhibitions. As part of this effort, legislation was passed in which Cobo was transferred to a regional authority from the city of Detroit. The new authority bonded up to \$288 million for the expansion and renovation of Cobo. The expansion finished in late FY 2015. This should ensure the continuation of the NAIAS and will also attract other conventions and venues to Detroit and Wayne County.

These initiatives are just a few of the developments created by the County to assist its citizens in this extremely difficult economic environment. For more information on these and other Wayne County initiatives please go to [www.waynecounty.com](http://www.waynecounty.com).





## ASSUMPTIONS USED IN DEVELOPMENT OF THE FY 2016-17 ADOPTED BUDGET

### REVENUE ESTIMATES

The process to develop revenue estimates for the County changed this year. The State of Michigan and the County of Wayne signed a Consent Agreement, approved by the County Commission on August 6, 2015 as the option selection under Section 8 of Act 436 to address the County's financial emergency. Section 5 of the Consent Agreement requires the County to conduct a Revenue Estimating Conference, where the members of the conference are required to adopt an official forecast of anticipated revenues of the County. The County Executive and other County officers are required to use the current revenue forecast adopted by the committee when proposing a County budget, appropriations act, or amendment to either. The Consent Agreement designates the members of the Revenue Estimating Conference as the Chief Financial Officers, the County Treasurer (or designee), and the Budget Director of the County Commission.

In February, 2016 a Revenue Conference was convened and the members voted unanimously to adopt the initial revenue forecast for the period of FY 2015-16 through FY 2019-20. These revenues were the basis for the FY 2016-17 and FY 2017-18 Budget. During the budget development process, Elected Offices and Departments were provided the Conference revenues by Management and Budget and were directed to use them in their budget development. Any deviation from those revenues were required to be justified by the department and approved in a second Revenue Estimating Conference held in June, 2016. The FY 2016-17 and FY 2017-18 Budget is a result of these two conferences.

The County has developed a multiyear budget since 2012 where the second year budget had primarily been used as a planning tool for departments and offices headed by elected officials. The Consent Agreement requires the County "to adopt and implements using Charter procedures a two-year budget for the County, including all contractual and employment agreements, effective beginning on the first day of the fiscal year beginning after the Release Date." On October 18, 2016 the County was released from its Consent Agreement with the State.

The initial Revenue Conference forecast for the County reflected revenue reductions in the amount of \$58.10 million from the FY 2015-16 Adopted Budget. The General Fund and General Fund supported Special Revenue Fund revenues were forecasted to decline \$5.43 million in FY 2016-2017. The General Fund's revenue sources were forecasted to decline \$6.71 million from FY 2015-2016. General Fund General purpose revenues (GFGP) which are discretionary or unrestricted was projected to increase by \$5.80 million. These revenues

used to support general government operations. Other County Funds which include certain Enterprise, Fiduciary, Internal Service, Special Assessment funds and certain Component units were forecasted to decline an additional \$63.90 million in FY 2016-2017. Most of these funds have specific purpose revenue sources and as a result of the non discretionary or restricted nature of these funding sources, expenditures and services have to be aligned to the revenues generated.

The General Fund is primarily responsible for funding all law enforcement and justice administration functions, including the courts, juvenile justice, sheriff, prosecutor and jail medical services. The County is also responsible for funding the operations of most of the County's other elected officials, including the County Clerk, Treasurer, Commission and the County Executive. As a result, it is the focal point in the forecast.

The County's General Fund projected revenues totaled \$528.52 million. Of this amount, taxes, state revenue sharing, and other reoccurring GFPG revenues account for the majority of general purpose revenues (exclusive of transfers from the Delinquent Tax Revolving Fund program which is discussed in the next paragraph) was projected at \$356.12 million or 67.39% of total revenue in the General Fund. The Final 2016-17 Adopted Budgeted revenues totals \$532.93 million and \$353.22 in reoccurring GFPG.

Transfers from Delinquent Tax Revolving Fund/Forfeiture (DTRF) Programs are included in the revenue estimate projection. Although considered "One Time" revenues, the County's General Fund has been dependent on this revenue source since the beginning of the "Great Recession" when the housing market and property tax values significantly declined. The initial Revenue Conference forecasted the DTRF transfers at \$39.15 million. However, transfers of \$32.44 million were eventually included in the Adopted Budget. The transfer from the DTRF programs have an inverse relationship with the economy. As the economy improves, transfers from the DTRF programs decline.

The Revenue Conference anticipated \$50.01 million of State Revenue Sharing payments to be received from the State and 2016-17 Adopted Budget includes that amount. The transfer from the DTRF and the State Revenue Sharing Payments will be utilized to fund public safety, health and welfare programs and general government.

In total, the FY 2016-17 General Fund Budget includes anticipated total revenues of \$532.93 million, a decrease of \$2.30 million from the FY 2015-16 Adopted Budget with unrestricted GFPG revenues of \$385.66 million exclusive of funds set aside for increasing the Fund Balance of the General Fund. a decrease of \$3.87



## **ASSUMPTIONS USED IN DEVELOPMENT OF THE FY 2016-17 ADOPTED BUDGET**

million. from the prior year.

Internal Service Department revenues, funding for those departments that service other County operations increased from \$28.61 million in Y 2015-16 to \$31.96 million in the FY 2016-17 Adopted Budget.

General fund restricted or non general purpose revenues including state and federal grants, charges, fees, and other miscellaneous revenues were forecasted to be \$104.61 million, a reduction of \$12.48 million from FY 2014-15. These revenues are specific to individual departments and as such, the department is responsible for adjusting their operations as a result of any changes in these sources of revenues.





## ACTIONS INCLUDED IN THE FY 2016-17 ADOPTED BUDGET

The Adopted Budget incorporates tough decision-making and priorities. Listed below are some of the actions taken:

The FY 2016-2017 budget continues forward elements of a Financial Recovery Plan which was instituted in the FY 2015-2016 which provided realistic roadmap to solvency and a financial state where the County can return to sensible long-term planning. The Recovery Plan required cooperation and shared sacrifice on the part of all stakeholders including Elected Officials, management, unions, employees, local governments and the State of Michigan.

The Plan identified and targets the root causes of the structural deficit, specifically the spiraling legacy costs of pensions for retirees and health care benefits for active employees and retirees, debt service and poor utilization of the County's real estate holdings. The plan called for the following:

- The elimination of retiree health benefits for all active and retired employees.
- Changes to plan design and deductibles for active employees health care.
- Changes to future pension benefits for active employees reducing the future cost of pension expense.
- Other Changes to employee work rules which reduced Overtime, etc.

In addition to the recovery plan savings, the FY 2016-17

Adopted Budget included the following budgetary guidelines and assumptions:

- General Fund supported programs were required to maintain GFGP consumption included in the Budget Forecast with the exception of certain global costs.
- All other expenditure increased from inflation or other reasons were to be absorbed by each department or elected official.
- The Courts, County Clerk and Sheriff Court security units were fully funded per the final court settlement agreement and subsequent memorandums of understanding.
- All jail and no-jail related operations for the Sheriff were fully funded at current projected levels; adjusted for reductions resulting from the Recovery Plan.
- Status quo projected state revenue sharing distribution of \$50.01 million which is consistent with payments received over the last several years.
- The General Fund included planned surpluses of \$11.24 million in FY 2016-17 and \$4.22 million in FY 2017-18 that were included in the Recovery Plan.
- A transfer of \$6.67 million from the Budget Stabilization Fund to the General Fund to pay for concessions that were agreed to in collective bargaining.



## SUMMARY OF CHANGES BY TYPE OF FUND

The County Adopted Budget for FY 2016-17 totals \$1,485.25 billion, including a General Fund appropriation of \$532.93 million. Comparing budgets on an annualized basis, the FY 2016-17 Budget reflects a net decrease in the County's total operating budget of \$75.68 million or 4.85%.

FUND	In Millions		CHANGE
	FY 2015-2016 ADOPTED	FY 2016-2017 ADOPTED	
General	\$535.23	\$532.93	(2.30)
Special Revenue	428.45	407.07	(21.38)
Capital Projects	11.76	13.84	2.08
Debt Service	11.38	9.58	(1.80)
Special Assessment	3.57	4.33	0.76
Enterprise	304.31	275.18	(29.13)
Internal Service	128.42	101.10	(27.32)
Fiduciary	7.71	7.63	(0.08)
Component units	130.11	133.60	3.48
<b>TOTAL</b>	<b><u>\$1,560.93</u></b>	<b><u>\$1,485.25</u></b>	<b><u>(75.68)</u></b>
<b>% CHANGE</b>			<b><u>-4.85%</u></b>

The summary above reflects the changes between the major fund types. Major changes include a decrease in the General Fund totaling \$2.30 million from FY 2015-16. Refer to the General Fund section of this document for further discussion.

*Special Revenue Funds* decreased overall by \$21.38 million, with the largest decreases in the Health and Family Services Fund (-18.36 million) and Community and Economic Development Fund (-4.80 million). The decrease in the Health and Family Services Fund is related to reduce in the funding for the Head Start program due to a new Federal funding model. In addition, the reduction in the Community Development Fund reflects completed HUD funded projects.

Listed below are other funds with notable changes:

- The Roads Fund was decreased by \$3.91 million. The decrease is primarily due to the completion of the Jefferson Bridge project.
- The Parks Fund was decreased by \$0.51 million. The decrease is primarily due to a reduction in Millage funding available for renovations of various parks within the County Park System as well as the use of fund balance for completion of projects.
- The County Health Fund was increased by \$0.67 million. This is a result of increased Federal grant funds which support the County's public health operations.

- The Law Enforcement Fund increased by \$1.29 million due to the roll forward of remaining balances from prior years awards for several Justice Assistance Grants (JAG).
- The Soldiers Relief Fund was reduced by \$1.03 million due to a decrease in the utilization of fund balance.
- The Community Development Block Grant Fund reflects a decrease of \$1.41 million which is due to the completion of block grant projects.
- The Budget Stabilization Fund is increased by \$6.67 million due to the use of fund balance which will be utilized to support collective bargaining obligations.
- The Health and Community Service –Nutrition Fund is increased by \$0.27 million which represents an increase in increased support from the General Fund.
- The Drug Enforcement Fund reflects a \$0.29 million which is attributed to the increase of charges, fees and fines for Sheriff Drug Forfeiture operations.
- The Community Corrections Fund is decreased by \$0.27 million. This resulted from a decrease in the State of Michigan Public Safety grants which supports Adult Recidivism services.
- The Victim Witness Program Fund is increased by \$0.17 million which reflects and increase from



the State of Michigan Victim Witness grant which supports Crime Victim services in the Prosecuting Attorney operations.

- The Juvenile Justice Abuse & Neglect Fund is reduced by \$0.44 million which is a decrease in the State of Michigan Child Care Fund match which supports Juvenile Recidivism services.

*Capital Projects Funds* - The \$2.08 million increase is in anticipation of the procurement of an Enterprise Resource Planning System.

*Debt Service Funds* - The net \$1.79 million decrease is primarily related to debt service for completed County projects and fully amortization of the associated debt service.

*Special Assessments Fund*– The net \$0.76 million increase variance results from expiring debt payments and the issuance of new bonds.

*Enterprise Funds*– The \$29.10 million net decrease in the Enterprise Funds is primarily the result of decreased delinquent tax collections as well as slight increases in sewage disposal charges.

*Internal Service Funds* - The funds decreased by a net \$27.32 million and significant changes occurred in the following funds:

- Central Services Fund decreased by \$0.21 million which is primarily a result of the completion of debt service payments.
- Environment Fund reflects an increase of \$0.38 million which is primarily the result of personnel related costs.
- Health Fund decreased by \$27.09 million. Savings are anticipated due to changes to active employee health care.
- General Liability Fund decreased \$0.38 million which is primarily the result of anticipated property claims and chargeback expenditures.

*Fiduciary Fund* – The \$0.08 million change to this fund is the result of decreased personnel costs due to Collective Bargaining Agreement language.

*Component Unit Funds* - The \$3.48 million net increase in the Component Unit Funds is mainly a result of anticipated increase from the Cooperative Reimbursement Program Grant due to increases relative to Friend Of the Court operations.

## **BUDGET FORMAT CHANGES**

### **2016-2017 ACCOUNT CHANGES.**

During the course of Fiscal 2015-2016 a new fund was established, Third Circuit Court Budget Stabilization Fund (833), which is in accordance Agreement between Wayne County and the Third Circuit Court No. 2016-039.

### **2015-2016 ACCOUNT CHANGES**

As the result of the Charter mandated Reorganization Plan, the previous County departments of Children and Family Services, Health and Human Services, Economic Development Growth Engine and the Division of Veterans Affairs have been consolidated forming the Department of Health, Veterans and Community Wellness. Also the County Library System libraries were transferred to the local communities and the Alternative Workforce program was eliminated. Wayne County Land Bank has been transferred from Office of the Treasurer to the Office of the Wayne County Executive.

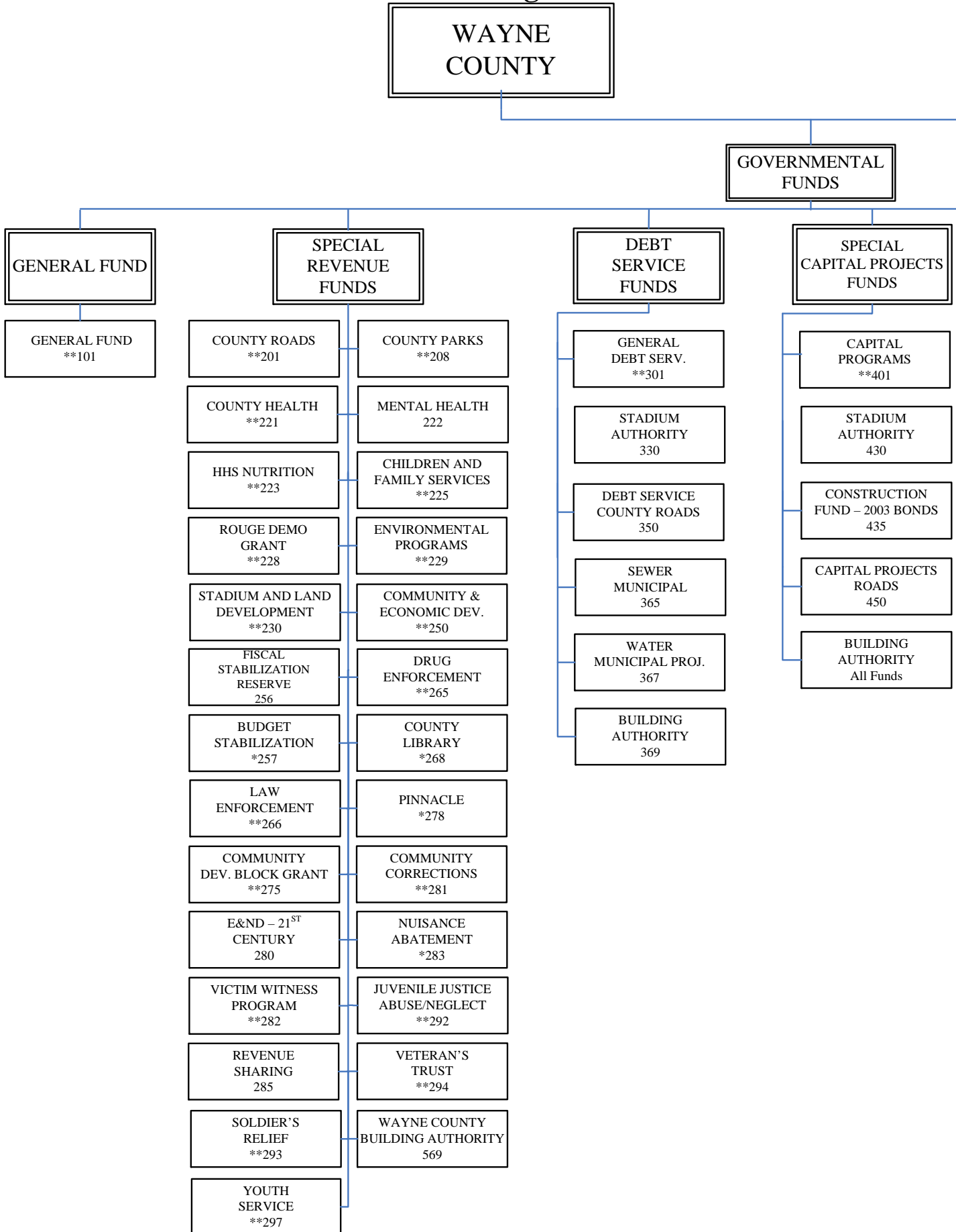
### **2014-2015 ACCOUNT CHANGES**

For budget purposes only, the Probate Court operations have been moved from the General Fund (101) back to the Probate Court Fund (838) in order to account for this operation separately. Also, the budget relative to the Wayne County Land Bank has been transferred from Department of Corporation Counsel to the Office of the Wayne County Treasurer. Additionally, the Adult Benefit Waiver program was eliminated by the State as part of the Medicaid expansion program under the assumption that this population will be covered by the new Healthy Michigan health program.

### **2013-2014 ACCOUNT CHANGES**

As a result of State Legislation in December, 2012, the County's Mental Health Agency was converted into an independent autonomous Authority effective October, 1, 2013. In addition, for budgetary purposes, due to GASB 61 the Probate Court Fund operations (838) have been moved to the General Fund (101). Also, the budget relative to the Wayne County Land Bank has been moved from the Economic Development Growth Engine to the Department of Corporation Counsel.

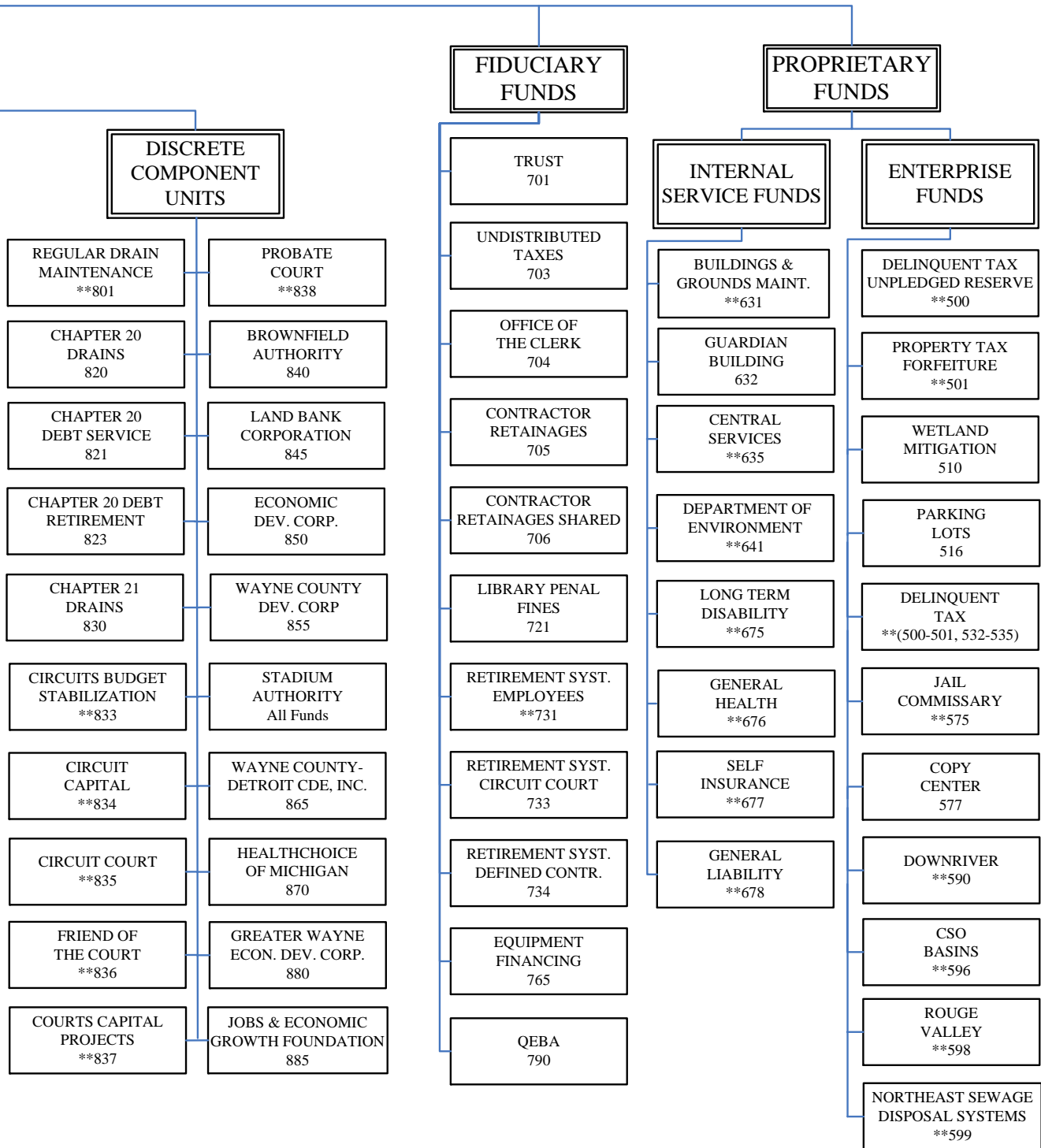
# Wayne County, Michigan Fund Structure Organization Chart



\*FY 2012-13 Assets, Liabilities and Fund Balances have been transferred to the General Fund as a result of GASB 54.

\*\*Appropriated Fund in Enrolled Ordinance 2016-574

# Wayne County, Michigan Fund Structure Organization Chart



\*FY 2012-13 Assets, Liabilities and Fund Balances have been transferred to the General Fund as a result of GASB 54.

\*\*Appropriated Fund in Enrolled Ordinance 2016-574





## FUND DESCRIPTION

In 1984, Wayne County changed its account structure to reflect the State of Michigan's Uniform Chart of Accounts, which is widely used by most of Michigan's local municipalities. The County budgets and accounts for revenues and expenditures based on the concept of fund accounting. A fund is a self-balancing set of accounts recording cash, liabilities, residual equities or balances, revenue and expenditures together with all of the changes thereto. These transactions are segregated for the purpose of monitoring specific activities or in accordance with laws, regulations or restrictions on the use of these funds.

There are three major categories of funds: Governmental, Proprietary, and Fiduciary with each category consisting of one or more types of funds. Governmental Funds are used to account for functions that finance most of governmental operations and activities. These include the General Fund, special revenue funds, capital project funds and debt service funds. Proprietary funds account for services provided by the County to other funds and governmental units and to account for resources that are financed and operated in a manner similar to private business enterprises. Fiduciary Funds account for assets held in trust or as an agent for others.

The types of funds contained in each specific major fund are described below, followed by the fund name utilized by the County. Although all funds are disclosed, it should be noted that not all of these funds are appropriated.

### I. GOVERNMENTAL FUNDS

1. **GENERAL FUND** - accounts for all financial resources except those to be accounted for in other funds, and represents the County's general operating fund.

#### 101 GENERAL FUND

The General Fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund.

2. **SPECIAL REVENUE FUNDS** – are used to account for specific revenues that are legally restricted to expenditure for particular purposes.

#### 201 COUNTY ROADS

This fund is used to account for resources associated with the maintenance and construction of certain roads, streets, and bridges located within the County, which are funded principally by the federal government, State of Michigan, and local governmental units within the County.

#### 208 COUNTY PARKS

This fund is used to account for resources related to the preservation, protection, maintenance, and management of County park grounds and facilities including the Warren Valley and the Inkster Valley golf courses.

#### 221 COUNTY HEALTH

This fund is used to account for resources reserved for the purpose of providing health protection, maintenance, and improvement for the residents of Wayne County.

#### 222 MENTAL HEALTH\*\*

This fund is used to account for resources reserved for providing mental health services.

#### 223 HEALTH AND HUMAN SERVICES– NUTRITION

This fund is used to account for resources reserved for providing various food and nutrition programs for the residents of Wayne County.

#### 225 CHILDREN AND FAMILY SERVICES (HEAD START)

This fund is used to account for resources reserved for providing child development services to qualifying children and their families in Wayne County.

#### 228 ROUGE DEMONSTRATION GRANT

This fund is used to account for resources reserved for the Rouge River National Wet Weather Demonstration project.

#### 229 ENVIRONMENTAL PROGRAMS

This fund is used to account for resources reserved for the Land Resource Management Program.

#### 230 STADIUM AND LAND DEVELOPMENT

This fund is used to account for the collection of excise taxes on hotel accommodations and car rentals, which are reserved for stadium and land development and the related expenses of collection.

\*These funds have been transferred to the General Fund to comply with GASB 54.

\*\*These funds are not included in the County Appropriation.



**250 COMMUNITY AND ECONOMIC DEVELOPMENT**

This fund is used to account for resources related to economic development within local communities in Wayne County.

**256 FISCAL STABILIZATION RESERVE FUND\*\***

This fund was created to account for resources set aside to eliminate accumulated deficits in various funds.

**\*257 BUDGET STABILIZATION FUND \*\***

This fund was established by charter and is used to account for resources set aside from the General Fund under the provisions of Public Act 30 of 1978.

**265 DRUG ENFORCEMENT PROGRAM**

Through covert operations, the Drug Enforcement Unit enforces state drug laws throughout the County and acts in concert with federal law enforcement agencies. This fund accounts for resources for that activity.

**266 LAW ENFORCEMENT**

This fund is used to account for resources related to several specific purpose or targeted enforcement activities. In addition, this fund provides for technology and other law enforcement grant programs.

**\*268 COUNTY LIBRARY\*\***

This fund is used to account for resources designated for library purposes.

**275 COMMUNITY DEVELOPMENT BLOCK GRANTS**

This fund is used to account for resources related to the County's community development activities using participating communities to create economic and community development projects funded by the federal block grant.

**\*278 PINNACLE\*\***

This fund is used to account for resources for activities of the Pinnacle Aeropark.

**280 ECONOMIC AND NEIGHBORHOOD DEVELOPMENT (E&ND) - 21ST CENTURY\*\***

This fund is used to account for resources related to economic development within Wayne County communities.

**281 COMMUNITY CORRECTIONS**

This fund is used to account for resources related to alternative work force activity, the County expungement program, and other jail diversion programs.

**282 VICTIM WITNESS PROGRAM**

This fund is used to account for resources for counseling services, community referrals, public information and prevention, notification of court date, and court support offered to victims of crime.

**\*283 NUISANCE ABATEMENT \*\***

This fund accounts for resources to abate illegal nuisances that are at the root of many of the crime problems in Wayne County such as drugs, guns, prostitution and abandoned buildings.

**285 REVENUE SHARING RESERVE FUND \*\***

This fund is used to account for the proceeds of additional property tax revenues as a result of Public Act 357, which provides a funding mechanism for state revenue sharing payments to the County.

**292 JUVENILE JUSTICE/ ABUSE AND NEGLECT**

This fund is used to account for resources for youth detention and detention diversion programs which include the operation of the Juvenile Detention Facility, various other detention alternative programs and services for delinquents and early intervention services for abused, neglected or at risk youths.

**293 SOLDIER'S RELIEF**

This fund is used to account for resources reserved for emergency funding for indigent veterans and their families and burial relief provided for eligible veterans.

**294 VETERAN'S TRUST**

This fund is used to account for resources reserved for emergency funding for indigent veterans provided by the State of Michigan.

**297 YOUTH SERVICES**

The fund is used to account for resources reserved for youth deterrent and diversion programs and other youth services.

**569 WAYNE COUNTY BUILDING AUTHORITY \*\***

This fund is used to account for resources reserved for the operations and maintenance of the Wayne County Building Authority.

\*These funds have been transferred to the General Fund to comply with GASB 54.

\*\*These funds are not included in the County Appropriation.



Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

**3. DEBT SERVICE FUNDS** - are used to account for the accumulation of resources and for repayment of general obligation bond principal and interest from governmental resources, and for special assessment bond principal and interest from special assessment levies when the County is obligated in some manner for the payment.

**301 GENERAL DEBT SERVICE**

This fund is used to account for resources reserved for the debt service associated with the General Obligation Debt of the County.

**330 STADIUM AUTHORITY-DEBT SERVICE\*\***

This fund is used to account for resources reserved for the debt service associated with the construction of professional football and baseball stadiums.

**350 DEBT SERVICE - COUNTY ROADS\*\***

This fund is used to account for resources reserved for the debt service associated with the various County Road Bonds.

**365 DEPARTMENT OF PUBLIC WORKS (DPW) SEWER MUNICIPAL PROJECTS \*\***

This fund is used to account for resources reserved for the debt service associated with the various County Sewer System projects.

**367 WATER MUNICIPAL PROJECTS \*\***

This fund is used to account for resources reserved for the debt service associated with the various County Water Improvement projects.

**369 DEBT SERVICE - BUILDING AUTHORITY\*\***

This fund is used to account for resources reserved for the debt service associated with the new construction or major renovations of existing facilities.

**4. SPECIAL CAPITAL PROJECTS FUNDS** - are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds and trust funds.

**401 CAPITAL PROGRAMS**

This fund is used to account for resources reserved for technology improvements, infrastructure repair and renovation of County buildings, and major equipment purchases.

**430 STADIUM AUTHORITY CONSTRUCTION\*\***

This fund is used to account for resources used for construction associated with the professional football and baseball stadiums.

**435 CONSTRUCTION FUND - 2003 BONDS \*\***

This fund is used to account for resources used for various infrastructure repair and improvements of County facilities through the sale of bonds.

**450 CAPITAL PROJECTS-ROADS \*\***

This fund is used to account for resources used for construction associated with various County road projects.

**466 JAIL CONSTRUCTION\*\***

**469 WAYNE COUNTY BUILDING AUTHORITY \*\***

These funds are used to account for funding and costs of constructing new facilities or for major renovations of existing facilities.

**5. DISCRETE COMPONENT UNITS**

Discrete Component Units- are entities that are legally separate from the County but for which the County is financially accountable, or their relationships with the County are such that exclusion would cause the County's financial statements to be misleading or incomplete.

**801 REGULAR DRAIN MAINTENANCE**

**820 CHAPTER 20 DRAINS \*\***

**821 CHAPTER 20 DEBT SERVICE \*\***

**823 CHAPTER 20 DEBT RETIREMENT \*\***

**830 CHAPTER 21 DRAINS \*\***

**840 BROWNFIELD REDEVELOPMENT AUTHORITY \*\***

**845 WAYNE COUNTY LAND BANK CORPORATION \*\***

**850 ECONOMIC DEVELOPMENT CORPORATION OF WAYNE COUNTY \*\***

**855 DEVELOPMENT CORPORATION OF WAYNE COUNTY \*\***

**860 DETROIT-WAYNE COUNTY STADIUM AUTHORITY \*\***

\*These funds have been transferred to the General Fund to comply with GASB 54.

\*\*These funds are not included in the County Appropriation.



Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

**865 WAYNE COUNTY-DETROIT  
CDE, INC. \*\***

**870 HEALTHCHOICE OF  
MICHIGAN \*\***

**880 GREATER WAYNE COUNTY  
ECONOMIC DEVELOPMENT  
CORPORATION \*\***

**885 WAYNE REGIONAL JOBS &  
ECONOMIC GROWTH  
FOUNDATION \*\***

These funds are used to account for resources used for operations of the Third Circuit Court and Probate Court.

**833 CIRCUIT COURT BUDGET  
STABILIZATION**

**834 CIRCUIT COURTS CAPITAL  
PROJECTS**

**835 CIRCUIT COURTS**

**836 FRIEND OF THE COURT**

**837 PROBATE COURT CAPITAL  
PROJECTS**

**838 PROBATE COURT**

## **II. PROPRIETARY FUNDS**

**1. INTERNAL SERVICE FUNDS** – are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the County, and to other governmental units, on a cost-reimbursement basis.

**631 DEPARTMENT OF PUBLIC  
SERVICES (DPS) - BUILDINGS &  
GROUNDS MAINTENANCE**

This fund is used to account for resources reserved for the maintenance of all County General Fund Buildings.

**632 GUARDIAN BUILDING \*\***  
This fund was used to account for resources for the purchase and maintenance of the Guardian Building in FY2008-09. It was discontinued beginning in FY2009-10.

**635 CENTRAL SERVICES**  
This fund is used to account for distribution of operating costs of the County's internal service departments including the Department of Technology.

**641 INTERNAL SERVICE FOR  
ENVIRONMENT**

This fund is used to account for distribution of administrative costs to the various sewage districts, drains, and other Public Services - Environment activities.

**675 LONG-TERM DISABILITY**  
This fund is used for the accumulation and disbursement of resources related to long-term disability claims.

**676 GENERAL HEALTH**  
This fund is used to account for accumulate and disburse of resources related to employee health benefits.

**677 SELF INSURANCE**  
This fund is used to account for accumulate and disburse of resources related to worker's compensation claims.

**678 GENERAL LIABILITY**  
This fund is used to account for accumulate and disburse of resources related to general liability claims.

**2. ENTERPRISE FUNDS** – are used to account for resources that are financed and operated in a manner similar to private business enterprises - where the costs of providing goods or services to the general public on a continuing basis are financed or recovered primarily through user charges or where periodic determination of net income is appropriate for accountability purposes.

**500 DELINQUENT TAX -  
UNPLEDGED RESERVE  
DELINQUENT TAX REVOLVING  
(528-536)**

These funds are separate funds used to account for resources advanced by the County to various taxing authorities for unpaid property taxes.

**501 PROPERTY TAX FORFEITURE**  
This fund is used to account for resources related to real property tax foreclosures.

**510 WETLANDS MITIGATION  
FUND \*\***  
This fund is used to account for resources for the supporting the operation of a wetland mitigation bank to serve the County of Wayne.

**516 PARKING LOT FUND**  
This fund is used to account for activities related to county employee subsidized parking.

\*These funds have been transferred to the General Fund to comply with GASB 54.

\*\*These funds are not included in the County Appropriation.





Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

**575 JAIL COMMISSARY FUND**  
This fund is used to account for resources related to the operation of the commissary at the County's jails.

**577 COPY CENTER \*\***  
This fund is used to account for resources associated with the operation of the County Clerk's Copy Center.

**590 DOWNRIVER, 598 ROUGE VALLEY & 599 NORTHEAST SEWAGE DISPOSAL SYSTEMS**  
The Downriver Sewage Disposal System, Rouge Valley Sewage Disposal System and Northeast Sewage Disposal System are collectively referred to as the Sewage Disposal Systems. These funds are used to account for resources with operation and maintenance of the sewage treatment facilities. Costs are recovered through development of usage rates, which are billed to the local communities served.

**596 CSO BASINS**  
This fund is used to account for resources related to the construction of combined sewer overflow (CSO) basins in the cities of River Rouge, Inkster, Redford, and Dearborn Heights to reduce wet weather overflow to the rivers and increase the flow to the sewage treatment plants. This fund includes operations, maintenance, replacement, construction and repayment of debt related to the basins.

### III. FIDUCIARY FUNDS

Fiduciary funds are comprised of Trust and Agency Funds. Trust funds are used to account for assets held by the County in a trustee capacity. Agency funds are used to account for assets held by the County as an agent for individuals, private organizations, other governments, and/or other funds. Due to their custodial nature, with the exception of the operating expenditures related to operating the retirement system in the Retirement System—Employees Fund and debt service budgeted in the Equipment Financing Fund, these funds are not budgeted or included in the appropriation.

**701 TRUST \*\***  
This fund is used to account for assets held by the County in a trustee capacity.

**704 OFFICE OF THE CLERK\*\***  
This fund is used to account for funds received by the County Clerk including bonds and various fees.

**703 UNDISTRIBUTED TAXES \*\***  
This fund is used to account for current tax collections and their subsequent disbursement to other governmental units.

**705 CONTRACTOR RETAINAGES \*\***  
This fund is used to account for funds retained from contractors involved with County projects.

**706 CONTRACTOR RETAINAGES – SHARED \*\***  
These funds are used to account for monies retained from contractors involved with Wayne County projects. Disbursements are made to the contractor upon successful completion of the project.

**721 LIBRARY PENAL FINES \*\***  
This fund is used to account for resources received by District Courts from court fines which are disbursed to fund public libraries.

**731 RETIREMENT SYSTEM-EMPLOYEES**  
This fund accounts for the funds accumulated under the Employee Defined Benefit Pension.

**733 RETIREMENT SYSTEM-CIRCUIT COURT \*\***  
This fund accounts for funds accumulated under the Circuit Court Commission Bailiffs' Retirement System.

**734 RETIREMENT SYSTEM - DEFINED CONTRIBUTION \*\***  
This fund accounts for the funds accumulated under the Employee Defined Contribution Pension Plan.

**765 EQUIPMENT FINANCING\*\***  
This fund is used to account for resources reserved for the principal and interest payments associated with the Equipment Leasing Financing Program activities.

**790 QEBA\*\***  
This fund establishes a Qualified Excess Benefit Arrangements under Section 415 of the Internal Revenue Code.

\*These funds have been transferred to the General Fund to comply with GASB 54.  
\*\*These funds are not included in the County Appropriation.





## DEPARTMENT AND ACTIVITY ACCOUNTS

The appropriations ordinance makes appropriations for certain county departments, agencies and programs for the purpose of providing services to the public. The County's budget is organized into functional categories that represent a grouping of related operations and programs aimed at accomplishing a broad goal or a major service called departments. These departments are further subdivided into activities, which serve as appropriation units, and each appropriation unit represents a limited set of work responsibilities, with organizational and budget accountability as its primary purpose.

## CHART OF REVENUE AND EXPENDITURE ACCOUNTS

The Chart of Revenue and Expenditure Accounts represent the major account categories, which were adopted by the County Commission in its County-wide budget.

### REVENUE ACCOUNTS

#### **400 TAXES**

Ad valorem property taxes, payments in lieu of taxes, industrial facilities taxes, trailer taxes, penalties and interest on taxes.

#### **450 LICENSES & PERMITS**

Marriage licenses, dog licenses, concealed weapon permits.

#### **501 FEDERAL GRANTS AND CONTRACTS**

Grants and contracts with the federal government. Not to be confused with reimbursements for services rendered to it by the County.

#### **531 STATE GRANTS AND CONTRACTS**

Grants and contracts with the State of Michigan. Not to be confused with reimbursements for services rendered to it by the County.

#### **580 LOCAL CONTRIBUTIONS**

Grants and contracts with local foundations and other governmental units. Not to be confused with reimbursements by local municipalities for services rendered to them by the County.

#### **600 CHARGES FOR SERVICES**

Revenue generated by departmental charges/fees, which are established by resolution, ordinance or state law. Reimbursements from various agencies and individuals for services.

#### **655 FINES AND FORFEITS**

Bail bond forfeitures and election filing fee forfeitures.

#### **664 INTEREST, DIVIDENDS, RENTS**

Interest on investments and rental of County property.

#### **671 OTHER REVENUE**

Unclaimed monies accrued revenue accounts.

#### **695 OTHER FINANCING SOURCES**

Audit adjustment to prior years, recoveries of insurance or bond premiums, appropriation transfers in.



## EXPENDITURE ACCOUNTS

### **700 PERSONNEL**

Salaries and wages including per diem, overtime, shift differential, premium pay, cost of living adjustment, longevity, accumulated annual and sick leave, and worker's compensation supplement.

### **714 FRINGE BENEFITS**

Payroll taxes, medical, dental and hospitalization insurances, and fringe benefits of retirees.

### **725 PENSION**

Pension contributions including options for deferred compensation instead of the County's primary pension program.

### **726 MATERIALS AND SUPPLIES**

Many types of routine consumable and low unit cost items including computer, office, vehicle, photo, photocopying, microfilming, forage, kitchen, clothing, laundry, food, medical and janitorial supplies.

### **800 SERVICES**

Professional services and various kinds of contracts with the exceptions of those included in other accounts described below:

Professional services and fees including jury and witness fees, court filing and transcript fees; medical, dental, psychological, nursing, financial, engineering, legal and indigent attorney services, child care and veterans assistance.

Amounts paid for various services charged to other County departments including financial services, computer services, janitorial, police, construction, telephone and communications.

### **860 TRAVEL**

Travel to conferences, conventions and local travel within the five-county area, extradition and transportation of patients and clients.

### **862 OPERATING EXPENSES**

Freight, advertising, insurance benefits, premium payments, utilities, maintenance of buildings and equipment, some of which may be contracted.

### **941 RENTALS**

Rental of buildings, machinery and equipment.

### **950 OTHER CHARGES**

Contributions and grants to municipalities, agencies and organizations, inmate labor, employee improvement, refunds, miscellaneous interest, taxes, fees adjustments, allowances, and depreciation.

### **970 CAPITAL OUTLAY**

Land, buildings, equipment, machinery, cars, office equipment, books.

### **990 DEBT SERVICE**

Debt payments to the State of Michigan, principal and interest payments on bonded and other debt.

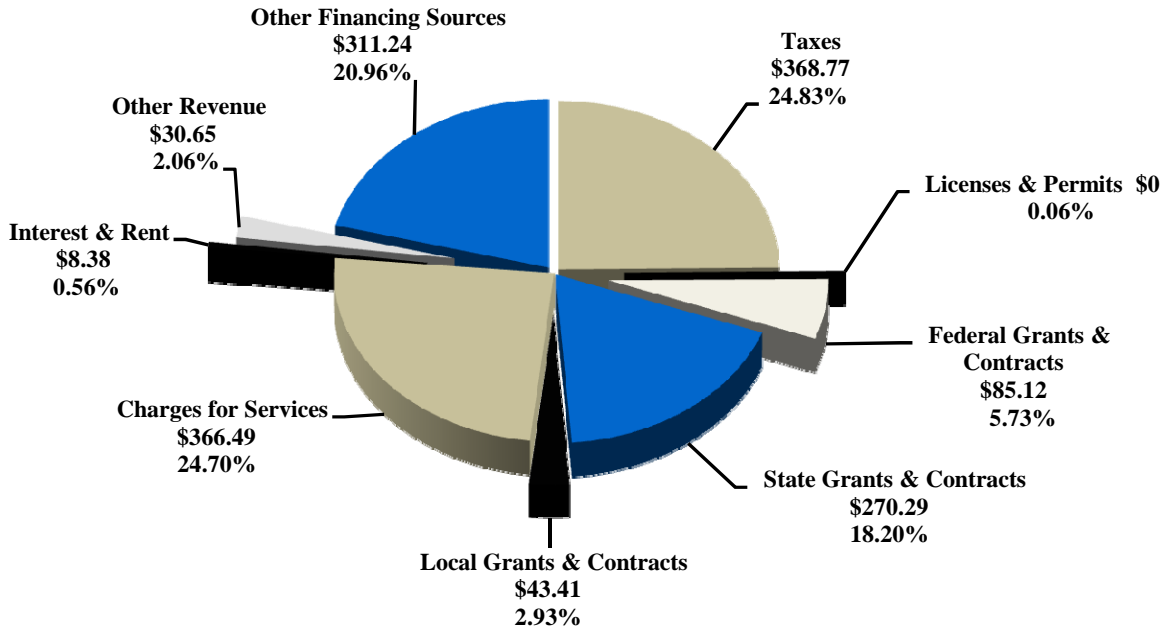
### **999 OTHER FINANCING USES**

Operating transfers out involve the transfer of resources from the fund that possesses the resources to the fund that utilizes them.



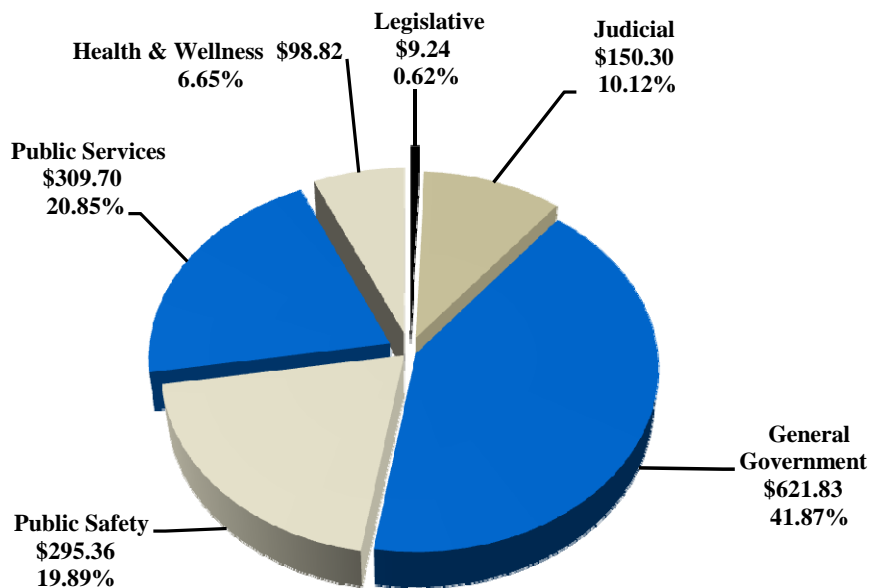
**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

**2016-2017 WAYNE COUNTY BUDGET**  
**WHERE DOES THE MONEY COME FROM**  
 In Millions



**TOTAL \$1,485.25 BILLION**

**WHERE DOES THE MONEY GO (BY FUNCTION)**  
 In Millions



**TOTAL \$1,485.25 BILLION**



**Wayne County Government**  
**Adopted Budget 2016-17 and Projected 2017-18**

**SUMMARY OF REVENUES AND EXPENDITURES**

	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
	<b>ACTUAL</b>	<b>ADOPTED</b>	<b>ADOPTED</b>	<b>PROJECTED</b>
<b>REVENUE</b>				
Taxes	\$ 436,184,251	\$ 380,534,719	\$ 368,768,883	\$ 369,065,293
Licenses and Permits	719,808	840,300	890,000	890,000
Federal Grants and Contracts	86,821,853	102,306,823	85,118,927	82,755,885
State Grants and Contracts	255,073,490	248,914,684	270,289,578	272,650,754
Local Grants and Contracts	39,433,393	44,061,061	43,410,013	43,154,605
Charges for Services	410,636,635	405,548,251	366,494,334	377,283,000
Interest and Rent	13,211,933	11,068,065	8,378,382	8,394,069
Other Revenue	34,527,377	28,977,229	30,654,245	30,873,408
Other Financing Sources	495,691,337	338,681,831	311,243,829	274,292,467
<b>TOTAL REVENUE AND OTHER FINANCING SOURCES</b>	<b>1,772,300,077</b>	<b>1,560,932,963</b>	<b>1,485,248,191</b>	<b>1,459,359,481</b>
<b>EXPENDITURES</b>				
Legislative	8,539,951	8,807,628	9,236,881	9,308,228
Judicial	143,251,813	146,849,974	150,294,876	146,950,939
General Government	909,294,991	681,675,568	621,830,545	609,777,712
Public Safety	316,298,425	297,415,988	295,358,727	295,234,037
Public Services	280,401,439	307,612,552	309,702,597	301,894,912
Health & Welfare	96,575,835	118,571,253	98,824,565	96,193,653
<b>TOTAL EXPENDITURES</b>	<b>1,754,362,454</b>	<b>1,560,932,963</b>	<b>1,485,248,191</b>	<b>1,459,359,481</b>
<b>REVENUES OVER / (UNDER) EXPENDITURES</b>	<b>\$ 17,937,623</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>





**Wayne County Government**  
*Adopted Budget 2016-17 and Projected 2017-18*

**SUMMARY BY FUND**

		<b>FY 2015 ACTUAL EXPENDITURES</b>	<b>FY 2016 ADOPTED BUDGET</b>	<b>FY 2017 ADOPTED BUDGET</b>	<b>FY 2017 INCREASE (DECREASE) FROM FY 2016</b>	<b>FY 2018 PROJECTED BUDGET</b>
<b>Governmental Funds</b>						
<b>General Fund</b>						
101	General Fund	\$ 602,349,755	\$ 535,229,336	\$ 532,927,655	\$ (2,301,681)	\$ 533,089,728
<b>Total General Fund</b>		<b>\$ 602,349,755</b>	<b>\$ 535,229,336</b>	<b>\$ 532,927,655</b>	<b>\$ (2,301,681)</b>	<b>\$ 533,089,728</b>
<b>Special Revenue Funds</b>						
201	County Road Fund	121,596,867	133,675,476	129,770,471	(3,905,005)	115,004,916
208	County Park Fund	15,921,632	14,906,179	14,393,854	(512,325)	14,438,724
221	County Health Fund	43,424,851	42,062,605	42,735,257	672,652	41,444,916
223	HCS - Nutrition	4,891,895	4,072,839	4,340,400	267,561	3,840,400
225	Health and Family Services	25,231,943	26,306,704	7,942,182	(18,364,522)	7,173,847
228	Rouge Demonstrations Grant	2,165,631	2,148,397	2,254,018	105,621	2,147,722
229	Enviromental Programs Fund	2,276,514	2,503,027	2,482,437	(20,590)	2,440,200
230	Stadium & Land Development	8,844,147	8,900,000	8,900,000	-	8,800,000
250	Community & Economic Devel	6,239,202	9,544,142	4,740,505	(4,803,637)	5,273,799
257	Budget Stabilization Fund	-	-	6,666,667	6,666,667	6,666,667
265	Drug Enforcement Program Fund	536,079	617,712	903,967	286,255	846,824
266	Law Enforcement	5,941,057	7,953,150	9,250,970	1,297,820	8,655,943
275	Comm Devel Blk Grant (CDBG)	6,217,758	12,595,404	11,188,961	(1,406,443)	11,424,141
281	Community Corrections	2,378,280	2,774,839	2,503,000	(271,839)	2,880,398
282	Victim Witness Program	2,251,303	2,166,382	2,333,021	166,639	2,351,247
292	Juv. Justice and Abuse/Neglect	151,206,406	151,868,062	151,424,086	(443,976)	150,634,871
293	Soldiers Relief	2,458,185	2,600,617	1,572,890	(1,027,727)	1,540,269
294	Veterans Trust Fund	186,164	250,000	250,000	-	250,000
297	Youth Services	3,445,818	3,501,669	3,415,582	(86,087)	3,332,833
<b>Total Special Revenue Funds</b>		<b>405,213,732</b>	<b>428,447,204</b>	<b>407,068,268</b>	<b>(21,378,936)</b>	<b>389,147,717</b>
<b>Debt Service Funds</b>						
301	General Debt Service	14,654,186	11,378,653	9,582,039	(1,796,614)	8,472,264
350	Debt Service-County Roads	12,757	-	-	-	-
<b>Total Debt Service Funds</b>		<b>14,666,943</b>	<b>11,378,653</b>	<b>9,582,039</b>	<b>(1,796,614)</b>	<b>8,472,264</b>
<b>Capital Projects Funds</b>						
401	Capital Programs	2,026,837	11,760,315	13,839,307	2,078,992	12,500,000
435	Construction Fund - 2003 Bonds	-	-	-	-	-
<b>Total Capital Projects Funds</b>		<b>2,026,837</b>	<b>11,760,315</b>	<b>13,839,307</b>	<b>2,078,992</b>	<b>12,500,000</b>
<b>Component Unit Funds - Court</b>						
833	Third Circuit Ct Budget Stab. Fund	-	-	162,856	162,856	427,856
834	Third Circuit Ct Capital Projs	511,936	1,950,000	950,000	(1,000,000)	-
835	Circuit Court	91,153,233	90,436,282	90,045,395	(390,887)	89,891,796
836	Friend of the Court	27,443,561	28,787,745	33,408,879	4,621,134	30,785,312
837	Courts Capital Projects	1,831	52,600	51,500	(1,100)	52,600
838	Probate Court	9,411,106	8,886,609	8,977,765	91,156	9,083,640
<b>Total Component Unit Funds - Court</b>		<b>128,521,667</b>	<b>130,113,236</b>	<b>133,596,395</b>	<b>3,483,159</b>	<b>130,241,204</b>
<b>Component Unit Funds - Other</b>						
801	Regular Drain Fund-Maint.	3,942,563	3,568,295	4,329,170	760,875	4,302,212
<b>Total Component Unit Funds - Other</b>		<b>3,942,563</b>	<b>3,568,295</b>	<b>4,329,170</b>	<b>760,875</b>	<b>4,302,212</b>
<b>Total Governmental Funds</b>		<b>\$ 1,156,721,497</b>	<b>\$ 1,120,497,039</b>	<b>\$ 1,101,342,834</b>	<b>\$ (19,154,205)</b>	<b>\$ 1,077,753,125</b>



**Wayne County Government**  
**Adopted Budget 2016-17 and Projected 2017-18**

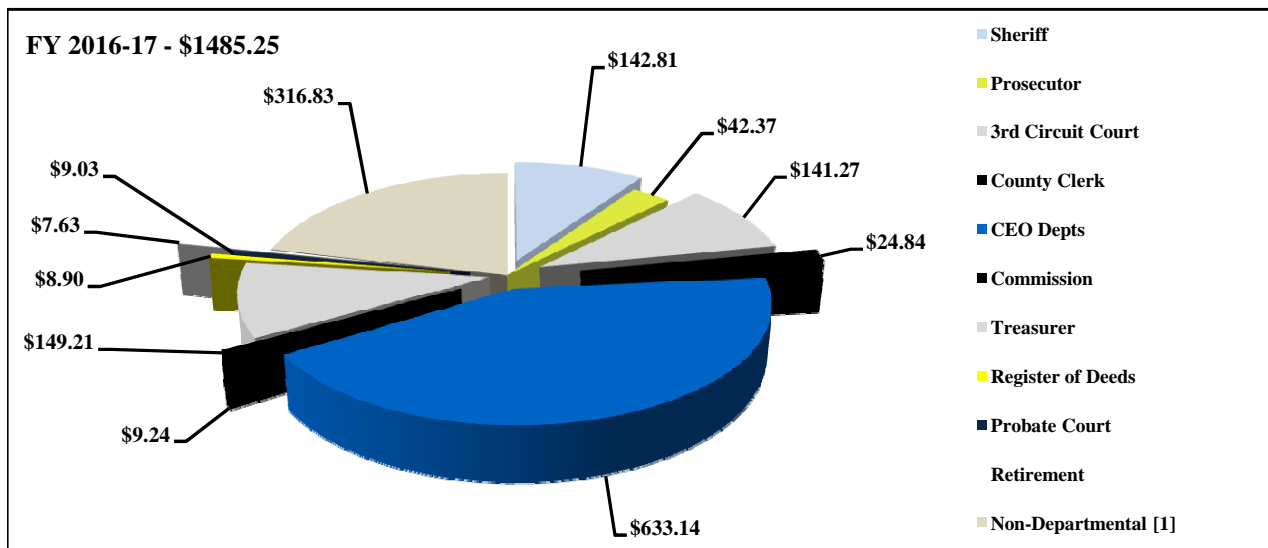
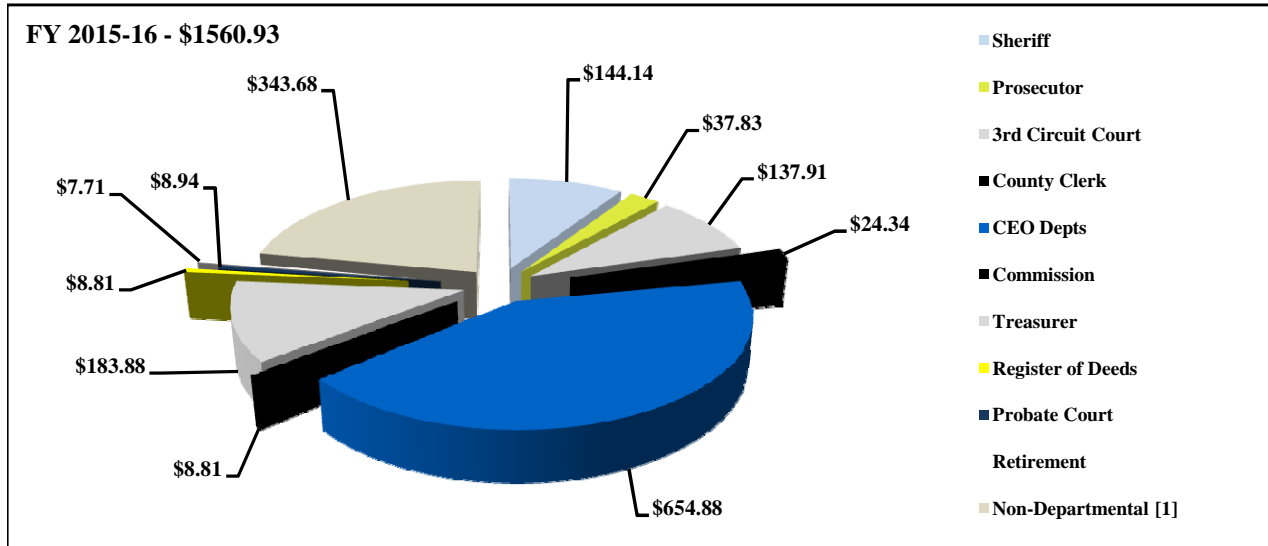
**SUMMARY BY FUND**

		<b>FY 2015 ACTUAL EXPENDITURES</b>	<b>FY 2016 ADOPTED BUDGET</b>	<b>FY 2017 ADOPTED BUDGET</b>	<b>FY 2017 INCREASE (DECREASE) FROM FY 2016</b>	<b>FY 2018 PROJECTED BUDGET</b>
<b>Proprietary Funds</b>						
<b><u>Enterprise Funds</u></b>						
500	Delinq Tax-Unpledged Res	171,886,664	44,559,268	29,548,517	(15,010,751)	23,596,520
501	Property Tax Forfeiture	7,269,294	8,175,328	8,853,629	678,301	8,892,725
516	Parking Lots Fund	3,256	-	-	-	-
531	Delinquent Tax Revolv - 2011	13,994,448	-	-	-	-
532	Delinquent Tax Revolv - 2012	122,598,153	8,775,000	-	(8,775,000)	-
533	Delinquent Tax Revolv - 2013	10,368,096	86,502,700	7,675,000	(78,827,700)	-
534	Delinquent Tax Revolv - 2014	5,134,238	13,500,000	66,892,700	53,392,700	6,275,000
535	Delinquent Tax Revolv - 2015	-	6,220,000	13,500,000	7,280,000	63,341,900
536	Delinquent Tax Revolv - 2016	-	-	6,220,000	6,220,000	13,500,000
537	Delinquent Tax Revolv - 2017	-	-	-	-	6,220,000
575	Jail Commissary Fund	2,232,586	3,038,487	3,878,320	839,833	3,634,209
590	Downriver Sewage Disp.Sys	33,773,724	40,054,527	40,008,939	(45,588)	41,626,647
596	CSO Basins	2,265,593	6,686,371	6,212,819	(473,552)	7,314,932
598	Rouge Val Sewage Disp Sys	55,826,017	60,940,171	65,063,276	4,123,105	68,472,972
599	N.E. Sewage Disposal Sys	25,227,049	25,858,602	27,322,260	1,463,658	28,614,685
<b>Total Enterprise Funds</b>		<b>450,579,118</b>	<b>304,310,454</b>	<b>275,175,460</b>	<b>(29,134,994)</b>	<b>271,489,590</b>
<b><u>Internal Service Funds</u></b>						
631	Building & Ground Maintenance	13,505,064	12,505,700	12,532,911	27,211	12,532,911
635	Central Services	14,698,436	14,492,137	14,283,813	(208,324)	14,283,813
641	Environment	3,284,570	4,099,665	4,481,334	381,669	4,147,883
675	Long Term Disability Fund	828,619	978,517	896,998	(81,519)	925,207
676	Health Fund	102,797,670	88,205,140	61,118,080	(27,087,060)	62,719,961
677	Worker Compensation Self Insur	3,027,748	3,526,998	3,557,556	30,558	3,572,668
678	General Liability Fund	3,024,294	4,611,391	4,232,305	(379,086)	4,307,423
<b>Total Internal Service Funds</b>		<b>141,166,401</b>	<b>128,419,548</b>	<b>101,102,997</b>	<b>(27,316,551)</b>	<b>102,489,866</b>
<b>Total Proprietary Funds</b>		<b>\$ 591,745,519</b>	<b>\$ 432,730,002</b>	<b>\$ 376,278,457</b>	<b>\$ (56,451,545)</b>	<b>\$ 373,979,456</b>
<b>Fiduciary Funds</b>						
<b><u>Fiduciary Funds</u></b>						
731	Retire Sys Fund-Employee	5,895,430	7,705,922	7,626,900	(79,022)	7,626,900
<b>Total Fiduciary Funds</b>		<b>\$ 5,895,430</b>	<b>\$ 7,705,922</b>	<b>\$ 7,626,900</b>	<b>\$ (79,022)</b>	<b>\$ 7,626,900</b>
<b>Total All Funds</b>		<b>\$ 1,754,362,446</b>	<b>\$ 1,560,932,963</b>	<b>\$ 1,485,248,191</b>	<b>\$ (75,684,772)</b>	<b>\$ 1,459,359,481</b>



### ALL FUND COMPARISON OF EXPENDITURES

(In Millions)



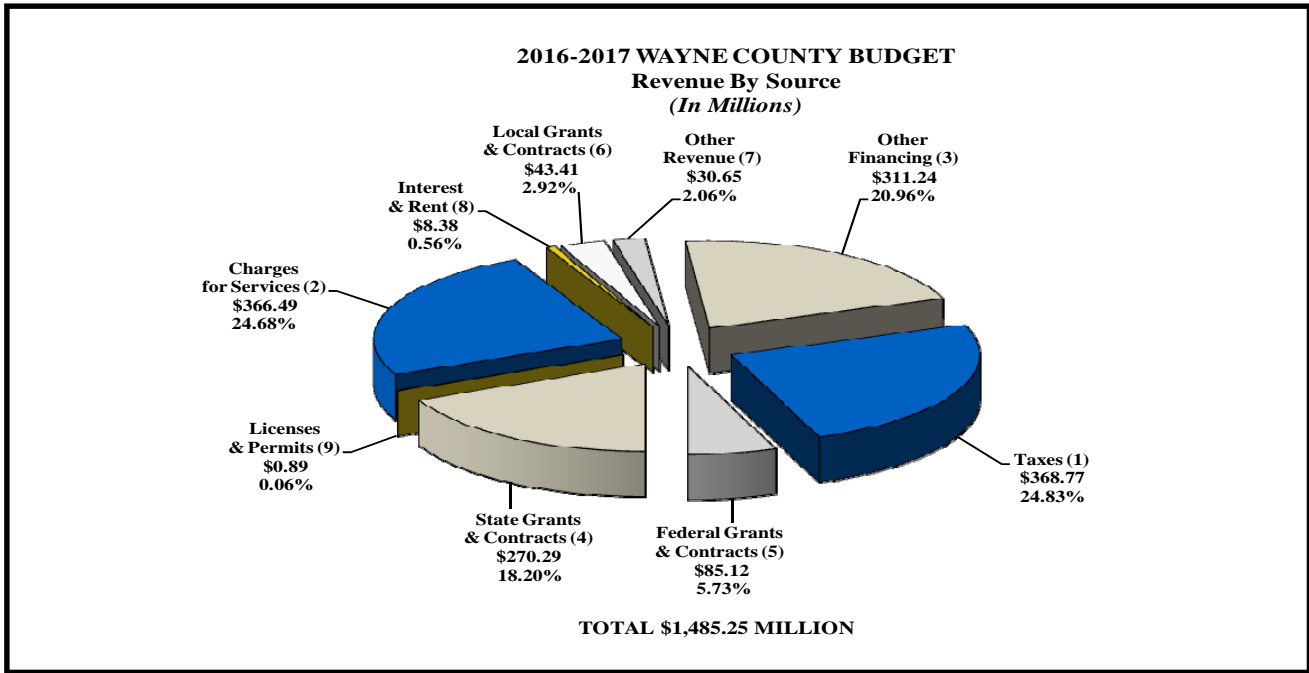
(In Millions)	2015-2016 Adopted	2016-2017 Adopted	Incr/Decr 2015 to 2016	2017-2018 Projected	Incr/Decr 2016 to 2017
Sheriff	\$ 144.14	\$ 142.81	-0.93%	\$ 143.12	0.22%
Prosecutor	37.83	42.37	12.00%	42.26	-0.24%
3rd Circuit Court	137.91	141.27	2.43%	137.81	-2.44%
County Clerk	24.34	24.84	2.05%	25.00	0.64%
CEO Depts	654.88	633.14	-3.32%	623.07	-1.59%
Commission	8.81	9.24	4.87%	9.31	0.77%
Treasurer	183.88	149.21	-18.85%	138.30	-7.31%
Register of Deeds	8.81	8.90	0.95%	10.37	16.50%
Probate Court	8.94	9.03	1.01%	9.14	1.18%
Retirement	7.71	7.63	-1.03%	7.63	0.00%
Non-Departmental [1]	343.68	316.83	-7.81%	313.36	-1.09%
<b>Total All Funds</b>	<b>\$ 1,560.93</b>	<b>\$ 1,485.25</b>	<b>0.06%</b>	<b>\$ 1,459.36</b>	<b>-1.74%</b>

[1] Transfers represent inter-fund transfers to other funds to support programs



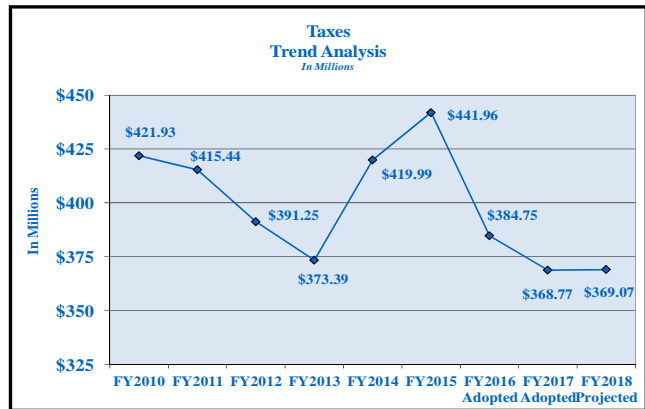
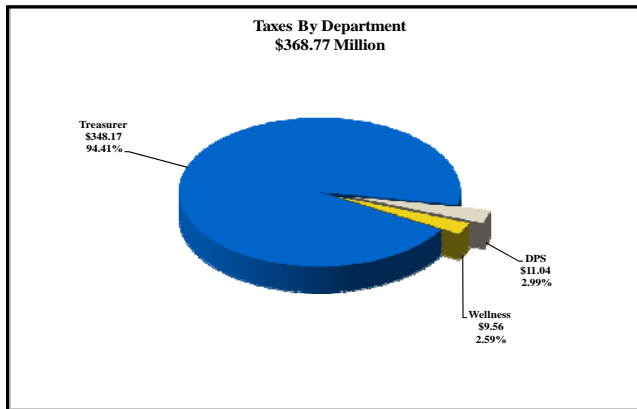
### DESCRIPTION OF MAJOR REVENUES - ALL FUNDS

Revenues in the Adopted Budget total \$1.485 billion. This represents a decrease in revenues of \$75.86 million from the 2015-16 Adopted Budget total of \$1.560 billion. There are 49 funds included in the County’s 2016-17 appropriation ordinance; including the General Fund, the County’s primary operating fund (discussed in the next section), nineteen Special Revenue Funds, one Debt Service Funds, one Capital Project Funds, eleven Enterprise Funds, seven Internal Service Funds, one Fiduciary Fund and seven Component Unit Funds. Revenues are categorized into nine major revenue sources within the County’s chart of accounts based on the source of funding. The following is a brief overview of the revenues appropriated. The overview is organized to complement the All Funds financial document on page 3-1.



Number in parenthesis represents rank largest (1) to smallest (9)

#### TAXES – 24.29%



Taxes are the largest source of revenue for the county and include general operating and special purpose property taxes and other special assessments. Taxes are budgeted at \$368.77 million or 24.83% of the County's 2016-17 total budgeted revenues. Taxes are projected to decrease by \$11.77 million relative to the prior year.

Property taxes for general operating purposes represent the largest source of revenue in the Taxes category and are based on the assessed Taxable Value (TV) of commercial and residential properties in the County.



The County Assessor is responsible for property tax assessment and equalization of the 43 communities within the County. Prior to FY 2007-08, the assessed taxable values increased between 3.0% to almost 5.0% each year as a result of a strong economy and a stable real estate market. Following FY 2007-08, property taxes declined substantially as the impact of the troubled economy and housing markets took their toll on county property values.

The County Assessor projected assessed property values for residential and commercial properties for the coming year and are the basis for the property taxes included in the 2016-17 Budget. Based on an analysis of key local communities' housing markets (including the City of Detroit), property sales/sales ratios and appraisal studies, it was projected that an additional 2.53% decline in the taxable value below the taxable values used in FY 2015-16. This reduction is primarily the result of the reevaluation of property values in the City of Detroit. The City has historically had over inflated State Equalized Values (SEV) and Taxable Values (TV) and will be reevaluating properties over a three year period. Additionally, through a vote of the people, the Personal Property Tax (PPT) was repealed. Both the City's reevaluation and the repeal of the PPT reducing the taxable value base affecting anticipated property tax collections in the General, County Parks, Soldiers Relief and Youth Funds. After these reductions to the TV, and reductions in captures of taxes by other taxing authorities such as Downtown Development Authorities, the county is projecting net tax collection revenue available from the operating millages will be \$275.64 million. This represents a reduction of \$8.69 million, from the 2015-16 Adopted Budget.

Below is a general discussion regarding the calculation of the County's property taxes:

**Taxing Authority:**

- a. The County may, by ordinance, levy and collect any tax, fee, rent, toll, or excise authorized by law. The County may levy an ad-valorem property tax not in excess of 1% of the State equalized valuation of the taxable property within the County.
- b. The County is authorized to levy an ad valorem property tax not to exceed 5.6483 Mills. As provided by law, the 5.6483 Mills is a transfer of the millage allocated to the County from the 15 Mill limitation authorized by Article IX, Section 6 of the state Constitution. This section does not authorize an increase in the rate of taxation as defined by Article IX, Section 31 of the Constitution.
- c. An increase in the authorization may be approved by the voters of the County for a period of not more than 20 years provided the increase does not produce a total authorization of more than 10 Mills.

- d. The County may impose taxes without limitation as to rate or amount for the payment of principal and interest on bonds or evidence of indebtedness approved by the voters.

**Net Limitation Tax Rate:**

As provided by the Charter, the original net limitation tax rate authorized to be allocated for County government is 6.07 Mills. The original maximum net tax limitation tax to other taxing units in the County is 8.93 Mills. The net limitation tax rate is from the 15 Mill limitation authorized by Article IX, Section 6 of the Constitution. As a result of Michigan Compiled Law 211.34d Millage Rollback of 1995 commonly known as the "Headlee" Rollback Amendment, the maximum net limitation tax rate to be allocated for County government has been reduced to 5.6483 Mills. As provided by Article IX, Section 31 of the Constitution, the net limitation tax rate shall not be increased without a vote of the people.

**Millage**

The 2016-17 Adopted Budget levies property taxes at the rate of 7.8220 Mills which has not changed in several years. Property taxes and industrial facility taxes related to the County's special purpose millages for Youth Services, Fund 297, (1/10 of the Public Safety Millage, 0.0938 Mills), Soldiers Relief, Fund 293, (0.0368 Mills) and Parks, Fund 208 (0.2459 Mills) are budgeted directly in those funds. The General Fund budget reflects the resulting net Millage amount of 7.4455 Mills, which included 5.6483 Mills - General Purpose, 0.9529 Mills - General Operating and 0.8443 Mills - Public Safety (also known as the 9/10th millage).

**MILLAGE COMPONENTS**

<b>Millage Type</b>	<b>Millage Amount</b>	<b>Property Taxes</b>	<b>Industrial Facility Taxes</b>
General Fund	5.6483	\$214,231,297	\$3,837,265
Public Safety (8/4/1998)	.9381		
9/10ths	.8443	33,064,539	\$573,589
1/10ths	.0938	3,673,403	\$63,725
Operating (8/8/2000)	.9529	37,317,541	\$647,368
Soldier Relief	.0368	1,441,164	\$25,001
Parks (8/5/1996)	.2459	9,629,954	\$167,056
<b>Total</b>	<b>7.8220</b>	<b>\$299,440,899</b>	<b>\$5,314,003</b>





**Property Taxes**

Based on the County’s millage rate, the budgeted total property tax levy is \$299,440,899. This levy is reduced by an estimated \$23,796,780 to reflect Downtown Development Authorities (DDA), Tax Increment Financing Authorities (TIFA), Brownfield Authorities and other recaptured taxes, resulting in a net estimate of \$275,644,119 anticipated property taxes.

The general operating millage is now levied in July of each year as a result of Public Act 357 of 2004. The tax levy for the special purpose millages remain in

December. As a result, of the shift in levy dates, the computation of the budgeted levy for FY 2016-17 is derived from a portion of both the 2016 and 2017 projected taxable values. This calculation is shown below:

**Property Tax Calculation:**

<u>Fiscal Year Levy</u>	<u>FY 2016 Actual</u>	<u>FY 2017 Projected</u>	<u>Total</u>
State Equalized Value	\$44,840,066,562	\$47,128,269,890	
Taxable Value	\$39,162,074,391	\$37,943,150,586	
Millage Levy	X <u>.0021737</u>	X <u>.0056483</u>	
Property Tax Estimate	\$ 85,126,601	\$ 214,314,297	\$ 299,440,899
Less Reductions for:			
Projected DDA, TIFA & Other Recapture Taxes	\$ (7,069,437)	\$ (16,727,343)	\$ (23,796,780)
FY2014-2015 Property Tax Revenue Total	\$ 78,057,164	\$ 197,586,955	\$ 275,644,119

**Industrial and Commercial Facilities Tax (IFT):**

Industrial Facilities Tax Abatements are available to any Michigan manufacturer under Public Act 198 of 1974, as amended. The act is designed to provide stimulus in the form of significant tax incentives to companies wanting to renovate and expand aging plants, build new ones, and promote the establishment of research and development laboratories. The granting of property tax incentives under the act is a local option left to the discretion of the legislative body of local governmental units. A total of \$3.21 million in Industrial Facility Taxes are budgeted to be collected in fiscal year 2015-2016. This amount has been reduced by an estimated \$2.11 million due to captured taxes from the Downtown Development Authority, TIFA and other captured taxes.

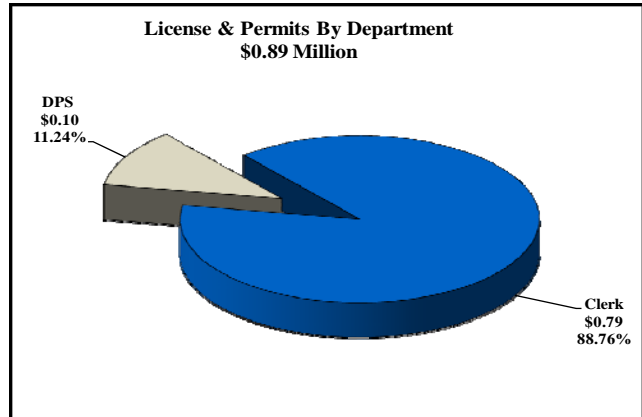
**IFT Calculation**

Industrial and commercial facilities that meet certain criteria are taxed on half of the properties' Taxable Value (TV). All rehabilitation and restoration improvements on these properties are taxed at the full TV in the first year. Of the \$3.21 million collected, \$3.06 million is collected in the General Fund and \$0.15 million is collected in Youth Services, Parks and Veterans Funds. The Industrial and Commercial Facilities Tax is based on actual 2015 taxable value assessment certified by the County Assessor on those properties eligible for the IFT. The calculation to derive the IFT is on the following page.



2016 TV of Eligible Properties	\$ 1,340,563,562
½ the TV	_____ x .5
Sub-Total	670,281,281
2014 Rehab and Restoration TV	_____ 9,084,513
TV by roll	679,366,294
Millage Levy	_____ x.0078220
Industrial and Commercial Facilities Tax Estimate	\$ 5,314,003
Less Projected DDA, TIFA and other Recaptured Taxes	_____ (1,947,039)
FY 2014-2015 Industrial and Commercial Facilities Tax Total	\$ 3,366,964

the public in recent years continues to be for CCW permits which represent \$0.79 million of the total.



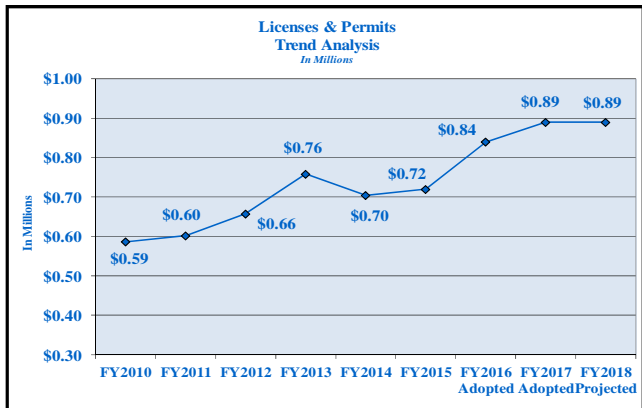
**Other Taxes**

In addition to property taxes, this category includes cigarette tax revenue of \$4.8 million which is the same as the prior year. Cigarette taxes collected is transferred from the state to the county and legislation requires the funding to be used for indigent healthcare programs. For FY 2016-17, \$4.80 million is budgeted for cigarette tax collections in the General Fund.

Tourist tax revenue of \$8.9 million, an amount equal to the prior year has been budgeted for FY 2016-17. Tourist taxes are collected on hotel accommodations and vehicle rentals, and used to pay the debt service requirements and other costs associated with the Comerica Park Baseball Stadium and surrounding land development. These revenues are budgeted in the Stadium and Land Development Fund.

The Treasurer’s office is anticipated to collect \$75.20 million on properties that have fallen into delinquency as part of the delinquent tax and forfeiture programs. This represents a decrease of \$4.37 million from prior year. The programs operate independently under the authority of the County Treasurer and are classified as enterprise funds.

The revenues included in the Other Taxes category are based on debt service requirements of the various activities. In addition, because delinquent tax revenues and property transfer taxes are generally impacted by fluctuations in the local economy, these revenues were estimated based on expert input from the Offices of the Treasurer and the Register of Deeds

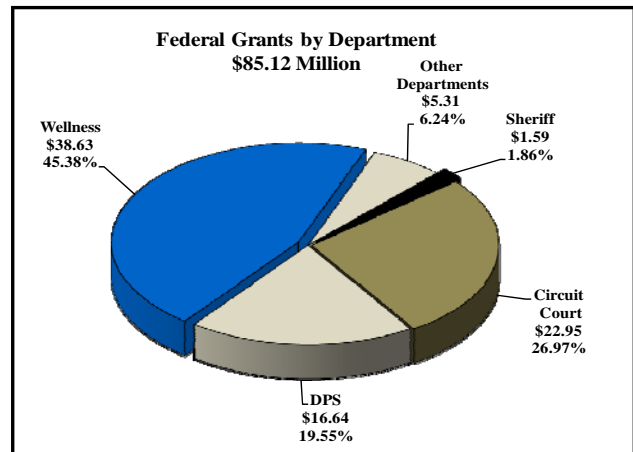


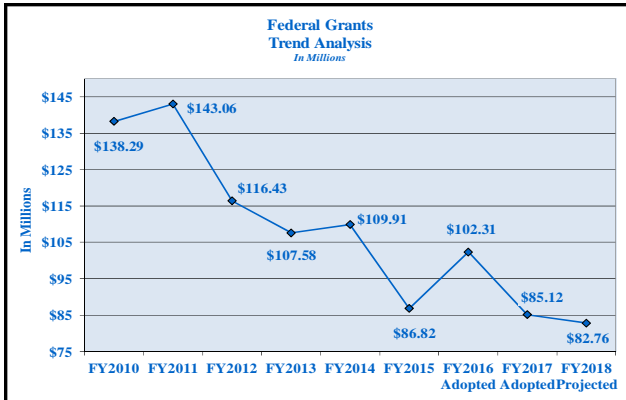
**FEDERAL GRANTS AND CONTRACTS – 5.73%**

Numerous federal grants (the fifth largest source of County revenue) are received for health and wellness programs, environmental protection, housing and urban development, public safety - job training, road improvement or maintenance projects and the Friend of the Court’s Cooperative Reimbursement Program. In total, Federal Grants and Contracts are budgeted at \$85.12 million, a decrease of \$17.19 million from the 2015-2016 Adopted Budget. These revenues are based on approved federal grant awards. In the trend charts above, the large

**LICENSES AND PERMITS- 0.06%**

Licenses and Permits, the smallest source of revenue for the county, are budgeted at \$0.89 million. This revenue is generated from charges associated with the issuance of concealed weapons permits and marriage licenses. These revenues represent a very small portion of the budget and are based on historical collections. The largest request by





increases in FY 2010 and FY2011 are mainly due to the one-time ARRA grants distributed to many departments throughout the County.

- The Department of Health, Veterans and Community Wellness has been awarded \$38.63 million in federal funding to support various public health, economic, early childhood development (HeadStart) and juvenile justice and child abuse / neglect initiatives. This represents a decrease of \$23.47 million. The decrease is primarily due to a change in delivery system of the HeadStart early intervention program.
- Federal grant funding of \$22.95 million has been budgeted to support enforcement of child support services through the Third Circuit Court and Friend of the Court operations. This amount represents an increase of \$3.32 million from the prior years' budget. Revenues are determined annually based on a formula from the grantor.
- In the Department of Public Services, \$16.64 million represents funding for the infrastructure improvements. This represents an increase of \$1.80 million from the prior year. County road funding of \$16.10 million is budget for maintenance and construction of County road. Grant funding of \$0.53 million is budgeted for the funding of environmental programs related to the Rouge River Watershed Demonstration Project, a national demonstration of a watershed approach to pollution control and natural resource management. This funding represents an increase of \$0.03 million.
- Several public safety programs are budgeted to receive federal funding for various law enforcement efforts related to improving the protection and safety of the citizens. The Office of the Sheriff receives \$1.59 million. Homeland Security is budgeted for \$1.17 million and the Prosecutor's Office \$3.80 million. The majority of these grants represent the continuation of initiatives which were in place during the 2015-2016 fiscal year. Overall

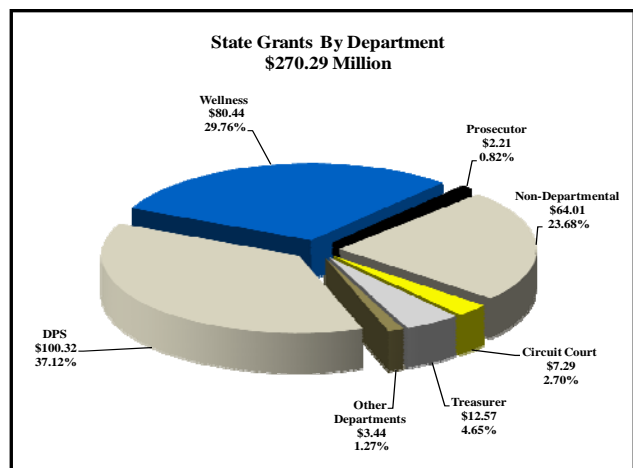
these grants represent an increase of \$1.16 million in funding from the previous year.

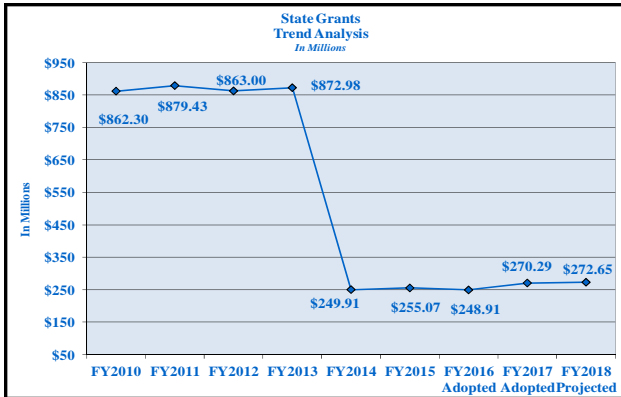
**STATE GRANTS AND CONTRACTS – 18.20%**

State Grants and Contracts proportionally represent the fourth largest budgeted county revenue source, with \$270.29 million or 18.20% of total county revenues and represent an increase of \$21.37 million from prior year. This category historically has included grants for mental health services, public health services, road improvement and maintenance projects, law enforcement training, a portion of judge's salaries, the State's share of juvenile delinquency and abuse/neglect care, election reimbursements, State revenue sharing and Personal Property Tax replacement. Effective October 1, 2013, the Detroit Wayne County Mental Health Agency became a separate Authority and is no longer part of the County Budget. As a result the trend analysis chart depicts the loss of funding previously budgeted for the Agency or \$617.95 million.

State Grants and Contracts revenues are based on approved grant awards and contracts, and in certain cases, continuation funding based on the Governor's State budget recommendation.

- In Health, Veterans and Community Wellness (HVCW), State Grants and Contracts are budgeted for \$80.44 million, an increase of \$1.84 million in funding from prior year.
- The County, through the Department of Public Services Road's Division, receives \$100.32 million in Motor Vehicle Highway Funds for seasonal road maintenance and road improvement projects. This amount represents a budget increase of \$14.07 million from the prior year.
- The Office of the Sheriff has budgeted \$1.47 million in grant funding for various public safety and officer





training programs, representing a slight decrease of \$0.20 million from the prior year's budget.

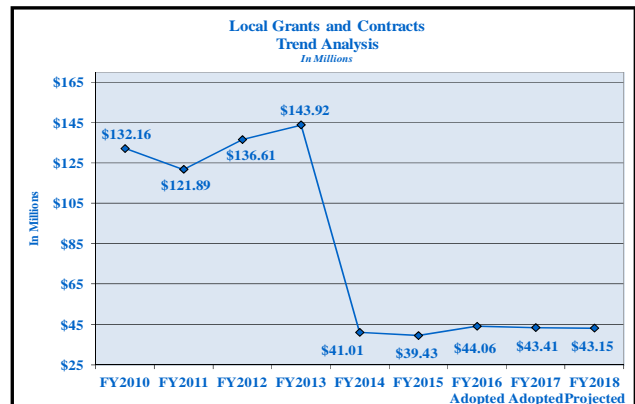
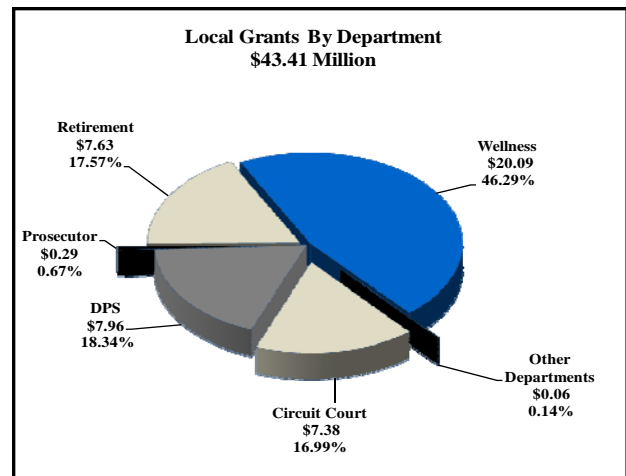
- The Office of the Prosecuting Attorney has budgeted \$2.21 million in State grants, an increase of \$0.32 million from the prior year, to provide funding for a number of prosecutorial programs and the evaluation of backlogged sexual assault cases.
- The Third Circuit Court has budgeted \$7.29 million for the reimbursement of judge's compensation and support programs including the Friend of the Court, youth diversion and mental health programs, an increase of \$0.24 million from the prior year's budget.
- State Revenue Sharing, State Equity funding and Personal Property Tax replacement reimbursement are also included in State Grants and Contracts. The Budget includes \$50.01 million for State Revenue Sharing payments in FY2016-17 based on information provided in the State Budget. This represents the same funding level as the prior year. This funding supports general county government operations in the General Fund. State Equity Funding is budgeted at \$14.00 million, an increase of \$0.50 million from prior years. State Equity is based on information provided in the State proposed Budget. In FY 2015, taxes on personal property was appealed. Revenues to local municipalities from this tax are to be replaced by the State. In FY 2016 this replacement funding was budgeted at \$12.57 million, an increase of \$5.08 million.

**LOCAL GRANTS AND CONTRACTS – 2.92%**

Local grants and contracts comprise \$43.41 million or 2.92% of total county revenues, making it the sixth largest source of revenue for the county. Revenues are primarily derived from County allocations of funding and local communities' contributions to fund various programs and operations within the County. These revenues are based on inter-governmental agreements, approved grant awards or statutory requirements. The large fluctuations over the

years (as seen in the trend analysis) are mainly due to litigation and negotiations over funding available to Third Circuit Court.

- The Circuit Courts' Friend of the Court Fund, a discrete component unit, is budgeted at \$7.29 million from the County General Fund and other county agencies to support the operations of the Third Circuit Courts' Friend of the Court (FOC).



- Department of Health, Veterans and Community Wellness (HVCS) has budgeted \$20.09 million from the Detroit Wayne County Mental Health Authority and other donor organizations for child care services. The funding level represents an increase of \$0.77 million over the prior year's budget from increased local funding for juvenile justice prevention services.
- The Office of the Prosecuting Attorney has budgeted \$0.23 million in local grants. The decrease is the result of loss of funding from the Detroit Wayne County Mental Health Agency which deemed the Prosecutor's mental health divergent program ineligible for funding. The program continues using unrestricted general fund funding.
- The Department of Public Services (DPS) has budgeted \$7.96 million representing the





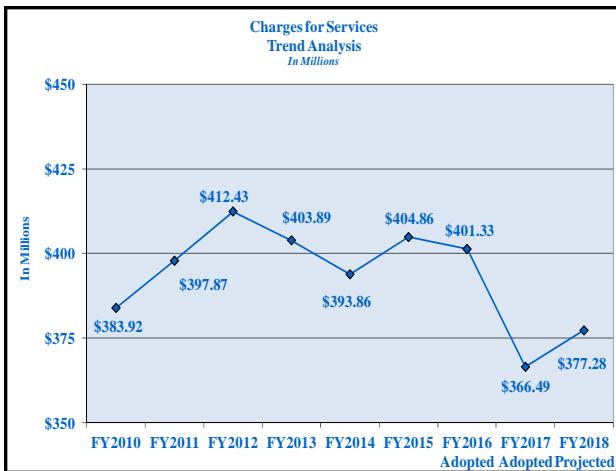
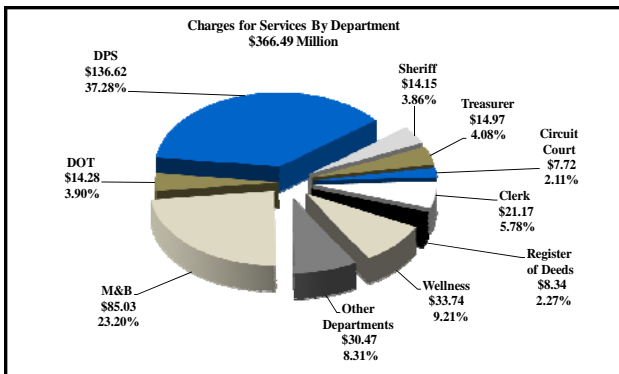
communities' obligation to fund the operations of sewage disposal systems, road infrastructure improvements and environmental programs related to the Rouge River National Wet Weather Demonstration. This is a decrease of \$0.04 million from prior year.

- The Retirement Commission has budgeted \$7.63 million for the administration and maintenance of the retirement funds for the County workforce. This represents a reduction of \$0.37 million from prior year.

charges from internal service departments and functions account for \$129.61 million, a decrease of \$28.43 million from the prior year to support the operations of County departments.

- Corporation Counsel, \$7.86 million, for legal services, a decrease of \$0.25 million.
- Management and Budget, \$14.28 million. Charges for financial services including accounting, accounts receivable, budget, payroll etc., a decrease of \$1.82 million.
- Personnel, \$5.42 million. Human Resource Management, an increase of \$0.40 million.
- DPS Buildings and Maintenance Division, \$11.05 million, rent and building maintenance, a decrease of \$1.13 million from FY 2014-2015.
- Department of Technology, \$14.28 million. Charges are for information and communication technology and support, a decrease of \$0.21 million.
- Office of the Chief Executive Officer, \$4.08 million. Charges are for CEO executive staff which supports all CEO departments.
- The Fringe Benefit Funds including Health, Worker's Compensation, General Liability and Disability Funds collect the costs for employee and retiree benefits for County, Airport Authority and Circuit Court active and retired employees. The costs are ultimately charged to county departments and are budgeted for a total of \$66.10 million; a decrease of \$32.08 million from the prior year.

**CHARGES FOR SERVICES – 24.68%**



Charges for Services are budgeted at \$366.49 million or 24.68% of total County revenue. This represents a \$39.05 million decrease over the prior year. This revenue source represents various charges and fees for services provided by County departments and are the second largest source of revenue in the County budget.

Charges and fees are established by resolution, ordinance or state law. Included in this category are charges for services provided by enterprise funds, such as several sewage disposal systems and inter-departmental charges for the services of internal service funds. Charges for Services revenue includes reimbursements from various agencies and individuals for services provided and are usually contractual or fee based. Interdepartmental

The decreases in these funds are primarily the result of budgetary reductions expected for providing these benefits to employees and retirees. Much of the decline in this revenue category can be attributed to lower cost of health care for County employees and retirees. The County was able to negotiate lower health care expense with the County's unions and also significantly reduce the County's cost for health care for its retirees.

- The Department of Health, Veterans and Community Wellness charges communities and individuals for various services including:
  - Various public health functions are budgeted at \$8.20 million for services including restaurant and pool inspection fees, sewage inspection, hearing and vision services, immunization





services, health education, etc. Total budgeted revenues decreased by \$0.45 million from the prior year.

- Funding of \$7.50 million is budgeted for health services for indigent prisoners in Jail Health Services. This funding comes from parking fees charged to vehicles using public and privately owned parking facilities at and surrounding Wayne County's Detroit Metropolitan Airport. In total, parking fees are budgeted for a total of \$14.96, the same amount budgeted in the prior year. The remaining \$7.46 million of the parking fees will be used to fund the County's local match requirement to the Mental Health Authority. The Airport Parking Tax House Bill 4454 allows for a user tax of 27% of what is collected by the parking facilities. This revenue is highly dependent upon the level of airport passenger traffic and the utilization of the parking facilities in and around the airport.
- HVCW Administration is budgeted at \$8.07 million, an increase of \$2.06 million. HVCW consolidated the previously separate departments of Health and Human Services, Children and Family Services and the Economic Development Growth Engine (EDGE) under one umbrella department and as a result those administrative functions that were previously decentralized have been consolidated. The department charges the administrative costs back to the various divisions of HVCW.
- The Sheriff's department has budgeted \$14.15 million for the care of criminal offenders. This amount represents a decrease of \$0.85 million from the prior year. The change in revenue is a direct result of lower revenue for jail bed sales to Federal State and local law enforcement agencies. Over the last 18-24 months, the jails population in the Wayne County jail system had declined from an average daily population of over 2,200 prisoners to less than 1,800. As a result, bed sale revenue is also projected to decline. Additional detail can be found in the discussion in the section Description of Major Revenues – General Fund.
- The office of the Register of the Deeds has budgeted revenues of \$8.34 million, a decrease of \$0.10 million from the previous fiscal year.
- The County Clerk has budgeted \$21.17 million in revenue for charges for services. To support the operations of the Third Circuit Court, the County Clerk receives \$15.79 million from the Circuit Court and other sources, an increase of \$0.53 million from the prior year. The remaining \$5.38 million is for the maintenance and storage of county records, and charges associated with county elections.
- The Department of Public Services receives revenue of \$136.62 million from the Divisions of Roads, Parks, and Facilities Management (formally Department of Environment), Water Quality and Resource Management in addition to the Building and Maintenance Division mentioned previously:
  - The sewage disposal systems, in the Division of Facilities Management, accounts for \$110.77 million, which is a decrease of \$4.61 million from FY 2014-15. The systems provide sewer services for portions of the County and derive their principal operating revenue through billings to the benefiting governmental entities. The sewage rates charged to these entities are based on operational costs of running the systems. Sewage rates are calculated by dividing the total operational budget by the expected sewage flow for various systems. Typical rates will include a sewage disposal charge based on water consumption and a fixed charge to cover additional system flows.
  - The Roads Division has budgeted \$3.68 million from permit and inspection fees, representing a decrease of \$14.67 million from FY 2015-16. Repairs to the Rouge River bridge was completed in FY 2015-16 and reimbursement of \$15.0 million from the insurance carrier will no longer be budgeted.
  - The Parks Division has budgeted \$1.52 million, a decrease of \$0.12 million from prior year. These revenues are primarily fees collected for various functions such as the County's Lightfest holiday celebration.
- The Circuit Court charges out for its services for which it provides in the operation of the Courts and for services provided as part the Friend of the Court operations. These collections total \$7.72 million which represents a decrease of \$0.91 million from prior year. This budgeted revenue was based on current and historical collections data.
- The Prosecuting Attorney has budgeted fees of \$1.09 million which represents a decrease of \$0.32 million. The increase is due mainly to projected increases in services contracted out to the Prosecuting Attorney's office to other government agencies.



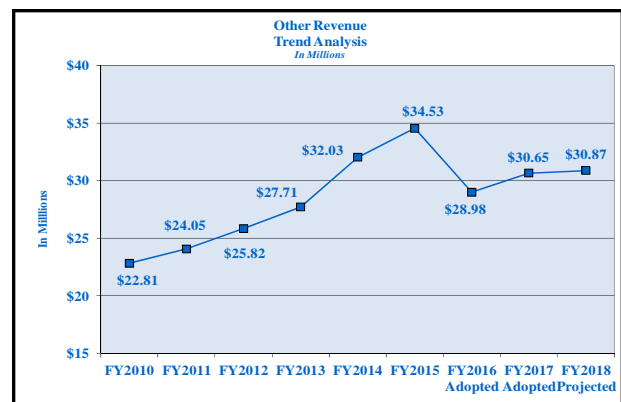
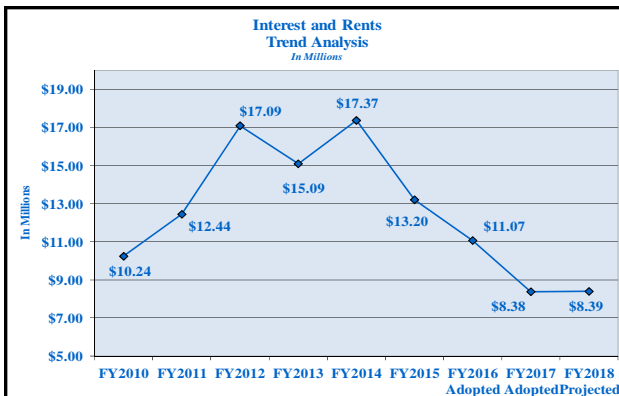
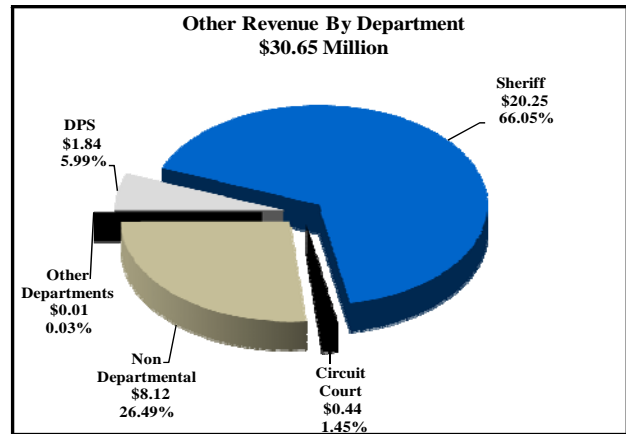
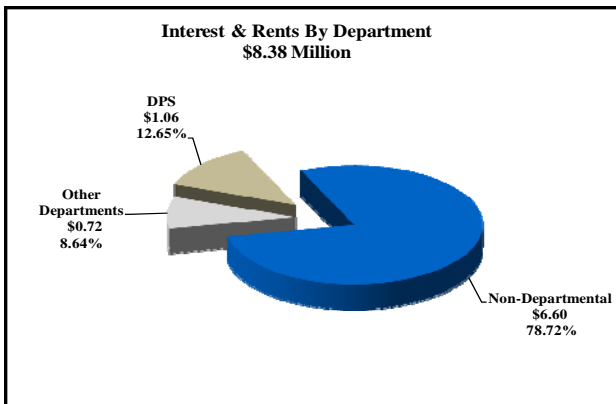
- The Treasurer’s Office receives \$14.97 million in Charges for Services funding from various sources. This is an increase of \$1.57 million which is mainly the result of increased reimbursements from the delinquent tax program for services provided internally by Treasurer’s staff.
- Non-Departmental (excluding the Fringe Benefit funds mentioned previously) is budgeted for \$3.10 million and includes indirect cost allocated revenue, net income or loss on the Guardian Building and County owned parking deck. Also in this category, \$5.75 million in Property Transfer (real estate) taxes are collected, from recording the transfer of properties, and budgeted for general purposes in the General Fund. In previous years, this revenue had been grouped in Taxes and is being reclassified to conform with the State Chart of Accounts.
- Other departments that receive Charges for Services revenue include: \$1.01 million in court fees for Probate Court; \$0.27 million which includes the partial reimbursement of the Homeland Security – Emergency Management director’s salary from Fermi Nuclear Power Plant.

nine for sources of total County revenues. The budget in this category decreased by \$2.69 million from the previous year. This category includes debt service on certain capital program bond issuances.

**OTHER REVENUE – 2.06%**

Other Revenues represent miscellaneous revenues not otherwise categorized. Other revenues are budgeted at \$30.65 million or 2.06% of total County revenue, a \$1.67 million increase from the prior year budget. The largest portion of this category, \$20.25 million, is derived from reimbursement for security services provided by the Sheriff to the Circuit and Probate Courts, as well as other County departments. In the Department of Public Services – Roads, Other Revenue is budgeted at \$1.84 million. In Non-Departmental, revenue from the Convention Facility Liquor tax has increased to \$8.12 million as the result of increased convention and other activity at the COBO Convention Center.

**INTEREST AND RENT – 0.56%**

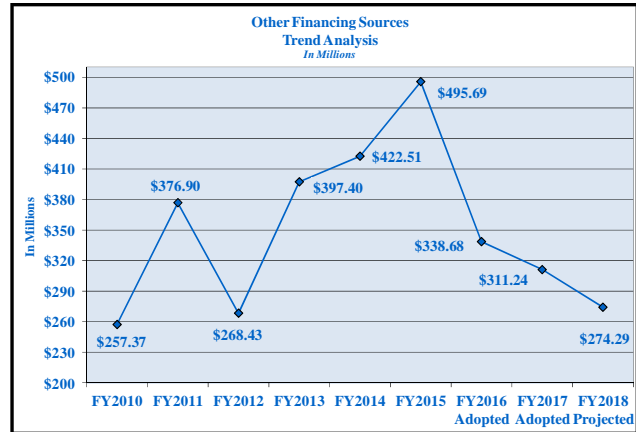
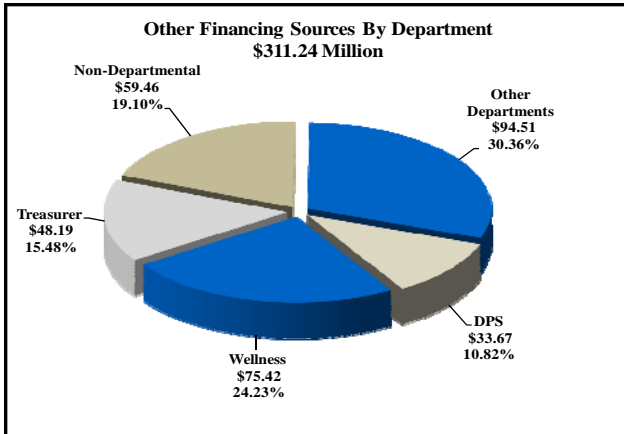


**OTHER FINANCING SOURCES –20.96%**

Other Financing Sources represent appropriations transferred between County funds for operating purposes of approximately \$311.24 million or 20.96% of total County revenue, a decrease of \$27.44 million.

This is the second largest source of revenue for the County. Transfers from the General Fund to other funds account for \$167.81 million of this total, a decrease of

Funding in this category accounts for \$8.38 million or .56% of total County revenues, and ranks eighth out of



\$3.18 million. Other transfers, for operating purposes between funds not originating from the General Fund, amount to \$111.05 million. This represents a decrease of \$22.21 million from the prior year. This includes a decrease in the transfer from the Delinquent Tax/Forfeiture programs of \$47.66 million to the General Fund to support general government operations. The remaining decrease in this category is attributable to inter fund equity transfers between program years in the Delinquent Tax Revolving Fund program.

Other transfers between funds are generally based on funding obligations including those mandated by debt requirements, state statute or law and contractual matching requirements.

For budgetary purposes, the recognition of the use of reserves from Fund Balance or Net Assets is also included in Other Transfers. This funding source is budgeted to be used in various county funds. A discussion of the changes in fund balance can be found later in All Funds section of this document.



**Wayne County Government**  
**Adopted Budget 2016-17 and Projected 2017-18**

**SUMMARY OF REVENUES BY FUND AND SOURCE**

Fund	Licenses and				
	Taxes	Permits	Federal Grants	State Grants	Local Grants
101-General Fund	\$ 268,874,256	\$ 790,000	\$ 4,845,080	\$ 79,899,043	\$ 350,746
201-County Road Fund	-	-	16,110,000	100,157,000	1,025,100
208-County Park Fund	8,817,655	100,000	-	-	-
221-County Health Fund	-	-	10,875,360	3,392,381	5,200,000
223-HCS - Nutrition	-	-	2,013,552	959,448	-
225-Health and Family Services	-	-	7,942,182	-	-
228-Rouge Demonstrations Grant	-	-	530,000	164,584	25,000
229-Environmental Programs Fund	-	-	-	-	-
230-Stadium & Land Development	8,900,000	-	-	-	-
250-Community & Economic Devel	-	-	4,714,699	-	-
257-Budget Stabilization Fund	-	-	-	-	-
265-Drug Enforcement	-	-	-	-	-
266-Law Enforcement	-	-	1,324,015	56,216	-
275-Comm Devel Blk Grant (CDBG)	-	-	10,925,782	-	-
281-Community Corrections	-	-	-	2,503,000	-
282-Victim Witness Program	-	-	885,727	780,000	-
292-Juv. Justice and Abuse/Neglect	-	-	2,000,000	74,314,645	15,576,317
293-Soldiers Relief	1,341,890	-	-	-	-
294-Veterans Trust Fund	-	-	-	250,000	-
297-Youth Services	3,415,582	-	-	-	-
301-General Debt Service	-	-	-	-	-
401-Capital Programs	-	-	-	-	-
500-Delinquent Tax Program*	75,195,000	-	-	-	-
501-Property Tax Forfeiture	-	-	-	-	-
575-Jail Commissary Fund	-	-	-	-	-
590-Downriver Sewage Disp.Sys	-	-	-	-	5,922,326
596-CSO Basins	-	-	-	-	162,408
598-Rouge Val Sewage Disp Sys	-	-	-	-	1,406
599-N.E. Sewage Disposal Sys	-	-	-	-	-
631-Building & Ground Maintenance	-	-	-	-	-
635-Central Services	-	-	-	-	-
641-Environment	-	-	-	-	-
675-Long Term Disability Fund	-	-	-	-	-
676-Health Fund	-	-	-	-	-
677-Worker Compensation Self Insur	-	-	-	-	-
678-General Liability Fund	-	-	-	-	-
731-Retire Sys Fund-Employee	-	-	-	-	7,626,900
801-Regular Drain Fund-Maint.	2,224,500	-	-	-	824,670
833-Third Circuit Ct Budget Stabilization	-	-	-	-	-
834-Third Circuit Ct Capital Projs	-	-	-	-	-
835-Circuit Court	-	-	1,894,004	4,940,727	6,695,140
836-Friend of the Court	-	-	21,058,526	1,671,534	-
837-Courts Capital Projects	-	-	-	-	-
838-Probate Court	-	-	-	1,201,000	-
<b>TOTAL</b>	<b>\$368,768,883</b>	<b>\$890,000</b>	<b>\$85,118,927</b>	<b>\$270,289,578</b>	<b>\$43,410,013</b>



**Wayne County Government**  
*Adopted Budget 2016-17 and Projected 2017-18*

**SUMMARY OF REVENUES BY FUND AND SOURCE**

Fund	Interest and				Total
	Charges for Services	Rent	Other Revenue	Other Financing	
101-General Fund	\$ 115,517,036	\$ 1,900,397	\$ 28,366,045	\$ 32,385,052	532,927,655
201-County Road Fund	3,678,869	495,000	1,380,000	6,924,502	129,770,471
208-County Park Fund	1,524,000	62,000	290,000	3,600,199	14,393,854
221-County Health Fund	8,288,488	-	-	14,979,028	42,735,257
223-HCS - Nutrition	469,000	-	8,400	890,000	4,340,400
225-Health and Family Services	-	-	-	-	7,942,182
228-Rouge Demonstrations Grant	1,534,434	-	-	-	2,254,018
229-Enviromental Programs Fund	2,337,200	15,000	-	130,237	2,482,437
230-Stadium & Land Development	-	-	-	-	8,900,000
250-Community & Economic Devel	-	-	-	25,806	4,740,505
257-Budget Stabilization Fund	-	-	-	6,666,667	6,666,667
265-Drug Enforcement	648,117	-	-	255,850	903,967
266-Law Enforcement	2,944,608	-	-	4,926,131	9,250,970
275-Comm Devel Blk Grant (CDBG)	100,000	-	-	163,179	11,188,961
281-Community Corrections	-	-	-	-	2,503,000
282-Victim Witness Program	-	-	-	667,294	2,333,021
292-Juv. Justice and Abuse/Neglect	401,000	-	-	59,132,124	151,424,086
293-Soldiers Relief	-	-	-	231,000	1,572,890
294-Veterans Trust Fund	-	-	-	-	250,000
297-Youth Services	-	-	-	-	3,415,582
301-General Debt Service	-	4,967,211	-	4,614,828	9,582,039
401-Capital Programs	-	-	-	13,839,307	13,839,307
500-Delinquent Tax Program*	-	451,000	-	48,190,217	123,836,217
501-Property Tax Forfeiture	8,853,629	-	-	-	8,853,629
575-Jail Commissary Fund	3,528,320	-	-	350,000	3,878,320
590-Downriver Sewage Disp.Sys	19,595,884	20,000	-	14,470,729	40,008,939
596-CSO Basins	2,971,900	-	151,511	2,927,000	6,212,819
598-Rouge Val Sewage Disp Sys	61,335,791	-	-	3,726,079	65,063,276
599-N.E. Sewage Disposal Sys	26,867,710	-	14,289	440,261	27,322,260
631-Building & Ground Maintenance	12,211,911	321,000	-	-	12,532,911
635-Central Services	14,283,813	-	-	-	14,283,813
641-Environment	4,334,860	146,474	-	-	4,481,334
675-Long Term Disability Fund	896,998	-	-	-	896,998
676-Health Fund	61,118,080	-	-	-	61,118,080
677-Worker Compensation Self Insur	1,057,556	-	-	2,500,000	3,557,556
678-General Liability Fund	3,032,305	-	-	1,200,000	4,232,305
731-Retire Sys Fund-Employee	-	-	-	-	7,626,900
801-Regular Drain Fund-Maint.	230,000	-	-	1,050,000	4,329,170
833-Third Circuit Ct Budget Stabilization	-	-	-	162,856	162,856
834-Third Circuit Ct Capital Projs	950,000	-	-	-	950,000
835-Circuit Court	4,275,725	-	44,000	72,195,799	90,045,395
836-Friend of the Court	2,499,100	-	400,000	7,779,719	33,408,879
837-Courts Capital Projects	-	300	-	51,200	51,500
838-Probate Court	1,008,000	-	-	6,768,765	8,977,765
<b>TOTAL</b>	<b>\$366,494,334</b>	<b>\$8,378,382</b>	<b>\$30,654,245</b>	<b>\$311,243,829</b>	<b>\$1,485,248,191</b>



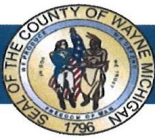


**Wayne County Government**  
*Adopted Budget 2016-17 and Projected 2017-18*

**ALL FUNDS - EXPENDITURES BY DEPARTMENT**

<b>Fund</b>	<b>Fund Name</b>	<b>County Executive</b>	<b>County Commission</b>	<b>County Clerk</b>	<b>Prosecuting Attorney</b>	<b>Sheriff</b>
00101	General Fund	\$5,400,200	\$9,236,881	\$24,842,724	\$39,539,202	\$128,971,878
00201	County Road Fund	0	0	0	0	0
00208	County Park Fund	0	0	0	0	0
00221	County Health Fund	0	0	0	0	0
00223	HCS - Nutrition	0	0	0	0	0
00225	Health and Family Services	0	0	0	0	0
00228	Rouge Demonstrations Grant	0	0	0	0	0
00229	Enviromental Programs Fund	0	0	0	0	0
00230	Stadium & Land Development	0	0	0	0	0
00250	Community & Economic Devel	0	0	0	0	0
00257	Budget Stabilization Fund	0	0	0	0	0
00265	Drug Enforcement	0	0	0	195,850	708,117
00266	Law Enforcement	0	0	0	0	9,250,970
00275	Comm Devel Blk Grant (CDBG)	0	0	0	0	0
00281	Community Corrections	0	0	0	0	0
00282	Victim Witness Program	0	0	0	2,333,021	0
00292	Juv. Justice and Abuse/Neglect	0	0	0	297,828	0
00293	Soldiers Relief	0	0	0	0	0
00294	Veterans Trust Fund	0	0	0	0	0
00297	Youth Services	0	0	0	0	0
00301	General Debt Service	0	0	0	0	0
00401	Capital Programs	0	0	0	0	0
00500	Delinquent Tax Program*	0	0	0	0	0
00501	Property Tax Forfeiture	0	0	0	0	0
00575	Jail Commissary Fund	0	0	0	0	3,878,320
00590	Downriver Sewage Disp.Sys	0	0	0	0	0
00596	CSO Basins	0	0	0	0	0
00598	Rouge Val Sewage Disp Sys	0	0	0	0	0
00599	N.E. Sewage Disposal Sys	0	0	0	0	0
00631	Building & Ground Maintenance	0	0	0	0	0
00635	Central Services	0	0	0	0	0
00641	Environment	0	0	0	0	0
00675	Long Term Disability Fund	0	0	0	0	0
00676	Health Fund	0	0	0	0	0
00677	Worker Compensation Self Insur	0	0	0	0	0
00678	General Liability Fund	0	0	0	0	0
00731	Retire Sys Fund-Employee	0	0	0	0	0
00801	Regular Drain Fund-Maint.	0	0	0	0	0
00833	Third Circuit Ct Budget Stabilization	0	0	0	0	0
00834	Third Circuit Ct Capital Projs	0	0	0	0	0
00835	Circuit Court	0	0	0	0	0
00836	Friend of the Court	0	0	0	0	0
00837	Courts Capital Projects	0	0	0	0	0
00838	Probate Court	0	0	0	0	0
<b>TOTAL</b>		<b>\$5,400,200</b>	<b>\$9,236,881</b>	<b>\$24,842,724</b>	<b>\$42,365,901</b>	<b>\$142,809,285</b>

\* Includes the sum of funds 529, 53X



**Wayne County Government**  
*Adopted Budget 2016-17 and Projected 2017-18*

**ALL FUNDS - EXPENDITURES BY DEPARTMENT**

<b>Fund</b>	<b>Fund Name</b>	<b>Register of Deeds</b>	<b>Treasurer</b>	<b>Circuit Court</b>	<b>Probate Court</b>	<b>Corporation Counsel</b>
00101	General Fund	\$8,898,521	\$7,620,862	\$15,335,611	\$0	\$7,861,057
00201	County Road Fund	0	0	0	0	0
00208	County Park Fund	0	0	0	0	0
00221	County Health Fund	0	0	0	0	0
00223	HCS - Nutrition	0	0	0	0	0
00225	Health and Family Services	0	0	0	0	0
00228	Rouge Demonstrations Grant	0	0	0	0	0
00229	Enviromental Programs Fund	0	0	0	0	0
00230	Stadium & Land Development	0	8,900,000	0	0	0
00250	Community & Economic Devel	0	0	0	0	0
00257	Budget Stabilization Fund	0	0	0	0	0
00265	Drug Enforcement	0	0	0	0	0
00266	Law Enforcement	0	0	0	0	0
00275	Comm Devel Blk Grant (CDBG)	0	0	0	0	0
00281	Community Corrections	0	0	0	0	0
00282	Victim Witness Program	0	0	0	0	0
00292	Juv. Justice and Abuse/Neglect	0	0	1,362,870	0	0
00293	Soldiers Relief	0	0	0	0	0
00294	Veterans Trust Fund	0	0	0	0	0
00297	Youth Services	0	0	0	0	0
00301	General Debt Service	0	0	0	0	0
00401	Capital Programs	0	0	0	0	0
00500	Delinquent Tax Program*	0	123,836,217	0	0	0
00501	Property Tax Forfeiture	0	8,853,629	0	0	0
00575	Jail Commissary Fund	0	0	0	0	0
00590	Downriver Sewage Disp.Sys	0	0	0	0	0
00596	CSO Basins	0	0	0	0	0
00598	Rouge Val Sewage Disp Sys	0	0	0	0	0
00599	N.E. Sewage Disposal Sys	0	0	0	0	0
00631	Building & Ground Maintenance	0	0	0	0	0
00635	Central Services	0	0	0	0	0
00641	Environment	0	0	0	0	0
00675	Long Term Disability Fund	0	0	0	0	0
00676	Health Fund	0	0	0	0	0
00677	Worker Compensation Self Insur	0	0	0	0	0
00678	General Liability Fund	0	0	0	0	0
00731	Retire Sys Fund-Employee	0	0	0	0	0
00801	Regular Drain Fund-Maint.	0	0	0	0	0
00833	Third Circuit Ct Budget Stabilization	0	0	162,856	0	0
00834	Third Circuit Ct Capital Projs	0	0	950,000	0	0
00835	Circuit Court	0	0	90,045,395	0	0
00836	Friend of the Court	0	0	33,408,879	0	0
00837	Courts Capital Projects	0	0	0	51,500	0
00838	Probate Court	0	0	0	8,977,765	0
<b>TOTAL</b>		<b>\$8,898,521</b>	<b>\$149,210,708</b>	<b>\$141,265,611</b>	<b>\$9,029,265</b>	<b>\$7,861,057</b>

\* Includes the sum of funds 529, 53X



**Wayne County Government**  
*Adopted Budget 2016-17 and Projected 2017-18*

**ALL FUNDS - EXPENDITURES BY DEPARTMENT**

Fund	Fund Name	Health, Veterans, Community Wellness	Homeland Security	Management & Budget	Public Service	Sr Citizens & Veterans Aff
00101	General Fund	\$37,994,527	\$2,348,667	\$21,167,286	\$756,108	\$606,745
00201	County Road Fund	0	0	0	129,770,471	0
00208	County Park Fund	0	0	0	14,393,854	0
00221	County Health Fund	42,735,257	0	0	0	0
00223	HCS - Nutrition	0	0	0	0	4,340,400
00225	Health and Family Services	7,942,182	0	0	0	0
00228	Rouge Demonstrations Grant	0	0	0	2,254,018	0
00229	Enviromental Programs Fund	0	0	0	2,482,437	0
00230	Stadium & Land Development	0	0	0	0	0
00250	Community & Economic Devel	4,740,505	0	0	0	0
00257	Budget Stabilization Fund	0	0	0	0	0
00265	Drug Enforcement	0	0	0	0	0
00266	Law Enforcement	0	0	0	0	0
00275	Comm Devel Blk Grant (CDBG)	11,188,961	0	0	0	0
00281	Community Corrections	2,503,000	0	0	0	0
00282	Victim Witness Program	0	0	0	0	0
00292	Juv. Justice and Abuse/Neglect	149,763,388	0	0	0	0
00293	Soldiers Relief	1,572,890	0	0	0	0
00294	Veterans Trust Fund	250,000	0	0	0	0
00297	Youth Services	3,415,582	0	0	0	0
00301	General Debt Service	0	0	0	0	0
00401	Capital Programs	0	0	0	0	0
00500	Delinquent Tax Program*	0	0	0	0	0
00501	Property Tax Forfeiture	0	0	0	0	0
00575	Jail Commissary Fund	0	0	0	0	0
00590	Downriver Sewage Disp.Sys	0	0	0	40,008,939	0
00596	CSO Basins	0	0	0	6,212,819	0
00598	Rouge Val Sewage Disp Sys	0	0	0	65,063,276	0
00599	N.E. Sewage Disposal Sys	0	0	0	27,322,260	0
00631	Building & Ground Maintenance	0	0	0	12,532,911	0
00635	Central Services	0	0	0	0	0
00641	Environment	0	0	0	4,481,334	0
00675	Long Term Disability Fund	0	0	0	0	0
00676	Health Fund	0	0	0	0	0
00677	Worker Compensation Self Insur	0	0	0	0	0
00678	General Liability Fund	0	0	0	0	0
00731	Retire Sys Fund-Employee	0	0	0	0	0
00801	Regular Drain Fund-Maint.	0	0	0	4,329,170	0
00833	Third Circuit Ct Budget Stabilization	0	0	0	0	0
00834	Third Circuit Ct Capital Projs	0	0	0	0	0
00835	Circuit Court	0	0	0	0	0
00836	Friend of the Court	0	0	0	0	0
00837	Courts Capital Projects	0	0	0	0	0
00838	Probate Court	0	0	0	0	0
<b>TOTAL</b>		<b>\$262,106,292</b>	<b>\$2,348,667</b>	<b>\$21,167,286</b>	<b>\$309,607,597</b>	<b>\$4,947,145</b>

\* Includes the sum of funds 529, 53X



**Wayne County Government**  
**Adopted Budget 2016-17 and Projected 2017-18**

**ALL FUNDS - EXPENDITURES BY DEPARTMENT**

<b>Fund</b>	<b>Fund Name</b>	<b>Retirement System</b>	<b>Information Technology</b>	<b>Personnel</b>	<b>Non-Departmental</b>	<b>Total</b>
00101	General Fund	\$0	\$0	\$5,415,224	\$216,932,162	\$532,927,655
00201	County Road Fund	0	0	0	0	129,770,471
00208	County Park Fund	0	0	0	0	14,393,854
00221	County Health Fund	0	0	0	0	42,735,257
00223	HCS - Nutrition	0	0	0	0	4,340,400
00225	Health and Family Services	0	0	0	0	7,942,182
00228	Rouge Demonstrations Grant	0	0	0	0	2,254,018
00229	Enviromental Programs Fund	0	0	0	0	2,482,437
00230	Stadium & Land Development	0	0	0	0	8,900,000
00250	Community & Economic Devel	0	0	0	0	4,740,505
00257	Budget Stabilization Fund	0	0	0	6,666,667	6,666,667
00265	Drug Enforcement	0	0	0	0	903,967
00266	Law Enforcement	0	0	0	0	9,250,970
00275	Comm Devel Blk Grant (CDBG)	0	0	0	0	11,188,961
00281	Community Corrections	0	0	0	0	2,503,000
00282	Victim Witness Program	0	0	0	0	2,333,021
00292	Juv. Justice and Abuse/Neglect	0	0	0	0	151,424,086
00293	Soldiers Relief	0	0	0	0	1,572,890
00294	Veterans Trust Fund	0	0	0	0	250,000
00297	Youth Services	0	0	0	0	3,415,582
00301	General Debt Service	0	0	0	9,582,039	9,582,039
00401	Capital Programs	0	0	0	13,839,307	13,839,307
00500	Delinquent Tax Program*	0	0	0	0	123,836,217
00501	Property Tax Forfeiture	0	0	0	0	8,853,629
00575	Jail Commissary Fund	0	0	0	0	3,878,320
00590	Downriver Sewage Disp.Sys	0	0	0	0	40,008,939
00596	CSO Basins	0	0	0	0	6,212,819
00598	Rouge Val Sewage Disp Sys	0	0	0	0	65,063,276
00599	N.E. Sewage Disposal Sys	0	0	0	0	27,322,260
00631	Building & Ground Maintenance	0	0	0	0	12,532,911
00635	Central Services	0	14,283,813	0	0	14,283,813
00641	Environment	0	0	0	0	4,481,334
00675	Long Term Disability Fund	0	0	0	896,998	896,998
00676	Health Fund	0	0	0	61,118,080	61,118,080
00677	Worker Compensation Self Insur	0	0	0	3,557,556	3,557,556
00678	General Liability Fund	0	0	0	4,232,305	4,232,305
00731	Retire Sys Fund-Employee	7,626,900	0	0	0	7,626,900
00801	Regular Drain Fund-Maint.	0	0	0	0	4,329,170
00833	Third Circuit Ct Budget Stabilization	0	0	0	0	162,856
00834	Third Circuit Ct Capital Projs	0	0	0	0	950,000
00835	Circuit Court	0	0	0	0	90,045,395
00836	Friend of the Court	0	0	0	0	33,408,879
00837	Courts Capital Projects	0	0	0	0	51,500
00838	Probate Court	0	0	0	0	8,977,765
<b>TOTAL</b>		<b>\$7,626,900</b>	<b>\$14,283,813</b>	<b>\$5,415,224</b>	<b>\$316,825,114</b>	<b>\$1,485,248,191</b>

\* Includes the sum of funds 529, 53X



**Wayne County Government**  
*Adopted Budget 2016-17 and Projected 2017-18*

**REVENUE BY FUND AND ACTIVITY**

**FOUR - YEAR TREND**

	<b>FY 2015 ACTUAL</b>	<b>FY 2016 ADOPTED</b>	<b>FY 2016 AMENDED</b>	<b>FY 2017 ADOPTED</b>	<b>FY 2018 PROJECTED</b>
<b>101 General Fund</b>					
101 County Commission	2,088,785	2,020,100	2,020,100	1,891,500	1,891,500
151 Adult Probation	468,248	0	0	0	0
171 County Executive	2,928,959	3,043,090	3,099,646	3,005,419	3,005,419
172 Pinnacle Aeropark	854,004	552,245	553,037	696,088	1,003,118
179 EDC & Land Bank Administratio	0	744,365	756,868	1,079,298	1,085,492
191 County Elections	195,915	717,774	750,914	156,223	156,283
201 Management & Budget	274,302	141,400	141,400	21,400	21,400
202 M&B Support Services	13,891,450	16,160,998	17,428,075	18,902,635	18,889,227
210 Corporation Counsel	8,698,708	8,169,374	8,703,504	7,861,057	7,873,958
215 County Clerk	5,496,742	5,360,096	5,577,821	5,504,366	5,529,959
217 County Clerk - Court Services	18,070,160	16,257,806	17,515,968	16,884,853	16,993,029
226 Personnel	5,235,082	5,018,085	5,141,806	5,415,224	5,415,224
229 Prosecuting Attorney	3,429,754	4,870,253	6,877,023	6,419,525	5,766,974
236 Register of Deeds	9,804,127	8,242,449	8,623,177	8,335,117	9,846,452
245 Remonumentation Grant	518,416	572,500	783,218	563,404	520,000
253 County Treasurer	287,023,118	283,858,908	283,885,008	283,007,661	281,700,045
305 Sheriff	24,206	62,500	62,500	62,500	62,500
306 Sheriff Court Services	21,674,426	19,014,729	20,460,581	20,191,345	20,405,708
350 Sheriff - Non Jail Services	3,935,213	4,377,909	4,429,326	4,204,888	4,208,699
351 County Jail	7,110,776	8,183,344	8,210,986	4,902,475	4,652,475
426 Emergency Management	2,000,899	1,269,002	1,580,438	1,437,500	1,437,500
449 Public Service Programs	369,512	175,000	175,000	400,000	400,000
601 Health & Community Services	65,823	2,327,363	2,467,618	3,383,530	3,394,313
602 Indigent Health Care	6,422,823	24,006,571	24,027,562	20,431,099	23,431,220
648 Medical Examiner	827,224	785,000	785,000	785,000	785,000
684 Veterans Affairs	0	0	0	0	0
689 Health & Community Services	2,707,802	0	0	0	0
701 DHCWS Central Administration	71,443	3,680,686	3,834,593	4,835,258	4,849,526
731 Cooperative Extension Services	362,210	347,188	355,480	0	0
738 Library Services	1,235,286	0	0	0	0
925 Non-departmental	303,102,508	115,270,601	134,130,728	112,550,290	109,764,707
<b>Total</b>	<b>\$708,887,921</b>	<b>\$535,229,336</b>	<b>\$562,377,377</b>	<b>\$532,927,655</b>	<b>\$533,089,728</b>
<b>201 County Road Fund</b>					
449 Public Service Programs	130,146,021	133,675,476	149,227,823	129,770,471	115,004,916
<b>Total</b>	<b>\$130,146,021</b>	<b>\$133,675,476</b>	<b>\$149,227,823</b>	<b>\$129,770,471</b>	<b>\$115,004,916</b>
<b>208 County Park Fund</b>					
449 Public Service Programs	14,739,146	14,906,179	23,821,472	14,393,854	14,438,724
<b>Total</b>	<b>\$14,739,146</b>	<b>\$14,906,179</b>	<b>\$23,821,472</b>	<b>\$14,393,854</b>	<b>\$14,438,724</b>





Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

REVENUE BY FUND AND ACTIVITY

FOUR - YEAR TREND

	<u>FY 2015 ACTUAL</u>	<u>FY 2016 ADOPTED</u>	<u>FY 2016 AMENDED</u>	<u>FY 2017 ADOPTED</u>	<u>FY 2018 PROJECTED</u>
<b>221 County Health Fund</b>					
326 Jail Medical Diagnostic	15,946,634	12,639,648	12,663,539	11,309,076	11,311,103
327 Jail Mental Health	5,160,420	6,339,641	6,533,487	6,451,519	6,453,133
601 Health & Community Services	19,748,205	19,052,503	20,901,722	19,407,419	18,610,233
605 Other Health Programs	4,324,850	4,030,813	4,475,353	5,567,243	5,070,447
<b>Total</b>	<b>\$45,180,109</b>	<b>\$42,062,605</b>	<b>\$44,574,101</b>	<b>\$42,735,257</b>	<b>\$41,444,916</b>
<b>223 HCS - Nutrition</b>					
601 Health & Community Services	4,452,618	3,852,820	4,264,955	4,340,400	3,840,400
673 Food Distribution Program	270,769	220,019	240,486	0	0
<b>Total</b>	<b>\$4,723,387</b>	<b>\$4,072,839</b>	<b>\$4,505,441</b>	<b>\$4,340,400</b>	<b>\$3,840,400</b>
<b>225 Health and Family Services</b>					
685 Hlth & Fam Serv (Head Start)	25,201,305	26,306,704	26,306,704	7,942,182	7,173,847
<b>Total</b>	<b>\$25,201,305</b>	<b>\$26,306,704</b>	<b>\$26,306,704</b>	<b>\$7,942,182</b>	<b>\$7,173,847</b>
<b>228 Rouge Demonstrations Grant</b>					
606 Environmental Programs	2,008,775	2,148,397	2,271,143	2,254,018	2,147,722
607 Rouge River Projects	0	0	0	0	0
<b>Total</b>	<b>\$2,008,775</b>	<b>\$2,148,397</b>	<b>\$2,271,143</b>	<b>\$2,254,018</b>	<b>\$2,147,722</b>
<b>229 Enviromental Programs Fund</b>					
606 Environmental Programs	2,494,873	2,503,027	2,695,254	2,482,437	2,440,200
<b>Total</b>	<b>\$2,494,873</b>	<b>\$2,503,027</b>	<b>\$2,695,254</b>	<b>\$2,482,437</b>	<b>\$2,440,200</b>
<b>230 Stadium &amp; Land Development</b>					
729 Tourist Tax	8,832,037	8,900,000	8,900,000	8,900,000	8,800,000
<b>Total</b>	<b>\$8,832,037</b>	<b>\$8,900,000</b>	<b>\$8,900,000</b>	<b>\$8,900,000</b>	<b>\$8,800,000</b>
<b>250 Community &amp; Economic Devel</b>					
172 Economic & Neighborhood Deve	3,859,422	9,467,267	9,467,270	4,559,242	5,043,630
690 Home Administration	374,211	76,875	79,499	181,263	230,169
728 Economic & Neighborhood Dev	1,298,152	0	400,000	0	0
748 Loan Programs	67,537	0	0	0	0
<b>Total</b>	<b>\$5,599,322</b>	<b>\$9,544,142</b>	<b>\$9,946,769</b>	<b>\$4,740,505</b>	<b>\$5,273,799</b>
<b>257 Budget Stabilization Fund</b>					
925 Non-departmental	20,000,000	0	0	6,666,667	6,666,667
<b>Total</b>	<b>\$20,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,666,667</b>	<b>\$6,666,667</b>
<b>265 Drug Enforcement Program Fund</b>					
229 Prosecuting Attorney	(1,495)	294,454	294,070	195,850	195,790
313 Sheriff Drug Enforcement	1,442,935	323,258	1,196,352	708,117	651,034
<b>Total</b>	<b>\$1,441,440</b>	<b>\$617,712</b>	<b>\$1,490,422</b>	<b>\$903,967</b>	<b>\$846,824</b>



Wayne County Government  
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REVENUE BY FUND AND ACTIVITY

FOUR - YEAR TREND

	<u>FY 2015 ACTUAL</u>	<u>FY 2016 ADOPTED</u>	<u>FY 2016 AMENDED</u>	<u>FY 2017 ADOPTED</u>	<u>FY 2018 PROJECTED</u>
<b>266 Law Enforcement</b>					
307 Sheriff Field Services	2,503,418	2,801,602	2,906,920	2,884,188	2,897,860
317 Sheriff Grants	58,639	4,699,979	6,023,994	6,081,396	5,470,803
321 Sheriff Training Unit	200,303	451,569	455,588	285,386	287,280
<b>Total</b>	<b>\$2,762,360</b>	<b>\$7,953,150</b>	<b>\$9,386,502</b>	<b>\$9,250,970</b>	<b>\$8,655,943</b>
<b>275 Comm Devel Blk Grant (CDBG)</b>					
821 CDBG Administration	816,218	1,553,501	1,587,457	1,380,896	1,597,068
822 CDBG Projects	5,013,951	10,520,877	10,520,877	9,287,039	9,727,073
831 CDBG - HUD Loans	221,808	521,026	521,026	521,026	100,000
<b>Total</b>	<b>\$6,051,977</b>	<b>\$12,595,404</b>	<b>\$12,629,360</b>	<b>\$11,188,961</b>	<b>\$11,424,141</b>
<b>281 Community Corrections</b>					
320 Community Corrections	2,377,782	2,774,839	2,798,194	2,503,000	2,880,398
<b>Total</b>	<b>\$2,377,782</b>	<b>\$2,774,839</b>	<b>\$2,798,194</b>	<b>\$2,503,000</b>	<b>\$2,880,398</b>
<b>282 Victim Witness Program</b>					
229 Prosecuting Attorney	2,113,328	2,166,382	2,313,400	2,333,021	2,351,247
<b>Total</b>	<b>\$2,113,328</b>	<b>\$2,166,382</b>	<b>\$2,313,400</b>	<b>\$2,333,021</b>	<b>\$2,351,247</b>
<b>292 Juv. Justice and Abuse/Neglect</b>					
130 Circuit Court - Other Circuit	1,354,648	1,415,432	1,434,167	1,362,870	1,374,124
229 Prosecuting Attorney	86,870	211,524	211,524	297,828	298,594
320 Community Corrections	143,654	166,452	166,452	78,800	5,800
356 Juvenile Detention Facility	129,002,923	128,719,484	136,154,640	128,353,844	127,625,609
357 Juvenile - State Wards	5,370,423	3,516,200	3,516,739	3,511,800	3,511,800
670 Social Services	20,201,939	17,838,970	17,849,495	17,818,944	17,818,944
<b>Total</b>	<b>\$156,160,457</b>	<b>\$151,868,062</b>	<b>\$159,333,017</b>	<b>\$151,424,086</b>	<b>\$150,634,871</b>
<b>293 Soldiers Relief</b>					
684 Veterans Affairs	1,426,872	2,600,617	2,615,414	1,572,890	1,540,269
<b>Total</b>	<b>\$1,426,872</b>	<b>\$2,600,617</b>	<b>\$2,615,414</b>	<b>\$1,572,890</b>	<b>\$1,540,269</b>
<b>294 Veterans Trust Fund</b>					
684 Veterans Affairs	225,898	250,000	250,000	250,000	250,000
<b>Total</b>	<b>\$225,898</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>
<b>297 Youth Services</b>					
359 Youth Services	3,520,812	3,501,669	3,501,669	3,415,582	3,332,833
<b>Total</b>	<b>\$3,520,812</b>	<b>\$3,501,669</b>	<b>\$3,501,669</b>	<b>\$3,415,582</b>	<b>\$3,332,833</b>
<b>301 General Debt Service</b>					
985 Debt Service	14,651,521	11,378,653	11,378,653	9,582,039	8,472,264
<b>Total</b>	<b>\$14,651,521</b>	<b>\$11,378,653</b>	<b>\$11,378,653</b>	<b>\$9,582,039</b>	<b>\$8,472,264</b>



**Wayne County Government**  
*Adopted Budget 2016-17 and Projected 2017-18*

**REVENUE BY FUND AND ACTIVITY**

**FOUR - YEAR TREND**

		<u>FY 2015</u> <u>ACTUAL</u>	<u>FY 2016</u> <u>ADOPTED</u>	<u>FY 2016</u> <u>AMENDED</u>	<u>FY 2017</u> <u>ADOPTED</u>	<u>FY 2018</u> <u>PROJECTED</u>
<b>350 Debt Service-County Roads</b>						
985	Debt Service	(590)	0	0	0	0
	<b>Total</b>	<b>\$(590)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>401 Capital Programs</b>						
401	Capital Programs	5,026,271	11,760,315	12,445,723	13,839,307	12,500,000
	<b>Total</b>	<b>\$5,026,271</b>	<b>\$11,760,315</b>	<b>\$12,445,723</b>	<b>\$13,839,307</b>	<b>\$12,500,000</b>
<b>435 Construction Fund - 2003 Bonds</b>						
401	Capital Programs	(489)	0	0	0	0
	<b>Total</b>	<b>\$(489)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>500 Delinq Tax-Unpledged Res</b>						
254	Delinquent Tax Revolving	100,205,533	44,559,268	44,568,968	29,548,517	23,596,520
	<b>Total</b>	<b>\$100,205,533</b>	<b>\$44,559,268</b>	<b>\$44,568,968</b>	<b>\$29,548,517</b>	<b>\$23,596,520</b>
<b>501 Property Tax Forfeiture</b>						
254	Delinquent Tax Revolving	7,886,892	8,175,328	8,845,571	8,853,629	8,892,725
	<b>Total</b>	<b>\$7,886,892</b>	<b>\$8,175,328</b>	<b>\$8,845,571</b>	<b>\$8,853,629</b>	<b>\$8,892,725</b>
<b>510 Wetlands Mitigation Fund</b>						
601	Health & Community Services	(771)	0	0	0	0
	<b>Total</b>	<b>\$(771)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>516 Parking Lots Fund</b>						
266	Parking Lots	2,747	0	0	0	0
	<b>Total</b>	<b>\$2,747</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>531 Delinquent Tax Revolv - 2011</b>						
254	Delinquent Tax Revolving	11,535,197	0	0	0	0
	<b>Total</b>	<b>\$11,535,197</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>532 Delinquent Tax Revolv - 2012</b>						
254	Delinquent Tax Revolving	44,980,365	8,775,000	8,775,000	0	0
	<b>Total</b>	<b>\$44,980,365</b>	<b>\$8,775,000</b>	<b>\$8,775,000</b>	<b>\$0</b>	<b>\$0</b>
<b>533 Delinquent Tax Revolv - 2013</b>						
254	Delinquent Tax Revolving	20,448,858	86,502,700	86,884,500	7,675,000	0
	<b>Total</b>	<b>\$20,448,858</b>	<b>\$86,502,700</b>	<b>\$86,884,500</b>	<b>\$7,675,000</b>	<b>\$0</b>
<b>534 Delinquent Tax Revolv - 2014</b>						
254	Delinquent Tax Revolving	24,671,698	13,500,000	13,500,000	66,892,700	6,275,000
	<b>Total</b>	<b>\$24,671,698</b>	<b>\$13,500,000</b>	<b>\$13,500,000</b>	<b>\$66,892,700</b>	<b>\$6,275,000</b>



Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

REVENUE BY FUND AND ACTIVITY

FOUR - YEAR TREND

	<u>FY 2015</u> <u>ACTUAL</u>	<u>FY 2016</u> <u>ADOPTED</u>	<u>FY 2016</u> <u>AMENDED</u>	<u>FY 2017</u> <u>ADOPTED</u>	<u>FY 2018</u> <u>PROJECTED</u>
<b>535 Delinquent Tax Revolv - 2015</b>					
254 Delinquent Tax Revolving	0	6,220,000	6,220,000	13,500,000	63,341,900
<b>Total</b>	<b>\$0</b>	<b>\$6,220,000</b>	<b>\$6,220,000</b>	<b>\$13,500,000</b>	<b>\$63,341,900</b>
<b>536 Delinquent Tax Revolv - 2014</b>					
254 Delinquent Tax Revolving	0	0	0	6,220,000	13,500,000
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,220,000</b>	<b>\$13,500,000</b>
<b>537 Delinquent Tax Revolv - 2015</b>					
254 Delinquent Tax Revolving	0	0	0	0	6,220,000
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,220,000</b>
<b>575 Jail Commissary Fund</b>					
351 County Jail	3,328,865	3,038,487	5,232,769	3,878,320	3,634,209
<b>Total</b>	<b>\$3,328,865</b>	<b>\$3,038,487</b>	<b>\$5,232,769</b>	<b>\$3,878,320</b>	<b>\$3,634,209</b>
<b>590 Downriver Sewage Disp.Sys</b>					
440 Public Works	24,737,835	40,054,527	41,339,306	40,008,939	41,626,647
<b>Total</b>	<b>\$24,737,835</b>	<b>\$40,054,527</b>	<b>\$41,339,306</b>	<b>\$40,008,939</b>	<b>\$41,626,647</b>
<b>596 CSO Basins</b>					
440 Public Works	2,257,497	6,686,371	6,686,371	6,212,819	7,314,932
<b>Total</b>	<b>\$2,257,497</b>	<b>\$6,686,371</b>	<b>\$6,686,371</b>	<b>\$6,212,819</b>	<b>\$7,314,932</b>
<b>598 Rouge Val Sewage Disp Sys</b>					
440 Public Works	54,903,570	60,940,171	60,957,345	65,063,276	68,472,972
<b>Total</b>	<b>\$54,903,570</b>	<b>\$60,940,171</b>	<b>\$60,957,345</b>	<b>\$65,063,276</b>	<b>\$68,472,972</b>
<b>599 N.E. Sewage Disposal Sys</b>					
440 Public Works	24,781,120	25,858,602	25,869,751	27,322,260	28,614,685
<b>Total</b>	<b>\$24,781,120</b>	<b>\$25,858,602</b>	<b>\$25,869,751</b>	<b>\$27,322,260</b>	<b>\$28,614,685</b>
<b>631 Building &amp; Ground Maintenance</b>					
265 Buildings	13,899,021	12,505,700	12,883,873	12,532,911	12,532,911
<b>Total</b>	<b>\$13,899,021</b>	<b>\$12,505,700</b>	<b>\$12,883,873</b>	<b>\$12,532,911</b>	<b>\$12,532,911</b>
<b>635 Central Services</b>					
258 Information Technology	15,829,182	14,492,137	14,855,635	14,283,813	14,283,813
<b>Total</b>	<b>\$15,829,182</b>	<b>\$14,492,137</b>	<b>\$14,855,635</b>	<b>\$14,283,813</b>	<b>\$14,283,813</b>
<b>641 Environment</b>					
540 Public Service-Env. Prog.	3,497,698	4,099,665	4,267,028	4,481,334	4,147,883
<b>Total</b>	<b>\$3,497,698</b>	<b>\$4,099,665</b>	<b>\$4,267,028</b>	<b>\$4,481,334</b>	<b>\$4,147,883</b>



**Wayne County Government**  
*Adopted Budget 2016-17 and Projected 2017-18*

**REVENUE BY FUND AND ACTIVITY**

**FOUR - YEAR TREND**

	<u>FY 2015 ACTUAL</u>	<u>FY 2016 ADOPTED</u>	<u>FY 2016 AMENDED</u>	<u>FY 2017 ADOPTED</u>	<u>FY 2018 PROJECTED</u>
<b>675 Long Term Disability Fund</b>					
857 Long term Disability	666,185	978,517	999,853	896,998	925,207
<b>Total</b>	<b>\$666,185</b>	<b>\$978,517</b>	<b>\$999,853</b>	<b>\$896,998</b>	<b>\$925,207</b>
<b>676 Health Fund</b>					
865 Health & Liability Insurance	102,585,043	88,205,140	82,567,961	61,118,080	62,719,961
<b>Total</b>	<b>\$102,585,043</b>	<b>\$88,205,140</b>	<b>\$82,567,961</b>	<b>\$61,118,080</b>	<b>\$62,719,961</b>
<b>677 Worker Compensation Self Insur</b>					
871 Worker's Compensation	3,571,627	3,526,998	3,726,751	3,557,556	3,572,668
<b>Total</b>	<b>\$3,571,627</b>	<b>\$3,526,998</b>	<b>\$3,726,751</b>	<b>\$3,557,556</b>	<b>\$3,572,668</b>
<b>678 General Liability Fund</b>					
865 Health & Liability Insurance	3,755,181	4,611,391	4,747,984	4,232,305	4,307,423
<b>Total</b>	<b>\$3,755,181</b>	<b>\$4,611,391</b>	<b>\$4,747,984</b>	<b>\$4,232,305</b>	<b>\$4,307,423</b>
<b>731 Retire Sys Fund-Employee</b>					
237 Retirement Board	12,219,820	7,705,922	8,002,000	7,626,900	7,626,900
<b>Total</b>	<b>\$12,219,820</b>	<b>\$7,705,922</b>	<b>\$8,002,000</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>
<b>801 Regular Drain Fund-Maint.</b>					
441 Drains	3,089,661	3,568,295	3,568,295	4,329,170	4,302,212
<b>Total</b>	<b>\$3,089,661</b>	<b>\$3,568,295</b>	<b>\$3,568,295</b>	<b>\$4,329,170</b>	<b>\$4,302,212</b>
<b>833 Third Circuit Ct Capital Projs</b>					
303 Third Circuit Ct Budget Stab.	0	0	0	162,856	427,856
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$162,856</b>	<b>\$427,856</b>
<b>834 Third Circuit Ct Capital Projs</b>					
401 Capital Programs	(3,670)	1,950,000	1,950,000	950,000	0
<b>Total</b>	<b>\$(3,670)</b>	<b>\$1,950,000</b>	<b>\$1,950,000</b>	<b>\$950,000</b>	<b>\$0</b>
<b>835 Circuit Court</b>					
130 Circuit Court - Other Circuit	6,834,700	9,101,160	9,303,457	9,258,332	9,067,992
132 Circuit Court-General Fund Sup	85,511,943	81,335,122	83,833,979	80,787,063	80,823,804
<b>Total</b>	<b>\$92,346,643</b>	<b>\$90,436,282</b>	<b>\$93,137,436</b>	<b>\$90,045,395</b>	<b>\$89,891,796</b>
<b>836 Friend of the Court</b>					
130 Circuit Court - Other Circuit	28,088,562	28,787,745	29,309,653	33,408,879	30,785,312
<b>Total</b>	<b>\$28,088,562</b>	<b>\$28,787,745</b>	<b>\$29,309,653</b>	<b>\$33,408,879</b>	<b>\$30,785,312</b>
<b>837 Courts Capital Projects</b>					
401 Capital Programs	257	52,600	52,600	51,500	52,600
<b>Total</b>	<b>\$257</b>	<b>\$52,600</b>	<b>\$52,600</b>	<b>\$51,500</b>	<b>\$52,600</b>





Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

REVENUE BY FUND AND ACTIVITY

FOUR - YEAR TREND

	<u>FY 2015 ACTUAL</u>	<u>FY 2016 ADOPTED</u>	<u>FY 2016 AMENDED</u>	<u>FY 2017 ADOPTED</u>	<u>FY 2018 PROJECTED</u>
<b>838 Probate Court</b>					
148 Probate Court	9,452,285	8,886,609	9,304,053	8,977,765	9,083,640
<b>Total</b>	<b><u>\$9,452,285</u></b>	<b><u>\$8,886,609</u></b>	<b><u>\$9,304,053</u></b>	<b><u>\$8,977,765</u></b>	<b><u>\$9,083,640</u></b>
<b>GRAND TOTAL</b>	<b><u>\$1,772,307,436</u></b>	<b><u>\$1,560,932,963</u></b>	<b><u>\$1,631,021,141</u></b>	<b><u>\$1,485,248,191</u></b>	<b><u>\$1,459,359,481</u></b>



**Wayne County Government**  
**Adopted Budget 2016-17 and Projected 2017-18**

**SUMMARY OF EXPENDITURES BY FUND AND OBJECT**

Fund	Personnel	Fringe Benefits	Pension	Materials and Supplies	Services and	Travel	Operating Expenses
					Contractual Services		
101-General Fund	\$125,540,392	\$39,281,416	\$31,916,454	\$10,330,880	\$77,604,574	\$872,436	\$12,953,455
201-County Road Fund	27,715,209	8,542,053	11,839,240	14,908,100	52,257,151	140,100	5,949,033
208-County Park Fund	3,380,104	1,106,208	849,362	476,959	5,131,040	7,000	584,833
221-County Health Fund	11,349,317	3,418,276	2,775,647	2,663,268	21,612,268	282,458	341,008
223-HCS - Nutrition	723,400	133,734	74,314	320,027	2,942,329	137,400	9,196
225-Health and Family Services	279,831	101,086	73,096	11,508	7,397,067	16,655	11,339
228-Rouge Demonstrations Grant	705,857	242,535	301,438	107,650	762,325	23,600	32,853
229-Environmental Programs Fund	786,816	264,223	334,521	26,500	937,676	41,500	22,926
230-Stadium & Land Development	-	-	-	-	212,094	-	-
250-Community & Economic Devel	61,000	700	-	500	118,963	100	-
257-Budget Stabilization	-	-	-	-	-	-	-
265-Drug Enforcement	352,030	73,638	72,225	89,147	162,830	-	48,871
266-Law Enforcement	1,422,416	461,960	370,902	56,649	330,507	51,159	43,326
275-Comm Devel Blk Grant (CDBG)	207,953	70,989	54,519	3,500	1,418,816	7,851	5,049
281-Community Corrections	565,244	199,336	148,436	3,500	1,568,207	3,000	9,475
282-Victim Witness Program	1,239,728	414,765	320,668	12,040	309,882	18,966	16,972
292-Juv. Justice and Abuse/Neglect	12,657,359	3,496,558	3,202,281	248,471	130,404,988	51,919	204,326
293-Soldiers Relief	220,119	76,923	57,043	9,000	1,162,657	4,500	9,148
294-Veterans Trust Fund	-	-	-	-	250,000	-	-
297-Youth Services	-	-	-	-	217,001	-	-
301-General Debt Service	-	-	-	-	-	-	-
401-Capital Programs	-	-	-	-	950,000	-	-
500-Delinquent Tax Programs	-	-	-	2,566,700	28,942,430	-	1,905,000
501-Property Tax Forfeiture	1,573,455	436,797	331,482	63,200	6,011,572	4,000	79,916
575-Jail Commissary Fund	616,405	216,355	161,076	1,024,700	340,837	2,600	8,680
590-Downriver Sewage Disp.Sys	2,802,330	906,789	1,178,159	2,907,950	11,639,107	11,100	4,326,242
596-CSO Basins	-	-	-	95,000	2,928,101	-	387,000
598-Rouge Val Sewage Disp Sys	-	-	-	50,750	60,992,272	-	343,000
599-N.E. Sewage Disposal Sys	-	-	-	25,750	25,211,298	-	575,800
631-Building & Ground Maintenance	3,762,727	1,247,369	977,935	609,200	1,475,690	51,000	3,903,726
635-Central Services	2,327,454	785,806	602,237	15,100	6,375,325	21,000	376,522
641-Environment	1,808,842	607,093	762,921	76,800	1,017,561	21,930	58,897
675-Long Term Disability Fund	-	-	-	-	58,117	-	838,881
676-Health Fund	-	-	-	-	1,019,581	-	59,451,999
677-Worker Compensation Self Insur	-	-	-	-	473,915	-	3,083,641
678-General Liability Fund	-	-	-	-	483,631	-	3,748,674
731-Retire Sys Fund-Employee	1,447,514	491,983	375,747	122,500	4,697,792	96,000	77,164
801-Regular Drain Fund-Maint.	-	-	-	12,500	622,000	-	3,120,000
833-Third Circuit Ct Budget Stabilization	-	-	-	-	-	-	-
834-Third Circuit Ct Capital Projs	-	-	-	-	-	-	-
835-Circuit Court	21,983,326	5,625,535	7,626,540	1,027,360	47,241,546	460,051	2,038,334
836-Friend of the Court	12,105,820	3,115,381	4,829,547	256,000	8,652,931	47,000	498,333
837-Courts Capital Projects	-	-	-	-	51,500	-	-
838 Probate Court	3,917,265	1,104,460	771,122	142,000	2,132,453	37,000	213,543
<b>TOTAL</b>	<b>\$239,551,913</b>	<b>\$72,421,968</b>	<b>\$70,006,912</b>	<b>\$38,263,209</b>	<b>\$516,118,034</b>	<b>\$2,410,325</b>	<b>\$105,277,162</b>



**Wayne County Government**  
*Adopted Budget 2016-17 and Projected 2017-18*

**SUMMARY OF EXPENDITURES BY FUND AND OBJECT**

Fund	Rentals	Other Charges	Capital	Non Capital Assets	Debt Service	Operating Transfers Out	Total
101-General Fund	\$26,906,937	\$37,499,377	\$148,996	\$983,441	\$0	\$168,889,297	\$532,927,655
201-County Road Fund	312,844	708,824	6,455,000	149,300	393,617	400,000	129,770,471
208-County Park Fund	1,114,424	-	850,000	-	-	893,924	14,393,854
221-County Health Fund	244,515	-	-	48,500	-	-	42,735,257
223-HCS - Nutrition	-	-	-	-	-	-	4,340,400
225-Health and Family Services	9,600	42,000	-	-	-	-	7,942,182
228-Rouge Demonstrations Grant	72,660	-	-	5,100	-	-	2,254,018
229-Enviromental Programs Fund	58,275	-	1,000	9,000	-	-	2,482,437
230-Stadium & Land Development	8,684,906	3,000	-	-	-	-	8,900,000
250-Community & Economic Devel	-	4,559,242	-	-	-	-	4,740,505
257-Budget Stabilization	-	-	-	-	-	6,666,667	6,666,667
265-Drug Enforcement	12,396	32,830	60,000	-	-	-	903,967
266-Law Enforcement	-	6,514,051	-	-	-	-	9,250,970
275-Comm Devel Blk Grant (CDBG)	-	9,420,284	-	-	-	-	11,188,961
281-Community Corrections	4,802	-	1,000	-	-	-	2,503,000
282-Victim Witness Program	-	-	-	-	-	-	2,333,021
292-Juv. Justice and Abuse/Neglect	1,109,984	11,800	18,000	18,400	-	-	151,424,086
293-Soldiers Relief	27,000	-	1,500	5,000	-	-	1,572,890
294-Veterans Trust Fund	-	-	-	-	-	-	250,000
297-Youth Services	-	-	-	-	-	3,198,581	3,415,582
301-General Debt Service	-	-	-	-	9,582,039	-	9,582,039
401-Capital Programs	-	-	8,589,307	4,300,000	-	-	13,839,307
500-Delinquent Tax Programs	-	19,787	-	-	57,960,000	32,442,300	123,836,217
501-Property Tax Forfeiture	205,575	17,632	20,000	110,000	-	-	8,853,629
575-Jail Commissary Fund	-	1,157,667	-	-	-	350,000	3,878,320
590-Downriver Sewage Disp.Sys	67,000	13,835,936	(3,702,000)	114,000	5,922,326	-	40,008,939
596-CSO Basins	73,800	-	2,415,000	-	313,918	-	6,212,819
598-Rouge Val Sewage Disp Sys	28,000	2,854,079	(125,000)	-	920,175	-	65,063,276
599-N.E. Sewage Disposal Sys	345,500	370,261	(26,000)	-	819,651	-	27,322,260
631-Building & Ground Maintenance	329,200	176,064	-	-	-	-	12,532,911
635-Central Services	1,507,498	526,013	-	490,889	-	1,255,969	14,283,813
641-Environment	93,843	29,447	-	4,000	-	-	4,481,334
675-Long Term Disability Fund	-	-	-	-	-	-	896,998
676-Health Fund	-	646,500	-	-	-	-	61,118,080
677-Worker Compensation Self Insur	-	-	-	-	-	-	3,557,556
678-General Liability Fund	-	-	-	-	-	-	4,232,305
731-Retire Sys Fund-Employee	206,000	12,200	-	100,000	-	-	7,626,900
801-Regular Drain Fund-Maint.	-	50,000	(280,000)	-	804,670	-	4,329,170
833-Third Circuit Ct Budget Stabilization	-	-	-	-	-	162,856	162,856
834-Third Circuit Ct Capital Projs	-	-	950,000	-	-	-	950,000
835-Circuit Court	2,595,598	819,105	-	95,000	-	533,000	90,045,395
836-Friend of the Court	3,823,867	50,000	-	30,000	-	-	33,408,879
837-Courts Capital Projects	-	-	-	-	-	-	51,500
838 Probate Court	467,954	36,968	-	155,000	-	-	8,977,765
<b>TOTAL</b>	<b>\$48,302,178</b>	<b>\$79,393,067</b>	<b>\$15,376,803</b>	<b>\$6,617,630</b>	<b>\$76,716,396</b>	<b>\$214,792,594</b>	<b>\$1,485,248,191</b>



**Wayne County Government**  
*Adopted Budget 2016-17 and Projected 2017-18*

**EXPENDITURES BY FUND AND ACTIVITY**

**FOUR - YEAR TREND**

	<b>FY 2015 ACTUAL</b>	<b>FY 2016 ADOPTED</b>	<b>FY 2016 AMENDED</b>	<b>FY 2017 ADOPTED</b>	<b>FY 2018 PROJECTED</b>
<b>101 General Fund</b>					-
101 County Commission	8,539,951	8,807,628	9,128,476	9,236,881	9,308,228
130 Third Circuit Court	13,494,431	15,321,306	15,321,306	15,335,611	15,335,611
151 Adult Probation	2,771,681	2,005,560	2,012,667	2,003,631	2,003,631
171 County Executive	3,898,102	4,193,561	4,322,837	4,320,902	4,333,078
172 Pinnacle Aeropark	787,786	552,245	553,037	696,088	1,003,118
179 EDC & Land Bank Administratio	256	744,365	756,868	1,079,298	1,085,492
191 County Elections	1,928,912	2,602,119	2,609,227	1,965,851	1,972,485
201 Management & Budget	2,498,367	2,498,091	2,629,402	2,264,651	2,280,081
202 M&B Support Services	14,376,898	16,160,998	17,428,075	18,902,635	18,889,227
210 Corporation Counsel	8,840,451	8,169,374	8,703,504	7,861,057	7,873,958
215 County Clerk	4,678,423	5,483,081	5,894,128	5,992,020	6,037,272
217 County Clerk - Court Services	18,065,169	16,257,806	17,515,968	16,884,853	16,993,029
226 Personnel	5,273,904	5,018,085	5,141,806	5,415,224	5,415,224
229 Prosecuting Attorney	38,110,769	35,154,834	39,054,057	39,539,202	39,418,434
236 Register of Deeds	6,782,960	8,242,449	8,623,177	8,335,117	9,846,452
245 Remonumentation Grant	518,416	572,500	783,218	563,404	520,000
253 County Treasurer	7,128,605	7,246,507	7,651,228	7,620,862	7,671,387
305 Sheriff	4,840,774	4,639,005	4,807,269	4,404,493	4,429,555
306 Sheriff Court Services	21,920,005	19,014,729	20,460,581	20,191,345	20,405,708
350 Sheriff - Non Jail Services	7,087,247	5,996,996	6,170,536	6,177,812	6,186,380
351 County Jail	117,711,726	103,178,031	103,641,906	98,198,228	99,155,841
426 Emergency Management	3,230,371	2,359,252	2,717,296	2,348,667	2,353,237
449 Public Service Programs	591,910	528,935	529,204	756,108	756,108
601 Health & Community Services	286,000	2,327,363	2,467,618	3,383,530	3,394,313
602 Indigent Health Care	5,119,627	24,006,571	24,027,562	20,431,099	20,431,220
648 Medical Examiner	6,708,987	6,779,273	6,801,843	6,804,787	6,804,787
672 Community Programs	169,329	98,107	101,573	453,120	454,621
684 Veterans Affairs	278,035	571,973	592,429	351,812	352,785
689 Health & Community Services	2,686,442	0	0	0	0
701 DHCWS Central Administration	72,984	3,680,686	3,834,593	4,835,258	4,849,526
731 Cooperative Extension Services	349,088	347,188	355,480	338,035	338,715
738 Library Services	1,274,779	0	0	0	0
925 Non-departmental	100,316,927	62,458,893	73,128,865	60,580,571	57,831,674
996 Non-departmental	192,010,443	160,211,825	164,611,641	155,655,503	155,358,551
<b>Total</b>	<b>\$602,349,755</b>	<b>\$535,229,336</b>	<b>\$562,377,377</b>	<b>\$532,927,655</b>	<b>\$533,089,728</b>
<b>201 County Road Fund</b>					
449 Public Service Programs	121,596,867	133,675,476	149,227,823	129,770,471	115,004,916
<b>Total</b>	<b>\$121,596,867</b>	<b>\$133,675,476</b>	<b>\$149,227,823</b>	<b>\$129,770,471</b>	<b>\$115,004,916</b>
<b>208 County Park Fund</b>					
449 Public Service Programs	15,921,632	14,906,179	23,821,472	14,393,854	14,438,724
<b>Total</b>	<b>\$15,921,632</b>	<b>\$14,906,179</b>	<b>\$23,821,472</b>	<b>\$14,393,854</b>	<b>\$14,438,724</b>



**Wayne County Government**  
*Adopted Budget 2016-17 and Projected 2017-18*

**EXPENDITURES BY FUND AND ACTIVITY**

**FOUR - YEAR TREND**

	<b>FY 2015 ACTUAL</b>	<b>FY 2016 ADOPTED</b>	<b>FY 2016 AMENDED</b>	<b>FY 2017 ADOPTED</b>	<b>FY 2018 PROJECTED</b>
<b>221 County Health Fund</b>					
326 Jail Medical Diagnostic	12,344,923	12,639,648	12,663,539	11,309,076	11,311,103
327 Jail Mental Health	6,329,919	6,339,641	6,533,487	6,451,519	6,453,133
601 Health & Community Services	20,144,538	19,052,503	20,901,722	19,407,419	18,610,233
605 Other Health Programs	4,605,471	4,030,813	4,475,353	5,567,243	5,070,447
<b>Total</b>	<b>\$43,424,851</b>	<b>\$42,062,605</b>	<b>\$44,574,101</b>	<b>\$42,735,257</b>	<b>\$41,444,916</b>
<b>223 HCS - Nutrition</b>					
601 Health & Community Services	4,683,565	3,852,820	4,264,955	4,340,400	3,840,400
673 Food Distribution Program	208,330	220,019	240,486	0	0
<b>Total</b>	<b>\$4,891,895</b>	<b>\$4,072,839</b>	<b>\$4,505,441</b>	<b>\$4,340,400</b>	<b>\$3,840,400</b>
<b>225 Health and Family Services</b>					
685 Hlth & Fam Serv (Head Start)	25,231,943	26,306,704	26,306,704	7,942,182	7,173,847
<b>Total</b>	<b>\$25,231,943</b>	<b>\$26,306,704</b>	<b>\$26,306,704</b>	<b>\$7,942,182</b>	<b>\$7,173,847</b>
<b>228 Rouge Demonstrations Grant</b>					
606 Environmental Programs	2,165,631	2,148,397	2,271,143	2,254,018	2,147,722
607 Rouge River Projects	0	0	0	0	0
<b>Total</b>	<b>\$2,165,631</b>	<b>\$2,148,397</b>	<b>\$2,271,143</b>	<b>\$2,254,018</b>	<b>\$2,147,722</b>
<b>229 Enviromental Programs Fund</b>					
606 Environmental Programs	2,276,514	2,503,027	2,695,254	2,482,437	2,440,200
<b>Total</b>	<b>\$2,276,514</b>	<b>\$2,503,027</b>	<b>\$2,695,254</b>	<b>\$2,482,437</b>	<b>\$2,440,200</b>
<b>230 Stadium &amp; Land Development</b>					
729 Tourist Tax	8,844,147	8,900,000	8,900,000	8,900,000	8,800,000
<b>Total</b>	<b>\$8,844,147</b>	<b>\$8,900,000</b>	<b>\$8,900,000</b>	<b>\$8,900,000</b>	<b>\$8,800,000</b>
<b>250 Community &amp; Economic Devel</b>					
172 Economic & Neighborhood Deve	3,816,025	9,467,267	9,467,267	4,559,242	5,043,630
690 Home Administration	371,589	76,875	79,502	181,263	230,169
728 Economic & Neighborhood Dev	2,000,262	0	400,000	0	0
748 Loan Programs	51,326	0	0	0	0
<b>Total</b>	<b>\$6,239,202</b>	<b>\$9,544,142</b>	<b>\$9,946,769</b>	<b>\$4,740,505</b>	<b>\$5,273,799</b>
<b>257 Budget Stabilization Fund</b>					
925 Non-departmental	0	0	0	6,666,667	6,666,667
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,666,667</b>	<b>\$6,666,667</b>
<b>265 Drug Enforcement Program Fund</b>					
229 Prosecuting Attorney	233,860	294,454	294,070	195,850	195,790
313 Sheriff Drug Enforcement	302,219	323,258	1,196,352	708,117	651,034
<b>Total</b>	<b>\$536,079</b>	<b>\$617,712</b>	<b>\$1,490,422</b>	<b>\$903,967</b>	<b>\$846,824</b>





Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

EXPENDITURES BY FUND AND ACTIVITY

FOUR - YEAR TREND

	<u>FY 2015 ACTUAL</u>	<u>FY 2016 ADOPTED</u>	<u>FY 2016 AMENDED</u>	<u>FY 2017 ADOPTED</u>	<u>FY 2018 PROJECTED</u>
<b>266 Law Enforcement</b>					
307 Sheriff Field Services	2,446,394	2,801,602	2,906,920	2,884,188	2,897,860
317 Sheriff Grants	3,212,152	4,699,979	6,023,994	6,081,396	5,470,803
321 Sheriff Training Unit	282,511	451,569	455,588	285,386	287,280
<b>Total</b>	<b>\$5,941,057</b>	<b>\$7,953,150</b>	<b>\$9,386,502</b>	<b>\$9,250,970</b>	<b>\$8,655,943</b>
<b>275 Comm Devel Blk Grant (CDBG)</b>					
821 CDBG Administration	917,295	1,553,501	1,587,457	1,380,896	1,597,068
822 CDBG Projects	5,164,798	10,520,877	10,520,877	9,287,039	9,727,073
831 CDBG - HUD Loans	135,665	521,026	521,026	521,026	100,000
<b>Total</b>	<b>\$6,217,758</b>	<b>\$12,595,404</b>	<b>\$12,629,360</b>	<b>\$11,188,961</b>	<b>\$11,424,141</b>
<b>281 Community Corrections</b>					
320 Community Corrections	2,378,280	2,774,839	2,798,194	2,503,000	2,880,398
<b>Total</b>	<b>\$2,378,280</b>	<b>\$2,774,839</b>	<b>\$2,798,194</b>	<b>\$2,503,000</b>	<b>\$2,880,398</b>
<b>282 Victim Witness Program</b>					
229 Prosecuting Attorney	2,251,303	2,166,382	2,313,400	2,333,021	2,351,247
<b>Total</b>	<b>\$2,251,303</b>	<b>\$2,166,382</b>	<b>\$2,313,400</b>	<b>\$2,333,021</b>	<b>\$2,351,247</b>
<b>292 Juv. Justice and Abuse/Neglect</b>					
130 Circuit Court - Other Circuit	1,235,715	1,415,432	1,434,167	1,362,870	1,374,124
229 Prosecuting Attorney	154,308	211,524	211,524	297,828	298,594
320 Community Corrections	140,924	166,452	166,452	78,800	5,800
356 Juvenile Detention Facility	129,029,066	128,719,484	136,154,640	128,353,844	127,625,609
357 Juvenile - State Wards	3,322,911	3,516,200	3,516,739	3,511,800	3,511,800
670 Social Services	17,323,482	17,838,970	17,849,495	17,818,944	17,818,944
<b>Total</b>	<b>\$151,206,406</b>	<b>\$151,868,062</b>	<b>\$159,333,017</b>	<b>\$151,424,086</b>	<b>\$150,634,871</b>
<b>293 Soldiers Relief</b>					
684 Veterans Affairs	2,458,185	2,600,617	2,615,414	1,572,890	1,540,269
<b>Total</b>	<b>\$2,458,185</b>	<b>\$2,600,617</b>	<b>\$2,615,414</b>	<b>\$1,572,890</b>	<b>\$1,540,269</b>
<b>294 Veterans Trust Fund</b>					
684 Veterans Affairs	186,164	250,000	250,000	250,000	250,000
<b>Total</b>	<b>\$186,164</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>
<b>297 Youth Services</b>					
359 Youth Services	3,445,818	3,501,669	3,501,669	3,415,582	3,332,833
<b>Total</b>	<b>\$3,445,818</b>	<b>\$3,501,669</b>	<b>\$3,501,669</b>	<b>\$3,415,582</b>	<b>\$3,332,833</b>
<b>301 General Debt Service</b>					
985 Debt Service	14,654,186	11,378,653	11,378,653	9,582,039	8,472,264
<b>Total</b>	<b>\$14,654,186</b>	<b>\$11,378,653</b>	<b>\$11,378,653</b>	<b>\$9,582,039</b>	<b>\$8,472,264</b>



**Wayne County Government**  
*Adopted Budget 2016-17 and Projected 2017-18*

**EXPENDITURES BY FUND AND ACTIVITY**

**FOUR - YEAR TREND**

		<u>FY 2015</u> <u>ACTUAL</u>	<u>FY 2016</u> <u>ADOPTED</u>	<u>FY 2016</u> <u>AMENDED</u>	<u>FY 2017</u> <u>ADOPTED</u>	<u>FY 2018</u> <u>PROJECTED</u>
<b>350</b>	<b>Debt Service-County Roads</b>					
985	Debt Service	12,757	0	0	0	0
	<b>Total</b>	<b>\$12,757</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>401</b>	<b>Capital Programs</b>					
401	Capital Programs	2,026,837	11,760,315	12,445,723	13,839,307	12,500,000
	<b>Total</b>	<b>\$2,026,837</b>	<b>\$11,760,315</b>	<b>\$12,445,723</b>	<b>\$13,839,307</b>	<b>\$12,500,000</b>
<b>435</b>	<b>Construction Fund - 2003 Bonds</b>					
401	Capital Programs	0	0	0	0	0
	<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>500</b>	<b>Delinq Tax-Unpledged Res</b>					
254	Delinquent Tax Revolving	171,886,664	44,559,268	44,568,968	29,548,517	23,596,520
	<b>Total</b>	<b>\$171,886,664</b>	<b>\$44,559,268</b>	<b>\$44,568,968</b>	<b>\$29,548,517</b>	<b>\$23,596,520</b>
<b>501</b>	<b>Property Tax Forfeiture</b>					
254	Delinquent Tax Revolving	7,269,294	8,175,328	8,845,571	8,853,629	8,892,725
	<b>Total</b>	<b>\$7,269,294</b>	<b>\$8,175,328</b>	<b>\$8,845,571</b>	<b>\$8,853,629</b>	<b>\$8,892,725</b>
<b>516</b>	<b>Parking Lots Fund</b>					
266	Parking Lots	3,256	0	0	0	0
	<b>Total</b>	<b>\$3,256</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>531</b>	<b>Delinquent Tax Revolv - 2011</b>					
254	Delinquent Tax Revolving	13,994,448	0	0	0	0
	<b>Total</b>	<b>\$13,994,448</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>532</b>	<b>Delinquent Tax Revolv - 2012</b>					
254	Delinquent Tax Revolving	122,598,153	8,775,000	8,775,000	0	0
	<b>Total</b>	<b>\$122,598,153</b>	<b>\$8,775,000</b>	<b>\$8,775,000</b>	<b>\$0</b>	<b>\$0</b>
<b>533</b>	<b>Delinquent Tax Revolv - 2013</b>					
254	Delinquent Tax Revolving	10,368,096	86,502,700	86,884,500	7,675,000	0
	<b>Total</b>	<b>\$10,368,096</b>	<b>\$86,502,700</b>	<b>\$86,884,500</b>	<b>\$7,675,000</b>	<b>\$0</b>
<b>534</b>	<b>Delinquent Tax Revolv - 2014</b>					
254	Delinquent Tax Revolving	5,134,238	13,500,000	13,500,000	66,892,700	6,275,000
	<b>Total</b>	<b>\$5,134,238</b>	<b>\$13,500,000</b>	<b>\$13,500,000</b>	<b>\$66,892,700</b>	<b>\$6,275,000</b>
<b>535</b>	<b>Delinquent Tax Revolv - 2015</b>					
254	Delinquent Tax Revolving	0	6,220,000	6,220,000	13,500,000	63,341,900
	<b>Total</b>	<b>\$0</b>	<b>\$6,220,000</b>	<b>\$6,220,000</b>	<b>\$13,500,000</b>	<b>\$63,341,900</b>
<b>536</b>	<b>Delinquent Tax Revolv - 2014</b>					
254	Delinquent Tax Revolving	0	0	0	6,220,000	13,500,000
	<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,220,000</b>	<b>\$13,500,000</b>



**Wayne County Government**  
*Adopted Budget 2016-17 and Projected 2017-18*

**EXPENDITURES BY FUND AND ACTIVITY**

**FOUR - YEAR TREND**

	<b>FY 2015 ACTUAL</b>	<b>FY 2016 ADOPTED</b>	<b>FY 2016 AMENDED</b>	<b>FY 2017 ADOPTED</b>	<b>FY 2018 PROJECTED</b>
<b>537 Delinquent Tax Revolv - 2015</b>					
254 Delinquent Tax Revolving	0	0	0	0	6,220,000
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,220,000</b>
<b>575 Jail Commissary Fund</b>					
351 County Jail	2,232,586	3,038,487	5,232,769	3,878,320	3,634,209
<b>Total</b>	<b>\$2,232,586</b>	<b>\$3,038,487</b>	<b>\$5,232,769</b>	<b>\$3,878,320</b>	<b>\$3,634,209</b>
<b>590 Downriver Sewage Disp.Sys</b>					
440 Public Works	33,773,724	40,054,527	41,339,306	40,008,939	41,626,647
<b>Total</b>	<b>\$33,773,724</b>	<b>\$40,054,527</b>	<b>\$41,339,306</b>	<b>\$40,008,939</b>	<b>\$41,626,647</b>
<b>596 CSO Basins</b>					
440 Public Works	2,265,593	6,686,371	6,686,371	6,212,819	7,314,932
<b>Total</b>	<b>\$2,265,593</b>	<b>\$6,686,371</b>	<b>\$6,686,371</b>	<b>\$6,212,819</b>	<b>\$7,314,932</b>
<b>598 Rouge Val Sewage Disp Sys</b>					
440 Public Works	55,826,017	60,940,171	60,957,345	65,063,276	68,472,972
<b>Total</b>	<b>\$55,826,017</b>	<b>\$60,940,171</b>	<b>\$60,957,345</b>	<b>\$65,063,276</b>	<b>\$68,472,972</b>
<b>599 N.E. Sewage Disposal Sys</b>					
440 Public Works	25,227,049	25,858,602	25,869,751	27,322,260	28,614,685
<b>Total</b>	<b>\$25,227,049</b>	<b>\$25,858,602</b>	<b>\$25,869,751</b>	<b>\$27,322,260</b>	<b>\$28,614,685</b>
<b>631 Building &amp; Ground Maintenance</b>					
265 Buildings	13,505,064	12,505,700	12,883,873	12,532,911	12,532,911
<b>Total</b>	<b>\$13,505,064</b>	<b>\$12,505,700</b>	<b>\$12,883,873</b>	<b>\$12,532,911</b>	<b>\$12,532,911</b>
<b>635 Central Services</b>					
258 Information Technology	14,698,436	14,492,137	14,855,635	14,283,813	14,283,813
<b>Total</b>	<b>\$14,698,436</b>	<b>\$14,492,137</b>	<b>\$14,855,635</b>	<b>\$14,283,813</b>	<b>\$14,283,813</b>
<b>641 Environment</b>					
540 Public Service-Env. Prog.	3,284,570	4,099,665	4,267,028	4,481,334	4,147,883
<b>Total</b>	<b>\$3,284,570</b>	<b>\$4,099,665</b>	<b>\$4,267,028</b>	<b>\$4,481,334</b>	<b>\$4,147,883</b>
<b>675 Long Term Disability Fund</b>					
857 Long term Disability	828,619	978,517	999,853	896,998	925,207
<b>Total</b>	<b>\$828,619</b>	<b>\$978,517</b>	<b>\$999,853</b>	<b>\$896,998</b>	<b>\$925,207</b>
<b>676 Health Fund</b>					
865 Health & Liability Insurance	102,797,670	88,205,140	82,567,961	61,118,080	62,719,961
<b>Total</b>	<b>\$102,797,670</b>	<b>\$88,205,140</b>	<b>\$82,567,961</b>	<b>\$61,118,080</b>	<b>\$62,719,961</b>
<b>677 Worker Compensation Self Insur</b>					
871 Worker's Compensation	3,027,748	3,526,998	3,726,751	3,557,556	3,572,668
<b>Total</b>	<b>\$3,027,748</b>	<b>\$3,526,998</b>	<b>\$3,726,751</b>	<b>\$3,557,556</b>	<b>\$3,572,668</b>



**Wayne County Government**  
*Adopted Budget 2016-17 and Projected 2017-18*

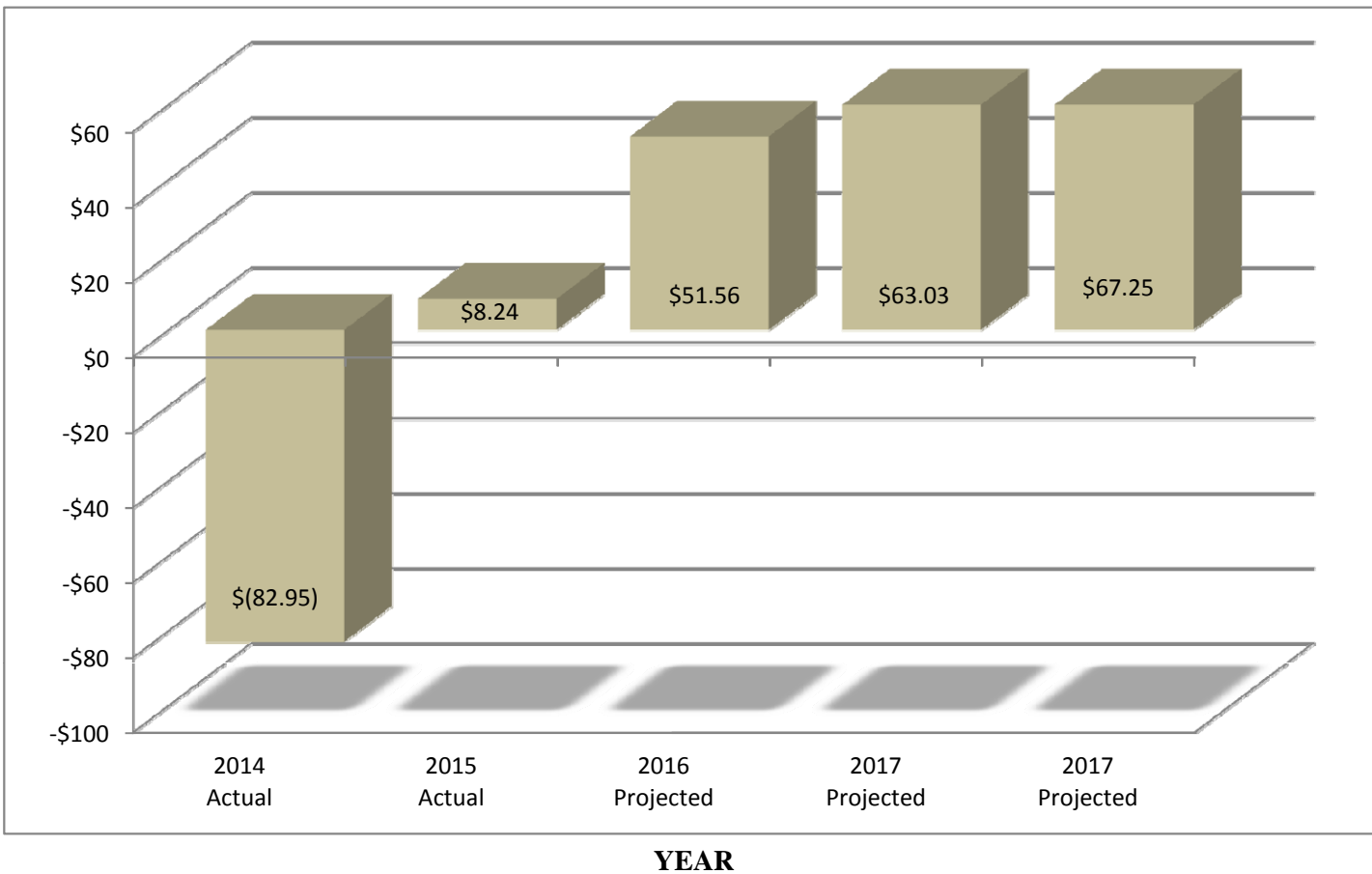
**EXPENDITURES BY FUND AND ACTIVITY**

**FOUR - YEAR TREND**

		<u>FY 2015</u> <u>ACTUAL</u>	<u>FY 2016</u> <u>ADOPTED</u>	<u>FY 2016</u> <u>AMENDED</u>	<u>FY 2017</u> <u>ADOPTED</u>	<u>FY 2018</u> <u>PROJECTED</u>
<b>678 General Liability Fund</b>						
865	Health & Liability Insurance	3,024,294	4,611,391	4,747,984	4,232,305	4,307,423
	<b>Total</b>	<b>\$3,024,294</b>	<b>\$4,611,391</b>	<b>\$4,747,984</b>	<b>\$4,232,305</b>	<b>\$4,307,423</b>
<b>731 Retire Sys Fund-Employee</b>						
237	Retirement Board	5,895,430	7,705,922	8,002,000	7,626,900	7,626,900
	<b>Total</b>	<b>\$5,895,430</b>	<b>\$7,705,922</b>	<b>\$8,002,000</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>
<b>801 Regular Drain Fund-Maint.</b>						
441	Drains	3,942,563	3,568,295	3,568,295	4,329,170	4,302,212
	<b>Total</b>	<b>\$3,942,563</b>	<b>\$3,568,295</b>	<b>\$3,568,295</b>	<b>\$4,329,170</b>	<b>\$4,302,212</b>
<b>833 Third Circuit Ct Capital Projs</b>						
303	Third Circuit Ct Budget Stab.	0	0	0	162,856	427,856
	<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$162,856</b>	<b>\$427,856</b>
<b>834 Third Circuit Ct Capital Projs</b>						
401	Capital Programs	511,936	1,950,000	1,950,000	950,000	0
	<b>Total</b>	<b>\$511,936</b>	<b>\$1,950,000</b>	<b>\$1,950,000</b>	<b>\$950,000</b>	<b>\$0</b>
<b>835 Circuit Court</b>						
130	Circuit Court - Other Circuit	6,990,849	9,101,160	9,303,457	9,258,332	9,067,992
132	Circuit Court-General Fund Sup	84,162,384	81,335,122	83,833,979	80,787,063	80,823,804
	<b>Total</b>	<b>\$91,153,233</b>	<b>\$90,436,282</b>	<b>\$93,137,436</b>	<b>\$90,045,395</b>	<b>\$89,891,796</b>
<b>836 Friend of the Court</b>						
130	Circuit Court - Other Circuit	27,443,561	28,787,745	29,309,653	33,408,879	30,785,312
	<b>Total</b>	<b>\$27,443,561</b>	<b>\$28,787,745</b>	<b>\$29,309,653</b>	<b>\$33,408,879</b>	<b>\$30,785,312</b>
<b>837 Courts Capital Projects</b>						
401	Capital Programs	1,831	52,600	52,600	51,500	52,600
	<b>Total</b>	<b>\$1,831</b>	<b>\$52,600</b>	<b>\$52,600</b>	<b>\$51,500</b>	<b>\$52,600</b>
<b>838 Probate Court</b>						
148	Probate Court	9,411,106	8,886,609	9,304,053	8,977,765	9,083,640
	<b>Total</b>	<b>\$9,411,106</b>	<b>\$8,886,609</b>	<b>\$9,304,053</b>	<b>\$8,977,765</b>	<b>\$9,083,640</b>
<b>GRAND TOTAL</b>		<b><u>\$1,754,362,446</u></b>	<b><u>\$1,560,932,963</u></b>	<b><u>\$1,631,021,141</u></b>	<b><u>\$1,485,248,191</u></b>	<b><u>\$1,459,359,481</u></b>



**2013 - 2017**  
**GENERAL FUND**  
**UNASSIGNED FUND BALANCE**  
**FIVE YEAR TREND ANALYSIS**  
*In Millions*



*NOTE: In previous budget documents, this graph presented total fund balance. For FY 2014-2015, the presentation was revised to reflect the unassigned (available) fund balance of the General Fund, excluding Budget Stabilization and Court Funds*





## PROJECTED UNASSIGNED FUND BALANCES AND UNRESTRICTED NET ASSETS

The Schedules of Unassigned Fund Balance for the governmental funds and Unrestricted Net Assets for the proprietary funds and component units shown on the following pages are intended to show changes in unreserved fund balances and unrestricted net assets for all County funds over a three-year period. The unassigned fund balance represents that portion of a governmental fund's net assets that is available for appropriation. Unrestricted net assets represent that portion of net assets that is neither restricted nor invested in capital assets (net of related debt). The balances at September 30, 2015 are based on audited financial results for the year then ended. Projected unassigned or unreserved balances at September 30, 2016 are based on projected revenues and expenditures for FY 2015-16. The following narrative discusses both changes in unassigned fund balances and unrestricted net assets greater than \$0.50 million in FY 2015-16 and all planned uses of either unreserved fund balances or unrestricted net assets in FY 2016-17 and FY 2017-18.

### **FY 2017-18 Changes in Projected Unassigned Fund Balances and Unrestricted Net Assets**

The Schedule of Governmental Funds shows the budgeted net decrease of unassigned fund balance totals \$2.41 million. This total is comprised of changes in the unassigned fund balance in three funds. The General Fund is increasing a net \$4.22 million as a result of continued savings from the implementation of the County's financial recovery plan. The Budget Stabilization Fund is transferring \$6.67 million to the General Fund in order to fund increases in costs related to certain concessions bargained as part of the Recovery Plan. The unassigned fund balance of the Victims Witness Program Fund is increasing by \$0.03 million in order to reduce the Funds accumulated deficit.

The Schedule of Proprietary Funds shows the budgeted net decrease of \$(0.22) million of unassigned fund balance. This total is made up of Delinquent Tax/forfeiture Programs (all funds) - \$4.16 million, Workers Compensation Self Insurance Fund - \$(2.50) million, General Liability Fund - \$(1.20) million, Downriver Sewage System Fund - \$(0.25) million, Rough Valley Sewage System Fund - \$(0.25) million, and \$(0.18) million in changes in other funds.

The Schedule of Component Units shows the budgeted net decrease of \$(0.43) million. This total is comprised of the reduction of the Circuit Courts Budget Stabilization Fund - \$(0.43) million.

### **FY 2016-17 Changes in Projected Unassigned Fund Balances and Unrestricted Net Assets**

The Schedule of Governmental Funds shows the budgeted net decrease of unassigned fund balance totals \$4.84 million. This total is comprised of changes in the unassigned fund balance in three funds. The General Fund is increasing a net \$11.47 million as a result of continued savings from the implementation of the County's financial recovery plan. The Budget Stabilization Fund is transferring \$6.67 million to the General Fund in order to fund increases in costs related

to certain concessions bargained as part of the Recovery Plan. The unassigned fund balance of the Victims Witness Program Fund is increasing by \$0.03 million in order to reduce the Funds accumulated deficit.

The Schedule of Proprietary Funds shows the budgeted net decrease of \$(10.90) million of unassigned fund balance. This total is made up of Delinquent Tax/forfeiture Programs (all funds) - \$5.48 million, Workers Compensation Self Insurance Fund - \$(2.50) million, General Liability Fund - \$(1.20) million, Downriver Sewage System Fund - \$(0.68) million, Rough Valley Sewage System Fund - \$(0.60) million, and \$(0.43) million in changes in other funds.

### **FY 2015-16 Changes in Projected Unassigned Fund Balances and Unrestricted Net Assets**

The Schedule of Governmental Funds shows the forecasted net increase of unassigned fund balance totals \$50.15 million. The General Fund is increasing a net \$43.32 million from continued savings from the implementation of the County's financial recovery plan.

Other significant fund changes include the following: increases in the Public Health Fund, \$3.81 million and \$(0.52) million in changes in other funds

The Schedule of Proprietary Funds shows a decrease of unrestricted net assets totals \$(18.36) million. Changes in unrestricted net assets greater than \$0.50 million include reduction of \$(14.57) million in Delinquent Tax and Forfeiture Program Funds as these unrestricted net assets were transferred to the General Fund to reduce the accumulated deficit. Other Proprietary Funds showing reductions included: Downriver Sewage System Fund - \$(7.40) million, Jail Commissary Fund - \$(0.65) million, and other funds netting to a decrease of \$(0.55) million. Offsetting increases in net assets in other Proprietary funds include the CSO Basin - \$0.65 million, Employee Health Fund - \$0.823 million, and the General Liability Fund - \$0.70 million. Other Proprietary Fund with small changes net to an increase of \$0.24 million.

**UNASSIGNED FUND BALANCES  
FOR THE YEARS ENDED SEPTEMBER 30,  
(In Thousands)**

	UNASSIGNED FUND BALANCE 2015 (Audited)	2015-16 NET CHANGE IN UNASSIGNED FUND BALANCE	UNASSIGNED FUND BALANCE 2016 (Projected)	2016-17 NET CHANGE IN UNASSIGNED FUND BALANCE	UNASSIGNED FUND BALANCE 2017 (Projected)	2017-18 NET CHANGE IN UNASSIGNED FUND BALANCE	UNASSIGNED FUND BALANCE 2018 (Projected)
<b>GOVERNMENTAL FUNDS</b>							
General Fund	\$ 8,238	43,317	51,555	11,474	63,029	4,224	67,252
County Road Fund	-	-	-	-	-	-	-
County Park Fund	-	-	-	-	-	-	-
County Health Fund	(3,296)	3,814	518	-	518	-	518
HHS - Nutrition Services Fund	(3,381)	(257)	(3,638)	-	(3,638)	-	(3,638)
Health and Family Services Fund	-	-	-	-	-	-	-
Environmental Programs Fund	-	-	-	-	-	-	-
Stadium and Land Development Fund	-	-	-	-	-	-	-
Community and Economic Development	(2,816)	(275)	(3,092)	-	(3,092)	-	(3,092)
Budget Stabilization Fund	20,000	-	20,000	(6,667)	13,333	(6,667)	6,667
Drug Enforcement Fund	-	-	-	-	-	-	-
Law Enforcement Fund	-	-	-	-	-	-	-
Comm Devel Block Grant Fund	-	-	-	-	-	-	-
Community Corrections Fund	-	-	-	-	-	-	-
Victim Witness Program Fund	(144)	14	(130)	29	(101)	29	(72)
Juvenile Justice Fund	-	-	-	-	-	-	-
Soldiers Relief Fund	-	-	-	-	-	-	-
Veterans Trust Fund	-	-	-	-	-	-	-
Youth Services Fund	-	-	-	-	-	-	-
General Debt Service Fund	-	-	-	-	-	-	-
DPW Sewer Municipal Projects Fund	-	-	-	-	-	-	-
DPW Water Municipal Projects Fund	-	-	-	-	-	-	-
Capital Programs Fund	-	-	-	-	-	-	-
Construction Fund - 2003 Bonds Fund	-	-	-	-	-	-	-
<b>TOTAL GOVERNMENTAL FUNDS</b>	<b>18,601</b>	<b>46,612</b>	<b>65,213</b>	<b>4,836</b>	<b>70,049</b>	<b>(2,414)</b>	<b>67,635</b>

**UNASSIGNED NET ASSETS  
FOR THE YEARS ENDED SEPTEMBER 30,  
(In Thousands)**

	<b>UNRESTRICTED NET ASSETS 2015 (Audited)</b>	<b>2015-16 NET CHANGE IN UNRESTRICTED NET ASSETS</b>	<b>UNRESTRICTED NET ASSETS 2017 (Projected)</b>	<b>2016-17 NET CHANGE IN UNRESTRICTED NET ASSETS</b>	<b>UNRESTRICTED NET ASSETS 2017 (Projected)</b>	<b>2017-18 NET CHANGE IN UNRESTRICTED NET ASSETS</b>	<b>UNRESTRICTED NET ASSETS 2018 (Projected)</b>
<b>PROPRIETARY FUNDS</b>							
Delinquent Tax/ Forfeiture Programs (All Funds)	16,487	(14,574)	1,913	(5,483)	(3,571)	4,164	593
Wetlands Mitigation Fund	(2)	-	(2)	-	(2)	-	(2)
Parking Lots Fund	660	-	660	-	660	-	660
Jail Commissary Fund	2,402	(651)	1,751	(350)	1,401	(100)	1,301
Downriver Sewage System Fund	(2,474)	(7,400)	(9,874)	(681)	(10,556)	(250)	(10,806)
CSO Basins Fund	1,036	653	1,689	-	1,689	-	1,689
Rouge Valley Sewage System Fund	6,724	(323)	6,401	(600)	5,801	(250)	5,551
Northeast Sewage System Fund	834	1,077	1,911	(83)	1,828	(83)	1,746
Building and Ground Maintenance Fund	(17,315)	120	(17,195)	-	(17,195)	-	(17,195)
Central Services Fund	133	(227)	(94)	-	(94)	-	(94)
Environment Central Services Fund	(5,722)	284	(5,438)	-	(5,438)	-	(5,438)
Long Term Disability Fund	(60)	86	26	-	26	-	26
Health Fund	(210)	816	607	-	607	-	607
Workers' Compensation/Self Insurance Fund	6,580	296	6,876	(2,500)	4,376	(2,500)	1,876
General Liability Fund	4,186	1,482	5,668	(1,200)	4,468	(1,200)	3,268
<b>TOTAL PROPRIETARY FUNDS</b>	<b>13,258</b>	<b>(18,360)</b>	<b>(5,102)</b>	<b>(10,897)</b>	<b>(16,000)</b>	<b>(218)</b>	<b>(16,218)</b>

	<b>UNRESTRICTED NET ASSETS 2015 (Audited)</b>	<b>2015-16 NET CHANGE IN UNRESTRICTED NET ASSETS</b>	<b>UNRESTRICTED NET ASSETS 2017 (Projected)</b>	<b>2016-17 NET CHANGE IN UNRESTRICTED NET ASSETS</b>	<b>UNRESTRICTED NET ASSETS 2017 (Projected)</b>	<b>2017-18 NET CHANGE IN UNRESTRICTED NET ASSETS</b>	<b>UNRESTRICTED NET ASSETS 2018 (Projected)</b>
<b>COMPONENT UNITS*</b>							
Regular Drain Maintenance Fund	-	(2,555)	(2,555)	-	(2,555)	-	(2,555)
Circuit Court Budget Stabilization Fund**	-	3,000	3,000	(163)	2,837	(428)	2,409
Circuit Court Capital Programs Fund***	541	2,065	2,606	-	2,606	-	2,606
Circuit Court Consolidated Funds**	6,504	(5,011)	1,494	(265)	1,229	-	1,229
Circuit Court Friend of the Court Fund**	724	2,257	2,981	(900)	2,081	-	2,081
Probate Court Capital Programs Fund***	51	1	51	-	51	-	51
Probate Court Fund**	226	(15)	210	-	210	-	210
<b>TOTAL COMPONENT UNITS</b>	<b>8,046</b>	<b>(258)</b>	<b>7,788</b>	<b>(1,328)</b>	<b>6,460</b>	<b>(428)</b>	<b>6,032</b>

\* These Component Units are budgeted on a modified accrual basis; They are presented in the CAFR on a full accrual basis

Certain adjustments are made to Fund Balance to arrive at Net Assets.

\*\* For Financial Reporting Purposes, Circuit And Probate Courts are included in the General Fund. However, for budgeting purposes, they are presented as separate component units.



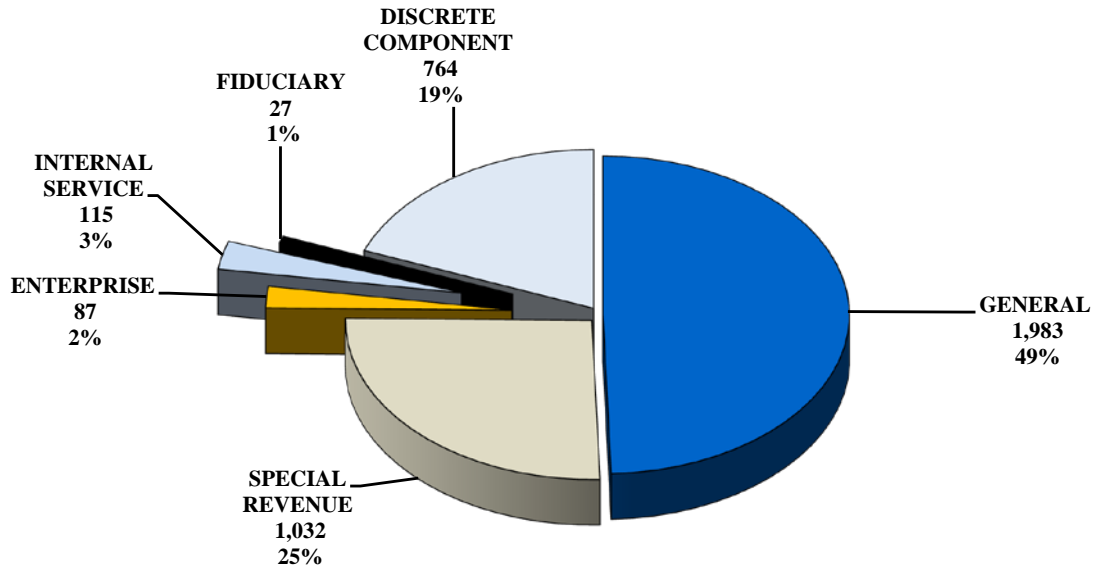
**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

**POSITION SUMMARY**

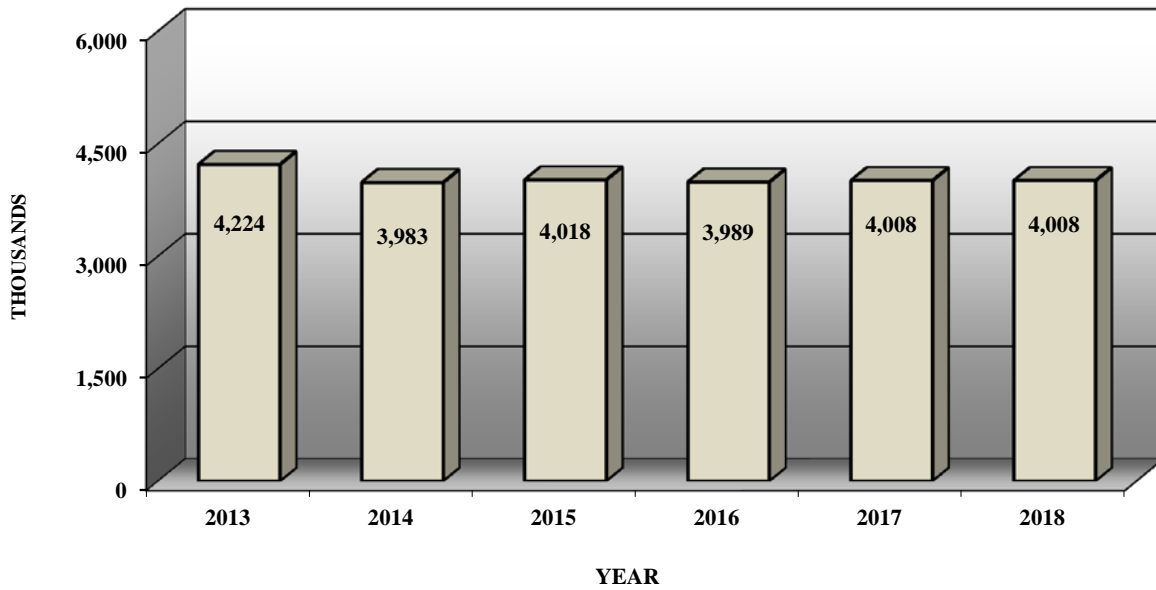




**WAYNE COUNTY  
FULL-TIME POSITIONS  
POSITIONS BY FUND  
FISCAL YEAR 2016-2017  
TOTAL POSITIONS - 4,008**



**2013-2018 POSITION TREND**



## SUMMARY OF POSITIONS

	<u>FY 2015</u> <u>BUDGET</u>	<u>FY 2016</u> <u>BUDGET</u>	<u>FY 2017</u> <u>BUDGET</u>	<u>FY 2018</u> <u>BUDGET</u>
<b>101 General Fund</b>				
101 County Commission	49	49	49	49
171 County Executive	26	21	20	20
179 EDC & Land Bank Administration	-	-	6	6
191 County Elections	5	5	5	5
201 Management & Budget	19	18	15	15
202 M&B Support Services	96	99	95	95
210 Corporation Counsel	45	46	46	46
215 County Clerk	41	42	36	36
217 County Clerk - Court Services	236	237	244	244
226 Personnel	28	27	31	31
229 Prosecuting Attorney	236	238	248	248
236 Register of Deeds	73	73	67	67
253 County Treasurer	65	65	66	66
305 Sheriff	17	23	24	24
306 Sheriff Court Services	194	179	178	178
350 Sheriff - Non Jail Services	35	40	41	41
351 County Jail	745	786	782	782
426 Emergency Management	3	3	4	4
510 Alternative Workforce	11	-	-	-
601 Health & Community Services	-	3	2	2
602 Indigent Health Care	7	4	4	4
672 Senior Citizens Services	1	1	2	2
684 Veterans Affairs	-	2	2	2
689 Health & Community Services	9	-	-	-
701 DHCWS Central Administration	-	16	15	15
731 Cooperative Extension Services	1	1	1	1
738 Library Services	16	-	-	-
<b>Total</b>	<u>1,958</u>	<u>1,978</u>	<u>1,983</u>	<u>1,983</u>
<b>201 County Road Fund</b>				
449 Public Service Programs	487	486	486	486
<b>Total</b>	<u>487</u>	<u>486</u>	<u>486</u>	<u>486</u>

## SUMMARY OF POSITIONS

		<u>FY 2015</u> <u>BUDGET</u>	<u>FY 2016</u> <u>BUDGET</u>	<u>FY 2017</u> <u>BUDGET</u>	<u>FY 2018</u> <u>BUDGET</u>
<b>208</b>	<b>County Park Fund</b>				
449	Public Service Programs	69	67	69	69
	<b>Total</b>	<b>69</b>	<b>67</b>	<b>69</b>	<b>69</b>
<b>221</b>	<b>County Health Fund</b>				
326	Jail Medical Diagnostic	54	54	54	54
327	Jail Mental Health	43	43	43	43
601	Health & Community Services	75	78	76	76
605	Other Health Programs	10	9	9	9
	<b>Total</b>	<b>182</b>	<b>184</b>	<b>182</b>	<b>182</b>
<b>223</b>	<b>HCS - Nutrition</b>				
601	Health & Community Services	9	10	7	7
	<b>Total</b>	<b>9</b>	<b>10</b>	<b>7</b>	<b>7</b>
<b>225</b>	<b>Health and Family Services</b>				
685	Hlth & Fam Serv (Head Start)	5	6	3	3
	<b>Total</b>	<b>5</b>	<b>6</b>	<b>3</b>	<b>3</b>
<b>228</b>	<b>Rouge Demonstrations Grant</b>				
606	Environmental Programs	11	10	10	10
	<b>Total</b>	<b>11</b>	<b>10</b>	<b>10</b>	<b>10</b>
<b>229</b>	<b>Enviromental Programs Fund</b>				
606	Environmental Programs	14	14	13	13
	<b>Total</b>	<b>14</b>	<b>14</b>	<b>13</b>	<b>13</b>
<b>250</b>	<b>Community &amp; Economic Devel</b>				
690	Home Administration	-	1	-	-
728	Economic & Neighborhood Dev	5	-	-	-
	<b>Total</b>	<b>5</b>	<b>1</b>	<b>-</b>	<b>-</b>
<b>265</b>	<b>Drug Enforcement Program Fund</b>				
313	Sheriff Drug Enforcement	-	-	1	1
	<b>Total</b>	<b>-</b>	<b>-</b>	<b>1</b>	<b>1</b>

## SUMMARY OF POSITIONS

	<u>FY 2015 BUDGET</u>	<u>FY 2016 BUDGET</u>	<u>FY 2017 BUDGET</u>	<u>FY 2018 BUDGET</u>
<b>266 Law Enforcement</b>				
307 Sheriff Field Services	15	18	18	18
317 Sheriff Grants	2	1	1	1
321 Sheriff Training Unit	1	1	1	1
<b>Total</b>	<u>18</u>	<u>20</u>	<u>20</u>	<u>20</u>
<b>275 Comm Devel Blk Grant (CDBG)</b>				
821 CDBG Administration	4	4	3	3
<b>Total</b>	<u>4</u>	<u>4</u>	<u>3</u>	<u>3</u>
<b>281 Community Corrections</b>				
320 Community Corrections	3	3	11	11
<b>Total</b>	<u>3</u>	<u>3</u>	<u>11</u>	<u>11</u>
<b>282 Victim Witness Program</b>				
229 Prosecuting Attorney	26	27	27	27
<b>Total</b>	<u>26</u>	<u>27</u>	<u>27</u>	<u>27</u>
<b>292 Juv. Justice and Abuse/Neglect</b>				
130 Circuit Court - Other Circuit	14	14	14	14
229 Prosecuting Attorney	-	1	-	-
356 Juvenile Detention Facility	223	178	182	182
<b>Total</b>	<u>237</u>	<u>193</u>	<u>196</u>	<u>196</u>
<b>293 Soldiers Relief</b>				
684 Veterans Affairs	6	4	4	4
<b>Total</b>	<u>6</u>	<u>4</u>	<u>4</u>	<u>4</u>
<b>501 Property Tax Forfeiture</b>				
254 Delinquent Tax Revolving	15	19	19	19
<b>Total</b>	<u>15</u>	<u>19</u>	<u>19</u>	<u>19</u>

## SUMMARY OF POSITIONS

	<u>FY 2015 BUDGET</u>	<u>FY 2016 BUDGET</u>	<u>FY 2017 BUDGET</u>	<u>FY 2018 BUDGET</u>
<b>575 Jail Commissary Fund</b>				
351 County Jail	2	2	9	9
<b>Total</b>	<u>2</u>	<u>2</u>	<u>9</u>	<u>9</u>
<b>590 Downriver Sewage Disp.Sys</b>				
440 Public Works	56	56	59	59
<b>Total</b>	<u>56</u>	<u>56</u>	<u>59</u>	<u>59</u>
<b>631 Building &amp; Ground Maintenance</b>				
265 Buildings	62	62	57	57
<b>Total</b>	<u>62</u>	<u>62</u>	<u>57</u>	<u>57</u>
<b>635 Central Services</b>				
258 Information Technology	27	28	29	29
<b>Total</b>	<u>27</u>	<u>28</u>	<u>29</u>	<u>29</u>
<b>641 Environment</b>				
540 Public Service-Env. Prog.	27	26	29	29
<b>Total</b>	<u>27</u>	<u>26</u>	<u>29</u>	<u>29</u>
<b>731 Retire Sys Fund-Employee</b>				
237 Retirement Board	26	26	27	27
<b>Total</b>	<u>26</u>	<u>26</u>	<u>27</u>	<u>27</u>
<b>835 Circuit Court</b>				
130 Circuit Court - Other Circuit	87	87	88	88
132 Circuit Court-General Fund Sup	363	356	356	356
<b>Total</b>	<u>450</u>	<u>443</u>	<u>444</u>	<u>444</u>
<b>836 Friend of the Court</b>				
130 Circuit Court - Other Circuit	252	252	252	252
<b>Total</b>	<u>252</u>	<u>252</u>	<u>252</u>	<u>252</u>



**SUMMARY OF POSITIONS**

	<u>FY 2015</u> <u>BUDGET</u>	<u>FY 2016</u> <u>BUDGET</u>	<u>FY 2017</u> <u>BUDGET</u>	<u>FY 2018</u> <u>BUDGET</u>
<b>838 Probate Court</b>				
148 Probate Court	67	68	68	68
<b>Total</b>	<u>67</u>	<u>68</u>	<u>68</u>	<u>68</u>
<b>GRAND TOTAL</b>	<u>4,018</u>	<u>3,989</u>	<u>4,008</u>	<u>4,008</u>



## IMPACT OF FULL-TIME EQUIVALENT CHANGES

For FY2016-17, there was a net increase of 23 full-time equivalent (FTE) positions from the previous year. Most of the increases were in the Prosecuting Attorney's Offices, County Sheriff's Office, County Treasurer and County Executive's Office. The increases were off-set by decreases in the Register of Deeds Office, Management and Budget and Health, Veterans and Community Wellness. A more detailed explanation of the impact of these changes can be found in each individual department section of this document.

### **County Executive Officer (CEO)**

The CEO's Office was increased by 5 FTE's; Additional staff needed to support the operations of the Economic Development Corporation and Landbank functions.

### **Third Circuit Court**

Third Circuit Court increased by a net of 1 FTE.

### **County Clerk**

The County Clerk was increased by a total of 1 FTE in the Family Division.

### **Commission**

The Commission maintained its current staffing level of 49 FTEs.

### **Corporation Counsel**

Corporation Counsel remained at their current staffing level of 46 FTEs.

### **Register of Deeds (ROD)**

The Register of Deeds reduced their staffing level by a net 6 FTEs. This is a result of restructuring which occurred during the course of the FY15-2016 fiscal year.

### **Department of Public Services (DPS)**

DPS has increased by a net 2 FTE's. The increase of 2 FTEs in the Parks Division and 5 FTE in Environmental Services are offset with the reduction of 5 FTEs in Buildings which is due to the closing of the Temple Building.

### **Homeland Security/Emergency Management**

Homeland increased its current staffing level by 1 FTE.

### **Health, Veterans and Community Wellness (HVCW)**

HVCW shows a net decrease of 3 FTE's from FY2015-16. These reductions will not have a negative impact on services provided to the citizens of Wayne County.

### **Technology**

Technology increased its current staffing level by 1 FTE.

### **Management and Budget (M&B)**

M&B decreased by a net of 7 FTE's overall. The reduction accounts for the planned implementation of a new procurement system which is anticipated to produce operational efficiencies. These reductions in personnel will not have a negative impact on services provided to the citizens of Wayne County.

### **Personnel/Human Resources**

Personnel was increased by 4 FTEs in Strategic Workforce Administration in order to increase their level of service in order to sufficiently carry out core functions of the department.

### **Probate Court**

Probate Court has maintained their staffing levels of 68 FTEs.

### **Prosecuting Attorney**

The Prosecuting Attorney's Office was increased by 9 FTE's. The greater part of the additional staff are the result of additional grants; Encourage to Arrest, CVSC-Rape Kit Grant and Project 8000.

### **Retirement**

Retirement increased staffing by 1 FTE.

### **Senior Citizens**

Senior Citizens has increased staffing by 4 FTE's; 2 additional FTEs dedicated to Senior Services and 2 FTEs have been reallocated from other departments to support Nutrition Services.



**Sheriff**

The Sheriff Department was increased by a net total of 5 FTE's for FY2016-17. This net increase was specifically related to the conversion of temporary staff in the Jail Commissary– Inmate Programs to FTEs.

**Treasurer**

The Treasurer's Office was increased by a net total of 1 FTE for FY2016-17. This increase is expected to generate greater efficiencies within the Tax Payer Services/ Land Management activity and better service Wayne County Citizens.



Wayne County Government  
*Adopted Budget 2016-17 and Projected 2017-18*

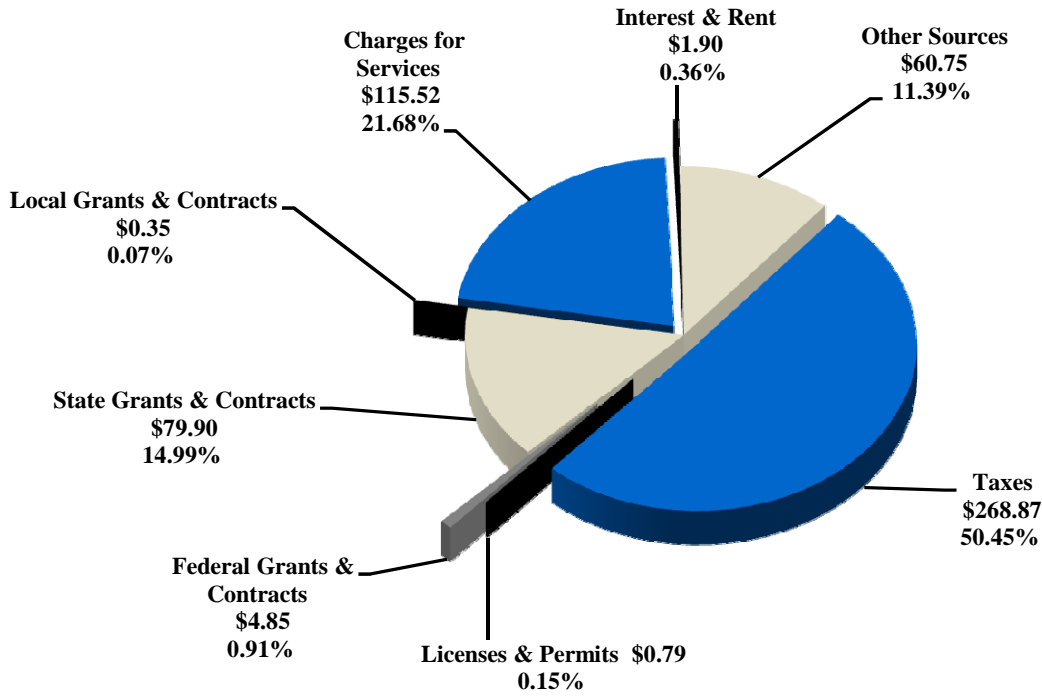
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**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

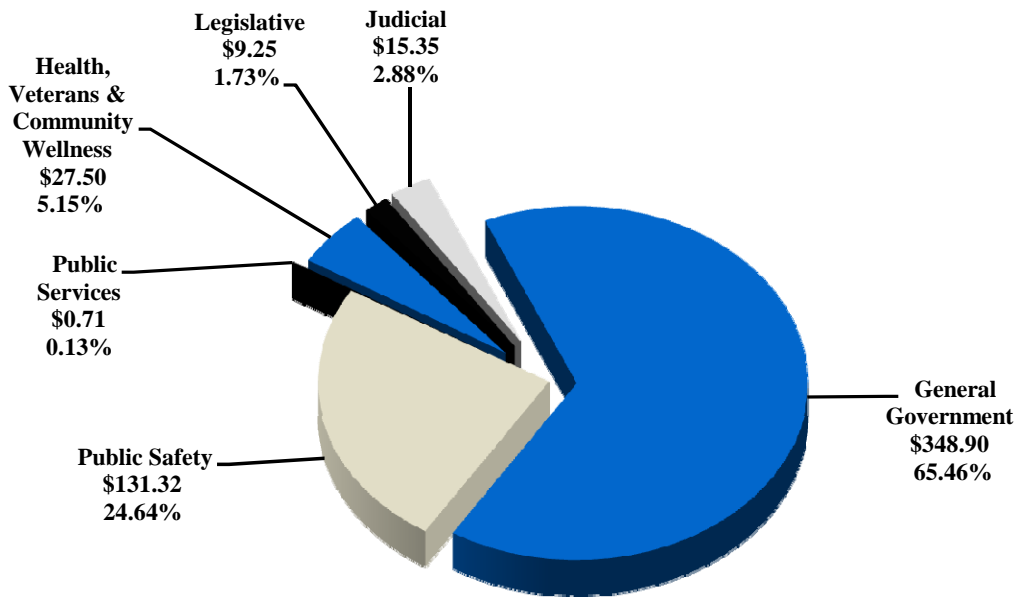


**2016-2017 WAYNE COUNTY BUDGET  
GENERAL FUND  
SOURCES OF REVENUE**  
In Millions



**TOTAL \$532.93 MILLION**

**EXPENDITURE BY FUNCTION**  
In Millions



**TOTAL \$532.93 MILLION**



Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

GENERAL FUND  
SUMMARY OF REVENUES AND EXPENDITURES

	2015 ACTUAL	2016 ADOPTED	2017 ADOPTED	2018 PROJECTED
<b>REVENUE</b>				
Taxes	322,996,009	279,833,438	268,874,256	267,460,487
Licenses and Permits	611,148	740,300	790,000	790,000
Federal Grants and Contracts	3,276,994	3,412,893	4,845,080	4,224,572
State Grants and Contracts	67,092,535	74,616,222	79,899,043	80,121,926
Local Grants and Contracts	725,793	1,486,843	350,746	350,746
Charges for Services	97,955,646	108,670,892	115,517,036	117,572,075
Interest and Rents	5,645,455	4,897,296	1,900,397	1,950,397
Other Revenue	30,409,480	27,144,129	28,366,045	28,585,208
<b>TOTAL REVENUE</b>	<b>\$ 528,713,060</b>	<b>\$ 500,802,013</b>	<b>\$ 500,542,603</b>	<b>\$ 501,055,411</b>
<b>EXPENDITURES</b>				
Legislative	8,526,619	8,807,628	9,236,881	9,308,228
Judicial	13,494,431	15,321,306	15,335,611	15,335,611
General Government	113,217,054	113,752,521	121,674,635	123,265,330
Public Safety	155,612,099	135,188,013	131,320,545	132,530,721
Public Services and Works	541,910	478,935	706,108	706,108
Health and Welfare	16,679,548	30,046,556	27,480,669	27,508,995
Non-Departmental	97,299,323	60,086,256	58,283,909	55,586,360
<b>TOTAL EXPENDITURES</b>	<b>\$ 405,370,984</b>	<b>\$ 363,681,215</b>	<b>\$ 364,038,358</b>	<b>\$ 364,241,353</b>
<b>REVENUES OVER (UNDER) EXPENDITURES</b>	<b>\$ 123,342,076</b>	<b>\$ 137,120,798</b>	<b>\$ 136,504,245</b>	<b>\$ 136,814,058</b>
<b>OTHER FINANCING SOURCES (USES)</b>				
Operating Transfers In	180,174,861	34,427,323	32,385,052	32,034,317
Operating Transfers Out	(196,978,771)	(171,548,121)	(168,889,297)	(168,848,375)
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$ (16,803,910)</b>	<b>\$ (137,120,798)</b>	<b>\$ (136,504,245)</b>	<b>\$ (136,814,058)</b>
<b>REVENUES AND OTHER SOURCES OVER (OVER) EXPENDITURES AND OTHER USES</b>	<b>\$ 106,538,166</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Note 1: In FY 2016-17, Property Transfer Tax has been reclassified to Charges for Services Revenue to conform with the State Chart of Accounts.



**Wayne County Government**  
*Adopted Budget 2016-17 and Projected 2017-18*

**GENERAL FUND SUMMARY**  
**DETAIL REVENUES AND EXPENDITURES**

	2015 ACTUAL	2016 ADOPTED	2017 ADOPTED	2018 PROJECTED
<b>REVENUE</b>				
<b>Taxes</b>				
Current Tax Collections	\$ 308,362,515	\$ 266,472,951	\$ 260,026,811	\$ 258,607,342
Sales/Cigarette Taxes	4,787,057	4,800,000	4,800,000	4,800,000
Collected in Lieu of Taxes	575,091	1,050,000	550,000	550,000
Industrial Facilities Tax	3,310,036	3,055,487	3,309,145	3,309,145
Property Transfer Tax (Note 1)	5,774,469	4,220,000	0	0
Penalties and Other Taxes	186,841	235,000	188,300	194,000
<b>Total Taxes</b>	<b>\$ 322,996,009</b>	<b>\$ 279,833,438</b>	<b>\$ 268,874,256</b>	<b>\$ 267,460,487</b>
<b>Licenses and Permits</b>				
Marriage and Other Licenses	44,686	40,300	40,000	40,000
Concealed Weapon Permits	566,462	700,000	750,000	750,000
<b>Total Licenses and Permits</b>	<b>\$ 611,148</b>	<b>\$ 740,300</b>	<b>\$ 790,000</b>	<b>\$ 790,000</b>
<b>Federal Grants and Contracts</b>				
Federal Grants and Contracts	3,276,994	3,412,893	4,845,080	4,224,572
<b>Total Federal Grants and Contracts</b>	<b>\$ 3,276,994</b>	<b>\$ 3,412,893</b>	<b>\$ 4,845,080</b>	<b>\$ 4,224,572</b>
<b>State Grants and Contracts</b>				
Other State Grants and Contracts	3,215,867	11,104,052	15,886,873	15,809,756
State Sales Tax	49,924,652	50,012,170	50,012,170	50,012,170
State - Court Equity	13,952,016	13,500,000	14,000,000	14,300,000
<b>Total State Grants and Contracts</b>	<b>\$ 67,092,535</b>	<b>\$ 74,616,222</b>	<b>\$ 79,899,043</b>	<b>\$ 80,121,926</b>
<b>Local Grants and Contracts</b>				
Local Grants - Mental Health	248,624	770,000	0	0
Other Local Grants and Contracts	477,169	716,843	350,746	350,746
<b>Total Local Grants and Contracts</b>	<b>\$ 725,793</b>	<b>\$ 1,486,843</b>	<b>\$ 350,746</b>	<b>\$ 350,746</b>
<b>Charges for Services</b>				
Indirect Cost Allocation	5,419,845	4,918,600	4,316,276	4,315,376
Board of Prisoners	5,705,881	5,522,000	3,575,200	3,575,200
County Treasurer	149,176	148,000	156,000	156,000
County Clerk	4,289,676	3,732,570	3,945,266	3,970,859
County Elections	195,915	156,170	156,223	156,283
Register of Deeds	7,556,535	6,785,500	6,785,100	7,530,500
Fines and Forfeitures	885,850	570,000	610,000	610,000
Sheriff Court Fees	650,498	861,665	689,516	684,831
Jury Trial Fees	646,090	616,890	616,890	616,890
Sheriff Fees and Permits	323,295	359,264	327,292	329,447
Reimbursements-Other Governments	52,948,933	57,979,664	63,403,193	63,619,374
Reimbursements-Agencies, individuals	2,128,203	2,016,475	1,882,500	1,882,500
Parking and Other Fees	7,763,391	14,960,000	14,960,000	14,960,000
Property Transfer Tax (Note 1)	0	0	5,750,000	5,800,000
Misc Fees and Other Reimbursements	9,292,358	10,044,094	8,343,580	9,364,815
<b>Total Charges for Services</b>	<b>\$ 97,955,646</b>	<b>\$ 108,670,892</b>	<b>\$ 115,517,036</b>	<b>\$ 117,572,075</b>



**Wayne County Government**  
*Adopted Budget 2016-17 and Projected 2017-18*

**GENERAL FUND SUMMARY**  
**DETAIL REVENUES AND EXPENDITURES**

	2015 ACTUAL	2016 ADOPTED	2017 ADOPTED	2018 PROJECTED
<b>Interest and Rents</b>				
Interest and Rents	5,645,455	4,897,296	1,900,397	1,950,397
<b>Total Interest and Rents</b>	<b>\$ 5,645,455</b>	<b>\$ 4,897,296</b>	<b>\$ 1,900,397</b>	<b>\$ 1,950,397</b>
<b>Other Revenue</b>				
Contractual Police Services	21,673,751	19,012,729	20,190,845	20,405,208
Other Revenues	945,669	55,000	55,000	55,000
Miscellaneous Recoveries	7,790,060	8,076,400	8,120,200	8,125,000
<b>Total Other Revenue</b>	<b>\$ 30,409,480</b>	<b>\$ 27,144,129</b>	<b>\$ 28,366,045</b>	<b>\$ 28,585,208</b>
<b>TOTAL REVENUE</b>	<b>\$ 528,713,060</b>	<b>\$ 500,802,013</b>	<b>\$ 500,542,603</b>	<b>\$ 501,055,411</b>
<b>EXPENDITURES</b>				
<b>Legislative</b>				
County Commission	8,526,619	8,807,628	9,236,881	9,308,228
<b>Total Legislative</b>	<b>\$ 8,526,619</b>	<b>\$ 8,807,628</b>	<b>\$ 9,236,881</b>	<b>\$ 9,308,228</b>
<b>Judicial</b>				
Third Circuit Court	13,494,431	15,321,306	15,335,611	15,335,611
<b>Total Judicial</b>	<b>\$ 13,494,431</b>	<b>\$ 15,321,306</b>	<b>\$ 15,335,611</b>	<b>\$ 15,335,611</b>
<b>General Government</b>				
Adult Probation	1,933,904	2,005,560	2,003,631	2,003,631
Office of the County Executive	3,898,358	4,937,926	5,400,200	5,418,570
Pinnacle Aeropark	0	0	0	0
County Elections	1,928,912	2,602,119	1,965,851	1,972,485
DMB - Assessments & Equalization	2,498,367	2,498,091	2,264,651	2,280,081
DMB - Central Services	14,313,398	16,160,998	18,524,608	18,529,078
Department of Corporation Counsel	8,840,451	8,169,374	7,861,057	7,873,958
Office of the County Clerk	22,743,592	21,740,887	22,876,873	23,030,301
Human Resources	5,260,475	5,006,180	5,415,224	5,415,224
Office of the Prosecuting Attorney	37,369,616	34,569,930	38,843,157	38,704,163
Office of the Register Of Deeds	6,782,960	8,242,449	8,335,117	9,846,452
R of D Remonumentation Grant	518,416	572,500	563,404	520,000
Office of the County Treasurer	7,128,605	7,246,507	7,620,862	7,671,387
<b>Total General Government</b>	<b>\$ 113,217,054</b>	<b>\$ 113,752,521</b>	<b>\$ 121,674,635</b>	<b>\$ 123,265,330</b>
<b>Public Safety</b>				
Sheriff	33,848,026	29,650,730	30,773,650	31,021,643
County Jail	117,695,925	103,178,031	98,198,228	99,155,841
Alternative Work Force	837,777	0	0	0
Homeland Security	3,230,371	2,359,252	2,348,667	2,353,237
<b>Total Public Safety</b>	<b>\$ 155,612,099</b>	<b>\$ 135,188,013</b>	<b>\$ 131,320,545</b>	<b>\$ 132,530,721</b>
<b>Public Services and Works</b>				
Public Services - Environment	541,910	478,935	706,108	706,108
<b>Total Public Services and Works</b>	<b>\$ 541,910</b>	<b>\$ 478,935</b>	<b>\$ 706,108</b>	<b>\$ 706,108</b>



**Wayne County Government**  
*Adopted Budget 2016-17 and Projected 2017-18*

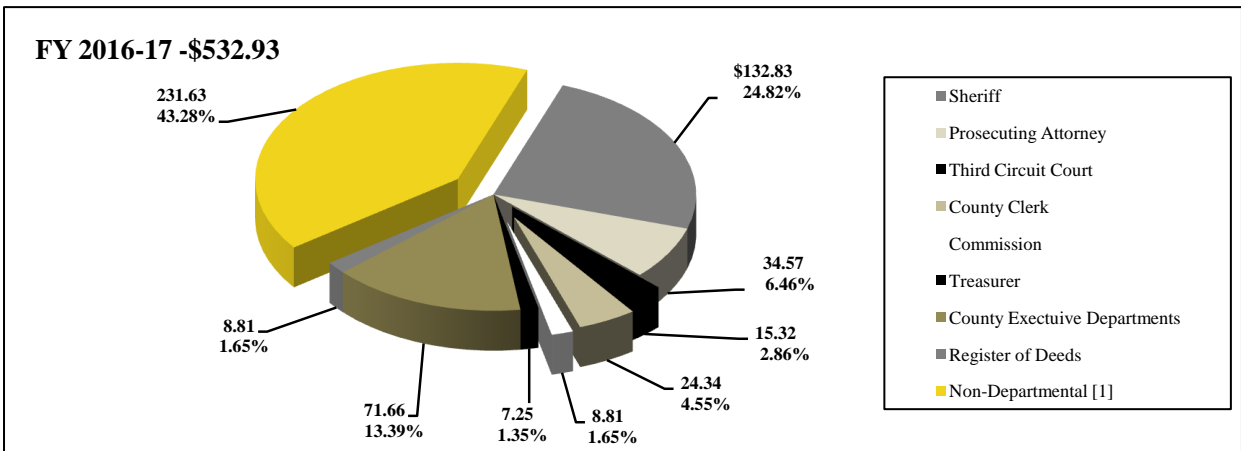
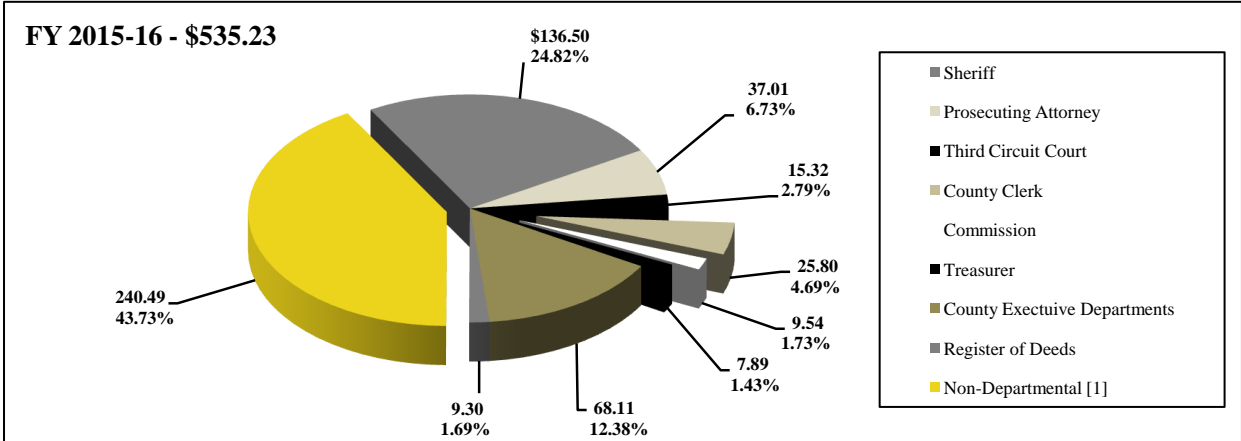
**GENERAL FUND SUMMARY**  
**DETAIL REVENUES AND EXPENDITURES**

	2015 ACTUAL	2016 ADOPTED	2017 ADOPTED	2018 PROJECTED
<b>Health and Welfare</b>				
Jail Medical Diagnostic	0	0	0	0
Indigent Health Care	5,119,627	16,506,571	11,578,079	11,578,200
Medical Examiner	6,443,264	6,514,668	6,540,835	6,540,835
Health/Community Programs	437,897	98,107	606,745	608,246
Veterans Affairs	278,035	571,973	351,812	352,785
Administration Services	2,776,858	6,008,049	8,065,163	8,090,214
County Libraries	1,274,779	0	0	0
Cooperative Extension Serv	349,088	347,188	338,035	338,715
<b>Total Health and Welfare</b>	<b>\$ 16,679,548</b>	<b>\$ 30,046,556</b>	<b>\$ 27,480,669</b>	<b>\$ 27,508,995</b>
<b>Non-Departmental</b>				
Liability Payments	3,286,512	5,000,000	4,000,000	4,000,000
Building Rental	24,422,591	24,127,057	21,034,128	20,999,922
Other Non-Departmental	69,590,220	30,959,199	33,249,781	30,586,438
<b>Total Non-Departmental</b>	<b>\$ 97,299,323</b>	<b>\$ 60,086,256</b>	<b>\$ 58,283,909</b>	<b>\$ 55,586,360</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 405,370,984</b>	<b>\$ 363,681,215</b>	<b>\$ 364,038,358</b>	<b>\$ 364,241,353</b>
<b>REVENUES OVER(UNDER) EXPENDITURES</b>	<b>\$ 123,342,076</b>	<b>\$ 137,120,798</b>	<b>\$ 136,504,245</b>	<b>\$ 136,814,058</b>
<b>OTHER FINANCING SOURCES (USES)</b>				
Operating Transfers In	180,174,861	34,427,323	32,385,052	32,034,317
Operating Transfers Out	(196,978,771)	(171,548,121)	(168,889,297)	(168,848,375)
<b>TOTAL OTHER FINANCING SOURCES (USES)</b>	<b>\$ (16,803,910)</b>	<b>\$ (137,120,798)</b>	<b>\$ (136,504,245)</b>	<b>\$ (136,814,058)</b>
<b>REVENUES AND OTHER SOURCES OVER (OVER) EXPENDITURES</b>	<b>\$ 106,538,166</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Note 1: In FY 2016-17, Property Transfer Tax has been reclassified to Charges for Services Revenue to conform with the State Chart of Accounts.**



**GENERAL FUND COMPARISON OF EXPENDITURES**



(In Millions)

	2016 Adopted Budget	2017 Adopted Budget	Incr/Decr 2016 to 2017	2018 Projected Budget	Incr/Decr 2017 to 2018
Sheriff	\$ 132.83	\$ 128.97	-2.90%	\$ 130.18	0.93%
Prosecuting Attorney	35.15	39.54	12.47%	39.42	-0.31%
Third Circuit Court	15.32	15.34	0.09%	15.34	0.00%
County Clerk	24.34	24.84	2.05%	25.00	0.64%
Commission	8.81	9.24	4.87%	9.31	0.77%
Treasurer	7.25	7.62	5.17%	7.67	0.66%
County Executive Departments	80.04	82.25	2.75%	82.62	0.45%
Register of Deeds	8.81	8.90	0.95%	10.37	16.50%
Non-Departmental [1]	222.67	216.24	-2.89%	213.19	-1.41%
<b>Total All Funds</b>	<b>\$ 535.23</b>	<b>\$ 532.93</b>	<b>-0.43%</b>	<b>\$ 533.09</b>	<b>0.03%</b>

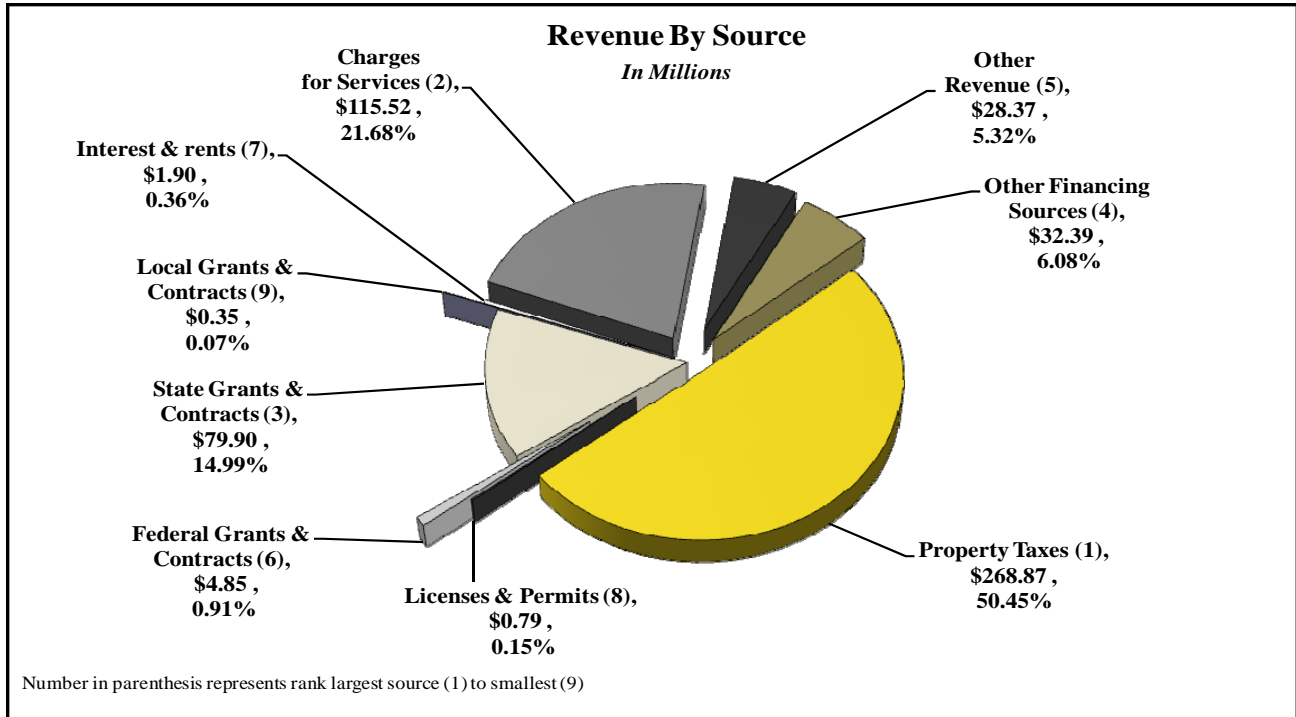
[1] Includes inter-fund transfers to other funds to support other programs



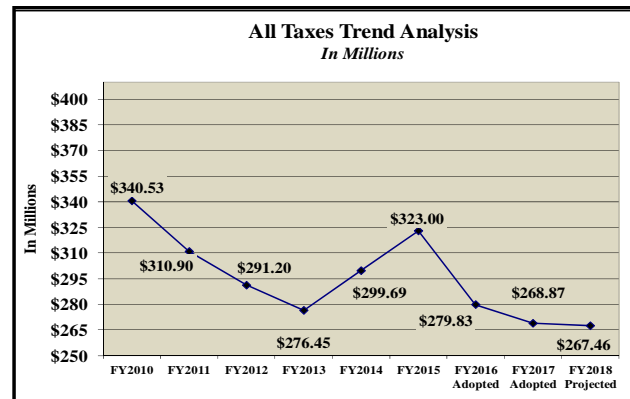
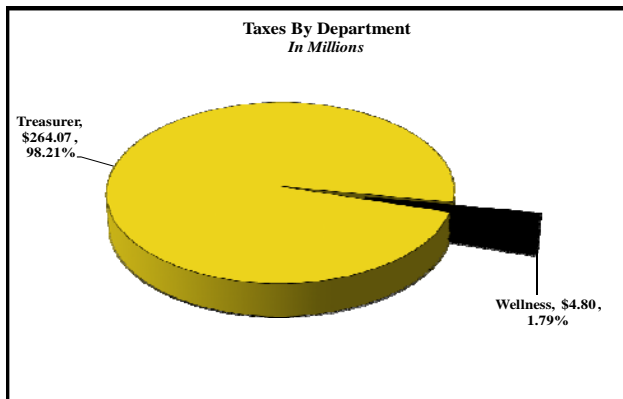


## DESCRIPTION OF MAJOR GENERAL FUND REVENUES

General Fund Revenues including transfers from other operating sources total \$532.93 million. Major General Fund revenues are categorized using the County’s chart of accounts and are based on the sources of funding. Listed below are brief descriptions of major revenue sources collected and accounted for in the County’s Adopted General Fund Budget as it appears in the Summary of Revenues and Expenditures in the beginning of this section, as well as the associated percentage of the total revenues in the General Fund (totaling 100%).



### TAXES – 50.45%



Taxes total \$268.87 which is \$6.74 million and 2.45% less than the prior year’s adopted budget. Taxes represent the largest source of revenue for the General Fund.

Property tax revenues, based on the levy of the County millage, are budgeted at \$260.07 million, a decrease of \$6.45 million relative to the prior year. Property taxes represent 48.79% of total general fund revenues. Other Taxes included in this category total \$8.85 million and will be discussed later in this document.



While tax collections are projected to decrease slightly from FY 2015-16, they are still significantly below the historically high FY 2008 and FY 2009 levels prior to the “Great Recession” housing crash.

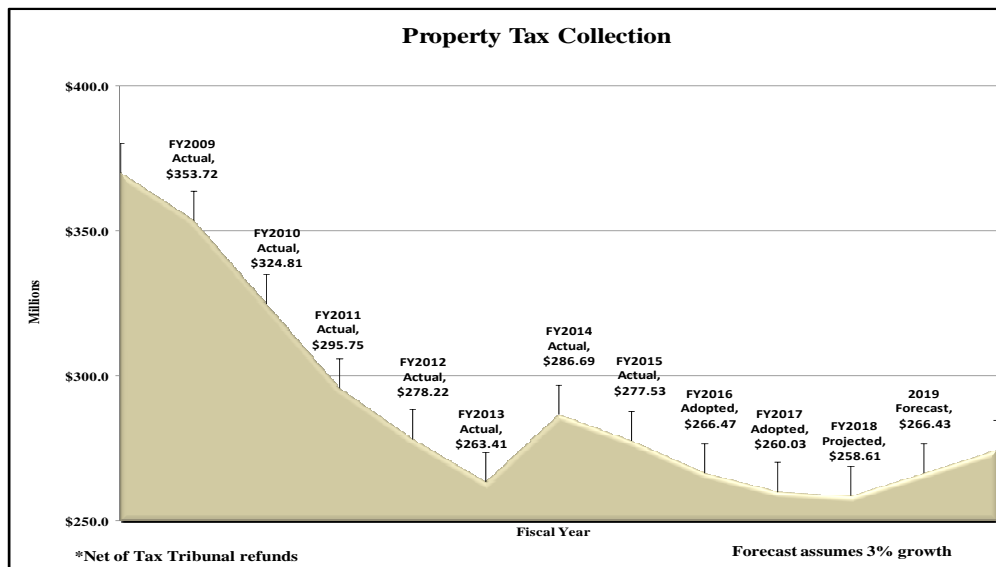
Property taxes are levied twice annually using two different property tax values. In December 2016, tax collections for the Special Assessment Taxes will be levied based on the County’s July 2016 certified Taxable Values of \$39.16 billion. The levy generates tax revenue for the General Fund as well as the County Park, Soldiers Relief and Youth Funds. The General Fund is anticipated to receive \$64.54 million from the December levy. The General Operating Tax Levy, the larger of the two levies at \$197.59 million, will be levied in July 2017 and is based on the County Assessor’s projected County property tax values of \$37.94 billion. The two levies, adjusted for tax tribunal refunds of \$2.1 million, net to total property tax collections of \$260.03.

In FY 2015, by a vote of the people, the State’s Personal Property Tax (PPT) was repealed. Historically, this tax allowed local municipalities and counties to levy taxes on the taxable value of equipment and other non brick and mortar property and the revenue was to be used for general operating purposes. Beginning in FY 2016, municipalities and counties that were impacted by the loss of tax revenue were to be made whole by a different funding source as determined by the State. For Budgeting

purposes, the effect of the PPT repeal on the County’s FY 2016-17 budget was that County estimated property taxable value was reduced by approximately \$1.568 billion and the impact on tax collections was a loss of approximately \$12.57 million in General Fund tax collections. However, because the State has committed to make the County whole, an equal amount is being budgeted as reimbursement in State Grants and Contracts. It is assumed that the PPT will not have a negative impact to County revenues.

The chart below illustrates how General Fund Property Taxes peaked in FY 2007-08 and has since declined. The chart, which shows projected tax collection through FY 2018-19, also illustrates the fact that recovery is still projected to be a long way off. Property tax reached the low point in collections (prior to the repeal of PPT mentioned above) in FY 2013. It is not anticipated that property tax collections will attain FY 2007-08 collection levels until well beyond FY 2018-19. As the major revenue source, taxes still represent just over fifty-two percent of the \$532.93 million total General Fund revenue for FY 2016-17.

A more in-depth discussion of the calculation of property taxes can be found in the Budget Summary All Funds section.



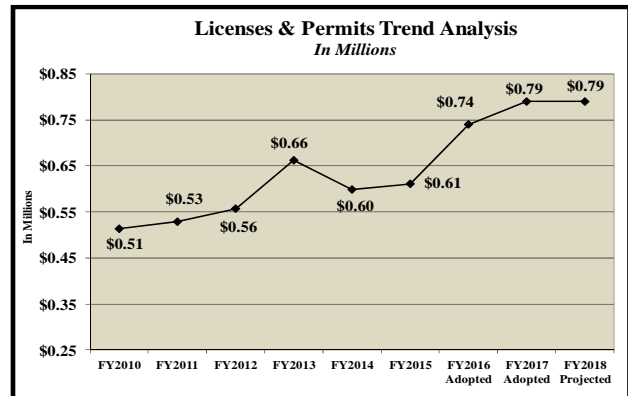
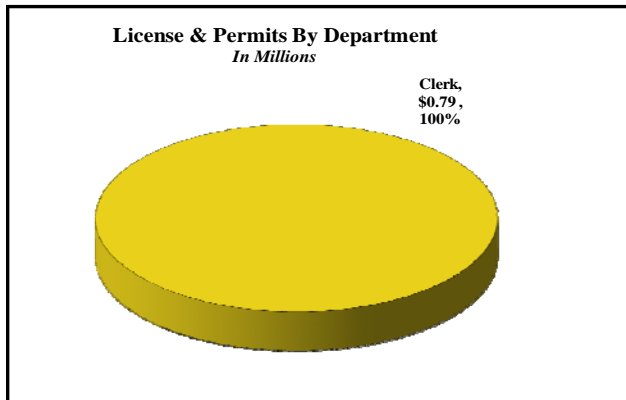
**Other Taxes**

The County collects taxes from other sources in addition to property taxes. Taxes on Cigarette sales, \$4.80 million, in Lieu of Taxes, \$0.55 million; and Penalties and Other Taxes, \$0.03 million; all project minimal changes from the prior year and are based on collection history provided by the Treasurer’s office except for taxes on cigarettes.

These taxes do not significantly vary from year to year. Industrial Facilities Taxes (IFT), also levied based on the County’s taxable values is budgeted to increase slightly by \$0.25 million to \$3.31 million.



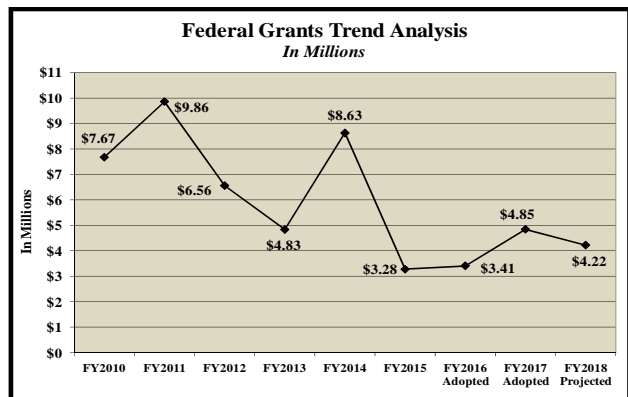
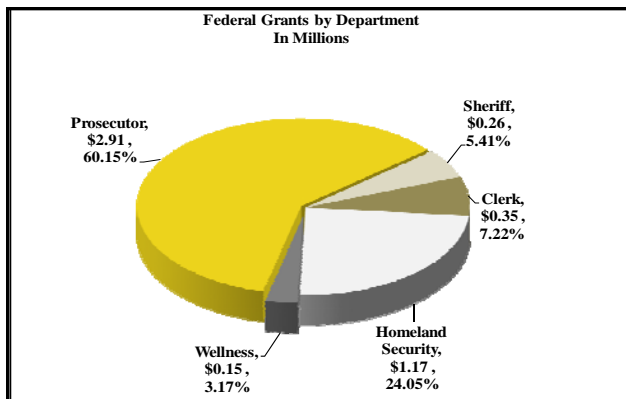
**LICENSES AND PERMITS - 0.15%**



Licenses and Permits total \$0.79 million. This revenue is generated from charges associated with the issuance of concealed weapons permits, \$0.75 million, and marriages and other licenses, \$0.04 million. These revenues

represent a very small portion of the budgets and are based on historical collections.

**FEDERAL GRANTS AND CONTRACTS – 0.91%**



Federal Grants and Contracts totaled \$4.85 million, or 0.91%, of the General Fund revenues and ranks sixth out of nine of the major revenue sources. This represents an increase of \$1.43 million and 41.96% from the 2015-16 Budget. Federal Grants are comprised of funding for crime prevention and victims of crime programs in the County Clerk's Office - \$0.35 million and in the Office of the Prosecuting Attorney for Crime investigation and prosecution - \$2.91 million; Homeland Security and Emergency Management receives funding for the purchase of disaster and security equipment, first-responder training and educational training to the public - \$1.17 million; and the County Sheriff receives funding for patrolling all the waters in the county, enforcing seatbelt laws and identifying undocumented criminal aliens housed in the county jail - \$0.26 million. The expected revenue for these programs is based on approved grant awards. The increase in this category is primarily due to new grant awards in the Prosecutors office.

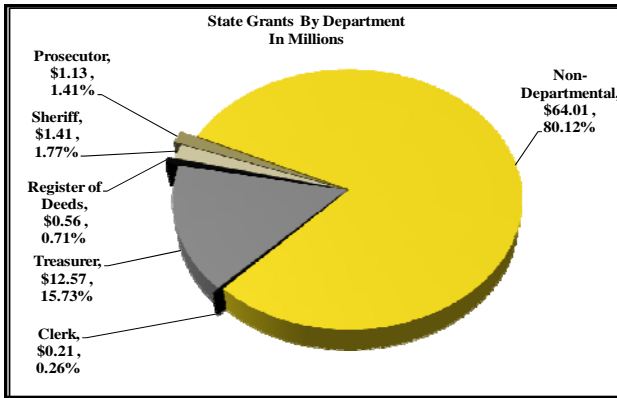
grant awards and contracts, and in certain cases, continuation funding projections of established long term federal grant programs. These program budgets will be reconciled via the budget amendment process once the final awards and contracts are completed.

In the revenue trend chart, the large increases for FY 2011 are mainly due to the one-time American Recovery and Reinvestment Act (ARRA) grants distributed to many departments throughout the County. The increase for FY 2014 are mainly due to new Department of Justice grant awards to Homeland Security. The major recipients of Federal grant dollars in the General Fund are Homeland Security and the Prosecutor to be used for public safety initiatives.

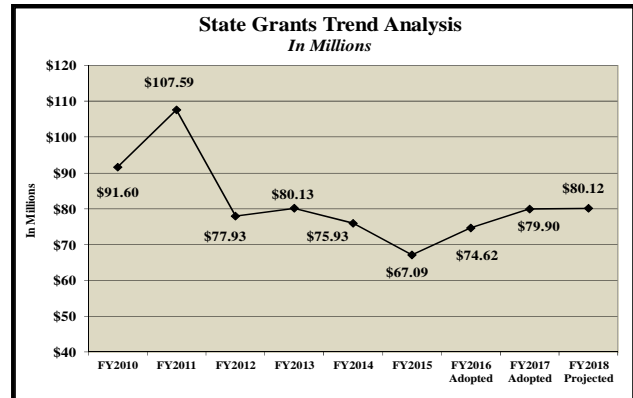
All other revenues in this category are based on approved



**STATE GRANTS AND CONTRACTS – 14.99%**



Remonumentation program, \$0.56 million.



State Grants and Contracts total \$79.90 million and is the third largest revenue source for the General Fund. This represents an increase of \$5.28 million and 7.08% from the 2015-16 Adopted Budget. This category includes State funded programs such as State revenue sharing payments, \$50.01 million the same level as last year. The County uses 100% of the State revenue sharing payments for operations. The County receives \$13.50 million in court equity payments to partially offset the cost of the Circuit and Probate Courts. State reimbursement for the PPT repeal is also included in this category, \$12.57 million.

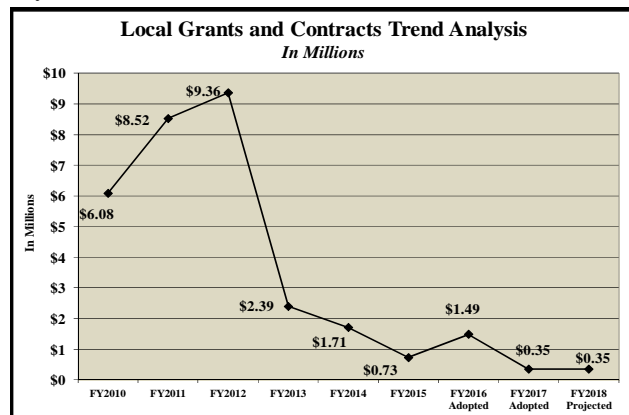
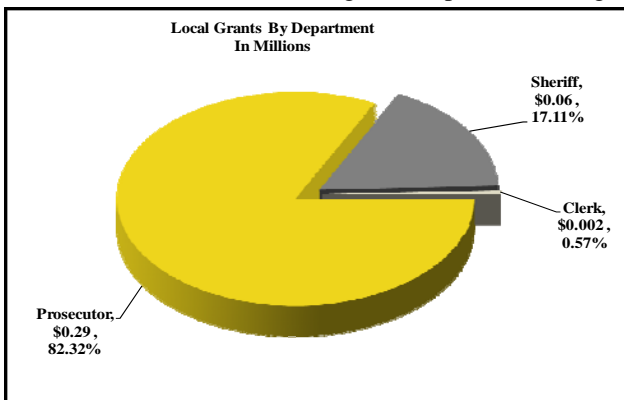
State Grants and Contracts revenues are based on approved grant awards and contracts, and in certain cases such as revenue sharing mentioned above, continuation funding based on the Governor’s State budget recommendation. The large increase shown in the trend graph in FY 2011 can be attributed to a “one time” increase of approximately \$11.00 million in revenue sharing . In FY 2011, revenue sharing was reduced back to FY 2010 levels. Also in FY 2011, funding for the Patient Care Management Services-Adult Benefit Waiver program which provides healthcare for low income county residents began to decline and the Program was eliminated in FY 2013-14.

The Sheriff and Prosecuting Attorney receive \$2.54 million for crime investigation and prosecution; and the Register of Deeds receives funding for the

**LOCAL GRANTS AND CONTRACTS – 0.07%**

Local Grants and Contracts total \$0.35 million and is the eighth largest of the revenue sources for the General Fund. This represents a decrease of \$1.14 million and 76.41% from the 2015-16 Adopted Budget. The Prosecutor receives funds from the City of Detroit for review and oversight of the city’s crime lab totaling \$0.29 million. The Prosecutor no longer anticipates receiving a

The Local Grants and Contracts trend analysis above shows a large decrease in FY2013. This was the result of the transfer of the jail physical and mental health services to the HVCW division of Public Health reducing this category in the General Fund by \$4.60 million from prior years.

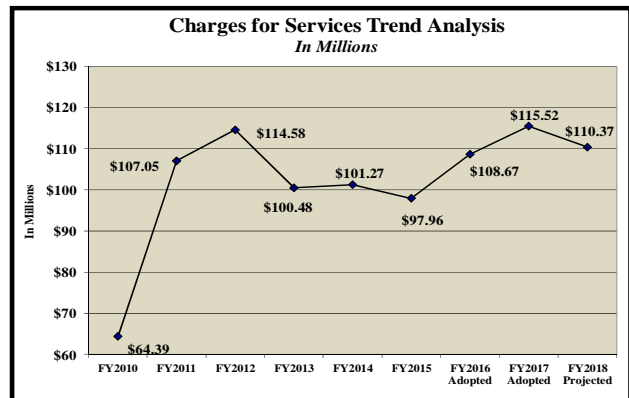
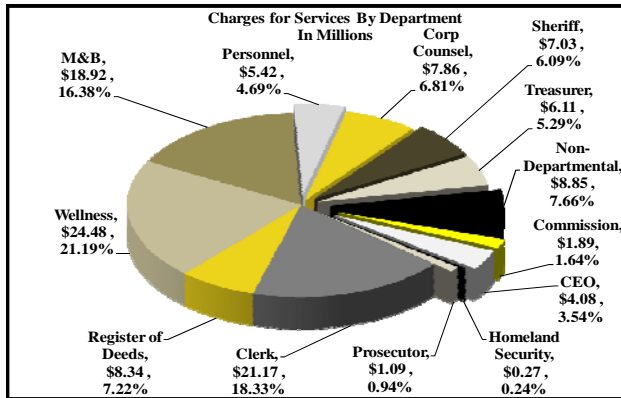


grant of \$0.77 million from the Detroit Wayne County Mental Health Authority (DWCMA) for their mental health diversion program as the programs was deem ineligible for funding by DWCMA. The Prosecutor’s program continues to operate using General Fund unrestricted funds.

Revenues in this category are based on approved grant awards and contracts, and in certain cases, continuation funding projections of established long term grant programs.



**CHARGES FOR SERVICES – 21.68%**



Charges for Services category accounts for \$115.52 million of the General Fund’s revenue and is the second largest source of revenue in the General Fund. This represents an increase of \$6.85 million and 6.30% from the 2015-16 Adopted Budget. A variety of charges and fees for services assessed by numerous departments including inter-departmental charges for services as well as reimbursements from various agencies and individuals for services provided are included in this category.

As seen in the trend graph in the next column above, there is a spike increase in FY 2011 that is due to the transfer of operations of three departments (Management and Budget, Personnel and Corporation Counsel) from the Central Services Fund (Fund 635) to the General Fund (101). Other fluctuations that occur over the years are from a change in the volume of services provided to the public by certain departments such as the County Clerk, the Treasurer and Health, Veterans and Community Services or changes in services provided by the Jails such as Board of Prisoner fees to state and federal agencies.

Charges and fees are established by resolution, ordinance, state law and/or intergovernmental or other agreements between the servicing department and service recipient.

- Indirect Cost revenue totals \$4.32 million, a decrease of \$0.60 million and 12.25%. General governmental functions can be charged to various County operations based on the County’s most current indirect cost plan (FY 2014-15).
- Board of Prisoner reimbursements for the boarding of prisoners, \$3.58 million in the Sheriff’s Office, is budgeted from the following sources: \$0.98 million from the federal government for federal prisoners, \$1.56 million in reimbursements from the State of Michigan for housing diverted felons and parole violators, and \$1.04 million for reimbursements from local governments for the housing of ordinance violators. This revenue is

decreasing \$1.95 million or 35.26% as a result of projected lower jail population.

- The County Treasurer, \$0.16 million, collects fees for tax and deed certifications. Warranty deeds, deeds which contain a Covenant of Warranty, Land contracts and assignments of Land Contract must be certified for payment of property taxes by the Wayne County Treasurer before they can be recorded with the Register of Deeds. This revenue source historically does not change significantly from year to year.
- The County Clerk, \$3.95 million, collects revenue from birth, death and marriage certificates, carrying concealed weapons (CCW) permits and campaign finance service fees. These revenues are budgeted a slight increase of \$0.21 million compared to last year.
- The Register of Deeds collects other fees; recording of deeds, mortgages and other real estate related transactions, \$6.79 million. These revenues are budgeted relatively flat compared to last year..
- Fines and Forfeitures includes fees related to bonds posted, prosecution fees and abandoned housing charges and is budgeted at \$0.61 million, a increase of \$0.04 million from prior year.
- Sheriff Court Fees, \$0.69 million, are collected for process serving of legal documents, such as personal protection orders, bank foreclosure notices, and jury trial charges. This amount decreased by \$0.17 million from prior year as a result of fewer bank foreclosures as the economy improves.
- Reimbursements - Other Government is budgeted \$63.40 million which is a \$5.42 million and 9.35% increase from prior year’s adopted budget. Included in Charges for Services revenue category is revenue for services provided by various general fund departments to other departments or governmental entities. These include: the Department of Corporation Counsel, \$7.76 million, for legal services; the Department of Management





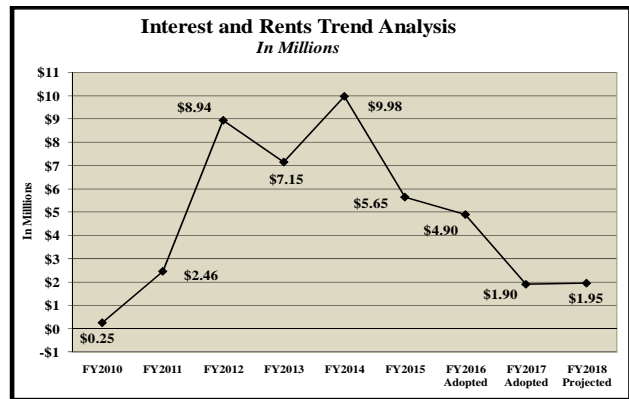
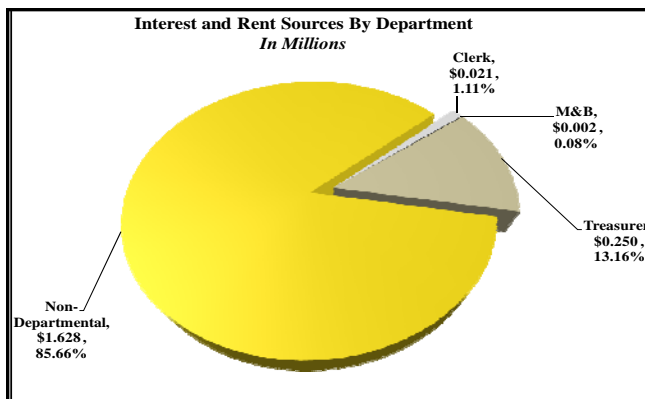
and Budget, \$18.89 million, for accounting and financial services; and Personnel, \$5.41 million, for human resource management. In addition, the County Clerk provides court services to the Third Circuit Courts, \$15.79 million and \$15.55 million from various other County departments and agencies are also included in this category. With the exception of the revenue derived from the clerk services to the Circuit Court which is reimbursement for County Clerk staff salaries performing services in support of the Court, these revenues are based on prior year experience or contractual arrangements.

- Reimbursements – Agencies and Individuals budget totals \$1.88 million, a decrease from the prior year of \$0.13 million. Revenues in this category are derived from autopsies, traffic violations, inmate charges and other reimbursement from other agencies for services provided by the County. The reduction in this category is resulting from lower collection of Sheriff traffic an ordinance fees and is based on actual historical collections.
- Airport Parking Tax revenue of \$14.96 million is budgeted and represents the County’s share of proceeds from off-site parking taxes at the Wayne County-Detroit Metropolitan Airport. This revenue is dependent on the level of airport parking traffic.

The first \$6.00 million collected is allocated to the State Aeronautics Fund exclusively for safety and security projects at state airports and after that commitment, the City of Romulus receives \$1.50 million for general operating purposes. All remaining collections are directed to the County in support of indigent health programs.

- Property Transfer (real estate) taxes are collected, from recording the transfer of properties, \$5.75 million, and are budgeted for general purposes in the General Fund. In previous years, this revenue had been grouped in Taxes and is being reclassified to conform with the State Chart of Accounts.
- Miscellaneous Fees and Other Reimbursements, \$8.34 million, a decrease of \$1.70 million and 16.93% compared to prior year. This revenue source includes collection of copy and search services, \$1.51 million for the Register of Deeds; Treasurer administrative fees, \$5.32 million; \$0.31 million from service provided by Sheriff’s operations and \$1.20 million for several other departments’ miscellaneous receipts

**INTEREST AND RENT– 0.36%**



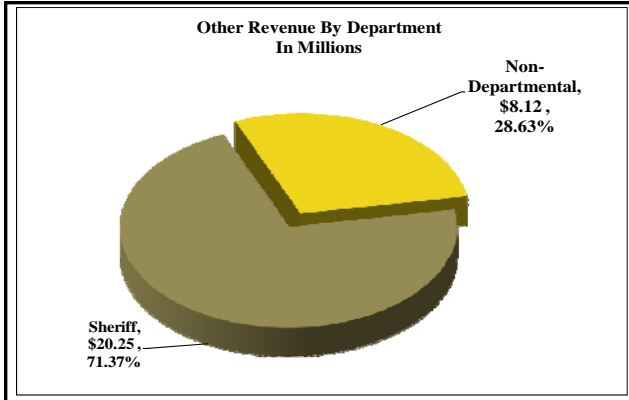
Interest and Rent represents the sixth largest source of revenue in the General Fund, is budgeted at \$1.90 million and 0.36% of total General Fund revenues. This represents a decrease of \$3.00 million from the prior year. Other revenue sources in this category include building rent reimbursement for the various departments.

During FY 2015-16, the County paid off the a Wayne County Building Authority debt issuance used for building and building improvements. This resulted in a reduction of interest payments from the General Fund to the Building authority, \$3.00 million.

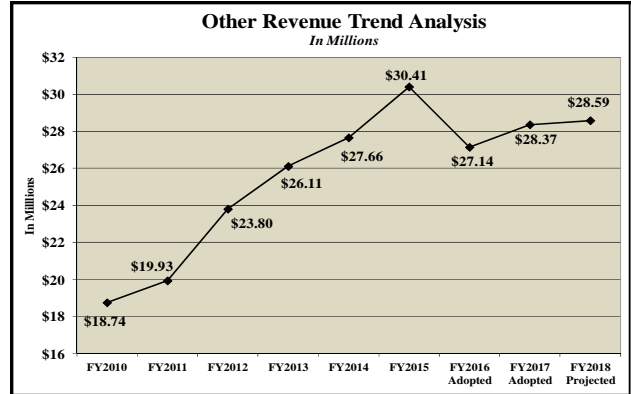




**OTHER REVENUE – 5.32%**

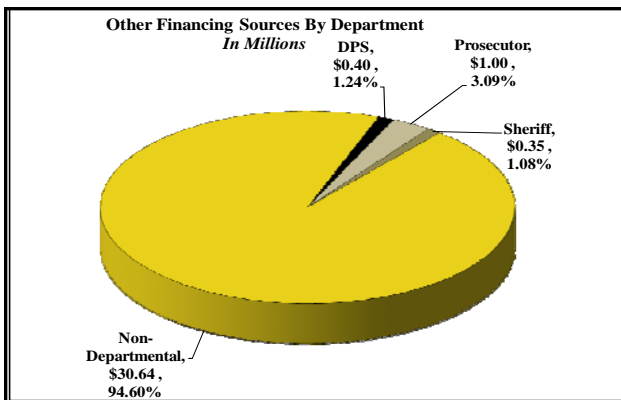


Other Revenue, which is the fifth largest source of revenue in the General Fund, is budgeted at \$28.37 million, an increase of \$1.22 million from the prior year. Sheriff security to the Third Circuit Court is budgeted at \$20.25 million, an increase of \$1.18 million. Also included in this category are Miscellaneous Recoveries, \$8.12 million. This revenue is recovered from the State of Michigan, under the Tri-County Convention Facilities Tax – liquor tax and other miscellaneous revenue, and is \$.04 million greater than prior year. The budgeted amount for the liquor tax is an estimate issued by the state.

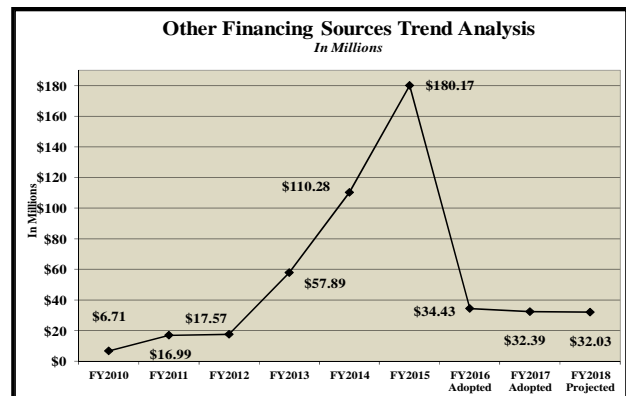


The sharp increase in FY 2012 in the trend graph is the result of actual higher costs in Sheriff Court Security which occurred as a result of a litigation settlement agreement with the Circuit Court.

**OTHER FINANCING SOURCES – 6.08%**



The Other Financing sources ranks fourth out of nine on the list of revenue sources and is budgeted at \$32.39 million, a decrease of \$2.04 million. This decrease is primarily derived from reduction in the transfers from the Delinquent Tax/Forfeiture Programs required to support General Fund operations, \$15.22 million. Offsetting this reductions, the County is budgeting a surplus of \$10.11 million in Other Financing Sources to reflect additional operational improvements as the result of the continuation of the savings from the County’s Recovery Plan instituted during FY 2015-16.



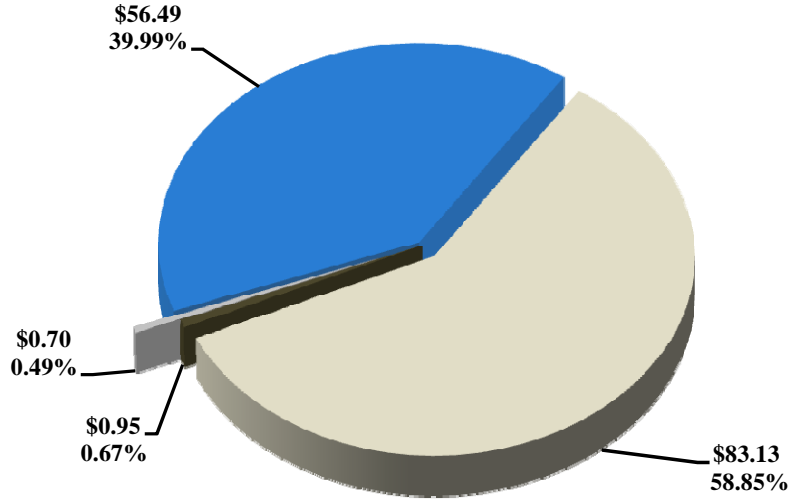
In FY 2014, and FY 2015, the General Fund received an additional transfers of \$40.0 million and \$103.1 million respectively in addition to amounts budgeted for operations from the Delinquent Tax Revolving Fund applied against the accumulated deficit.



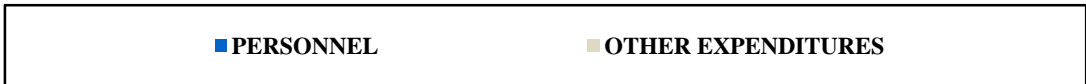
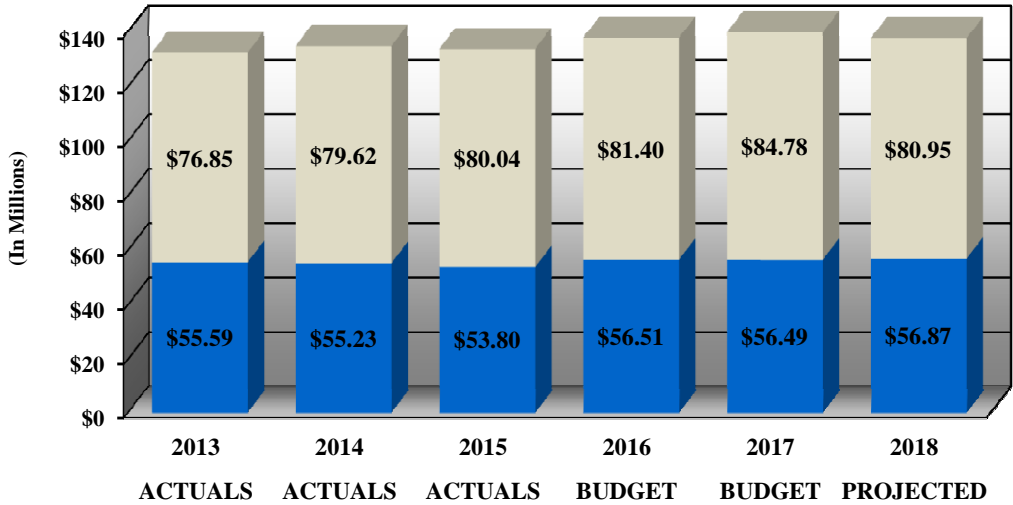
**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

# WAYNE COUNTY THIRD CIRCUIT COURT

**EXPENDITURE ANALYSIS  
FISCAL YEAR 2016-2017  
In Millions**



## EXPENDITURE TREND ANALYSIS FISCAL YEARS 2012-2013 THROUGH 2017-2018





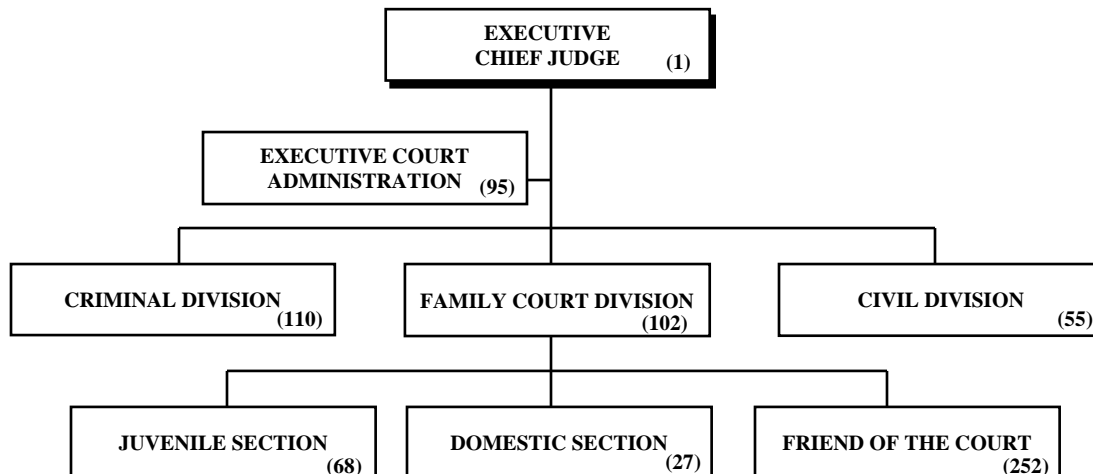
## THIRD CIRCUIT COURT

### MISSION

To serve the public by providing a fair, accessible, effective and responsive forum for the resolution of general civil, domestic, criminal and juvenile matters that come before the Court.

<i>Budget Summary All Funds</i>				
	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2017-2018
	Budget	Budget	Budget	Projected Budget
<b>Total Departmental Expenditures</b>	\$ 142,060,997	\$ 137,910,765	\$ 141,265,611	\$ 137,814,699
<b>Departmental Revenue</b>				
Federal Grants and Contracts	20,174,269	19,628,410	22,952,530	21,039,959
State Grants and Contracts	7,218,704	7,042,747	7,293,696	7,241,035
Local Grants and Contracts	7,662,327	7,542,299	7,376,575	7,434,777
Charges, Fees, and Fines	8,134,921	8,638,006	7,724,825	6,779,202
Other Revenue	41,017	42,300	444,000	444,000
Other Financing	200,000	500,000	1,327,856	427,856
Operating Transfers In	83,313,465	79,195,697	78,810,518	79,112,259
<b>Total Revenue</b>	\$ 126,744,703	\$ 122,589,459	\$ 125,930,000	\$ 122,479,088
<b>General Fund General Purpose</b>	\$ 15,316,294	\$ 15,321,306	\$ 15,335,611	\$ 15,335,611
<b>Total Budgeted Positions</b>	<b>716</b>	<b>709</b>	<b>710</b>	<b>710</b>
Contact: <b>Chief Judge Robert J. Colombo, Jr.</b>				
701 Coleman A. Young Municipal Center - Two Woodward Ave., Detroit, MI. 48226 - Phone (313) 224-5430				

\* Note: As a result of GASB 61 regarding component units, the Courts are no longer presented as component units and are recorded as part of the General Fund relative to the CAFR. However, for budgetary purposes, the Courts are presented separately.





## THIRD CIRCUIT COURT

### MAJOR ACTIVITIES AND DESCRIPTIONS

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The overall function of the Court is to carry out justice, resolve disputes, protect individuals, deter and punish crime, ensure fair access, provide for restitution, and generally uphold the law. The National Center for State Courts has cited the Third Judicial Circuit Court as one of the model urban courts in the United States for case flow management and the timely disposition of the Court's docket. The Court was awarded the 2015 Tyler Technologies Public Sector Excellence Award for its success in innovation and efficiency. The Third Circuit is the largest circuit court in Michigan with 58 judges and three main operating Divisions functioning out of four locations.

The Chief Judge efficiently and effectively operates the Court and sizable bench in a centralized philosophical method with the collaboration of appointed Presiding Judges in each Division to conduct day-to-day operations, the establishment of committees comprised of diversified judges, and an outstanding, goal-oriented administrative team led by the Executive Court Administrator to monitor and direct all functions of the Court, including strategic planning, progress development, and implementation of policies and procedures and a variety of other activities and functions.

#### CIVIL DIVISION:

**Coleman A. Young Municipal Center, 2 Woodward Avenue, Detroit, Michigan**

The Civil Division is comprised of 17 Judges, including the Chief Judge. The Civil Division has original jurisdiction in all general civil cases initiated in Wayne County where the amount in controversy exceeds \$25,000. This Division serves as the appellate court for civil appeals from every district court in Wayne County, and for administrative agency decisions. The Civil Division includes the Business Court with jurisdiction over business and commercial disputes as defined by statute.

#### CRIMINAL DIVISION:

**Frank Murphy Hall of Justice, 1441 St. Antoine, Detroit, Michigan**

The Criminal Division is comprised of 24 Judges, including the Chief Judge Pro Tem, and has sole jurisdiction over all felony and high misdemeanor offenses committed in Wayne County. This Division serves as the Appellate Court for criminal appeals filed from every District Court in Wayne County. The Criminal Division manages various ancillary services and departments throughout the Court including Pretrial Services, Mental Health Court, Veteran's Treatment Court, Swift and Sure Sanctions Probation Program, Adult Drug Treatment Court, and acts as the liaison to a

variety of outside local, county, state, and federal agencies whose business function impacts this division.

#### FAMILY DIVISION – JUVENILE:

**Lincoln Hall of Justice, 1025 E. Forest, Detroit, Michigan**

The Juvenile Section of the Family Division is comprised of 6 Judges, which includes one cross-assigned Probate Judge, and 13 Juvenile Attorney Referees. The Juvenile Section is responsible for hearing juvenile delinquency matters, child abuse and neglect, adoption, guardianship, and all traffic and ordinance violations committed by juveniles in Wayne County. Other juvenile support and ancillary services provided by this Division include adoptions, the Court Appointed Special Advocate Program, Intake, Juvenile Drug Court, Juvenile Services Unit, and the Clinic for Child Study. In addition to monitoring and support services to youthful offenders, therapists, clinicians, and probation officers provide the Court with progress reports, recommendations, and expert testimony.

#### FAMILY DIVISION – DOMESTIC RELATIONS:

**Coleman A. Young Municipal Center, 2 Woodward Avenue, Detroit, Michigan**

The Domestic Relations Section of the Family Division is comprised of 11 Judges, including one cross-assigned Probate Judge. This Section of the Family Division is responsible for hearing all divorce, paternity, personal protection orders, emancipation of minors, name changes, parental waivers, and infectious disease matters filed in Wayne County.

#### FRIEND OF THE COURT:

**Main Office – Penobscot Building, 645 Griswold, Detroit, Michigan**

**Branch – Coleman A. Young Municipal Center, 2 Woodward Avenue, Detroit, Michigan**

Third Circuit's Friend of the Court (FOC) is the largest in the State of Michigan with well over 260,000 domestic relations cases active at any time. The Friend of the Court's departments, and 13 Domestic Relations Attorney Referees' primary responsibilities are case initiation, assessment, enforcement, evaluating, investigating, reporting, and making recommendations to the Court on matters of custody, parenting time, child and spousal support, as well as providing mediation as an alternative method of dispute resolution. The FOC staff serves on a variety of local and state committees and organizations, as well as participates in a number of work sessions, meetings, and conferences to continually work toward the enhancement and improvement of child support programs throughout the state. The FOC also manages a Call Center



## THIRD CIRCUIT COURT

### MAJOR ACTIVITIES AND DESCRIPTIONS *continued*

that handles over 16,000 child support and parenting time calls each month.

#### **EXECUTIVE COURT ADMINISTRATION:**

Executive Court Administration provides for overall supervision of the Court and furnishes a variety of support services to each Division and the Judges. The various departments funded under this activity have personnel serving in each Court location and include Court Administration, Assigned Counsel Services, Budget and Finance including Court Collections in Juvenile and

Criminal Divisions, Human Resources, Jury Services, Case Processing, Information Technology Systems Bureau, and Purchasing and Facilities Management.

**GRAND JURY:** The Circuit Court Judges who are empowered with the responsibility of investigating criminal activity vote to request a citizen's grand jury. Wayne County, through a budget administered by the Circuit Court, funds the expenses of the grand jury. The Chief Judge may also appoint a one-man grand jury, who is a Circuit Court Judge.

### FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS

The Court has accomplished many goals and objectives during this fiscal year. The achievements are attributed largely to a centralized approach to the administration of the Court, goal setting, and strategic implementation. Under the direction of the Chief Judge and Executive Court Administrator, the Presiding Judges are responsible for the day-to-day operations of their respective Divisions. The methodology has empowered them to participate in assessing, identifying, and resolving issues that would have otherwise been time consuming and cumbersome to solve.

Another key contributing factor to the success in meeting the Court's objectives is an outstanding leadership team and the appointment of diversified Judges and other Court Executives to committees created for the purpose of strategic planning, policy development and implementation, public relations and communication improvement, and various other project development activities aimed at enhancing and streamlining the Court's operations and service to the public.

#### **Odyssey Case Management System Implementation**

The Court has implemented the Odyssey system in the Adoptions and Guardianships, Criminal, Civil, Family Domestic Divisions. The programming and conversion for the Juvenile Division is currently on-going with an anticipated go-live date of April 2016. These steps will allow all Court divisions the ability to use a single case management system – Odyssey.

The current Odyssey system has over 2.5 million current and historical cases. The Court has converted over 8 million historical images to cases. The Odyssey system has over 2000 users, including staff from the Wayne County Prosecutor, Michigan Department of Corrections, Wayne County Sheriff and local district courts. The public can access the court register of actions through our main court website [www.3rdcc.org](http://www.3rdcc.org).

#### **Electronic Filing (efiling) Implementation**

In November 2011 the Court implemented eFiling for CK cases in the Civil Division. eFiling allows the submission and processing of court documents electronically. The electronically filed documents are then moved throughout the court system without the need for a paper case file. eFiling allows the Court to make significant progress towards a paperless environment.

The Civil Division of the Court, except for asbestos cases, is completely electronic. In 2015 the Court processed 3.6 million pages of documents electronically, saving the

Total Submissions eFiling Project 2015	330,652
Total Submissions eFiling Project 2014	302,987
Total Submissions eFiling Project 2013	269,159
Total Submissions eFiling Project 2012	111,376
Total Submissions eFiling Project 2011	4,520
Cumulative Total Submissions eFiling Project	1,018,694

costs of paper and printing. The Court records are now available to court staff electronically, no more standing in line to searching for a case file.

#### **Social Media**

The Court has a presence on Twitter, Facebook and LinkedIn.

<https://twitter.com/3rdccorg>

<https://www.facebook.com/Third-Judicial-Circuit-Court-193675420722724/>

<https://www.linkedin.com/company/wayne-county-third-circuit-court>

Case Processing provides central support to the bench, gathers and reports required data to the State Court Administrator's Office, serves as a primary resource to





## THIRD CIRCUIT COURT

### *FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS continued*

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judges and their staff on case flow methods and procedures, and provides information to the public. Support to the bench includes scheduling and noticing hearings, maintenance of the party/attorney records, development and distribution of statistical and management reports, maintenance of automated case flow management programs and training of judicial staff members. Case Processing prints and mails over 80,000 notices of Court events to attorneys and parties and answers over 13,000 phone calls. Case Processing also performs many of the Assigned Counsel Service functions for the Family Division-Domestic Relations Section.

Additional training of the judges, continued review of case loads and docket entries, and the use of new case load reports in all of the Divisions has resulted in meeting or exceeding more of the time standards set by the State Court Administrator's Office (SCAO). A new report being utilized for AS-type cases in the Criminal Division has improved the disposition rate of these cases. The restructuring of the assignment of cases to the Business Court has also improved the disposition rate of Business Court cases. The development and disbursement of a report that informs judges in the Criminal Division of the number of defendants incarcerated in the Wayne County Jail with cases over SCAO time standards has continued to result in a decrease in the number of defendants awaiting trial while incarcerated in the Wayne County Jail.

Case Processing includes Court Reporting Services. In 2015, video court reporting technology (JAVS) was added to 2 additional courtrooms. This brought the total to 22 JAVS courtrooms. This technology reduces personnel costs and produces a video that is accessible to the public. In addition, the Court has BIS technology in 15 hearing rooms at Lincoln Hall of Justice and 10 FTR units in hearing rooms at the Penobscot Building.

New transcript production monitoring software, reports and standards were also implemented for Court Reporting Services. These newly developed checks and balances have increased the number of transcripts timely filed in the Court of Appeals.

The Office of Human Resources manages all personnel related activities for the Court's 58 Judges and 549 employees. These activities include recruitment, timekeeping, payroll, benefits, interpretation of workplace laws and regulations, training and development, support for management staff, and negotiating and administering labor agreements. The Court filled 101 vacancies through

recruitment and promotional processes, conducted five desk audits, and updated ten job descriptions. A collective bargaining agreement was reached with the American Federation of State, County, and Municipal Employees (AFSCME).

In collaboration with the State Court Administrative Office (SCAO), all Court employees attended an Ethics presentation by Region 1 Director Deborah Green that was designed to clarify the canons of the Code of Conduct. Plans are in the works to update the Employee Handbook and to engage in negotiations for future collective bargaining agreements with the Government Administrators Association (GAA) and the Judicial Attorneys Association (JAA).

The Office of Budget and Finance is responsible for the processing and recording of accounting and financial information for the Court. The office's responsibilities include budget and accounting services for general fund accounts, grants and contracts, and fiduciary accounts; accounts receivable and accounts payable processing; financial reporting; and collections.

The Collections Unit, which is responsible for the collection of court-imposed costs, fines, and fees, is one of the top priorities of the Court. The Collections Unit in the Juvenile Division was established at the start of fiscal year 2014. During fiscal year 2015, \$154,731 was collected in court costs and attorney fees. In addition, the unit serviced 5,273 walk-ins, sent 10,769 delinquency notices, and established 527 payment agreements; of which 359 have been paid in full. In February 2015, the Collections Unit devoted staff to the Criminal Division in order to increase collection efforts. During fiscal year 2015, \$2,131,993 was collected in court costs and attorney fees in the Criminal Division.

The Accounts Payable Unit, which is responsible for establishing an accounts payable record and the timely payment to vendors, continues to work with the Criminal and Juvenile Divisions and IT Department to process attorney payments using an on-line system. During 2015, in addition to processing vendor and contractual payments, this unit processed over 20,000 manual attorney payment service vouchers. Implementing this online attorney payment process has been a significant technological improvement.

The Budget Unit and Grants Accounting Unit are responsible for managing and analyzing performance of the Court's general fund, capital fund, and grant funded



## THIRD CIRCUIT COURT

### *FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS continued*

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programs for short and long term planning. This includes preparing and submitting annual budgets, annual five year capital improvement plans, and quarterly revenue and expenditure projections to Wayne County in accordance with deadlines required by the County. The Grants Unit is responsible for all financial requirements set forth in the terms and conditions of all Court grant awards, which includes adherence to applicable federal and state laws, guidelines, and regulations. In fiscal year 2015, the Grants Unit provided financial support for the Court to obtain grants for three new Court Programs: a Michigan Veteran's Treatment Court Grant program in the Criminal Division, a Michigan Mental Health Court Grant Program in the Juvenile Division, and a Specialized Treatment for Alcohol and Narcotic Dependency Grant Program in the Juvenile Division.

The Purchasing and Facilities Management Department is responsible for the procurement of goods and services for all Divisions of the Court. The department also oversees building services and renovations, organizes staff moves, processes metered mail and inter-office court mail, reports equipment repairs, and transports employees between court locations.

The goals accomplished in fiscal year 2015 include the installation of approximately one hundred copy machines court wide that replaced copiers with expired leases. Three mail machines, at three court locations, were removed and replaced with new machines.

Updates to paint and carpet were completed in three courtrooms in the Coleman A. Young Municipal Center. Painting was completed in three courtrooms at Frank Murphy Hall of Justices as well as three courtrooms and six Referee courtrooms at Lincoln Hall of Justice.

Renovations were completed in Human Resources and the General Counsel's Office, which included the construction of an office within the General Counsel's area. New carpet and paint were part of the renovation.

Budget and Finance (suite 707) received upgrades to paint, carpet and furniture, including new cubicles. The reception area in Budget and Finance (suite 710) was remodeled and new carpet was installed throughout suite 710. Four conference rooms in the Coleman A. Young Municipal Center were painted and new window treatments were purchased and installed.

The Civil Division instituted a process of court orders that prevented the former practice of non-unanimous awards

for no-fault cases, resulting in more effective case evaluation hearings and awards. The Mediation Tribunal, under the auspices of the Third Circuit Court, experienced a significant financial improvement during the fiscal year. Collection of past due costs and fines was dramatically improved with the Court's show cause system, implemented with court officers for collection.

The Criminal Division works diligently to improve the criminal case process through the use of technology and collaboration with our various partners. The annual goals and objectives would not be possible without the continued collaboration of various partners including but not limited to: the Wayne County Sheriff's Office, Michigan Department of Corrections, Community Corrections, Wayne County District Courts, Court of Appeals, the Wayne County Criminal Defense Bar, LADA, and the Wayne County Clerk's Office.

One important goal in fiscal year 2016 is to establish the use of a Document Share program for discovery in criminal cases. The plan is to expand the Document Share program to all the district courts in Wayne County for use in filing preliminary examination transcripts, appeal transcripts, and court files.

With the successful implementation of the defense attorney remote sign up in fiscal year 2014, the Criminal Division's Assigned Counsel Services department assisted in the creation of two automated programs to improve court efficiencies with indigent defense counsel services. The automated Phone Tree System allows attorneys to decline assignments by telephone and/or email, saving the time and effort to decline the assignment in person. The Electronic Attorney Vouchering Program launched in October 2015, to process payments for attorneys representing indigent defendants in the Criminal Division. The program was created to reduce the delay in indigent defense payment due to data errors via paper voucher submission or event recording in the Court's case management system. The elimination of this delay also assists in timely processing and payment for indigent defense.

The Criminal Division remains steadfast in expanding services to the many participants of our Specialty Court Programs. Each Specialty Court averaged an 85% substance free rate for participants and averaged a 10% recidivism rate in fiscal year 2015. The fiscal year ushered in our first full-service Veterans' Treatment Court (VTC) program. In previous years the court served veterans through a special track in our drug treatment



## THIRD CIRCUIT COURT

### *FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS continued*

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court program. With the implementation of a full-service grant, we are able to coordinate services to address mental health issues for this particular population. In addition, VTC was able to host its own graduation ceremony for the successful participants that started the program when it was served by the Drug Court.

In addition to expanding services, the Criminal Division is committed to community outreach and reintegration opportunities for program participants. The Adult Drug Treatment Court celebrated two milestones this fiscal year. In September, the program held a graduation ceremony for 18 participants. They also saw a significant increase in employment of participants from the time of admission to time of discharge.

This year our Mental Health Court (MHC), through its partnership with Detroit Central City, engaged participants in the annual 5K walk/run fundraiser. Participants were also enrolled in the Greening of Detroit Project which helped them learn new skills and ways to protect the community in which they live. In August, this specialty court co-sponsored another successful Community Health Fair at the Eastern Market. This event drew more than 500 people from the surrounding community. In September, Mental Health Court celebrated the successful program completion of 22 participants. Of these 22 individuals, 100% had health care coverage upon graduating. This coverage removes any barriers for continued treatment and having access to necessary medicines to help sustain their mental health; both of which aid in successful integration into the community.

Finally, the National Institute of Corrections conducted a Pretrial Services Program Evaluation in March 2015. This comprehensive evaluation was completed in May, and provided department accomplishments and recommendations for improvement. This evaluation is referred to when making policy decisions to ensure Pretrial Services adheres to National Standards. One of the efficiencies reviewed in the document related to pretrial interviewing offsite. In July 2015, a permanent location and equipment was secured for pretrial interviewing to occur at Frank Murphy Hall of Justice, while still providing uninterrupted services to 36<sup>th</sup> District Court. This successful change improves employee accountability and time management, and opens the opportunity to begin discussions regarding expanding services to various district courts.

In the Juvenile Section of the Family Division, the Adoptions Department handled a total of 413 filings in fiscal year 2015. In addition, they processed 64 Voluntary Releases of Parental Rights, and 197 Requests for Release of Post-Adoption information.

The Assigned Counsel Services (ACS) processes attorney assignments and scheduling of house counsel. In fiscal year 2015, ACS processed 2,572 assignment letters, 847 orders of appointment, 1,618 EHC assignments, and 408 payment inquiries.

The Court Appointed Special Advocate (CASA) maintains a donation driven clothing room on behalf of the Friends of CASA which has benefited approximately 400 disadvantaged families. In addition, 14 new volunteers have been trained and, along with existing volunteers, served over 100 children.

The Clinic for Child Study continues to be predominantly funded by Medicaid dollars. Leaving positions unfilled and redistributing staff continues to provide cost savings as well as strong results. The Clinic performed the following assessments in fiscal year 2015: 279 Family Assessments for Protective Hearings, 692 Adolescent Assessments for Delinquency Disposition/Probation Planning, 59 Adolescent Competency and Criminal Responsibility Assessments, 3 Adolescent Competency Assessments, 1 Criminal Responsibility Assessments, and 38 Adolescent Assessments for Juvenile Drug Court. The Clinic also provided case management to 553 adolescents on Intensive Probation and 184 adolescents in diversion. The Clinic's Treatment Unit served 425 youth and the Home Based Unit served 81 youth. In addition, 144 youth received ongoing psychiatric services. The goal of diversion and case management is to prevent placement outside of the home. The Clinic had a 70% success rate in fiscal year 2015, serving 471 youth. In the past, the average cost of residential care was \$265.72 per day, or \$48,361 for a 6 month placement. Based on a 70% success rate, the Clinic was responsible for saving over approximately 16 million dollars of state and county funding in placement costs.

The Intake Unit addresses walk-in incorrigibility complaints filed by parents. In fiscal year 2015, a total of 829 family interviews were conducted. As a result of the Unit's interventions, far fewer formal incorrigibility petitions were filed.

The Supervised Treatment for Alcohol and Narcotic Dependency (STAND) program had 82 participants in



## THIRD CIRCUIT COURT

### *FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS continued*

fiscal year 2015. Seventeen participants successfully graduated from the program. This is a grant funded program receiving state and federal revenue from the Office of Juvenile Justice and Delinquency Prevention (OJJDP), Substance Abuse Mental Health Services Administration (SAMHSA), and the State Court Administrator's Office (SCAO).

The Family Domestic Relations Division realized many successes in meeting the growing and diverse needs of families. As anticipated last year, the trends of increased self-representation and out-of-wedlock births greatly impacted the work of the Family Domestic Relations Division in 2015. Cases handled include divorce, paternity, personal protection, emancipation of minors, name changes, parental waivers, and infectious disease matters. Each of these case types may include matters concerning custody, support, parenting time, property, and other issues. In 2015, there were 23,624 new case filings in the Family Division-Domestic Relations Section.

### ***IMPACT ON OPERATIONS***

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The operating budget of the Third Circuit Court complies with the requirements set forth in the court settlement

agreement and statement of understandings with the Executive Office.





Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

## THIRD CIRCUIT COURT

### Financial Report

	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>00101 General Fund</b>				
<b>130 Third Circuit Court</b>				
<b>Expenditures</b>				
Services and Contractual Serv	15,316,294	15,321,306	15,335,611	15,335,611
<b>Total Expenditures</b>	<b>\$15,316,294</b>	<b>\$15,321,306</b>	<b>\$15,335,611</b>	<b>\$15,335,611</b>
<b>00292 Juv. Justice and Abuse/Neglect</b>				
<b>130 Other Third Circuit Court Programs</b>				
<b>Revenues</b>				
State Grants and Contracts	746,820	707,715	681,435	687,062
Local Grants and Contracts	746,821	707,717	681,435	687,062
<b>Total Revenues</b>	<b>\$1,493,641</b>	<b>\$1,415,432</b>	<b>\$1,362,870</b>	<b>\$1,374,124</b>
<b>Expenditures</b>				
Personnel	792,199	736,474	745,028	745,028
Fringe Benefits	296,643	235,758	200,996	205,682
Pension	227,941	262,597	255,443	259,953
Materials and Supplies	3,400	3,400	5,000	5,000
Services and Contractual Serv	122,900	104,100	90,647	90,348
Travel	21,600	38,600	38,941	38,841
Operating Expenses	15,288	20,803	12,515	15,172
Rentals	3,170	3,200	3,100	3,100
Other Charges	10,500	10,500	11,200	11,000
<b>Total Expenditures</b>	<b>\$1,493,641</b>	<b>\$1,415,432</b>	<b>\$1,362,870</b>	<b>\$1,374,124</b>
<b>00833 Third Circuit Ct Capital Projs</b>				
<b>303 Capital Programs</b>				
<b>Revenues</b>				
Other Financing	0	0	162,856	427,856
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$162,856</b>	<b>\$427,856</b>
<b>Expenditures</b>				
Operating Transfers Out	0	0	162,856	427,856
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$162,856</b>	<b>\$427,856</b>
<b>00834 Third Circuit Ct Capital Projs</b>				
<b>401 Capital Programs</b>				
<b>Revenues</b>				
Charges, Fees, and Fines	1,530,000	1,950,000	950,000	0
<b>Total Revenues</b>	<b>\$1,530,000</b>	<b>\$1,950,000</b>	<b>\$950,000</b>	<b>\$0</b>
<b>Expenditures</b>				
Capital	1,530,000	1,950,000	950,000	0
<b>Total Expenditures</b>	<b>\$1,530,000</b>	<b>\$1,950,000</b>	<b>\$950,000</b>	<b>\$0</b>



Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

## THIRD CIRCUIT COURT

### Financial Report

	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>00835 Circuit Court</b>				
<b>130 Circuit Court - Other Circuit Court Programs</b>				
<b>Revenues</b>				
Federal Grants and Contracts	153,000	667,972	594,004	405,000
State Grants and Contracts	1,039,014	939,400	1,265,183	1,206,895
Local Grants and Contracts	6,915,506	6,834,582	6,695,140	6,747,715
Charges, Fees, and Fines	522,721	620,106	660,005	664,382
Other Revenue	32,017	39,100	44,000	44,000
<b>Total Revenues</b>	<b>\$8,662,258</b>	<b>\$9,101,160</b>	<b>\$9,258,332</b>	<b>\$9,067,992</b>
<b>Expenditures</b>				
Personnel	4,333,790	4,392,234	4,628,318	4,628,318
Fringe Benefits	1,857,252	1,454,853	1,319,812	1,351,401
Pension	1,220,943	1,585,860	1,657,871	1,688,955
Materials and Supplies	50,950	72,330	78,760	78,760
Services and Contractual Serv	793,692	1,144,755	1,173,091	923,254
Travel	211,727	256,954	244,751	242,213
Operating Expenses	87,496	113,456	84,059	85,599
Rentals	14,300	13,600	10,000	10,000
Other Charges	84,494	60,118	56,670	54,492
Non Capital Assets	7,000	7,000	5,000	5,000
<b>Total Expenditures</b>	<b>\$8,661,644</b>	<b>\$9,101,160</b>	<b>\$9,258,332</b>	<b>\$9,067,992</b>
<b>00835 Circuit Court</b>				
<b>132 Circuit Court - General Fund Supported</b>				
<b>Revenues</b>				
Federal Grants and Contracts	1,300,000	1,300,000	1,300,000	1,300,000
State Grants and Contracts	3,670,261	3,675,544	3,675,544	3,675,544
Local Grants and Contracts	0	0	0	0
Charges, Fees, and Fines	3,520,200	3,540,400	3,615,720	3,615,720
Other Revenue	9,000	3,200	0	0
Other Financing	200,000	500,000	265,000	0
Operating Transfers In	76,903,943	72,315,978	71,930,799	72,232,540
<b>Total Revenues</b>	<b>\$85,603,404</b>	<b>\$81,335,122</b>	<b>\$80,787,063</b>	<b>\$80,823,804</b>
<b>Expenditures</b>				
Personnel	18,091,918	17,515,134	17,355,008	17,352,933
Fringe Benefits	6,639,804	5,091,179	4,305,723	4,408,076
Pension	5,360,226	6,138,763	5,968,669	6,053,559
Materials and Supplies	927,614	953,600	948,600	948,600
Services and Contractual Serv	47,854,214	45,182,582	46,068,455	46,354,990
Travel	183,800	151,800	215,300	215,300
Operating Expenses	1,743,755	1,937,445	1,954,275	1,950,462
Rentals	2,637,140	2,446,695	2,585,598	2,681,822
Other Charges	879,821	862,735	762,435	768,062
Non Capital Assets	231,874	95,000	90,000	90,000
Operating Transfers Out	1,053,852	960,189	533,000	0
<b>Total Expenditures</b>	<b>\$85,604,018</b>	<b>\$81,335,122</b>	<b>\$80,787,063</b>	<b>\$80,823,804</b>





**Wayne County Government**  
**Adopted Budget 2016-17 and Projected 2017-18**

**THIRD CIRCUIT COURT**

**Financial Report**

	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>00836 Friend of the Court</b>				
<b>130 Friend of the Court Fund</b>				
<b>Revenues</b>				
Federal Grants and Contracts	18,721,269	17,660,438	21,058,526	19,334,959
State Grants and Contracts	1,762,609	1,720,088	1,671,534	1,671,534
Charges, Fees, and Fines	2,562,000	2,527,500	2,499,100	2,499,100
Other Revenue	0	0	400,000	400,000
Other Financing	0	0	900,000	0
Operating Transfers In	6,409,522	6,879,719	6,879,719	6,879,719
<b>Total Revenues</b>	<b>\$29,455,400</b>	<b>\$28,787,745</b>	<b>\$33,408,879</b>	<b>\$30,785,312</b>
<b>Expenditures</b>				
Personnel	11,582,112	11,134,043	12,105,820	12,105,820
Fringe Benefits	4,250,768	3,275,649	3,115,381	3,184,866
Pension	4,275,933	4,691,865	4,829,547	4,885,040
Materials and Supplies	252,700	252,000	256,000	256,000
Services and Contractual Serv	5,893,368	5,731,376	8,652,931	6,063,349
Travel	41,000	41,000	47,000	47,000
Operating Expenses	671,642	699,388	498,333	502,690
Rentals	2,459,877	2,912,424	3,823,867	3,660,547
Other Charges	20,000	20,000	50,000	50,000
Non Capital Assets	8,000	30,000	30,000	30,000
<b>Total Expenditures</b>	<b>\$29,455,400</b>	<b>\$28,787,745</b>	<b>\$33,408,879</b>	<b>\$30,785,312</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$126,744,703</b>	<b>\$122,589,459</b>	<b>\$125,930,000</b>	<b>\$122,479,088</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$142,060,997</b>	<b>\$137,910,765</b>	<b>\$141,265,611</b>	<b>\$137,814,699</b>

**Summary of Positions**

	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>292 JUV. JUSTICE AND ABUSE/NEGL</b>				
<b>130 CIRCUIT COURT</b>				
SUPERVISORY AND PROFESSIONAL	7	10	9	9
SUPPORT STAFF	7	4	5	5
<b>TOTAL POSITIONS</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>
<b>835 CIRCUIT COURT</b>				
<b>130 CIRCUIT COURT</b>				
ELECTED AND EXECUTIVE	2	2	2	2
SUPERVISORY AND PROFESSIONAL	63	74	77	77
SUPPORT STAFF	22	11	9	9
<b>TOTAL POSITIONS</b>	<b>87</b>	<b>87</b>	<b>88</b>	<b>88</b>



## THIRD CIRCUIT COURT

### Financial Report

	<u>FY 2014-2015 Budget</u>	<u>FY 2015-2016 Budget</u>	<u>FY 2016-2017 Budget</u>	<u>FY 2017-2018 Projected Budget</u>
<b>835</b>	<b>CIRCUIT COURT</b>			
<b>132</b>	<b>CIRCUIT COURT - GENERAL FUN</b>			
	ELECTED AND EXECUTIVE	96	93	92
	SUPERVISORY AND PROFESSIONAL	52	64	51
	SUPPORT STAFF	215	199	213
	<b>TOTAL POSITIONS</b>	<b>363</b>	<b>356</b>	<b>356</b>
<b>836</b>	<b>FRIEND OF THE COURT</b>			
<b>130</b>	<b>FRIEND OF THE COURT</b>			
	ELECTED AND EXECUTIVE	17	18	19
	SUPERVISORY AND PROFESSIONAL	105	103	100
	SUPPORT STAFF	130	131	133
	<b>TOTAL POSITIONS</b>	<b>252</b>	<b>252</b>	<b>252</b>
	<b>TOTAL DEPARTMENTAL POSITIONS</b>	<b>716</b>	<b>709</b>	<b>710</b>



Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

**THIRD CIRCUIT COURT**

**BUDGET CHANGE AND HIGHLIGHTS FY 2016-2017**

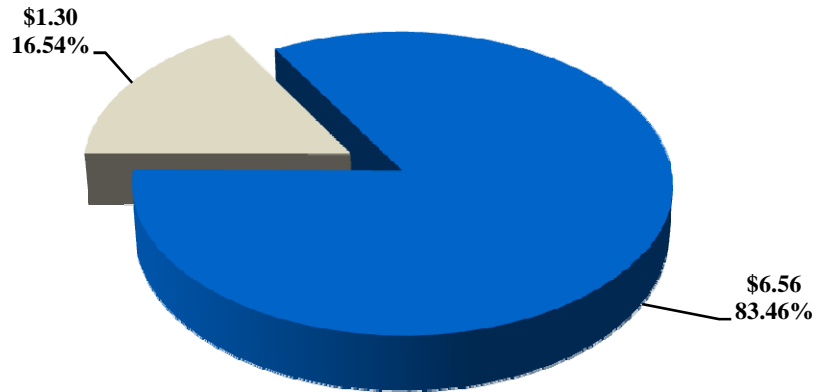
Increase / (Decrease) from 2015-2016 Adopted Budget	Description of Change
<b>REVENUES</b>	
Federal Grants and Contracts      \$3,324,120	This variance is primarily from an anticipated increase from the Cooperative Reimbursement Program Grant due to increased expenditures relative to the FOC operations.
State Grants and Contracts            250,949	Anticipated revenue increase from various State grants for Juvenile Programs and Adult Drug Adjudication.
Local Grants and Contracts            (165,724)	Expected revenue from the Mental Health Authority has been reduced.
Charges, Fees, and Fines                (913,181)	This variance represents reduced reimbursement for Court capital improvements relative to equipment and technology.
Other Revenue                              404,900	New revenue source - FOC Title IV-D medical incentive program.
Other Financing                            827,856	This revenue was a one-time federal medical incentive program back payment recorded in FOC fund balance.
Operating Transfers In                    (385,179)	Reduced General Fund revenue support.
<b><u>TOTAL REVENUES</u></b> <b><u>\$3,343,741</u></b>	
<b>EXPENDITURES</b>	
Personnel                                    \$1,056,289	The budget did not incorporate a turnover/attrition factor. Also, bonuses were included as required by collective bargaining agreements.
Fringe Benefits                            (1,115,527)	Health care reduction due to plan design changes.
Pension                                        32,445	Results from adjusted pension rate due to plan design changes which offset the increase in personnel cost.
Materials & Supplies                      7,030	Net result from projected operational needs.
Services & Contractual Services        3,836,616	This variance results primarily from FOC back scanning image and enhanced enforcements projects as well as other process improvements. Also, sheriff security and county clerk services were increased throughout the court operations.
Travel    57,638	Anticipated increase for auto mileage/local travel.
Operating Expenses                        (221,910)	Reduce costs for equipment & building repairs; utilities as well as insurance & bonds.
Rentals                                        1,046,646	Higher building rental cost for FOC as outlined in current lease agreement.
Other Charges                                (73,048)	Miscellaneous operating costs were reduced.
Capital                                        (1,000,000)	Completed technology & equipment improvements projects.
Non Capital Assets                         (7,000)	Reduced planned purchases.
Operating Transfer Outs                    (264,333)	Reduced debt service for 2009 capital purchases.
<b><u>TOTAL EXPENDITURES</u></b> <b><u>\$3,354,846</u></b>	



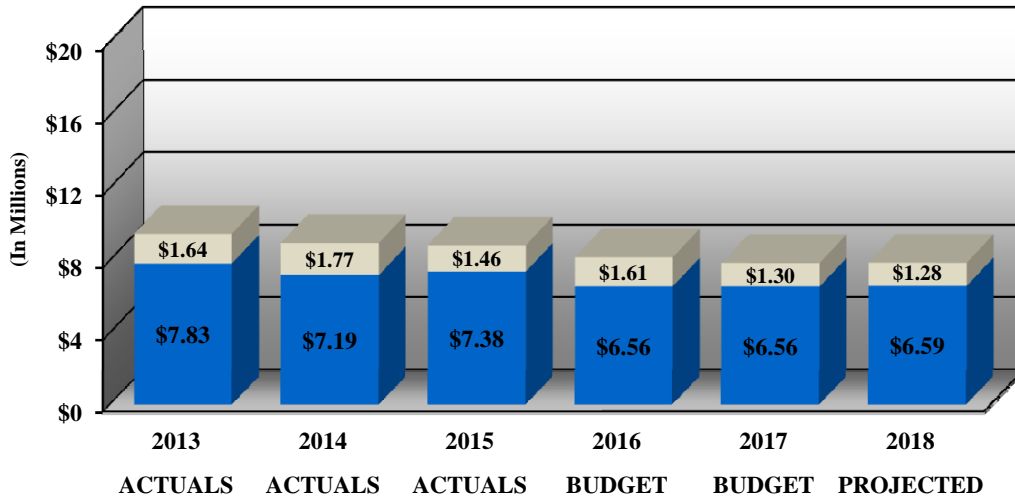
**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

# WAYNE COUNTY CORPORATION COUNSEL

## EXPENDITURE ANALYSIS FISCAL YEAR 2016-2017 In Millions



## EXPENDITURE TREND ANALYSIS FISCAL YEARS 2012-2013 THROUGH 2017-2018



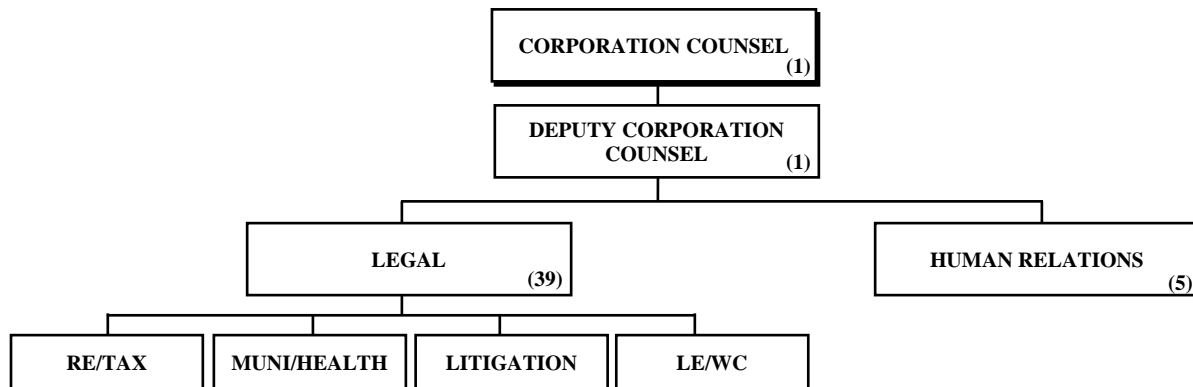


## DEPARTMENT OF CORPORATION COUNSEL

### MISSION

The Mission of the Department of Corporation Counsel is to provide legal representation, litigation, legal advice and counsel, and Human Relations business certification services to benefit Wayne County departments and elected officials, so they can legally fulfill their official duties.

<i>Budget Summary All Funds</i>				
	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2017-2018
	Budget	Budget	Budget	Projected Budget
<b>Total Departmental Expenditures</b>	\$ 8,956,507	\$ 8,169,374	\$ 7,861,057	\$ 7,873,958
<b>Departmental Revenue</b>				
Charges, Fees, and Fines	8,956,507	8,169,374	7,861,057	7,873,958
<b>Total Revenue</b>	\$ 8,956,507	\$ 8,169,374	\$ 7,861,057	\$ 7,873,958
<b>General Fund General Purpose</b>	\$ -	\$ -	\$ -	\$ -
<b>Total Budgeted Positions</b>	<b>45</b>	<b>46</b>	<b>46</b>	<b>46</b>
Contact: <b>Zenna Faraj Elhasan</b> , Corporation Counsel 500 Griswold St., 30th Floor - Detroit, MI. 48226 - Phone (313) 224-0055				







**MAJOR ACTIVITIES AND DESCRIPTIONS**

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**LEGAL DIVISION:**

**ADMINISTRATIVE:**

The Administrative Executive Leadership and Customer Satisfaction program provides leadership, strategic direction and administrative support services to department managers, employees and citizens of Wayne County so they can achieve organizational and individual performance results and receive services to address their basic needs.

The Administrative Legal Service program is management with the resources they need to assist clients and constituents in a timely manner.

**GENERAL LITIGATION and EMPLOYMENT:**

The General Litigation and Employment Group provides attorney consultations, litigation, and legal support services to Wayne County departments and elected officials so they can reduce liability, exposure, and operating costs in the general litigation, labor, employment and workers' compensation areas.

**REAL ESTATE, PUBLIC SERVICES and TAX:**

The purpose of the Real Estate, Public Services and Tax Team is to provide legal counsel and representation to Wayne County Departments, and elected officials and to provide legal services including timely consultation, document preparation, review, procurement services and representation to support all county development, infrastructure, environmental and tax related activities.

The Real Estate team provides legal advice and facilitates the creation of documents and transactions and engages in negotiations regarding the County's assets for Wayne County Departments and elected officials.

Public Service attorneys oversee transactions regarding County infrastructure projects and legal issues regarding environmental concerns of the County.

The attorneys of the Tax Team provide legal consultation, representation and procurement services to the Office of the Wayne County Treasurer and the Wayne County Assessment and Equalization Division, so that local property taxes are collected and property assessments are defended according to the law.

**MUNICIPAL and HEALTH:**

The Municipal and Health Team provides legal advice, contract support services, and legal representation so that County Departments and Elected Officials can make informed legal decisions about their business needs.

Lawyers on the Municipal and Health Team provide contract review, interpretation, drafting and negotiating (Contract Support Program); legal research and written and verbal legal advice; and education (through the Education and Training Program) of county employees about County policies and laws so that they can be compliant with the legal requirements involved in their respective departments.

**HUMAN RELATIONS and BUSINESS DIVERSITY DIVISION:**

The Human Relations Division administers the Business Diversity Program, which provides business enterprise certification and outreach services to business partners so they can compete equitably and become successful in the Wayne County procurement process. responsible for the procurement of goods and services, contract management, process improvement, human resources management, technology requests, performance management and finance/accounting issues. These services provide department



**FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS**

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- Successfully defended numerous federal and state lawsuits against the County, resulting in the granting of a dispositive motion in favor of the County or a no cause of action jury verdict.
- Worked with the Wayne County Land Bank to launch an expedited quiet title program.
- Negotiated agreements, which resulted in savings to the County's General Fund.
- Aided various County departments on disposing of excess real and personal property.
- Negotiated numerous IGAs with local municipalities related to roads and parks.
- Aided in Detroit Wayne County Stadium Authority's approval of \$30 Million Dollar Parking Structure near Comerica Park. .
- Aided in the implementation of Veteran's Affairs Consotium Board. This allows for coordination of Services for Veteran's between different non-profits.
- Provided legal assistance to County Boards.
- Reworked the County's FOIA process and conducted County-wide training to insure compliance with the 7/1/15 changes to the FOIA statute.
- Assisted EDC in negotiating leases to decrease the vacancy rate in the Guardian Building
- Assisted EDC in drafting maintenance and capital improvement contracts and improve the condition of the building, including the long overdue curtain wall contracts which will result in the scaffolding being removed from outside of the Guardian Building
- The Human Relations Division has provided business enterprise certification and outreach services to business partners so they can compete equitably and become successful in the Wayne County procurement process. Additionally, working closely with the Wayne County Airport Authority and USDOT in certifying Disadvantaged Business Enterprises (DBE) to compete for federal contracting opportunities.
- The Human Relations Division continues to work with USDOT to provide bonding education throughout Wayne County. The USDOT's Bonding Education Program (BEP) is designed to provide small and disadvantaged businesses tools and resources required to compete for transportation projects.
- Involved in providing legal advice on potential health care saving approaches for the County.
- Secured leases and other contracts for jail site and material maintenance and storage.
- Finalized Brownfield loan and grant for Cardinal Health facility construction near Henry Ford Hospital in Detroit.
- Participated in Detroit Water and Sewage Department (DWSD) rate simplification process to change the foundational way revenue requirements are calculated for DWSD customers.
- Assisted in securing State Revolving Fund financing for sewage disposal system improvements.
- Negotiated a new Steam Purchase Agreement with Detroit Thermal, which created a savings of at least \$150,000 with the potential of saving over \$400,000.
- Advised on multiple permit, abandonment and vacation actions for DPS.
- Handled another increase to the Tax Team Objection to Foreclosure caseload which consumes a significant amount of their time between January and June of each year.
- Tax team successfully defended all circuit court and appellate challenges to the tax foreclosure of property due to the granting of our motions for summary disposition and dismissals of lawsuits.



**NEW INITIATIVES FOR FISCAL YEAR 2016-2017**

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- Using the capabilities of Sci-Quest, the Human Relations Division will offer a new service component to registered vendors: “Opportunity Blast.” “Opportunity Blast” is a request from large/prime firms looking for partnerships with subcontractors, Joint Venture, Mentor Venture, ACDBE and or Disadvantaged Business Enterprises (DBE) businesses. The blast will include all details of the prospective project and any specs that apply. This will expand communication, outreach and provide direct solicitation to registered vendors.
- Internal education and external vendor education are a top priority for the Human Relations Division this year. The division will host 3 Contract Manager Training sessions and 5 Business Education Workshops throughout Wayne County this year.
- Propose office-wide development of an e-Discovery Team which will include procuring dedicated vendor to host, process and maintain ESI for litigation, FOIA, and subpoenas. With the amendments to the Federal Rules of Civil Procedure and the roll out of the Pilot Project, the team and vendor will prevent spoliation sanctions and ensure compliance with requirements for technical knowledge.
- Develop Master templates for contracts/leases/licenses. This will result in faster response times for our clients.
- Training on technical and procedural aspects of real estate transactions resulting in more efficient processing of real property agreements.
- Assistance with the County capital plan that will reduce the County’s need for leased space.
- Tax team continues to develop an expedited foreclosure process for auctioned property that has fallen into delinquency and subject to the reversion of title back to the Wayne County Treasurer, with the goal of reducing the time for returning property to productive use by approximately one year.

**IMPACT ON OPERATIONS**

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The Fiscal Year 2016-2017 budget for the Department of Corporation Counsel represents a status quo budget.



## DEPARTMENT OF CORPORATION COUNSEL

### Financial Report

	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Budget	FY 2017-2018 Projected Budget
<b>00101 General Fund</b>				
<b>210 Corporation Counsel</b>				
<b>Revenues</b>				
Charges, Fees, and Fines	8,956,507	8,169,374	7,861,057	7,873,958
<b>Total Revenues</b>	<b>\$8,956,507</b>	<b>\$8,169,374</b>	<b>\$7,861,057</b>	<b>\$7,873,958</b>
<b>Expenditures</b>				
Personnel	3,740,484	3,952,042	4,129,728	4,106,727
Fringe Benefits	1,981,707	1,577,943	1,378,885	1,412,394
Pension	1,476,741	1,034,035	1,052,330	1,072,324
Materials and Supplies	43,500	46,080	36,500	36,000
Services and Contractual Serv	996,923	1,000,804	733,540	719,055
Travel	26,200	30,682	30,700	30,700
Operating Expenses	85,361	103,641	77,210	74,594
Rentals	499,591	319,147	317,164	317,164
Other Charges	1,000	0	0	0
Non Capital Assets	105,000	105,000	105,000	105,000
<b>Total Expenditures</b>	<b>\$8,956,507</b>	<b>\$8,169,374</b>	<b>\$7,861,057</b>	<b>\$7,873,958</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$8,956,507</b>	<b>\$8,169,374</b>	<b>\$7,861,057</b>	<b>\$7,873,958</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$8,956,507</b>	<b>\$8,169,374</b>	<b>\$7,861,057</b>	<b>\$7,873,958</b>

### Summary of Positions

	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Budget	FY 2017-2018 Projected Budget
<b>101 GENERAL FUND</b>				
<b>210 CORPORATION COUNSEL</b>				
ELECTED AND EXECUTIVE	3	3	9	9
SUPERVISORY AND PROFESSIONAL	39	38	30	30
SUPPORT STAFF	3	5	7	7
<b>TOTAL POSITIONS</b>	<b>45</b>	<b>46</b>	<b>46</b>	<b>46</b>
<b>TOTAL DEPARTMENTAL POSITIONS</b>	<b>45</b>	<b>46</b>	<b>46</b>	<b>46</b>



**DEPARTMENT OF CORPORATION COUNSEL**  
**BUDGET CHANGE AND HIGHLIGHTS FY 2016-2017**

	Increase / (Decrease) from 2015-2016 Adopted Budget	Description of Change
<b>REVENUES</b>		
Charges, Fees and Fines	(308,317)	Revenue reallocated to Personnel
<b><u>TOTAL REVENUES</u></b>	<b><u>(\$308,317)</u></b>	
<b>EXPENDITURES</b>		
Personnel	177,686	Wage Increases given to multiple individuals
Fringe Benefits	(199,058)	Based on published fringe rates.
Pension	18,295	Based on published fringe rates.
Materials and Supplies	(9,580)	Resource allocation due to departmental needs
Services and Contractual Services	(267,264)	Outside Legal Services Decrease
Travel	18	Resource allocation due to departmental needs.
Operating Expenses	(26,431)	Resource allocation due to departmental needs.
Rentals	(1,983)	Decrease in Building Rent
<b><u>TOTAL EXPENDITURES</u></b>	<b><u>(\$308,317)</u></b>	



## DEPARTMENT OF CORPORATION COUNSEL

### Department Strategic Focus Areas

Focus Area	Objective	Measurement
<b>Operational Efficiency</b>	<b>Opportunity Blast - To facilitate partnerships between County large/prime vendors and other minority or disadvantage vendors in order to maximize vendor expertise and project participation.</b>	Track the percentage of registered vendors that bid on projects and successfully receive County work
	<b>To develop and maintain an electronic E-Discovery Team for the purpose of obtaining critical evidence for civil cases by and against the County.</b>	Monitor whether the County is required to pay sanctions for non-compliance with the Court rules
	<b>Develop a Cloud-based Document Management System which allows for real-time internal and external access of documents which will allow access to Corporation Counsel staff using internet accessible electronic devices.</b>	Reduction costs associated with server based software and printer costs. Monitor usage of remote access by employees within corporation counsel
	<b>To develop a system that establishes a standardized review of services and facilitates faster payment of invoices for our outside legal counsel.</b>	Tabulate the number of prompt payment discounts received and the reduction in outside legal costs
	<b>To conduct internal and external education seminars to educate customers on the services available through the Human Relations division</b>	Conduct three (3) Contract Manager Training Sessions and Five Business Education Workshops
	<b>To develop best practices policies and procedures for the Corporation Counsel legal team in defending the County in civil lawsuits</b>	Complete best practice litigation manual to be used by Corporation Counsel legal staff. Success rate = Cases Dismissed, Settled judgment for County vs. judgment against County

[1] The County's Administration is currently developing strategic plans at the department level.





Wayne County Government  
*Adopted Budget 2016-17 and Projected 2017-18*

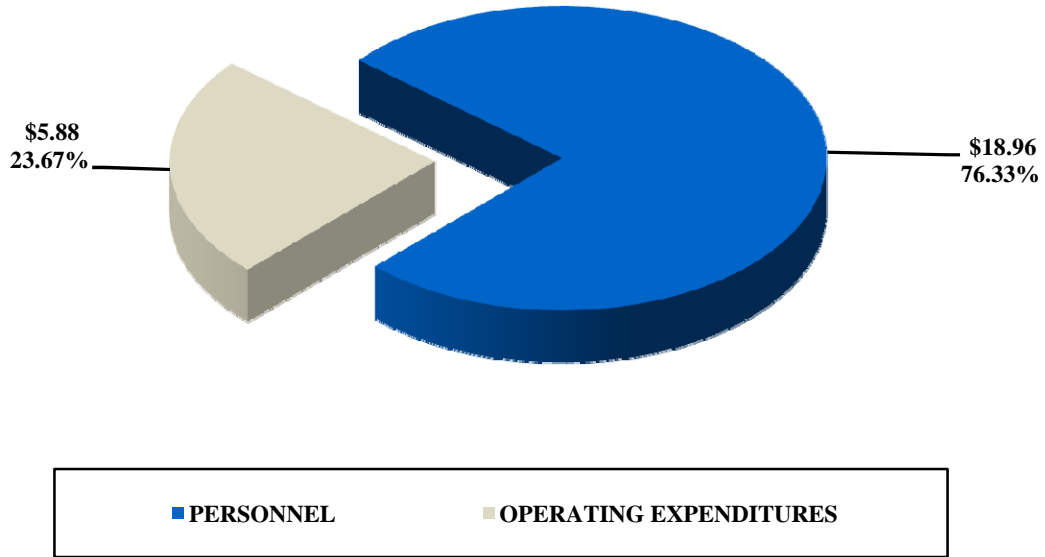
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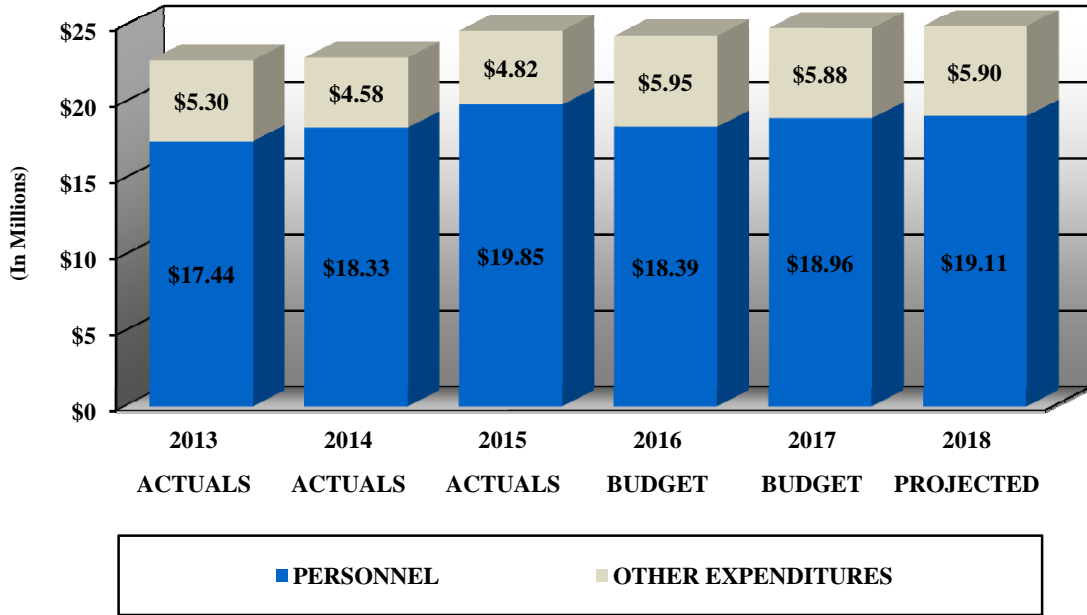
**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

# WAYNE COUNTY CLERK

## EXPENDITURE ANALYSIS FISCAL YEAR 2016-2017 In Millions



## EXPENDITURE TREND ANALYSIS FISCAL YEARS 2012-2013 THROUGH 2017-2018



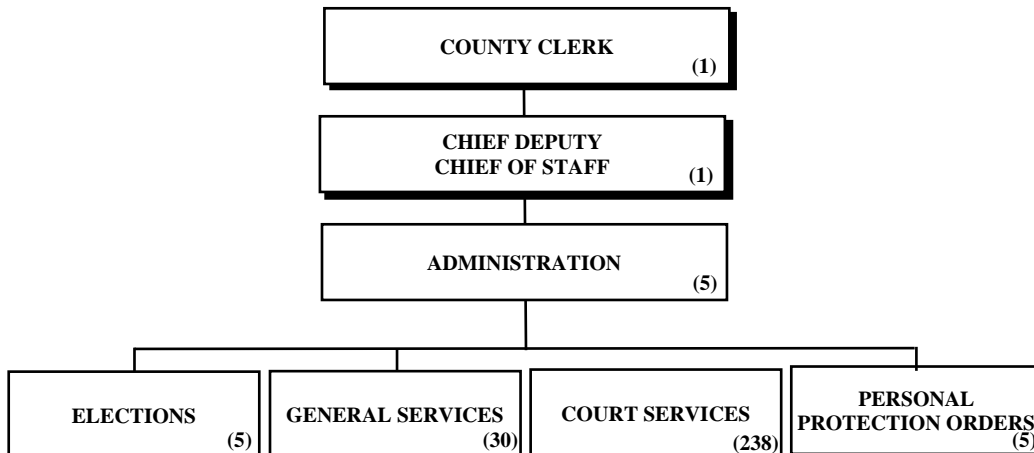


## COUNTY CLERK

### MISSION

To provide and promote efficient, timely, world-class services at a fair cost to the residents of Wayne County, as well as other members of the public requiring our services. To carry out the statutory obligations of administering all federal, state and County elections conducted in Wayne County. The Wayne County Clerk, among many other constitutional and statutorily mandated functions, serves as the Clerk of the Third Judicial Circuit Court of Michigan. The Clerk is also the Keeper of Records for the County of Wayne and the Fiduciary/Trustee for all court escrowed funds; to carry-out the statutory functions mandated by these positions effectively and to the benefit of the Wayne County residents.

<i>Budget Summary All Funds</i>				
	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2017-2018
	Budget	Budget	Budget	Projected Budget
<b>Total Departmental Expenditures</b>	\$ 25,801,237	\$ 24,343,006	\$ 24,842,724	\$ 25,002,786
<b>Departmental Revenue</b>				
Licenses and Permits	669,727	740,000	790,000	790,000
Federal Grants and Contracts	368,326	368,326	350,000	350,000
State Grants and Contracts	0	772,804	211,200	211,200
Interest and Dividends	6,000	1,742	2,000	2,000
Charges, Fees, and Fines	22,582,886	20,446,108	21,171,242	21,305,071
Interest Income	1,000	6,696	21,000	21,000
<b>Total Revenue</b>	\$ 23,627,939	\$ 22,335,676	\$ 22,545,442	\$ 22,679,271
<b>General Fund General Purpose</b>	\$ 2,173,298	\$ 2,007,330	\$ 2,297,282	\$ 2,323,515
<b>Total Budgeted Positions</b>	<b>282</b>	<b>284</b>	<b>285</b>	<b>285</b>
Contact: <b>Cathy M. Garrett</b> , County Clerk				
211 Coleman A. Young Municipal Center - Two Woodward Ave., Detroit, MI. 48226 - Phone (313) 224-6262				





## COUNTY CLERK

### MAJOR ACTIVITIES AND DESCRIPTIONS

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**DIVISION OF ADMINISTRATION:** Provides overall department management and direction. Sets departmental goals and objectives as well as general and quality control standards, ensures goal congruence. Monitors and evaluates departmental operations, and takes the necessary corrective actions to ensure performance is in line with goals and objectives and their respective timelines.

**DIVISION OF ELECTION:** This division is responsible for coordinating and successfully administering and canvassing all federal, state, county and cross-jurisdictional school district elections conducted in Wayne County as well as monitoring compliance with Michigan Campaign Finance laws for county and local candidates and political action committees. The Elections Division serves as an administrative officer to the Board of Election Commissioners, Board of County Canvassers and the Apportionment Commission.

**GENERAL SERVICES DIVISION:**

**VITAL RECORDS' UNIT:** The Wayne County Clerk serves as the general Recorder of official records. The Vital Records Unit is responsible for recording all births and deaths in Wayne County including the City of Detroit. The Division also processes Vital Records applications and handles the issuance of marriage licenses, concealed weapon permits, notary commissions, assumed names and co-partnership certificates and records them in the County's Books of Record. The division has three office locations, the two Downtown Offices, Coleman A Young Municipal Center(CAYMC) and 640 Temple, Westland and Northville Satellite Offices.

**THE COUNTY CLERK'S SATELLITE OFFICES:**

The County Clerk has two Satellite Offices. One is located at 3100 Henry Ruff Road, Westland and the other is at 44405 Six Mile Rd., Northville, MI. These offices provide residents of Wayne County a much longed-for choice of alternative service locations.

**DIVISION OF ARCHIVAL/IMAGING:** The County Clerk is the keeper of records for the County and the Third Circuit Court. The Clerk has made a comprehensive imaging and records management and archival plan, which has as one of its objectives the digitization of all stored records from the year 1992 through 2016, and beyond. The Clerk is working assiduously towards the implementation of the plan. A Vendor has already been selected for the Vital Records' System implementation, while the Imaging and Archival System is on its last leg of RFP Vendors evaluation and selection.

**FISCAL DIVISION:** The Fiscal Division consists of the following units: The Accounting/Cash Management Unit which is responsible for the collection and accounting for all cash flowing into the Office of the Wayne County Clerk. The division also includes an Internal Audit Unit that handles all internal audit functions and other related accounting task. The Budget Unit is responsible for the preparation and administration of all departmental budgets, budget projections, analysis and forecasts. The Budget Unit also handles the current Monthly Allotment variance analysis and the preparation of the resulting deficit monitoring reports. The Grants Unit is responsible for grants exploration, grants application processing and procurement, as well as grants administration. The Fiscal division has continued to enhance its newly acquired accounting tool – its Department-wide Cashiering System.

**COURT SERVICES DIVISION:** This Division is made up of three major sub-divisions: Civil, Family-Juvenile and Criminal Divisions. The Civil sub-division is divided into Domestic and Family matters. The Court Clerk Services Unit trains and supervises the court clerks who are assigned to each judge serving in the Third Circuit Court. The court clerks record and maintain all case files and other documents pertinent to matters before the court. They administer oaths, take verdicts and assist in carrying out other court functions incidental to the hearing of civil/criminal cases. Each sub-division of the Court Services Division has a Case Initiation Unit and a Personal Protection Order (PPO) Unit.

**CASE INITIATION UNIT:** The Case Initiation Unit handles the initiation of all new cases. The cases are initiated by entering them into the newly acquired Court's Odyssey System, a Case Management System. The Unit also handles the generation of case numbers, case labels, summons and the assignment of the respective cases processed, to the respective Judges of the Third Circuit Court.

**PERSONAL PROTECTION ORDER (PPO) DIVISION:** The PPO Unit located in Suite 928 of the Coleman A. Young Municipal Center, handles the initiation of PPO cases, provides counseling to prospective filers of PPO Cases, assists them with the preparation of paperwork for restraining orders and additional paperwork for the Michigan State Police. The Unit also enters restraining orders into the Lien System. The office is designed to serve as a "one stop shop"; handling the filing of PPOs, providing counseling, assisting in the filing of all the necessary paperwork, and



## COUNTY CLERK

### ***FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS***

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The Clerk's Election Division administered the Nov. 3<sup>rd</sup>, 2015 Consolidated Election as well as the March 8<sup>th</sup>, 2016 Presidential Primary successfully and efficiently; all the related jurisdictional reimbursements to the County, for the November Elections expenses have been made to the County, while that of the March 2016 Presidential Primary will be paid in due course.

The department has added a new tender option to its medium of payment for the department's services. Customers can now pay for the services/products offered by the Clerk's Office by credit or debit card. Remote deposit capacity has also been introduced in the Clerk's Cash Management Unit, saving the County some expense of paying for armored carrier's check pick-up services. The Clerk's new Department-wide Cashiering System is now fully operational, thereby, eliminating many manual operations previously associated with cash receipting. This in turn, leads to a big reduction in data entry errors.

A new state of the art Campaign Finance Reporting and Disclosure System has now been deployed and is being used for the County's Campaign Finance operations. The

system has just been updated to accommodate many recent changes in the State's Campaign Finance Law.

The statutory due diligence for the escheating of unclaimed property in the Clerk's custody is in the process of being performed by the department's Accounting Division. The escrow and trust accounts have been reconciled and brought up to date, preparatory for the escheat, and the subsequent escheating of unclaimed property will commence in June, 2016.

The Court's new case management system, Odyssey, in the Clerk's Family, Criminal and Juvenile Divisions of the Court Services Activity is being upgraded to make it more user-friendly and compliant with the department's business process/requirements. The Clerk received an accolade from SCAO for a very successful implementation of an e-Filing Project. The Project has now moved from its pilot stage to a full fledged Program, encompassing many other case-types apart from the initial CK type.

### ***NEW INITIATIVES FOR FISCAL YEAR 2016-2017***

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The Clerk's Office has completed the vendor review and selection process for the Vital Records Management System. The Implementation and development of the system will take place in the 3<sup>rd</sup> quarter of 2016.

As the Keeper of all County departments in-active records efforts are on, towards the implementation of an Integrated Imaging System for records conversion, records management, digitization, indexing, retrieval and archival of these records, which will save the County a lot of money on storage space and records management. The relevant Contract will soon be awarded.

All of the above systems once implemented, will take the Clerk's Office as well as Wayne County into the 21st Century technologically.

### ***IMPACT ON OPERATIONS***

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The Clerk's Operation has been adversely impacted by the many unfilled positions which as a result of the prevailing Executive Order, freezing departmental expenditures, could not be filled. These unfilled vacancies are causing backlogs and failure to meet deadlines and

thereby, negatively impacting the Clerk's ability to provide the mandate services at the levels mandated.





Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

OFFICE OF THE COUNTY CLERK

Financial Report

	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>00101 General Fund</b>				
<b>191 County Elections</b>				
<b>Revenues</b>				
State Grants and Contracts	0	561,604	0	0
Charges, Fees, and Fines	117,170	156,170	156,223	156,283
<b>Total Revenues</b>	<b>\$117,170</b>	<b>\$717,774</b>	<b>\$156,223</b>	<b>\$156,283</b>
<b>Expenditures</b>				
Personnel	541,128	544,268	550,302	550,302
Fringe Benefits	161,607	123,957	112,799	115,147
Pension	109,068	74,674	78,792	80,289
Materials and Supplies	803,500	1,288,600	788,200	788,500
Services and Contractual Serv	456,508	453,758	323,750	323,750
Travel	9,000	13,000	12,000	12,000
Operating Expenses	21,003	44,072	41,789	41,906
Rentals	58,028	54,020	52,449	54,821
Other Charges	5,770	5,770	5,770	5,770
<b>Total Expenditures</b>	<b>\$2,165,612</b>	<b>\$2,602,119</b>	<b>\$1,965,851</b>	<b>\$1,972,485</b>
<b>00101 General Fund</b>				
<b>215 County Clerk</b>				
<b>Revenues</b>				
Licenses and Permits	669,727	740,000	790,000	790,000
Federal Grants and Contracts	368,326	368,326	350,000	350,000
State Grants and Contracts	0	211,200	211,200	211,200
Charges, Fees, and Fines	3,994,763	4,039,570	4,152,166	4,177,759
Interest Income	0	1,000	1,000	1,000
<b>Total Revenues</b>	<b>\$5,032,816</b>	<b>\$5,360,096</b>	<b>\$5,504,366</b>	<b>\$5,529,959</b>
<b>Expenditures</b>				
Personnel	1,680,527	2,002,593	2,195,039	2,195,037
Fringe Benefits	850,287	784,926	726,839	741,114
Pension	663,239	517,702	555,949	564,322
Materials and Supplies	171,495	254,789	299,947	304,947
Services and Contractual Serv	1,015,303	973,317	1,122,829	1,125,856
Travel	22,657	22,657	22,657	22,657
Operating Expenses	353,291	382,961	363,201	372,538
Rentals	215,686	149,711	310,370	315,612
Other Charges	25,200	25,200	25,200	25,200
Non Capital Assets	159,987	369,225	369,989	369,989
<b>Total Expenditures</b>	<b>\$5,157,672</b>	<b>\$5,483,081</b>	<b>\$5,992,020</b>	<b>\$6,037,272</b>
<b>00101 General Fund</b>				
<b>217 County Clerk - Court Services</b>				
<b>Revenues</b>				
Interest and Dividends	6,000	1,742	2,000	2,000
Charges, Fees, and Fines	18,470,953	16,250,368	16,862,853	16,971,029
Interest Income	1,000	5,696	20,000	20,000
<b>Total Revenues</b>	<b>\$18,477,953</b>	<b>\$16,257,806</b>	<b>\$16,884,853</b>	<b>\$16,993,029</b>



**Wayne County Government**  
*Adopted Budget 2016-17 and Projected 2017-18*

## OFFICE OF THE COUNTY CLERK

### Financial Report

	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Budget	FY 2017-2018 Projected Budget
<b>Expenditures</b>				
Personnel	8,329,964	8,434,142	8,964,750	8,964,750
Fringe Benefits	4,424,475	3,279,277	3,004,894	3,079,414
Pension	3,768,275	2,628,341	2,772,441	2,815,936
Materials and Supplies	86,169	106,569	110,069	112,069
Services and Contractual Serv	1,337,401	1,298,558	1,542,579	1,545,579
Travel	4,000	4,000	4,000	4,000
Operating Expenses	179,293	179,865	117,142	127,011
Rentals	340,450	319,126	336,343	336,343
Other Charges	7,926	7,928	5,927	7,927
Non Capital Assets	0	0	26,708	0
<b>Total Expenditures</b>	<b>\$18,477,953</b>	<b>\$16,257,806</b>	<b>\$16,884,853</b>	<b>\$16,993,029</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$23,627,939</b>	<b>\$22,335,676</b>	<b>\$22,545,442</b>	<b>\$22,679,271</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$25,801,237</b>	<b>\$24,343,006</b>	<b>\$24,842,724</b>	<b>\$25,002,786</b>

### Summary of Positions

	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Budget	FY 2017-2018 Projected Budget
<b>101 GENERAL FUND</b>				
<b>191 COUNTY ELECTIONS</b>				
SUPERVISORY AND PROFESSIONAL	5	5	4	4
SUPPORT STAFF	0	0	1	1
<b>TOTAL POSITIONS</b>	5	5	5	5
<b>101 GENERAL FUND</b>				
<b>215 COUNTY CLERK</b>				
ELECTED AND EXECUTIVE	6	7	6	6
SUPERVISORY AND PROFESSIONAL	8	9	2	2
SUPPORT STAFF	27	26	28	28
<b>TOTAL POSITIONS</b>	41	42	36	36
<b>101 GENERAL FUND</b>				
<b>217 COUNTY CLERK - COURT SERVI</b>				
ELECTED AND EXECUTIVE	1	1	1	1
SUPERVISORY AND PROFESSIONAL	33	40	42	42
SUPPORT STAFF	202	196	201	201
<b>TOTAL POSITIONS</b>	236	237	244	244
<b>TOTAL DEPARTMENTAL POSITIONS</b>	<b>282</b>	<b>284</b>	<b>285</b>	<b>285</b>



## COUNTY CLERK

### BUDGET CHANGE AND HIGHLIGHTS FY 2016-2017

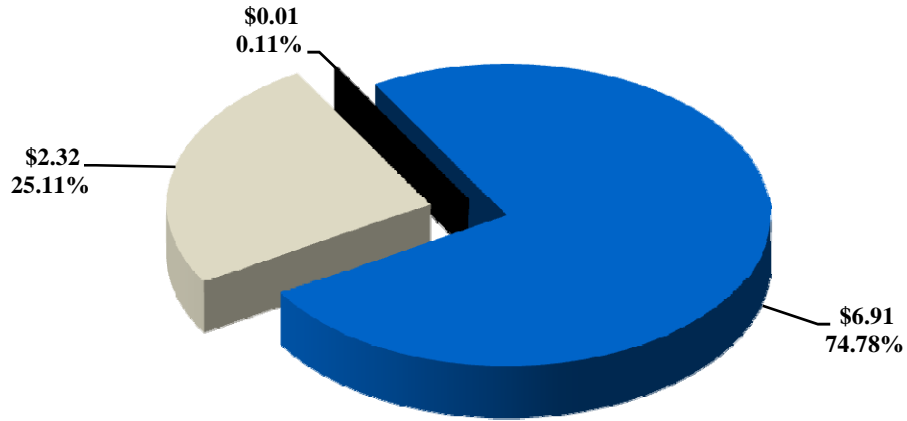
Increase / (Decrease) from 2015-2016 Adopted Budget	Description of Change
<b>REVENUES</b>	
Federal Grants and Contracts (18,326)	Anticipated revenue decrease for Victim of Crime Act grant
State Grants and Contracts (561,604)	State Reimbursement in FY 2016 for Presidential Primary
Interest and Dividends 258	Reflects an estimated increase in interest earned
Charges, Fees, and Fines 725,134	Increase largely related to reimbursements to the Courts increasing for services rendered
Interest Income 14,304	Court Services interest income estimated
<b><u>TOTAL REVENUES</u></b> <b><u>\$159,766</u></b>	
<b>EXPENDITURES</b>	
Personnel 729,088	Reflects overtime, holiday premium pay and the payments of annual and sick leave which was not budgeted in previous years largely in the Court Service Unit.
Fringe Benefits (343,628)	Based on published rates
Pension 186,465	Based on published rates
Materials and Supplies (451,742)	Ballot costs related to presidential primary election in FY 2016.
Services and Contractual Services 263,525	Increase the result of internal charges from other County departments.
Travel (1,000)	Decrease in pay travel costs directly related to the presidential primary election in FY 2016.
Operating Expenses (84,766)	One time replacement of old equipment in Fiscal Year 2016.
Rentals 176,305	This variance is due to rent amounts given from the Detroit-Wayne Building Authority.
Other Charges (2,001)	Based on published rates.
Non Capital Assets 27,472	This variance is related to equipment replacement in the Court Services Division.
<b><u>TOTAL EXPENDITURES</u></b> <b><u>\$159,766</u></b>	



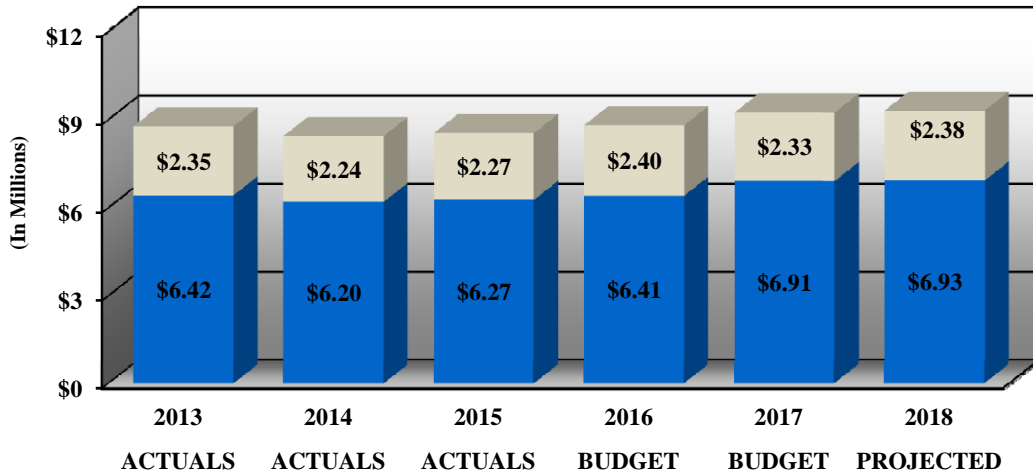
**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

# WAYNE COUNTY COMMISSION

## EXPENDITURE ANALYSIS FISCAL YEAR 2016-2017 In Millions



## EXPENDITURE TREND ANALYSIS FISCAL YEARS 2012-2013 THROUGH 2017-2018



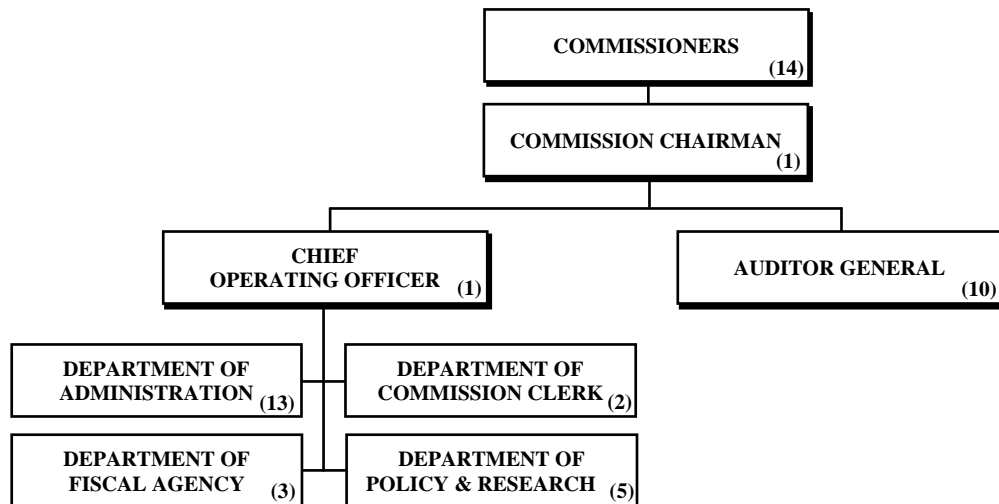


## COUNTY COMMISSION

### MISSION

The County Commission forms the legislative branch of Wayne County government. The Commission has 15 elected members. The Commission is committed to open government and fiscal integrity. The chief role of the Commission is to adopt the annual County budget and to enact ordinances. The Commission also approves contracts, appointments, and rules. Through its legislative authority, the Commission provides meaningful oversight of executive branch activities to provide assurance to the citizens and other stakeholders of the County that they receive their full value for each dollar expended by the County.

<i>Budget Summary All Funds</i>				
	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2017-2018
	Budget	Budget	Budget	Projected Budget
<b>Total Departmental Expenditures</b>	\$ 9,551,208	\$ 8,807,628	\$ 9,236,881	\$ 9,308,228
<b>Departmental Revenue</b>				
Charges, Fees, and Fines	2,103,100	2,020,100	1,891,500	1,891,500
<b>Total Revenue</b>	\$ 2,103,100	\$ 2,020,100	\$ 1,891,500	\$ 1,891,500
<b>General Fund General Purpose</b>	\$ 7,448,108	\$ 6,787,528	\$ 7,345,381	\$ 7,416,728
<b>Total Budgeted Positions</b>	<b>49</b>	<b>49</b>	<b>49</b>	<b>49</b>
Contact: <b>Gary Woronchak</b> , Chairman 500 Griswold St., 7th Floor - Detroit, MI. 48226 - Phone (313) 224-0876				







## COUNTY COMMISSION

### MAJOR ACTIVITIES AND DESCRIPTIONS

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**COMMISSIONERS:** The Wayne County Commission approves and oversees the County's budget. They also approve contracts; draft, adopt, amend and repeal ordinances and resolutions; and make appointments to various boards and commissions.

The work of the Commission is done through open, public committees. There are seven Standing Committees: (1) Ways and Means, (2) Audit, (3) Economic Development, (4) Government Operations, (5) Health and Human Services, (6) Public Safety, Judiciary and Homeland Security and (7) Public Services. Each committee researches and debates issues that come under its jurisdiction and makes recommendations for action by the full Commission. The full Commission meets formally throughout the year on the first and third Thursdays of each month to review committee recommendations and act upon them. It also meets in scheduled meetings as a Committee of the Whole to provide an additional public forum for extensive discussion of issues with broad interest before full board action.

**DEPARTMENT OF ADMINISTRATION:** The Department of Administration, headed by the Chief Operating Officer, oversees the daily operations of Wayne County Commission employees and practices.

**DEPARTMENT OF FISCAL AGENCY:** The Office of Fiscal Agency is the operational arm of the Committee on Ways and Means. The Fiscal Agency reviews, monitors and researches all issues regarding the County Budget from the perspective of providing appropriate legislative oversight. The Agency provides both the Committee on Ways and Means and the Chairperson of the Commission with accurate, independent information and assessments regarding the national, state, and local economy, with particular emphasis upon County revenues and expenses. The Agency provides financial staff support and research assistance to all Commission Committees.

### FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS

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The OAG prides itself on being one of the most qualified audit shops in the nation. Individuals within the office strive to improve and build upon their knowledge and skills by obtaining certifications and advanced degrees. During the year, the OAG had an individual receive her Master of Management degree from Walsh College.

The OAG succeeded in obtaining a 100% success rate of management's implementation of recommendations identified in our audit/review reports. Moreover, the implementation rate achieved is a testament to elected official's and management's desire and willingness to improve the risk environment here in the county despite reduced resources.

**DEPARTMENT OF POLICY AND RESEARCH:** The Department of Policy and Research assists the Wayne County Commission and its committees in the performance of Charter-established duties. It reviews, monitors and researches issues regarding County policy related matters, from the perspective of providing appropriate information for policy development and legislative oversight.

**OFFICE OF COMMISSION COUNSEL:** The Commission Counsel is the legal department for the Wayne County Commission, both in researching pending ordinances and resolutions and also representing the Commission in court on matters relating to operations of Wayne County.

**DEPARTMENT OF COMMISSION CLERK:** The Department of Commission Clerk is responsible for maintaining all official records of the Wayne County Commission.

**OFFICE OF LEGISLATIVE AUDITOR GENERAL:** The Office of Legislative Auditor General (OAG) has the duties and responsibilities as stated in Section 3.119 of the Wayne County Charter and Section 65 in the Code of County Ordinances which among other things, requires the Auditor General to audit the financial transactions of all county agencies, conduct compliance audits of past or current operations of any county agency, conduct performance audits of agency operations and perform special reviews and assessments as requested by senior county officials.

**DEPARTMENT OF PUBLIC INFORMATION:** Department of Public Information initiates, develops and conducts planned public relations efforts for the Wayne County Commission in order to elevate the latter's identity in the media and increase public awareness throughout Wayne County and the region.

The OAG completed 24 reports/projects, which included 43 new recommendations, with a financial impact to the county of over \$4.6 million.

In 2015, The Department of Public Information produced 20 newsletters distributed throughout all 43 county municipalities; 57 releases alerting media of Commission activity; numerous celebratory resolutions, certificates and memoriams; calendars as requested through four Commission offices; staffed on- and off-site events and meetings; provided photography at meetings and events; maintained the Commission and Ethics Board websites.

The Office of Commission Counsel provided legal advice and support to the Wayne County Commission, the committees of the Commission, individual



## COUNTY COMMISSION

### *FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS* continued

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Commissioners, the Commission Clerk's Office, Division of Administration, the Office of Fiscal Agency, the Policy & Research Division, Public Information Division and the Office of the Legislative Auditor General. The Office drafted numerous ordinances, resolutions and memoranda. The Office also provided consultation regarding compliance with laws, separation of powers in a charter county as well as public policy.

The Office of Legislative Research and Commission Clerk prepared for and staffed for more than 200 full commission, Committee of the Whole, standing

committees and special committee and task force meetings, preparing contract packages and legislative analyses for more than 1,500 items.

The Office of Fiscal Agency provided fiscal oversight for the county's \$1.6 billion budget, preparing budget hearings whereby county department heads and elected officers present their budget needs. For FY2014-15 the Fiscal Agency reviewed and analyzed 711 budget adjustments and contracts for the Wayne County Commission.

### *NEW INITIATIVES FOR FISCAL YEAR 2015-2016*

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- In FY 2017, the OAG will prepare for and will undergo an independent external (peer) review of our quality control systems that ensure our audits, reviews and consulting engagements are performed in accordance with Generally Accepted Government Auditing Standards and the International Standards for the Professional Practice of Internal Auditing as promulgated by the Comptroller General of the United States and Institute of Internal Auditors, respectively.
- The OAG will seek to implement the initial phase of performing a county-wide risk assessment of county departments, agencies, and programs. This risk assessment will provide the OAG with relevant information on risk management and control activities established by elected officials and executive management, as well as organizational objectives and strategic plans.
- The OAG intends to integrate the final two modules of our audit management software, TeamMate. These modules are TeamRisk and TeamSchedule. Implementation of these modules will enable the OAG to more efficiently and effectively: (1) identify areas where risk is greatest; and, (2) monitor and manage audit activity and management's actions relative to identified risk.
- Obtain additional professional certifications for OAG staff.
- For the 2016-2017 audit engagements, attempt to identify areas of revenue enhancement and cost savings, as well as perform engagements that concentrate on root cause analysis in instances where there are significant variances between budgeted and actual expenditures as well as assess key business processes that may contribute to the budget variances.
- Conduct performance engagements that concentrate on providing an objective analysis to assist management and those charged with governance and oversight in using the information to improve program performance and operations, reduce costs, facilitate decision making by parties with responsibility to oversee or initiate corrective action, and contribute to accountability.

### *IMPACT ON OPERATIONS*

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The Fiscal year FY 2016-17 budget for the County Commission represents a status quo budget in order to maintain the charter mandated oversight of the County



## COUNTY COMMISSION

### Financial Report

	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Budget	FY 2017-2018 Projected Budget
<b>00101 General Fund</b>				
<b>101 County Commission</b>				
<b>Revenues</b>				
Charges, Fees, and Fines	2,103,100	2,020,100	1,891,500	1,891,500
<b>Total Revenues</b>	<b>\$2,103,100</b>	<b>\$2,020,100</b>	<b>\$1,891,500</b>	<b>\$1,891,500</b>
<b>Expenditures</b>				
Personnel	4,040,505	3,944,381	4,289,994	4,310,709
Fringe Benefits	1,781,688	1,313,624	1,443,634	1,444,716
Pension	1,253,916	1,151,033	1,172,112	1,172,112
Materials and Supplies	366,725	366,725	369,400	389,400
Services and Contractual Serv	1,065,058	973,569	937,654	965,154
Travel	190,600	196,202	206,852	207,252
Operating Expenses	105,764	117,011	107,919	107,919
Rentals	654,695	653,408	603,391	603,391
Other Charges	34,550	34,800	36,500	37,650
Capital	5,100	7,600	8,900	9,400
Non Capital Assets	39,275	49,275	60,525	60,525
Operating Transfers Out	13,332	0	0	0
<b>Total Expenditures</b>	<b>\$9,551,208</b>	<b>\$8,807,628</b>	<b>\$9,236,881</b>	<b>\$9,308,228</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$2,103,100</b>	<b>\$2,020,100</b>	<b>\$1,891,500</b>	<b>\$1,891,500</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$9,551,208</b>	<b>\$8,807,628</b>	<b>\$9,236,881</b>	<b>\$9,308,228</b>

### Summary of Positions

	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Budget	FY 2017-2018 Projected Budget
<b>101 GENERAL FUND</b>				
<b>101 COUNTY COMMISSION</b>				
ELECTED AND EXECUTIVE	24	25	23	23
SUPERVISORY AND PROFESSIONAL	22	20	10	10
SUPPORT STAFF	3	4	16	16
<b>TOTAL POSITIONS</b>	<b>49</b>	<b>49</b>	<b>49</b>	<b>49</b>
<b>TOTAL DEPARTMENTAL POSITIONS</b>	<b>49</b>	<b>49</b>	<b>49</b>	<b>49</b>



**COUNTY COMMISSION**  
**BUDGET CHANGE AND HIGHLIGHTS FY 2016-2017**

Increase / (Decrease) from 2015-2016 Adopted Budget	Description of Change
<b>REVENUES</b>	
Charges, Fees, and Fines (128,600)	Decrease in Indirect Recovery Cost Allocation
<b><u>TOTAL REVENUES</u></b> <b><u>\$(128,600)</u></b>	
<b>EXPENDITURES</b>	
Personnel 345,613	General trend of Wage increases
Fringe Benefits 130,010	Based on published rates
Pension 21,079	Based on published rates
Material and Supplies 2,675	To better serve needs of department.
Services and Contractual Services (35,915)	To better serve needs of department.
Travel 10,650	To better serve needs of department.
Operating Expenses (9,092)	Based on published rates
Rentals (50,017)	Reduction in Building Rent costs
Other Charges 1,700	Increase in Misc Operating allocation for Auditor General
Capital 1,300	Office Equipment Increase
Non-Capital 11,250	To better serve needs of department.
<b><u>TOTAL EXPENDITURES</u></b> <b><u>\$557,853</u></b>	



Wayne County Government  
*Adopted Budget 2016-17 and Projected 2017-18*

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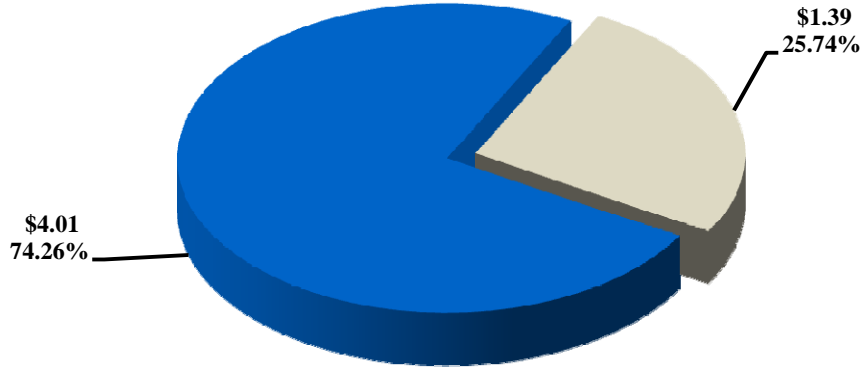


**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

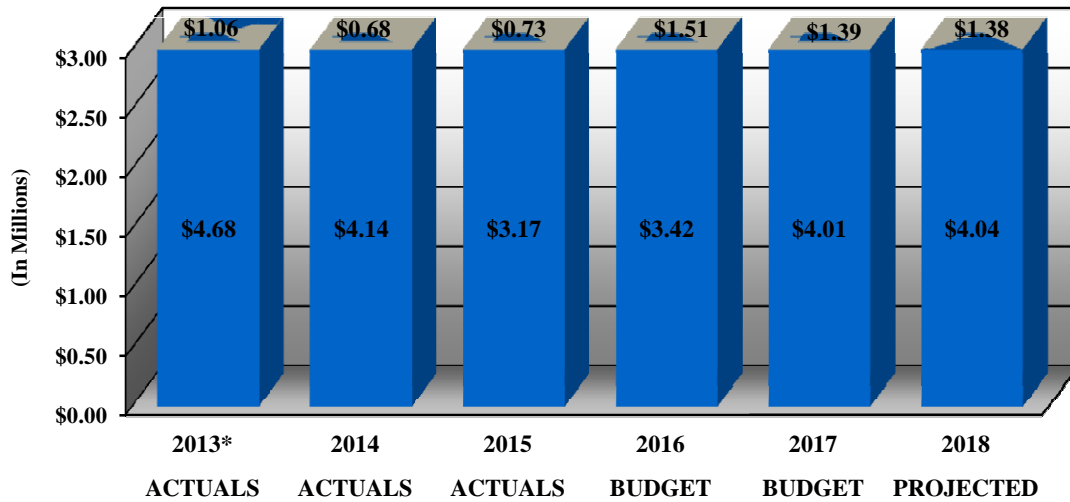


# WAYNE COUNTY EXECUTIVE

## EXPENDITURE ANALYSIS FISCAL YEAR 2016-2017 In Millions



## EXPENDITURE TREND ANALYSIS FISCAL YEARS 2012-2013 THROUGH 2017-2018



\* The FY2013 increase reflects the restructure of special project personnel who directly report to the Office of the County Executive.

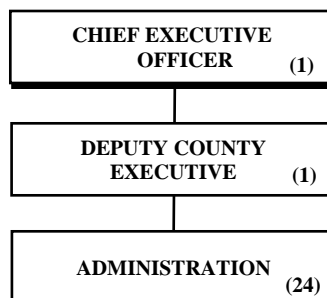


## OFFICE OF THE COUNTY EXECUTIVE OFFICER

### *MISSION*

The Mission of the Office of the County Executive is to direct, and as the coordinator of the Executive Branch of Wayne County government, provide innovative leadership, and management services to Wayne County residents, businesses and governmental stakeholders so they can enjoy a better quality of life.

<i>Budget Summary All Funds</i>				
	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2017-2018
	Budget	Budget	Budget	Projected Budget
<b>Total Departmental Expenditures</b>	\$ 4,138,890	\$ 4,937,926	\$ 5,400,200	\$ 5,418,570
<b>Departmental Revenue</b>				
Charges, Fees, and Fines	2,749,416	3,787,455	4,084,717	4,090,911
<b>Total Revenue</b>	\$ 2,749,416	\$ 3,787,455	\$ 4,084,717	\$ 4,090,911
<b>General Fund General Purpose</b>	\$ 1,389,474	\$ 1,150,471	\$ 1,315,483	\$ 1,327,659
<b>Total Budgeted Positions</b>	<b>26</b>	<b>21</b>	<b>26</b>	<b>26</b>
Contact: <b>Warren C. Evans</b> , Chief Executive Officer 500 Griswold St., 31st Floor - Detroit, MI. 48226 - Phone (313) 224-0291				





## OFFICE OF THE COUNTY EXECUTIVE OFFICER

### MAJOR ACTIVITIES AND DESCRIPTIONS

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The executive and administrative power of Wayne County is vested in the Chief Executive Officer (CEO). The CEO has the authority and responsibility under the Wayne County Charter to:

- Supervise, coordinate, direct and control all County facilities, operations and functions except as otherwise provided by law or Charter.
- Implement and enforce the State and local laws, Charter, ordinances, resolutions, orders and rules.
- Submit reports and recommendations to the Commission on matters affecting the County.
- Exercise unified executive authority over Homeland Security assets and programs to preserve and protect lives and property from major emergencies and disasters of all types.
- Exercise the option to veto, subject to Commission override, any ordinance or resolution having the effect of law, or line item in an appropriation ordinance.

**GOALS:** As Executive Warren C. Evans begins the second complete fiscal year of his first term as Wayne County Executive, his Administration is executing strategies centered on the following goals:

**Improvement of the County's Finances by Remaining Dedicated to Fiscal Responsibility** –

Continue to strengthen the County's financial position by making fiscally prudent decisions, managing revenues and expenditures and delivering balanced budgets.

**Find a Solution for the Partially Built Jail** –

Completion of the partially built jail on Gratiot is projected to be the most cost-effective solution. The financial success Wayne County experienced last fiscal year will likely allow us to borrow the funds needed to complete the project.

**Improve Infrastructure** – There are more than

730 miles of road that run across the 43 communities that make up Wayne County and many of them are in need of serious attention. This year we will spend \$30 million to complete 16 capital improvement projects that will improve the roads in more than 20 communities. Our maintenance fleet will also receive \$4 million in new equipment

**Develop Employment Initiatives for At-Risk Youth** –

Supporting the advancement of at-risk youth is a top priority for the Evans Administration. Wayne County is partnering with Black Family Development to launch a job training program that will provide career readiness training and job placement services for at-risk Wayne County youth. Additionally, Wayne County has partnered with the City of Detroit's Grow Detroit's Young Talent Program to provide up to 1,000 Wayne County youths with summer jobs.

**Restructure Wayne County's Economic Development Strategy** –

For too long Wayne County's economic development model consisted of grandiose announcements that never lived up to the hype. Under the Evans Administration, economic development will focus on growing businesses that have remained in Wayne County to identify the most appropriate ways to help them grow and prosper.

**Remove Barriers to Adequate Health Care** –

Nearly 11% of Wayne County's residents are either uninsured or under-insured and don't have access to adequate healthcare. We have opened the newly remodeled Wayne Health center to improve Western Wayne resident's access to healthcare. The new facility features doctors from Beaumont and dental services by the University of Detroit Mercy School of Dentistry.

### FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS

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In his first eighteen months on the job, Wayne County Executive Warren C. Evans was able to balance the County's budget after eliminating its \$82 million accumulated deficit and annual structural deficit of \$52 million. The Evans Administration also reduced the unfunded pension liability by more than \$800 million. In addition to these successes, the County achieved a \$5.7 million budget surplus – its first surplus in eight years.

The Administration is dedicated to providing Wayne County residents and visitors with the best driving conditions possible. Despite the inadequate funding we receive from state and federal government, we have stretched our road repair dollars by partnering with communities to complete short term road repairs. These projects have been aided by the 61 new pieces of equipment that the Roads Division added to its fleet. We have allocated \$30 million to complete 16 long term



## OFFICE OF THE COUNTY EXECUTIVE OFFICER

### *FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS continued*

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capital improvement projects that will benefit 21 communities across the County. Work has also resumed on the Jefferson Bridge that has been inoperable nearly three years, and is expected to be completed in August.

In an effort to save money, the Administration sought out operational efficiencies that would eliminate wasteful spending. By consolidating departments into the new Department of Health Veterans and Community Wellness (DHVCW), the Administration was able to improve resident access to health care. The DHVCW's "No Wrong Door" policy is allowing us to make it easier for residents to receive the services they need by centralizing operations. The transition to the DHVCW has also allowed us to provide better services to some of the traditionally under insured populations. Under this approach there was a 15% increase in the number of women seeking WIC services. The newly remodeled Wayne Health Center is a partnership with Beaumont Health and the University of Detroit Mercy providing residents with primary care services they may not receive elsewhere. Additionally, we kicked off the Wellness@thecommunity pilot program aimed at increasing access to health care for underserved residents in four communities across the County.

Also through the DHVCW, we were able to provide at-risk youth with job training and summer jobs that will equip them with the skills necessary for them to work in 21<sup>st</sup> Century careers. As part of our partnership with the City of Detroit's Grow Detroit's Young Talent program we contributed \$700,000 from the Michigan Child Care Fund for as many as 1,000 youth to participate in this 6 week program. Our dedication to at-risk youth was also a driving force in our decision to partner with Black Family Development to launch our own career training and job placement program.

Forging partnerships with business and community stakeholders can help to advance Wayne County's agenda. Executive Evans partnered with a group of First Ladies from faith institutions from across Wayne County, to form *The First Ladies of Wayne County (FLWC)*. They assist the executive in the development of initiatives that address issues many women across Wayne County deal with on a daily basis. The first event worked with women's ministries from Wayne County churches to take prayer to the street and raise awareness about community violence. After an overwhelming turnout, Executive Evans once again engaged *The FLWC* to help the prosecutor eliminate backlogged rape kits. After Executive Evans announced a \$1million allocation to support Prosecutor Kym Worthy's efforts to test, investigate and prosecute the more than

11,000 untested rape kits, the *FLWC* became involved. In the spring, Executive Evans and the *FLWC* launched the *Bringing Justice Initiative*, aimed at engaging and encouraging faith institutions from across the County to also donate to Prosecutor Worthy's efforts.

Wayne County has begun to focus its economic development efforts on working with Wayne County business owners to help them reach the next level. Research indicates between 70 and 80 percent of economic development is generated by companies that are currently located in a community. A success story resulting from this new approach is when the Greater Wayne County Economic Development Corporation granted \$106,000 to install new LED street lights above businesses located on the Historic Livernois Avenue of Fashion in Detroit.

The goal of the Evans Administration with every initiative is to provide Wayne County with effective, efficient government. We hope to build upon our successes in the coming fiscal year to ensure Wayne County is delivering first-class services to all of its residents and businesses in a financially prudent manner.



## OFFICE OF THE COUNTY EXECUTIVE OFFICER

### NEW INITIATIVES FOR FISCAL YEAR 2016-2017

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**Completing Partially Built Jail** – Even with the successes Wayne County Executive Warren C. Evans achieved over the first 18 months in office, plenty of work remains. Finishing the partially built jail on Gratiot is one of the top priorities for the Evans Administration. The cost of restarting construction and the natural increase in materials pricing will add millions to the cost to complete it. However, the solid financial recovery the County has experienced will, likely, allow Wayne County to borrow the money necessary to complete this essential project. There is a long way to go before this is a reality, but the Evans Administration’s plan is solid and provides the best opportunity for success.

**Continue Reduction in Unfunded Liabilities** – The Evans Administration will continue to keep spending in line with revenues while identifying opportunities to generate surpluses that can be used to fund Wayne County’s underfunded pension liabilities.

**Relocation of Juvenile Division of Circuit Courts** – With the assistance of the State of Michigan, Wayne County is preparing to move the Juvenile Division of the Wayne County Circuit Court, into the State owned Cadillac Place. This move will greatly improve Wayne County Juvenile Court facilities and save the County money.

**Improve Relationship between Government and Unions** – Improving the relationship between Wayne County government and the unions is imperative to providing quality service delivery to the residents and businesses of Wayne County. The Evans Administration will continue to meet monthly and work with sub-groups to achieve the following goals: 1.) Give experienced union members a voice and opportunity to help improve County operations; and 2.) Seek to manage with cooperation rather than an iron fist. The Evans Administration believes these are two critical steps in moving Wayne County in the direction of improved union/management relations.

**Complete Transformation of Antiquated Purchasing System** – The Evans Administration will completely transform the County’s antiquated Purchasing system by replacing it with a state-of-the-art e-Procurement system. This new approach will create greater transparency in contracting, generate long-term savings and make it easier to do business with Wayne County. We will also continue working with our vendors to request they help alleviate Wayne County’s financial burden and share in sacrifice needed to put Wayne County on solid financial ground.

**Transfer of the Downriver Sewage Disposal System** – The Evans Administration has reached a tentative agreement to sell the Downriver Sewage Disposal System to the Downriver Utility Wastewater Authority (DUWA) for \$57.5 million. While work remains to complete the sale, the sewage system would provide DUWA, which represents 13 communities, local control of Michigan’s second largest wastewater treatment facility. With complete control, DUWA will be able to set sewage system rates, which historically have been a point of contention between the local communities and the County. Proceeds of the sale will be used to further improve the county’s finances. Funds from this transaction will reduce the money needed to fund the pension system, thereby freeing up funds for other County projects and essential services.

**Investing in Michigan Communities: Finding Fair Funding for Strong, Successful Communities** – The Evans Administration will continue its statewide tour to engage mayors, township supervisors, commissioners, city council members and other decision-makers to help identifying viable solutions to Michigan’s broken model for funding local governments. For years, it’s been hard to pin down agreement around the best solutions to fix local funding. After balancing the budget and generating a modest surplus, the Evans Administration is recognizing, now more than ever, that cost cutting measures aren’t enough to meet the long-term needs of residents. For many cities, counties and townships it’s a struggle for many to properly fund basic services like police, fire, road and infrastructure repairs. With a series of summits as the vehicle, the Evans Administration will build consensus around an agenda that can be provided state-wide, to provide fair funding to Michigan communities, including Wayne County.

**Department of Public Works Accreditation** – Wayne County’s Department of Public Works will pursue accreditation with the American Public Works Association.

**Invest in Wayne County Parks** – The Evans Administration will make several million dollars in capital improvements to Wayne County Parks to ensure residents have high quality recreation activities and programs to enjoy.

**Wayne County Land Bank** – The Wayne County Land Bank will institute programs that abandoned and blighted properties back into use to help improve neighborhoods and business districts across Wayne County’s 43 cities and townships.



***IMPACT ON OPERATIONS***

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Despite the increase in personnel, the CEO has worked diligently to decrease expenditures to minimize the impact on the department's operating budget.





**Wayne County Government**  
*Adopted Budget 2016-17 and Projected 2017-18*

**OFFICE OF THE COUNTY EXECUTIVE OFFICER**

**Financial Report**

		<u>FY 2014-2015</u>	<u>FY 2015-2016</u>	<u>FY 2016-2017</u>	<u>FY 2017-2018</u>
		<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Projected Budget</u>
<b>00101</b>	<b>General Fund</b>				
<b>171</b>	<b>County Executive</b>				
	<b>Revenues</b>				
	Charges, Fees, and Fines	2,749,416	3,043,090	3,005,419	3,005,419
	<b>Total Revenues</b>	<b>\$2,749,416</b>	<b>\$3,043,090</b>	<b>\$3,005,419</b>	<b>\$3,005,419</b>
	<b>Expenditures</b>				
	Personnel	1,706,581	1,819,220	2,000,383	2,000,383
	Fringe Benefits	898,083	729,009	664,874	682,168
	Pension	726,967	483,329	524,182	534,141
	Materials and Supplies	85,477	67,407	57,250	56,250
	Services and Contractual Serv	353,100	770,495	732,550	732,551
	Travel	24,965	21,800	49,027	34,570
	Operating Expenses	45,725	66,351	49,944	50,323
	Rentals	297,992	229,350	236,092	236,092
	Other Charges	0	6,600	6,600	6,600
	<b>Total Expenditures</b>	<b>\$4,138,890</b>	<b>\$4,193,561</b>	<b>\$4,320,902</b>	<b>\$4,333,078</b>
<b>00101</b>	<b>General Fund</b>				
<b>179</b>	<b>EDC &amp; Land Bank Administration</b>				
	<b>Revenues</b>				
	Charges, Fees, and Fines	0	744,365	1,079,298	1,085,492
	<b>Total Revenues</b>	<b>\$0</b>	<b>\$744,365</b>	<b>\$1,079,298</b>	<b>\$1,085,492</b>
	<b>Expenditures</b>				
	Personnel	0	234,500	508,483	507,792
	Fringe Benefits	0	94,966	174,067	178,478
	Pension	0	62,302	133,097	135,626
	Materials and Supplies	0	116,210	116,210	116,210
	Services and Contractual Serv	0	212,500	116,200	116,200
	Travel	0	10,000	10,000	10,000
	Operating Expenses	0	6,387	13,741	13,686
	Other Charges	0	2,500	2,500	2,500
	Non Capital Assets	0	5,000	5,000	5,000
	<b>Total Expenditures</b>	<b>\$0</b>	<b>\$744,365</b>	<b>\$1,079,298</b>	<b>\$1,085,492</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>		<b>\$2,749,416</b>	<b>\$3,787,455</b>	<b>\$4,084,717</b>	<b>\$4,090,911</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>		<b>\$4,138,890</b>	<b>\$4,937,926</b>	<b>\$5,400,200</b>	<b>\$5,418,570</b>



## OFFICE OF THE COUNTY EXECUTIVE OFFICER

### Summary of Positions

	<u>FY 2014-2015</u> Budget	<u>FY 2015-2016</u> Budget	<u>FY 2016-2017</u> Budget	<u>FY 2017-2018</u> Projected Budget
<b>101</b>	<b>GENERAL FUND</b>			
<b>171</b>	<b>COUNTY EXECUTIVE</b>			
	ELECTED AND EXECUTIVE	17	12	11
	SUPERVISORY AND PROFESSIONAL	0	0	1
	SUPPORT STAFF	9	8	8
	<b>TOTAL POSITIONS</b>	<u>26</u>	<u>21</u>	<u>20</u>
<b>101</b>	<b>GENERAL FUND</b>			
<b>179</b>	<b>EDC AND LAND BANK</b>			
	ELECTED AND EXECUTIVE	0	5	5
	SUPPORT STAFF	0	1	1
	<b>TOTAL POSITIONS</b>	<u>0</u>	<u>6</u>	<u>6</u>
	<b>TOTAL DEPARTMENTAL POSITIONS</b>	<u><u>26</u></u>	<u><u>21</u></u>	<u><u>26</u></u>



**OFFICE OF THE COUNTY EXECUTIVE OFFICER**  
**BUDGET CHANGE AND HIGHLIGHTS FY 2016-2017**

<b>Increase / (Decrease) from 2015-2016 Adopted Budget</b>		<b>Description of Change</b>
<b>REVENUES</b>		
Charges, Fees, and Fines	\$297,262	Increase in Charges for Services to fund increase in personnel costs.
<b><u>TOTAL REVENUES</u></b>	<b><u>\$297,262</u></b>	
<b>EXPENDITURES</b>		
Personnel	\$455,146	Increase result of additional positions.
Fringe Benefits	14,966	Based on published fringe rates.
Pension	111,648	Based on published fringe rates.
Materials and Supplies	(10,157)	Decrease in supply usage.
Services and Contractual Services	(134,245)	Decrease in Chargebacks and Contractual services.
Travel	27,227	Land Bank and EDC staff travel significantly as part of their job requirement..
Operating Expenses	(9,053)	Based on published fringe rates.
Rentals	6,742	Increase in building rental.
Other Charges	(0)	No change.
Non Capital Assets	(0)	No change.
<b><u>TOTAL EXPENDITURES</u></b>	<b><u>\$462,274</u></b>	



## OFFICE OF THE COUNTY EXECUTIVE OFFICER

### Strategic Focus Areas

Focus Area	Objective	Measurement
<b>Fiscal Prudence</b>	<b>Provide financial stability</b>	General Fund - fund balance as a percentage of fund expenditures
		Bond rating
	<b>Manage and maintain adequate reserves of resources</b>	General Fund - unrestricted fund Balance as a percentage of fund expenditures
		General cash pool monthly cash balance
		Forecast of general fund cash balances
	<b>Community Wellness</b>	<b>Ensure a safe and healthy community</b>
Number of blighted structures removed		
Percentage of required food establishment inspections completed		
Number Community gardens established in underserved communities		
Percentage of required pool inspections completed		
<b>Increase access to health services</b>		Percentage of Wayne County residents utilizing Federal Qualified Health Clinics (FQHC)(based on total low income population/community)



## OFFICE OF THE COUNTY EXECUTIVE OFFICER

### Strategic Focus Areas

Focus Area	Objective	Measurement
<b>Community Wellness</b>	<b>Increase access to health services (Continued)</b>	Market penetration rate of existing WC-FQHC (based on total population)
		Percentage of Wayne County residents with a healthcare provider
		Percentage of Wayne County residents who received oral care (within a year)
		Percentage of small businesses newly enrolled in county health plan
	<b>Promote a culture of wellness</b>	Percentage of Wayne County residents who received a routine checkup (within a year)
		Percentage of Wayne County children ages 19 to 35 months who are immunized
Percentage of Wayne County residents receiving routine screenings for cancer		
<b>Public Safety</b>	<b>Collaborate with key criminal justice partners to increase the effective use of jail resources</b>	Number of days from the date of a tether order or administrative jail release until placement on electronic monitoring for general jail population
		Percentage of jail population diversion recommendations from community corrections that are accepted by the court
	<b>Divert people with mental illness from jails to community resources</b>	Percentage of mental health consumers released with a community services discharge plan
		Number of days from the date of a tether order or administrative jail release until a mental health consumer is placed on a tether



## OFFICE OF THE COUNTY EXECUTIVE OFFICER

### Strategic Focus Areas

Focus Area	Objective	Measurement
<b>Public Safety</b>	<b>Divert people with mental illness from jails to community resources (Continued)</b>	Number of days spent in jail until discharge plan completed for mental health consumers
	<b>Ensure juvenile program effectiveness and accountability</b>	Percentage of recidivism for eligible youth under Juvenile Justice supervision
		Percentage of escalations to higher levels of care
	<b>Reduce the number of youth formally adjudicated into juvenile justice system and out-of-home placement</b>	Number youth placed in Juvenile Justice diversion programs
		Length of Stay in CMO Out-of-home care
<b>Promote education, training and job readiness skills for adjudicated youth</b>	Number of eligible youth under Juvenile Justice supervision that obtain a job or gain work experience	
<b>Operational Efficiency</b>	<b>Procure goods and services in a timely and cost-effective manner</b>	Administrative lead time
		Customer satisfaction
		Average PO administrative cost
		Procurement Savings
		Procurement Return on Investment





## OFFICE OF THE COUNTY EXECUTIVE OFFICER

### Strategic Focus Areas

Focus Area	Objective	Measurement
<b>Operational Efficiency</b>	<b>Be a good business partner to our suppliers</b>	Days elapsed from invoice receipt to payment
	<b>Provide timely assessment and approval of permits</b>	Days elapsed from permit application to approval
	<b>Provide technology systems and services that create a productive, and up-to-date computing environment.</b>	Percentage of core software at planned version per roadmap
		Percentage of PCs that are four years old or less
		Percentage network availability
		Percentage trouble tickets resolved within one business day
		Number of waynecounty.com website outages
<b>Talent</b>	<b>Engage and motivate employees of all levels</b>	Employee engagement score
		Employee engagement survey response rate
		Number voluntary employee turnover excluding retirement
		Number employee grievances



## OFFICE OF THE COUNTY EXECUTIVE OFFICER

### Strategic Focus Areas

Focus Area	Objective	Measurement
<b>Talent</b>	<b>Create positions that are well defined by requirements, competencies and results aligned to current needs</b>	Number days from vacancy to position filled
		Vacancy rate
		Number of jobs filled with Wayne County government from economic development efforts
		Percentage new hires successfully completing probationary period
		Percentage of positions with position analyses
		Percentage of departmental operational needs assessments complete
	<b>Promote professional growth of employees through training and development</b>	Percentage of talent assessments complete
		Percentage of GAP analyses between needs and talent competency complete
		Training test: average effectiveness rating
		Training survey: average satisfaction rating
<b>Economic Development</b>	<b>Partner with our communities to enhance local economic development efforts</b>	Percentage of community participation in community partnership forums
		Number of leads shared between Wayne County and our communities



## OFFICE OF THE COUNTY EXECUTIVE OFFICER

### Strategic Focus Areas

Focus Area	Objective	Measurement
<b>Economic Development</b>	<b>Partner with our communities to enhance local economic development efforts (Continued)</b>	Number of jobs created from community projects
		Number of jobs created with businesses located in Wayne County
		\$ investment created by community projects
		Percentage of grant dollars awarded that were spent
	<b>Retain and spur growth of existing Wayne County businesses</b>	Number of businesses contacted
		Percentage of total procurement that is spent with Wayne County businesses
		Percentage of total contracts awarded that are awarded to Wayne County businesses
		Number of education sessions conducted on how to do business with Wayne County

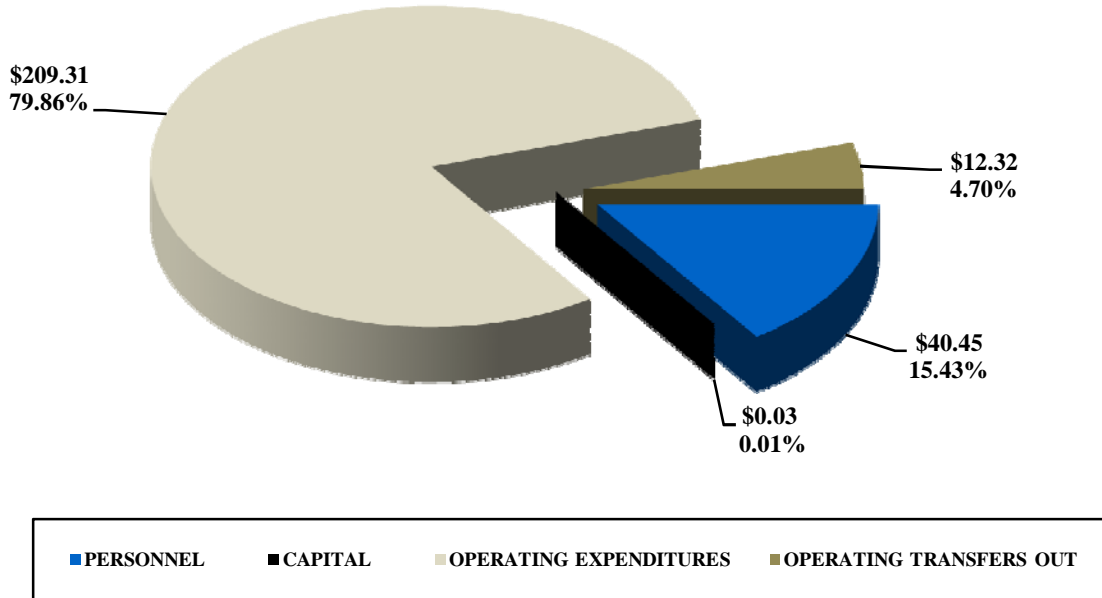
The administration is developing a long term strategic plan intended to improve the service delivery to the Citizens of Wayne County. The plan is anticipated to take a number of years to fully implement. The County wide Strategic Focus Areas identified above are color coded to map to the Chief Executives' Strategic Priorities on page 1-16 of this document. Departments under the authority of the Chief Executive in turn have identified department level Strategic Focus Areas as well. Performance measurements intended to measure the County's progress in each of these areas are being developed and will be presented in next year's document. The Department level Strategic Focus Areas can be found in the department sections of this document.



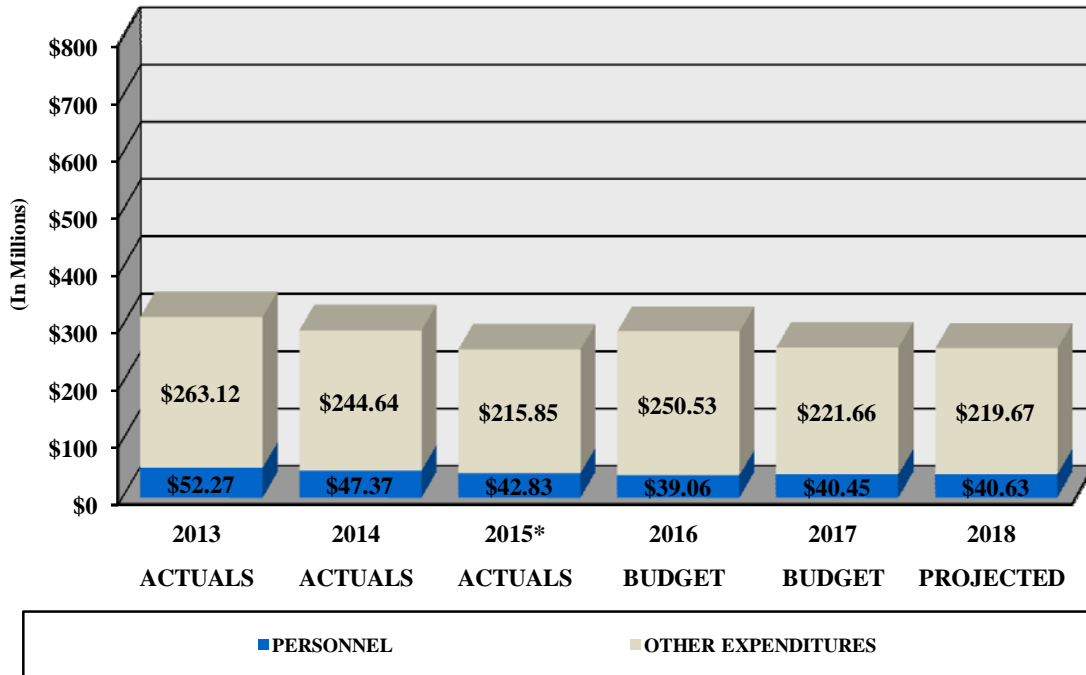
**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

# WAYNE COUNTY HEALTH, VETERANS AND COMMUNITY WELLNESS

## EXPENDITURE ANALYSIS FISCAL YEAR 2016-2017 In Millions



## EXPENDITURE TREND ANALYSIS FISCAL YEARS 2012-2013 THROUGH 2017-2018



\* Effective 2015, all years have been recomputed in order to reflect the County Executive's reorganization plan. It consolidated departments formerly known as Children & Family Services (CFS), Economic Development Growth Engine (EDGE), Health & Human Services (HHS) and Veterans Affairs operations.

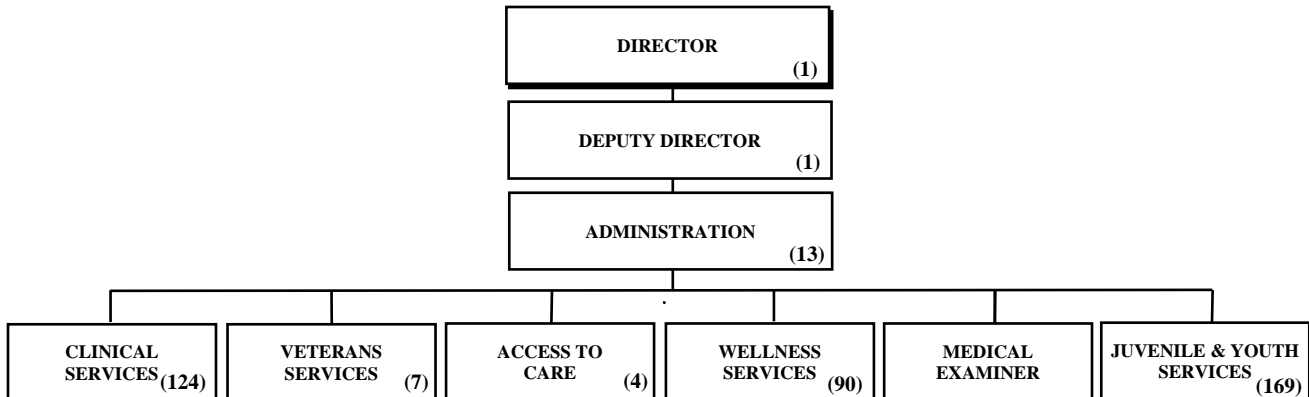


## DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS

### MISSION

The Mission of the Department of Health, Veterans and Community Wellness (HVCW) is responsible for coordinating and administering health, social, educational and youth services to communities and residents of Wayne County.

<b>Budget Summary All Funds</b>				
	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2017-2018
	Budget	Budget	Budget	Projected Budget
<b>Total Departmental Expenditures</b>	\$ 296,679,715	\$ 289,595,700	\$ 262,106,292	\$ 260,303,708
<b>Departmental Revenue</b>				
Taxes	9,925,634	9,674,129	9,557,472	9,442,102
Federal Grants and Contracts	52,776,433	59,920,559	36,458,023	35,343,427
State Grants and Contracts	86,632,472	77,774,057	79,480,763	78,972,148
Local Grants and Contracts	14,692,874	19,324,882	20,094,882	20,094,882
Charges, Fees, and Fines	33,226,408	31,995,251	33,270,750	33,224,411
Interest Income	300	0	0	0
Rents and Expense Recoveries	2,572,020	0	0	0
Other Financing	5,124,170	4,537,959	231,000	3,231,000
Operating Transfers In	82,749,147	77,797,057	74,300,137	74,280,820
<b>Total Revenue</b>	\$ 287,699,458	\$ 281,023,894	\$ 253,393,027	\$ 254,588,790
<b>General Fund General Purpose</b>	\$ 8,980,257	\$ 8,571,806	\$ 8,713,265	\$ 5,714,918
<b>Total Budgeted Positions</b>	<b>472</b>	<b>406</b>	<b>409</b>	<b>409</b>
Contact: <b>Mouhanad Hammami</b> , Director 500 Griswold St., 10th Floor - Detroit, MI. 48226 - Phone (313) 224-8885				



*Note: FY 2014-2015 began the consolidated budgets of Health & Human Services (HHS), Children & Family Services (CFS), Veterans Services (VS) and Community Development (CD) due to reorganization.*





## MAJOR ACTIVITIES AND DESCRIPTIONS

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In FY 2015-16 Wayne County consolidated a variety of overlapping services and redundant programs from multiple departments into the Department of Health, Veterans and Community Wellness (HVCW) in an effort to tie the common bond of the social and physical wellness of County residents together into a single service model. For the last year HVCW has streamlined services to better service County residents with greater efficiency. Ultimately, this model will provide County residents with “No Wrong Door” when seeking health, social, educational and youth services from Wayne County.

The model continues and builds upon the concepts of the Wayne County Patient Care Management System under which Wayne County has, for many years, prioritized its resources in a manner to effectively coordinate and provide the widest scope of County residents with the type of care that would allow them to address the broadest number of health issues, decrease inpatient admissions, and improve the quality of health in Wayne County. The concept of Community Wellness, as embodied by the Patient Care Management System, has grown to include activities of the Wayne County from the HealthChoice program to immunization clinics and from clinic operations to nutrition programs for qualified residents of Wayne County.

### ADMINISTRATION:

Our mission, as HVCW Administration, is to deliver health and wellness services to the residents of Wayne County through a holistic application of services to youth and families throughout the county. The department is committed to enhancing the overall delivery of services, while strategically utilizing county resources in the community to support all County residents and vulnerable populations.

HVCW Administration ensures that all six divisions are working as one entity in serving the health, social, educational and youth services needs of all communities in the County. HVCW administration is also responsible for managing the Wayne County Patient Care Management System which has programmatic elements that extend into multiple divisions and require integration to maximize efficiencies and benefits to County residents, including those residents who are indigent. In addition, Administration coordinates and facilitates all operational and strategic assistance such as budgeting, contract processing, and personnel related issues and information technology to all divisions.

In addition to the Administration Office the department consists of six divisions:

**DIVISION OF WELLNESS SERVICES:** Provides health and wellness programs targeting communities and residents within Wayne County. The Division performs the following functions:

The Public and Environmental Health function is responsible for all public health related programs as required by the Michigan Public Health Code, including prevention and disease control, family health services, nutrition, communicable disease, and public health emergency preparedness. Environmental health services include inspections, licensing, and enforcement for food and food service providers within Wayne County.

The Social Wellness function addresses the social determinants of health and community wellness. These functions focus on community development, healthy living and healthy neighborhoods, financial education designed to target and eliminate disparities and inequities as related to social and environmental justice. Such programs include physical education, breastfeeding counseling to expectant and nursing parents and senior nutrition. This function houses the Michigan State University Extension program which provides a variety of research based educational programs to County residents to improve their lives and quality of life such as community food systems and children and youth development programs (4H).

The community development leg of this function is responsible for preserving and enhancing existing neighborhoods and community resources within Wayne County. And to implement federal and state funded community development programs that benefit low to moderate income individuals and families. These programs include, but are not limited to Community Development Block Grant (CDBG) and Neighborhood Stabilization Programs (NSP) among others that empower communities and enable viability by promoting housing, a suitable living environment, and expanding economic opportunities.

**DIVISION OF CLINICAL SERVICES:** Is responsible for direct clinical services and diagnostic screenings provided at the Public Health Clinics, County Jails, the Juvenile Detention Facility and other federally funded health centers. These services include but are not limited to physical examinations, vaccinations and inoculations, primary care and disease treatment, dental and behavioral health services.



**MAJOR ACTIVITIES AND DESCRIPTIONS** *continued*

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**DIVISION OF JUVENILE AND YOUTH SERVICES** : Is responsible for the administration of juvenile justice system of care and the Head Start early education. The division provides the following functions:

The Juvenile and Youth Services function is responsible for programs including detention custody and care, residential treatment, and community based services for youth who have had some degree of formal involvement with the Family Division of the Third Circuit Court. The Prevention Services Unit is responsible for the administration and distribution of services which are primarily grant-funded and are designed to help youth avoid formal court action, reduce delinquency adjudications, and help youth remain engaged in school.

The Head Start function serves as an advocate for the health, nutrition, and educational needs of low-income children and parents, and is responsible for planning, coordination and delivery of Head Start and early Head Start services in Wayne County.

**DIVISION OF VETERAN SERVICES** : Coordinates delivery of services designed to address the immediate needs and secure and stable living conditions for veterans.

**DIVISION OF ACCESS TO CARE**: Is responsible for the administration of the Health Choice program, which provides affordable health care to low-income employees of Wayne County small businesses.

**DIVISION OF MEDICAL EXAMINER:**

Medical Examiner's Office (MEO): Identifies, investigates and determines the cause and manner of death of people who die in Wayne County under circumstances or conditions described by Act. 92 of the Michigan Public Acts of 1969 (violent, sudden, unexpected or suspicious). The MEO releases the remains and personal property to the next-of-kin or public authority and maintains and provides public records and testimony on all such cases.

**FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS**

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**WAYNE COUNTY MEDICAL EXAMINER ACCREDITATION**

For the first time in more than 40 years, the Wayne County Medical Examiner's office has earned a spot among the top organizations in the country for investigating deaths, conducting autopsies and operating a morgue. The National Association of Medical Examiners has granted the county accreditation, following a thorough inspection and review of the county morgue in Detroit and evaluation of its practices, processes and resources.

The new distinction is a direct result of a unique partnership between the county and the University of Michigan Medical School, which runs the Medical Examiner's office under a county contract and employs its forensic physicians and staff.

**"AN EVENING WITH DAD"**

Wayne County Head Start announced its 7<sup>th</sup> annual "An Evening with Dad" event on Thursday April 21, 2016 from 6 p.m. until 8 p.m. at the Edward Village Hotel at 600 Town Center Drive in Dearborn.

The event is a salute to fathers of head start children that volunteer their time in the Head Start program. It also provides an opportunity for fathers to connect with their children in a celebratory setting that encourages parental

participation and quality bonding. Fathers and their children spent the evening engaging in fun activities such as taking photos in a photo booth, designing a tie or crown that will serve as a keepsake and dancing on the grand ballroom floor.

**BACK TO SCHOOL FUN FEST**

The Wayne County Department of Health, Veterans and Community Wellness made access to essential healthcare and information on living a healthy lifestyle more accessible at its 10<sup>th</sup> Annual Family Fun Fest. The free event, took place Thursday, August 20, 2015, and provided Wayne County residents with a day of health screenings and fun games and activities for all ages.

The Family Fun Fest took place at the Wayne County Health Center located at 33030 Van Born Road in Wayne, Michigan from 10:00 a.m. until 3:00 p.m. Wayne County Executive Warren C. Evans was in attendance around noon to participate in the raffle of bicycles.

**GET COVERED WAYNE COUNTY**

Wayne County Executive Warren C. Evans joined representatives from the U.S. Department of Health and Human Services (HHS) to encourage resident enrollment in the Affordable Care Act (ACA) and announced an event being hosted in November by the Wayne County Department of Health, Veterans and Community Wellness.



**FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS** *continued*

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The “Get Covered Wayne County” event took place November 18, 2015 and was designed to help the uninsured residents of Wayne County apply for health care coverage; and introduce attendees to the services offered by Department of Health, Veterans and Community Wellness. Community organizations also presented services they offer.

**WAYNE COUNTY/HABITAT FOR HUMANITY HOMES IN HAMTRAMCK**

Five families moved into new homes in Hamtramck, Michigan because Wayne County, Habitat for Humanity and their partners completed the final five of 25 homes the County committed to build to support families that were impacted by the historic federal court decision in *Garrett v. City of Hamtramck*.

Wayne County Executive Warren C. Evans took part in a “Passing of the Keys” dedication ceremony for two of the homes on Whalen Street today along with Habitat for Humanity Detroit Board President, Bishop Edgar Vann, Hamtramck City Manager Katrina Powell and members of the community.

Wayne County was not a part of the law suit, but the County used \$4.1 million of its HUD funds to build 25 homes, which is helping to bring closure to a several decade’s long effort to build 200 new homes for those affected by an unlawful urban renewal program that displaced families. The single-family, two-story homes are approximately 1,600 square feet and include four bedrooms, a two-car detached garage and Energy Star appliances.

**HIRING OUR HEROES JOB FAIR**

Wayne County Veteran Services has partnered with the U.S. Chamber of Commerce Foundation which hosted the “Hiring Our Heroes” job fair in march 2016 at the Detroit VA Healthcare Center located at 4646 John R in Detroit.

Wayne County Veteran Services was present to provide information on its programs including: financial and emergency home repair assistance through the Soldiers & Sailors Relief and Michigan Veteran Trust Funds as well as funeral expense assistance. A representative from Wayne County Human resources also had information on the many job openings available in Wayne County government.

Before the job fair began, John Gardner, Division Director of Wayne County Veteran Services will be a featured presenter during an employment workshop scheduled to

begin at 8:30 a.m. During the workshop Gardner will give tips on:

- Personal Branding
- Networking
- Resume Preparation
- Interview Preparation
- Transitioning from military status back to civilian status and how to be successful at it.

**VETERAN SERVICES /NATIONAL FAITH HOME-BUYERS HOME GIVE-A-WAY**

National Faith Homebuyers, a non-profit organization, in partnership with Wayne County Veteran Services Division and the Detroit Pistons Hoops for Troops presented by Applebee’s, awarded a mortgage-free home to Michigan National Guard Service Member Maria Hechabarria. The donation was announced at the the Detroit Pistons vs. Indiana Pacers game tonight at the Palace of Auburn Hills. The home, contributed by Chase, was completely renovated through a partnership with National Faith Homebuyers Program, Veteran Services Division of Wayne County Department of Health, Veterans and Community Wellness and Chase volunteers.

This donation is just one of many homes given to military families through the organization’s donation program, which provides a path to sustainable homeownership for local heroes.

**WORLD AIDS DAY**

The Wayne County Department of Health, Veterans and Community Wellness’ Wellness Services Division, offered free HIV testing and counseling on World AIDS Day December 1, 2015. The testing took place at the Wayne County Health Clinic, 33030 Van Born Rd. in Wayne, MI, from 8 a.m. - 4:00 p.m (The clinic is closed between 11:30 a.m. and 12:30 p.m. for lunch). Testing was open to all Wayne County residents on a walk in basis and no appointment is necessary.

World AIDS Day is observed annually on December 1 and is dedicated to raising awareness of the AIDS pandemic caused by the spread of the HIV infection. According to the Centers for Disease Control more than 1.2 million people in the United States are living with HIV and almost one in eight people are unaware of their infection.





**NEW INITIATIVES FOR FISCAL YEAR 2016-2017**

**WELLNESS@THECOMMUNITY**

The Wayne County Department of Health, Veterans and Community Wellness (HVCW) kicked off its new pilot program called Wellness@thecommunity that brings its wellness, clinical, healthcare programs, youth and veterans services to the community once a month on a Wednesday.

Wellness@thecommunity will enhance accessibility and remove barriers to services by establishing satellite locations within communities in Wayne County where services can be provided on site.

**THE WAYNE HEALTH CENTER (FQHC)**

Wayne County Executive Warren C. Evans along with Beaumont Health, University of Detroit Mercy School of Dentistry and the Department of Health, Veterans and Community Wellness cut a ribbon to officially open The Wayne Health Center March 22 located at 33030 Van Born Rd. in Wayne, Michigan. Funded by a grant from U.S. Health and Human Services, the health center’s goal is to provide comprehensive affordable healthcare services in one location for the entire family.

The Wayne Health Center primarily serves the cities of Wayne, Westland, Romulus and Inkster. Within these four cities there is only one primary care doctor for every 4100 residents. This full service health center with 8 remodeled exam rooms and 2 additional WIC rooms bringing the total to 4 will lower the barriers for this population, and the rest of Western Wayne County, to quality healthcare by making it easier for Wayne County residents to receive adequate health services.

**WAYNE STATE UNIVERSITY STUDENT INTERNS**

The Department of Health, Veterans and Community Wellness (HVCW) has collaborated with the Wayne State University Healthcare Systems Engineering group. Through that partnership HVCW has been provided with a 4 member WSU PhD student work team.

This 4 member work team started June 1 2016 and ended August 31 2016. They worked in the divisions of Wellness and Clinical.

Their focus was primarily in areas of work-flow design, Process Mapping and Improvement, metrics Design and Implementation schedule and reporting timelines. The expected outcomes and deliverables from the 4 member WSU PhD work team were:

- To understand the “No Wrong Door “model and how to apply it throughout all aspects of the divisions.
- Be familiar with all programs and services of the wellness and clinical divisions.
- Establish current state work flow for each program/service within each division.
- Identify future state improvements and metrics for each program/service identified.
- Apply quality standards (Six Sigma, LEEN,etc).
- Create a model and a systematic approach that can be applied throughout other areas of HVCW when they departed.

*NOTE: The Department of Health Veterans and Community Wellness partners with educational institutions such Michigan State University, Wayne State University and University of Detroit Mercy in our Wellness Division as well as the University of Michigan in the Medical Examiner’s Office.*

**WAYNE COUNTY/GROW DETROIT’S YOUNG TALENT**

Wayne County Executive Warren C. Evans announced a \$700,000 grant, secured from the Michigan Child Care Fund, to the Grow Detroit’s Young Talent program. The grant will fund jobs for as many as 1,000 Detroit youth, ages 14-17, who receive assistance through Wayne County’s juvenile prevention services. This effort will enable at-risk youth to gain employment, build positive relationships with adult mentors and supportive peers, and empower them to make value-based life choices.

Participants will be placed with employers through Grow Detroit’s Young Talent, a six-week summer youth employment program, established by Detroit Mayor Mike Duggan to provide 8,000 Detroit youth with work readiness training and on the job experience.

Wayne County’s Department of Health, Veterans and Community Wellness leveraged its relationship with the Michigan Department of Health and Human Services to secure the County’s \$700,000 contribution from the Child Care Fund. In addition, the Detroit Employment Solutions Corporation (DESC) raised the required \$700,000 match from the philanthropic community to bring the total contribution to \$1.4 million. Besides the City of Detroit, this contribution makes Wayne County the second largest contributor to Grow Detroit’s Young Talent. This is but another example of Detroit and Wayne County working together to improve our community.



***NEW INITIATIVES FOR FISCAL YEAR 2016-2017 continued***

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**THE BLACK FAMILY DEVELOPMENT “ON THE JOB” TRAINING PROGRAM**

Wayne County- Health, Veterans and Community Wellness Department through its Community Development Division, presented in the summer of 2016, a collaboration with Black Family Development for an On the Job Training Program (OJT). The purpose of the on the job training program is to provide current and recently terminated youth involved in the juvenile justice system and/or youth presenting with high risk for involvement in the juvenile justice system with job readiness and job placement services that will prepare them for entry into the workforce. This program is intended for youth ages 16-18 years old and is limited to Wayne County residents only unless otherwise approved by WC-HVCW. Participants will receive assessments and planning, soft skill training and development, work readiness training, internships, and access to employment.

**THE “STEPPING UP” SUMMIT**

In March 2016, Wayne County was one of 50 counties, out of over 200 submissions whose application was successful to attend an unprecedented national summit to reduce the number of people with mental illness and co-occurring disorders in jails. The Stepping up Summit was convened in Washington, D.C. and was attended by a leadership team from Wayne County representing the criminal justice system, the legislative branch and the mental health system. The Stepping up Initiative is designed to rally national, state, and local leaders around the goal of achieving an actual reduction in the number of people with mental illnesses and substance use disorders in jail. Over the past year, more than 250 counties, representing nearly 30 percent of the U.S. population, have passed resolutions to advance the goals of Stepping Up. Wayne County is committed to Stepping Up because it recognizes that a close collaboration among the criminal justice, mental health, and substance abuse systems must not only exist, but thrive in achieving improved outcomes for individuals. Its long-term goal is to develop a behavioral health criminal justice collaborative model that is effective at reducing the number of people with mental illness from entering jails, and is sustainable so as to achieve long-term systemic impact.

***IMPACT ON OPERATIONS***

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The Fiscal Year 2016-2017 budget represents a status quo budget for the Department of Health, Veterans and Community Wellness.

**LEAD HOTLINE CREATED**

With the heightened interest around the impact that lead contamination can have on communities, and the recent lead crisis in Flint, the Wayne County Department of Health, Veterans and Community Wellness launched a hotline to address any concerns residents may have.

The Hotline number is **(734) 727-7237**. It is staffed with a live person Monday-Friday 8am-4:30pm but you can leave a message anytime 24 hours a day 7days a week and our specialist will return your call within one business day.

The hotline will allow Wayne County residents to get information on services provided by the department of Health, Veterans and Community Wellness if they are concerned about their children or family members coming in contact with lead that may exist someplace in their home.

Wayne County residents also learned more about Lead Safe Wayne County, a grant funded program that assists Wayne County homeowners (outside of Detroit) with making their homes lead safe.

**HVCW/WAYNE STATE SCHOLARSHIP**

The Wayne County Department of Health, Veterans and Community Wellness were pleased to have been part of an initiative to engage mid-career public health employees in academic study. Through the partnership, Wayne State University and the Wayne County Department of Health, Veterans and Community provided a \$30,000 Workforce Development Scholarship to employees who seek career advancement in the School of Medicine’s Master of Public Health degree program.

The inaugural recipient for the 2015 scholarship was Theresa Brestovansky, a 52-year old Utica resident who is a manager in the county’s food program. She began her classes on September 8, 2015, as a part-time student at the School of Medicine. For leadership positions within the county health system, a master of public health degree is seen as a staple.



**Wayne County Government**  
**Adopted Budget 2016-17 and Projected 2017-18**

**DEPARTMENT OF HEALTH VETERANS AND COMMUNITY WELLNESS**

**Financial Report**

		<u>FY 2014-2015</u> Budget	<u>FY 2015-2016</u> Budget	<u>FY 2016-2017</u> Budget	<u>FY 2017-2018</u> Projected Budget
<b>00101</b>	<b>General Fund</b>				
<b>151</b>	<b>Pre-Trial</b>				
	State Grants and Contracts	10,000	0	0	0
	Charges, Fees, and Fines	1,280,532	0	0	0
	<b>Total Revenues</b>	<b>\$1,290,532</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>Expenditures</b>				
	Personnel	434,589	0	0	0
	Fringe Benefits	232,322	0	0	0
	Pension	152,982	0	0	0
	Materials and Supplies	182,688	116,000	106,000	106,000
	Services and Contractual Serv	371,030	212,765	233,458	233,458
	Operating Expenses	140,872	126,795	131,400	131,400
	Rentals	1,793,200	1,550,000	1,532,773	1,532,773
	<b>Total Expenditures</b>	<b>\$3,307,683</b>	<b>\$2,005,560</b>	<b>\$2,003,631</b>	<b>\$2,003,631</b>
<b>00101</b>	<b>General Fund</b>				
<b>601</b>	<b>Public Health Programs</b>				
	<b>Revenues</b>				
	Charges, Fees, and Fines	0	2,327,363	3,229,905	3,240,688
	<b>Total Revenues</b>	<b>\$0</b>	<b>\$2,327,363</b>	<b>\$3,229,905</b>	<b>\$3,240,688</b>
	<b>Expenditures</b>				
	Personnel	0	244,207	221,566	220,875
	Fringe Benefits	0	98,936	75,401	77,305
	Pension	0	64,881	58,271	59,378
	Services and Contractual Serv	0	1,913,602	2,871,340	2,879,714
	Operating Expenses	0	5,737	3,327	3,416
	<b>Total Expenditures</b>	<b>\$0</b>	<b>\$2,327,363</b>	<b>\$3,229,905</b>	<b>\$3,240,688</b>
<b>00101</b>	<b>General Fund</b>				
<b>602</b>	<b>Indigent Health Care</b>				
	<b>Revenues</b>				
	Taxes	5,100,000	4,800,000	4,800,000	4,800,000
	State Grants and Contracts	0	0	0	0
	Charges, Fees, and Fines	1,046,105	15,706,571	15,631,099	15,631,220
	Other Financing	3,631,641	3,500,000	0	3,000,000
	<b>Total Revenues</b>	<b>\$9,777,746</b>	<b>\$24,006,571</b>	<b>\$20,431,099</b>	<b>\$23,431,220</b>





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DEPARTMENT OF HEALTH VETERANS AND COMMUNITY WELLNESS

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	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>Expenditures</b>				
Personnel	367,507	229,687	239,216	239,216
Fringe Benefits	193,406	93,061	81,262	81,262
Pension	142,997	61,023	62,321	62,321
Materials and Supplies	8,000	2,500	2,500	2,500
Services and Contractual Serv	8,977,661	8,540,397	3,674,963	3,675,084
Travel	1,400	1,000	1,000	1,000
Operating Expenses	8,151	6,004	3,846	3,846
Rentals	78,624	85,058	78,150	78,150
Other Charges	0	7,487,841	7,434,821	7,434,821
Operating Transfers Out	0	7,500,000	8,853,020	8,853,020
<b>Total Expenditures</b>	<b>\$9,777,746</b>	<b>\$24,006,571</b>	<b>\$20,431,099</b>	<b>\$20,431,220</b>
<b>00101 General Fund</b>				
<b>648 Medical Examiner</b>				
<b>Revenues</b>				
Charges, Fees, and Fines	795,000	785,000	785,000	785,000
<b>Total Revenues</b>	<b>\$795,000</b>	<b>\$785,000</b>	<b>\$785,000</b>	<b>\$785,000</b>
<b>Expenditures</b>				
Personnel	0	0	0	0
Fringe Benefits	0	0	0	0
Pension	0	0	0	0
Materials and Supplies	17,500	15,500	4,000	4,000
Services and Contractual Serv	6,686,277	6,411,168	6,460,735	6,460,735
Operating Expenses	88,000	88,000	64,100	64,100
Other Charges	0	0	0	0
Capital	0	0	12,000	12,000
Operating Transfers Out	265,723	264,605	263,952	263,952
<b>Total Expenditures</b>	<b>\$7,057,500</b>	<b>\$6,779,273</b>	<b>\$6,804,787</b>	<b>\$6,804,787</b>
<b>00101 General Fund</b>				
<b>684 Veterans Affairs</b>				
<b>Expenditures</b>				
Personnel	45,241	104,001	70,062	70,062
Fringe Benefits	24,055	42,102	23,677	24,286
Pension	18,303	27,631	18,141	18,485
Materials and Supplies	7,700	5,700	5,700	5,700
Services and Contractual Serv	157,508	360,763	203,501	203,501
Travel	2,000	2,000	2,000	2,000
Operating Expenses	1,769	2,776	1,731	1,751
Rentals	27,000	27,000	27,000	27,000
<b>Total Expenditures</b>	<b>\$283,576</b>	<b>\$571,973</b>	<b>\$351,812</b>	<b>\$352,785</b>



**Wayne County Government**  
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**DEPARTMENT OF HEALTH VETERANS AND COMMUNITY WELLNESS**

**Financial Report**

	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Budget	FY 2017-2018 Projected Budget
<b>00101 General Fund</b>				
<b>689 Health And Community Services</b>				
<b>Revenues</b>				
Charges, Fees, and Fines	2,531,183	0	0	0
<b>Total Revenues</b>	<b>\$2,531,183</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditures</b>				
Personnel	660,606	0	0	0
Fringe Benefits	324,537	0	0	0
Pension	239,854	0	0	0
Materials and Supplies	15,600	0	0	0
Services and Contractual Serv	1,070,393	0	0	0
Travel	26,100	0	0	0
Operating Expenses	12,839	0	0	0
Rentals	161,254	0	0	0
Non Capital Assets	20,000	0	0	0
<b>Total Expenditures</b>	<b>\$2,531,183</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>00101 General Fund</b>				
<b>701 HVCW-Central Administration</b>				
<b>Revenues</b>				
Charges, Fees, and Fines	0	3,680,686	4,835,258	4,849,526
<b>Total Revenues</b>	<b>\$0</b>	<b>\$3,680,686</b>	<b>\$4,835,258</b>	<b>\$4,849,526</b>
<b>Expenditures</b>				
Personnel	0	1,240,432	1,240,344	1,237,698
Fringe Benefits	0	484,771	407,934	418,175
Pension	0	316,273	311,133	317,044
Materials and Supplies	0	15,600	15,718	15,897
Services and Contractual Serv	0	1,355,585	2,599,688	2,599,688
Travel	0	14,700	36,172	36,281
Operating Expenses	0	28,786	17,764	18,238
Rentals	0	224,539	206,505	206,505
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$3,680,686</b>	<b>\$4,835,258</b>	<b>\$4,849,526</b>
<b>00101 General Fund</b>				
<b>731 Cooperative Extension</b>				
<b>Revenues</b>				
Charges, Fees, and Fines	362,610	347,188	0	0
<b>Total Revenues</b>	<b>\$362,610</b>	<b>\$347,188</b>	<b>\$0</b>	<b>\$0</b>



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	<u>FY 2014-2015 Budget</u>	<u>FY 2015-2016 Budget</u>	<u>FY 2016-2017 Budget</u>	<u>FY 2017-2018 Projected Budget</u>
<b>Expenditures</b>				
Personnel	75,695	73,515	76,695	76,695
Fringe Benefits	27,514	20,549	18,555	18,975
Pension	16,412	12,059	12,550	12,788
Materials and Supplies	0	4,000	2,500	2,500
Services and Contractual Serv	41,207	61,730	40,636	40,636
Travel	2,000	1,500	1,500	1,500
Operating Expenses	1,091	1,247	814	836
Other Charges	198,691	172,588	184,785	184,785
<b>Total Expenditures</b>	<b>\$362,610</b>	<b>\$347,188</b>	<b>\$338,035</b>	<b>\$338,715</b>
<b>00101 General Fund</b>				
<b>738 Library Services</b>				
<b>Revenues</b>				
State Grants and Contracts	73,200	0	0	0
Charges, Fees, and Fines	557,974	0	0	0
Rents and Expense Recoveries	2,572,020	0	0	0
<b>Total Revenues</b>	<b>\$3,203,194</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditures</b>				
Personnel	1,027,172	0	0	0
Fringe Benefits	420,155	0	0	0
Pension	308,681	0	0	0
Materials and Supplies	34,990	0	0	0
Services and Contractual Serv	1,366,422	0	0	0
Travel	4,201	0	0	0
Operating Expenses	44,622	0	0	0
Other Charges	2,400	0	0	0
Non Capital Assets	411,581	0	0	0
<b>Total Expenditures</b>	<b>\$3,620,224</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>00221 County Health Fund</b>				
<b>326 HCS - Jail Medical Services</b>				
<b>Revenues</b>				
Charges, Fees, and Fines	7,956,250	373,100	228,125	228,125
Operating Transfers In	5,993,093	12,266,548	11,080,951	11,082,978
<b>Total Revenues</b>	<b>\$13,949,343</b>	<b>\$12,639,648</b>	<b>\$11,309,076</b>	<b>\$11,311,103</b>
<b>Expenditures</b>				
Personnel	3,362,164	3,546,643	3,734,198	3,734,198
Fringe Benefits	1,673,135	1,326,420	1,114,622	1,114,622
Pension	1,308,175	930,022	945,822	945,822
Materials and Supplies	827,400	823,700	832,052	832,052
Services and Contractual Serv	6,694,329	5,931,942	4,621,248	4,623,275
Travel	1,100	500	505	505
Operating Expenses	73,040	76,321	56,529	56,529
Rentals	10,000	4,100	4,100	4,100
<b>Total Expenditures</b>	<b>\$13,949,343</b>	<b>\$12,639,648</b>	<b>\$11,309,076</b>	<b>\$11,311,103</b>



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DEPARTMENT OF HEALTH VETERANS AND COMMUNITY WELLNESS

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	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>00221 County Health Fund</b>				
<b>327 Jail Mental Health Services</b>				
<b>Revenues</b>				
Local Grants and Contracts	0	4,230,000	5,000,000	5,000,000
Charges, Fees, and Fines	0	0	0	0
Operating Transfers In	6,220,800	2,109,641	1,451,519	1,453,133
<b>Total Revenues</b>	<b>\$6,220,800</b>	<b>\$6,339,641</b>	<b>\$6,451,519</b>	<b>\$6,453,133</b>
<b>Expenditures</b>				
Personnel	2,560,711	3,088,964	3,198,130	3,198,130
Fringe Benefits	1,281,265	1,047,338	890,428	890,428
Pension	998,598	780,822	789,253	789,253
Materials and Supplies	355,724	332,700	336,000	336,000
Services and Contractual Serv	984,668	1,047,197	1,210,354	1,211,968
Travel	500	500	505	505
Operating Expenses	39,334	42,120	26,849	26,849
Rentals	0	0	0	0
<b>Total Expenditures</b>	<b>\$6,220,800</b>	<b>\$6,339,641</b>	<b>\$6,451,519</b>	<b>\$6,453,133</b>
<b>00221 County Health Fund</b>				
<b>601 Health/Environment Programs</b>				
<b>Revenues</b>				
Federal Grants and Contracts	1,275,119	6,929,882	7,024,641	6,394,500
State Grants and Contracts	7,605,065	2,488,090	2,483,082	2,477,857
Local Grants and Contracts	63,700	0	0	0
Charges, Fees, and Fines	9,587,422	8,249,169	7,976,963	7,905,452
Other Financing	0	(143,384)	0	0
Operating Transfers In	1,775,684	1,528,746	1,922,733	1,832,424
<b>Total Revenues</b>	<b>\$20,306,990</b>	<b>\$19,052,503</b>	<b>\$19,407,419</b>	<b>\$18,610,233</b>
<b>Expenditures</b>				
Personnel	3,738,517	3,552,482	3,788,580	3,732,316
Fringe Benefits	1,874,171	1,371,336	1,217,456	1,243,851
Pension	1,379,487	876,058	899,650	916,743
Materials and Supplies	300,603	372,349	375,522	368,354
Services and Contractual Serv	12,292,432	12,234,521	12,456,062	11,684,688
Travel	186,673	213,989	271,248	270,248
Operating Expenses	254,903	266,913	230,196	225,328
Rentals	252,854	121,505	120,205	120,205
Non Capital Assets	27,350	43,350	48,500	48,500
<b>Total Expenditures</b>	<b>\$20,306,990</b>	<b>\$19,052,503</b>	<b>\$19,407,419</b>	<b>\$18,610,233</b>



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	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>00221 County Health Fund</b>				
<b>605 Other Health Programs</b>				
<b>Revenues</b>				
Federal Grants and Contracts	1,352,033	2,644,427	3,850,719	3,366,125
State Grants and Contracts	1,149,686	693,190	909,299	909,299
Local Grants and Contracts	339,424	200,000	200,000	200,000
Charges, Fees, and Fines	67,998	25,174	83,400	83,400
Operating Transfers In	491,356	468,022	523,825	511,623
<b>Total Revenues</b>	<b>\$3,400,497</b>	<b>\$4,030,813</b>	<b>\$5,567,243</b>	<b>\$5,070,447</b>
<b>Expenditures</b>				
Personnel	458,792	572,224	628,409	594,909
Fringe Benefits	239,879	229,520	195,770	197,988
Pension	159,291	138,363	140,922	143,600
Materials and Supplies	1,004,990	112,896	1,119,694	1,119,694
Services and Contractual Serv	1,424,544	2,778,585	3,324,604	2,856,228
Travel	12,529	12,678	10,200	10,200
Operating Expenses	21,230	36,337	27,434	27,618
Rentals	71,742	120,210	120,210	120,210
Other Charges	7,500	0	0	0
Non Capital Assets	0	30,000	0	0
<b>Total Expenditures</b>	<b>\$3,400,497</b>	<b>\$4,030,813</b>	<b>\$5,567,243</b>	<b>\$5,070,447</b>
<b>00225 Health and Family Services</b>				
<b>685 Hlth &amp; Family Services (Headstart)</b>				
<b>Revenues</b>				
Federal Grants and Contracts	25,061,010	26,306,704	7,942,182	7,173,847
<b>Total Revenues</b>	<b>\$25,061,010</b>	<b>\$26,306,704</b>	<b>\$7,942,182</b>	<b>\$7,173,847</b>
<b>Expenditures</b>				
Personnel	858,106	486,856	279,831	279,831
Fringe Benefits	472,582	195,995	101,086	98,452
Pension	326,622	129,418	73,096	74,484
Materials and Supplies	15,925	14,233	11,508	5,229
Services and Contractual Serv	23,335,270	25,429,186	7,397,067	6,672,467
Travel	0	0	16,655	7,855
Operating Expenses	22,230	23,641	11,339	9,079
Rentals	10,800	9,000	9,600	4,000
Other Charges	19,475	18,375	42,000	22,450
<b>Total Expenditures</b>	<b>\$25,061,010</b>	<b>\$26,306,704</b>	<b>\$7,942,182</b>	<b>\$7,173,847</b>
<b>00250 Community &amp; Economic Devel</b>				
<b>172 HVCW - Home Programs</b>				
<b>Revenues</b>				
Federal Grants and Contracts	9,804,854	9,467,267	4,559,242	5,043,630
<b>Total Revenues</b>	<b>\$9,804,854</b>	<b>\$9,467,267</b>	<b>\$4,559,242</b>	<b>\$5,043,630</b>



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	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Budget	FY 2017-2018 Projected Budget
<b>Expenditures</b>				
Other Charges	9,804,854	9,467,267	4,559,242	5,043,630
<b>Total Expenditures</b>	<b>\$9,804,854</b>	<b>\$9,467,267</b>	<b>\$4,559,242</b>	<b>\$5,043,630</b>
<b>00250 Community &amp; Economic Devel</b>				
<b>690 Home Administration</b>				
<b>Revenues</b>				
Federal Grants and Contracts	382,036	76,875	155,457	204,363
Operating Transfers In	55,213	0	25,806	25,806
<b>Total Revenues</b>	<b>\$437,249</b>	<b>\$76,875</b>	<b>\$181,263</b>	<b>\$230,169</b>
<b>Expenditures</b>				
Personnel	81,635	43,057	61,000	61,000
Fringe Benefits	25,225	17,423	700	700
Pension	16,360	11,439	0	0
Materials and Supplies	0	2,000	500	500
Services and Contractual Serv	312,032	0	118,963	167,869
Travel	1,300	2,238	100	100
Operating Expenses	697	718	0	0
Rentals	0	0	0	0
<b>Total Expenditures</b>	<b>\$437,249</b>	<b>\$76,875</b>	<b>\$181,263</b>	<b>\$230,169</b>
<b>00250 Community &amp; Economic Devel</b>				
<b>728 Economic &amp; Neighborhood Devel Prgms</b>				
<b>Revenues</b>				
Charges, Fees, and Fines	427,410	0	0	0
Other Financing	0	0	0	0
Operating Transfers In	1,151,467	0	0	0
<b>Total Revenues</b>	<b>\$1,578,877</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditures</b>				
Personnel	386,232	0	0	0
Fringe Benefits	206,382	0	0	0
Pension	154,117	0	0	0
Materials and Supplies	62,152	0	0	0
Services and Contractual Serv	536,031	0	0	0
Travel	29,000	0	0	0
Operating Expenses	17,583	0	0	0
Rentals	177,380	0	0	0
Other Charges	0	0	0	0
Non Capital Assets	10,000	0	0	0
<b>Total Expenditures</b>	<b>\$1,578,877</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>





## DEPARTMENT OF HEALTH VETERANS AND COMMUNITY WELLNESS

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		<u>FY 2014-2015</u> Budget	<u>FY 2015-2016</u> Budget	<u>FY 2016-2017</u> Budget	<u>FY 2017-2018</u> Projected Budget
<b>00250</b>	<b>Community &amp; Economic Devel</b>				
<b>748</b>	<b>Urban Loan Fund</b>				
	<b>Revenues</b>				
	Federal Grants and Contracts	12,000	0	0	0
	Interest Income	300	0	0	0
	Other Financing	0	0	0	0
	Operating Transfers In	34,900	0	0	0
	<b>Total Revenues</b>	<b>\$47,200</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>Expenditures</b>				
	Services and Contractual Serv	7,200	0	0	0
	Other Charges	40,000	0	0	0
	<b>Total Expenditures</b>	<b>\$47,200</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>00275</b>	<b>Comm Devel Blk Grant (CDBG)</b>				
<b>821</b>	<b>CDBG Administration</b>				
	<b>Revenues</b>				
	Federal Grants and Contracts	907,802	1,553,501	1,223,259	1,439,431
	Operating Transfers In	72,563	0	157,637	157,637
	<b>Total Revenues</b>	<b>\$980,365</b>	<b>\$1,553,501</b>	<b>\$1,380,896</b>	<b>\$1,597,068</b>
	<b>Expenditures</b>				
	Personnel	188,442	519,580	198,894	198,894
	Fringe Benefits	104,530	123,890	67,881	69,502
	Pension	74,137	67,881	52,129	53,119
	Materials and Supplies	3,500	4,000	3,500	3,500
	Services and Contractual Serv	597,732	810,253	1,045,092	1,135,946
	Travel	8,870	20,000	7,851	9,314
	Operating Expenses	3,154	7,897	5,049	5,103
	Rentals	0	0	0	0
	Other Charges	0	0	500	121,690
	<b>Total Expenditures</b>	<b>\$980,365</b>	<b>\$1,553,501</b>	<b>\$1,380,896</b>	<b>\$1,597,068</b>
<b>00275</b>	<b>Comm Devel Blk Grant (CDBG)</b>				
<b>822</b>	<b>CDBG Projects</b>				
	<b>Revenues</b>				
	Federal Grants and Contracts	11,534,827	10,520,877	9,281,497	9,721,531
	Operating Transfers In	3,700	0	5,542	5,542
	<b>Total Revenues</b>	<b>\$11,538,527</b>	<b>\$10,520,877</b>	<b>\$9,287,039</b>	<b>\$9,727,073</b>
	<b>Expenditures</b>				
	Personnel	7,666	5,043	9,059	9,059
	Fringe Benefits	4,065	386	3,108	3,188
	Pension	3,038	0	2,390	2,435
	Services and Contractual Serv	24,210	202,930	355,224	265,164
	Other Charges	11,424,513	10,312,518	8,917,258	9,447,227
	Operating Transfers Out	75,035	0	0	0
	<b>Total Expenditures</b>	<b>\$11,538,527</b>	<b>\$10,520,877</b>	<b>\$9,287,039</b>	<b>\$9,727,073</b>



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	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>00275 Comm Devel Blk Grant (CDBG)</b>				
<b>831 CDBG HUD Loans</b>				
<b>Revenues</b>				
Federal Grants and Contracts	361,918	421,026	421,026	0
Charges, Fees, and Fines	100,000	100,000	100,000	100,000
Operating Transfers In	0	0	0	0
<b>Total Revenues</b>	<b>\$461,918</b>	<b>\$521,026</b>	<b>\$521,026</b>	<b>\$100,000</b>
<b>Expenditures</b>				
Personnel	0	0	0	0
Fringe Benefits	0	0	0	0
Pension	0	0	0	0
Services and Contractual Serv	0	18,500	18,500	0
Travel	0	0	0	0
Operating Expenses	0	0	0	0
Rentals	0	0	0	0
Other Charges	461,918	502,526	502,526	100,000
<b>Total Expenditures</b>	<b>\$461,918</b>	<b>\$521,026</b>	<b>\$521,026</b>	<b>\$100,000</b>
<b>00281 Community Corrections</b>				
<b>320 Community Corrections</b>				
<b>Revenues</b>				
State Grants and Contracts	2,522,745	2,821,653	2,503,000	2,880,398
Local Grants and Contracts	131,250	0	0	0
Other Financing	0	(46,814)	0	0
<b>Total Revenues</b>	<b>\$2,653,995</b>	<b>\$2,774,839</b>	<b>\$2,503,000</b>	<b>\$2,880,398</b>
<b>Expenditures</b>				
Personnel	190,029	192,829	565,244	633,104
Fringe Benefits	108,687	84,421	199,336	209,574
Pension	69,872	51,231	148,436	151,256
Materials and Supplies	3,200	5,000	3,500	6,000
Services and Contractual Serv	2,268,928	2,426,713	1,568,207	1,861,971
Travel	2,600	3,000	3,000	3,000
Operating Expenses	4,877	5,843	9,475	9,691
Rentals	4,802	4,802	4,802	4,802
Capital	1,000	1,000	1,000	1,000
<b>Total Expenditures</b>	<b>\$2,653,995</b>	<b>\$2,774,839</b>	<b>\$2,503,000</b>	<b>\$2,880,398</b>
<b>00292 Juv. Justice and Abuse/Neglect</b>				
<b>320 HVCW - Community Corrections</b>				
<b>Revenues</b>				
State Grants and Contracts	83,339	83,226	39,400	0
Operating Transfers In	83,339	83,226	39,400	5,800
<b>Total Revenues</b>	<b>\$166,678</b>	<b>\$166,452</b>	<b>\$78,800</b>	<b>\$5,800</b>



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	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>Expenditures</b>				
Materials and Supplies	250	250	0	0
Services and Contractual Serv	161,828	162,002	78,800	5,800
Travel	4,600	4,200	0	0
Other Charges	0	0	0	0
<b>Total Expenditures</b>	<b>\$166,678</b>	<b>\$166,452</b>	<b>\$78,800</b>	<b>\$5,800</b>
<b>00292 Juv. Justice and Abuse/Neglect</b>				
<b>356 Juvenile Delinquency Program</b>				
<b>Revenues</b>				
Federal Grants and Contracts	2,084,834	2,000,000	2,000,000	2,000,000
State Grants and Contracts	63,442,970	62,543,413	64,411,510	63,570,122
Local Grants and Contracts	14,158,500	14,894,882	14,894,882	14,894,882
Charges, Fees, and Fines	8,463,924	351,000	351,000	351,000
Operating Transfers In	48,888,965	48,930,189	46,696,452	46,809,605
<b>Total Revenues</b>	<b>\$137,039,193</b>	<b>\$128,719,484</b>	<b>\$128,353,844</b>	<b>\$127,625,609</b>
<b>Expenditures</b>				
Personnel	12,087,621	10,094,362	11,732,348	11,730,275
Fringe Benefits	5,499,962	3,612,941	3,239,069	3,310,831
Pension	4,161,504	2,566,935	2,899,355	2,954,444
Materials and Supplies	237,188	235,087	241,490	241,491
Services and Contractual Serv	111,231,505	108,685,246	108,896,797	108,046,539
Travel	9,698	11,698	11,698	11,698
Operating Expenses	236,527	224,957	189,203	190,897
Rentals	3,524,638	3,229,036	1,106,884	1,102,434
Other Charges	600	600	600	600
Capital	5,250	30,000	18,000	18,000
Non Capital Assets	44,700	28,622	18,400	18,400
<b>Total Expenditures</b>	<b>\$137,039,193</b>	<b>\$128,719,484</b>	<b>\$128,353,844</b>	<b>\$127,625,609</b>
<b>00292 Juv. Justice and Abuse/Neglect</b>				
<b>357 Juvenile - State Wards</b>				
<b>Revenues</b>				
State Grants and Contracts	20,000	0	0	0
Operating Transfers In	6,502,600	3,516,200	3,511,800	3,511,800
<b>Total Revenues</b>	<b>\$6,522,600</b>	<b>\$3,516,200</b>	<b>\$3,511,800</b>	<b>\$3,511,800</b>
<b>Expenditures</b>				
Services and Contractual Serv	6,522,600	3,516,200	3,511,800	3,511,800
<b>Total Expenditures</b>	<b>\$6,522,600</b>	<b>\$3,516,200</b>	<b>\$3,511,800</b>	<b>\$3,511,800</b>



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<b>00292 Juv. Justice and Abuse/Neglect</b> <b>670 Abuse And Neglect Program</b>				
<b>Revenues</b>				
State Grants and Contracts	11,475,467	8,894,485	8,884,472	8,884,472
Charges, Fees, and Fines	50,000	50,000	50,000	50,000
Operating Transfers In	11,475,467	8,894,485	8,884,472	8,884,472
<b>Total Revenues</b>	<b>\$23,000,934</b>	<b>\$17,838,970</b>	<b>\$17,818,944</b>	<b>\$17,818,944</b>
<b>Expenditures</b>				
Services and Contractual Serv	23,000,934	17,838,970	17,818,944	17,818,944
<b>Total Expenditures</b>	<b>\$23,000,934</b>	<b>\$17,838,970</b>	<b>\$17,818,944</b>	<b>\$17,818,944</b>
<b>00293 Soldiers Relief</b> <b>684 Veterans Affairs</b>				
<b>Revenues</b>				
Taxes	1,370,498	1,372,460	1,341,890	1,309,269
Other Financing	1,492,529	1,228,157	231,000	231,000
<b>Total Revenues</b>	<b>\$2,863,027</b>	<b>\$2,600,617</b>	<b>\$1,572,890</b>	<b>\$1,540,269</b>
<b>Expenditures</b>				
Personnel	329,054	170,528	220,119	220,119
Fringe Benefits	173,487	68,995	76,923	78,836
Pension	130,236	45,306	57,043	58,126
Materials and Supplies	7,500	9,000	9,000	9,000
Services and Contractual Serv	1,668,668	1,755,460	1,162,657	1,127,013
Travel	4,500	4,500	4,500	4,500
Operating Expenses	14,582	11,829	9,148	9,175
Rentals	27,000	27,000	27,000	27,000
Other Charges	0	0	0	0
Capital	3,000	2,999	1,500	1,500
Non Capital Assets	5,000	5,000	5,000	5,000
Operating Transfers Out	500,000	500,000	0	0
<b>Total Expenditures</b>	<b>\$2,863,027</b>	<b>\$2,600,617</b>	<b>\$1,572,890</b>	<b>\$1,540,269</b>
<b>00294 Veterans Trust Fund</b> <b>684 Veterans Trust</b>				
<b>Revenues</b>				
State Grants and Contracts	250,000	250,000	250,000	250,000
<b>Total Revenues</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>
<b>Expenditures</b>				
Services and Contractual Serv	250,000	250,000	250,000	250,000
<b>Total Expenditures</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>



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		<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>00297</b>	<b>Youth Services</b>				
<b>359</b>	<b>Youth Services</b>				
	<b>Revenues</b>				
	Taxes	3,455,136	3,501,669	3,415,582	3,332,833
	Other Financing	0	0	0	0
	<b>Total Revenues</b>	<b>\$3,455,136</b>	<b>\$3,501,669</b>	<b>\$3,415,582</b>	<b>\$3,332,833</b>
	<b>Expenditures</b>				
	Services and Contractual Serv	230,599	216,088	217,001	217,001
	Operating Transfers Out	3,224,537	3,285,581	3,198,581	3,115,832
	<b>Total Expenditures</b>	<b>\$3,455,136</b>	<b>\$3,501,669</b>	<b>\$3,415,582</b>	<b>\$3,332,833</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>		<b>\$287,699,458</b>	<b>\$281,023,894</b>	<b>\$253,393,027</b>	<b>\$254,588,790</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>		<b>\$296,679,715</b>	<b>\$289,595,700</b>	<b>\$262,106,292</b>	<b>\$260,303,708</b>

**Summary of Positions**

		<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>101</b>	<b>GENERAL FUND</b>				
<b>510</b>	<b>ALTERNATIVE WORK FORCE</b>				
	SUPERVISORY AND PROFESSIONAL	3	0	0	0
	SUPPORT STAFF	8	0	0	0
	<b>TOTAL POSITIONS</b>	<b>11</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>101</b>	<b>GENERAL FUND</b>				
<b>601</b>	<b>HEALTH &amp; COMMUNITY SERVIC</b>				
	ELECTED AND EXECUTIVE	0	2	2	2
	SUPERVISORY AND PROFESSIONAL	0	1	0	0
	<b>TOTAL POSITIONS</b>	<b>0</b>	<b>3</b>	<b>2</b>	<b>2</b>
<b>101</b>	<b>GENERAL FUND</b>				
<b>602</b>	<b>INDIGENT HEALTH CARE</b>				
	ELECTED AND EXECUTIVE	2	1	1	1
	SUPERVISORY AND PROFESSIONAL	3	2	2	2
	SUPPORT STAFF	2	1	1	1
	<b>TOTAL POSITIONS</b>	<b>7</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>101</b>	<b>GENERAL FUND</b>				
<b>684</b>	<b>VETERANS AFFAIRS</b>				
	ELECTED AND EXECUTIVE	0	1	1	1
	SUPPORT STAFF	0	1	1	1
	<b>TOTAL POSITIONS</b>	<b>0</b>	<b>2</b>	<b>2</b>	<b>2</b>



## DEPARTMENT OF HEALTH VETERANS AND COMMUNITY WELLNESS

### Financial Report

		FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Budget	FY 2017-2018 Projected Budget
<b>101</b>	<b>GENERAL FUND</b>				
<b>689</b>	<b>HEALTH AND HUMAN SERVICES</b>				
	ELECTED AND EXECUTIVE	5	0	0	0
	SUPERVISORY AND PROFESSIONAL	2	0	0	0
	SUPPORT STAFF	2	0	0	0
	<b>TOTAL POSITIONS</b>	9	0	0	0
<b>101</b>	<b>GENERAL FUND</b>				
<b>701</b>	<b>HEALTH AND HUMAN SERVICES</b>				
	ELECTED AND EXECUTIVE	0	9	8	8
	SUPERVISORY AND PROFESSIONAL	0	6	4	4
	SUPPORT STAFF	0	1	3	3
	<b>TOTAL POSITIONS</b>	0	16	15	15
<b>101</b>	<b>GENERAL FUND</b>				
<b>731</b>	<b>COOPERATIVE EXTENSION SERV</b>				
	SUPERVISORY AND PROFESSIONAL	1	1	1	1
	<b>TOTAL POSITIONS</b>	1	1	1	1
<b>101</b>	<b>GENERAL FUND</b>				
<b>738</b>	<b>LIBRARY SERVICES</b>				
	ELECTED AND EXECUTIVE	1	0	0	0
	SUPERVISORY AND PROFESSIONAL	9	0	0	0
	SUPPORT STAFF	6	0	0	0
	<b>TOTAL POSITIONS</b>	16	0	0	0
<b>221</b>	<b>COUNTY HEALTH FUND</b>				
<b>326</b>	<b>HHS-JAIL MEDICAL DIAGNOSIT</b>				
	ELECTED AND EXECUTIVE	2	2	2	2
	SUPERVISORY AND PROFESSIONAL	42	44	36	36
	SUPPORT STAFF	10	8	16	16
	<b>TOTAL POSITIONS</b>	54	54	54	54
<b>221</b>	<b>COUNTY HEALTH FUND</b>				
<b>327</b>	<b>HHS-JAIL MENTAL HEALTH SER</b>				
	ELECTED AND EXECUTIVE	0	0	1	1
	SUPERVISORY AND PROFESSIONAL	38	39	33	33
	SUPPORT STAFF	5	4	9	9
	<b>TOTAL POSITIONS</b>	43	43	43	43
<b>221</b>	<b>COUNTY HEALTH FUND</b>				
<b>601</b>	<b>HEALTH &amp; COMMUNITY SERVIC</b>				
	ELECTED AND EXECUTIVE	2	0	1	1
	SUPERVISORY AND PROFESSIONAL	52	54	49	49
	SUPPORT STAFF	21	24	26	26
	<b>TOTAL POSITIONS</b>	75	78	76	76





**Wayne County Government**  
**Adopted Budget 2016-17 and Projected 2017-18**

**DEPARTMENT OF HEALTH VETERANS AND COMMUNITY WELLNESS**

**Financial Report**

		<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>221</b>	<b>COUNTY HEALTH FUND</b>				
<b>605</b>	<b>OTHER HEALTH PROGRAMS</b>				
	ELECTED AND EXECUTIVE	0	0	0	0
	SUPERVISORY AND PROFESSIONAL	6	5	6	6
	SUPPORT STAFF	4	4	3	3
	<b>TOTAL POSITIONS</b>	<u>10</u>	<u>9</u>	<u>9</u>	<u>9</u>
<b>225</b>	<b>HEALTH AND FAMILY SERVICES</b>				
<b>685</b>	<b>HEAD START</b>				
	ELECTED AND EXECUTIVE	2	2	1	1
	SUPERVISORY AND PROFESSIONAL	2	2	1	1
	SUPPORT STAFF	1	2	1	1
	<b>TOTAL POSITIONS</b>	<u>5</u>	<u>6</u>	<u>3</u>	<u>3</u>
<b>250</b>	<b>COMMUNITY &amp; ECONOMIC DEV</b>				
<b>690</b>	<b>HOME ADMINISTRATION</b>				
	ELECTED AND EXECUTIVE	0	0	0	0
	SUPERVISORY AND PROFESSIONAL	0	0	0	0
	SUPPORT STAFF	0	1	0	0
	<b>TOTAL POSITIONS</b>	<u>0</u>	<u>1</u>	<u>0</u>	<u>0</u>
<b>250</b>	<b>COMMUNITY &amp; ECONOMIC DEV</b>				
<b>728</b>	<b>ECONOMIC NEIGHBORHOOD DE</b>				
	ELECTED AND EXECUTIVE	3	0	0	0
	SUPERVISORY AND PROFESSIONAL	2	0	0	0
	SUPPORT STAFF	0	0	0	0
	<b>TOTAL POSITIONS</b>	<u>5</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>275</b>	<b>COMM DEVEL BLK GRANT (CDB</b>				
<b>821</b>	<b>CDBG ADMINISTRATION</b>				
	ELECTED AND EXECUTIVE	1	4	2	2
	SUPERVISORY AND PROFESSIONAL	1	0	0	0
	SUPPORT STAFF	2	0	1	1
	<b>TOTAL POSITIONS</b>	<u>4</u>	<u>4</u>	<u>3</u>	<u>3</u>
<b>281</b>	<b>COMMUNITY CORRECTIONS</b>				
<b>320</b>	<b>COMMUNITY CORRECTIONS</b>				
	ELECTED AND EXECUTIVE	1	1	1	1
	SUPERVISORY AND PROFESSIONAL	2	2	8	8
	SUPPORT STAFF	0	0	2	2
	<b>TOTAL POSITIONS</b>	<u>3</u>	<u>3</u>	<u>11</u>	<u>11</u>
<b>292</b>	<b>JUV. JUSTICE AND ABUSE/NEGLI</b>				
<b>356</b>	<b>JUVENILE DETENTION FACILITY</b>				
	ELECTED AND EXECUTIVE	8	5	3	3
	SUPERVISORY AND PROFESSIONAL	66	56	54	54
	SUPPORT STAFF	149	117	125	125
	<b>TOTAL POSITIONS</b>	<u>223</u>	<u>178</u>	<u>182</u>	<u>182</u>



**DEPARTMENT OF HEALTH VETERANS AND COMMUNITY WELLNESS**

**Financial Report**

	<b>FY 2014-2015 Budget</b>	<b>FY 2015-2016 Budget</b>	<b>FY 2016-2017 Budget</b>	<b>FY 2017-2018 Projected Budget</b>
<b>293</b>				
<b>SOLDIERS RELIEF</b>				
<b>684</b>				
<b>VETERANS AFFAIRS</b>				
ELECTED AND EXECUTIVE	1	0	0	0
SUPERVISORY AND PROFESSIONAL	4	4	1	1
SUPPORT STAFF	1	0	3	3
<b>TOTAL POSITIONS</b>	<u>6</u>	<u>4</u>	<u>4</u>	<u>4</u>
<b>TOTAL DEPARTMENTAL POSITIONS</b>	<u>472</u>	<u>406</u>	<u>409</u>	<u>409</u>



**DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS**

**BUDGET CHANGE AND HIGHLIGHTS FY 2016-2017**

Increase / (Decrease) from 2015-2016 Adopted Budget	Description of Change
<b>REVENUES</b>	
Taxes \$(116,657)	Estimated millage revenue relative to youth services and soldiers' relief.
Federal Grants and Contracts (23,462,536)	Head Start program reduced by \$18.4 million due to change to funding model and \$5.1 million reduction relative to completed projects funded by HUD.
State Grants and Contracts 1,706,706	State Child Care Fund match increase associated with additional resources being directed to the JDF and Care Maintenance Organization operations.
Local Grants and Contracts 770,000	Increased revenue for Jail Mental Health program; revenue was reallocated from Prosecuting Attorney Mental Health Diversion program.
Charges, Fees, and Fines 1,275,499	This variance is derived primarily from wellness and clinical Services new charge for services.
Other Financing (4,306,959)	Reduced use of revenue in fund balance relative to the ABW Program, and Veterans/Soldiers program.
Operating Transfers In (3,496,920)	Decreased general fund transfer for Abuse/Neglect Childcare Program as well as Health and Wellness programs due to operational changes.
<b><u>TOTAL REVENUES</u></b> <b><u>\$(27,630,867)</u></b>	
<b>EXPENDITURES</b>	
Personnel \$2,099,285	Matrix contract employees converted o WC employees
Fringe Benefits (1,104,876)	This variance is from health care reduction due to revised plan designs.
Pension 391,170	Based on published rates.
Materials and Supplies 998,669	This variance is for drugs and pharmaceuticals related to the new children vaccines distribution program.
Services and Contractual Services (22,024,162)	Largely, this variance represents a reduction to the Head Start Program based on new federal funding model.
Travel 74,431	Additional funding provided for Executive Staff to attend conferences.
Operating Expenses (167,717)	Decreased costs for equipment and vehicle repairs; maintenance and utilities.
Rentals (2,165,021)	Expense that was allocated from the WCBA relative to debt has been exhausted.
Other Charges (6,319,983)	This variance is derived mainly from completed HUD projects and/or exhausted HUD project funding.
Capital (1,499)	Reduced purchase of office equipment and furnishings.
Non Capital Assets (35,072)	Reduced small equipment purchases.
Operating Transfers Out 765,367	This variance mainly represents funding transferred from Indigent Health program in the general fund to the Jail Health Services in the special revenue; expenses were reallocated.
<b><u>TOTAL EXPENDITURES</u></b> <b><u>\$(27,489,408)</u></b>	



## DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS

### Department Strategic Focus Areas

Focus Area	Objective	Measurement
<b>Operational Efficiency</b>	<b>Increase revenue base by improving billing practices and seeking new third party and grant revenues</b>	Days in Accounts Receivables for 3rd party payers
		Percentage of claims rejected by 3rd party payers
		Percentage of charges collected from patients
		Percentage charges billed to Medicaid for Jail Health services
		Percentage charges billed to Mental Health Authority for inmates
		Percentage of competitive grant funding to total grant budget
	<b>Increase Efficiency and cost reduction</b>	Percentage Monthly expenditures on office supplies
		Operating in the black with margin increase in revenue
		The use of Overtime/Overtime expenses
		Percentage Overhead cost
	<b>Maintain inventory of vaccines and medications in alignment with demand and shelf life.</b>	Percentage of expired vaccines out of total vaccines purchased



## DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS

### Department Strategic Focus Areas

Focus Area	Objective	Measurement
Community Wellness	<b>Increase community access to health care.</b>	Total number of people served by HVCW
		Number of Uninsured Patients Assisted by Outreach and Enrollment
		Total number of small businesses enrolled in Health Choice
		Percentage of clients referred to other services through the No Wrong Door referral system
	<b>Improve Quality of Services and Quality of Life for Wayne County citizens</b>	Family Satisfaction Survey Results
		Customer Retention
		Decrease number of WIC clients scheduled greater than 10 days after birth
		Number of days for restaurant plan review
		Percentage of the uninsured in Wayne County
		Immunization Rate in Children
Number of food borne illness outbreaks		



## DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS

### Department Strategic Focus Areas

Focus Area	Objective	Measurement
<b>Community Wellness</b>	<b>Improve Quality of Services and Quality of Life for Wayne County citizens (Continued)</b>	Number of food establishment passing first inspection with no conditions
		Percentage recidivism in juvenile population
		Percentage diversion of behavioral health patients from county jails
		Percentage School readiness in children enrolled in Head Start
		Obesity rates in Wayne County
		Adult smoking rate in Wayne County
		Physical Activity Rates in Wayne County
		Percentage of residents who report their quality of life as satisfactory
<b>Operational Efficiency</b>	<b>Establish new services and improve processes on current services to better service customers</b>	Decrease Average # of Days for Initial Response for Restaurant Plan Review
		Monitor Average # of Patients per Provider at Clinics
		MEO Cases average turn around time (TAT) (Days)





**DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS**

**Department Strategic Focus Areas**

Focus Area	Objective	Measurement
<b>Operational Efficiency</b>	<b>Establish new services and improve processes on current services to better service customers (Continued)</b>	MEO Percentage Cases Completed < 30 days
		Percentage inmates screened for health issues within 14 days upon booking
		Frequency of Process Review
		Percentage of processes reviewed/modified per year
		Average days to process contracts
		Number of new programs/services per year
<b>Talent</b>	<b>Increase staff workload capacity</b>	Percentage of new staff trained upon orientation
		Percentage of staff needing refresher training
		Percentage of staff trained on No Wrong Door Referral system
		Number of vacant positions filled within 30 days



## DEPARTMENT OF HEALTH, VETERANS AND COMMUNITY WELLNESS

### Department Strategic Focus Areas

Focus Area	Objective	Measurement
<b>Talent</b>	<b>Increase Staff Quality and work satisfaction</b>	Percentage of position descriptions that are more than 3 years old
		Percentage of staff evaluated for performance every year
		Percentage of staff nominated by peers for outstanding performance
		Turnover rate
		Retention rate
		Unscheduled absenteeism
	<b>Improve Technology Utilization</b>	Number of IT training available to staff
		Percentage of staff who attend IT training
		Percentage of hardware that is more than 5 years old
		Percentage of Software that is more than 5 years old

[1] The County's Administration is currently developing strategic plans at the department level.



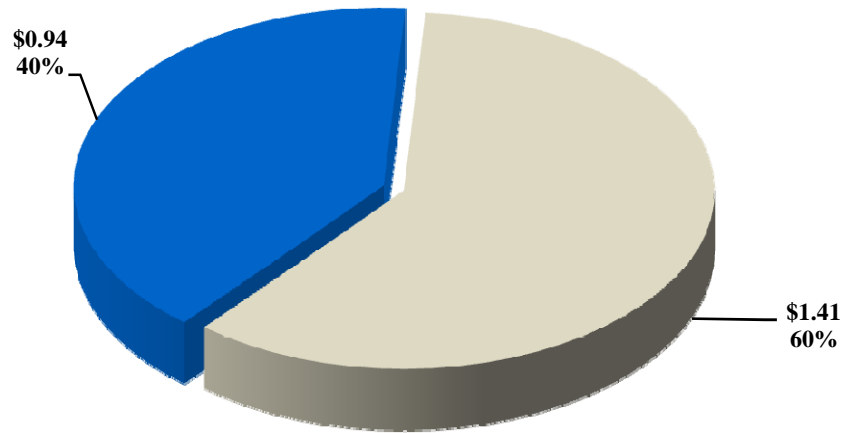
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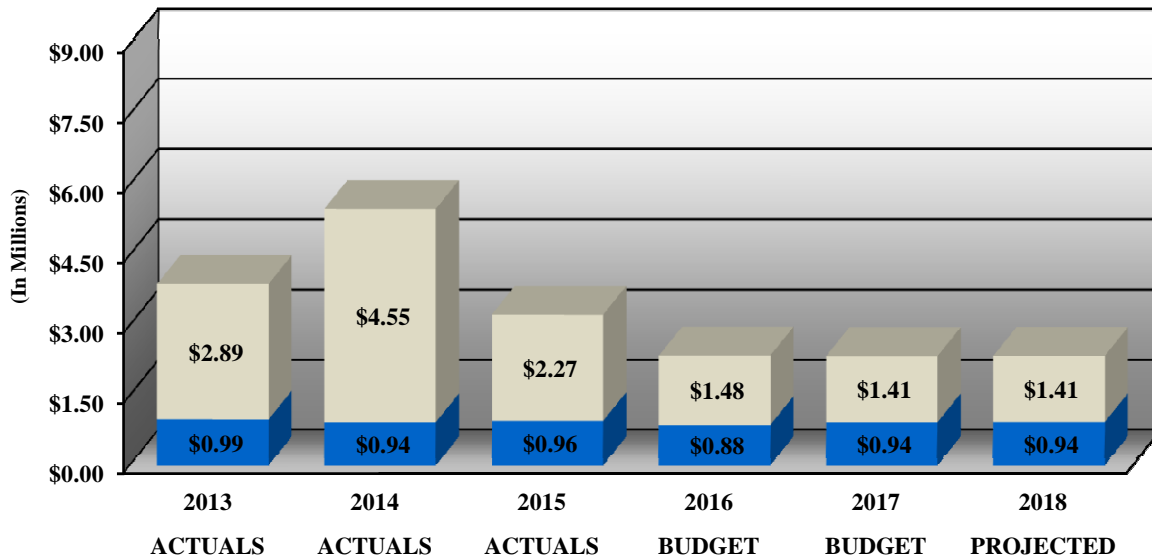
**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

# WAYNE COUNTY HOMELAND SECURITY/EMERGENCY MANAGEMENT

EXPENDITURE ANALYSIS  
FISCAL YEAR 2016-2017  
In Millions



## EXPENDITURE TREND ANALYSIS FISCAL YEARS 2012-2013 THROUGH 2017-2018



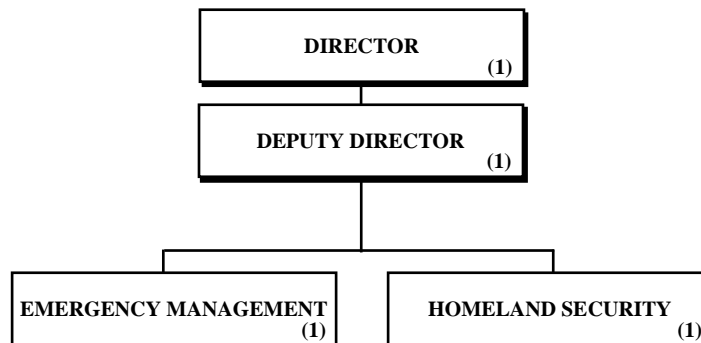


## DEPARTMENT OF HOMELAND SECURITY AND EMERGENCY MANAGEMENT

### MISSION

The Mission of the Homeland Security and Emergency Management Department (DHSEM) is to provide emergency preparedness information and training, disaster response and hazard mitigation services to the general public and other governmental entities so they can be better prepared for emergencies, protect critical infrastructures, and preserve the environment from natural and man-made hazards.

<i>Budget Summary All Funds</i>				
	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2017-2018
	Budget	Budget	Budget	Projected Budget
<b>Total Departmental Expenditures</b>	\$ 2,661,968	\$ 2,359,252	\$ 2,348,667	\$ 2,353,237
<b>Departmental Revenue</b>				
Federal Grants and Contracts	1,355,000	996,502	1,165,000	1,165,000
Charges, Fees, and Fines	272,500	272,500	272,500	272,500
<b>Total Revenue</b>	\$ 1,627,500	\$ 1,269,002	\$ 1,437,500	\$ 1,437,500
<b>General Fund General Purpose</b>	\$ 1,034,468	\$ 1,090,250	\$ 911,167	\$ 915,737
<b>Total Budgeted Positions</b>	<b>3</b>	<b>3</b>	<b>4</b>	<b>4</b>
Contact: <b>Tadarial J. Sturdivant</b> , Director 500 Griswold St., 31st Floor - Detroit, MI. 48226 - Phone (313) 224-0291				







## DEPARTMENT OF HOMELAND SECURITY AND EMERGENCY MANAGEMENT

### MAJOR ACTIVITIES AND DESCRIPTIONS

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**ADMINISTRATION:** Promulgate and enforce department policy and procedures; approve, reject or revise section recommendations; supervise overall department activities; represent the department as necessary; authorize the use of resources; direct and control emergency operations.

**SUPPORT SERVICES SECTION:** Perform clerical work for the Department; prepare departmental payrolls; maintain personnel, inventory, chemical facility and accounting records; requisition supplies and equipment; answer telephones and staff reception desks; prepare grant applications and manage grant awards.

**DIVISION OF EMERGENCY MANAGEMENT:**

**TECHNICAL SERVICES SECTION:** Perform chemical, biological, and radiological sampling, analysis and modeling; perform hazard and capability assessment and development; provide technical training programs. Work with federal, state, and local agencies to coordinate the development of monitoring protocols and the selection and procurement of equipment for use in detecting the release of biological, chemical and radiological hazards; and ensure that, to the extent permitted by law, all

appropriate and necessary intelligence and law enforcement information relating to homeland security in Wayne County is disseminated to and exchanged among appropriate departments and agencies responsible for providing for the health and safety of the Wayne County population.

**DIVISION OF HOMELAND SECURITY:**

**PREPAREDNESS, RESPONSE, RECOVERY AND MITIGATION SECTION:** Manage all facilities, personnel, equipment, supplies and materials necessary for normal and emergency activities; prepare, provide and coordinate emergency personnel training programs; develop and maintain mutual aid and resource availability agreements; prepare and manage financial assistance grants. Develop, maintain, analyze and implement emergency plans and procedures; develop and coordinate simulated emergency test exercises; perform and coordinate public awareness programs and campaigns; operate and supervise the operation of communications and warning systems. Coordinate efforts to prepare for and mitigate the consequences of terrorist threats or attacks that may impact Wayne County.

### FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS

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**Siren Controller Project:** Equipment – six two-way digital siren controllers This project will sustain mass notification technologies which have been implemented in prior years and establish a robust public information and warning network.

**Public Safety Communications System communications in Wayne County:** The purpose of this project is to provide Narrow Band Digital Mode equipment to our critical needs locations. Each location will have digital voice, low speed data and high speed data capabilities. These upgrades will enable Wayne County and the region to meet the requirements of the US Department of Homeland Security, Office of Emergency Communications, Interoperable Communications Plan, as stated in their Technical Assistance Program. This project will provide redundant communications in Wayne County to support the MPSCS Radio System.

**Emergency Notification and Warning upgrade and sustainment:** These systems in their entirety represent critical public information components to provide timely and appropriate guidance during potentially catastrophic incidents, including acts of terrorism, throughout the county and urban area. This system also provides notification capability to first responder call out groups and teams.

We successfully completed the Border Interoperability Demonstration Project (BIDP). We greatly improved interoperable communications for first responders by updating a communications tower in Ecorse, MI to the State radio system. Interoperable communications were added to the Detroit Windsor Tunnel which allows first responders on both sides of the border to communicate. An added benefit of the tunnel communications is that cell phone coverage in the tunnel is greatly increased. Radios and gateway devices were provided to 10 Michigan and Canadian partners to allow them to communicate seamlessly and have redundant communications in case primary communications failed. The benefit of the BIDP project is that cross border communications between first responders exist where before there were no formal pathways. Also, citizens can use their cell phones and first responders can use their radios in the Detroit Windsor Tunnel. We have already seen the use of the BIDP communications at planned events such as the Detroit Fireworks, and this benefit will be seen into the future at planned events and emergencies. An additional success of the BIDP is the collaboration between the BIDP partners in the US and Canada. And, we will continue this collaboration through exercises and drills for years to come. First responders and citizens are safer because of the success of the BIDP project.



## DEPARTMENT OF HOMELAND SECURITY AND EMERGENCY MANAGEMENT

### *FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS continued*

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IPAWS is an important tool in keeping citizens of Wayne County safe, and Wayne County DHSEM is on the forefront of this program. Wayne County is also introducing the system to our 43 communities making the Wireless Emergency Alerts portion of the system available to send out emergency notification within their city, township and community's boundary's.

The department is now a FEMA approved user in The Integrated Public Alert Warning System (IPAWS). This is a nationwide alerting system that sends emergency notices over weather and satellite radios, TV, cell phones, and the internet. The advantage of IPAWS is that emergency alerts are instantaneous and notify citizens by all possible broadcast or communication devices. This system allows local emergency managers as well as the

President to broadcast emergency warnings. Wayne County is one of the 24 counties in the State of Michigan that has IPAWS capability. In addition to weekly testing of the system, Wayne County DHSEM is in the process of expanding training so that more of our staff is certified to send out an emergency message.

DHSEM will train Community Emergency Response Teams (CERT) throughout Wayne County in Damage Assessment. This ensures immediate response to those residents and businesses affected by disasters in rapidly assessing initial damage. This information is crucial if there be a need for State and Federal Disaster Declarations. This training was part of a Region Wide CERT exercise which enhanced our community teams as well as identified any gaps in their response.

### *NEW INITIATIVES FOR FISCAL YEAR 2016-2017*

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#### *Emergency Operations Enhancements*

The purpose of this project is to ensure that Wayne County maintains the capability to develop and implement plans and programs to manage incidents of terrorism and other significant events. Activities will improve operational coordination capabilities, allowing Wayne County communities to establish functional and integrated communications among Emergency Operations Centers located throughout Wayne County. Procurement of equipment will increase physical protective measures and enhance the protection of infrastructure systems, supporting the ability to respond to and stabilize disasters which may occur across the County. These enhancements will support ongoing emergency response operations, life sustainment, community functionality, and a transition to recovery. This investment will make progress toward filling several gaps identified in the Wayne County Hazard Mitigation Plan.

#### *Wayne County Interoperable Communications*

This initiative will sustain and expand Operational Communications for Law Enforcement and Fire Department Prevention Activities. Through the purchase of equipment that will support, sustain and maintain the

ability of law enforcement and fire departments to prevent and respond to acts of terrorism and other significant events through timely communication before, during, and after an incident. The project will include the purchase of consoles, mobile and portable radios, and other communications hardware such as repeaters, base stations, and antennas.

*Active Shooter Training for First Responders:* Train Wayne County First Responders in Active Shooter Incidents in order to save lives and prevent injuries. This training will be made available to all of Wayne County's 43 communities. Wayne County will host at least one training annually.

The Department will participate in a tabletop exercise designed to test the interface between the Incident Command System (ICS) and Emergency Operations Center (EOC). This tabletop is designed to test core capabilities pertaining to law enforcement (SWAT/SRT/Bomb Squads included), information sharing, fire-rescue-EMS, emergency management, and hospitals. The scenarios will involve multiple threats and attacks on soft targets in multiple locations throughout Wayne County.

### *IMPACT ON OPERATIONS*

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The Fiscal Year 2016-2017 budget for Homeland Security represents a status quo budget in order to maintain essential Homeland Security services.



## DEPARTMENT OF EMERGENCY MANAGEMENT AND HOMELAND SECURITY

### Financial Report

	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Budget	FY 2017-2018 Projected Budget
<b>00101 General Fund</b>				
<b>426 Emergency Management</b>				
<b>Revenues</b>				
Federal Grants and Contracts	1,355,000	996,502	1,165,000	1,165,000
Charges, Fees, and Fines	272,500	272,500	272,500	272,500
<b>Total Revenues</b>	<b>\$1,627,500</b>	<b>\$1,269,002</b>	<b>\$1,437,500</b>	<b>\$1,437,500</b>
<b>Expenditures</b>				
Personnel	348,204	664,099	713,805	713,805
Fringe Benefits	78,842	141,531	139,256	142,079
Pension	107,640	73,088	84,120	85,718
Materials and Supplies	1,404,018	777,205	939,121	938,768
Services and Contractual Serv	496,988	475,650	237,244	237,244
Travel	0	2,339	5,510	5,892
Operating Expenses	17,656	16,720	20,991	21,111
Rentals	208,620	208,620	208,620	208,620
<b>Total Expenditures</b>	<b>\$2,661,968</b>	<b>\$2,359,252</b>	<b>\$2,348,667</b>	<b>\$2,353,237</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$1,627,500</b>	<b>\$1,269,002</b>	<b>\$1,437,500</b>	<b>\$1,437,500</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$2,661,968</b>	<b>\$2,359,252</b>	<b>\$2,348,667</b>	<b>\$2,353,237</b>

### Summary of Positions

	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Budget	FY 2017-2018 Projected Budget
<b>101 GENERAL FUND</b>				
<b>426 EMERGENCY MANAGEMENT</b>				
ELECTED AND EXECUTIVE	2	2	2	2
SUPERVISORY AND PROFESSIONAL	1	1	1	1
SUPPORT STAFF	0	0	1	1
<b>TOTAL POSITIONS</b>	<b>3</b>	<b>3</b>	<b>4</b>	<b>4</b>
<b>TOTAL DEPARTMENTAL POSITIONS</b>	<b>3</b>	<b>3</b>	<b>4</b>	<b>4</b>



**DEPARTMENT OF HOMELAND SECURITY AND EMERGENCY MANAGEMENT**  
**BUDGET CHANGE AND HIGHLIGHTS FY 2016-2017**

Increase / (Decrease) from 2015-2016 Adopted Budget	Description of Change
<b>REVENUES</b>	
Federal Grants and Contracts                      168,498	Increase in UASI grant funding
.	
<b><u>TOTAL REVENUES</u></b> <b><u>\$168,498</u></b>	
<b>EXPENDITURES</b>	
Personnel    49,706	Reinstatement of granted funded project consultant
Fringe Benefits    (2,275)	Based on published fringe rates.
Pension    11,032	Based on published fringe rates.
Materials and Supplies`    161,916	UASI grant funding increase for reimbursable supplies
Services and Contractual Services                      (238,406)	Decrease in central service support allocations associated with Collective Bargaining Agreement savings.
Travel    3,171	Increase in Solution Area Planner mileage reimbursement.
Operating Expenses    4,271	Based on published fringe rates.
<b><u>TOTAL EXPENDITURES</u></b> <b><u>\$(10,585)</u></b>	



**DEPARTMENT OF HOMELAND SECURITY / EMERGENCY MANAGEMENT**

**Department Strategic Focus Areas**

Focus Area	Objective	Measurement
Public Safety	Citizen Emergency Preparedness Workshops	Make available to 43 Communities
	Citizen Corps Council	Maintain our current ten (10) Teams in Wayne County
	Active Shooter Training for First Responders	Make available to forty-three (43) Communities
	Emergency Operations Enhancements	Emergency Operations Enhancements completed by December 31, 2017

[1] The County's Administration is currently developing strategic plans at the department level.

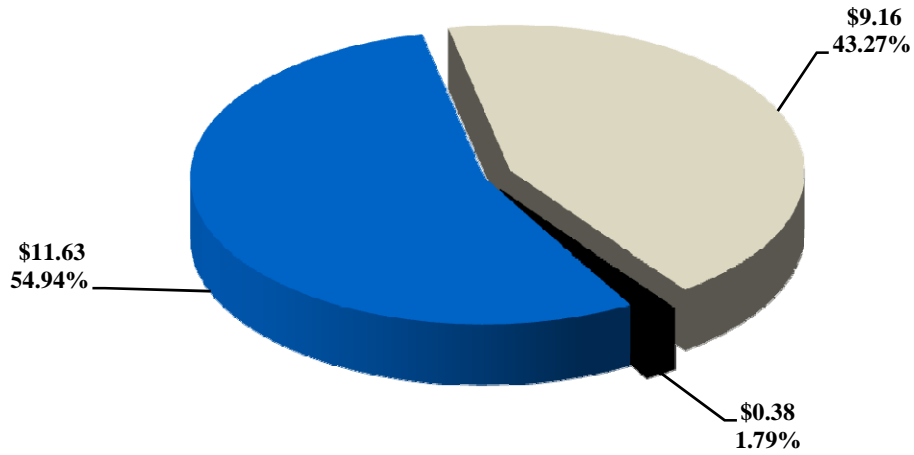


**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

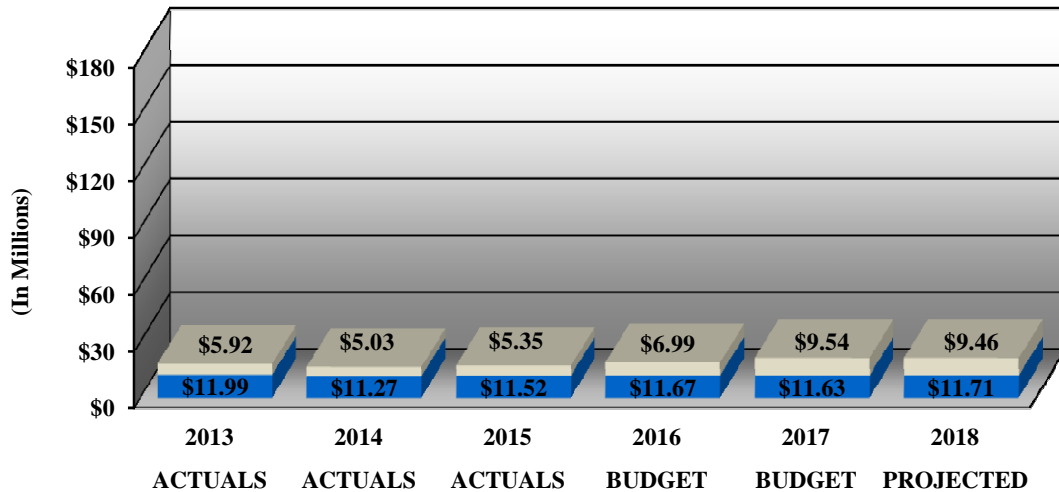


**WAYNE COUNTY  
DEPARTMENT OF MANAGEMENT AND BUDGET**

**EXPENDITURE ANALYSIS  
FISCAL YEAR 2016-2017  
In Millions**



**EXPENDITURE TREND ANALYSIS  
FISCAL YEARS 2012-2013 THROUGH 2017-2018**





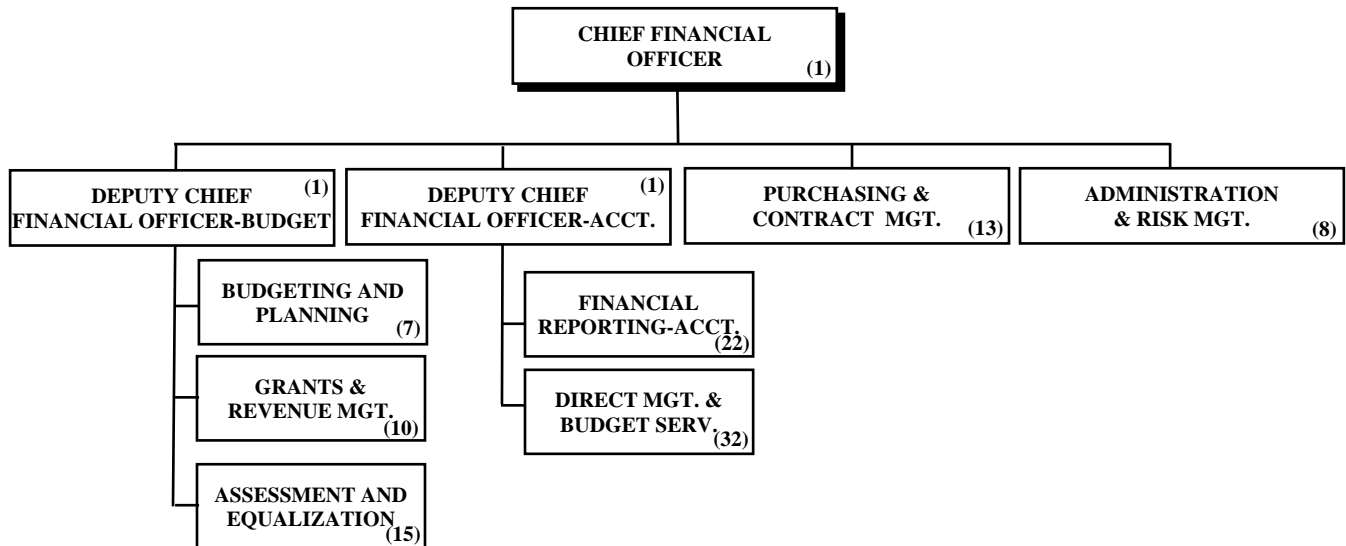
## DEPARTMENT OF MANAGEMENT AND BUDGET

### MISSION

The Mission of the Department of Management and Budget is to provide financial services, information and asset protection to elected policymakers, county departments, program administrators and the public, so they can have the information they need to make decisions and achieve their desired results.

<i>Budget Summary All Funds</i>				
	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2017-2018
	Budget	Budget	Budget	Projected Budget
<b>Total Departmental Expenditures</b>	\$ 19,019,154	\$ 18,659,089	\$ 21,167,286	\$ 21,169,308
<b>Departmental Revenue</b>				
Local Grants and Contracts	450,000	100,000	0	0
Charges, Fees, and Fines	16,303,382	16,200,898	18,922,535	18,909,127
Interest Income	0	1,500	1,500	1,500
<b>Total Revenue</b>	\$ 16,753,382	\$ 16,302,398	\$ 18,924,035	\$ 18,910,627
<b>General Fund General Purpose</b>	\$ 2,265,772	\$ 2,356,691	\$ 2,243,251	\$ 2,258,681
<b>Total Budgeted Positions</b>	<b>115</b>	<b>117</b>	<b>110</b>	<b>110</b>
Contact: <b>Tony Saunders</b> , Chief Financial and Restructuring Officer 500 Griswold St., 14th Floor - Detroit, MI. 48226 - Phone (313) 224-0420				

*Note: Prior years have been restated as a result of the reorganization.*





## DEPARTMENT OF MANAGEMENT AND BUDGET

### MAJOR ACTIVITIES AND DESCRIPTIONS

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**DIVISION OF ADMINISTRATION AND RISK MANAGEMENT:** The Administration Division provides support services to the operating divisions of the Department of Management and Budget and assists the Chief Financial Officer (CFO) in coordinating those operations. The Division establishes, maintains and executes County fiscal policies and procedures; oversees departmental personnel and grievance issues; departmental technology and reporting matters relating to financial applications data, systems, integration, management, and control; Freedom of Information Act (FOIA) responses; electronic contract and document approval processes; the County credit card; gasoline cards; mailroom and stockroom; and petty cash authorization and usage. The Division also is responsible for the procurement of the County's annual liability insurance policies and serves as the administrator of the County's these policies works in collaboration with the County's insurance broker, third party administrators and insurance carriers to address all claims and potential settlements for litigated and non-litigated matters. The Division manages claims within the County's self insured retention limits, as well as pursues subrogation claims for damage done to County assets and assists with collection activities on behalf of the County. The Division serves as liaison with the County Commission, Commission's Fiscal Analysts, and the Legislative Auditor General regarding budgetary and fiscal issues and provides risk evaluation and strategy, contract review and consultation services to other County departments and elected officials.

#### **DIVISION OF ASSESSMENT AND**

**EQUALIZATION:** The Assessment and Equalization Division's major responsibility is the compilation and reporting of assessment and tax related data pertaining to each city and township within the County for the purpose of equalization of assessments and the analysis of property tax rates, as required by the General Property Tax Law and other related statutes. The Division also serves to advise the Wayne County Commission in regard to the equalization of assessments and the apportionment of property taxes. Additionally, this Division provides assistance to Wayne County communities regarding the valuation, assessment and audit of property, as well as assistance in assessment and tax roll preparation, including the maintenance of a coordinated mapping system, tax billing and other related services.

#### **DIVISION OF BUDGETING AND PLANNING:**

The Division of Budgeting and Planning consists of three units – Budget Development and Maintenance, Strategic Planning and Forecasting (policy improvements

consistent with performance based objectives, and strategic business plan philosophies), and Analysis and Reporting (effective use and integration of technology in budget development). The Budgeting and Planning Division's primary responsibility is to prepare a comprehensive budget for the County and for recommendation to the County Executive. The Division monitors departmental spending in accordance with allotment schedules, ensures that appropriations are not exceeded, and enforces the budget policies of the County.

**DIVISION OF FINANCIAL REPORTING:** The Financial Reporting Division consists of the accounting, cash management and accounts payable, and payroll units. These three units perform the critical accounting, financial reporting, vendor disbursement, payroll, and employee parking functions for the County. These functions specifically include the processing of general ledger transactions; the design and monitoring of an internal control structure to ensure County assets are protected; the compilation and issuance of internal and external financial statements and reports that are in compliance with statutory requirements and in conformity with generally accepted accounting principles; the timely payment to vendors of verified obligations and services and related year end reporting coordinating cash planning with the Office of the County Treasurer and assuring that all financial reporting for cash and investments conform to generally accepted accounting principles; biweekly payrolls and required withholdings in accordance with collective bargaining agreements and regulatory requirements; and the evaluation of parking needs for employees and visitors. The Division provides monthly interim financial statements and the year-end Comprehensive Annual Financial Report (CAFR) and the Popular Annual Financial Report (PAFR).

County-wide debt activity including issuance and related compliance (in conjunction with the Divisions of Budgeting and Planning and Financial Reporting), financial advisor and bond counsel contract management, and administrative assistance to other debt issuing departments and agencies as needed.

#### **DIVISION OF GRANTS AND REVENUE MGT:**

The Division of Grants and Revenue Management oversees Wayne County's pre- and post-award administration of all grants, collaborative agreements and contracts and monitors compliance with all federal and state grantor regulations and requirements. In addition, the division maintains historical files on grants and contracts, creates specialized internal and external reports, assists with the County's administration of its cost



## DEPARTMENT OF MANAGEMENT AND BUDGET

### MAJOR ACTIVITIES AND DESCRIPTIONS *continued*

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allocation plans, conducts program reviews as required by the Home Rule Charter, and coordinates the Federal Single Audit. Lastly, the division provides assistance to departments and elected officials for audits and reviews performed by the County and Legislative Auditor General.

**DIVISION OF DIRECT MANAGEMENT AND BUDGET SERVICES:** This division provides on-site financial support activities such as accounting, accounts receivable billings and collections, purchasing support, budget development and oversight, assistance with accounts payable and preparation of financial statements. In addition, this division is responsible for preparation and submission of reports to a myriad of internal and third party users.

**DIVISION OF PURCHASING AND CONTRACT MANAGEMENT:** The **Purchasing Division** is responsible for the management and coordination of the acquisition of goods and services, including requisition processing, commodity code tracking, and bid specifications for all County departments. Beginning in 2016, this Division, in conjunction with several other departments, will be implementing a new web-based “procure to pay” solution that will include an increase in spend visibility, process improvements, contract compliance and consolidation, ease of use and communication between Wayne County and its supply base.

### FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS

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The department is spearheading the implementation of a long-term financial plan for the County. A long-term financial plan is a critical component of any government’s strategy for effectively managing its resources in both robust and lean economic environments. The plan includes economic and environmental analyses, critical issues, financial strategy and financial policy review, forecasts, and planning and budget linkages.

Also, as part of new administrative initiatives, additional time and manpower has been designated to research outstanding receivable issues regarding County services. Through this initiative, contractual staff was identified to make direct personal contact with businesses and municipalities to negotiate and resolve delinquencies. Since October 2015, over \$2 million in outstanding receivables have been collected. Part of this initiative is to establish and maintain personal working relationships with vendors and municipal offices to promptly address billing and payment matters which will significantly strengthen working relationships with those entities and improve the County’s overall financial status.

**Administration and Risk Management:**

During the transition year of 2015-2016, the Division of Administration began to focus on employee engagement and satisfaction among Management & Budget staff and conducted an employee satisfaction survey in January 2016.

In order to address staff and leadership needs and concerns management:

- Recruited and hired an HR Manager/Business Partner to streamline personnel processes including, but not limited to; hiring, recruitment, employee relations,

general benefit matters and retention specifically for Management and Budget staff.

- Developed a leadership training series for department managers and supervisors.
- Implemented an evaluation tool to help departmental managers and directors engage in open and honest dialog with staff regarding performance and areas of improvement. Because the evaluation process focuses on professional development staff has been very receptive and open to the process.

In contrast to recent years and with overall improvements in the economy, The Risk Management Division was able to identify noteworthy decreases of insurance policy renewal premiums. Specific changes were driven by bids being submitted by agencies that in the past avoided marketing in southwest Michigan, but are now attracted to the area’s revitalization and growth. Although a few of the renewals remained constant and some agencies still are not venturing into this geographic region, the competitive market allowed the opportunity for the County to obtain an 18% decrease in general liability funding for the downriver sewage system and also afforded the County leverage in negotiating comparable rates for the current coverage year. Going into the next fiscal year, the Division will be initiating a new bid for brokerage services.

Additionally, the Division’s subrogation efforts continue to increase and this year we are pursuing more aggressive tactics, including filing small claims’ actions when attempting to recoup damages.

Other Division initiatives included mandating revised, detailed insurance language to be used in all contract



## DEPARTMENT OF MANAGEMENT AND BUDGET

### *FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS continued*

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templates, creating a certificate of insurance tracking process that will be tied into the County's new procurement system and conducting a risk management assessment for all County departments to identify areas needing training or other improvements to eliminate errors and overall reduce the County's liability exposure.

#### **Assessment & Equalization**

Continued to performed a sales and appraisal study for equalization of all classes of property in the City of Detroit, fulfilling a State Tax Commission directive to review market data and assessments within the City, in order to evaluate equity within property assessment, considered a major force behind tax delinquency issues within the County. The Division also partnered with the Wayne County Register of Deeds to implement new software and customizations to existing applications to allow for electronic importing of property sale and deed data, dramatically reducing data entry time, substantially mitigating chances for human error, and improving timely access to public records to enhance property assessment by expanding the pool of usable data.

#### **Budgeting and Planning**

- Anticipates receiving the Distinguished Budget Presentation Award from the GFOA for the twenty-second consecutive year.
- Guided the first Revenue Estimating Conference and a Revenue Consensus Estimate was unanimously adopted by the Committee.

#### **Financial Reporting**

Issues various reports that are made available to management and the County's Elected Officials. Financial Reporting is also responsible for coordinating

with the County's outside auditors and is responsible for the issuance of the County's Comprehensive Annual Financial Report (CAFR).

- This past year the CAFR was issued sooner than in the previous fiscal year.
- The Government Finance Officers Associate bestowed its Certificate of Achievement for Excellence in Financial Reporting for the prior fiscal year's CAFR.

The Accounts Payable and Cash Management units continue to work with vendors to migrate certain vendor payments to electronic funds transfer.

#### **Purchasing and Contract Management**

- In conjunction with several other departments is currently in the process of implementing an entirely new, best-in-class web-based "Procure to Pay" solution specifically designed to increase spending visibility, enable multiple process improvements, facilitate contract compliance and consolidation, and give internal users as well as external suppliers constant visibility at all stages of the bid / contracting process. This new system will replace a paper based contract routing, tracking, and RFP system, as well as out-dated and unsupported "green screen" technology for the Accounts Payable department.
- Wayne County Procurement is moving from a purely reactive, request based department to a proactive, strategic partner with County departments as well as our valuable supply base.



## DEPARTMENT OF MANAGEMENT AND BUDGET

### *NEW INITIATIVES FOR FISCAL YEAR 2016-2017*

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As the Division of Administration moves into the next fiscal year, data extracted from staff evaluations will assist the Division Director and HR Manager to create training matrixes, succession and promotional structure plans for staff. This division will continue to assist other departments with personnel needs related to recruitment and hiring and expects to assist other County departments with developing a similar business partner model that encompasses personnel restructuring plans, including compensation studies for existing roles and identifying future staffing needs.

Management and Budget is involved in the procurement of a new Enterprise Resource Planning (ERP) system which will help streamline operations of the Department.

The intent of the new ERP would be to replace the County's aging financial system and its aging payroll system with a unified modern system to help gather, report, and disseminate actionable information to as many stakeholders as possible.

The Financial Reporting Division will issue the fiscal year 2016 CAFR earlier than in the prior year.

The Central Grants Division will provide training to County grants managers related to compliance matters associated with Federal Regulations 2CFR200. This initiative is undertaken to reduce single audit compliance findings in the future.

### *IMPACT ON OPERATIONS*

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The Fiscal Year 2016-2017 budget for the Department of Management and Budget represents a status quo budget.





Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

DEPARTMENT OF MANAGEMENT AND BUDGET

Financial Report

	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>00101 General Fund</b>				
<b>201 Management And Budget</b>				
<b>Revenues</b>				
Local Grants and Contracts	450,000	100,000	0	0
Charges, Fees, and Fines	41,400	41,400	21,400	21,400
<b>Total Revenues</b>	<b>\$491,400</b>	<b>\$141,400</b>	<b>\$21,400</b>	<b>\$21,400</b>
<b>Expenditures</b>				
Personnel	1,108,847	1,059,924	1,102,948	1,102,948
Fringe Benefits	562,051	402,914	373,597	382,974
Pension	431,601	280,271	286,034	291,469
Materials and Supplies	50,500	47,700	48,085	48,085
Services and Contractual Serv	277,694	353,253	218,050	218,050
Travel	30,800	23,600	33,826	33,826
Operating Expenses	55,752	52,357	22,900	23,518
Rentals	161,928	161,928	63,067	63,067
Non Capital Assets	77,999	116,144	116,144	116,144
Operating Transfers Out	0	0	0	0
<b>Total Expenditures</b>	<b>\$2,757,172</b>	<b>\$2,498,091</b>	<b>\$2,264,651</b>	<b>\$2,280,081</b>
<b>00101 General Fund</b>				
<b>202 M&amp;B Support Services</b>				
<b>Revenues</b>				
Charges, Fees, and Fines	16,261,982	16,159,498	18,901,135	18,887,727
Interest Income	0	1,500	1,500	1,500
<b>Total Revenues</b>	<b>\$16,261,982</b>	<b>\$16,160,998</b>	<b>\$18,902,635</b>	<b>\$18,889,227</b>
<b>Expenditures</b>				
Personnel	5,746,895	5,998,524	6,247,531	6,237,621
Fringe Benefits	3,001,527	2,361,929	2,041,886	2,088,896
Pension	2,215,672	1,567,675	1,577,112	1,604,643
Materials and Supplies	133,502	120,265	119,025	97,087
Services and Contractual Serv	3,415,974	4,198,137	6,215,309	6,204,720
Travel	49,202	59,035	74,634	66,988
Operating Expenses	1,040,594	1,249,423	1,713,727	1,715,524
Rentals	537,856	412,404	364,973	364,972
Other Charges	7,560	117,631	121,636	114,928
Capital	2,000	2,000	7,000	0
Non Capital Assets	47,700	32,975	41,775	33,699
Operating Transfers Out	63,500	41,000	378,027	360,149
<b>Total Expenditures</b>	<b>\$16,261,982</b>	<b>\$16,160,998</b>	<b>\$18,902,635</b>	<b>\$18,889,227</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$16,753,382</b>	<b>\$16,302,398</b>	<b>\$18,924,035</b>	<b>\$18,910,627</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$19,019,154</b>	<b>\$18,659,089</b>	<b>\$21,167,286</b>	<b>\$21,169,308</b>



**Wayne County Government**  
**Adopted Budget 2016-17 and Projected 2017-18**

**DEPARTMENT OF MANAGEMENT AND BUDGET**

**Financial Report**

		<u>FY 2014-2015</u> Budget	<u>FY 2015-2016</u> Budget	<u>FY 2016-2017</u> Budget	<u>FY 2017-2018</u> Projected Budget
<b>Summary of Positions</b>					
		<u>FY 2014-2015</u> Budget	<u>FY 2015-2016</u> Budget	<u>FY 2016-2017</u> Budget	<u>FY 2017-2018</u> Projected Budget
<b>101</b>	<b>GENERAL FUND</b>				
<b>201</b>	<b>MGT&amp;BUD-ASSESS &amp; EQUALIZA'</b>				
	ELECTED AND EXECUTIVE	2	2	2	2
	SUPERVISORY AND PROFESSIONAL	5	6	6	6
	SUPPORT STAFF	12	10	7	7
	<b>TOTAL POSITIONS</b>	<u>19</u>	<u>18</u>	<u>15</u>	<u>15</u>
<b>101</b>	<b>GENERAL FUND</b>				
<b>202</b>	<b>MGT&amp;BUD-CENTRAL SERVICES</b>				
	ELECTED AND EXECUTIVE	20	20	19	19
	SUPERVISORY AND PROFESSIONAL	59	62	54	54
	SUPPORT STAFF	17	17	22	22
	<b>TOTAL POSITIONS</b>	<u>96</u>	<u>99</u>	<u>95</u>	<u>95</u>
	<b>TOTAL DEPARTMENTAL POSITIONS</b>	<u><u>115</u></u>	<u><u>117</u></u>	<u><u>110</u></u>	<u><u>110</u></u>



Wayne County Government  
 Adopted Budget 2016-17 and Projected 2017-18

**DEPARTMENT OF MANAGEMENT AND BUDGET**

**BUDGET CHANGE AND HIGHLIGHTS FY 2016-2017**

Increase / (Decrease) from 2015-2016 Adopted Budget	Description of Change
<b>REVENUES</b>	
Local Grants and Contracts (100,000)	Loss in contributions from local communities.
Charges, Fees, and Fines 2,721,637	Increase in Chargeback revenues due to costs associated with the purchase of a new procurement system.
Interest Income 0	
<b><u>TOTAL REVENUES</u></b> <b><u>\$2,621,637</u></b>	
<b>EXPENDITURES</b>	
Personnel 292,031	Increase is related to contractual bonuses for staff.
Fringe Benefits (349,360)	Based on published fringe rates.
Pension 15,200	Based on published fringe rates.
Materials and Supplies (855)	Decrease in printing supplies and postage.
Services and Contractual Services 1,881,969	Increase in contractual services associated with the procurement of a new purchasing system.
Travel 25,825	Increase related to travel for conferences and parking.
Operating Expenses 434,847	Increase in Equipment Repair & Maintenance,
Rentals (146,292)	Decrease of building rent expenses.
Other Charges 4,005	Increase to miscellaneous operating.
Non Capital Assets 5,000	Increase in computer equipment.
Operating Transfers Out 337,027	Increase to debt service related to a new Enterprise Resource Planning (ERP).
<b><u>TOTAL EXPENDITURES</u></b> <b><u>\$2,508,197</u></b>	



## DEPARTMENT OF MANAGEMENT & BUDGET

### Department Strategic Focus Areas

Focus Area	Objective	Measurement
<b>Financial Prudence</b>	<b>To Provide accurate and timely and relevant financial information for decision makers and oversight agencies.</b>	Timely submission of quarterly financial information including Cash flow, actual to budget and year end projections.
		Review and analysis of monthly Key Performance Indicators.
<b>Operational Efficiency</b>	<b>Upgrade the County's financial systems to improve efficiencies that support best in class financial business practices.</b>	Successful implementation of new procurement software.
		Successful implementation of County wide ERP system including new General Ledger and HR/Payroll system.
<b>Talent</b>	<b>Train Management and Budget staff to ensure financial information and process conforms to industry best practices.</b>	Number of Management and Budget personnel trained

[1] The County's Administration is currently developing strategic plans at the department level.



Wayne County Government  
*Adopted Budget 2016-17 and Projected 2017-18*

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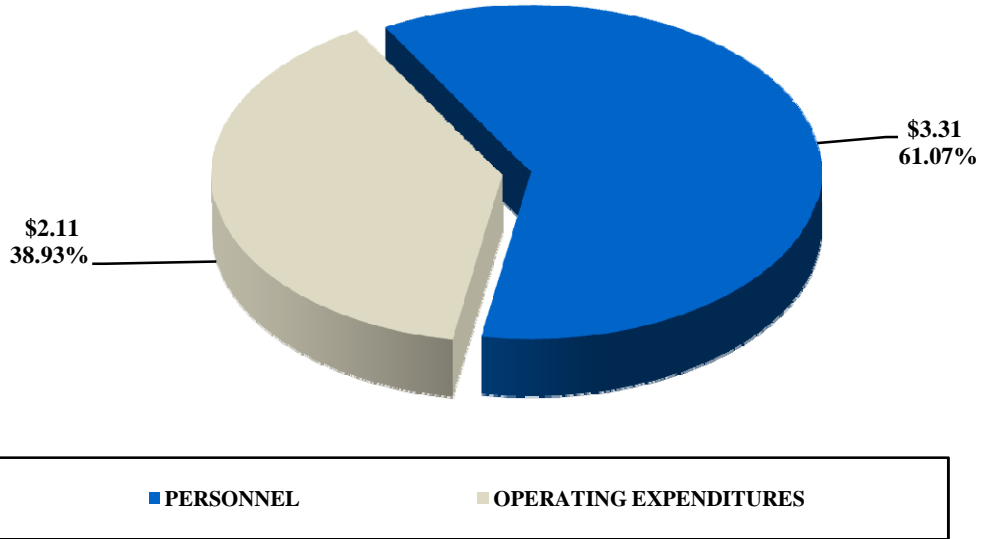


**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

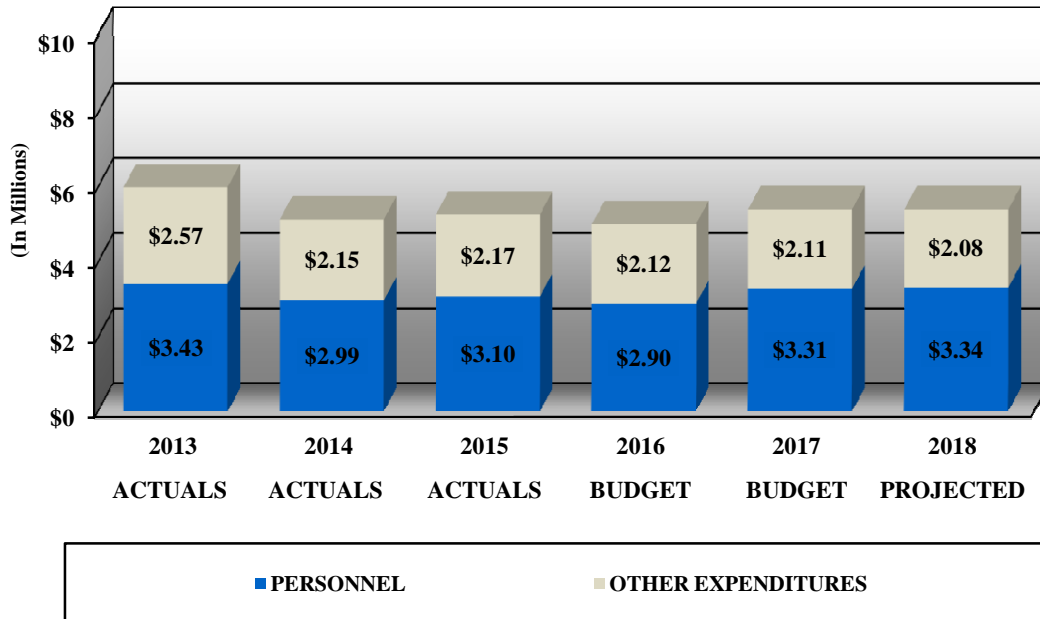


# WAYNE COUNTY PERSONNEL/HUMAN RESOURCES

**EXPENDITURE ANALYSIS  
FISCAL YEAR 2016-2017  
In Millions**



## EXPENDITURE TREND ANALYSIS FISCAL YEARS 2012-2013 THROUGH 2017-2018



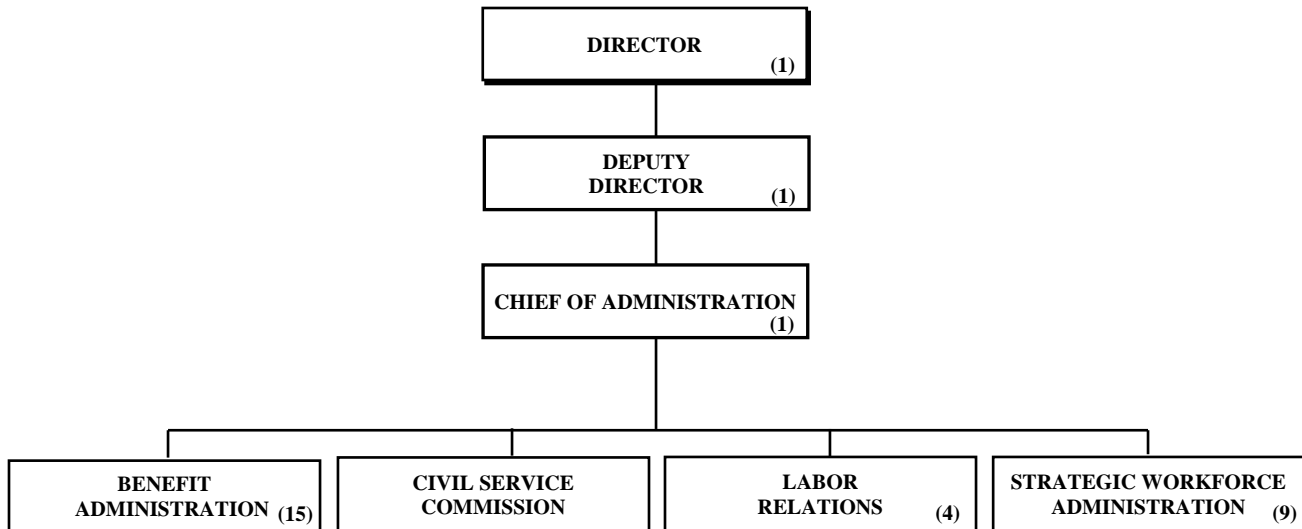


## DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

### MISSION

The Mission of the Personnel and Human Resources Department is to acquire and retain the right talent through the development of effective 21st Century Human Resources solutions focused on engaging, educating and empowering internal and external stakeholders.

<i>Budget Summary All Funds</i>				
	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2017-2018
	Budget	Budget	Budget	Projected Budget
<b>Total Departmental Expenditures</b>	\$ 5,487,841	\$ 5,018,085	\$ 5,415,224	\$ 5,415,224
<b>Departmental Revenue</b>				
Charges, Fees, and Fines	5,487,841	5,018,085	5,415,224	5,415,224
<b>Total Revenue</b>	\$ 5,487,841	\$ 5,018,085	\$ 5,415,224	\$ 5,415,224
<b>General Fund General Purpose</b>	\$ -	\$ -	\$ -	\$ -
<b>Total Budgeted Positions</b>	<b>28</b>	<b>27</b>	<b>31</b>	<b>31</b>
Contact: <b>Shonta Langford</b> , Director 500 Griswold St., 9th Floor - Detroit, MI. 48226 - Phone (313) 224-5907				





## DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

### MAJOR ACTIVITIES AND DESCRIPTIONS

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The Department of Personnel and Human Resources (P/HR) is responsible for the management of human resources and labor relations functions of County government. P/HR provides strategic workforce management, civil service appeals, labor relations, benefit administration, and limited organizational development services to job applicants, employees, departments, and other government agencies.

The department consists of four divisions coordinated by The Department of Personnel and Human Resources.

#### **DIVISION OF STRATEGIC WORKFORCE**

**ADMINISTRATION:** Responsible for the management and coordination of activities relating to legal compliance, policy development, recruitment and selection, on-boarding, classification, compensation, personnel information, payroll administration and displacements/layoffs. In addition, this division implements and assesses organizational development and effectiveness initiatives that align resources with operating objectives and optimization of service (OD/OE) The division provides very limited organizational development to County departments and agencies utilizing the Learning Management System (LMS).

**EXAMINATION:** Recruit applicants, conduct examinations and fill vacancies. Review and approve, develop, implement and assess organizational development and effectiveness initiatives that align resources with operating objectives and optimization of services; Policy & Standard Operating Procedure (SOP) development; P/HR Audit & Controls; Document Management (DM) support; Resource Mapping Displacements (bumping process); Oversight of county wide eLearning & Training Support; Support for the Commission/Boards on the Status of Ethics & Fraud Countywide; Administration of Management Development Program; Support Customized Training for Departments; Support Succession Planning Design, Implementation and Evaluation; Customer Service Surveys.

**CERTIFICATION:** Maintain eligibility lists and certify names from appropriate lists to fill vacancies in accordance with collective bargaining agreements and Civil Service Rules.

**CLASSIFICATION:** Create new classes and maintain the classification plan. Audit reclassification requests and determine pay grade for new classes. Review position allocation. Allocate vacant positions.

**PERSONNEL INFORMATION:** Maintain PeopleSoft Human Resource Information System and employee records. Assist other departments with personnel transactions and process employment verification requests. Respond to FOIA requests.

#### **DIVISION OF CIVIL SERVICE COMMISSION:**

The Division of Civil Service Commission is a charter mandated independent body that is responsible for adjudicating appeals that arise from Wayne County's employment examination processes for classified employees. The Civil Service Commission also serves as the dispute resolution body for non-represented classified employees.

**DIVISION OF LABOR RELATIONS:** Responsible for the negotiation and administration of collective bargaining agreements, including the processing of grievances, arbitrations, and general oversight of Labor/Management Relations, Equal Employment Opportunity (EEO) compliance and investigations surrounding harassment and discrimination on behalf of Wayne County. The director of this division will also be under the direct supervision of the Chief Executive Officer (CEO).

#### **DIVISION OF BENEFIT ADMINISTRATION:**

Provides employment cost management and employment health and wellness services to Wayne County employees, retirees, and eligible dependents. The division is responsible for the management of employee benefits, workers' compensation, long-term disability programs, return-to-work and occupational safety programs.



## DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

### FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS

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- Economic Recovery Plan Implementation:
  - a. Implemented the Health Care changes HR assisted in developing in 2014-15 for active employees that were projected to reduce costs County Wide by approximately \$5 million annually
  - b. Implemented the Health Care changes HR assisted last year in developing for retirees:
    - 1. Implemented retiree stipend program projected to save almost \$18 million annually
    - 2. Implemented mirror retiree changes projected to save almost \$2 million annually
- Implemented the proposals HR assisted in developing last year to reduce annual required employer contribution to fund pension liabilities by \$13 million annually
- Reduced OPEB liability
- Implemented a FICA replacement program for unclassified temporary/part-time employees saving approximately \$340,000 annually
- Developed the Affordable Care Act (ACA) year end 1095 forms for distribution to employees and retirees; developed and submitted IRS annual reporting
- Implemented recruitment plans for Wayne County Sheriff Office Police Officers and Registered Nurses
- Drafted Supervisor Handbook
- Amended and deployed the 2016 Conflict of Interest (COI) disclosures
- Successfully negotiated and implemented all economic changes made via collective bargaining for 13 unionized groups; these efforts yielded significant changes in the composition of the Wayne County Retirement System Board of Trustees
- Researched and recommended an Enterprise Resource Planning (ERP) solution through a county-wide needs assessment and review of market place options
- Implement the P/HR re-organization
- Implement a benefits partnership

### NEW INITIATIVES FOR FISCAL YEAR 2016-2017

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- Develop metrics to monitor effectiveness and costs savings of the implemented changes for the Economic Recovery Plan initiatives
- Develop HR metrics to measure effectiveness and efficiency of HR processes
- Continue to successfully implement active and retiree health care changes
- Continue to successfully implement pension design modifications
- Assist in the implementation of changes to the composition of the Wayne County Retirement System Board of Trustees
- Continue to develop position analysis (PA's)
- Complete a full audit of Health Care Claims
- Restructure Wayne County Pay Plan
- Develop an aligned Classification Plan
- Continue active administration of Interest Based Bargaining with our largest group (AFSCME Council 25)
- Continue developing policies and processes to ensure legal compliance and internal control
- Develop long term Health and Wellness Plan communications
- Update Health and Welfare Plan with implemented changes
- Implement a Talent Management application
- Procure an ERP solution and contract
- Develop and implement position budgeting plans into the annual recruitment plan
- Develop a 2-5 year strategic plan for P/HR
- Develop and implement WC staff development program

### IMPACT ON OPERATIONS

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Advanced technology has not been acquired which creates significant inefficiencies within the current staffing levels.



**Wayne County Government**  
**Adopted Budget 2016-17 and Projected 2017-18**

**DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES**

**Financial Report**

		<u>FY 2014-2015</u>	<u>FY 2015-2016</u>	<u>FY 2016-2017</u>	<u>FY 2017-2018</u>
		Budget	Budget	Budget	Projected Budget
<b>00101</b>	<b>General Fund</b>				
<b>226</b>	<b>Personnel And Human Resources</b>				
<b>Revenues</b>					
	Charges, Fees, and Fines	5,487,841	5,018,085	5,415,224	5,415,224
	<b>Total Revenues</b>	<b>\$5,487,841</b>	<b>\$5,018,085</b>	<b>\$5,415,224</b>	<b>\$5,415,224</b>
<b>Expenditures</b>					
	Personnel	1,851,478	1,771,783	2,131,387	2,131,387
	Fringe Benefits	939,200	676,973	666,973	683,661
	Pension	693,703	452,129	513,233	522,752
	Materials and Supplies	34,966	35,065	41,065	41,065
	Services and Contractual Serv	1,097,959	1,061,406	1,117,608	1,094,908
	Travel	12,697	12,697	12,698	12,698
	Operating Expenses	585,639	774,947	726,410	724,534
	Rentals	258,770	220,780	202,850	202,850
	Other Charges	0	400	3,000	1,369
	Operating Transfers Out	13,429	11,905	0	0
	<b>Total Expenditures</b>	<b>\$5,487,841</b>	<b>\$5,018,085</b>	<b>\$5,415,224</b>	<b>\$5,415,224</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>		<b>\$5,487,841</b>	<b>\$5,018,085</b>	<b>\$5,415,224</b>	<b>\$5,415,224</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>		<b>\$5,487,841</b>	<b>\$5,018,085</b>	<b>\$5,415,224</b>	<b>\$5,415,224</b>

**Summary of Positions**

		<u>FY 2014-2015</u>	<u>FY 2015-2016</u>	<u>FY 2016-2017</u>	<u>FY 2017-2018</u>
		Budget	Budget	Budget	Projected Budget
<b>101</b>	<b>GENERAL FUND</b>				
<b>226</b>	<b>HUMAN RESOURCES/PERSONNE</b>				
	ELECTED AND EXECUTIVE	7	7	5	5
	SUPERVISORY AND PROFESSIONAL	11	11	12	12
	SUPPORT STAFF	10	9	14	14
	<b>TOTAL POSITIONS</b>	<b>28</b>	<b>27</b>	<b>31</b>	<b>31</b>
<b>TOTAL DEPARTMENTAL POSITIONS</b>		<b>28</b>	<b>27</b>	<b>31</b>	<b>31</b>



**DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES**  
**BUDGET CHANGE AND HIGHLIGHTS FY 2016-2017**

Increase / (Decrease) from 2015-2016 Adopted Budget	Description of Change	
<b>REVENUES</b>		
Charges, Fees, and Fines	397,139	Revenue reallocated from Corp Counsel
<b><u>TOTAL REVENUES</u></b>	<b><u>\$397,139</u></b>	
<b>EXPENDITURES</b>		
Personnel	359,604	Addition of 4 FTEs
Fringe Benefits	(10,000)	Concession Savings in Health
Pension	61,104	Based on published fringe rates
Materials and Supplies	6,000	Increase in Office Supplies
Services and Contractual Services	56,203	Increase in chargeback's from other County departments.
Operating Expenses	(48,537)	Increase in Equipment Maintenance & Repair.
Rentals	(17,930)	Decrease of building rental expenses.
Other Charges	2,600	Increase in Miscellaneous Operating expenses.
Operating Transfers Out	(11,905)	Decrease to debt service related to bonds.
<b><u>TOTAL EXPENDITURES</u></b>	<b><u>\$397,139</u></b>	





## DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

### Department Strategic Focus Areas

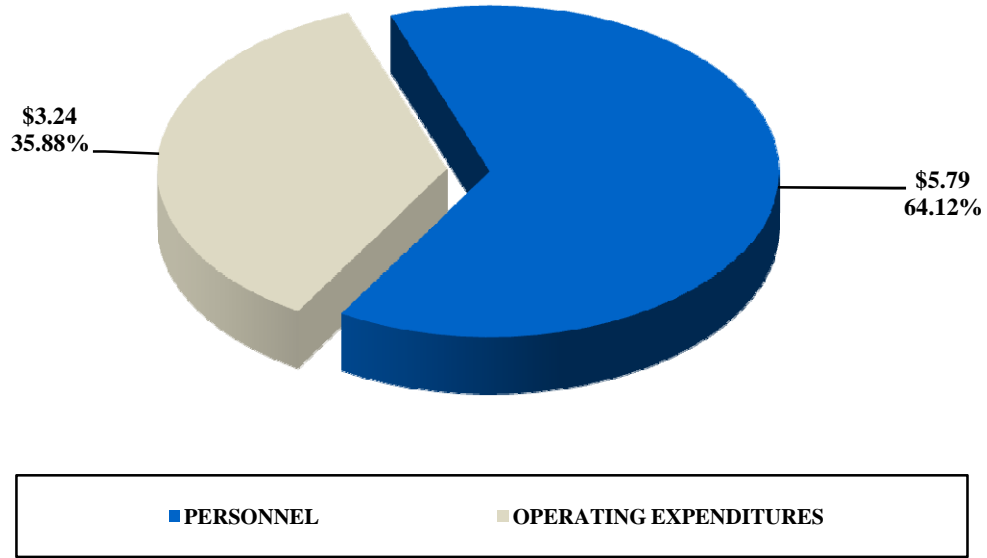
Focus Area	Objective	Measurement
Talent	Engage and Motivate employees of all levels	Employee Engagement Score
		Employee Survey Response Rate
		Percent of Voluntary Employee Turnover (Excluding retirements)
		Number of Employee Grievances
	Create Positions that are well defined by requirements, competencies and results- aligned to current needs	Percent of new hire successfully completing the probationary period
		Percent of positions with position descriptions
		Percent of departmental operational needs assessments complete
		Percent of open positions to total budgeted positions (vacancy rate)
	Promote professional growth of employees through training and development	Percent of Talent Assessments complete
		Percent of GAP analyses between needs and talent competency complete
		Training Testing: average effectiveness rating and average training satisfaction

[1] The County's Administration is currently developing strategic plans at the department level.

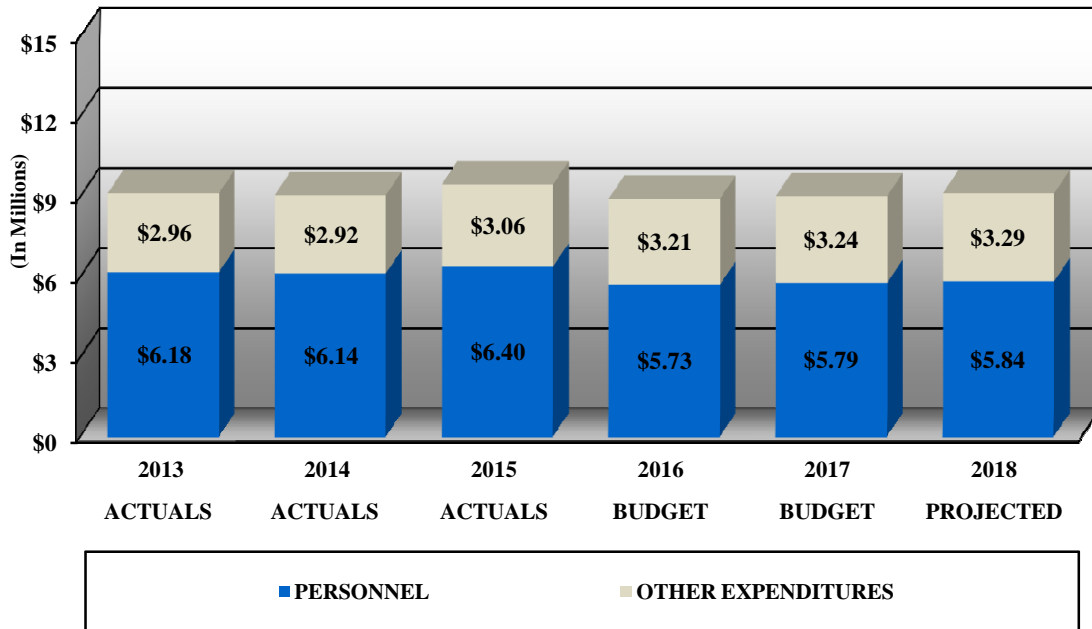


**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

**WAYNE COUNTY  
PROBATE COURT  
EXPENDITURE ANALYSIS  
FISCAL YEAR 2016-2017  
In Millions**



**EXPENDITURE TREND ANALYSIS  
FISCAL YEARS 2012-2013 THROUGH 2017-2018**



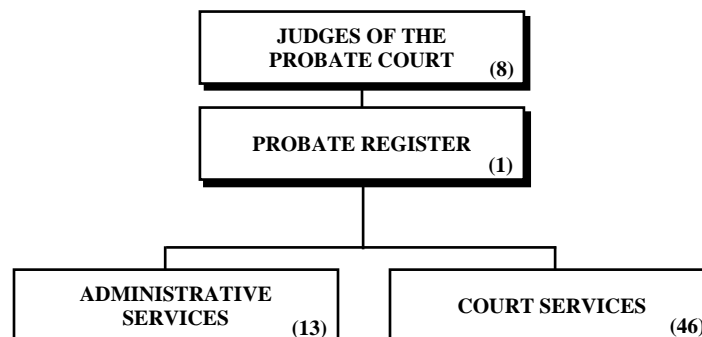


## PROBATE COURT

### MISSION

The Mission of the Wayne County Probate Court is to administer justice with fairness, equality, and integrity. To resolve matters before the Court in a timely manner with trained and motivated staff, and to provide courteous and prompt service in a manner that inspires public trust and confidence. The vision of the Wayne County Probate Court is to provide leadership for the continuous improvement of a justice system that is responsible to the diverse and changing needs of the public and accountable for the efficient and effective use of public resources.

<i>Budget Summary All Funds</i>				
	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2017-2018
	Budget	Budget	Budget	Projected Budget
<b>Total Departmental Expenditures</b>	\$ 9,462,878	\$ 8,939,209	\$ 9,029,265	\$ 9,136,240
<b>Departmental Revenue</b>				
State Grants and Contracts	1,191,500	1,192,600	1,201,000	1,204,000
Charges, Fees, and Fines	948,000	978,000	1,008,000	1,008,000
Interest Income	0	100	300	100
Other Financing	52,200	53,500	51,200	52,500
Operating Transfers In	7,271,178	6,715,009	6,768,765	6,871,640
<b>Total Revenue</b>	\$ 9,462,878	\$ 8,939,209	\$ 9,029,265	\$ 9,136,240
<b>General Fund General Purpose</b>	\$ -	\$ -	\$ -	\$ -
<b>Total Budgeted Positions</b>	<b>67</b>	<b>68</b>	<b>68</b>	<b>68</b>
Contact: <b>Judge Freddie G. Burton</b>				
1219 Coleman A. Young Municipal Center - 2 Woodward Ave. - Detroit, MI. 48226 - Phone (313) 224-5672				





## PROBATE COURT

### **MAJOR ACTIVITIES AND DESCRIPTIONS**

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The Probate Court has jurisdiction in all matters relating to: settlement of estates of all deceased persons residing or leaving property in Wayne County, with or without a will; settlement of trusts; appointment of trustees; appointment of guardians and conservators of minors who reside or are found in Wayne County; appointment of guardians and conservators of adults who are legally incapacitated or developmentally disabled and reside or

are found in Wayne County; involuntary commitment or assisted out-patient treatment of mentally ill persons for treatment; issuance of secret marriages; ordering treatment for minors who have substance abuse problems; adjudicating child custody actions brought by a minor's guardian; and resolving disputes regarding durable powers of attorney for health care.

### **FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS**

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**Collection Efforts** – The Probate Court has continued its collection efforts in an attempt to defray general fund support. Over the past five years the Court has collected over \$243,000 for the reimbursement of court costs in which fiduciaries were ordered to pay for not properly closing probate estates. In addition, over \$125,000 has been collected for the reimbursement of attorney fees.

**Scan and Destroy** – In June of 2015, in compliance with the 2014 revised General Records Retention and Disposal Schedule #16, the Court began to scan original court records for long-term retention, while the original court records are destroyed after the court verifies the accuracy and integrity of the duplicate records in conformance with quality control and assurance standards. It is the Court's long-term goal that over time, this process will begin to reduce the need for cost prohibitive file space.

**File Viewing Room** – The former Judicial Estates Analyst area has been converted into a file viewing room for attorneys and the public. In order to make the record access process more efficient, secure, and less dependent on staffing, effective July 1, 2015, files can be physically viewed in this room only. Publicly accessible computers are also available in this room to view the electronic images in the Court's case management/imaging system.

**Windows 7 Upgrade** - The Court successfully upgraded all of its desktop computers to the Microsoft Windows 7 operating system. This upgrade was required as Windows XP reached end of life and was no longer supported or compatible with critical applications.

**Interactive Video** –The State of Michigan has approved the purchase, implementation, and installation of new interactive video equipment for each of the Court's six courtrooms. The equipment provides the Court with improved high definition (HD) quality of the video, better monitors for viewing, standalone equipment for each Judge to eliminate shared resources, a state managed directory for ease of communication, and overall improved dependability of the equipment.

**Collective Bargaining Agreements** - The Probate Court successfully negotiated multiple year contracts with unions representing Probate Court employees that were consistent with and supported Wayne County's efforts to reduce employee benefit and legacy costs.

**Card Access System** - The Court replaced its antiquated proximity door access control system to ensure the continued safety of its employees.



## PROBATE COURT

### NEW INITIATIVES FOR FISCAL YEAR 2016-2017

With the economic challenges facing Wayne County in fiscal year 2016-17, the Wayne County Probate Court will continue to strive to be an effective steward of County funds while providing quality customer service. The Court will continue to look for every opportunity to increase efficiency while reducing costs to the residents of Wayne County. Through the use of technology, the Court continues to strive towards the goal of less paper in the workplace.

#### **New initiatives include:**

**JUDICIAL DATA WAREHOUSE:** The Wayne County Probate Court has begun a project to work toward including case data in the Judicial Data Warehouse (JDW). The JDW is a statewide database of cases maintained by the State Court Administrative Office (SCAO). This system will also enable the Court to directly and more efficiently search for case information from other Courts, which will enhance our ability to provide service to the public. The Court is investigating additional potential uses of this system by its staff.

**CONTINUITY OF OPERATION PLAN (COOP):** To ensure the Wayne County Probate Court continues to provide the services which are mandated by state law and court rule, the Court continues to work with Wayne County in the development of a COOP. This plan will address all issues ranging from court closures due to inclement weather to closures related to catastrophic events.

### IMPACT ON OPERATIONS

#### **2016 Funding Impact**

Over the past several years Wayne County Probate Court has submitted Impact Statements reporting the effect of funding limitations on services mandated by the State of Michigan. Past statements have documented:

- Increased mandates resulting from 85 legislative changes
- A 44% reduction in staffing that saves Wayne County approximately \$3.7 million per year in salaries and benefits
- Increased dependency on technology
- Revenue initiatives
- Focus on improved customer service
- Judicial Resources Reports that recommend increased number of judges and staff
- Substandard performance and service levels as set by the State Court Administrative Office

**STAFF TRAINING:** As the number of Court employees continues to decline, it is imperative that the Court remains diligent in providing staff with advanced training. In times of economic challenge, staff training becomes an extremely effective tool in maintaining service levels.

**MICROFILM PROJECT:** Under state law the Wayne County Probate Court is required to microfilm court records prior to destroying them. For over 50 years the Wayne County Probate Court has complied with this requirement. However, these reels of film have started to deteriorate, compromising the Court's ability to reproduce the documents contained on the film. The Court has begun the process of identifying a solution that will ensure all records remain preserved.

**FACILITIES MAINTENANCE SCHEDULE:** The Court is working on the development of an annual facilities maintenance schedule to properly maintain offices and courtroom located in the Coleman A. Young Municipal Center. This schedule will not only identify facility requirements, but will assist Court staff in the development of its annual budget request.

**EQUIPMENT MAINTENANCE SCHEDULE:** The Court will create a "Five Year Computer Refresh Schedule" for computer needs. Maintaining compliance with the schedule will ensure the Court will not face issues with outdated, non-supported equipment and to identify annual costs.

The Wayne County Probate Court has continued to adjust to increased demands and reduced funding levels. Last year Wayne County Probate Court completed a major staffing restructure that realigns employees' responsibilities in an effort to maintain the delivery of service. The focus of this restructuring was to fill the service gaps created by 47 of its 107 positions eliminated over the past 17 years.





**Wayne County Government**  
**Adopted Budget 2016-17 and Projected 2017-18**

**PROBATE COURT**

**Financial Report**

	<u>FY 2014-2015</u> Budget	<u>FY 2015-2016</u> Budget	<u>FY 2016-2017</u> Budget	<u>FY 2017-2018</u> Projected Budget
<b>00837 Courts Capital Projects</b>				
<b>401 Capital Programs</b>				
<b>Revenues</b>				
Interest and Dividends	0	100	300	100
Other Financing	52,200	52,500	51,200	52,500
<b>Total Revenues</b>	<b>\$52,200</b>	<b>\$52,600</b>	<b>\$51,500</b>	<b>\$52,600</b>
<b>Expenditures</b>				
Services and Contractual Serv	10,000	10,000	51,500	52,600
Non Capital Assets	42,200	42,600	0	0
<b>Total Expenditures</b>	<b>\$52,200</b>	<b>\$52,600</b>	<b>\$51,500</b>	<b>\$52,600</b>
<b>00838 Probate Court</b>				
<b>148</b>				
<b>Revenues</b>				
State Grants and Contracts	1,191,500	1,192,600	1,201,000	1,204,000
Charges, Fees, and Fines	948,000	978,000	1,008,000	1,008,000
Other Financing	0	1,000	0	0
Operating Transfers In	7,271,178	6,715,009	6,768,765	6,871,640
<b>Total Revenues</b>	<b>\$9,410,678</b>	<b>\$8,886,609</b>	<b>\$8,977,765</b>	<b>\$9,083,640</b>
<b>Expenditures</b>				
Personnel	3,827,163	3,767,398	3,917,265	3,917,265
Fringe Benefits	1,609,586	1,209,646	1,104,460	1,141,961
Pension	971,343	751,798	771,122	785,773
Materials and Supplies	126,000	142,000	142,000	142,000
Services and Contractual Serv	2,084,487	2,140,759	2,132,453	2,159,838
Travel	40,500	47,000	37,000	37,000
Operating Expenses	233,175	239,380	213,543	213,543
Rentals	473,654	444,061	467,954	491,292
Other Charges	32,770	36,967	36,968	36,968
Non Capital Assets	12,000	107,600	155,000	158,000
<b>Total Expenditures</b>	<b>\$9,410,678</b>	<b>\$8,886,609</b>	<b>\$8,977,765</b>	<b>\$9,083,640</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$9,462,878</b>	<b>\$8,939,209</b>	<b>\$9,029,265</b>	<b>\$9,136,240</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$9,462,878</b>	<b>\$8,939,209</b>	<b>\$9,029,265</b>	<b>\$9,136,240</b>

**Summary of Positions**

	<u>FY 2014-2015</u> Budget	<u>FY 2015-2016</u> Budget	<u>FY 2016-2017</u> Budget	<u>FY 2017-2018</u> Projected Budget
<b>838 PROBATE COURT</b>				
<b>148 PROBATE COURT</b>				
ELECTED AND EXECUTIVE	11	11	13	13
SUPERVISORY AND PROFESSIONAL	17	11	9	9
SUPPORT STAFF	39	46	46	46
<b>TOTAL POSITIONS</b>	<b>67</b>	<b>68</b>	<b>68</b>	<b>68</b>
<b>TOTAL DEPARTMENTAL POSITIONS</b>	<b>67</b>	<b>68</b>	<b>68</b>	<b>68</b>



## PROBATE COURT

### BUDGET CHANGE AND HIGHLIGHTS FY 2016-2017

Increase / (Decrease) from 2015-2016 Adopted Budget	Description of Change
<b>REVENUES</b>	
State Grants and Contracts                    8,400	Projected increase relative to judges salaries.
Charges, Fees, and Fines                        30,000	Projected increase in court fees.
Interest Income                                        200	Increase in Interest on Investments
Other Financing                                        (2,300)	Decrease in Use of Fund Balance Utilization
Operating Transfers                                53,756	Revenue increase to support mandated services.
<b><u>TOTAL REVENUES</u></b> <b><u>\$90,056</u></b>	
<b>EXPENDITURES</b>	
Personnel    149,786	Turnover savings built into FY 2016 budget
Fringe Benefits                                        (105,186)	Based on published rates
Pension    19,324	Based on published rates
Services and Contractual Services            33,194	Increase due to increase in Indigent Attorney Fees.
Travel     (10,000)	Decrease in travel to provide funding for required judicial conferences for 8 Probate Court Judges.
Operating Expenses                                (25,837)	Reflects decreased fringe rate and advertising costs.
Rentals    23,893	Increased rent for CAYMC Building..
Other Charges     1	Rounding variance
Non Capital Assets                                 4,800	Increase in court computer network upgrades and equipment replacement.
<b><u>TOTAL EXPENDITURES</u></b> <b><u>\$90,056</u></b>	



Wayne County Government  
*Adopted Budget 2016-17 and Projected 2017-18*

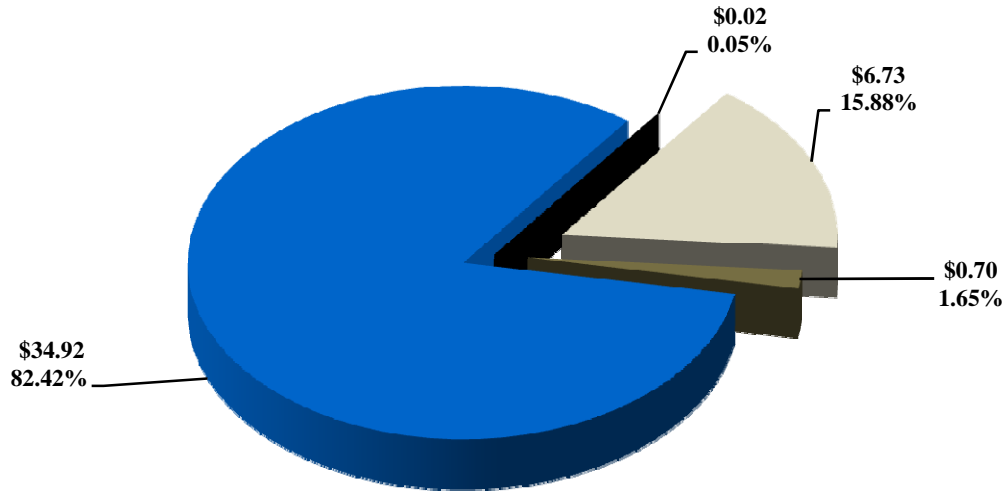
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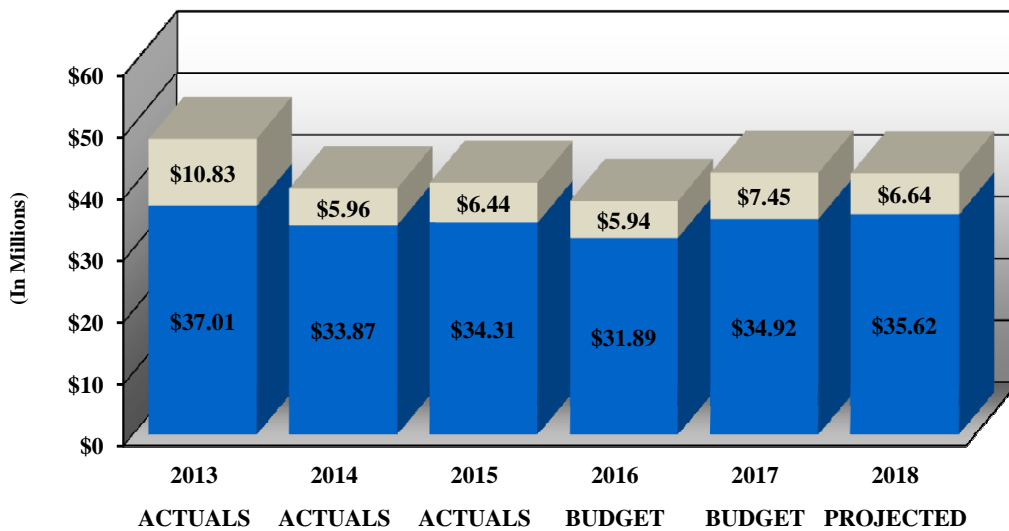
**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

# WAYNE COUNTY PROSECUTING ATTORNEY

**EXPENDITURE ANALYSIS  
FISCAL YEAR 2016-2017  
In Millions**



## EXPENDITURE TREND ANALYSIS FISCAL YEARS 2012-2013 THROUGH 2017-2018



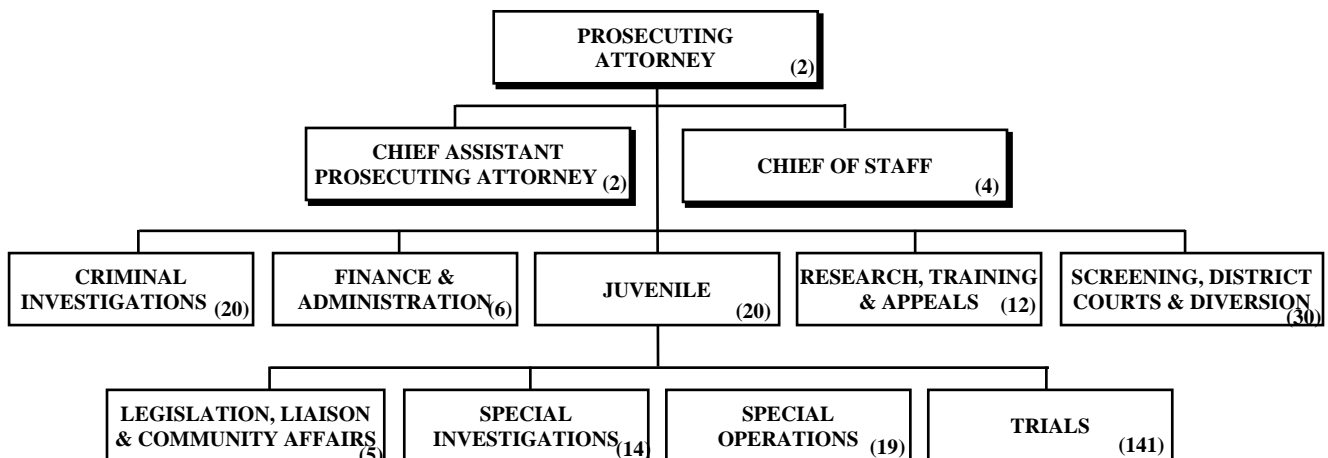


## PROSECUTING ATTORNEY

### MISSION

The Mission of the Wayne County Prosecuting Attorney's Office is to pursue justice and to safeguard the community by demanding accountability for those who commit crimes and to enhance the quality of life by changing the culture of violence.

<i>Budget Summary All Funds</i>				
	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2017-2018
	Budget	Budget	Budget	Projected Budget
<b>Total Departmental Expenditures</b>	\$ 40,683,579	\$ 37,827,194	\$ 42,365,901	\$ 42,264,065
<b>Departmental Revenue</b>				
Federal Grants and Contracts	2,695,345	2,398,089	3,799,922	3,179,414
State Grants and Contracts	1,628,630	1,883,147	2,207,604	2,174,657
Local Grants and Contracts	318,746	1,325,101	288,746	288,746
Charges, Fees, and Fines	787,973	1,068,000	1,036,808	1,038,478
Fines and Forfeitures	50,000	50,000	50,000	50,000
Other Financing	418,527	233,372	1,167,099	1,167,039
Operating Transfers In	784,358	584,904	696,045	714,271
<b>Total Revenue</b>	\$ 6,683,579	\$ 7,542,613	\$ 9,246,224	\$ 8,612,605
<b>General Fund General Purpose</b>	\$ 34,000,000	\$ 30,284,581	\$ 33,119,677	\$ 33,651,460
<b>Total Budgeted Positions</b>	<b>262</b>	<b>266</b>	<b>275</b>	<b>275</b>
Contact: <b>Kym L. Worthy</b> , Prosecuting Attorney 1441 St. Antoine, Suite 1276 - Detroit, MI. 48226 - Phone (313) 224-5789				







## PROSECUTING ATTORNEY

### MAJOR ACTIVITIES AND DESCRIPTIONS

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**PROSECUTING ATTORNEY:** The Prosecuting Attorney is an elected constitutional official who is the Chief Law Enforcement Officer of Wayne County. The Prosecuting Attorney establishes the policies and leads the activities of the Office. The Directors of Communications, Detroit Rape Kit Initiative, Information Technology, Training and Continuing Legal Education (CLE) report directly to the Prosecutor, as well as the Special Assistant Prosecutors, the Chief Assistant Prosecutor, the Chief of Staff and the Division Chiefs.

**CHIEF ASSISTANT PROSECUTOR:** Pursuant to statute, the Prosecutor has designated one Chief Assistant that will discharge all the functions and perform all the duties of the office in case the Prosecutor is sick, absent, or disabled. The Chief Assistant also reviews cases with immigration and deportation issues and resolves disputes among defense counsel and the prosecutor's office. Moreover, the Chief Assistant oversees and coordinates the Legislative, Screening and Trial Divisions.

**CHIEF OF STAFF:** This position handles the personnel functions of the Assistant Prosecutors, coordinates the defense of any civil litigation, and interacts with the Chiefs, other County divisions and offices headed by elected officials in implementing the procedures required to carry out the policy directives of the Prosecutor. This position also handles discipline and other administrative functions pertaining to the attorney staff, including labor negotiations. Additional duties include critically examining existing protocols to streamline processes, exploring and acquiring non-traditional funding, assisting with Inspector General inquiries, and negotiating leases, MOU's and inter-agency agreements.

**DIVISION OF FINANCE/ADMINISTRATION:** The Finance and Administration Division is responsible for all aspects of financing for the Wayne County Prosecuting Attorney Office, personnel and payroll administration, as well as file management and record retention. Specifically, the Finance and Administration Division is broken down into two units. The Finance Unit is comprised of Accounting, Payroll Administration, Grants Management, Budgeting, and Procurement. The primary functions of the Accounting area include general ledger account and bank reconciliations, preparation of journal vouchers, budget adjustments, service vouchers, accounts receivables and payables, financial reporting and statistical analysis as well as the processing of tuition and mileage reimbursements. The Payroll Administration function of the Finance Unit processes biweekly payroll, performs biweekly review of payroll records for errors and irregularities, manages usage of leave banks, tracks

concession compliance and distributes payroll checks as well as assisting employees with other payroll related issues and changes. The Grants Management functions of the Finance Unit are to manage grants totaling millions of dollars, prepare annual budgets, applications and renewals, to process Document Approval Forms (DAF), billings and invoices, subsidiary ledgers, internal controls compliance reviews, and compilations and statistical reports as well as to seek additional sources of funding. The Finance Units' Budgeting area primary functions are the preparation of the annual departmental budget and its management for the Wayne County Prosecutors Office. This area prepares departmental requests, analytical comparisons of CEO recommended budget, performs quarterly projections, monthly financial reviews, analyzes spending allotments, prepares long-term financial planning analysis, budget variation reports, deficit elimination plans, and five-year revenue forecasts. The last area of the Finance Unit is the Procurement area. The functions performed relate to obtaining quotes and bids, development of Request-for-Proposals/Qualifications, vendor contract negotiations, evaluation committee, processing requisitions and receipts for goods and services. The second unit of the Finance and Administration Division is the Administration Unit. This unit encompasses Personnel, File and Transcript Management, and Record Retention. The Personnel function is the central hub for the maintenance of personnel related records ranging from initiation of employment through separation or retirement of employees. Additional duties include assisting in labor contract negotiations, tracking benefit compliance, maintaining signatories, and general job descriptions, if any. The File Management function is a central depository for all closed criminal case files. Annually, an average of 75,000 case files are closed and managed through this area. Specifically, closed cases are prepped, sorted and temporarily filed on shelving, logged, boxed and scanned for record retention. Additionally, periodic reviews are performed on closed case files for destruction. The Transcript Management functions focuses on daily pick-up of Court transcripts, maintenance of subsidiary log, scanning and indexing of received transcripts, as well as the filling of transcript request. This unit is also responsible for the retention of records within the Prosecutor's Office and at its off-site storage facilities. This unit has experienced staff shortages and is currently under staffed with multiple vacancies that have not been replaced.

**JUVENILE DIVISION:** This Division is responsible for the review, charging, litigation and oversight of juvenile delinquency matters that fall within the jurisdiction of the



## PROSECUTING ATTORNEY

### **MAJOR ACTIVITIES AND DESCRIPTIONS** *continued*

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Family Division of the Wayne County Third Judicial Circuit Court. This Division is responsible for courtroom assignments that include preliminary hearings and examinations, pretrial conferences, evidentiary hearings, adjudications (trials), dispositions, and post-disposition matters, such as progress reviews and change of placement hearings. In addition to reviewing thousands of new cases each year, the Juvenile Division also operates weekly Teen Courts in several Detroit Public high schools. This Division also oversees the Right TRAC program, which diverts first-time offenders of minor delinquent acts from the formal court system.

**DIVISION OF LEGISLATION, LIAISON, AND COMMUNITY AFFAIRS:** This division works closely with the state and local legislatures, all County departments and Elected Officials, policy agencies, community organizations and the Wayne County Commission, to ensure proper implementation of the criminal justice system in Wayne County. Also, this Division includes the Director of Grants, whose duties include participation in the state association of prosecuting attorneys (PAAM), under MCL 49.101 et. seq., and in the improvement of substantive and procedural state law pursuant to ABA Standard for Prosecutors 3-1.2.

**DIVISION OF CRIMINAL INVESTIGATION:** The Criminal Investigation Division is the investigative arm of the Wayne County Prosecutor's Office. Detectives assigned to this unit are unique in that they come to us with specialized investigative skills honed from years of experience at other law enforcement agencies. Their primary responsibility is pre-trial and special investigations. They support the Assistant Prosecutors in presenting the best case possible, ensuring that the investigation which leads to court adjudication is thorough and complete, as mandated by state law. In addition, the division initiates criminal investigations usually by request from the Prosecutor or Chief of Staff. These investigations are very sensitive and complex in nature. These crimes range from Embezzlement to Fraud, and Criminal Sexual Conduct to Murder. In addition, the office is mandated by policy to investigate fraud or other alleged criminal activity by employees of the County. Detectives attend training throughout the year in various areas of law enforcement. This training includes, but is not limited to, Firearms, Homicide, Child Abuse and Fraud investigative courses, Threat Assessment and Executive Protection, as well as training on the Law Enforcement Information Network (LEIN), Lexis Nexus, TLO and other data bases. The division is also responsible for the safety and security of the Prosecutor

and staff. Threats to the Prosecutor, Elected Officials, Assistant Prosecutors, Judges, staff and witnesses do occur and they are investigated thoroughly to determine the source and credibility of the information. These investigations are performed by a newly established unit of the division, the Threat Assessment Response Unit (TARU). In addition, the CID now has a Forensic Computer Unit, which has the capability to forensically analyze cell phones, computers and various data storage equipment that are used in the commission of a crime, or to obtain intelligence regarding a crime. The Criminal Investigations Division has also established a Deed Fraud Unit. This unit was established to curb the rising tide of deed fraud within the County.

**DIVISION OF SCREENING AND DISTRICT COURTS:** This division is responsible for the review of most criminal complaints presented by nearly 100 different law enforcement agencies in Wayne County. The attorneys in this division represent the people of the State of Michigan at felony preliminary examinations, misdemeanor proceedings and trials as well as state traffic violations in 27 different district courts. Over 28,000 to 30,000 cases are submitted for review each year for possible felony and misdemeanor charges or for state traffic violations. The division is also responsible for a number of different programs that help reduce the Court's congested docket and save the county money by resolving cases at earlier stages in the criminal justice. Programs such as the Pre-Exam Program, Pre-Trial Diversion, Mental Health Diversion and Mental Health Court, and the Check Enforcement Program ensure early dispositions of criminal cases, by pleas with special sentencing programs or by supervision of offenders without actually filing criminal warrants. This Division has recently been severely impacted by layoffs: crucial weekend warrant typist and several assistant prosecutors were laid off by the county on March 15, 2013 and, as a result, courtrooms have been lacking a prosecutor and backlogs in warrants have occurred, many of which involve allegations of dangerous felonies.

**DIVISION OF TRIALS:** The Trial Division includes General Trials, the Special Victims Unit (SVU), Felony Non-Support Unit and Victim Services. General Trials is responsible for the Circuit Court adjudications in approximately 28 courtrooms of all felony cases not assigned to other special units within this Division. SVU includes the Child Abuse, Domestic Violence, Felony Non-Support, Sexual Assault Team, Elder Abuse, Animal Protection and Wayne County Sexual Assault Kit Initiative Units. The Child Abuse Unit prosecutes sexual and/or physical assaults involving children under 15 years



## PROSECUTING ATTORNEY

### MAJOR ACTIVITIES AND DESCRIPTIONS *continued*

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old and Internet Crimes involving sexual exploitation of children. The Child Abuse Unit also prosecutes homicides of babies/young children as well as cases where children under the age 13 are necessary witnesses to all sorts of crimes. The Domestic Violence Unit handles assault crimes involving a domestic relationship. The Elder Abuse Unit vertically prosecutes all assaultive and financial exploitation crimes involving adults 65 years old or older. Additionally, the Unit vertically prosecutes crimes under the Vulnerable Adult Act, regardless of the age of the vulnerable adult and all cases that arise out of incidents that occur in long term care facilities, nursing homes, and licensed or unlicensed adult foster care facilities. The Felony Non-Support Unit prosecutes non-custodial parents for support of their minor children, when they have illegally failed to pay child support. The Animal Protection Unit (APU) is responsible for the prosecution of all cases involving animal abuse. The APU is a volunteer unit, dedicated to the vertical prosecution of all animal cruelty, fighting and killing cases. Cases within the APU are vertically prosecuted from warrant through sentencing. This Unit is designed to combat the underground criminal community that breeds, trains, houses and sells fighting animals. The Trials Division has recently experienced severe staff shortages due to layoffs to attorneys and the failure to obtain replacements for vacant positions. The goal of the Wayne County Sexual Assault Kit Initiative is to investigate and Prosecute sexual assault cases arising from previously untested sexual assault kits in Detroit. We utilize a victim centered, offender focused and trauma informed approach using an evidenced based investigative protocol developed by the Wayne County Sexual Assault Kit Task Force and its partners. This includes the vertical prosecution of cases with support for survivors from court and community based advocacy as the survivor's case moves through the criminal justice system.

**DIVISION OF RESEARCH, TRAINING, AND APPEALS:** This division is responsible for the initiation of and response to all post-conviction matters. Included are evidentiary hearings in the Circuit Court on such matters as ineffective assistance of counsel, recanting witnesses, and newly discovered evidence. Also heard in the Circuit Court are motions for relief from judgment, motions for new trial, motions for re-sentencing, motions to withdraw a plea, and motions for bond, among other motions. The Division is also responsible for all post-conviction litigation in the appellate courts, including the Michigan Court of Appeals, Michigan Supreme Court, and the United States Supreme Court. Often these take the form of interlocutory and emergency appeals by this

office from trial court rulings, and also responses to such appeals by the defense. The Division also litigates direct appeals, that is, appeals by defendants from criminal convictions, and appeals by this Office from dismissals of cases by both the district court and circuit court. Briefs are filed in these matters, and oral arguments heard in the appellate courts. Appellate Assistant Prosecuting Attorneys appear primarily in the Court of Appeals and the Michigan Supreme Court, but also have appeared in Federal District Court and the Sixth Circuit Court of Appeals (responding to Federal Petitions for Habeas Corpus and conducting oral argument on those matters). The Division has appeared 13 times in the United States Supreme Court. The Appeals Division also acts as a resource for the trial division, assisting with research, fielding questions, alerting attorneys of changes in the law, and providing training through noteworthy case memoranda and lunchtime lectures.

**DIVISION OF SPECIAL OPERATIONS:** This Division consists of eight specialized units: the Asset Forfeiture Unit, the Drug House Unit, the Vehicle Seizure Unit, the Community Prosecution Unit, the Deed & Mortgage Fraud Unit, the Wayne County Arson Reduction Unit (WAR), the Extradition, Freedom of Information Act (FOIA), and Parole Review Unit and the Public Integrity Unit. The Asset Forfeiture Unit (AFU) is the only civil-law arm of the Wayne County Prosecutor's Office that Handles quasi-criminal law cases, as well as criminal law cases. The Asset Forfeiture Unit function is to positively impact the quality of life within Wayne County. To accomplish this important function, the attorneys and staff assigned to this Unit conduct civil litigation in several areas including: drug asset forfeiture of real and personal property that is engaged in containing, conveying, facilitating, or transporting illegal drugs; filing of nuisance abatement actions against real property used for illegal prostitution activities, illegal after-hours clubs and bars engaged in illegal alcohol sales and narcotics use and distribution, and illegal fencing operations; combating identity theft; engaged in environmental enforcement; utilizing omnibus forfeiture; pursues illegal gambling operations; operates the vehicle seizure programs that target vehicles used or intended to be used for the purposes of prostitution, drugs, and while operated by drunken drivers. The Asset Forfeiture Unit also handles the mental health docket, and conducts training for police departments. The Deed and Mortgage Fraud Unit is a joint task force in which an experienced prosecutor works with the Register of Deeds to investigate and prosecute highly-complex deed and mortgage fraud throughout Wayne County. The Deed/Mortgage Fraud Unit is responsible for warrant reviews





## PROSECUTING ATTORNEY

### *MAJOR ACTIVITIES AND DESCRIPTIONS continued*

and trial litigation involving allegations of deed or mortgage fraud. This includes, but is not limited to, providing legal guidance to local, state and federal law enforcement agencies, including HUD, USPS OIG, FHFA OIG, Secret Service, FBI, IRS and Homeland security, reviewing and authorizing search warrants, issuing investigative subpoenas, making referrals to the Forfeiture, Nuisance Abatement and Drug House Units, issuing arrest warrants and vertically prosecuting of these cases though plea or trial each year. These cases can be very complex and time consuming, with boxes of evidence and multiple co-conspirators. The Community Prosecution Unit consists of experienced trial prosecutors who are assigned to Detroit Police Precincts or Districts to assist the al citizens to address their concerns. This Unit also implements the CVRP federal program (Comprehensive Violence Reduction Project) by dedicating an experienced prosecutor to combat gun and gang violence in the Northwest District of Dpolice in the investigation and vertical prosecution of non-fatal shootings and other violent crime in the community, as well as meeting directly with locetroit. Community prosecutors provide legal guidance, review and authorize search warrants, issue investigative subpoenas, make referrals to the Forfeiture, Nuisance Abatement and Drug House Units, issue arrest warrants and vertically prosecute hundreds of “special attention” cases each year. Community prosecutors act as liaisons between the Prosecutor’s Office, community groups, and law enforcement agencies and participate in multi-jurisdictional task force efforts such as *Project Safe Neighborhoods*, and *Cease Fire* to address and prosecute serious gun violence and gang-related crime. The Community Prosecution Unit is comprised of one principal attorney, one lead attorney, four assistant prosecutors assigned to cover multiple precincts in the city of Detroit and one support staff member. Although Community Prosecutors are authorized to vertically prosecute a variety of cases that are of particular importance to the communities in which they are assigned, the cases that they primarily target include non-fatal shootings, armed robberies, carjackings, 1<sup>st</sup> degree home invasions and some homicides. The Arson Reduction Unit (WAR) investigates and vertically prosecutes cases of arson for profit, as well as arson related homicides and injuries of killing of firefighters. The crime of arson presents a critical threat to the citizens of Wayne County and those dedicated firefighters who put their lives at risk on a daily basis to battle this growing problem. With intentionally set fires on the rise in Wayne County, Prosecutor Worthy in June, 2010 announced the creation of the Wayne County Arson Reduction Unit (WAR), in order to establish a dedicated

prosecution staff with the task of prosecuting arson-for-profit crimes in Wayne County. The WAR unit investigates and prosecutes arson-related offenses involving residential and commercial real estate properties that are insured against fire loss where it appears that profit is the motive for the crime or where someone is injured or killed, including first responders. The goal of the WAR unit is to lead a united effort with police and fire officials, arson investigators, insurance companies, citizens, and other interested individuals to effectively investigate and prosecute arson-related offenses for the protection of Wayne County citizens and their property. Further, it also seeks to bring greater public awareness to the devastating effects that arson has on communities, neighborhoods and property values. The Unit includes one full time prosecutor, one part time contract prosecutor, and one investigator. In addition, this past year the Detroit Police Department has established an Arson Unit made up of eight investigators that work closely with the Detroit Fire Department Arson Investigation Unit consisting of fifteen fire fighters. All of these individuals collaborate with Special operation’s Arson Unit for the successful prosecution of arson crimes in the city of Detroit. Special Operations Division also has responsibility for implementation of the disqualification of the Wayne County Prosecutors Office due to a conflict of interest and in the best interest of justice and with the approval of the Prosecutor. The Division coordinates office disqualification proceedings with the state Attorney General’s Office and the Prosecuting Attorneys Association of Michigan (PAAM), prepare a *Petition for Appointment of Special Prosecutor*; *Order for Appointment of Special Prosecutor* and other necessary documentation to obtain a Special Prosecutor. In addition, Special Operations coordinates and facilitates the transfer of a prosecution case to Wayne County, whenever the office is appointed as a Special Prosecutor in another county. Special Operations Division also includes responsibility as Project Director for several state, local and federal grants obtained for the office. One assistant prosecutor, with the guidance and input from supervisors, fulfills this role. This includes, but is not limited to, responsibility for communications with state and federal grant advisors, drafting and submitting grant applications, submitting timely performance measurement reports, quarterly reports and any other necessary statistical reports, coordinating any audits of grant operations or funding and ensuring grant funded staff members are working in compliance with grant requirements. Acting as Project Director often requires utilization of internet-based grant reporting websites such as, GMS (Grant Management System), MAGIC (Michigan on Line Grant Management System) and other



## PROSECUTING ATTORNEY

### MAJOR ACTIVITIES AND DESCRIPTIONS *continued*

grant-related websites. The Project Director also monitors current grants that were awarded, as well as monies awarded to office. Special Operations Division also represents the Prosecutor's Office at all *Federal Law Enforcement Committee* (FLEC) meetings with U.S. Attorney, Eastern District of Michigan, Special Agents in Charge of FBI, ATF, DEA, and other federal, state and local law enforcement officials. Division members also represent the Prosecutor's Office at all *High Intensity Drug Trafficking Area* (HIDTA) Quarterly Meetings with the U.S. Attorney, Eastern District of Michigan, Special Agent in Charge of DEA, and other federal, state and local narcotics law enforcement officials. Division members also maintain responsibility for the *Federal Gun Program*, which includes approval of all gun-related state prosecutions that are transferred to federal court for federal prosecution in the best interest of justice. Division members meet regularly with staff members of U.S. Attorney's Office, Eastern District of Michigan, to synchronize any joint initiatives or prosecutions and coordinate in the best interest of justice any prosecutions which may have both federal and state jurisdictional aspects. After consultation and approval of the Prosecutor, Division members authorize dismissals of state prosecutions in the best interest of justice due to conflicts with federal prosecutions, as well as coordinate necessary federal dismissals. Division members also assist with any federal law enforcement witnesses, federal witness protection requests, and compliance with federal court subpoenas. Special Operations Division often represents the Prosecutor's Office at numerous civil proceedings involving staff members that have been subpoenaed as a result of their work in the Prosecutor's office. Division members attend depositions, hearings, trials or other civil proceedings with subpoenaed staff members, as a supervisory representative of the Wayne County Prosecutors Office. With approval of the Chief of Staff or the Prosecutor, Division members also coordinate the use of a Wayne County Corporation Counsel attorney representative, if necessary, in civil actions resulting from the work of the Prosecutor's office.

The Public Integrity Unit thoroughly reviews all allegations of public official corruption or police misconduct and prosecutes police or public officials if evidence of criminality exists. The Public Integrity Unit assists in the investigation, charging and vertical prosecution, when appropriate, of all allegations of misconduct by public officials, attorneys and police officers, in-custody deaths, police shootings involving injury or death, allegations of misconduct by employees of the Detroit Public Schools and Wayne County, as well

as other types of cases including complex financial investigations and/or "white-collar crimes". This includes, among other duties, petitioning for and obtaining investigative subpoena for testimony or records, reviewing and issuing search warrants, arrest warrants and vertically prosecuting cases through court system. One lead attorney, two assistant prosecutors and one support staff member work in this unit. Special Operations Division also includes the Extradition, Freedom of Information Act (FOIA), & Parole Review Unit. The Extradition/Parole/FOIA Unit was created with the intention of bringing violent offenders to justice and keeping dangerous prisoners behind bars. The unit fights on behalf of crime victims and the community regarding contested paroles considered by the Michigan Parole Board. This unit also handles commutations and pardon requests. We also assist victims to argue against a prisoner's parole at Parole Board hearings in Lansing. The unit has successfully kept convicted murderers, child molesters, rapists, and kidnappers, other assaultive and dangerous felons in prison for the length of their sentence under the law. The Extraditions Unit works in conjunction with state and federal law enforcement agencies across the United States to guarantee Wayne County defendants, who are not within the State of Michigan, are returned to stand trial. International extraditions are coordinated with the Department of Justice to bring back defendants who have fled the country. The goals of the FOIA section include: to timely comply with statutory requirements, WCPO policy and procedures, deadlines imposed by the Freedom of Information Act, to promptly respond to public requests for information by granting or denying requests under the law, and in providing requested materials that have been appropriately redacted pursuant to the statute. In addition, the Unit assists in Interstate Agreement on Detainers (IAD), Governor's Warrants, Material Witnesses, Freedom of Information Act (FOIA), Subpoenas, Writs, Prisoner inquiries, MDOC/FBOP inquiries, and SAI Bootcamp objections. The unit APA also sits on the PAAM Corrections Committee. Finally, the Special Operations Division is also responsible for the Federal Gun Program, which refers qualified weapon cases to the U.S. Attorney's Office for federal prosecution. Special Operations Division is extremely short staffed since seven staff members were laid off on March 15, 2013, including five assistant prosecutors, as well as investigators and support staff. This has resulted in severe backlogs in warrants and felony investigations, many of which involve allegations of dangerous felonies, mortgage fraud and public and police misconduct.



## PROSECUTING ATTORNEY

### *MAJOR ACTIVITIES AND DESCRIPTIONS continued*

**DIVISION OF SPECIAL INVESTIGATION:** This division coordinates the major long-term investigations of the office supervises the Conviction Integrity Unit (CIU) and Special Prosecutions. The CIU oversees and coordinates all issues relating to forensic evidence. This includes the review of evidence that previously had been tested by the former Detroit Police Crime Laboratory and the establishment and coordination of re-testing procedures. CIU also oversees the current testing of all other forensic evidence. CIU is also coordinating the review and analysis of over 11,000 previously unprocessed sexual assault kits recently discovered abandoned in the possession of the Detroit Police Department. DNA testing of only a very few of these kits has resulted in several positive “hits”, including some serial rapists. It is imperative that the County fund the rape kit testing and prosecution initiative since further DNA testing could result in up to 3,000 rape cases, each with victims that demand justice. The Special Investigation Division also supervises all Innocence Project Cases received by our office. Special Prosecutions includes Homicide, Major Drugs, the Prosecutor’s Auto Theft, The Homicide Unit reviews all homicide warrant requests presented from every community within Wayne County. The Unit also assists local police agencies with case investigation, often very complex and lengthy, prior to a proper warrant

presentation. The more complex cases and those involving multiple defendants are retained for vertical prosecution by the assistant prosecutors in the unit. Other homicide cases, such as single defendant cases, may be transferred to the General Trial Division. Last year, the Major Drug Unit went from being a unit of four APAs to just one APA. The Major Drug Unit is responsible for the prosecution of all cases involving over 50 grams of a controlled substance. In addition, the Unit handles all cases of Delivery of Narcotics where death results. All major drug cases are handled vertically, from the preliminary search warrant stages to motions, trials and through to sentencing. Also, the Major Drug Unit is solely responsible for reviewing all narcotics-related search warrants before the warrants are presented to the Magistrate for signing – this is easily over several hundred search warrants in one month alone. It is not uncommon to have a line of officers waiting in the MDU office for their search warrants to be reviewed by the one remaining APA. The Auto Theft Unit prosecutes the epidemic of crimes related to motor vehicle theft, identity theft, chop shops, carjacking, insurance fraud and fleeing and eluding cases. The scope of the Auto Theft Unit was expanded by the addition of a small grant from DTE to fund a prosecutor to assist with utility fraud prosecutions.





## PROSECUTING ATTORNEY

### FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS

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- Did you know that the Criminal Investigations Division and the Mortgage and Deed Fraud Unit of the Wayne County Prosecutor's Office is a leader in the area in the U.S.? Law enforcement agencies in other cities, such as Chicago, have come to our office to learn about our unit and establish their own using us as an example. Two cases in particular are worth mentioning here. One case involved several entities with international implications, involving businesses as far away as England. The other involved money possible being shipped abroad to persons or entities within a restricted area. However, both of these complex criminal enterprise cases had to be reassigned and have been delayed due to the layoff of the Detectives assigned to them.
- The Appellate Division of the Wayne County Prosecutors Office argued several highly publicized cases before the Michigan Court of Appeals and the Michigan Supreme Court.
- Did you know that self-defense can apply in some circumstances to the charge of felony-in-possession of a firearm?
- Did you know that judges cannot sentence below the sentencing-guidelines range without specifying substantial and compelling reasons that justify the departure downward?
- The Asset Forfeiture Unit (AFU) is a multi-functional unit of the Special Operations Division in the Wayne County Prosecutor's Office that operates three sub-units; Asset Forfeiture, Drug House, and Vehicle Seizure. The AFU's practice includes the following case-types: drug asset forfeiture, nuisance abatement, omnibus forfeiture, identity theft forfeiture, illegal gambling asset forfeiture, vehicle forfeitures, environmental law violation cases that are grounded in criminal law statutes, and competency hearings in probate court. The Drug House Unit (DHU) files civil actions against real property where nuisance and other illegal narcotic activities occur. The Vehicle Seizure Unit (VSU) processes cases submitted by police agencies involving seized vehicles which were used during the purchase or attempted purchase of narcotics (*Push-Off* cases), and if used or intended to be used for soliciting a prostitute (OTE cases). In addition, Prosecutor Worthy implemented a new Operating While Impaired vehicle forfeiture program in 2004 in an effort to make the streets of Wayne County safer by seizing and forfeiting vehicles from drunk and drugged drivers – a Michigan first. Since the implementation of the OWI Vehicle Forfeiture program other counties in the State of Michigan have borrowed the plan and operate the program in those counties.
- The Sexual Assault Team (SAT) is a highly specialized division within the Special Victim's Unit. This unit handles cases in which the victim is sixteen years old, and older. The unit also handles cases in which sexual assaults occurred before the victim was age sixteen years, but are not sixteen years old or older. The unit also handles CODIS (Combined DNA Information System) cases. The SAT was founded at the beginning of 2009 to address the issues and complexities of prosecuting sexual assault cases, and give the necessary attention to these victims. The formation of the unit was in response to the overwhelming amount of sexual assault cases presented to the Prosecutor's office, and the need to give these cases special attention and focus. The unit has just completed its third year of existence. The attorneys have at least mid-level to high-level prosecutorial and trial experience. This unit represents the first time in the history of the Wayne County Prosecutor's Office that there has been an official sexual assault unit for adult victims. This unit is partially funded by the Detroit Police Department's BYRNE JAG funds.
- The Elder Abuse Unit is a subunit of the Special Victims Unit. The Elder Abuse Unit vertically prosecuted 213 cases in 2012 with an overall conviction rate of 94%. At that time, the Unit was staffed by one Lead Attorney and three Assistant Prosecuting Attorneys. In 2013, the Unit prosecuted 292 cases while staffed by one less Assistant Prosecuting Attorney. The Elder Abuse Unit is committed to vertical prosecution of all cases that fall within its enumerated criteria. Vertical prosecution allows for the development of better follow up investigations and case continuity which increases the likelihood of successful prosecutions.
- Since the inception of the Felony Non-Support Unit (FNS) it has secured more than \$86,000,000 dollars for children and families. None of this money goes to the prosecutor's office; all of it goes to the Wayne County children who have been without support illegally. This unit is grant funded and the work is mandated.
- The Wayne County Community Prosecutors are assigned full time to all the Detroit Police Precincts and Districts in the city of Detroit, to vertically prosecute violent crime. They provided the citizens with a sympathetic ear in the criminal justice system,



## PROSECUTING ATTORNEY

### FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS *continued*

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solutions to their problems, an avenue for their complaints and an advocate with the police and the courts.

- In 2013, the Wayne County Prosecutor's Office and the Community Prosecution Unit continued its long standing partnership with the U.S. Attorney's Office under the Federal Gun Program. Under this program, certain defendants charged by the Wayne County Prosecutor's Office with state felony charges are referred for federal prosecution if they are also subject to federal criminal jurisdiction. Typically, these dangerous defendants are subject to significantly enhanced federal sentences and have only been charged primarily with weapons offenses in state courts.
- As a result, these dangerous individuals face lengthy prison sentences in the federal system and make our local communities much safer. The Public Integrity Unit acts as the initial interface on the public's complaints alleging governmental or police misconduct. The Unit investigates and where appropriate prosecutes cases involving criminality by police officers, elected and appointed officials and attorneys.
- *People v Club Déjà Vu*. Déjà vu is a fully-nude club located in a residential area that received numerous citizen complaints about illegal behavior surrounding the Club. The Club illegally served alcohol, allowed marijuana smoking and fully nude dancers to perform lewd acts on patrons, and there was a shooting inside the Club killing a patron. The AFU filed a nuisance action which resulted in a permanent injunction ceasing all illegal activity, the padlocking of the Club, and a large fee paid to the City of Highland Park and its police department.
- In a nuisance abatement case, the AFU filed against a *Marathon Gas Station* located in the City of Westland that was selling illegal synthetic drugs to high school students whom were becoming ill from its use. The AFU successfully placed the business under a permanent injunction ceasing sales of these products and paid a fee to the Canton Township Police Department for costs of investigation.
- In *People v. Raoul Mangurm*, the AFU prosecuted a criminal environmental crimes case involving the illegal disposal and dumping of dangerous medical bio-hazardous waste in a warehouse. The warehouse caught fire and the bio-hazardous material was partially burned, with its toxic smoke filling the neighborhood, and causing leftover waste to be strewn across the adjoining public street and properties. The defendant pled guilty as charged to environmental crimes, was sentenced to jail and 2 years probation, and paid fines to the Wayne County Environmental Fund.
- In *People v. One 2014 Dodge Charger and Real Property located at 5066 Wayburn, Detroit, MI*, the AFU filed a combined Nuisance Abatement and Omnibus forfeiture action against this personal and real property that was used to transport stolen property from the scene of breaking and entering offenses of residential homes and as the "drop house" to store and conceal the stolen property. The use of the vehicle was returned to the leasing company and the real property was abated and forfeited.
- In sum for 2015, the Special Operations Division's Asset Forfeiture Unit closed a total of over 3,600 cases, forfeited approximately \$3.9 million dollars in currency and other assets to Wayne County and State police agencies and recovered over \$750,000.00 in attorney fees for the Wayne County Prosecutor's Office. Dmarco Hoskins and Nathan Stokes, Jr. both fled the state after the homicide of Brandon Rice. Rice, a father of six, who was to have been a witness in a court case, was shot in Highland Park while he was warming up his car to take his children to school. His children and girlfriend witnessed the shooting. Hoskins was arrested in North Carolina after the shooting and Stokes was arrested in Pennsylvania and both waived extradition back to Michigan. Both men was indicted by a grand jury August 12, 2015 for first degree premeditated homicide, criminal conspiracy to commit homicide, intimidating witnesses by threatening to kill or injure, a felony firearm charge and assault with intent to murder. Both are currently in a jury trial that began February 29, 2016 before the Hon. Quiana Lillard. The unit also successfully opposed the parole of inmate Antonio Evans, resulting in the denial of his parole application. Evans shot and killed father and son Yousif and Jack Yono on December 14, 2001 at Three J's Party Store, on Maryland Street in Detroit. Evans earliest release date was August 27, 2012 and his maximum discharge date is 2024.
- The Deed/Mortgage Fraud Unit is responsible for warrant reviews and trial litigation involving allegations of deed or mortgage fraud. This includes, but is not limited to, providing legal guidance to local,



## PROSECUTING ATTORNEY

### FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS *continued*

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state and federal law enforcement agencies, including HUD, USPS OIG, FHFA OIG, Secret Service, FBI, IRS and Homeland security, reviewing and authorizing search warrants, issuing investigative subpoenas, making referrals to the Forfeiture, Nuisance Abatement and Drug House Units, issuing arrest warrants and vertically prosecuting of these cases through plea or trial each year. These cases can be very complex and time consuming, with boxes of evidence and multiple co-conspirators.

- The Wayne County Arson Reduction Unit (“WAR”) investigates and prosecutes arson-related offenses involving residential and commercial real estate properties that are insured against fire loss where it appears that profit is the motive for the crime. Arson-for-profit crimes result when an individual burns or has someone else burn his or her residence or business property in order to fraudulently obtain insurance benefits. The collaboration of efforts in the WAR program has enhanced the public’s awareness regarding the prosecution of arsonists, who are jeopardizing the safety of Wayne County citizens and firefighters. Further, it has brought greater public awareness to the devastating effects that arson has on communities, neighborhoods and property values. Due to budget cuts, there is only one APA handling these cases.
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- The case of the *People v Bobby Fomby* is an example of the important impact of this collaboration. In 2015, Bobby Fomby left a family gathering angry with his relatives and returned in the middle of the night to start fire to the home while several people slept. In January of 2016, Bobby Fomby was found guilty by a jury of Second Degree Arson and Placing Offensive Substances with Intent Causing Property Damage. He is currently serving a 15 – 30 year sentence in the Michigan Department of Corrections.

- In 2012, more than 1,500 youth were referred to one of our specialized Juvenile Division diversion programs, saving the County millions of dollars.
- The WCPO Teen Courts operated in the following Detroit Public Schools: Denby, Northwestern, Central, Martin Luther King, Communication Media & Arts, Western International Academy, Westside Academy, Fredrick Douglass Academy and East English Village. This grant is due to run out in September 2016.
- The WCPO Correct Course program, which targets first-time offenders of minor property crimes, assaults and status offenses, diverted 615 youth from the formal juvenile court docket in 2012. More than 90% of those juveniles referred to Correct Course graduated from the program. It should be noted that these functions are no longer being performed forcing the WCPO to place all juvenile directly into the criminal justice system.
- There were a total of 73 juveniles accepted into the WCPO Domestic Violence Diversion Docket in 2011, which targets juvenile delinquents who commit first-time domestic violence offenses. Only 3 of the 73 juveniles who participated in the program have had a new or subsequent delinquency contact, thus representing a 95% program success rate. However, the continuation of each of these Juvenile Diversion Programs is unlikely in 2013 due to insufficient funding. It should be noted that these functions are no longer being performed forcing the WCPO to place all juvenile directly into the criminal justice system.

### NEW INITIATIVES FOR FISCAL YEAR 2016-2017

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Short term priority is to maintain a serviceable level and to perform all mandated functions.

A long term priority will be to assign two Assistant Prosecuting Attorneys per court room. We will continue to partner with community stakeholders in a continuing effort to increase the multi-disciplinary approach to prosecuting cases.

Establish a Wayne County Elder Abuse Fatality Review

Team. The Team’s goal is to raise awareness about the seriousness and prevalence of elder abuse in Wayne County by examining the deaths of elderly and vulnerable citizens that occur in long term care facilities, short term care facilities, hospitals and/or private residences to determine if their deaths were caused by or related to elder or vulnerable adult abuse and, if so, encourage the development of policies, protections and reforms to improve community response and prevent similar deaths in the future.

### IMPACT ON OPERATIONS

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The Budget for the County Prosecutor has been increased by \$ 2.84 million in the upcoming budget adjusted for the health and pension savings. The budget funds 192 full

time and part time attorneys and 122 support staff in the Prosecutor’s Office.



Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

OFFICE OF THE COUNTY PROSECUTING ATTORNEY

Financial Report

	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>00101 General Fund</b>				
<b>229 Prosecuting Attorney</b>				
<b>Revenues</b>				
Federal Grants and Contracts	1,832,785	1,535,529	2,914,195	2,293,687
State Grants and Contracts	878,630	891,623	1,129,776	1,096,063
Local Grants and Contracts	318,746	1,325,101	288,746	288,746
Charges, Fees, and Fines	715,973	1,068,000	1,036,808	1,038,478
Fines and Forfeitures	50,000	50,000	50,000	50,000
Other Financing	0	0	1,000,000	1,000,000
<b>Total Revenues</b>	<b>\$3,796,134</b>	<b>\$4,870,253</b>	<b>\$6,419,525</b>	<b>\$5,766,974</b>
<b>Expenditures</b>				
Personnel	16,258,730	18,306,102	21,514,327	21,949,062
Fringe Benefits	7,667,946	6,789,395	6,244,478	6,414,452
Pension	6,118,308	4,485,582	4,728,310	4,805,339
Materials and Supplies	328,329	344,996	1,061,135	426,135
Services and Contractual Serv	4,730,528	3,866,743	4,293,885	4,283,678
Travel	168,825	189,367	311,260	254,719
Operating Expenses	340,295	428,403	399,106	330,122
Rentals	20,961	51,708	42,408	42,408
Other Charges	1,295,354	4,134	92,248	92,248
Capital	2,500	20,000	20,000	20,000
Non Capital Assets	80,000	83,500	136,000	86,000
Operating Transfers Out	784,358	584,904	696,045	714,271
<b>Total Expenditures</b>	<b>\$37,796,134</b>	<b>\$35,154,834</b>	<b>\$39,539,202</b>	<b>\$39,418,434</b>
<b>00265 Drug Enforcement Program Fund</b>				
<b>229 Prosecuting Attorney</b>				
<b>Revenues</b>				
Charges, Fees, and Fines	72,000	0	0	0
Other Financing	418,527	294,454	195,850	195,790
<b>Total Revenues</b>	<b>\$490,527</b>	<b>\$294,454</b>	<b>\$195,850</b>	<b>\$195,790</b>
<b>Expenditures</b>				
Personnel	402,160	197,023	135,824	135,824
Fringe Benefits	50,335	47,094	25,590	26,095
Pension	16,579	26,475	15,529	15,824
Materials and Supplies	5,282	4,062	3,147	3,147
Services and Contractual Serv	10,600	19,800	14,900	14,900
Operating Expenses	5,571	0	860	0
<b>Total Expenditures</b>	<b>\$490,527</b>	<b>\$294,454</b>	<b>\$195,850</b>	<b>\$195,790</b>
<b>00282 Victim Witness Program</b>				
<b>229 Prosecuting Attorney</b>				
<b>Revenues</b>				
Federal Grants and Contracts	862,560	862,560	885,727	885,727
State Grants and Contracts	750,000	780,000	780,000	780,000





**Wayne County Government**  
**Adopted Budget 2016-17 and Projected 2017-18**

**OFFICE OF THE COUNTY PROSECUTING ATTORNEY**

**Financial Report**

	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
Other Financing	0	(61,082)	(28,751)	(28,751)
Operating Transfers In	784,358	584,904	696,045	714,271
<b>Total Revenues</b>	<b>\$2,396,918</b>	<b>\$2,166,382</b>	<b>\$2,333,021</b>	<b>\$2,351,247</b>
<b>Expenditures</b>				
Personnel	1,075,737	1,100,661	1,239,728	1,239,728
Fringe Benefits	565,804	437,231	414,765	424,985
Pension	426,638	292,423	320,668	326,762
Materials and Supplies	13,559	13,559	12,040	13,499
Services and Contractual Serv	286,704	290,523	309,882	309,882
Travel	6,540	6,539	18,966	18,966
Operating Expenses	21,936	25,446	16,972	17,425
<b>Total Expenditures</b>	<b>\$2,396,918</b>	<b>\$2,166,382</b>	<b>\$2,333,021</b>	<b>\$2,351,247</b>
<b>00292 Juv. Justice and Abuse/Neglect</b>				
<b>229 Prosecuting Attorney</b>				
<b>Revenues</b>				
State Grants and Contracts	0	211,524	297,828	298,594
<b>Total Revenues</b>	<b>\$0</b>	<b>\$211,524</b>	<b>\$297,828</b>	<b>\$298,594</b>
<b>Expenditures</b>				
Personnel	0	125,330	179,983	179,983
Fringe Benefits	0	49,201	56,493	58,023
Pension	0	33,298	47,483	48,385
Materials and Supplies	0	861	1,981	1,981
Services and Contractual Serv	0	0	8,000	7,005
Travel	0	0	1,280	540
Operating Expenses	0	2,834	2,608	2,677
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$211,524</b>	<b>\$297,828</b>	<b>\$298,594</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$6,683,579</b>	<b>\$7,542,613</b>	<b>\$9,246,224</b>	<b>\$8,612,605</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$40,683,579</b>	<b>\$37,827,194</b>	<b>\$42,365,901</b>	<b>\$42,264,065</b>

**Summary of Positions**

	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>101 GENERAL FUND</b>				
<b>229 PROSECUTING ATTORNEY</b>				
ELECTED AND EXECUTIVE	20	21	22	22
SUPERVISORY AND PROFESSIONAL	167	167	165	165
SUPPORT STAFF	49	50	61	61
<b>TOTAL POSITIONS</b>	<b>236</b>	<b>238</b>	<b>248</b>	<b>248</b>



## OFFICE OF THE COUNTY PROSECUTING ATTORNEY

### Financial Report

		<u>FY 2014-2015</u> Budget	<u>FY 2015-2016</u> Budget	<u>FY 2016-2017</u> Budget	<u>FY 2017-2018</u> Projected Budget
282	<b>VICTIM WITNESS PROGRAM</b>				
229	<b>PROSECUTING ATTORNEY</b>				
	SUPERVISORY AND PROFESSIONAL	0	1	3	3
	SUPPORT STAFF	<u>26</u>	<u>26</u>	<u>24</u>	<u>24</u>
	<b>TOTAL POSITIONS</b>	<u>26</u>	<u>27</u>	<u>27</u>	<u>27</u>
292	<b>JUV. JUSTICE AND ABUSE/NEGLI</b>				
229	<b>PROSECUTING ATTORNEY</b>				
	SUPERVISORY AND PROFESSIONAL	<u>0</u>	<u>1</u>	<u>0</u>	<u>0</u>
	<b>TOTAL POSITIONS</b>	<u>0</u>	<u>1</u>	<u>0</u>	<u>0</u>
	<b>TOTAL DEPARTMENTAL POSITIONS</b>	<u><u>262</u></u>	<u><u>266</u></u>	<u><u>275</u></u>	<u><u>275</u></u>





Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

**PROSECUTING ATTORNEY**

**BUDGET CHANGE AND HIGHLIGHTS FY 2016-2017**

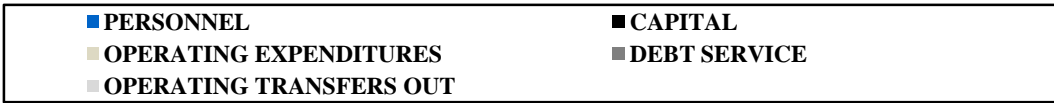
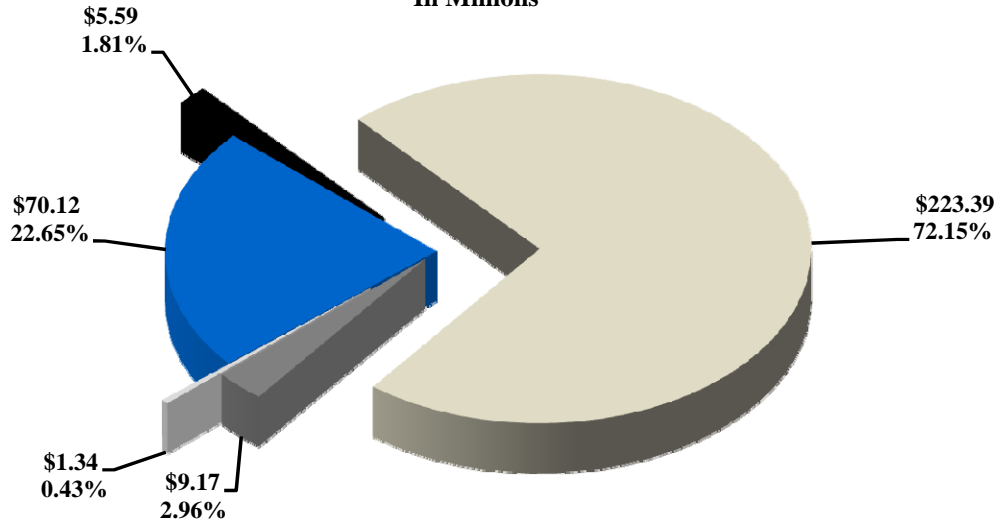
Increase / (Decrease) from 2015-2016 Adopted Budget	Description of Change
<b>REVENUES</b>	
Federal Grants and Contracts            1,401,833	New grants for FY 2017
State Grants and Contracts                324,457	New grants for FY 2017
Local Grants and Contracts                (1,036,355)	Elimination of Mental Health grant
Charges, Fees, and Fines                    (31,192)	Decrease in revenue derived from Intergovernmental agreements.
Other Financing                                933,727	One time Utilization of Use of Fund Balance for Sexual Assault Kit activities.
Operating Transfers In                        111,141	Increase in required GFGP need for Victim Witness operations.
<b><u>TOTAL REVENUES</u></b> <b><u>\$1,703,611</u></b>	
<b>EXPENDITURES</b>	
Personnel                                        3,340,746	Increase of 9 FTEs as well as salary increases for attorney staff
Fringe Benefits                                (581,595)	Based on published fringe rates.
Pension    274,212	Based on published fringe rates.
Materials and Supplies                        714,825	Resource allocation due to departmental needs.
Services and Contractual Services        449,601	Resource allocation due to departmental needs
Travel    135,600	Resource allocation due to departmental needs.
Operating Expenses                            (37,137)	Based on published fringe rates.
Rentals    (9,300)	Out-Country Office Rent
Other Charges                                    88,114	Resource allocation due to departmental needs.
Non Capital Assets                              52,500	Resource allocation due to departmental needs.
Operating Transfers Out                        111,141	Increase in required match for Victim Witness program activities.
<b><u>TOTAL EXPENDITURES</u></b> <b><u>\$4,538,707</u></b>	



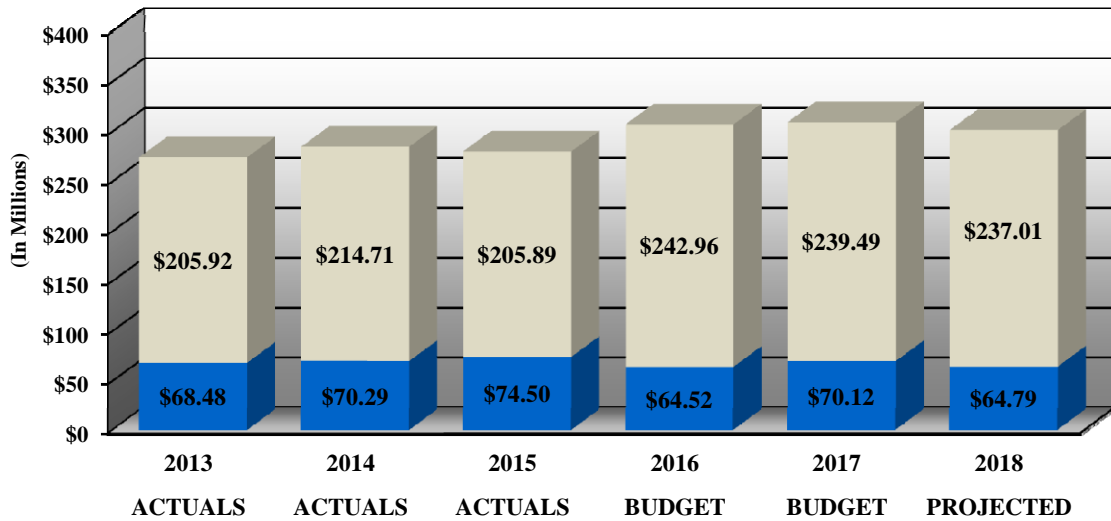
**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

# WAYNE COUNTY DEPARTMENT OF PUBLIC SERVICES

## EXPENDITURE ANALYSIS FISCAL YEAR 2016-2017 In Millions



## EXPENDITURE TREND ANALYSIS FISCAL YEARS 2012-2013 THROUGH 2017-2018





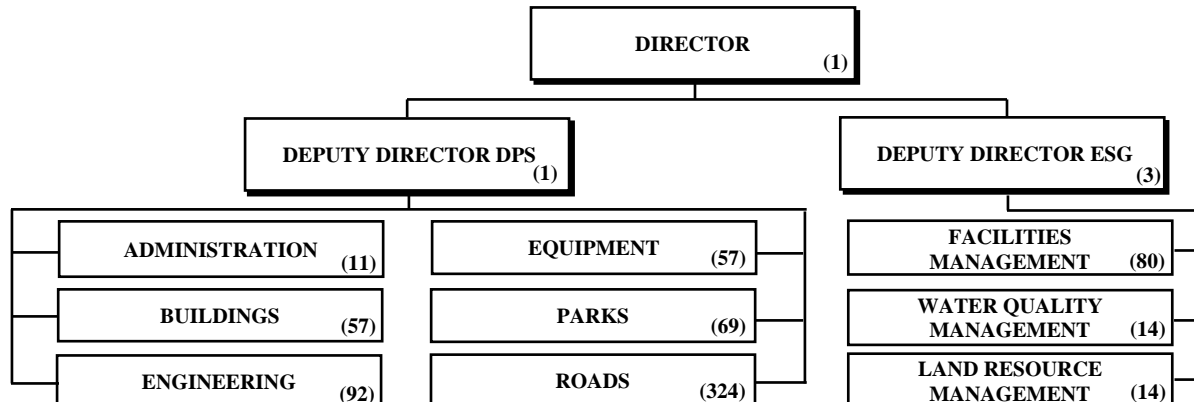
## DEPARTMENT OF PUBLIC SERVICES

### MISSION

The Mission of the Department of Public Services is to provide roads, buildings and parks maintenance services, recreational opportunities as well as high-quality, cost-effective stormwater, wastewater, and solid waste services to Wayne County residents, municipalities, businesses and visitors so they can experience safe, convenient and reliable travel, abundant recreational opportunities, proficient and well managed drains and environmentally sound solid waste disposal.

<i>Budget Summary All Funds</i>				
	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2017-2018
	Budget	Budget	Budget	Projected Budget
<b>Total Departmental Expenditures</b>	\$ 318,268,222	\$ 307,475,345	\$ 309,607,597	\$ 301,799,912
<b>Departmental Revenue</b>				
Taxes	11,157,227	11,584,576	11,042,155	10,767,704
Licenses and Permits	95,000	100,000	100,000	100,000
Federal Grants and Contracts	20,672,000	14,839,292	16,640,000	19,248,648
State Grants and Contracts	81,940,600	86,256,193	100,321,584	103,017,387
Local Grants and Contracts	7,907,806	8,001,115	7,960,910	7,647,300
Gain or Loss on Sale of Securities	165,800	165,800	165,800	165,800
Charges, Fees, and Fines	148,141,516	147,558,478	136,622,559	144,589,532
Interest Income	43,500	148,500	270,000	270,000
Rents and Expense Recoveries	1,137,913	776,530	789,474	786,815
Other Revenue	1,882,500	1,600,000	1,670,000	1,670,000
Other Financing	40,689,949	32,425,902	29,931,083	9,626,694
Operating Transfers In	4,076,662	3,665,024	3,737,924	3,553,924
<b>Total Revenue</b>	<b>\$ 317,910,473</b>	<b>\$ 307,121,410</b>	<b>\$ 309,251,489</b>	<b>\$ 301,443,804</b>
<b>General Fund General Purpose</b>	<b>\$ 357,749</b>	<b>\$ 353,935</b>	<b>\$ 356,108</b>	<b>\$ 356,108</b>
<b>Total Budgeted Positions</b>	<b>726</b>	<b>721</b>	<b>723</b>	<b>723</b>
Contact: <b>Beverly Watts, Director</b> 400 Monroe - Detroit, MI. 48201 - Phone (313) 224-7600				

Note: "The operating and capital budgets for the County Parks Fund are predicated on voter approval of the proposed County Parks millage renewal that is anticipated to be placed on the August primary ballot."





## DEPARTMENT OF PUBLIC SERVICE

### MAJOR ACTIVITIES AND DESCRIPTIONS

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**DIVISION OF ADMINISTRATION:** The Division of Administration is responsible for providing central control and coordination of the operations of the other five divisions of the Public Services Group. The Administration Division provides follow-up to assure timely completion of internal processing of grants, contracts and personnel needs. The Administration Division is also responsible for personal computing support, department fiscal control and scheduled review of Department administrative and operating procedures.

**DIVISION OF BUILDINGS:** The Division of Buildings is responsible for efficiently maintaining, operating, controlling and managing all Wayne County General Fund buildings. The goal is to maintain the facilities so that they remain secure, occupied, attractive, and environmentally safe and that all systems operate in a proper and acceptable manner. Buildings Division also provides proper housing for Wayne County agencies and a number of State agencies in both County owned buildings and leased facilities. The objectives are accomplished through the use of Tradesman, Housekeepers and Support staff.

**DIVISION OF ENGINEERING:** The Division of Engineering is responsible for providing engineering and technical services as necessary to support the programs and activities of the two operating divisions (Parks and Roads) and three support divisions (Administration, Buildings, and Equipment).

**DIVISION OF EQUIPMENT:** The Division of Equipment provides support services for the daily activities (mowing, asphalt paving, street sweeping, snow and ice control, etc.) of the various Department of Public Services divisions. This division also maintains safe and reliable automotive and heavy equipment inventory for the General Fund units as well as the Wayne County Sheriff Department fleet. A complete machine shop is also maintained and operated for the benefit of all County Departments and divisions as requested. The Inventory/Personal Property Management (IPPM) Unit orders and stocks approximately 4,600 items such as vehicle repair parts, aggregate, paint, general hardware and fuel for all County departments.

**DIVISION OF FACILITIES MANAGEMENT:**

**DRAIN OPERATIONS:** This unit of the Facilities Management Division (FMD) is responsible for the maintenance and operation of over 500 established drainage districts extending over 1,500 miles, and all ancillary facilities to the drains. Service request

maintenance work is performed, as needed, in response to service requests from citizens, and other municipalities.

**WASTEWATER TREATMENT FACILITIES:** The Facilities Management Division operates the Downriver Sewage Disposal System, which includes operations of the Downriver Wastewater Treatment Facility (DWTF). The DWTF is capable of treating 225 million gallons per day (MGD) of raw sewage, and currently serves municipalities in Wayne County with a combined population of approximately 270,000+ residents. Located on a 34-acre site in the City of Wyandotte, recent expansion and upgrades at the DWTF make it and the Downriver Sewage Disposal System a state of the art and world-class operation. The mission of the DWTF is to provide its customers with efficient, cost effective wastewater transport, treatment and disposal services.

**WASTEWATER CONVEYANCE SYSTEMS, PUMP STATIONS, AND CSO BASINS:** This unit of Facilities Management Division maintains and operates wastewater conveyance systems which serve customers in Wayne, Macomb, and Oakland Counties. The systems, called the Northeast Sewage Disposal System and the Rouge Valley Sewage Disposal System, transport wastewater to the city of Detroit Water and Sewerage Department (DWSD) facilities, now managed by the Great Lakes Water Authority (GLWA). Additionally, this unit maintains and operates a number of combined sewer overflow (CSO) basins. As such, the Division is responsible for maintaining the interceptors, all associated pump and lift stations and an extensive flow monitoring system.

**INDUSTRIAL PRETREATMENT PROGRAM:** The Industrial Pretreatment Program (IPP) performs a vital environmental function by monitoring the processes and discharge of sanitary wastes from industries in the Downriver Sewage Disposal System. The duties of the IPP unit include, but are not limited to, issuing permits, performing inspections, sampling and lab work, and enforcement. The Michigan Department of Environmental Quality (MDEQ) has recognized Wayne County's IPP as one of the most comprehensive programs in the State of Michigan.

**DIVISION OF PARKS:** The Wayne County Parks Division is responsible for protecting, maintaining, and programming park areas, open spaces, and recreation and leisure facilities for the purpose of enhancing the quality of life for families and citizens served by the County of Wayne.



## DEPARTMENT OF PUBLIC SERVICES

### MAJOR ACTIVITIES AND DESCRIPTIONS *continued*

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#### **DIVISION OF LAND RESOURCE MANAGEMENT:**

The Land Resources Management Division is responsible for protecting Wayne County's land and water resources through its solid waste management and soil erosion control programs. The Division provides regulatory oversight to solid waste facilities and issues soil erosion permits for new development projects. The Division also provides residents with recycling and blight control services through the Household Hazardous Waste (HHW) and County Lending Environmental Assistance to Neighborhoods (CLEAN) programs.

**DIVISION OF ROADS:** The Division of Roads is responsible for maintenance of the road system of approximately 1,440 County primary and local roadways and 462 miles of State trunk lines and freeways. It is the mission of the Division of Roads to protect and extend the useful life of all of the roads under the Division's jurisdiction and to keep those roads reasonably safe for public travel.

**DIVISION OF WATER QUALITY MANAGEMENT:** The Water Quality Management Division works to protect and restore Wayne County's rivers, lakes and streams through the advancement of a holistic watershed management approach. The Division

partners with communities, businesses, residents and others to reduce discharges of storm water, combined sewer overflows, and sanitary sewer overflows to the County's waterways. The Division spends significant effort to facilitate and coordinate Wayne County's compliance with the federally required Storm Water Permit issued by the Michigan Department of Environmental Quality (MDEQ). Compliance activities include illicit discharge complaint response, source identification and elimination; system mapping; water quality monitoring; public education and involvement; and pollution prevention and good housekeeping including water pollution management projects, green infrastructure retrofit planning, streambank stabilization and habitat protection/restoration efforts. In addition, the Water Quality Management Division aggressively pursues grants and other funding sources with internal and external partners, to achieve storm water permit compliance and Wayne County water resource protection/restoration goals as cost efficiently as possible. The Division provides specialized engineering services for capital improvements, regulatory compliance, and other requirements of the County's wastewater and storm water systems operated by the Facilities Management Division.

### FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS

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Our Wayne County Roads Division hired temporary seasonal employees to assist in completing over 8,000 Cityworks service requests. The Division then went on to assist several of these employees with earning their Commercial Driver's License (CDL) and advance to becoming full time employees.

In addition, the Roads Division has continued upgrading their fleet by adding new snow plows with a 14 foot side wing plow. This upgrade increases DPS' ability to increase efficiency and performance by allowing drivers to plow 1 ½ lanes of snow at a time.

The Equipment Division continued its fleet modernization efforts with the purchase of new ten-yard dump-trucks and several new five-yard dump-trucks. These welcome additions are equipped with computerized automatic vehicle location (GPS) which allows real-time on line viewing of snow-and-ice control efforts, and replace older units that have far exceeded their useful life-cycle.

The Engineering Division started and completed the management and inspection of 16 road improvement and reconstruction projects ranging across 15 communities in Wayne County that had a combined total construction

cost of \$28 million dollars. Additionally, the Engineering Division supervised the completion of the long awaited repairs performed on the Jefferson Avenue Bascule Bridge resulting in the reopening of the bridge.

The Parks Division continues to seek greater efficiencies to best serve the public. The Capital Improvement Program slated for FY 2015-2016 continues with upgrades and will bring several major projects to completion. In the past year Parks has completed the following projects:

- Continuation of two comfort station renovations to ensure compliance with ADA standards for our special needs visitors. These include: Kinloch (Redford) and Inkster
- Created Ellsworth Boardwalk and Trailhead Parking in Holliday Forest and Wildlife Preserve
- Phase 1 Implementation of Parks Division New Brand Strategy and Logo Design
- Nearly 40% completion in the quest to secure accreditation for the Parks system
- Development of the Parks Division new 5-year Strategic Plan
- Installation of new outdoor exercise stations at Elizabeth Park





## DEPARTMENT OF PUBLIC SERVICES

### *FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS continued* \_\_\_\_\_

In April 2015, staff at the Downriver Wastewater Treatment Facility (DWTF) was featured in *Treatment Plant Operator*, a magazine published nationwide, which is dedicated to wastewater and water treatment professionals. The DWTF staff was recognized in the article for their excellence, hard work, and strong community relationships.

In 2015, the Environmental Services Group (ESG) successfully managed the implementation of approximately \$3 million in grants under the Storm Water, Asset Management, and Wastewater (SAW) grant program. These grants benefitted Wayne County's storm water permit compliance efforts and offset capital improvement costs for wastewater facilities in the Downriver Sewage Disposal System and Milk River Inter-County Drain Drainage District.

Land Resource Management Division successfully completed its eleventh year of the Household Hazardous Waste (HHW) collection program in 2015. The division held four events in FY 2015 which were hosted by Dearborn, Romulus, Flat Rock and Westland. These collection days were held on Saturdays in April, May, June and August with over 6,600 residents from all 43 Wayne County communities.

The Land Resource Management Division CLEAN program conducted 12 clean-up projects in 2015 and 10 community scrap tire collection events. A total of 1,800 cubic yards of waste and over 6,489 scrap tires were cleaned up as a result of these projects.



## DEPARTMENT OF PUBLIC SERVICES

### NEW INITIATIVES FOR FISCAL YEAR 2016-2017

The Department of Public Services will establish an environment of operational excellence that will help to drive effective processes and efficient operations within each division. We are committed to providing exemplary services through innovations in technology, performance measures and standards, and improved customer service, which will continuously promote and enhance the highest quality of life for our residents. This will be done in part by achieving three new initiatives:

- Implementing a Permits Application through Cityworks,
- Establishing a Department-Wide Centralized Call Center, and
- Achieving an American Public Works Association (APWA) Accreditation.

These new initiatives will help to provide more responsive service and better collaboration with customers, increased transparency to the general public, and more proactive efforts to improve customer satisfaction.

#### **Implementing a Permits Application Through Cityworks**

Cityworks is an asset management system that will allow our organization the electronic mechanism to track service requests, work orders, inspections, and any citizen concerns regarding construction projects and other types of work activities. The permits application will provide Wayne County customers the flexibility and the convenience of automating the initial permitting process. It is also designed to streamline the community development review and regulation procedures.

The goal of the Cityworks permitting application is to increase productivity and efficiencies in the permitting activities. It is also to regain the confidence of residents and constituents in our business practices. Furthermore, the permitting application will help to reduce the permit processing time as well as develop performance measures. Ultimately, this application will help to facilitate Wayne County's efforts to retain and recruit businesses to our region.

#### **Establishing a Department-Wide Centralized Call Center**

The Department of Public Services has the opportunity to properly align its customer service efforts with the appropriate functions that are needed to create greater

efficiencies and effectiveness in our operations. We not only have the responsibility of managing Wayne County roads, parks, drain maintenance, and recreational services for our customers, it is imperative that we take the necessary steps to ensure excellence in our customer service and our overall operations.

As part of our 2016-2017 initiatives, we will create a centralized call center that will standardize the customer service efforts throughout the department. The current call center operations at Roads will be expanded to handle all customer service requests for the department. The goal is to create a centralized process that will receive, track, and provide follow-up on service requests and/or complaints from customers. We will also provide a feedback method that will let the customers know when their service requests have been completed.

#### **APWA Accreditation**

The American Public Works Association developed an accreditation program to enhance the effectiveness of agencies and their competencies in the public works field. The program is designed to provide guidance and technical resources to agencies as they seek to evaluate and upgrade their performance.

Achieving an APWA accreditation can push DPS to strive for excellence in all of our operations and show customers that we are utilizing best practices in providing quality and efficient services. As a result of becoming accredited, we expect to become more cost efficient in the use of resources, develop a process for continuous operational improvement, provide evidence to Wayne County customers of our quality standards, to obtain increased credibility as a public works agency, and ultimately to increase our grant opportunities. It is a multiple-year process to become accredited.

#### **Land Resource Outreach Expansion**

The Land Resource Management Division will expand its outreach efforts to Wayne County residents in 2017 by providing a new medical sharp disposal program. The Division will partner with local communities to establish centrally located drop-off sites for residents to safely dispose of medical sharps, reducing the volume being disposed in our landfills and improving the safety of sanitation workers.



## DEPARTMENT OF PUBLIC SERVICES

### *IMPACT ON OPERATIONS*

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The Department of Public Services is committed to establishing an environment of operational excellence within each division. This shift in our business philosophy will help to facilitate a more customer-driven focus in our operations. The department has made significant strides in becoming more efficient and effective in providing the quality of services that our residents and constituents deserve.

Although our accomplishments in effectively managing Wayne County roads, parks, drain maintenance, and recreational services have been demonstrated each fiscal year, we will continue to focus on improvements in workflow and activities throughout the department. Our strategic efforts in achieving more responsive services and better collaboration with customers, increased transparency to the general public, and more proactive efforts to improve customer satisfaction will have a direct, positive impact on our operations and the level of service that we provide to those who live, work, visit and play in Wayne County.



## DEPARTMENT OF PUBLIC SERVICES

### Financial Report

		FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Budget	FY 2017-2018 Projected Budget
<b>00101</b>	<b>General Fund</b>				
<b>449</b>	<b>DPS Engineering</b>				
	<b>Revenues</b>				
	Operating Transfers In	141,185	175,000	400,000	400,000
	<b>Total Revenues</b>	<b>\$141,185</b>	<b>\$175,000</b>	<b>\$400,000</b>	<b>\$400,000</b>
	<b>Expenditures</b>				
	Services and Contractual Serv	150,436	128,935	306,108	306,108
	Other Charges	282,370	350,000	400,000	400,000
	Non Capital Assets	16,128	0	0	0
	Operating Transfers Out	50,000	50,000	50,000	50,000
	<b>Total Expenditures</b>	<b>\$498,934</b>	<b>\$528,935</b>	<b>\$756,108</b>	<b>\$756,108</b>
<b>00201</b>	<b>County Road Fund</b>				
<b>449</b>	<b>DPS Roads</b>				
	<b>Revenues</b>				
	Federal Grants and Contracts	20,662,000	14,340,000	16,110,000	19,098,648
	State Grants and Contracts	81,940,600	86,079,000	100,157,000	102,942,387
	Local Grants and Contracts	1,112,000	1,109,100	1,025,100	1,025,100
	Charges, Fees, and Fines	23,390,800	18,353,956	3,678,869	3,702,448
	Interest Income	30,000	100,000	200,000	200,000
	Rents and Expense Recoveries	271,000	270,000	295,000	295,000
	Other Revenue	1,592,500	1,310,000	1,380,000	1,380,000
	Other Financing	18,861,630	12,113,420	6,924,502	(13,638,667)
	<b>Total Revenues</b>	<b>\$147,860,530</b>	<b>\$133,675,476</b>	<b>\$129,770,471</b>	<b>\$115,004,916</b>
	<b>Expenditures</b>				
	Personnel	26,257,384	26,568,047	27,715,209	27,648,785
	Fringe Benefits	12,488,211	9,772,358	8,542,053	8,720,021
	Pension	10,324,840	6,970,377	11,839,240	7,222,481
	Materials and Supplies	12,110,200	14,567,150	14,908,100	14,908,100
	Services and Contractual Serv	71,436,586	61,472,238	52,257,151	41,988,773
	Travel	143,200	145,100	140,100	140,100
	Operating Expenses	6,526,096	6,275,141	5,949,033	5,957,071
	Rentals	783,068	963,556	312,844	312,844
	Other Charges	708,824	708,824	708,824	708,824
	Capital	4,216,500	4,065,000	6,455,000	6,455,000
	Non Capital Assets	178,200	154,200	149,300	149,300
	Debt Service	1,433,350	1,382,765	393,617	393,617
	Operating Transfers Out	1,254,071	630,720	400,000	400,000
	<b>Total Expenditures</b>	<b>\$147,860,530</b>	<b>\$133,675,476</b>	<b>\$129,770,471</b>	<b>\$115,004,916</b>



## DEPARTMENT OF PUBLIC SERVICES

### Financial Report

	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>00208 County Park Fund</b>				
<b>449 DPS Parks</b>				
<b>Revenues</b>				
Taxes	8,729,117	9,142,176	8,817,655	8,543,204
Licenses and Permits	95,000	100,000	100,000	100,000
Charges, Fees, and Fines	1,383,000	1,637,000	1,524,000	1,524,000
Interest Income	7,500	28,000	35,000	35,000
Rents and Expense Recoveries	24,000	27,000	27,000	27,000
Other Revenue	290,000	290,000	290,000	290,000
Other Financing	1,993,941	687,979	606,275	925,596
Operating Transfers In	2,979,211	2,994,024	2,993,924	2,993,924
<b>Total Revenues</b>	<b>\$15,501,769</b>	<b>\$14,906,179</b>	<b>\$14,393,854</b>	<b>\$14,438,724</b>
<b>Expenditures</b>				
Personnel	3,055,272	3,077,718	3,380,104	3,379,413
Fringe Benefits	1,537,353	1,200,972	1,106,208	1,132,867
Pension	1,183,126	791,119	849,362	865,499
Materials and Supplies	474,444	462,679	476,959	477,200
Services and Contractual Serv	6,025,571	5,969,572	5,131,040	5,131,040
Travel	8,500	8,500	7,000	7,000
Operating Expenses	546,781	728,171	584,833	587,357
Rentals	1,091,511	1,114,424	1,114,424	1,114,424
Capital	700,000	659,000	850,000	850,000
Non Capital Assets	0	0	0	0
Operating Transfers Out	879,211	894,024	893,924	893,924
<b>Total Expenditures</b>	<b>\$15,501,769</b>	<b>\$14,906,179</b>	<b>\$14,393,854</b>	<b>\$14,438,724</b>
<b>00228 Water Quality Management</b>				
<b>606 Environmental Programs</b>				
<b>Revenues</b>				
Federal Grants and Contracts	10,000	499,292	530,000	150,000
State Grants and Contracts	0	177,193	164,584	75,000
Local Grants and Contracts	0	37,000	25,000	0
Charges, Fees, and Fines	1,964,741	1,626,450	1,534,434	1,922,722
Other Financing	0	(191,538)	0	0
<b>Total Revenues</b>	<b>\$1,974,741</b>	<b>\$2,148,397</b>	<b>\$2,254,018</b>	<b>\$2,147,722</b>
<b>Expenditures</b>				
Personnel	700,512	662,082	705,857	705,857
Fringe Benefits	396,163	286,182	242,535	248,678
Pension	272,572	175,901	301,438	187,578
Materials and Supplies	48,430	90,000	107,650	107,650
Services and Contractual Serv	412,778	769,907	762,325	763,746
Travel	27,450	23,570	23,600	23,600
Operating Expenses	37,386	38,555	32,853	32,853
Rentals	65,300	69,200	72,660	72,660
Capital	0	7,000	0	0
Non Capital Assets	14,150	26,000	5,100	5,100
<b>Total Expenditures</b>	<b>\$1,974,741</b>	<b>\$2,148,397</b>	<b>\$2,254,018</b>	<b>\$2,147,722</b>





## DEPARTMENT OF PUBLIC SERVICES

### Financial Report

	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>00229</b>				
<b>606</b>				
<b>Enviromental Programs Fund</b>				
<b>ESG - Environmental Programs</b>				
<b>Revenues</b>				
Charges, Fees, and Fines	2,283,200	2,337,200	2,337,200	2,425,200
Interest Income	3,000	15,000	15,000	15,000
Other Financing	334,857	150,827	130,237	0
<b>Total Revenues</b>	<b>\$2,621,057</b>	<b>\$2,503,027</b>	<b>\$2,482,437</b>	<b>\$2,440,200</b>
<b>Expenditures</b>				
Personnel	762,262	771,928	786,816	786,816
Fringe Benefits	403,376	309,818	264,223	270,936
Pension	297,034	205,085	334,521	208,165
Materials and Supplies	29,000	28,000	26,500	26,500
Services and Contractual Serv	991,992	1,046,162	937,676	1,019,830
Travel	41,500	41,500	41,500	41,500
Operating Expenses	28,393	30,534	22,926	23,178
Rentals	55,500	55,500	58,275	58,275
Capital	0	6,500	1,000	1,000
Non Capital Assets	12,000	8,000	9,000	4,000
<b>Total Expenditures</b>	<b>\$2,621,057</b>	<b>\$2,503,027</b>	<b>\$2,482,437</b>	<b>\$2,440,200</b>
<b>00516</b>				
<b>266</b>				
<b>Parking Lots Fund</b>				
<b>Parking Lots Fund</b>				
<b>Revenues</b>				
Charges, Fees, and Fines	65,000	0	0	0
<b>Total Revenues</b>	<b>\$65,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditures</b>				
Services and Contractual Serv	58,579	0	0	0
Other Charges	2,500	0	0	0
Depreciation	3,921	0	0	0
<b>Total Expenditures</b>	<b>\$65,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>00590</b>				
<b>440</b>				
<b>Downriver Sewage Disp.Sys</b>				
<b>DPW - Systems</b>				
<b>Revenues</b>				
Local Grants and Contracts	5,434,082	5,702,718	5,922,326	5,724,949
Charges, Fees, and Fines	18,348,145	21,009,298	19,595,884	21,865,934
Interest Income	5,000	5,500	20,000	20,000
Other Financing	13,846,574	13,337,011	14,470,729	14,015,764
<b>Total Revenues</b>	<b>\$37,633,801</b>	<b>\$40,054,527</b>	<b>\$40,008,939</b>	<b>\$41,626,647</b>





## DEPARTMENT OF PUBLIC SERVICES

### Financial Report

	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Budget	FY 2017-2018 Projected Budget
<b>Expenditures</b>				
Personnel	2,602,232	2,643,537	2,802,330	2,800,903
Fringe Benefits	1,333,940	1,438,217	906,789	928,970
Pension	1,005,146	694,464	1,178,159	733,144
Materials and Supplies	2,573,553	2,684,430	2,907,950	2,898,550
Services and Contractual Serv	9,730,006	12,156,601	11,639,107	14,970,558
Travel	41,700	13,300	11,100	11,100
Operating Expenses	4,370,298	4,442,493	4,326,242	4,327,209
Rentals	65,000	67,000	67,000	67,000
Other Charges	34,000	46,500	46,500	46,500
Depreciation	13,781,574	13,800,767	13,789,436	13,765,764
Capital	(3,503,000)	(3,692,000)	(3,702,000)	(4,757,000)
Non Capital Assets	12,000	53,000	114,000	109,000
Debt Service	5,484,082	5,706,218	5,922,326	5,724,949
Operating Transfers Out	103,270	0	0	0
<b>Total Expenditures</b>	<b>\$37,633,801</b>	<b>\$40,054,527</b>	<b>\$40,008,939</b>	<b>\$41,626,647</b>
<b>00596 CSO Basins</b>				
<b>440 DPWs - Systems</b>				
<b>Revenues</b>				
Local Grants and Contracts	507,459	293,216	162,408	69,855
Gain or Loss on Sale of Secur	151,511	151,511	151,511	151,511
Charges, Fees, and Fines	2,470,159	2,997,644	2,971,900	3,278,566
Other Financing	2,463,000	3,244,000	2,927,000	3,815,000
<b>Total Revenues</b>	<b>\$5,592,129</b>	<b>\$6,686,371</b>	<b>\$6,212,819</b>	<b>\$7,314,932</b>
<b>Expenditures</b>				
Materials and Supplies	110,000	105,000	95,000	95,000
Services and Contractual Serv	2,289,650	3,014,844	2,928,101	3,315,766
Operating Expenses	324,000	332,000	387,000	387,001
Rentals	39,250	52,800	73,800	73,800
Capital	2,138,000	2,737,000	2,415,000	3,222,000
Debt Service	691,229	444,727	313,918	221,365
<b>Total Expenditures</b>	<b>\$5,592,129</b>	<b>\$6,686,371</b>	<b>\$6,212,819</b>	<b>\$7,314,932</b>
<b>00598 Rouge Val Sewage Disp Sys</b>				
<b>440 DPW - Systems</b>				
<b>Revenues</b>				
Local Grants and Contracts	2,531	13,186	1,406	29,684
Charges, Fees, and Fines	55,861,242	57,407,653	61,335,791	65,261,837
Other Financing	2,833,536	3,073,332	3,432,079	3,071,451
Operating Transfers In	446,000	446,000	294,000	110,000
<b>Total Revenues</b>	<b>\$59,143,309</b>	<b>\$60,940,171</b>	<b>\$65,063,276</b>	<b>\$68,472,972</b>



## DEPARTMENT OF PUBLIC SERVICES

### Financial Report

	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>Expenditures</b>				
Materials and Supplies	39,200	38,250	50,750	50,750
Services and Contractual Serv	54,638,873	56,021,144	60,992,272	64,260,951
Operating Expenses	376,000	352,000	343,000	343,000
Rentals	29,600	25,500	28,000	28,000
Other Charges	24,000	22,000	22,000	22,000
Depreciation	2,833,536	2,840,506	2,832,079	2,821,451
Capital	(310,000)	(250,000)	(125,000)	0
Debt Service	249,708	890,771	920,175	946,820
Operating Transfers Out	1,262,392	1,000,000	0	0
<b>Total Expenditures</b>	<b>\$59,143,309</b>	<b>\$60,940,171</b>	<b>\$65,063,276</b>	<b>\$68,472,972</b>
<b>00599 N.E. Sewage Disposal Sys</b>				
<b>440 DPW - Systems</b>				
<b>Revenues</b>				
Gain or Loss on Sale of Secur	14,289	14,289	14,289	14,289
Charges, Fees, and Fines	25,109,882	25,414,297	26,867,710	28,162,846
Other Financing	356,411	430,016	440,261	437,550
Operating Transfers In	35,000	0	0	0
<b>Total Revenues</b>	<b>\$25,515,582</b>	<b>\$25,858,602</b>	<b>\$27,322,260</b>	<b>\$28,614,685</b>
<b>Expenditures</b>				
Materials and Supplies	45,500	25,750	25,750	25,750
Services and Contractual Serv	23,749,663	23,899,004	25,211,298	26,481,834
Operating Expenses	455,000	532,800	575,800	575,800
Rentals	340,700	345,500	345,500	345,500
Other Charges	12,500	12,500	12,500	12,500
Depreciation	356,411	358,665	357,761	355,050
Capital	(192,000)	(88,000)	(26,000)	0
Debt Service	32,093	772,383	819,651	818,251
Operating Transfers Out	715,715	0	0	0
<b>Total Expenditures</b>	<b>\$25,515,582</b>	<b>\$25,858,602</b>	<b>\$27,322,260</b>	<b>\$28,614,685</b>
<b>00631 Building &amp; Ground Maintenance</b>				
<b>265 DPS Buildings</b>				
<b>Revenues</b>				
Charges, Fees, and Fines	12,690,104	12,184,700	12,211,911	12,211,911
Interest Income	(2,000)	0	0	0
Rents and Expense Recoveries	708,082	321,000	321,000	321,000
Operating Transfers In	425,266	0	0	0
<b>Total Revenues</b>	<b>\$13,821,452</b>	<b>\$12,505,700</b>	<b>\$12,532,911</b>	<b>\$12,532,911</b>



Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

DEPARTMENT OF PUBLIC SERVICES

Financial Report

	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>Expenditures</b>				
Personnel	3,643,587	3,664,343	3,762,727	3,760,704
Fringe Benefits	1,943,980	1,524,654	1,247,369	1,278,442
Pension	1,466,021	973,540	977,935	996,760
Materials and Supplies	726,450	609,350	609,200	584,200
Services and Contractual Serv	1,464,784	1,453,104	1,475,690	1,448,973
Travel	41,000	51,000	51,000	51,000
Operating Expenses	4,148,048	3,846,679	3,903,726	3,907,445
Rentals	211,200	209,200	329,200	329,200
Other Charges	23,187	20,083	19,765	19,888
Depreciation	148,195	153,747	156,299	156,299
Non Capital Assets	5,000	0	0	0
<b>Total Expenditures</b>	<b>\$13,821,452</b>	<b>\$12,505,700</b>	<b>\$12,532,911</b>	<b>\$12,532,911</b>
<b>00641 Environment</b>				
<b>540 Department of Environment</b>				
<b>Revenues</b>				
Charges, Fees, and Fines	4,295,243	4,360,280	4,334,860	4,004,068
Rents and Expense Recoveries	134,831	158,530	146,474	143,815
Other Financing	0	(419,145)	0	0
<b>Total Revenues</b>	<b>\$4,430,074</b>	<b>\$4,099,665</b>	<b>\$4,481,334</b>	<b>\$4,147,883</b>
<b>Expenditures</b>				
Personnel	1,558,483	1,549,426	1,808,842	1,808,783
Fringe Benefits	1,154,511	826,139	607,093	622,288
Pension	594,639	411,651	762,921	478,718
Materials and Supplies	61,350	73,550	76,800	76,800
Services and Contractual Serv	839,911	992,691	1,017,561	955,753
Travel	16,365	28,480	21,930	21,930
Operating Expenses	64,547	67,966	58,897	59,571
Rentals	93,860	93,843	93,843	93,843
Depreciation	38,608	42,869	29,447	26,197
Non Capital Assets	7,800	13,050	4,000	4,000
<b>Total Expenditures</b>	<b>\$4,430,074</b>	<b>\$4,099,665</b>	<b>\$4,481,334</b>	<b>\$4,147,883</b>
<b>00801 Regular Drain Fund-Maint.</b>				
<b>441 DPW - Drains</b>				
<b>Revenues</b>				
Taxes	2,428,110	2,442,400	2,224,500	2,224,500
Local Grants and Contracts	851,734	845,895	824,670	797,712
Charges, Fees, and Fines	280,000	230,000	230,000	230,000
Other Financing	0	0	1,000,000	1,000,000
Operating Transfers In	50,000	50,000	50,000	50,000
<b>Total Revenues</b>	<b>\$3,609,844</b>	<b>\$3,568,295</b>	<b>\$4,329,170</b>	<b>\$4,302,212</b>



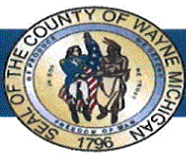
## DEPARTMENT OF PUBLIC SERVICES

### Financial Report

	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Budget	FY 2017-2018 Projected Budget
<b>Expenditures</b>				
Materials and Supplies	12,500	12,500	12,500	12,500
Services and Contractual Serv	345,610	729,900	622,000	1,089,000
Operating Expenses	4,345,000	4,287,000	3,120,000	4,397,000
Other Charges	50,000	50,000	50,000	50,000
Capital	(1,995,000)	(2,337,000)	(280,000)	(2,024,000)
Debt Service	851,734	825,895	804,670	777,712
<b>Total Expenditures</b>	<b>\$3,609,844</b>	<b>\$3,568,295</b>	<b>\$4,329,170</b>	<b>\$4,302,212</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$317,910,473</b>	<b>\$307,121,410</b>	<b>\$309,251,489</b>	<b>\$301,443,804</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$318,268,222</b>	<b>\$307,475,345</b>	<b>\$309,607,597</b>	<b>\$301,799,912</b>

### Summary of Positions

	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Budget	FY 2017-2018 Projected Budget
<b>201 COUNTY ROAD FUND</b>				
<b>449 PUBLIC SERVICES-ROADS</b>				
ELECTED AND EXECUTIVE	13	14	13	13
SUPERVISORY AND PROFESSIONAL	108	108	129	129
SUPPORT STAFF	366	364	344	344
<b>TOTAL POSITIONS</b>	<b>487</b>	<b>486</b>	<b>486</b>	<b>486</b>
<b>208 COUNTY PARK FUND</b>				
<b>449 PUBLIC SERVICES-PARKS</b>				
ELECTED AND EXECUTIVE	2	3	3	3
SUPERVISORY AND PROFESSIONAL	15	14	15	15
SUPPORT STAFF	52	50	51	51
<b>TOTAL POSITIONS</b>	<b>69</b>	<b>67</b>	<b>69</b>	<b>69</b>
<b>228 ROUGE DEMONSTRATIONS</b>				
<b>606 ENVIRONMENTAL PROGRAMS</b>				
ELECTED AND EXECUTIVE	1	1	1	1
SUPERVISORY AND PROFESSIONAL	8	8	8	8
SUPPORT STAFF	2	1	1	1
<b>TOTAL POSITIONS</b>	<b>11</b>	<b>10</b>	<b>10</b>	<b>10</b>
<b>229 ENVIRONMENTAL PROGRAMS</b>				
<b>606 ENVIRONMENTAL PROGRAMS</b>				
ELECTED AND EXECUTIVE	1	1	1	1
SUPERVISORY AND PROFESSIONAL	10	11	10	10
SUPPORT STAFF	3	2	2	2
<b>TOTAL POSITIONS</b>	<b>14</b>	<b>14</b>	<b>13</b>	<b>13</b>



## DEPARTMENT OF PUBLIC SERVICES

### Financial Report

		FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Budget	FY 2017-2018 Projected Budget
<b>590</b>	<b>DOWNRIVER SEWAGE DISP.SYS</b>				
<b>440</b>	<b>PUBLIC WORKS</b>				
	SUPERVISORY AND PROFESSIONAL	14	16	17	17
	SUPPORT STAFF	42	40	42	42
	<b>TOTAL POSITIONS</b>	<u>56</u>	<u>56</u>	<u>59</u>	<u>59</u>
<b>631</b>	<b>BLDG &amp; GROUND MAINT.</b>				
<b>265</b>	<b>PUBLIC SERVICES -BUILDINGS A</b>				
	ELECTED AND EXECUTIVE	3	3	3	3
	SUPERVISORY AND PROFESSIONAL	4	4	3	3
	SUPPORT STAFF	55	55	51	51
	<b>TOTAL POSITIONS</b>	<u>62</u>	<u>62</u>	<u>57</u>	<u>57</u>
<b>641</b>	<b>ENVIRONMENT</b>				
<b>540</b>	<b>ENV. INTERNAL SERVICE</b>				
	ELECTED AND EXECUTIVE	2	2	2	2
	SUPERVISORY AND PROFESSIONAL	10	10	11	11
	SUPPORT STAFF	15	14	16	16
	<b>TOTAL POSITIONS</b>	<u>27</u>	<u>26</u>	<u>29</u>	<u>29</u>
	<b>TOTAL DEPARTMENTAL POSITIONS</b>	<u><u>726</u></u>	<u><u>721</u></u>	<u><u>723</u></u>	<u><u>723</u></u>





**DEPARTMENT OF PUBLIC SERVICES**  
**BUDGET CHANGE AND HIGHLIGHTS FY 2016-2017**

Increase / (Decrease) from 2015-2016 Adopted Budget	Description of Change
<b>REVENUES</b>	
Taxes (746,640)	Decrease in Property Tax revenue for Parks and completion of repair projects.
Licenses and Permits 0	No change.
Federal Grants and Contracts 1,800,708	Increase in Road construction projects.
State Grants and Contracts 14,065,391	Increase in Act 51 funding.
Local Grants and Contracts 10,736,772	Increase in additional capital projects.
Charges Fees and Fines (10,942,219)	Decrease in insurance reimbursement due to the completion of the Jefferson Bridge Project.
Interest Income 121,500	Higher return on investments.
Rent and Expense Recoveries 12,944	Increase in equipment rental revenue.
Other Revenue 70,000	Increase in vehicle service repair charges.
Other Financing (2,212,646)	Decrease in Use of Fund Balance for projects.
Operating Transfers In 72,900	Increase in Roads Apportionment.
<b><u>TOTAL REVENUES</u></b> <b><u>\$(12,978,710)</u></b>	
<b>EXPENDITURES</b>	
Personnel 2,044,831	Increase due to staffing changes and annual wage bonus.
Fringe Benefits (2,453,021)	Based on published fringe rates.
Pension 6,087,545	Based on published fringe rates and accelerated pension payment.
Materials and Supplies 581,600	Increase in general material costs.
Services and Contractual Services (4,606,014)	Decrease due to completion of Jefferson Bridge Project.
Travel (15,220)	Decrease in Conference expenses.
Operating Expenses (1,612,013)	Decrease due to Chapter 8 Drain Project.
Rentals (499,377)	Decrease in Building rent.
Other Charges 49,682	Increase in Drain Assessments.
Depreciation (31,532)	Decrease in depreciable assets.
Capital 15,484,500	Increase in Environmental Capital Projects.
Non Capital Assets 27,150	Increase in Industrial Pre-Treatment Equipment.
Debt Service (846,425)	Decrease in equipment debt payments.
Operating Transfers Out (1,230,820)	Decrease in Debt related to bonds.
<b><u>TOTAL EXPENDITURES</u></b> <b><u>\$12,980,886</u></b>	





## DEPARTMENT OF PUBLIC SERVICES

### Department Strategic Focus Areas

Focus Area	Objective	Measurement
<b>Operational Efficiency</b>	<b>Improve turnaround time in the Permitting Process</b>	Days elapsed from application to Permit completion (approval/denial)
	<b>Use Technology to enhance the customer services experience via a centralized call center</b>	Response time acknowledging receipt of calls from customers
<b>Talent</b>	<b>Train all Management staff using internal managerial and supervisorial training modules</b>	Number of management and supervisory staff trained
<b>Community Wellness</b>	<b>Establish safe disposal sites for used medical supplies (needles and other sharp supplies)</b>	Number of Sites established county wide
	<b>Establish a baseline rate (volume) of medical supply disposals</b>	Total weight of used medical supplies collected
	<b>Encourage medical disposal site utilization</b>	Number of customers utilizing disposal sites

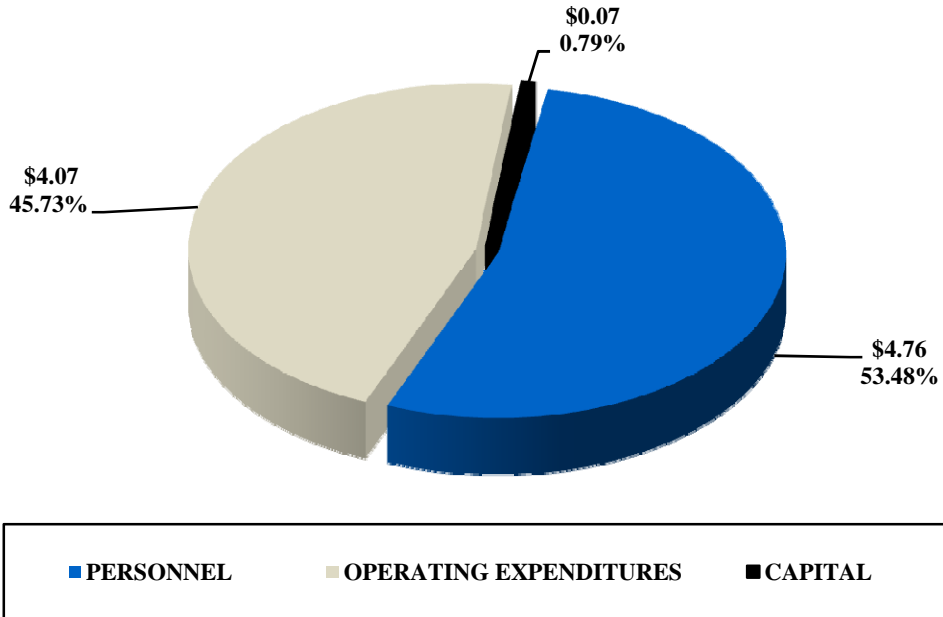
[1] The County's Administration is currently developing strategic plans at the department level.



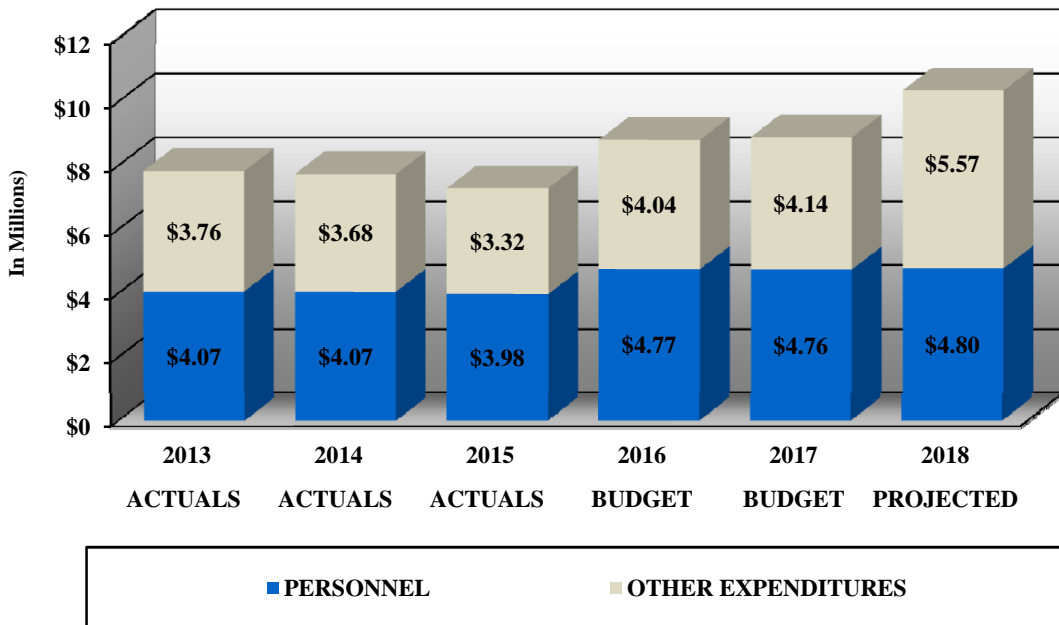
**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

# WAYNE COUNTY REGISTER OF DEEDS

**EXPENDITURE ANALYSIS  
FISCAL YEAR 2016-2017  
In Millions**



## EXPENDITURE TREND ANALYSIS FISCAL YEARS 2012-2013 THROUGH 2017-2018



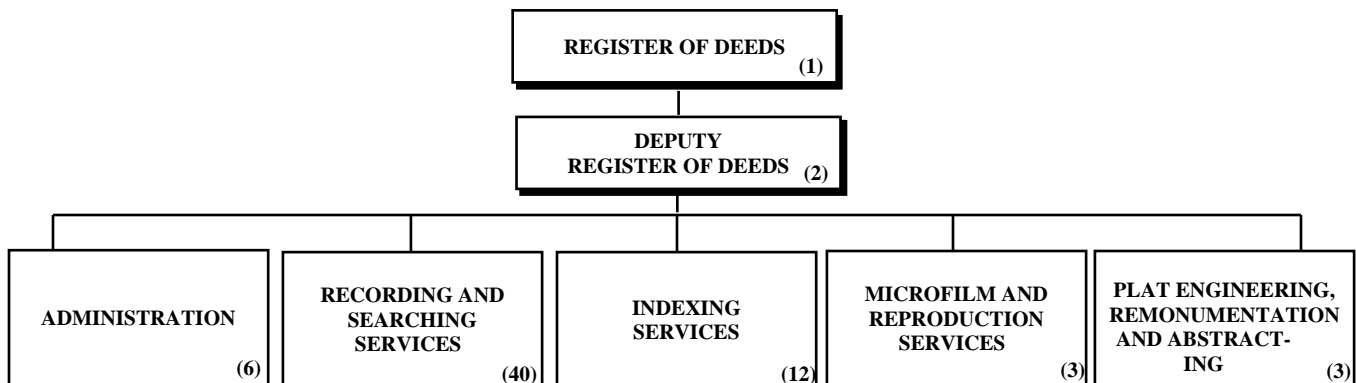


## REGISTER OF DEEDS

### MISSION

Vested by the power of the Constitution of the United States of America and the State of Michigan, the Register of Deeds has the responsibility to record, secure, and maintain the integrity of the land records of Wayne County, thereby fostering an enhanced quality of life and improved economy.

<i>Budget Summary All Funds</i>				
	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2017-2018
	Budget	Budget	Budget	Projected Budget
<b>Total Departmental Expenditures</b>	\$ 9,295,387	\$ 8,814,949	\$ 8,898,521	\$ 10,366,452
<b>Departmental Revenue</b>				
State Grants and Contracts	502,156	572,500	563,404	520,000
Charges, Fees, and Fines	8,793,231	8,242,449	8,335,117	9,846,452
<b>Total Revenue</b>	\$ 9,295,387	\$ 8,814,949	\$ 8,898,521	\$ 10,366,452
<b>General Fund General Purpose</b>	\$ -	\$ -	\$ -	\$ -
<b>Total Budgeted Positions</b>	<b>73</b>	<b>73</b>	<b>67</b>	<b>67</b>
Contact: <b>Bernard J. Youngblood</b> , Register of Deeds 400 Monroe, 7th Floor - Detroit, MI. 48226 - Phone (313) 224-5850				





## REGISTER OF DEEDS

### **MAJOR ACTIVITIES AND DESCRIPTIONS**

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**DIVISION OF ADMINISTRATION:** The Register of Deeds Administration Division provides overall department management and supervision; sets policies and rules concerning use of the facilities and records, as required by law; notifies staff and the public of policy changes and legal requirements concerning records; develops and administers a budget for the department; and maintains adequate resources to provide proper service levels.

**DIVISION OF RECORDING AND SEARCHING SERVICES:** The Register of Deeds is the only county officer authorized by state law to record, index and maintain land records. The division records and indexes approximately 500 thousand documents a year, including deeds, mortgages, assignments, discharges and construction liens. In addition to reviewing, processing and imaging each document recorded, the Register of Deeds creates a variety of indexes to locate each document and a detailed abstract describing the most significant information contained in each document.

Anyone can conduct free searches to obtain grantor and grantee index information on the Register of Deeds website ([www.wayncountylandrecords.com](http://www.wayncountylandrecords.com)). For a fee, customers can search for, view and copy documents on the website.

**DIVISION OF INDEXING:** The indexing staff obtains key information from documents that have been scanned into the land records database and enters it into index

fields that are used to locate documents in the database. Some of the information entered into the index fields are the grantor, grantee, property address, property legal description, document number, liber and page.

**DIVISION OF MICROFILM AND REPRODUCTION SERVICES:** More than 50 million document images and abstracts of records are maintained in the Register of Deeds' land records database, tract index and grantor-grantee files. The Register of Deeds conducts customized searches for the general public and more than 150 commercial customers (title companies, banks, law offices, government agencies, etc.) who want to obtain copies of recorded documents.

**DIVISION OF PLAT ENGINEERING, REMONUMENTATION AND ABSTRACTING:** The Plat Engineering unit of the Register of Deeds office reviews plats of new subdivisions, condominium master plans, and amendments each year to ensure compliance with state survey and land division requirements. The Chief Plat Engineer also serves as the Remonumentation Survey Representative and as advisor to the Wayne County Plat Board, which is chaired by the Register of Deeds.

The abstracting staff plot acreage legal descriptions and verify that the legal descriptions mathematically close. They perform detailed intensive property record searches using the tract books.

### **FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS**

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#### Mortgage and Deed Fraud Unit

The Register of Deeds founded and supports the nation's first mortgage and deed fraud unit complimented by the Prosecutors and Sheriff's Offices. This unique unit researches, investigates, and prosecutes real property fraud. For FY 2015, the Fraud Unit received 1,070 inquiries (walk-ins and calls) from citizens regarding suspected fraud. During the same period 153 criminal investigations were opened and 42 criminal warrants were issued. Since 2005, when the Fraud Unit was established, the Fraud Unit has had 213 convictions and was responsible for the return of 239 homes.

#### Survey and Remonumentation Program

For the 2015 grant year, we compiled dossiers, monumented and recorded 119 corners. Of the 119 completed corners, one was a PLSS corner, 47 were Private Claim corners, 19 were Ten Thousand Acre Tract corners, four were intersections of the PLSS lines with Private Claims, 46 were protracted PLSS corners and two were property controlling corners.



## REGISTER OF DEEDS

### *NEW INITIATIVES FOR FISCAL YEAR 2016-2017*

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The Register of Deeds Office continually strives to improve the delivery of services to its customers. Subject to completion by the developer, the office will provide credit card/debit card readers and printers at each of our public kiosks. This will allow self service customers to pay for copies immediately at the kiosks. In addition, the office began modifying the waynecountylandrecords.com website to making it more user-friendly.

The Register of Deeds has partnered with the Wayne County Treasurer to initiate electronic real estate transfer tax certifications. This will eliminate the manual application of the certification stamp that is needed before conveyance documents can be recorded in the Register of Deeds Office.

### *IMPACT ON OPERATIONS*

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The unstable housing industry has resulted in fluctuating volumes of services the Register of Deeds Office provides. Accordingly, it is difficult to predict the

amount of fees the office will collect each year. The number of staff needed is directly related to the volume of services provided.





## OFFICE OF THE REGISTER OF DEEDS

### Financial Report

	FY 2014-2015 Budget	FY 2015-2016 Budget	FY 2016-2017 Budget	FY 2017-2018 Projected Budget
<b>00101 General Fund</b>				
<b>236 Register of Deeds</b>				
<b>Revenues</b>				
Charges, Fees, and Fines	8,793,231	8,242,449	8,335,117	9,846,452
<b>Total Revenues</b>	<b>\$8,793,231</b>	<b>\$8,242,449</b>	<b>\$8,335,117</b>	<b>\$9,846,452</b>
<b>Expenditures</b>				
Personnel	2,828,244	2,869,733	2,971,816	2,967,670
Fringe Benefits	1,480,575	1,142,495	1,011,788	1,036,693
Pension	1,114,360	759,772	766,098	780,653
Materials and Supplies	107,500	69,100	66,500	66,500
Services and Contractual Serv	2,686,126	2,841,580	2,947,110	4,427,546
Travel	22,500	21,000	22,000	22,000
Operating Expenses	105,673	108,768	83,241	84,520
Rentals	371,052	378,339	378,339	378,339
Other Charges	1,000	6,162	9,735	17,031
Capital	75,201	40,000	72,990	60,000
Non Capital Assets	1,000	5,500	5,500	5,500
<b>Total Expenditures</b>	<b>\$8,793,231</b>	<b>\$8,242,449</b>	<b>\$8,335,117</b>	<b>\$9,846,452</b>
<b>00101 General Fund</b>				
<b>245 Remonumentation Grant</b>				
<b>Revenues</b>				
State Grants and Contracts	502,156	572,500	563,404	520,000
<b>Total Revenues</b>	<b>\$502,156</b>	<b>\$572,500</b>	<b>\$563,404</b>	<b>\$520,000</b>
<b>Expenditures</b>				
Personnel	0	0	7,000	7,000
Fringe Benefits	0	0	2,538	2,600
Pension	0	0	1,847	1,882
Materials and Supplies	9,000	0	0	0
Services and Contractual Serv	493,156	557,500	543,240	498,358
Operating Expenses	0	0	160	160
Other Charges	0	15,000	8,619	10,000
<b>Total Expenditures</b>	<b>\$502,156</b>	<b>\$572,500</b>	<b>\$563,404</b>	<b>\$520,000</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$9,295,387</b>	<b>\$8,814,949</b>	<b>\$8,898,521</b>	<b>\$10,366,452</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$9,295,387</b>	<b>\$8,814,949</b>	<b>\$8,898,521</b>	<b>\$10,366,452</b>



## OFFICE OF THE REGISTER OF DEEDS

### Summary of Positions

	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>101</b>				
<b>GENERAL FUND</b>				
<b>236</b>				
<b>REGISTER OF DEEDS</b>				
ELECTED AND EXECUTIVE	6	7	7	7
SUPERVISORY AND PROFESSIONAL	13	13	11	11
SUPPORT STAFF	54	53	49	49
<b>TOTAL POSITIONS</b>	<u>73</u>	<u>73</u>	<u>67</u>	<u>67</u>
<b>TOTAL DEPARTMENTAL POSITIONS</b>	<u>73</u>	<u>73</u>	<u>67</u>	<u>67</u>



Wayne County Government  
*Adopted Budget 2016-17 and Projected 2017-18*

**REGISTER OF DEEDS**

*BUDGET CHANGE AND HIGHLIGHTS FY 2016-2017*

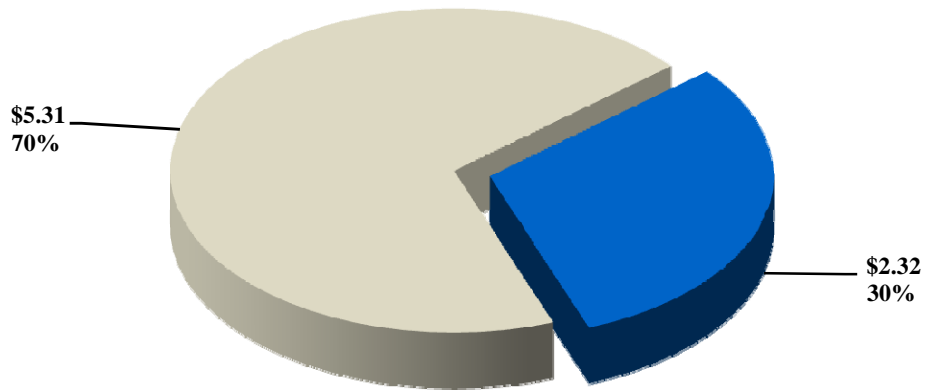
Increase / (Decrease) from 2015-2016 Adopted Budget	Description of Change
<b>REVENUES</b>	
State Grants and Contracts (9,098)	Remonumentation Grant decreased by the State.
Charges, Fees, and Fines 92,668	Increase in volume of recordings anticipated.
<b><u>TOTAL REVENUES</u></b> <b><u>\$83,572</u></b>	
<b>EXPENDITURES</b>	
Personnel 109,083	Reflects salary increases for selected employees.
Fringe Benefits (128,169)	Decrease in published rates due to new Collective bargaining Agreement.
Pension 8,173	Increase due to published retirement costs.
Materials and Supplies (2,600)	Reflects decreased operational need for office supplies.
Services and Contractual Services 91,270	Increase in outside contracts for projects initiated to increase efficiencies
Travel 1,000	Reallocation of resources to best serve departmental needs
Operating Expenses 25,637	Decrease results from published rates.
Other Charges (2,808)	Anticipated decrease to various miscellaneous operating costs.
Capital 32,990	Purchase of equipment and furnishings to replace old equipment and furnishings
<b><u>TOTAL EXPENDITURES</u></b> <b><u>\$83,572</u></b>	



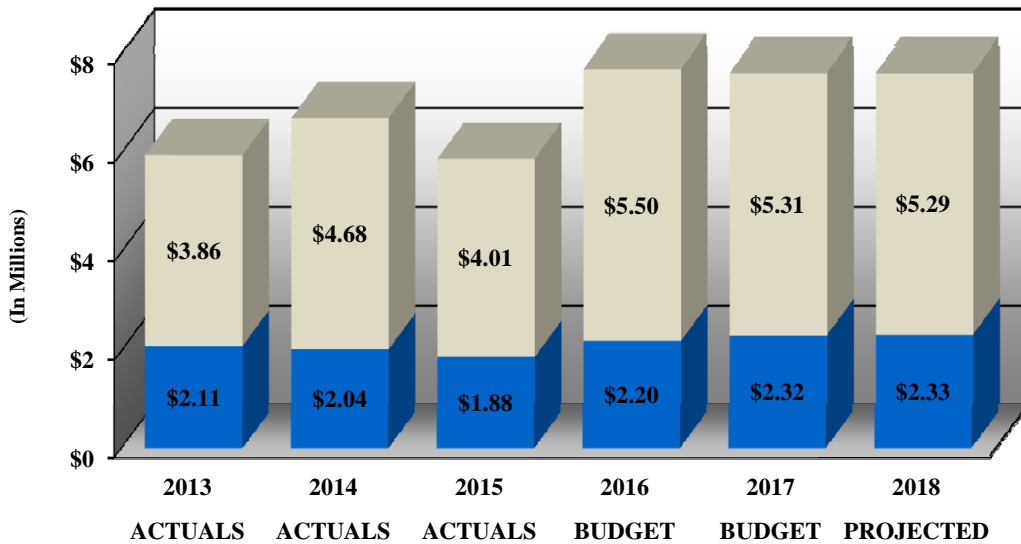
**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

# WAYNE COUNTY RETIREMENT COMMISSION

**EXPENDITURE ANALYSIS  
FISCAL YEAR 2016-2017  
In Millions**



## EXPENDITURE TREND ANALYSIS FISCAL YEARS 2012-2013 THROUGH 2017-2018



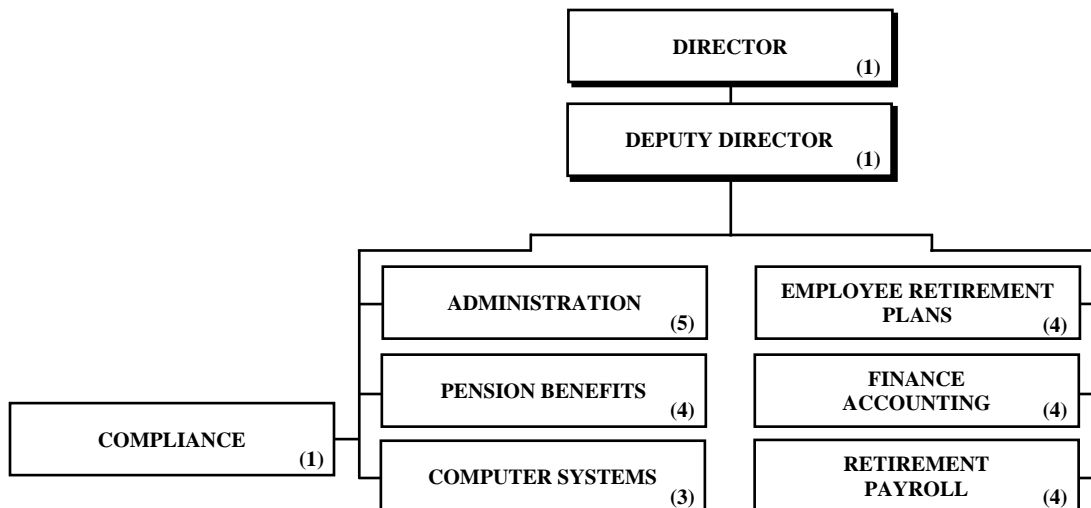


## RETIREMENT COMMISSION

### MISSION

The Mission of the Wayne County Employees' Retirement System (WCERS) is to provide secure retirement benefits that are due to the members and beneficiaries of the WCERS, and to administer such benefits by complying with the Wayne County Retirement Ordinance, collective bargaining agreements and other regulatory requirements with the highest ethical standards and fiduciary responsibility so that members and beneficiaries receive the benefits they earn on a timely basis.

<i>Budget Summary All Funds</i>				
	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2017-2018
	Budget	Budget	Budget	Projected Budget
<b>Total Departmental Expenditures</b>	\$ 8,002,000	\$ 7,705,922	\$ 7,626,900	\$ 7,626,900
<b>Departmental Revenue</b>				
Interest and Dividends	8,002,000	7,705,922	7,626,900	7,626,900
<b>Total Revenue</b>	\$ 8,002,000	\$ 7,705,922	\$ 7,626,900	\$ 7,626,900
<b>General Fund General Purpose</b>	\$ -	\$ -	\$ -	\$ -
<b>Total Budgeted Positions</b>	<b>26</b>	<b>26</b>	<b>27</b>	<b>27</b>
Contact: <b>Robert J. Grden</b> , Director 28 W. Adams, Suite 1900 - Detroit, MI. 48226 - Phone (313) 224-2822				







## RETIREMENT COMMISSION

### MAJOR ACTIVITIES AND DESCRIPTIONS

---

**RETIREMENT BOARD OF COMMISSIONERS:**

The Retirement Commission establishes General Policy for the Administration of the Retirement System, reviews actions taken by the staff in regard to the administration of the system and hears appeals of actions taken by staff in regard to the administration of the system.

**ADMINISTRATION:** The Administration Division is responsible for the day-to-day operation of the fund.

**PENSION BENEFITS:** The Benefits Division is responsible for ensuring that the administration and disbursement of benefits are properly managed including determining eligibility for retirement and computation of pension benefits.

**COMPLIANCE:** The Compliance Officer is responsible for making certain that the Retirement System complies with all Federal, State, and local laws for the general operation of the compliance program and the Retirement System. This includes but is not limited to working with

others to develop, revise, and monitor contracts, policies, and procedures, to ensure compliance by staff and service providers.

**COMPUTER SYSTEMS:** The Computer Systems Division is responsible for maintaining the operating efficiency of all hardware and software in the Retirement Office.

**EMPLOYEE RETIREMENT PLANS:** The Defined Contribution and Deferred Compensation Division is responsible for the administration of the Defined Contribution Plan 4, Hybrid Plan 5 and the Deferred Compensation Plan.

**FINANCE ACCOUNTING:** The Finance Accounting Division is responsible for the fund's general accounting, cash flow and investment management.

**RETIREMENT PAYROLL:** The Retirement Payroll Division is responsible for the administration of retirement system benefit payments.

### FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS

---

WCERS developed and promoted a Retirement Readiness seminar to better prepare active employees' for retirement. The topics covered included the following: increased life expectancy and its impact on retirement, budgeting and retirement goal-setting, understanding Social Security and Medicare benefits, and applying for retirement through the WCERS. Additional seminars are being developed and will be scheduled for presentation this year.

WCERS management maintained expenditures for the Retirement System under budget for the past four years.

Two editions of the new active employee newsletter were published and distributed to active employees. The newsletters provided retirement education, as well as information regarding resources available through the Retirement office.

The WCERS website ([www.wcers.org](http://www.wcers.org)) was revised to better assist retirees and active employees with their retirement planning, and if enrolled, their 457 deferred compensation program(s). The website posts scheduled Board and Committee meeting dates, meeting minutes, and information in compliance with the Public Employee Retirement System Investment Act 314 of 1965, as well as other applicable law.

Through the efforts of the Policy Committee and staff, as well as with the assistance of legal and Investment Consultants, the Retirement Commission has formally adopted and/or revised its administrative policies and procedures. A total of 24 policies were codified for the Wayne County Employees' Retirement System Policy and Procedure Manual

### NEW INITIATIVES FOR FISCAL YEAR 2016-2017

---

A quality control team will be established to review pension benefits to ensure accuracy after mass retirements occur.

A procedure will be finalized to establish a method to complete calculations for the pre-October 1, 2015 frozen benefit, for all employees. Once complete, a

communication will be forwarded to all current employees who are entitled to this benefit and will include the estimated amount of the benefit and the earliest possible date to receive the benefit.

Establish an office procedure for staff to eliminate the potential for fraud.

### IMPACT ON OPERATIONS

---

The Fiscal Year 2016-2017 budget for the Retirement Commission represents a status quo budget.



**Wayne County Government**  
**Adopted Budget 2016-17 and Projected 2017-18**

**RETIREMENT COMMISSION**

**Financial Report**

		<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>00731</b>	<b>Retirement Commission</b>				
<b>237</b>	<b>County Commission</b>				
	<b>Revenues</b>				
	Interest and Dividends	8,002,000	7,705,922	7,626,900	7,626,900
	<b>Total Revenues</b>	<b>\$8,002,000</b>	<b>\$7,705,922</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>
	<b>Expenditures</b>				
	Personnel	1,278,274	1,321,180	1,447,514	1,447,514
	Fringe Benefits	680,682	532,611	491,983	504,592
	Pension	503,887	351,010	375,747	382,887
	Materials and Supplies	122,500	122,500	122,500	122,500
	Services and Contractual Serv	4,914,047	4,878,959	4,697,792	4,677,590
	Travel	96,000	96,000	96,000	96,000
	Operating Expenses	83,410	85,462	77,164	77,617
	Rentals	211,000	206,000	206,000	206,000
	Other Charges	10,200	10,200	10,200	10,200
	Depreciation	2,000	2,000	2,000	2,000
	Non Capital Assets	100,000	100,000	100,000	100,000
	Operating Transfers Out	0	0	0	0
	<b>Total Expenditures</b>	<b>\$8,002,000</b>	<b>\$7,705,922</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>
	<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$8,002,000</b>	<b>\$7,705,922</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>
	<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$8,002,000</b>	<b>\$7,705,922</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>

**Summary of Positions**

		<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>731</b>	<b>GENERAL FUND</b>				
<b>237</b>	<b>COUNTY COMMISSION</b>				
	ELECTED AND EXECUTIVE	3	4	4	4
	SUPERVISORY AND PROFESSIONAL	12	10	11	11
	SUPPORT STAFF	11	12	12	12
	<b>TOTAL POSITIONS</b>	<b>26</b>	<b>26</b>	<b>27</b>	<b>27</b>
	<b>TOTAL DEPARTMENTAL POSITIONS</b>	<b>26</b>	<b>26</b>	<b>27</b>	<b>27</b>



Wayne County Government  
 Adopted Budget 2016-17 and Projected 2017-18

**RETIREMENT COMMISSION**

**BUDGET CHANGE AND HIGHLIGHTS FY 2016-2017**

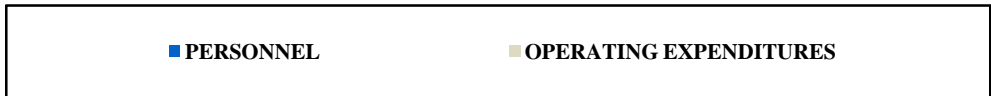
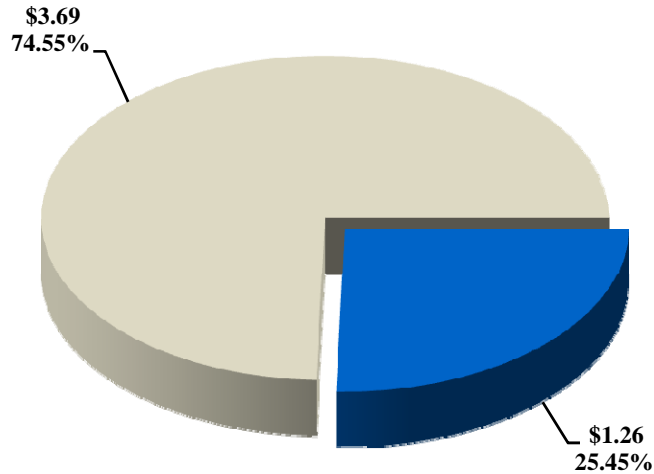
Increase / (Decrease) from 2015-2016 Adopted Budget	Description of Change
<b>REVENUES</b>	
Interest & Dividends (79,022)	Concession Savings for Pension Costs
<b><u>TOTAL REVENUES</u></b> (\$79,022)	
<b>EXPENDITURES</b>	
Personnel 126,344	Promotions awarded to various staff
Fringe Benefits (40,628)	Based on published fringe rates.
Pension 24,734	Based on published fringe rates.
Services and Contractual Services (181,167)	Reallocation of resources in order to better meet needs of the department.
Operating Expenses (8,298)	Based on published fringe rates.
<b><u>TOTAL EXPENDITURES</u></b> (\$79,022)	



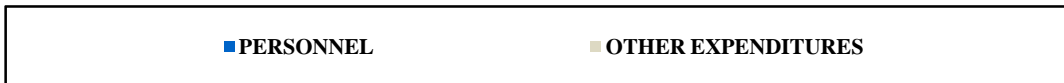
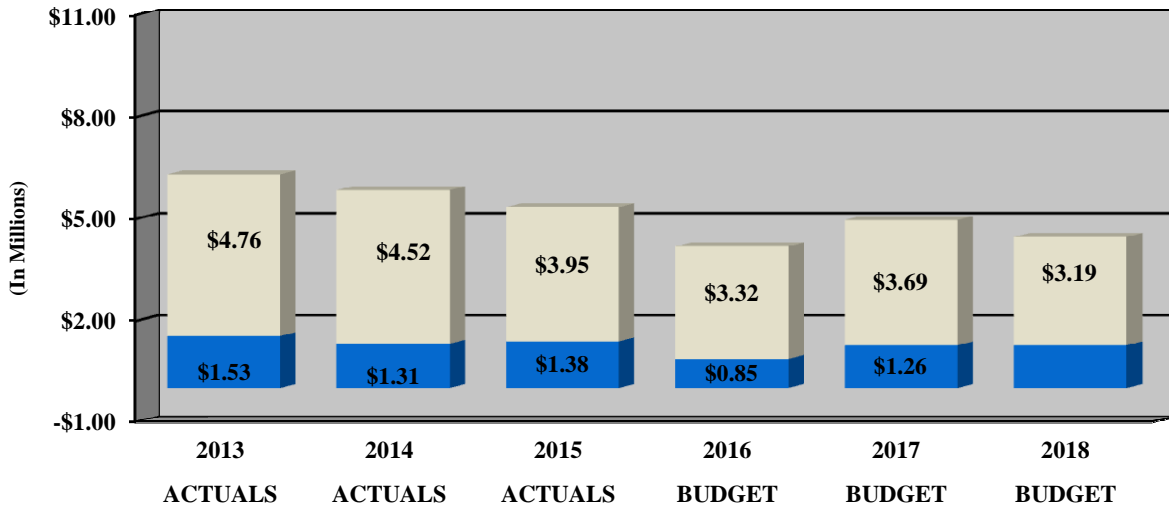
**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

# WAYNE COUNTY SENIOR SERVICES

## EXPENDITURE ANALYSIS FISCAL YEAR 2016-2017 In Millions



## EXPENDITURE TREND ANALYSIS FISCAL YEARS 2012-2013 THROUGH 2017-2018





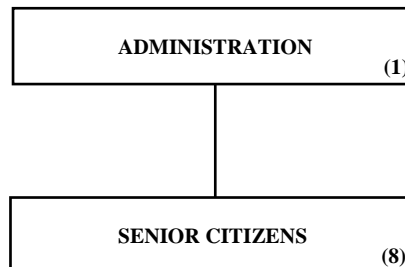
## DEPARTMENT OF SENIOR SERVICES

### MISSION

The Mission of the Department of Senior Services is to provide advocacy, financial hardship, and nutrition services to Wayne County senior citizens and their families so they can live as independently as possible and maintain their quality of life.

<i>Budget Summary All Funds</i>				
	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2017-2018
	Budget	Budget	Budget	Projected Budget
<b>Total Departmental Expenditures</b>	\$ 5,407,845	\$ 4,170,946	\$ 4,947,145	\$ 4,448,646
<b>Departmental Revenue</b>				
Federal Grants and Contracts	2,620,820	2,176,855	2,167,177	2,167,177
State Grants and Contracts	824,341	824,341	959,448	959,448
Charges, Fees, and Fines	450,000	375,000	469,000	469,000
Other Revenue	20,000	25,000	8,400	8,400
Operating Transfers In	960,000	671,643	890,000	390,000
<b>Total Revenue</b>	\$ 4,875,161	\$ 4,072,839	\$ 4,494,025	\$ 3,994,025
<b>General Fund General Purpose</b>	\$ 532,684	\$ 98,107	\$ 453,120	\$ 454,621
<b>Total Budgeted Positions</b>	<b>10</b>	<b>11</b>	<b>9</b>	<b>9</b>
Contact: <b>Kevin Kelley</b> , Director 30712 Michigan Ave.- Westland, MI. 48186 - Phone (734) 727-7373				

*Note: Prior years have been restated as a result of the reorganization.*







## DEPARTMENT OF SENIOR SERVICES

### MAJOR ACTIVITIES AND DESCRIPTIONS

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**ADMINISTRATION:** Responsible for providing leadership, strategic direction, process improvement, and consultation to Senior Citizen Services Divisions throughout Wayne County. Engage in continuous activity and study to increase the efficient delivery of services and enhance the quality of life of all Wayne County's aging population.

Seniors Support Unit:

Continued emphasis on efficient delivery of services and focus on quality of life issues for Wayne County Seniors.

Provide oversight of Meals on Wheels program.

### FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS

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Seniors Support Unit:

- Senior Citizens programs provided nearly one million home-delivered, congregate, and liquid meals to 3,200 eligible senior citizens in Western Wayne County and Downriver, enabling them to remain independent in their own homes and improving their quality of life.

### NEW INITIATIVES FOR FISCAL YEAR 2016-2017

---

Continued emphasis on efficient delivery of services and focus on quality of life issues for Wayne County Seniors.

Provide oversight for Senior Citizen Programs to ensure performance measurements are being met.

### IMPACT ON OPERATIONS

---

The Fiscal Year 2016-2017 budget for the Department of Senior Services represents a slight decrease in funding.



**Wayne County Government**  
*Adopted Budget 2016-17 and Projected 2017-18*

**DEPARTMENT OF SENIOR CITIZENS SERVICES**

**Financial Report**

	<u>FY 2014-2015 Budget</u>	<u>FY 2015-2016 Budget</u>	<u>FY 2016-2017 Budget</u>	<u>FY 2017-2018 Projected Budget</u>
<b>00101 General Fund</b>				
<b>671 Public Health Programs</b>				
<b>Revenues</b>				
Federal Grants and Contracts	152,625	0	153,625	153,625
<b>Total Revenues</b>	<b>\$152,625</b>	<b>\$0</b>	<b>\$153,625</b>	<b>\$153,625</b>
<b>Expenditures</b>				
Services and Contractual Serv	485,267	0	153,625	153,625
<b>Total Expenditures</b>	<b>\$485,267</b>	<b>\$0</b>	<b>\$153,625</b>	<b>\$153,625</b>
<b>00101 General Fund</b>				
<b>672 Community Programs</b>				
<b>Expenditures</b>				
Personnel	46,467	0	206,258	204,958
Fringe Benefits	24,441	0	70,030	71,733
Pension	20,640	0	53,718	54,739
Materials and Supplies	1,200	530	330	330
Services and Contractual Serv	106,357	97,577	99,916	99,916
Operating Expenses	937	0	2,868	2,945
Other Charges	0	0	20,000	20,000
<b>Total Expenditures</b>	<b>\$200,042</b>	<b>\$98,107</b>	<b>\$453,120</b>	<b>\$454,621</b>
<b>00223 HCS - Nutrition</b>				
<b>601 Seniors - Clinic Programs</b>				
<b>Revenues</b>				
Federal Grants and Contracts	2,274,318	1,971,154	2,013,552	2,013,552
State Grants and Contracts	824,341	824,341	959,448	959,448
Charges, Fees, and Fines	450,000	375,000	469,000	469,000
Other Revenue	20,000	25,000	8,400	8,400
Operating Transfers In	899,928	657,325	890,000	390,000
<b>Total Revenues</b>	<b>\$4,468,587</b>	<b>\$3,852,820</b>	<b>\$4,340,400</b>	<b>\$3,840,400</b>
<b>Expenditures</b>				
Personnel	773,582	428,407	723,400	719,677
Fringe Benefits	257,941	187,694	133,734	135,976
Pension	155,131	113,819	74,314	75,726
Materials and Supplies	411,400	331,500	320,027	320,027
Services and Contractual Serv	2,679,580	2,710,156	2,942,329	2,442,286
Travel	175,000	66,000	137,400	137,400
Operating Expenses	15,953	15,244	9,196	9,308
<b>Total Expenditures</b>	<b>\$4,468,587</b>	<b>\$3,852,820</b>	<b>\$4,340,400</b>	<b>\$3,840,400</b>



**Wayne County Government**  
**Adopted Budget 2016-17 and Projected 2017-18**

**DEPARTMENT OF SENIOR CITIZENS SERVICES**

**Financial Report**

	<u>FY 2014-2015</u> Budget	<u>FY 2015-2016</u> Budget	<u>FY 2016-2017</u> Budget	<u>FY 2017-2018</u> Projected Budget
<b>00223 HCS - Nutrition</b>				
<b>673 Food Distribution</b>				
<b>Revenues</b>				
Federal Grants and Contracts	193,877	205,701	0	0
Operating Transfers In	60,072	14,318	0	0
<b>Total Revenues</b>	<b>\$253,949</b>	<b>\$220,019</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditures</b>				
Personnel	48,966	71,722	0	0
Fringe Benefits	28,140	31,423	0	0
Pension	18,219	19,055	0	0
Materials and Supplies	2,500	2,318	0	0
Services and Contractual Serv	152,600	85,601	0	0
Travel	500	500	0	0
Operating Expenses	3,024	9,400	0	0
<b>Total Expenditures</b>	<b>\$253,949</b>	<b>\$220,019</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$4,875,161</b>	<b>\$4,072,839</b>	<b>\$4,494,025</b>	<b>\$3,994,025</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$5,407,845</b>	<b>\$4,170,946</b>	<b>\$4,947,145</b>	<b>\$4,448,646</b>

**Summary of Positions**

	<u>FY 2014-2015</u> Budget	<u>FY 2015-2016</u> Budget	<u>FY 2016-2017</u> Budget	<u>FY 2017-2018</u> Projected Budget
<b>101 GENERAL FUND</b>				
<b>672 SENIOR CITIZEN SERVICES</b>				
ELECTED AND EXECUTIVE	1	1	1	1
SUPPORT STAFF	0	0	1	1
<b>TOTAL POSITIONS</b>	<b>1</b>	<b>1</b>	<b>2</b>	<b>2</b>
<b>223 HHS - NUTRTION</b>				
<b>601 NUTRITION SERVICES</b>				
ELECTED AND EXECUTIVE	1	1	1	1
SUPERVISORY AND PROFESSIONAL	4	5	5	5
SUPPORT STAFF	4	4	1	1
<b>TOTAL POSITIONS</b>	<b>9</b>	<b>10</b>	<b>7</b>	<b>7</b>
<b>TOTAL DEPARTMENTAL POSITIONS</b>	<b>10</b>	<b>11</b>	<b>9</b>	<b>9</b>



Wayne County Government  
*Adopted Budget 2016-17 and Projected 2017-18*

**DEPARTMENT OF SENIOR SERVICES**  
**BUDGET CHANGE AND HIGHLIGHTS FY 2016-2017**

Increase / (Decrease) from 2015-2016 Adopted Budget	Description of Change
<b>REVENUES</b>	
Federal Grants & Contracts (9,678)	Federal Grant for Family Shelter decrease
State Grants & Contracts 135,107	Michigan Department Public Health grant increase
Charges, Fees & Fines 94,000	Donation Revenue for Nutrition program anticipated to increase for FY 2017.
Other Revenue (16,600)	Decrease in Senior Alliance Reimbursements
Operating Transfers In 218,357	Increase in Transfer-in From General Fund (101) to be used for Nutrition Services.
<b><u>TOTAL REVENUES</u></b> <b><u>\$421,186</u></b>	
<b>EXPENDITURES</b>	
Personnel 429,529	Increase of in contractual salaries.
Fringe Benefits (13,353)	Based on Published rates
Pension (4,842)	Based on Published rates
Materials and Supplies (13,991)	Decrease in Food Provision
Services and Contractual Services 302,536	Increase in Meal on Wheels services
Travel 70,900	Increase in Meal on Wheels services
Operating Expenses (12,580)	Based on Published rates
Other Charges 20,000	Increase in Misc Operating Expenses
<b><u>TOTAL EXPENDITURES</u></b> <b><u>\$776,199</u></b>	



## DEPARTMENT OF SENIOR CITIZENS SERVICES

### Department Strategic Focus Areas

Focus Area	Objective	Measurement
<b>Community Wellness</b>	Provide designated number of contracted meals to eligible Seniors in 34 communities in western and downriver areas of Wayne County.	Number of Congregate meals served
		Number of Home Delivered meals served
		Number of Hall meals served
	Minimize the Meals on Wheels wait list for home delivered meals.	Number of potential clients on wait list
	Through collaboration with other County agencies, identify and increase funding from outside funding sources.	Number of outside agencies identified
	Increase public awareness of services provided by the Department by providing online access to clients and potential clients.	Number of online applications
Number of completed donation forms		

[1] The County's Administration is currently developing strategic plans at the department level.

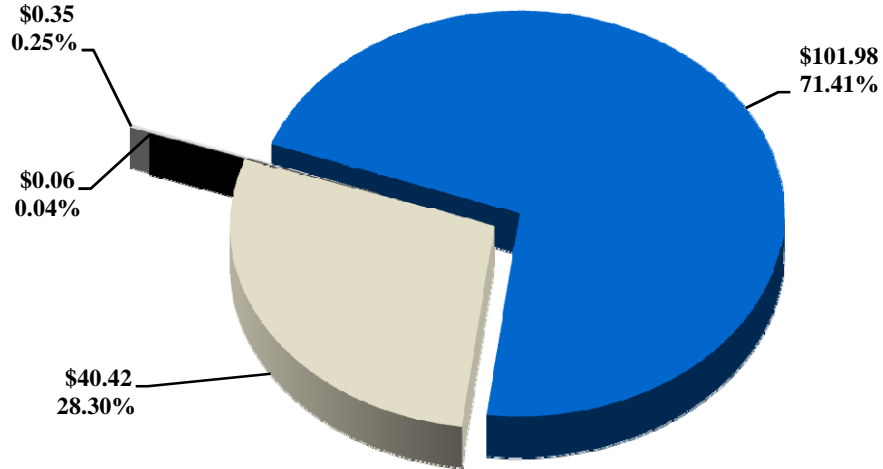


**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

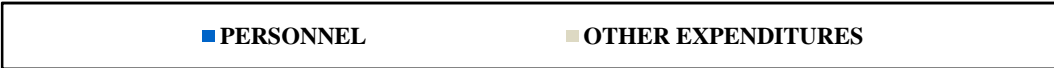
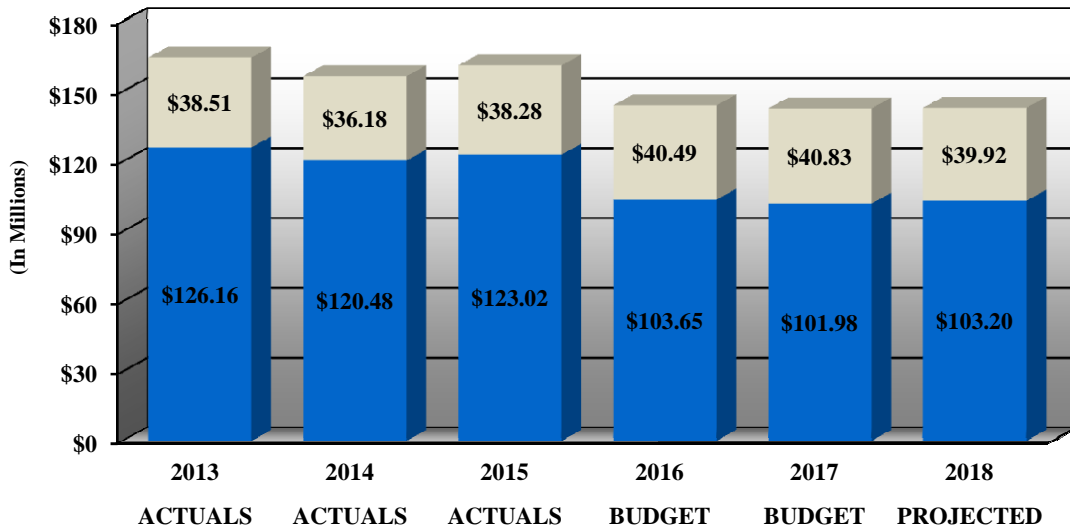


# WAYNE COUNTY SHERIFF

## EXPENDITURE ANALYSIS FISCAL YEAR 2016-2017 In Millions



## EXPENDITURE TREND ANALYSIS FISCAL YEARS 2012-2013 THROUGH 2017-2018



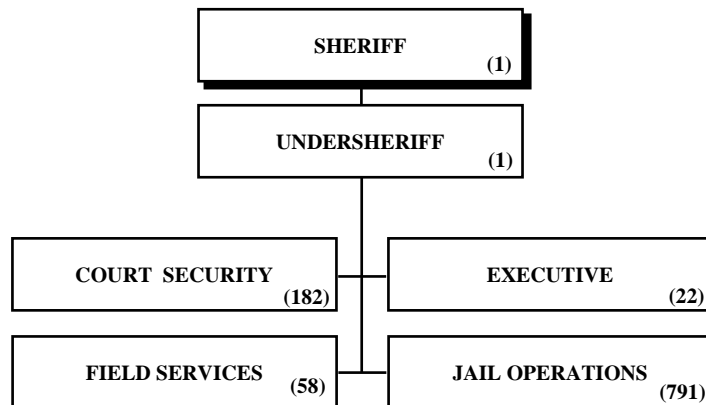


## SHERIFF'S OFFICE

### MISSION

The Mission of the Office of the Sheriff is to provide quality law enforcement, safe, secure and humane detention facilities, security for the courts and the service of legal process and orders of the court for citizens, the public and detainees entrusted to the Sheriff's Office care, so they will be safe-guarded and enjoy an enhanced quality of life.

<i>Budget Summary All Funds</i>				
	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2017-2018
	Budget	Budget	Budget	Projected Budget
<b>Total Departmental Expenditures</b>	\$ 145,409,197	\$ 144,143,656	\$ 142,809,285	\$ 143,118,670
<b>Departmental Revenue</b>				
Federal Grants and Contracts	377,000	1,828,790	1,586,275	262,260
State Grants and Contracts	1,618,630	1,666,851	1,467,667	1,467,667
Local Grants and Contracts	0	60,000	60,000	60,000
Charges, Fees, and Fines	17,328,068	15,000,218	14,152,697	14,180,880
Other Revenue	19,775,263	19,067,729	20,245,845	20,460,208
Other Financing	2,927,945	4,254,986	5,336,131	5,739,553
Operating Transfers In	0	1,074,803	350,000	100,000
<b>Total Revenue</b>	\$ 42,026,906	\$ 42,953,377	\$ 43,198,615	\$ 42,270,568
<b>General Fund General Purpose</b>	\$ 103,382,291	\$ 101,190,279	\$ 99,610,670	\$ 100,848,102
<b>Total Budgeted Positions</b>	<b>1011</b>	<b>1050</b>	<b>1055</b>	<b>1055</b>
Contact: <b>Benny N. Napoleon</b> , County Sheriff 4747 Woodward Ave. - Detroit, MI. 48201 - Phone (313) 224-2233				





## SHERIFF'S OFFICE

### MAJOR ACTIVITIES AND DESCRIPTIONS

**DIVISION OF COURTS:** The Court Division maintains security and order in the courtrooms of the Third Circuit and Wayne County Probate Courts and transports prisoners between the courts and the jails.

**CIVIL PROCESS UNIT:** This unit serves summons and complaints, subpoenas, personal protection orders (PPOs) and any other civil writs and processes issued by any court of record. Performs mortgage foreclosure sales and processes sale adjournments. Executes requests and orders to seize property, orders of eviction, and other post-judgment collection remedies.

**FRIEND OF THE COURT ENFORCEMENT:** The Friend of the Court Enforcement Unit locates and arrests individuals who are delinquent in paying court-ordered child support.

**FELONY WARRANTS:** The Felony Warrant section tracks down fugitives and serves arrest warrants from the Third Circuit Court. This section also assists out-of-state agencies in serving felony warrants.

**EXECUTIVE DIVISION:** The Sheriff, Undersheriff, Chief of Staff, Chiefs, Deputy Chiefs, Director of Administration, Legal Advisor, Public Information Officer, and Commanders provide the general direction, coordination and control of the work products of the divisions.

**FINANCE, PERSONNEL AND MATERIALS MANAGEMENT:** These administrative support units report to the Director of Administration and provide vital services to the other divisions, such as budget projections, billings, payroll, materials management, and personnel management.

**POLICE DISCIPLINE:** The Police Discipline Unit oversees the discipline process for all personnel in accordance with collective bargaining agreements. It conducts administrative hearings and, when appropriate, seeks disciplinary sanctions against officers who violate the law or departmental rules and regulations.

**TRAINING:** The Training Unit is responsible for providing all divisions with jailer, academy and in-service training. Specific duties include scheduling of training programs, development of programs and coordination of the Field Training Office Program.

**COMMUNITY RELATIONS:** Responsible for developing and maintaining programs in the area of police community relations. Members make presentations to groups of all age levels on a variety of topics including crime prevention, school safety, drunk driving, handgun safety, and drug education. Members also prepare and staff displays at public events.

**DIVISION OF FIELD SERVICE:** Provides a full range of law enforcement services including crime prevention, investigation of criminal activity, apprehension of law and ordinance violators, patrol of County Parks and waterways and other public safety programs.

**PATROL AND INVESTIGATION:** The Patrol and Investigation Division (Field Services) provides law enforcement service to all areas of Wayne County and County Parks. The division's objectives are to plan, establish, direct and control the policy and programs designed to provide for the prevention of crime, the enforcement of laws, the apprehension of offenders, the protection of life and property, and the preservation of public peace.

**PARK PATROL:** The Park Patrol Unit has the primary purpose of foot, vehicle and mounted unit patrol to enforce criminal laws and the enforcement of Wayne County Park System Rules and Regulations. They provide:

- Visible patrols of Wayne County Parks, which acts as a deterrent to crime.
- Investigation and reporting traffic crashes in the Wayne County Parks.
- Taking appropriate action against violators of criminal laws.
- Issuing verbal warnings and written citations for violations of Michigan Vehicle Code to motorist in the Wayne County Parks.
- Marking and reporting abandoned vehicles in Wayne County Parks.
- Providing emergency assistance.

**SECONDARY ROAD PATROL:** The Secondary Road Patrol has the primary duty of law enforcement. This is a State funded unit, which provides traffic enforcement and accident investigation on secondary roads and highways within the townships and communities requesting this service.



## SHERIFF'S OFFICE

### **MAJOR ACTIVITIES AND DESCRIPTIONS** *continued*

**CCW UNIT:** In December 2015 CCW/Gun Boards were eliminated and the Michigan State Police now perform the functions of the Gun Boards. The Sheriff's Office now only fingerprints the applicant for a \$15 fee. This Unit works in cooperation with the Training Unit to provide gun safety programs to the general public.

**MUNICIPAL SUPPORT ENFORCEMENT UNIT (MSEU):** Through intergovernmental agreements, municipalities benefit from the assistance to their Police Departments or Public Safety Units by the Sheriff's MSEU issuing citations for enforcement of traffic laws set forth under certain Municipality Ordinances for the protection of city streets and/or water ways from violations of those Ordinances. In addition, the Sheriff's MSEU reduces traffic crashes, serious injuries, property damage and ensures the safe transportation of hazardous materials upon the highways of Wayne County by their focus on commercial vehicle enforcement.

**MARINE SAFETY UNIT:** The Sheriff's Marine Unit is responsible for patrolling all waters in the County of Wayne, which includes Lake St. Clair, the Detroit River, Lake Erie and Belleville Lake. All Marine Unit officers are trained in the operation of powerboats for patrol and rescue and accident investigation. The majority of the officers assigned to this unit are on a seasonal basis.

**DIVE TEAM:** The Dive Team is responsible for the recovery of drowning victims within Wayne County. They also assist the U.S. Border Patrol in the area of Homeland Security along the U.S.A./Canadian Border. The officers are assigned to the unit on a part-time basis.

**DISPATCH AND COMMUNICATION CENTER:** The Dispatch and Communication Center is a 24/7 service center utilizing an advanced computer aided dispatch system (CAD). The system provides dispatch, communication and records management for the Department. The Sheriff's Office is a significant participant in the regional CAD system and is one of the founding members of the southern Wayne County information system consortium. Dispatch has implemented a new digital radio system providing statewide coverage and interoperability with other agencies.

**DIVISION OF THE JAILS:** The Sheriff's Office operates three jail facilities for the detention of persons charged with offenses awaiting examination or pre-trial, as well as persons sentenced to jail after conviction. These facilities provide special areas for violent inmates requiring maximum security and mentally ill inmates needing intensive supervision and psychiatric care. The Jail Divisions include major activities or units for jail security, inmate booking and registry, reception diagnostic/medical/hospital, inmate transportation, food preparation, laundry, sanitation and maintenance.

### **SPECIAL OPERATIONS:**

**SPECIAL RESPONSE TEAM (SRT):** The SRT provides tactical response to non-routine situations including hostage incidents, armed barricade suspects, service of high-risk warrants and other operations requiring specialized tactical response. The purpose of the SRT is to handle high-risk operations in a manner that reduces the chance of violence, injury or death. The SRT is the primary tactical first responder for the Wayne County Department of Homeland Security.

**WARRANT ENFORCEMENT BUREAU (WEB):** The WEB consists of juvenile enforcement services including Child Rescue and Tether Units.

**WAYNE COUNTY COMMUNITY COLLEGE DISTRICT (WCCCD):** The Sheriff's Office provides security and law enforcement services to the Wayne County Community College District. The services are fully paid for by the College.

**SPECIAL PROJECTS:** The Sheriff's Office will continue to participate in external and grant funded projects including the Multi-Jurisdictional Task Force project and other non-general fund law enforcement initiatives.



## SHERIFF'S OFFICE

### ***FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS***

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The Sheriff's Office recognized the need to develop strategies and efficiencies to maintain a balanced budget without compromising the health, safety and welfare of the inmates, staff and community. A major accomplishment in FY16 was the successful negotiation of the new Jail Consent Order in which all parties agreed to the staffing and operations of the Jails. An extension of that negotiation also resulted in a separate agreement regarding the assignment and deployment of Officers in other areas of the Sheriff's Office. Monthly collaboration meetings between Sheriff and CEO staff have been very productive in identifying other efficiencies in the Sheriff's operations.

FY2015-2016 Commission approved budget was the first realistic in over 20 years. FY16 provided adequate staffing levels which had not been recognized in the past. Unfortunately, the vacancy rate continues to hover near 100. This causes unfavorable overtime line item that is fortunately offset by savings in salaries and fringes.

FY16 has seen consistently lower population levels. The average daily population (ADP) in FY15 was 1,944 while the FY16 ADP is 1,767. The lower population levels have allowed for the closing of housing units resulting in year over year overtime reduction of \$2 million.

The major initiative to reduce the jail population has been the use of electronic monitoring program or tethers. The tether program average daily total of participants being monitored in 2016 is in excess of 550. It has saved 200,750 jail bed days or \$32 million savings to the General Fund.

The number of enrollments on tether for felony charge was down to 64% compared to the 68.3% the previous year. The pretrial referrals from the out-county district courts increase for the fourth straight year with a 44% increase from the previous year. Additionally, 270 participants were placed on tether via a court order which is a 12% increase from the previous year. This demonstrates the support and confidence the Judges have in the success of the tether program.

The overall successful completion rate in 2015 was 82%, slightly lower than 85.6.3 in the previous year. A successful completion is considered any program release that is not due to a participants either absconding or being arrested and returned to jail on a violation. The use of Deputies as dedicated case managers is a strategy for having a probation style case managed. This creates a unique one-on-one relationship of participant/police officer that has clearly had a positive effect on

compliance and low absconder rates in the future. The Deputies will be replaced over time with Project Consultants who are retired police officers in order to redeploy the Deputies to other assignments in the Jails.

In FY16 the average use of residential rehabilitation serves as an alternative to incarceration, was approximately 30 inmate beds per day. This alternate allowed the release of on average 30 inmates to a facility that provided both shelter and support services. It is expected the program that will expand further in FY17. On average the program saves 11,000 jail bed days and \$1.8 million to the general fund.

Another initiative reducing the inmate population and the continuation of our policy limiting the population is the reduction of U.S. Marshal population in the Jails. Although the population reduction resulted in the savings of 54,750 jail bed days, it also cost the general fund \$7.9 million in lost revenue.

The Wayne County Jail is one of the largest mental health care facilities in the State of Michigan. The mental health issues faced by jail inmates put an enormous stress both on jail staff and on the inmates. Jail Mental Health working with Jail management has developed protocols to expedite the release of inmates on a mental health discharge plan. Adequate community mental health resources could further expedite administrative jail release. In FY16 a coalition of stakeholders worked together to submit a planning grant to identify potential inmates who are eligible for community based supervision. The over arching goal is to develop a plan to reduce the intake of inmates through potential expansion of supportive services. Stakeholders include Judges, Prosecutor, Mental Health Authority, Sheriff's Office and others. The grant was recently funded and will allow for the reduction of mental health inmates in the Jails.

Collaboration with local law enforcement through various field operations allows for a team approach to crime prevention, enforcement of laws, apprehension of offenders, the protection of life and property and the preservation of public peace. The initiatives funded through grants, contracts and external revenue allow for enhancement of public safety in Wayne County.

The Central Transportation Unit (CTU) transported approximately 2,047 prisoners to MDOC facilities and picked up approximately 725 for return trip to court hearings. CTU delivered approximately 7,099 inmates to the District Courts and picked up approximately 22,782. CTU also transported approximately 4,046





## SHERIFF'S OFFICE

### *FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS continued*

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prisoners to the 3<sup>rd</sup> Circuit Courts. It is expected that full implementation of the Video Conferencing Project in FY16 will substantially reduce the demand for CTU services for probable cause and preliminary exam hearings.

Field Operations statistics for 2015 include the CPL/Gun Board serviced over 23,447 CPL applicants with 22,490 approvals sent to the Gun Board. Dispatch and Communication Center confirmed 8,000 warrants, 42,000 events logged into the system, 12,000 traffic stops and 20,936 case number's booked. Secondary Roads had 1,217 misdemeanor arrest and 13 felony arrest. The Marine Unit had 957 boat contacts, 161 citations issued, 731 boaters trained and 667 ORV students trained, 9 search and rescue operations and assistance to numerous other law enforcement agencies.

The implementation of the federal law PREA – Prison Rate Elimination Act required an expansion of our operations to ensure compliance with the Act. The PREA Act is designed to prevent sexual assault in jails and prisons. The program implementation began in FY15 and will require substantial resources to completely implement the program.

The Sheriff's Office primary focus for FY 2015-2016 was to continue to implement cost saving initiatives in the operation of the agency. With 96% of the GFGP funding for the Sheriff's Office dedication to Jail operations and jail related supportive services, efforts to reduce costs in the Jails is of the highest priority.

- The new Director of Recruitment has made 1,819 contacts with potential candidates for Sheriff police officer positions. Filling all vacancies (currently 90+) will reduce the overtime cost in the Jails.
- In cooperation with Central Personnel, the realignment of the police officer application process has resulted in increased number of applicants.
- The Video Conferencing Project for the 3<sup>rd</sup> Circuit Court, 17 District Courts, MDOC and the Prosecutor's Office began in FY15 and it is expected to be completed by the end of FY16. It will result in a reduction in the need to transport of inmates to the various courts. Annual savings is estimate to be \$600,000.

- As an alternative to incarceration residential rehabilitation beds provide wrap-around services to individuals who would otherwise be housed in the Jails. Early implementation glitches have been mostly resolved the program is expected to expand further in FY17.
- The Jail Management System project began in FY15 and was expected to be fully operational in March 2016. Problems associated with data conversion have stymied the project and a new implementation date has not been established. Sheriff and IT staff are working with the vendor to resolve these issues. When fully implemented, the system will manage all aspects of the Jail operations from booking through release. It will support the classification, housing, movement, scheduling, intake/release and daily activity of the inmate population. It will integrate with other critical systems including inmate phone system, fingerprints, courts, electronic medical records, LEIN, VINE, and NCIC.
- CBM Managed Services assumed Jail Food Services in December 2015 and the new contract is expected to save \$500,000 per year.
- Actron Integrated Security Systems, Inc. assumed all tether equipment services in March, 2016. The new contract is expected to save nearly \$1 million per year. Sheriff's Office tether staff have been reduced to 2 Sgt. and 6 Deputies assigned to the Enforcement Unit, 13 Deputies to the Case Management Unit (1-45 Case Manager to Participants), and, 1 Sgt. assigned to supervise the tether contract.
- Commissary services were privatized last fiscal year in order to expand revenue and reduce impact on the General Fund. The contract realigned services with kiosk, on-line ordering and adding dollars to the inmate accounts. In April 2016 comprehensive services are expected to be operational. Revenue enhancement should be realized in the 4<sup>th</sup> Quarter of FY16.
- Reassignment of Deputies to vacancies in the Jails was completed in March 2016 after the hiring of 18 civilians to perform work previously performed by Deputies as provided in the new Collective Bargaining Agreement.





## SHERIFF'S OFFICE

### *NEW INITIATIVES FOR FISCAL YEAR 2016-2017*

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The Sheriff's Office primary focus for FY 2016-2017 will be to continue to implement cost saving initiatives. The main focus will be the Jails as over 90% of the GFGP funding is for Jail operations and jail related support services.

- Continue to assist Central Personnel to increase recruitment of Police Officers to fill all vacancies and create a 50 FTE Temporary Pool staff. This would result in the savings of millions of dollars currently spent on overtime because of the nearly 100 vacancies.
  - Continue to evaluate and recommend realignment of Jail staff to ensure the highest level of efficiencies and cost savings.
  - Continue to realign certain Court staff inclusive of part-time police officers to ensure the highest level of efficiencies and cost savings.
  - Replacement of police personnel in certain areas agreed upon in the Collective Bargaining Agreement between the County and POAM
- with civilian personnel.
  - Continue to work with CEO Team on prioritizing short term Jail capital projects to improve the health, safety and welfare of the staff and inmate until the move to the Gratiot Jail.
  - Implement a LED lighting conversion at the Jails for an annual savings of \$240,000.
  - Award a new Inmate Phone contract that will result in higher revenue.
  - Expand grant opportunities to increase law enforcement services to the communities.
  - Procure a dedicated E-Learning system to ensure compliance with the consent order mandated 24 hours of training, and the Michigan Sheriff's Coordinating and Training Council (MSCTC) 20 hours training mandate. The existing LMS is not SCORM compatible and has significant with mandated training requirements.

### *IMPACT ON OPERATIONS*

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The Sheriff's Office will continue to implement cost saving measures to ensure the delivery of the most effective and efficient law enforcement services. Incremental improvements of technology systems throughout the agency will improve efficiencies of certain

aspects of the operation. Realign staff in the Jails and Courts to create efficiencies and costs savings and filling of the vacancies within the Jails will allow for the reduction of overtime costs at the Jails.



Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

OFFICE OF THE COUNTY SHERIFF

Financial Report

	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>00101 General Fund</b>				
<b>305 Sheriff Executive</b>				
<b>Revenues</b>				
Local Grants and Contracts	0	60,000	60,000	60,000
Charges, Fees, and Fines	15,000	2,500	2,500	2,500
<b>Total Revenues</b>	<b>\$15,000</b>	<b>\$62,500</b>	<b>\$62,500</b>	<b>\$62,500</b>
<b>Expenditures</b>				
Personnel	1,221,280	1,870,793	1,857,761	1,857,761
Fringe Benefits	699,422	811,161	640,755	655,943
Pension	458,188	497,031	485,001	494,217
Materials and Supplies	48,700	40,600	41,475	41,475
Services and Contractual Serv	799,346	828,354	804,077	804,077
Travel	4,600	4,600	4,600	4,600
Operating Expenses	38,449	100,064	84,422	85,080
Rentals	99,483	460,598	460,598	460,598
Other Charges	1,488,804	25,804	25,804	25,804
<b>Total Expenditures</b>	<b>\$4,858,272</b>	<b>\$4,639,005</b>	<b>\$4,404,493</b>	<b>\$4,429,555</b>
<b>00101 General Fund</b>				
<b>306 Sheriff Court Services</b>				
<b>Revenues</b>				
Charges, Fees, and Fines	2,000	2,000	500	500
Other Revenue	19,720,263	19,012,729	20,190,845	20,405,208
<b>Total Revenues</b>	<b>\$19,722,263</b>	<b>\$19,014,729</b>	<b>\$20,191,345</b>	<b>\$20,405,708</b>
<b>Expenditures</b>				
Personnel	9,040,820	9,985,326	11,014,044	11,050,509
Fringe Benefits	5,038,931	4,179,672	3,691,114	3,796,748
Pension	3,521,315	2,652,896	2,871,627	2,935,991
Materials and Supplies	196,383	286,323	188,302	191,578
Services and Contractual Serv	1,703,383	1,648,328	2,228,153	2,228,153
Operating Expenses	205,913	247,415	170,128	174,753
Rentals	15,419	14,610	15,263	15,263
Other Charges	99	159	12,714	12,713
<b>Total Expenditures</b>	<b>\$19,722,263</b>	<b>\$19,014,729</b>	<b>\$20,191,345</b>	<b>\$20,405,708</b>
<b>00101 General Fund</b>				
<b>350 Sheriff Non-Jail Services</b>				
<b>Revenues</b>				
Federal Grants and Contracts	284,000	272,536	172,260	172,260
State Grants and Contracts	1,396,630	1,449,851	1,411,451	1,411,451
Charges, Fees, and Fines	5,116,010	2,655,522	2,621,177	2,624,988
<b>Total Revenues</b>	<b>\$6,796,640</b>	<b>\$4,377,909</b>	<b>\$4,204,888</b>	<b>\$4,208,699</b>



Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

OFFICE OF THE COUNTY SHERIFF

Financial Report

	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>Expenditures</b>				
Personnel	3,101,950	2,557,678	2,766,074	2,768,275
Fringe Benefits	1,649,729	940,040	854,162	868,632
Pension	1,205,238	671,552	721,165	726,194
Materials and Supplies	327,680	317,496	275,174	287,717
Services and Contractual Serv	1,534,323	1,284,905	1,287,110	1,287,110
Travel	1,000	1,000	1,000	1,000
Operating Expenses	120,092	159,912	71,540	78,030
Rentals	13,900	9,939	6,400	6,400
Other Charges	115,170	54,474	181,687	149,522
Non Capital Assets	0	0	13,500	13,500
<b>Total Expenditures</b>	<b>\$8,069,082</b>	<b>\$5,996,996</b>	<b>\$6,177,812</b>	<b>\$6,186,380</b>
<b>00101 General Fund</b>				
<b>351 County Jail</b>				
<b>Revenues</b>				
Federal Grants and Contracts	90,000	90,000	90,000	90,000
Charges, Fees, and Fines	6,454,700	6,370,275	4,407,475	4,407,475
Other Revenue	55,000	55,000	55,000	55,000
Other Financing	0	593,266	0	0
Operating Transfers In	0	1,074,803	350,000	100,000
<b>Total Revenues</b>	<b>\$6,599,700</b>	<b>\$8,183,344</b>	<b>\$4,902,475</b>	<b>\$4,652,475</b>
<b>Expenditures</b>				
Personnel	41,167,397	46,980,805	47,020,331	47,234,405
Fringe Benefits	20,730,489	17,467,707	14,319,014	14,745,415
Pension	15,227,861	12,333,748	12,169,840	12,459,545
Materials and Supplies	6,189,900	6,293,500	5,378,674	5,378,674
Services and Contractual Serv	14,106,559	13,682,010	14,042,756	14,052,361
Travel	12,000	12,000	12,000	12,000
Operating Expenses	4,755,804	5,106,039	4,375,177	4,393,005
Rentals	165,816	128,816	128,816	128,816
Other Charges	131,800	919,900	748,514	748,514
Capital	635,000	253,506	3,106	3,106
Non Capital Assets	21,424	0	0	0
Operating Transfers Out	722,227	0	0	0
<b>Total Expenditures</b>	<b>\$103,866,277</b>	<b>\$103,178,031</b>	<b>\$98,198,228</b>	<b>\$99,155,841</b>
<b>00265 Drug Enforcement Program Fund</b>				
<b>313 Sheriff Drug Enforcement</b>				
<b>Revenues</b>				
Local Grants and Contracts	0	0	0	0
Charges, Fees, and Fines	253,500	381,500	648,117	651,034
Other Financing	(100,612)	(58,242)	60,000	0
<b>Total Revenues</b>	<b>\$152,888</b>	<b>\$323,258</b>	<b>\$708,117</b>	<b>\$651,034</b>



Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

OFFICE OF THE COUNTY SHERIFF

Financial Report

	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>Expenditures</b>				
Personnel	78,150	100,451	216,206	216,206
Fringe Benefits	5,978	7,685	48,048	49,073
Pension	29,080	26,688	56,696	57,773
Materials and Supplies	12,580	8,200	86,000	86,000
Services and Contractual Serv	1,800	86,478	147,930	147,930
Operating Expenses	5,000	5,000	48,011	49,035
Rentals	0	72,396	12,396	12,396
Other Charges	300	16,360	32,830	32,621
Capital	0	0	60,000	0
Non Capital Assets	20,000	0	0	0
<b>Total Expenditures</b>	<b>\$152,888</b>	<b>\$323,258</b>	<b>\$708,117</b>	<b>\$651,034</b>
<b>00266 Law Enforcement</b>				
<b>307 Sheriff Field Services</b>				
<b>Revenues</b>				
Charges, Fees, and Fines	2,325,802	2,732,852	2,815,438	2,829,110
Other Financing	252,479	68,750	68,750	68,750
<b>Total Revenues</b>	<b>\$2,578,281</b>	<b>\$2,801,602</b>	<b>\$2,884,188</b>	<b>\$2,897,860</b>
<b>Expenditures</b>				
Personnel	905,954	1,195,047	1,265,399	1,270,430
Fringe Benefits	470,350	474,359	407,035	418,950
Pension	348,565	309,847	329,831	337,450
Materials and Supplies	47,450	63,274	49,649	50,774
Services and Contractual Serv	346,140	285,628	325,989	325,989
Travel	25,000	25,000	15,000	25,000
Operating Expenses	27,149	38,614	30,091	30,585
Rentals	7,000	0	0	0
Other Charges	400,673	409,833	461,194	438,682
<b>Total Expenditures</b>	<b>\$2,578,281</b>	<b>\$2,801,602</b>	<b>\$2,884,188</b>	<b>\$2,897,860</b>
<b>00266 Law Enforcement</b>				
<b>317 Sheriff Grants</b>				
<b>Revenues</b>				
Federal Grants and Contracts	3,000	1,466,254	1,324,015	0
Other Financing	2,676,078	3,233,725	4,757,381	5,470,803
<b>Total Revenues</b>	<b>\$2,679,078</b>	<b>\$4,699,979</b>	<b>\$6,081,396</b>	<b>\$5,470,803</b>
<b>Expenditures</b>				
Personnel	130,830	76,333	80,650	80,650
Fringe Benefits	74,603	33,311	28,205	28,922
Pension	51,035	20,280	21,106	21,507
Services and Contractual Serv	0	0	2,400	2,400
Operating Expenses	0	3,484	2,275	2,335
Other Charges	2,422,610	4,566,571	5,946,760	5,334,989
<b>Total Expenditures</b>	<b>\$2,679,078</b>	<b>\$4,699,979</b>	<b>\$6,081,396</b>	<b>\$5,470,803</b>



**Wayne County Government**  
**Adopted Budget 2016-17 and Projected 2017-18**

**OFFICE OF THE COUNTY SHERIFF**

**Financial Report**

	<u>FY 2014-2015</u> Budget	<u>FY 2015-2016</u> Budget	<u>FY 2016-2017</u> Budget	<u>FY 2017-2018</u> Projected Budget
<b>00266 Law Enforcement</b>				
<b>321 Sheriff Training</b>				
<b>Revenues</b>				
State Grants and Contracts	222,000	217,000	56,216	56,216
Charges, Fees, and Fines	213,056	134,569	129,170	131,064
Other Financing	100,000	100,000	100,000	100,000
<b>Total Revenues</b>	<b>\$535,056</b>	<b>\$451,569</b>	<b>\$285,386</b>	<b>\$287,280</b>
<b>Expenditures</b>				
Personnel	103,890	75,676	76,367	76,367
Fringe Benefits	59,435	33,081	26,720	27,398
Pension	42,587	20,106	19,965	20,344
Materials and Supplies	23,357	7,000	7,000	7,000
Services and Contractual Serv	5,238	1,200	2,118	2,118
Travel	36,159	36,159	36,159	36,159
Operating Expenses	12,738	12,270	10,960	11,797
Rentals	9,000	9,000	0	0
Other Charges	222,652	223,336	106,097	106,097
Capital	20,000	33,741	0	0
<b>Total Expenditures</b>	<b>\$535,056</b>	<b>\$451,569</b>	<b>\$285,386</b>	<b>\$287,280</b>
<b>00575 Jail Commissary Fund</b>				
<b>351 County Jail Commissary</b>				
<b>Revenues</b>				
Charges, Fees, and Fines	2,948,000	2,721,000	3,528,320	3,534,209
Other Financing	0	317,487	350,000	100,000
<b>Total Revenues</b>	<b>\$2,948,000</b>	<b>\$3,038,487</b>	<b>\$3,878,320</b>	<b>\$3,634,209</b>
<b>Expenditures</b>				
Personnel	181,070	191,773	616,405	616,405
Fringe Benefits	101,977	84,909	216,355	221,841
Pension	69,038	50,950	161,076	164,136
Materials and Supplies	782,700	89,700	1,024,700	1,024,700
Services and Contractual Serv	974,667	526,174	340,837	340,837
Travel	0	900	2,600	2,600
Operating Expenses	8,296	6,577	8,680	8,912
Other Charges	830,252	987,701	1,157,667	1,154,778
Non Capital Assets	0	25,000	0	0
Operating Transfers Out	0	1,074,803	350,000	100,000
<b>Total Expenditures</b>	<b>\$2,948,000</b>	<b>\$3,038,487</b>	<b>\$3,878,320</b>	<b>\$3,634,209</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$42,026,906</b>	<b>\$42,953,377</b>	<b>\$43,198,615</b>	<b>\$42,270,568</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$145,409,197</b>	<b>\$144,143,656</b>	<b>\$142,809,285</b>	<b>\$143,118,670</b>

**Summary of Positions**



Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

OFFICE OF THE COUNTY SHERIFF

Financial Report

	<u>FY 2014-2015 Budget</u>	<u>FY 2015-2016 Budget</u>	<u>FY 2016-2017 Budget</u>	<u>FY 2017-2018 Projected Budget</u>
	<u>FY 2014-2015 Budget</u>	<u>FY 2015-2016 Budget</u>	<u>FY 2016-2017 Budget</u>	<u>FY 2017-2018 Projected Budget</u>
<b>101</b>				
<b>305</b>				
<b>GENERAL FUND</b>				
<b>SHERIFF ADMINISTRATION</b>				
ELECTED AND EXECUTIVE	8	14	15	15
SUPERVISORY AND PROFESSIONAL	7	7	7	7
SUPPORT STAFF	2	2	2	2
<b>TOTAL POSITIONS</b>	<u>17</u>	<u>23</u>	<u>24</u>	<u>24</u>
<b>101</b>				
<b>306</b>				
<b>GENERAL FUND</b>				
<b>SHERIFF COURT SECURITY</b>				
ELECTED AND EXECUTIVE	5	1	0	0
SUPERVISORY AND PROFESSIONAL	18	17	18	18
SUPPORT STAFF	171	161	160	160
<b>TOTAL POSITIONS</b>	<u>194</u>	<u>179</u>	<u>178</u>	<u>178</u>
<b>101</b>				
<b>350</b>				
<b>GENERAL FUND</b>				
<b>SHERIFF NON JAIL OPEATIONS</b>				
SUPERVISORY AND PROFESSIONAL	9	9	8	8
SUPPORT STAFF	26	31	33	33
<b>TOTAL POSITIONS</b>	<u>35</u>	<u>40</u>	<u>41</u>	<u>41</u>
<b>101</b>				
<b>351</b>				
<b>GENERAL FUND</b>				
<b>SHERIFF JAILS</b>				
ELECTED AND EXECUTIVE	9	7	3	3
SUPERVISORY AND PROFESSIONAL	89	87	95	95
SUPPORT STAFF	647	692	684	684
<b>TOTAL POSITIONS</b>	<u>745</u>	<u>786</u>	<u>782</u>	<u>782</u>
<b>265</b>				
<b>313</b>				
<b>DRUG ENFORCEMENT</b>				
<b>SHERIFF FIELD SERVICES</b>				
ELECTED AND EXECUTIVE	0	0	1	1
SUPERVISORY AND PROFESSIONAL	0	0	0	0
SUPPORT STAFF	0	0	0	0
<b>TOTAL POSITIONS</b>	<u>0</u>	<u>0</u>	<u>1</u>	<u>1</u>
<b>266</b>				
<b>307</b>				
<b>LAW ENFORCEMENT</b>				
<b>SHERIFF FIELD SERVICES</b>				
ELECTED AND EXECUTIVE	2	2	2	2
SUPERVISORY AND PROFESSIONAL	4	4	4	4
SUPPORT STAFF	9	12	12	12
<b>TOTAL POSITIONS</b>	<u>15</u>	<u>18</u>	<u>18</u>	<u>18</u>





Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

**OFFICE OF THE COUNTY SHERIFF**

**Financial Report**

	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>266</b>				
	<b>LAW ENFORCEMENT</b>			
<b>317</b>	<b>SHERIFF GRANTS</b>			
	ELECTED AND EXECUTIVE	2	1	1
	<b>TOTAL POSITIONS</b>	<u>2</u>	<u>1</u>	<u>1</u>
<b>266</b>	<b>LAW ENFORCEMENT</b>			
<b>321</b>	<b>SHERIFF TRAINING</b>			
	ELECTED AND EXECUTIVE	1	0	1
	SUPERVISORY AND PROFESSIONAL	0	1	0
	<b>TOTAL POSITIONS</b>	<u>1</u>	<u>1</u>	<u>1</u>
<b>575</b>	<b>COUNTY JAIL</b>			
<b>351</b>	<b>JAIL COMMISSARY</b>			
	ELECTED AND EXECUTIVE	2	9	9
	<b>TOTAL POSITIONS</b>	<u>2</u>	<u>9</u>	<u>9</u>
	<b>TOTAL DEPARTMENTAL POSITIONS</b>	<u>1011</u>	<u>1050</u>	<u>1055</u>



Wayne County Government  
 Adopted Budget 2016-17 and Projected 2017-18

**SHERIFF'S OFFICE**

**BUDGET CHANGE AND HIGHLIGHTS FY 2016-2017**

Increase / (Decrease) from 2015-2016 Adopted Budget	Description of Change
<b>REVENUES</b>	
Federal Grants and Contracts (242,515)	Decrease in JAG and Marine Law Enforcement grants.
State Grants and Contracts (199,184)	Decrease in Marine Law Enforcement grant and Law Enforcement Training Grant.
Local Grants and Contracts 0	No Change.
Charges, Fees, and Fines (847,521)	Decrease in Court Fees, Board of Prisoners-Federal reimbursements, Charges for Services, Traffic & Ordinance, Misc Receipts and Pay Phone Commissions.
Other Revenue 1,178,116	Increases in Contractual Police Services.
Other Financing 1,081,145	Increase due to use of fund balance for multi-year JAG grants.
Operating Transfers In (724,803)	Decrease due to the transfer of funding from the Commissary Fund.
<b><u>TOTAL REVENUES</u></b> <b><u>\$245,238</u></b>	
<b>EXPENDITURES</b>	
Personnel 1,879,355	Increase related to collective bargaining agreements.
Fringe Benefits (3,800,517)	Based on published fringe rates.
Pension 253,209	Based on published fringe rates.
Materials and Supplies (55,119)	Decrease in Clothing Allowance and Firearm Qualified Allowance.
Services and Contractual Services 838,293	The increase is related to various chargeback's.
Travel (8,300)	Decrease in travel convention/conferences.
Operating Expenses (878,091)	Decrease in insurance and bonds, utility expense, equipment repair and maintenance and vehicle repair.
Rentals (71,886)	Decrease in building rental.
Other Charges 1,469,126	Increase related to JAG grants funding.
Capital (224,141)	Decrease in capital needs for new Jail Management System and Law Enforcement Training.
Non Capital Assets (11,500)	Decrease of computer equipment and other equipment in Inmate Programs.
Operating Transfers Out (724,803)	Decrease is related to transfer of funds from the Jail Commissary to the County Jail programs.
<b><u>TOTAL EXPENDITURES</u></b> <b><u>\$(1,334,374)</u></b>	



Wayne County Government  
*Adopted Budget 2016-17 and Projected 2017-18*

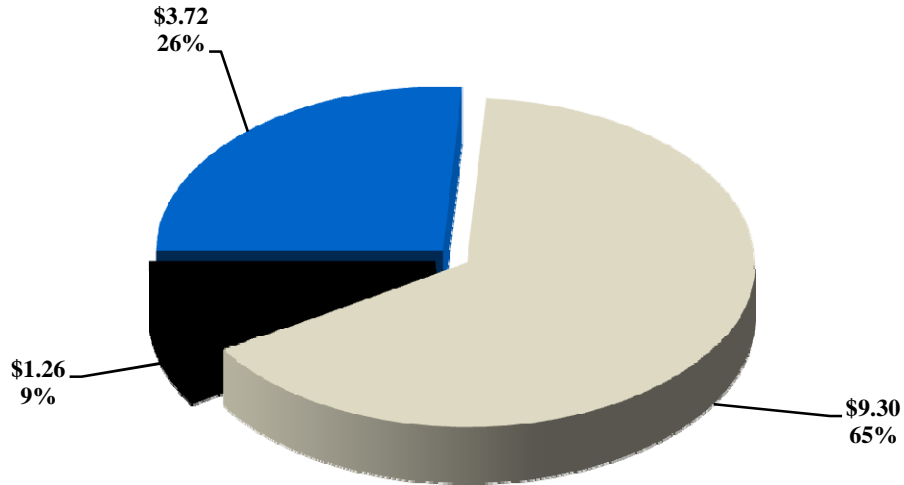
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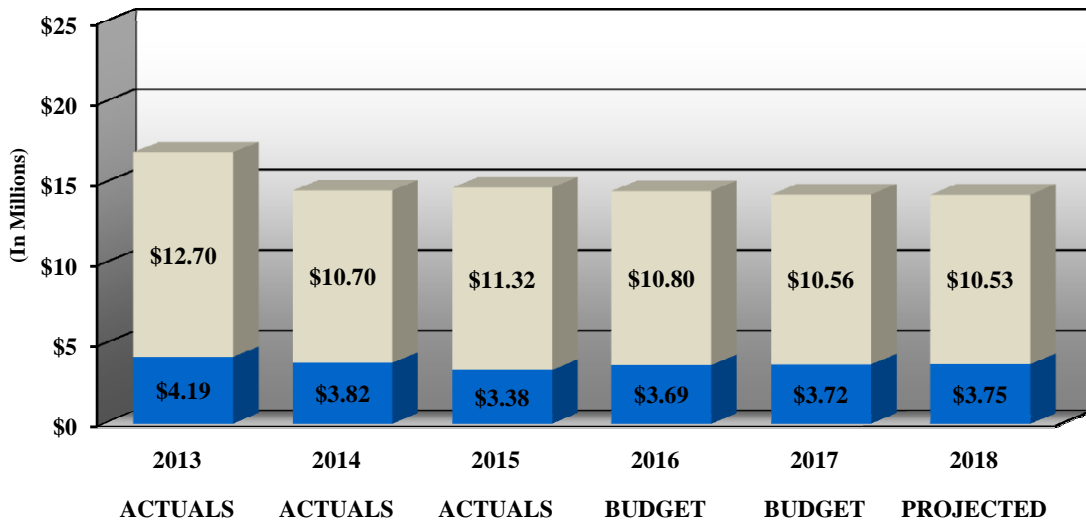
**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

# WAYNE COUNTY DEPARTMENT OF TECHNOLOGY

**EXPENDITURE ANALYSIS  
FISCAL YEAR 2016-2017  
In Millions**



## EXPENDITURE TREND ANALYSIS FISCAL YEARS 2012-2013 THROUGH 2017-2018



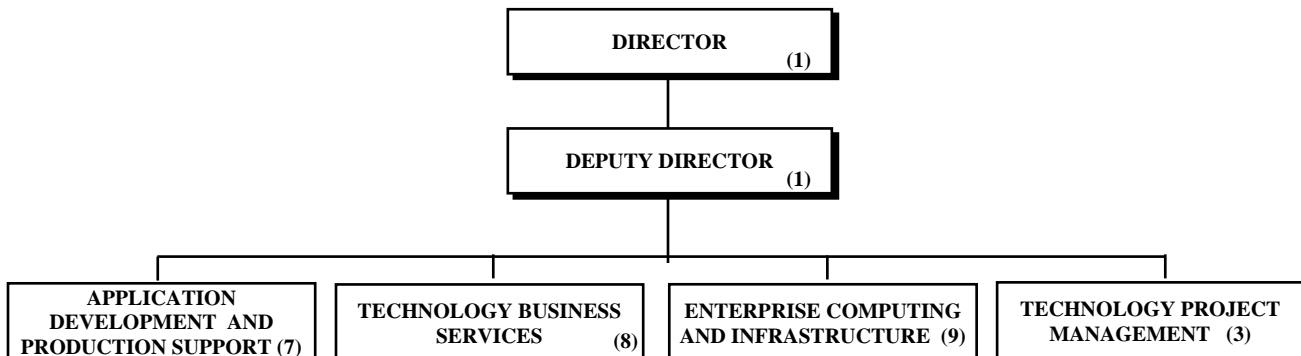


## DEPARTMENT OF TECHNOLOGY

### MISSION

The Mission of the Department of Technology is to provide exemplary business solutions using reliable and secure technology that drive efficient Wayne County government operations and deliver the highest quality of service and information to residents, businesses and visitors of Wayne County.

<i>Budget Summary All Funds</i>				
	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2017-2018
	Budget	Budget	Budget	Projected Budget
<b>Total Departmental Expenditures</b>	\$ 15,656,363	\$ 14,492,137	\$ 14,283,813	\$ 14,283,813
<b>Departmental Revenue</b>				
Charges, Fees, and Fines	15,656,363	14,492,137	14,283,813	14,283,813
<b>Total Revenue</b>	\$ 15,656,363	\$ 14,492,137	\$ 14,283,813	\$ 14,283,813
<b>General Fund General Purpose</b>	\$ -	\$ -	\$ -	\$ -
<b>Total Budgeted Positions</b>	<b>27</b>	<b>28</b>	<b>29</b>	<b>29</b>
Contact: <b>Carlos Perez</b> , Director 500 Griswold St., 13th Floor - Detroit, MI. 48226 - Phone (313) 224-8270				







## DEPARTMENT OF TECHNOLOGY

### MAJOR ACTIVITIES AND DESCRIPTIONS

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**DIVISION OF APPLICATION DEVELOPMENT AND PRODUCTION SUPPORT:** Responsible for the planning, selection, implementation and support of Executive department software applications and selected office software applications. Also responsible for all database administration and web development for the County.

**DIVISION OF ENTERPRISE COMPUTING AND INFRASTRUCTURE:** Responsible for planning, selection, implementation and support of the County-wide computing platform and network. Specific areas include server administration, network infrastructure and operations, desktop deployment and support, telecommunication support and cyber security defenses.

**DIVISION OF TECHNOLOGY BUSINESS SERVICES:** Responsible for the management of technology staffing, procurement, contract management, financial management and administration support for all Divisions in the Department of Technology.

**DIVISION OF TECHNOLOGY PROJECT MANAGEMENT:** Responsible for the planning and execution of medium to large scale technology projects. Provide methodology, tools and mentoring to departments and elected offices for project management. Also responsible for the daily operation of the technology Help Desk and IT training.

### FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS

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#### COURTS/JAIL VIDEO

In an effort to reduce inmate transportation costs for the Wayne County Sheriff's Office, DoT is managing the implementation of video conferencing in District Courts, Circuit Court, Probate Court, Jails, and the Wayne County Prosecutor's Office. This undertaking is sponsored by the State of Michigan and will allow for certain appointments and court hearings to be conducted via video conference.

#### ONLINE SERVICE CENTER

The Department of Technology launched the new Service Center webpage and Service Assistant feature for the Wayne County website to enhance a visitor's ability to access information and services. The Service Center provides a single location that houses, categorizes and displays a filterable list of services that Wayne County offers residents and businesses. It also makes it easier for visitors to conduct transactions online and find the information they need. The entire user experience was enhanced with the unique Service Assistant tool to ensure that visits to the website are worthwhile by not only acting as a keyword search, but by also suggesting search terms that will return the results visitors are looking for.

#### PROPERTY PARCEL PORTAL

Wayne County's commitment to open data access and cloud solution offering is demonstrated with the Wayne County Parcel Viewer designed to provide easy, public access to frequently requested Wayne County Geographical Information Systems data as a matter of a public record. The viewer is accessible from both desktop computers, and mobile devices with enhanced search capabilities. The parcel viewer provides a single location for the County's parcel information including parcel boundaries, parcel number, properly ownership, physical

address, and aerial imagery collected in 2015.

#### VIRTUAL DESKTOP (VDI)

The Department of Technology upgraded the County's virtual desktop platform (VDI). VDI is used by selected County departments in lieu of having a full desktop computer. DoT completely rebuilt the VDI environment using new hardware and the latest VMware VDI software. The upgrade has allowed DoT to deploy new Windows 7 virtual desktops with greater computer resources than the previous VDI platform. DoT has received a lot of positive feedback from employees that are utilizing the new system.

#### ELECTRONIC DOCUMENT APPROVAL (eDAF)

With the support of engaged and committed leadership, the Department of Technology implemented the new automated contract approval process eDAF. The new process replaced inefficient, error prone, manual, paper based contract routing process resulting in improved productivity, reduction in contract approval processing time, while at the same time enabling consistent approval processing and elimination of bottlenecks.

#### COMMUNITY WELLNESS INITIATIVES

The Department of Technology (DoT) partnered with Community Wellness to complete several projects that improve constituent services and increase staff productivity including the following:

- Prior to the opening of Wayne County's family health center in Wayne, Michigan, DoT led a project to enable the eClinical electronic health records (EHR) system for the new clinic.
- Working with subject matter experts from the Public Health division, DoT led a project to automate vaccine record updates directly from Public Health's



## DEPARTMENT OF TECHNOLOGY

### FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS *continued*

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EHR to the State of Michigan's vaccine registry (MCIR). This eliminated duplicate data entry and saves precious time for health care providers to reallocate to patient care.

- Working with the Hamtramck Federally Qualified Health Center, DoT led the initiative to get certified for meaningful use, which brought in \$20,000 for the clinic.

### NEW INITIATIVES FOR FISCAL YEAR 2016-2017

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#### JAIL MANAGEMENT SYSTEM

The Department of Technology, in conjunction with the Wayne County Sheriff's Office, will be implementing a new Jail Management System that will manage the daily jail operations and inmate related jail operations from the booking process through release. This system will enhance safety to Sheriff Department staff, jail inmates and visitors to the jail facilities. In addition, the accuracy and timely sharing of inmate data across various County agencies will be improved. The system will enhance efficiency of operations and increased productivity of personnel reducing the time required to process inmates and manage facilities.

#### VOICE OVER NETWORK PHONE SYSTEM (VoIP)

The Department of Technology is currently planning to replace the traditional and costly Centrex phone lines as well as existing VoIP platform with a hosted Cisco solution. This ongoing initiative will provide greater communications functionality across the County, provides greater user flexibility and better integration with Microsoft Office products and will result in significant cost savings.

#### ENTERPRISE RESOURCE PLANNING (ERP) SYSTEM

This project will provide for the implementation of a modern, cloud-based, integrated finance and human resource management system (ERP system) for Wayne County. The new system will replace currently outdated mainframe systems that are beyond vendor support, have limited functionality and require significant technical expertise to utilize. Advanced functionality within the new ERP system will automate many manual finance and human resources processes and provide an intuitive, web-

based user interface. The new ERP system will be a critical component of how the County conducts operations in an efficient and effective manner.

#### CYBER SECURITY PROGRAM

The Department of Technology will continue to enhance Wayne County's cyber security defenses through various activities, tools and programs. These include the deployment of a network intrusion device that can detect unusual network traffic, the review and refinement of firewall operating rules, continued communication via newsletters and email alerts and modifications to websites to remove security vulnerabilities. There will also be ongoing updates and presentations to the Executive team regarding cyber security risks and recommended remediation.

#### COMMUNITY WELLNESS TECHNOLOGY SUPPORT

The Department of Technology will work closely with the Community Wellness department to implement technology projects including a new website, improved tools for insuring that people are aware of and are using all services available to them and a mobile health alert application.

#### PUBLIC SERVICES TECHNOLOGY SUPPORT

The Department of Technology will partner with the Department of Public Services to implement various technology projects that will increase efficiency and improve services. These include a new call center that will handle calls to DPS for any kind of issue or service on roads, buildings, traffic signals and environment and a new online permits system for easier submission and processing of construction permits.

### IMPACT ON OPERATIONS

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The Fiscal Year 2016-2017 budget for the Department of Technology represents a status quo budget.



**Wayne County Government**  
**Adopted Budget 2016-17 and Projected 2017-18**

**DEPARTMENT OF TECHNOLOGY**

**Financial Report**

		<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>00635</b>	<b>Central Services</b>				
<b>258</b>	<b>Information Technology</b>				
	<b>Revenues</b>				
	Charges, Fees, and Fines	15,656,363	14,492,137	14,283,813	14,283,813
	<b>Total Revenues</b>	<b>\$15,656,363</b>	<b>\$14,492,137</b>	<b>\$14,283,813</b>	<b>\$14,283,813</b>
	<b>Expenditures</b>				
	Personnel	2,094,767	2,206,219	2,327,454	2,326,072
	Fringe Benefits	1,111,671	894,786	785,806	805,910
	Pension	807,111	586,147	602,237	613,679
	Materials and Supplies	11,100	16,100	15,100	15,100
	Services and Contractual Serv	6,550,991	6,405,796	6,375,325	6,375,325
	Travel	30,500	30,500	21,000	21,000
	Operating Expenses	458,789	440,820	376,522	379,796
	Rentals	1,799,581	1,524,608	1,507,498	1,505,590
	Other Charges	0	0	521,065	468,193
	Depreciation	282,548	282,548	4,948	50
	Non Capital Assets	0	500,550	490,889	517,129
	Operating Transfers Out	2,509,305	1,604,063	1,255,969	1,255,969
	<b>Total Expenditures</b>	<b>\$15,656,363</b>	<b>\$14,492,137</b>	<b>\$14,283,813</b>	<b>\$14,283,813</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>		<b>\$15,656,363</b>	<b>\$14,492,137</b>	<b>\$14,283,813</b>	<b>\$14,283,813</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>		<b>\$15,656,363</b>	<b>\$14,492,137</b>	<b>\$14,283,813</b>	<b>\$14,283,813</b>

**Summary of Positions**

		<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>635</b>	<b>CENTRAL SERVICES</b>				
<b>258</b>	<b>TECHNOLOGY</b>				
	ELECTED AND EXECUTIVE	17	18	17	17
	SUPERVISORY AND PROFESSIONAL	9	9	10	10
	SUPPORT STAFF	1	1	2	2
	<b>TOTAL POSITIONS</b>	<b>27</b>	<b>28</b>	<b>29</b>	<b>29</b>
<b>TOTAL DEPARTMENTAL POSITIONS</b>		<b>27</b>	<b>28</b>	<b>29</b>	<b>29</b>



**DEPARTMENT OF TECHNOLOGY**  
**BUDGET CHANGE AND HIGHLIGHTS FY 2016-2017**

Increase / (Decrease) from 2015-2016 Adopted Budget	Description of Change
<b>REVENUES</b>	
Charges, Fees, and Fines (208,324)	Decrease in chargeback revenues required to fund operational costs.
<b><u>TOTAL REVENUES</u></b> <b><u>\$(208,324)</u></b>	
<b>EXPENDITURES</b>	
Personnel 121,235	Increase in staffing.
Fringe Benefits (108,980)	Based on published fringe rates.
Pension 16,090	Based on published fringe rates.
Materials and Supplies (1,000)	Decrease in office supplies.
Services and Contractual Services (30,471)	Decrease of contractual services and telecommunications/voicemail.
Travel (9,500)	Decrease in Conferences and Conventions.
Operating Expenses (64,298)	Reduced support services costs for Equipment Rental.
Rentals (17,110)	Reduced building rental costs.
Other Charges 521,065	Startup cost for the new ERP system.
Depreciation (277,600)	Decreased in depreciation expense.
Non Capital Assets (9,661)	Decrease in computer equipment purchases.
Operating Transfers Out (348,094)	Decrease in debt service related to bonds.
<b><u>TOTAL EXPENDITURES</u></b> <b><u>\$(208,324)</u></b>	



## DEPARTMENT OF TECHNOLOGY

### Department Strategic Focus Areas

Focus Area	Objective	Measurement
<b>Financial Prudence</b>	<b>To Provide Overarching Cyber security Protection to County Information and Assets.</b>	Percentage of disaster recovery and backup plans for all Tier 1 defined systems and other systems deemed critical to the continued operation of the County.
		Number of CySafe categories with acceptable CySAFE scores.
		Number of employees completing and passing security awareness training
		Number of days without a Level 1 cyber security incident
		Number of Level 1 or greater cyber incidents in Fiscal year
<b>Operational Efficiency</b>	<b>Implement and Operate Reliable Enterprise IT Infrastructure and Applications: Enterprise Operations</b>	Percentage of first call help resolution
		Percentage of trouble tickets resolved within 1 business day
		Number of unplanned outages for priority 1 systems
		Number of unplanned outages for priority 2 systems
		Number of unplanned outages for priority 3 systems
		Percentage of throughput to the internet > 20%
		Percentage of uptime for priority 1 systems
		Number help desk customer satisfaction



## DEPARTMENT OF TECHNOLOGY

### Department Strategic Focus Areas

Focus Area	Objective	Measurement
Operational Efficiency	<b>Implement and Operate Reliable Enterprise IT Infrastructure and Applications:</b> - Enterprise Technology Refresh	Percentage of laptops within 4-year refresh
		Percentage of desktop PCs within 6-year refresh
		Percentage of core software at planned version, per roadmap
		Number of retired one-off applications
	<b>Implement and Operate Reliable Enterprise IT Infrastructure and Applications:</b> - Enterprise Operational Support	Number of days to process Technology SR review for hardware/software purchases
		Number of contracts processed with retro action per fiscal year
		Percentage of users receiving technology training (not including cyber security) through DoT University per fiscal year
	<b>Design and Implement Innovative Business Solutions that will improve the service delivery to Wayne County</b>	Percentage of departments and elected offices with agreed IT strategic plan
		Percentage of projects completed within defined timelines and budget
	<b>Effectively Promote Wayne County via Website and Mobile Tools</b>	Number constituent services available with end-to-end online access
		Number services available via mobile device
		Number of waynecounty.com outages
		Number of data sets posted for public access

[1] The County 's Administration is currently developing strategic plans at the department level.





Wayne County Government  
*Adopted Budget 2016-17 and Projected 2017-18*

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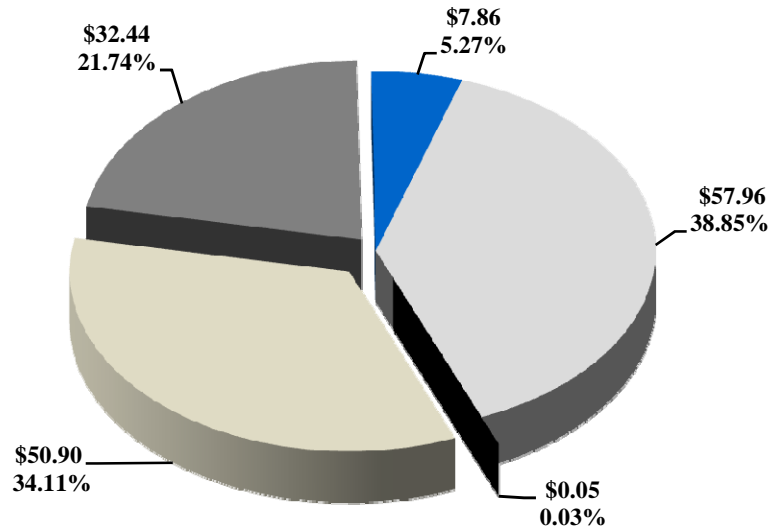


**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

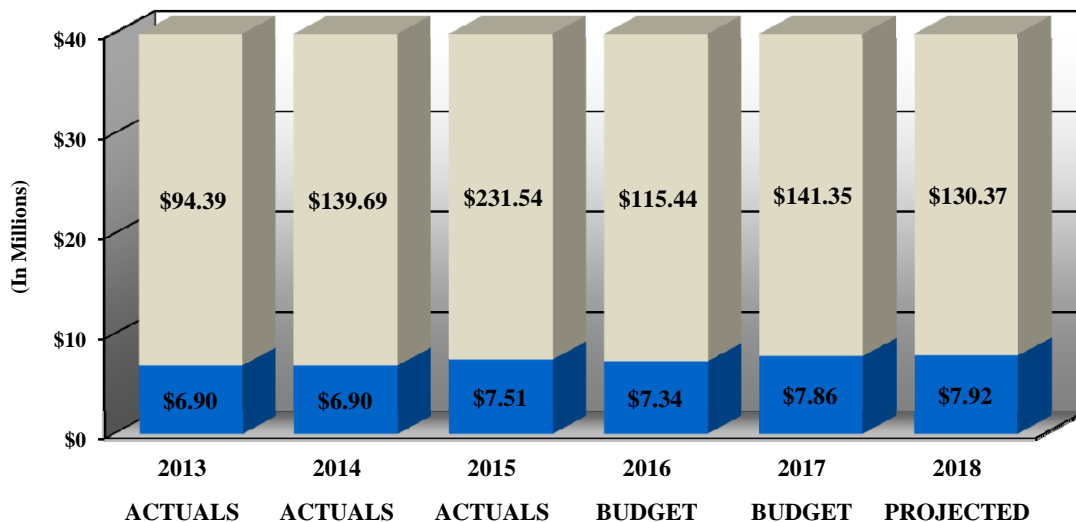
## WAYNE COUNTY TREASURER

### EXPENDITURE ANALYSIS FISCAL YEAR 2016-2017

In Millions



### EXPENDITURE TREND ANALYSIS FISCAL YEARS 2012-2013 THROUGH 2017-2018





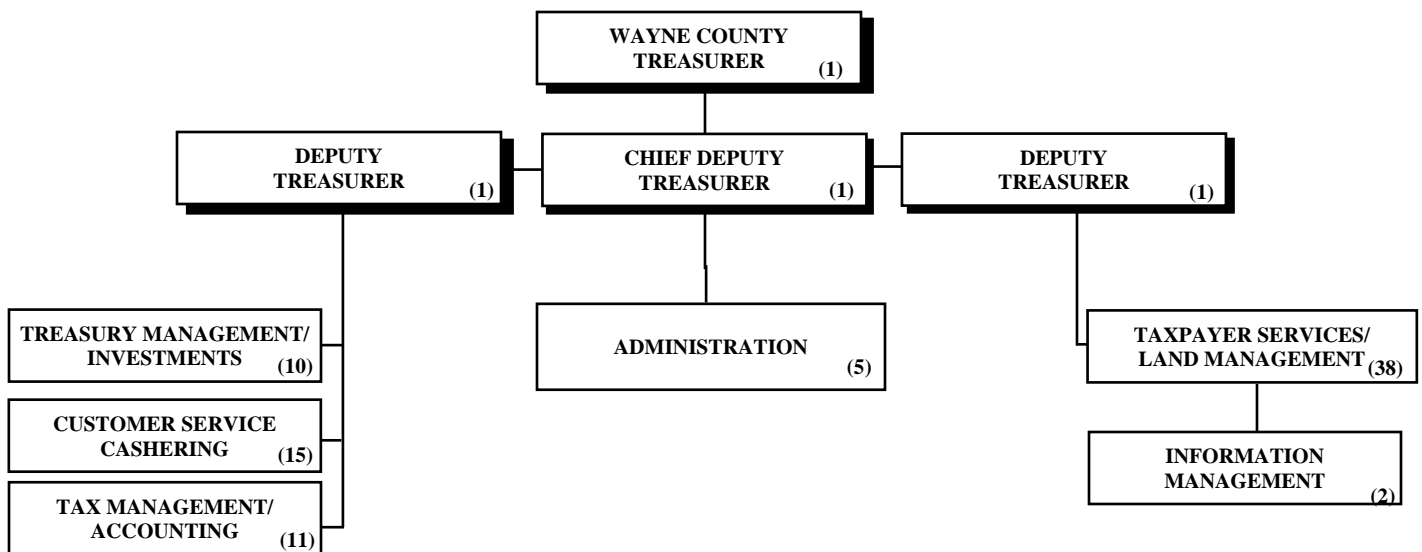
**Wayne County Government**  
**Adopted Budget 2016-17 and Projected 2017-18**

**TREASURER**

***MISSION***

The Mission of the County Treasurer is to responsibly provide the people of Wayne County with effective and efficient administration of delinquent tax collections and guarantee the safety of all County funds by adhering to statutory requirements regarding cash management and investments.

<i><b>Budget Summary All Funds</b></i>				
	<b>FY 2014-2015</b>	<b>FY 2015-2016</b>	<b>FY 2016-2017</b>	<b>FY 2017-2018</b>
	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Projected Budget</b>
<b>Total Departmental Expenditures</b>	\$ 243,929,019	\$ 183,878,803	\$ 149,210,708	\$ 138,297,532
<b>Departmental Revenue</b>				
Taxes	353,940,810	359,276,014	348,169,256	348,855,487
Licenses and Permits	200	300	0	0
State Grants and Contracts	0	7,417,274	12,571,042	12,571,042
Charges, Fees, and Fines	13,611,028	13,853,224	14,965,992	15,061,241
Interest Income	346,600	221,600	701,000	726,000
Other Financing	140,312,400	79,722,792	48,190,217	35,112,420
Operating Transfers In	0	0	0	0
<b>Total Revenue</b>	<b>\$ 508,211,038</b>	<b>\$ 460,491,204</b>	<b>\$ 424,597,507</b>	<b>\$ 412,326,190</b>
<b>General Fund General Purpose</b>	<b>\$ (264,282,019)</b>	<b>\$ (276,612,401)</b>	<b>\$ (275,386,799)</b>	<b>\$ (274,028,658)</b>
<b>Total Budgeted Positions</b>	<b>80</b>	<b>84</b>	<b>85</b>	<b>85</b>
Contact: <b>Eric Sabree</b> , County Treasurer 400 Monroe, 5th Floor - Detroit, MI. 48226 - Phone (313) 224-5950				





## TREASURER

### MAJOR ACTIVITIES AND DESCRIPTIONS

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**ADMINISTRATION:** Administers, executes and maintains department policies and procedures in accordance with state statutes and county ordinances relating to property tax collection, tax forfeiture/foreclosure, cash management and investment of county funds. Provides department management and direction to all areas of operation and coordinates all internal personnel and labor relations business.

**CUSTOMER SERVICE CASHIERING:** Processes taxpayer payments using the Property Tax Administration System (PTA), Property Tax Cashiering System (PTC) and Cash Recyclers when applicable. Also responsible for processing payments from other Wayne County Departments as well as local municipalities. Provides full taxpayer services including informing taxpayers of deadlines, forfeiture/foreclosure laws and payment plan options.

**INFORMATION MANAGEMENT:** Provides technological support, maintenance and programming enhancements for the PTA system, the PTC system and the website taxpayers use to pay their taxes online and the online property auction website.

**TAX MANAGEMENT/ACCOUNTING:** Manages the accounting for the borrowing, collection, and distribution of the Delinquent Tax Revolving Fund Program. This area oversees the Delinquent Tax Revolving Fund for the 105 Wayne County Taxing entities, including the City of Detroit, the Detroit Public Schools, and all other local Wayne County municipalities. Directs all accounting functions related to delinquent property tax forfeiture/foreclosure activity including the two delinquent property tax public auctions. Reconciles current tax collections from the locals as well as delinquent tax collections from taxpayers. The Tax Adjustment section processes taxable value and Principal Residence Exemption (PRE) changes via Board of Reviews, State Tax Commissions, Michigan Tax Tribunals, local assessors and the State of Michigan. As well as ensuring that all tax adjustments for delinquent properties are properly and accurately processed and that refunds are issued on a timely basis.

**TAXPAYER SERVICES/ LAND MANAGEMENT:** Administers the operation of all aspects of the Public Act

123 forfeiture/foreclosure process, which includes notices, twice-a-year property auctions and sale of non-auctioned parcels. Coordinates all legal activity with Corporation Counsel within Wayne County. Responds to walk-in, telephone and email tax inquires and assists those taxpayers in need. FOIA Division-responsible for accepting and processing FOIA requests related to the Treasurer's Office. Researches each request, prepares all written responses (grant or deny) to inquires and ensures that the Treasurer's Office is compliant with the new FOIA requirements. Provides a response to all requests within five to fifteen business days after the request is received as required by law.

Bankruptcy-responsible for overseeing activities in regards to all legal requirements for parcels in Wayne County where the homeowner has filed for bankruptcy protection. Ensures that the County remains a secured creditor and is paid the total amounts due on real property taxes outstanding. Responsible for ensuring the timely filing of proof of claims, monitoring parcels associated to bankruptcy, reviewing various court orders and monitoring payments from trustees as well as debtors. Deeds-certifies deeds through the mail, dropped off by the batch and across the counter. Also conducts tax searches, provides duplicate receipts and acts as the reception area for the Front Office.

**TREASURY MANAGEMENT/INVESTMENTS:** Invests all County funds in accordance with Public Act 20 and approved guidelines to maximize yield while maintaining the security of those funds. Manages and operates the countywide "automated cash and investment concentration program" (RESIQ2), providing daily cash tracking, reconciliation, investment management and interest allocation for all county funds. Verifies deposits, payments, and transactions for monthly reconciliation of the County financial institutions. Oversees all County funds held in trust and is responsible for the monitoring and distribution of Tourist Tax collections as well as collects and distributes the county-based 9-1-1 telephone surcharge. Performs payroll and vendor check processing and distribution.



## TREASURER

### ***FISCAL YEAR 2015-2016 ACCOMPLISHMENTS AND HIGHLIGHTS***

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The Office of the Wayne County Treasurer provided critical funding to 105 tax entities in Wayne County through successfully marketing and selling \$188 million of 2013 Delinquent Tax Notes issued in 2015.

Helped over 31,600 taxpayers avoid foreclosure through the use of plans such as the Distressed Owner Occupant Extension (DOOE) program, the Stipulated Payment Agreement (SPA) and the Interest Reduction Stipulated Payment Agreement (IRSPA). For the 2014 tax year, 9,706 property owners qualified for the IRSPA while there are 2,657 for the 2015 tax year.

Established the Foreclosure Prevention Task Force comprised of representatives from the Wayne County Treasurer's Office, the City of Detroit and various local non-profits which is focused on outreach to those facing foreclosure with the goal of keeping residents of the County in their homes.

Implemented tax payment by phone system to add an alternative payment method for the convenience of the taxpayers.

### ***NEW INITIATIVES FOR FISCAL YEAR 2016-2017***

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Continue to work to improve telephone customer service response time by increasing training and staffing as well as continuing to update the automated answering system to include more information related to our most common taxpayer concerns.

Review and update policies and procedures for all functions throughout the office to improve efficiencies and allow for quicker cross training of staff.

Remodel office space to provide a more useful area for the taxpayer assistance unit and provide a more private space for taxpayers to receive the information they need to help them resolve their situations.

Partner with local Treasurers to emphasize to taxpayers the benefits of paying their taxes before they become delinquent through mailings, public service announcements and notices.

Upgrade the Cashier area to enable virtual check endorsing and image direct deposits for more efficient tax collection.

Implement taking tax payments by phone to add an alternative payment method for the convenience of the taxpayers.

### ***IMPACT ON OPERATIONS***

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The Treasurer's expenditure budget is basically a status quo budget except for increases as a result of collective bargaining agreements relative to wages, healthcare and

pension. Although, new initiatives were implemented, there has been minimal financial impact.





Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

OFFICE OF THE COUNTY TREASURER

Financial Report

	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>00101 General Fund</b>				
<b>253 Treasurer</b>				
<b>Revenues</b>				
Taxes	266,256,955	270,813,438	264,074,256	262,660,487
Licenses and Permits	200	300	0	0
State Grants and Contracts	0	7,417,274	12,571,042	12,571,042
Charges, Fees, and Fines	5,862,628	5,677,896	6,112,363	6,168,516
Interest Income	50,000	(50,000)	250,000	300,000
<b>Total Revenues</b>	<b>\$272,169,783</b>	<b>\$283,858,908</b>	<b>\$283,007,661</b>	<b>\$281,700,045</b>
<b>Expenditures</b>				
Personnel	3,097,682	3,143,364	3,500,548	3,499,857
Fringe Benefits	1,559,056	1,172,763	1,113,004	1,140,515
Pension	1,189,467	835,128	907,030	924,264
Materials and Supplies	238,600	241,000	258,000	258,000
Services and Contractual Serv	1,100,526	1,113,742	1,101,685	1,101,685
Travel	14,000	14,000	19,000	19,000
Operating Expenses	313,901	348,808	288,857	290,028
Rentals	299,800	301,238	301,238	301,238
Other Charges	2,700	3,200	3,200	8,500
Capital	20,000	20,000	25,000	25,000
Non Capital Assets	52,032	53,264	103,300	103,300
<b>Total Expenditures</b>	<b>\$7,887,764</b>	<b>\$7,246,507</b>	<b>\$7,620,862</b>	<b>\$7,671,387</b>
<b>00230 Stadium &amp; Land Development</b>				
<b>729 Tourist Taxes</b>				
<b>Revenues</b>				
Taxes	7,700,000	8,900,000	8,900,000	8,800,000
<b>Total Revenues</b>	<b>\$7,700,000</b>	<b>\$8,900,000</b>	<b>\$8,900,000</b>	<b>\$8,800,000</b>
<b>Expenditures</b>				
Services and Contractual Serv	171,135	184,282	212,094	215,294
Rentals	7,528,865	8,712,718	8,684,906	8,581,706
Other Charges	0	3,000	3,000	3,000
<b>Total Expenditures</b>	<b>\$7,700,000</b>	<b>\$8,900,000</b>	<b>\$8,900,000</b>	<b>\$8,800,000</b>
<b>00500 Delinq Tax-Unpledged Res</b>				
<b>254 Delinquent Tax Revolving</b>				
<b>Revenues</b>				
Taxes	11,278,855	6,782,576	7,430,000	9,630,000
Interest Income	25,600	25,600	205,000	180,000
Other Financing	61,213,700	37,751,092	21,913,517	13,786,520
<b>Total Revenues</b>	<b>\$72,518,155</b>	<b>\$44,559,268</b>	<b>\$29,548,517</b>	<b>\$23,596,520</b>



Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

OFFICE OF THE COUNTY TREASURER

Financial Report

	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>Expenditures</b>				
Services and Contractual Serv	4,393,855	4,833,895	3,946,430	3,965,020
Operating Expenses	38,200	40,000	40,000	40,000
Depreciation	86,100	21,692	19,787	0
Operating Transfers Out	68,000,000	39,663,681	25,542,300	19,591,500
<b>Total Expenditures</b>	<b>\$72,518,155</b>	<b>\$44,559,268</b>	<b>\$29,548,517</b>	<b>\$23,596,520</b>
<b>00501 Property Tax Forfeiture</b>				
<b>254 Property Tax Forfeiture</b>				
<b>Revenues</b>				
Charges, Fees, and Fines	7,748,400	8,175,328	8,853,629	8,892,725
<b>Total Revenues</b>	<b>\$7,748,400</b>	<b>\$8,175,328</b>	<b>\$8,853,629</b>	<b>\$8,892,725</b>
<b>Expenditures</b>				
Personnel	1,332,456	1,393,193	1,573,455	1,573,455
Fringe Benefits	620,127	475,230	436,797	447,165
Pension	442,524	317,007	331,482	337,781
Materials and Supplies	68,100	61,200	63,200	63,200
Services and Contractual Serv	4,839,963	5,422,715	6,011,572	6,051,158
Travel	7,000	4,000	4,000	4,000
Operating Expenses	69,180	79,840	79,916	80,391
Rentals	126,400	205,600	205,575	205,575
Depreciation	17,900	14,293	17,632	0
Capital	0	0	20,000	20,000
Non Capital Assets	128,000	110,000	110,000	110,000
Operating Transfers Out	96,750	92,250	0	0
<b>Total Expenditures</b>	<b>\$7,748,400</b>	<b>\$8,175,328</b>	<b>\$8,853,629</b>	<b>\$8,892,725</b>
<b>00531 Delinquent Tax Revolv - 2011</b>				
<b>254 Delinquent Tax Forfeiture - 2011</b>				
<b>Revenues</b>				
Taxes	9,210,000	0	0	0
Other Financing	700,000	0	0	0
<b>Total Revenues</b>	<b>\$9,910,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditures</b>				
Materials and Supplies	0	0	0	0
Services and Contractual Serv	810,000	0	0	0
Operating Expenses	400,000	0	0	0
Operating Transfers Out	8,700,000	0	0	0
<b>Total Expenditures</b>	<b>\$9,910,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

OFFICE OF THE COUNTY TREASURER

Financial Report

	<u>FY 2014-2015</u>	<u>FY 2015-2016</u>	<u>FY 2016-2017</u>	<u>FY 2017-2018</u>
	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Projected Budget</u>
<b>00532 Delinquent Tax Revolv - 2012</b>				
<b>254 Delinquent Tax Forfeiture - 2012</b>				
<b>Revenues</b>				
Taxes	35,540,000	12,385,000	0	0
Interest Income	185,000	0	0	0
Other Financing	82,719,700	(3,610,000)	0	0
<b>Total Revenues</b>	<b>\$118,444,700</b>	<b>\$8,775,000</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditures</b>				
Materials and Supplies	2,566,700	0	0	0
Services and Contractual Serv	12,678,000	275,000	0	0
Operating Expenses	1,200,000	500,000	0	0
Debt Service	4,000,000	0	0	0
Residual Equity Transfers	98,000,000	0	0	0
Operating Transfers Out	0	8,000,000	0	0
<b>Total Expenditures</b>	<b>\$118,444,700</b>	<b>\$8,775,000</b>	<b>\$0</b>	<b>\$0</b>
<b>00533 Delinquent Tax Revolv - 2013</b>				
<b>254 Delinquent Tax Forfeiture - 2013</b>				
<b>Revenues</b>				
Taxes	18,355,000	36,440,000	12,385,000	0
Interest Income	76,000	185,000	0	0
Other Financing	(4,931,000)	49,877,700	(4,710,000)	0
<b>Total Revenues</b>	<b>\$13,500,000</b>	<b>\$86,502,700</b>	<b>\$7,675,000</b>	<b>\$0</b>
<b>Expenditures</b>				
Materials and Supplies	500,000	2,566,700	0	0
Services and Contractual Serv	6,000,000	17,121,000	275,000	0
Operating Expenses	0	1,365,000	500,000	0
Debt Service	7,000,000	4,350,000	0	0
Residual Equity Transfers	0	61,100,000	0	0
Operating Transfers Out	0	0	6,900,000	0
<b>Total Expenditures</b>	<b>\$13,500,000</b>	<b>\$86,502,700</b>	<b>\$7,675,000</b>	<b>\$0</b>
<b>00534 Delinquent Tax Revolv - 2014</b>				
<b>254 Delinquent Tax Forfeiture - 2014</b>				
<b>Revenues</b>				
Taxes	5,600,000	18,355,000	31,425,000	12,385,000
Interest Income	10,000	51,000	185,000	0
Other Financing	610,000	(4,906,000)	35,282,700	(6,110,000)
<b>Total Revenues</b>	<b>\$6,220,000</b>	<b>\$13,500,000</b>	<b>\$66,892,700</b>	<b>\$6,275,000</b>



**Wayne County Government**  
**Adopted Budget 2016-17 and Projected 2017-18**

**OFFICE OF THE COUNTY TREASURER**

**Financial Report**

	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>Expenditures</b>				
Materials and Supplies	0	0	2,566,700	0
Services and Contractual Serv	0	6,500,000	18,221,000	275,000
Operating Expenses	0	0	1,365,000	500,000
Debt Service	6,220,000	7,000,000	44,740,000	0
Operating Transfers Out	0	0	0	5,500,000
<b>Total Expenditures</b>	<b>\$6,220,000</b>	<b>\$13,500,000</b>	<b>\$66,892,700</b>	<b>\$6,275,000</b>
<b>00535 Delinquent Tax Revolv - 2015</b>				
<b>254 Delinquent Tax Forfeiture - 2015</b>				
<b>Revenues</b>				
Taxes	0	5,600,000	18,355,000	31,425,000
Interest Income	0	10,000	51,000	185,000
Other Financing	0	610,000	(4,906,000)	31,731,900
<b>Total Revenues</b>	<b>\$0</b>	<b>\$6,220,000</b>	<b>\$13,500,000</b>	<b>\$63,341,900</b>
<b>Expenditures</b>				
Materials and Supplies	0	0	0	2,566,700
Services and Contractual Serv	0	0	6,500,000	18,121,000
Operating Expenses	0	0	0	1,365,000
Debt Service	0	6,220,000	7,000,000	41,289,200
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$6,220,000</b>	<b>\$13,500,000</b>	<b>\$63,341,900</b>
<b>00536 Delinquent Tax Revolv - 2016</b>				
<b>254 Delinquent Tax Forfeiture - 2016</b>				
<b>Revenues</b>				
Taxes	0	0	5,600,000	18,355,000
Interest Income	0	0	10,000	51,000
Other Financing	0	0	610,000	(4,906,000)
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,220,000</b>	<b>\$13,500,000</b>
<b>Expenditures</b>				
Services and Contractual Serv	0	0	0	6,500,000
Debt Service	0	0	6,220,000	7,000,000
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,220,000</b>	<b>\$13,500,000</b>
<b>00537 Delinquent Tax Revolv - 2017</b>				
<b>254 Delinquent Tax Forfeiture - 2017</b>				
<b>Revenues</b>				
Taxes	0	0	0	5,600,000
Interest Income	0	0	0	10,000
Other Financing	0	0	0	610,000
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,220,000</b>



**Wayne County Government**  
**Adopted Budget 2016-17 and Projected 2017-18**

**OFFICE OF THE COUNTY TREASURER**

**Financial Report**

	<u>FY 2014-2015 Budget</u>	<u>FY 2015-2016 Budget</u>	<u>FY 2016-2017 Budget</u>	<u>FY 2017-2018 Projected Budget</u>
<b>Expenditures</b>				
Debt Service	0	0	0	6,220,000
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,220,000</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$508,211,038</b>	<b>\$460,491,204</b>	<b>\$424,597,507</b>	<b>\$412,326,190</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$243,929,019</b>	<b>\$183,878,803</b>	<b>\$149,210,708</b>	<b>\$138,297,532</b>

**Summary of Positions**

	<u>FY 2014-2015 Budget</u>	<u>FY 2015-2016 Budget</u>	<u>FY 2016-2017 Budget</u>	<u>FY 2017-2018 Projected Budget</u>
<b>101 GENERAL FUND</b>				
<b>253 COUNTY TREASURER</b>				
ELECTED AND EXECUTIVE	4	4	5	5
SUPERVISORY AND PROFESSIONAL	24	25	25	25
SUPPORT STAFF	37	36	36	36
<b>TOTAL POSITIONS</b>	<b>65</b>	<b>65</b>	<b>66</b>	<b>66</b>
<b>501 PROPERTY TAX FORFEITURE</b>				
<b>254 TREASURER - FORFEITURE/DEL.</b>				
ELECTED AND EXECUTIVE	7	7	6	6
SUPERVISORY AND PROFESSIONAL	3	3	3	3
SUPPORT STAFF	5	9	10	10
<b>TOTAL POSITIONS</b>	<b>15</b>	<b>19</b>	<b>19</b>	<b>19</b>
<b>TOTAL DEPARTMENTAL POSITIONS</b>	<b>80</b>	<b>84</b>	<b>85</b>	<b>85</b>



Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

**TREASURER**

**BUDGET CHANGE AND HIGHLIGHTS FY 2016-2017**

	Increase / (Decrease) from 2015-2016 Adopted Budget	Description of Change
<b>REVENUES</b>		
Taxes	\$(11,106,758)	Estimated decrease in delinquent tax revenue.
Licenses and Permits	(300)	Decrease in dog licenses revenue.
State Grants and Contracts	5,153,768	Estimated increase in revenue from the state for personal property tax recovery due to the tax phase out for businesses.
Charges, Fees, and Fines	1,112,768	Internal administration charges increased based on operational needs.
Interest Income	479,400	Estimated reduction relative to delinquent taxes.
Other Financing	(31,532,575)	This variance represents reduced available delinquent tax reserves from several fund balances.
<b><u>TOTAL REVENUES</u></b>	<b><u>\$(35,893,697)</u></b>	
<b>EXPENDITURES</b>		
Personnel	\$537,446	Results from staffing increase.
Fringe Benefits	(98,192)	Based on published fringe rates
Pension	86,377	Results from staffing Increase.
Materials and Supplies	19,000	Increase in printing & binding and office supplies.
Services and Contractual Services	817,147	Planned increased contractual services for collections in the delinquent tax funds such as mailing and title search services.
Travel	5,000	Increased cost associated with attendance at various conferences/seminars.
Operating Expenses	(59,875)	Based on published liability rates and reduced equipment & repair costs.
Rentals	(27,837)	Decrease due to office relocation.
Depreciation	1,434	increase expense relative to capital asset.
Capital	25,000	Increase due to upgrade and replacement of Office Equipment & Furniture.
Non Capital Assets	50,036	Increase due to upgrade and replacement of existing Office Furniture & Fixtures
Debt Service	40,390,000	Projected interest and/or bond cost relative to delinquent tax notes.
Residual Equity Transfers	(61,100,000)	Decreased residual equity transfers between delinquent tax funds.
Operating Transfers Out	(15,313,631)	Decreased transfer of funds to the General Fund from the delinquent tax reserve fund balances.
<b><u>TOTAL EXPENDITURES</u></b>	<b><u>\$(34,668.095)</u></b>	





Wayne County Government  
*Adopted Budget 2016-17 and Projected 2017-18*

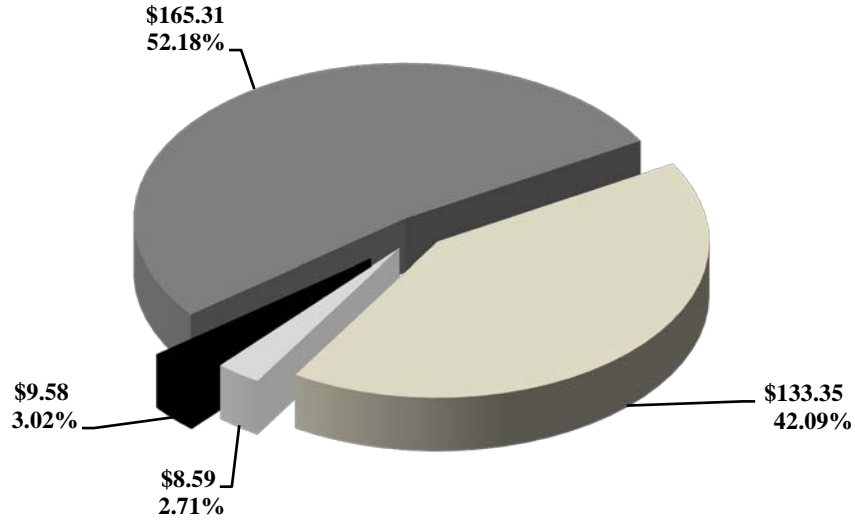
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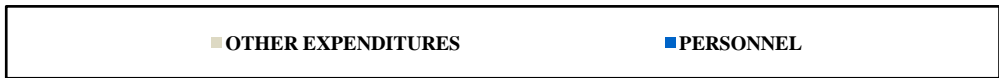
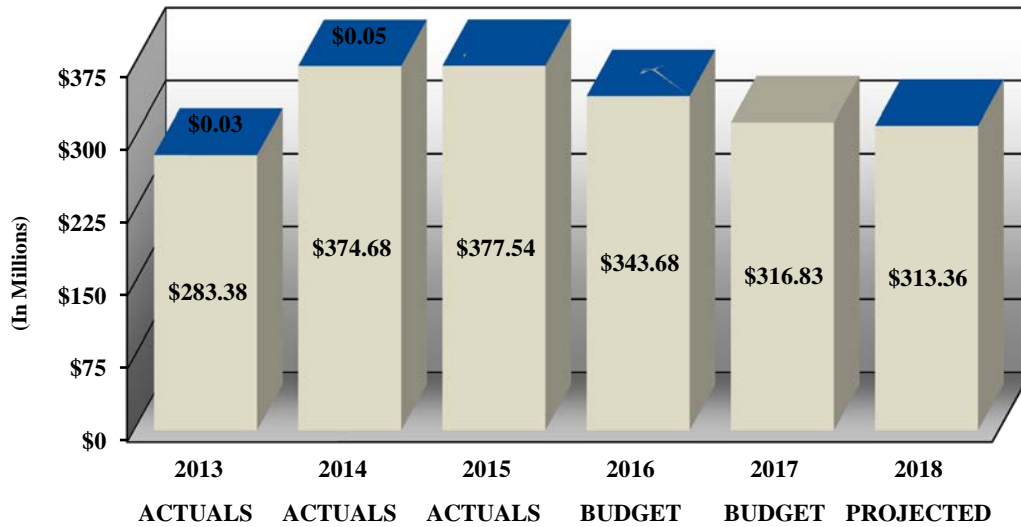
**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

# WAYNE COUNTY NON-DEPARTMENTAL

## EXPENDITURE ANALYSIS FISCAL YEAR 2016-2017 In Millions



## EXPENDITURE TREND ANALYSIS FISCAL YEARS 2012-2013 THROUGH 2017-201



*Effective 2015, all years have been recomputed in order to reflect the County's Executive reorganization plan.*



**NON-DEPARTMENTAL**

<i>Budget Summary All Funds</i>				
	FY 2014-2015	FY 2015-2016	FY 2016-2017	FY 2017-2018
	Budget	Budget	Budget	Projected Budget
<b>Total Departmental Expenditures</b>	\$ 371,878,884	\$ 343,683,977	\$ 316,825,114	\$ 313,357,533
<b>Departmental Revenue</b>				
Federal Grants and Contracts	527,999	150,000	0	0
State Grants and Contracts	63,612,170	63,512,170	64,012,170	64,312,170
Employee Contribution - Retirement	25,940	25,940	25,950	25,950
Charges, Fees, and Fines	128,374,351	107,357,028	74,930,048	76,967,750
Rents and Expense Recoveries	10,158,831	9,913,139	6,595,108	6,588,654
Other Financing	(4,329,036)	(3,742,712)	18,852,259	21,767,817
Operating Transfers In	86,107,005	59,068,295	48,723,795	40,269,674
<b>Total Revenue</b>	\$ 284,477,260	\$ 236,283,860	\$ 213,139,330	\$ 209,932,015
<b>General Fund General Purpose</b>	\$ 87,401,624	\$ 107,400,117	\$ 103,685,784	\$ 103,425,518

*Note: Prior years have been restated as a result of the reorganization.*

**MAJOR ACTIVITIES AND DESCRIPTIONS**

**FUND 101, ACTIVITY 925  
NON-DEPARTMENTAL**

This activity accounts for the County's general fund/general purpose revenues, excluding property taxes and investment revenues. Appropriations include membership funding for various non-profit agencies, litigation claims and settlements, building rentals and funding earmarked to eliminate deficits as part of the County's deficit elimination plan.

**FUND 101, ACTIVITY 996  
GENERAL FUND TRANSFERS**

All General Fund transfers are budgeted in this activity. General Fund transfers in represent the transfer of funds from other funds to support general government operations. General Fund transfers out represent transfers from the general fund to other funds to support activities and operations specific to those funds.

**FUND 256, ACTIVITY 925  
FISCAL STABILIZATION RESERVE**

The Fiscal Stabilization Reserve Fund includes funding earmarked for deficit elimination for various funds with accumulated deficits.

**FUND 301, ACTIVITY 985  
GENERAL DEBT SERVICE**

The General Debt Service Fund includes principal and interest payments mainly for the Fiscal Stabilization Bonds and other Capital Improvement Bonds.

**FUND 401, ACTIVITY 401  
CAPITAL IMPROVEMENTS FUND**

The fund is used for technology improvement; major equipment purchases both new and replacement; vehicle purchases; and various infrastructure improvements.

**FUND 675, ACTIVITY 857  
LONG-TERM DISABILITY**

This fund is used to account for the accumulation and disbursement of resources related to long-term disability claims.

**FUND 676, ACTIVITY 865  
GENERAL HEALTH**

This fund is used to account for the accumulation and disbursement of resources related to employee health benefits.

**FUND 677, ACTIVITY 871  
SELF INSURANCE**

This fund is used to account for the accumulation and disbursement of resources related to worker's compensation claims.

**FUND 678, ACTIVITY 865  
GENERAL LIABILITY**

This fund is used to account for the accumulation and disbursement of resources related to general liability claims.



**Wayne County Government**  
**Adopted Budget 2016-17 and Projected 2017-18**

**NON DEPARTMENTAL**

**Financial Report**

		<u>FY 2014-2015</u> Budget	<u>FY 2015-2016</u> Budget	<u>FY 2016-2017</u> Budget	<u>FY 2017-2018</u> Projected Budget
<b>00101</b>	<b>General Fund</b>				
<b>172</b>	<b>Pinnacle Aeropark</b>				
	<b>Revenues</b>				
	Federal Grants and Contracts	527,999	150,000	0	0
	Charges, Fees, and Fines	0	1,191,322	932,583	1,003,118
	Other Financing	0	(789,077)	(236,495)	0
	<b>Total Revenues</b>	<b>\$527,999</b>	<b>\$552,245</b>	<b>\$696,088</b>	<b>\$1,003,118</b>
	<b>Expenditures</b>				
	Services and Contractual Serv	804,076	181,200	169,487	169,487
	Operating Transfers Out	372,795	371,045	526,601	833,631
	<b>Total Expenditures</b>	<b>\$1,176,871</b>	<b>\$552,245</b>	<b>\$696,088</b>	<b>\$1,003,118</b>
<b>00101</b>	<b>General Fund</b>				
<b>925</b>	<b>Non-Departmental</b>				
	<b>Revenues</b>				
	Taxes	4,500,000	4,220,000	0	0
	State Grants and Contracts	63,612,170	63,512,170	64,012,170	64,312,170
	Charges, Fees, and Fines	8,839,133	4,649,600	7,918,476	8,165,323
	Rents and Expense Recoveries	4,914,050	4,939,100	1,627,897	1,627,897
	Other Financing	(7,102,455)	(9,713,950)	(117,220)	3,901,150
	Operating Transfers In	76,700,000	47,663,681	39,108,967	31,758,167
	<b>Total Revenues</b>	<b>\$151,462,898</b>	<b>\$115,270,601</b>	<b>\$112,550,290</b>	<b>\$109,764,707</b>
	<b>Expenditures</b>				
	Services and Contractual Serv	4,065,700	4,282,300	4,910,177	4,744,434
	Operating Expenses	5,000,000	5,000,000	4,000,000	4,000,000
	Rentals	24,012,373	24,127,057	21,034,128	20,999,922
	Other Charges	22,926,700	25,595,199	28,170,117	25,672,517
	Capital	5,000,000	0	0	0
	Debt Service	1,350,500	900,500	0	0
	Operating Transfers Out	3,428,619	2,553,837	2,466,149	2,414,801
	<b>Total Expenditures</b>	<b>\$65,783,892</b>	<b>\$62,458,893</b>	<b>\$60,580,571</b>	<b>\$57,831,674</b>
<b>00101</b>	<b>General Fund</b>				
<b>996</b>	<b>General Fund Transfers</b>				
	<b>Expenditures</b>				
	Operating Transfers Out	172,431,758	160,211,825	155,655,503	155,358,551
	<b>Total Expenditures</b>	<b>\$172,431,758</b>	<b>\$160,211,825</b>	<b>\$155,655,503</b>	<b>\$155,358,551</b>



Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

NON DEPARTMENTAL

Financial Report

	<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>00257 Budget Stabilization Res Fund</b>				
<b>925 Budget Stabilization Reserve</b>				
<b>Revenues</b>				
Other Financing	0	0	6,666,667	6,666,667
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,666,667</b>	<b>\$6,666,667</b>
<b>Expenditures</b>				
Operating Transfers Out	0	0	6,666,667	6,666,667
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,666,667</b>	<b>\$6,666,667</b>
<b>00301 General Debt Service</b>				
<b>985 Debt Service</b>				
<b>Revenues</b>				
Rents and Expense Recoveries	5,244,781	4,974,039	4,967,211	4,960,757
Operating Transfers In	9,407,005	6,404,614	4,614,828	3,511,507
<b>Total Revenues</b>	<b>\$14,651,786</b>	<b>\$11,378,653</b>	<b>\$9,582,039</b>	<b>\$8,472,264</b>
<b>Expenditures</b>				
Debt Service	14,651,786	11,378,653	9,582,039	8,472,264
<b>Total Expenditures</b>	<b>\$14,651,786</b>	<b>\$11,378,653</b>	<b>\$9,582,039</b>	<b>\$8,472,264</b>
<b>00401 Capital Programs</b>				
<b>401 Capital Programs</b>				
<b>Revenues</b>				
Other Financing	2,773,419	6,760,315	8,839,307	7,500,000
Operating Transfers In	0	5,000,000	5,000,000	5,000,000
<b>Total Revenues</b>	<b>\$2,773,419</b>	<b>\$11,760,315</b>	<b>\$13,839,307</b>	<b>\$12,500,000</b>
<b>Expenditures</b>				
Services and Contractual Serv	1,530,000	1,450,000	950,000	0
Capital	1,243,419	9,810,315	8,589,307	8,500,000
Non Capital Assets	0	0	4,300,000	4,000,000
Residual Equity Transfers	0	500,000	0	0
<b>Total Expenditures</b>	<b>\$2,773,419</b>	<b>\$11,760,315</b>	<b>\$13,839,307</b>	<b>\$12,500,000</b>
<b>00675 Long Term Disability Fund</b>				
<b>857 Long Term Disability</b>				
<b>Revenues</b>				
Charges, Fees, and Fines	853,508	978,517	896,998	925,207
<b>Total Revenues</b>	<b>\$853,508</b>	<b>\$978,517</b>	<b>\$896,998</b>	<b>\$925,207</b>
<b>Expenditures</b>				
Services and Contractual Serv	50,140	63,834	58,117	59,167
Operating Expenses	803,368	914,683	838,881	866,040
<b>Total Expenditures</b>	<b>\$853,508</b>	<b>\$978,517</b>	<b>\$896,998</b>	<b>\$925,207</b>





**Wayne County Government**  
**Adopted Budget 2016-17 and Projected 2017-18**

**NON DEPARTMENTAL**

**Financial Report**

		<u>FY 2014-2015</u> <u>Budget</u>	<u>FY 2015-2016</u> <u>Budget</u>	<u>FY 2016-2017</u> <u>Budget</u>	<u>FY 2017-2018</u> <u>Projected Budget</u>
<b>00676</b>	<b>Health Fund</b>				
<b>865</b>	<b>Health And Liability Insurance</b>				
	<b>Revenues</b>				
	Employee Contribution - Retir	25,940	25,940	25,950	25,950
	Charges, Fees, and Fines	105,930,611	88,179,200	61,092,130	62,694,011
	<b>Total Revenues</b>	<b>\$105,956,551</b>	<b>\$88,205,140</b>	<b>\$61,118,080</b>	<b>\$62,719,961</b>
	<b>Expenditures</b>				
	Materials and Supplies	46,113	50,000	0	0
	Services and Contractual Serv	561,675	644,773	1,019,581	969,581
	Operating Expenses	105,324,006	86,860,367	59,451,999	61,103,880
	Other Charges	24,757	650,000	646,500	646,500
	<b>Total Expenditures</b>	<b>\$105,956,551</b>	<b>\$88,205,140</b>	<b>\$61,118,080</b>	<b>\$62,719,961</b>
<b>00677</b>	<b>Worker Compensation Self Insur</b>				
<b>871</b>	<b>Workers Compensation</b>				
	<b>Revenues</b>				
	Charges, Fees, and Fines	4,231,164	3,526,998	1,057,556	1,072,668
	Other Financing	0	0	2,500,000	2,500,000
	<b>Total Revenues</b>	<b>\$4,231,164</b>	<b>\$3,526,998</b>	<b>\$3,557,556</b>	<b>\$3,572,668</b>
	<b>Expenditures</b>				
	Services and Contractual Serv	396,412	501,423	473,915	485,707
	Operating Expenses	3,834,752	3,025,575	3,083,641	3,086,961
	<b>Total Expenditures</b>	<b>\$4,231,164</b>	<b>\$3,526,998</b>	<b>\$3,557,556</b>	<b>\$3,572,668</b>
<b>00678</b>	<b>General Liability Fund</b>				
<b>865</b>	<b>Health And Liability Insurance</b>				
	<b>Revenues</b>				
	Charges, Fees, and Fines	4,019,935	4,611,391	3,032,305	3,107,423
	Other Financing	0	0	1,200,000	1,200,000
	<b>Total Revenues</b>	<b>\$4,019,935</b>	<b>\$4,611,391</b>	<b>\$4,232,305</b>	<b>\$4,307,423</b>
	<b>Expenditures</b>				
	Services and Contractual Serv	316,222	642,401	483,631	433,631
	Operating Expenses	3,703,713	3,968,990	3,748,674	3,873,792
	<b>Total Expenditures</b>	<b>\$4,019,935</b>	<b>\$4,611,391</b>	<b>\$4,232,305</b>	<b>\$4,307,423</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>		<b>\$284,477,260</b>	<b>\$236,283,860</b>	<b>\$213,139,330</b>	<b>\$209,932,015</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>		<b>\$371,878,884</b>	<b>\$343,683,977</b>	<b>\$316,825,114</b>	<b>\$313,357,533</b>



**NON-DEPARTMENTAL**

**BUDGET CHANGE AND HIGHLIGHTS FY 2015-2016**

Increase / (Decrease) from 2015-2016 Adopted Budget	Description of Change
<b>REVENUES</b>	
Federal Grants and Contracts (150,000)	This variance represents exhausted grant revenue for Huron Township Infrastructure Projects.
State Grants and Contracts 500,000	Anticipated Court Equity revenue increase based on prior year.
Charges, Fees, and Fines (32,426,980)	Mostly, this variance reflects changes made to the plan design for health insurance; offset to reduced expenses.
Rents and Expense Recoveries (3,318,031)	Reduced revenue from WCBA relative to debt service expenditure.
Other Financing 22,594,971	The planned usage of revenue from the general, budget stabilization, capital programs, worker compensation self insurance and general liability fund balances.
Operating Transfers In (10,344,500)	This net variance represents decreased revenue from delinquent taxes totaling \$15.22 million offset by a net increase to appropriations transferred in from other funds totaling \$4.88 million.
<b><u>TOTAL REVENUES</u></b> <b><u>\$(23,144,540)</u></b>	
<b>EXPENDITURES</b>	
Materials and Supplies (50,000)	Reduced operational expenses for administering health insurance.
Services and Contractual Services 298,977	This variance includes increased chargeback expenditures, legal services relative to healthcare and an increase to miscellaneous professional services.
Operating Expenses (28,646,420)	Primarily, this reduction results from forecasted health care insurance plan changes resulting in savings for the county.
Rentals (3,092,929)	This variance is related to a portion of the WCBA debt service expenditure being exhausted.
Other Charges 2,571,418	Primarily, this increase represents additional funding for the County's unfunded actuarial accrued liability.
Capital (1,221,008)	Reduced funding for health & safety matters for county buildings & facilities.
Non Capital Assets 4,300,000	This appropriation is earmarked for the new Enterprise Resource Planning system (ERP).
Debt Service (2,697,114)	The majority of this variance results from reduced principal and interest payments relative to 2009 County Improvement Bonds (CIB).
Residual Equity Transfers (500,000)	Reduced allocation to Third Circuit Court capital projects.
Operating Transfers Out 2,714,333	This net variance is mainly derived from the transfer from the budget stabilization fund to the general fund.
<b><u>TOTAL EXPENDITURES</u></b> <b><u>\$(26,322,743)</u></b>	



Wayne County Government  
*Adopted Budget 2016-17 and Projected 2017-18*

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**DEBT SUMMARY**



**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**





## DEBT SERVICE STATEMENT

### WAYNE COUNTY DEBT

The primary source of authority for the issuance of debt by the County, the limitations on such authority, and the procedures required to issue such debt, is found in Michigan state law. The County has no inherent power to borrow money and issue debt obligations. The power to borrow money and issue obligations must be found in an express authorization in law. Furthermore, no debt may be issued until an authorizing resolution or ordinance has been adopted by the Wayne County Commission (the Commission).

To facilitate the delivery of mandated services to its citizens, it is necessary from time to time to fund capital improvements and additions or improvements to sewer, water, and drainage systems and to road and highway systems. Debt may be issued to finance these improvements on a fixed-rate or variable-rate basis, to the extent permitted by law, so as to best enable the County to establish maximum debt management flexibility and relatively lower borrowing costs.

### COUNTY DEBT POLICIES

The issuance of all debt conforms to the guidelines and restrictions of the County Debt Management Policy (Policy No. 10001, rev. 5-26-2006). The purpose of the Debt Management Policy is to provide a functional tool for debt management and capital planning. A copy of the full policy is available upon request to the Department of Management and Budget.

As part of the County's debt management policy the County pursues the following goals:

1. Attain the highest possible credit rating for each debt issue;
2. Improve the reception for County debt obligations by the national credit markets in order to reduce the County's relative transaction costs and interest expense for its borrowings;
3. Avoid any financial decision that will negatively impact credit ratings on existing or future debt issues or which could adversely affect the rights of holders of outstanding County debt;
4. Consider all possible financial alternatives to issuing debt to take full advantage of innovative, new, and appropriate financial approaches;
5. Avoid any action which would adversely affect the status of any tax-exempt debt; and
6. Enhance the financial capability of the County to facilitate improvement of the overall well-being of the citizens, and to maintain or improve essential County services.

The County continues to review its Debt Management Policy to ensure it addresses any new considerations raised in the 2012 update to the GFOA's Best Practice for Debt Management Policy.

### TYPES OF COUNTY DEBT

The County may issue long-term debt, which generally includes, but is not limited to, general obligation bonds and revenue bonds. The County may also enter into installment purchase agreements and long-term leases for public facilities, property, and equipment, provided, however, that such long-term leases may or may not be

characterized as "debt," depending on whether the leases are "true" leases or financing leases. The County may also utilize, to the extent allowable, certificates of participation (COP) and other acceptable market instruments.

There are two types of general obligation debt: (1) Unlimited tax general obligations (UTGO) and (2) Limited tax general obligations (LTGO). UTGO debt may only be issued with prior voter approval as required by Michigan Constitution Article IX, Section 31. With UTGO debt, the County's full faith and credit, based on its taxing power outside the 15-mill limitation, is provided.

LTGO debt does not require voter approval. However, depending on the state statute under which it is authorized, the issuance of LTGO debt may require prior publication of a notice of the County's intent to issue the obligations. This gives taxpayers and electors the opportunity to call a referendum regarding the issuance of the obligations. With LTGO debt, the County's full faith and credit, based on its taxing power within applicable limits, is provided. LTGO debt is payable from general unrestricted revenues of the County and is often referred to as a "first budget obligation."

In addition to general obligation bonds, the County and authorities of the County may issue revenue bonds. With revenue bonds, revenues from facilities or enterprises financed by the issuance of the debt pay the debt service. Examples of projects financed with revenue bonds may include capital construction associated with sewer, water, and drainage projects, roads, airports, and sports facilities.

Finally, it should be noted that the County may also make a secondary LTGO pledge for the financing of projects physically located within Wayne County. With a secondary LTGO pledge, the County is responsible for making a debt service payment if the primary source of revenue is insufficient for such payment. All debt with secondary LTGO pledges is included in the County's total debt calculation.

The County has no outstanding UTGO debt. There is no





record of default on any County bonds or notes.

**DEBT LIMITS**

The State Constitution provides that the County may not incur any indebtedness, which shall increase its total debt beyond 10 percent of its assessed valuation. For purposes of this limitation, "indebtedness" means generally any indebtedness pledging the full faith and credit of the County for its repayment. Indebtedness supported solely by specific revenues pledged for such purpose (as in the case of revenue obligations) is not included for purposes of this limitation.

**PROJECTED STATEMENT OF LEGAL DEBT LIMIT AND DEBT MARGIN  
(Projected for September 30, 2017)**

FY17 (2016 Tax Year) Wayne County State Equalized Valuation (SEV)	\$44,884,066,562
General Purpose Debt Limit (10% of SEV)	\$4,488,406,656
Tax-Supported Debt Outstanding (9/30/17 Projection)	\$782,641,897
Percent of Projected Debt Outstanding to SEV	1.74%
Projected Margin of Additional Debt Which Could Legally be Incurred Subject to Debt Limit	\$3,705,764,759

**PROJECTED STATEMENT OF LEGAL DEBT LIMIT AND DEBT MARGIN  
(Projected for September 30, 2018)**

FY18 (2017 Tax Year*) Wayne County State Equalized Valuation (SEV)	\$44,884,066,562
General Purpose Debt Limit (10% of SEV)	\$4,488,406,656
Tax-Supported Debt Outstanding (9/30/18 Projection)	\$835,832,112
Percent of Projected Debt Outstanding to SEV	1.86%
Projected Margin of Additional Debt Which Could Legally be Incurred Subject to Debt Limit	\$3,652,574,544

\*For estimating purposes, assumes no change in SEV for 2017 Tax Year

**BOND RATINGS**

Summarized below are ratings for the County’s limited tax general obligation debt issues assigned by the major rating agencies (outlook is stated in parentheses and is generally defined to mean the likely direction of a rating over the medium term).

Moody's	Ba3 (Stable)
Standard and Poor's	BB+ (Positive)
Fitch	BB+ (Stable)

The Chief Financial Officer, with the County’s financial advisors, meets with, makes presentations to, or otherwise communicates with the rating agencies on a consistent and regular basis in order to keep the agencies informed concerning the County’s capital plans, debt issuance program, and other appropriate financial information.

**FIVE-YEAR CAPITAL PLAN**

A Five-Year Capital Plan is prepared annually by the Department of Management and Budget, based on requests submitted by County departments. Each department’s request is reviewed by the Chief Executive Officer and his recommendation shall be transmitted and

discussed as part of the budget process with the Commission. Funding for the first year of the adopted five-year plan is reflected in that fiscal year’s budget. The approved five-year plan is used as a basis for determining the need for capital debt issuance. The FY 2016-2017 and FY 2017-2018 Five-Year Capital plan can be found in the section entitled “Capital Projects” as part of this document.

**STRUCTURE OF DEBT ISSUES**

State law and Federal tax law generally prohibit the issuance of debt for a term exceeding the economic life of the improvement or asset being financed with the debt. Pursuant to its Debt Management Policy, the County shall design the financing schedule and repayment of debt so as to take advantage of market conditions and, as practical, to recapture debt capacity for future use. Furthermore, the County shall repay its long-term general obligation debt within the following time frames: 25% within 5 years and 50% within 10 years. Periodically, the Chief Financial Officer may analyze any outstanding variable-rate issues to determine if the issue should be converted to a fixed rate.



## SHORT TERM DEBT – TAX ANTICIPATION NOTES

Tax Anticipation Notes (TANs) are a short-term financing vehicle commonly used by states and local units of government to assist with cash flow needs in advance of future tax collections. In August 2009, the County issued \$60 million in TANs for cash flow purposes for Fiscal Year 2008-09, which were repaid in November 2009. In January 2010, the County issued \$100 million in Fiscal Year 2009-10 TANs, which were repaid on September 30, 2010. In Fiscal Year 2010-11, the County issued \$100 million in TANs, which were repaid on September 30, 2011. In Fiscal Year 2011-12, the County issued \$100 million in TANs, which were repaid on October 31, 2012. In Fiscal Year 2012-13, the County issued \$90 million in TANs which were repaid on October 21, 2013. In Fiscal Year 2013-14, the County issued \$75 million in TANs which were repaid on October 1, 2014. Interest expense for the TANs is budgeted in Non-Departmental in the General Fund. The County did not issue TANs in Fiscal Year 2014-15 and 2015-16. The following presents the proposed amounts of TANs to be issued in FY16 and in FY17:

FY17 Proposed: \$ 0 million

FY18 Proposed: \$ 0 million

## LONG TERM DEBT: Governmental Activities

### DELINQUENT TAX NOTES

Pursuant to State law, Delinquent Tax Revolving Funds are used to pay counties and its constituent taxing units all delinquent and uncollected property taxes owed to a county and its constituent units. Each year, generally in June, the County issues debt in the form of General Obligation Limited Tax Anticipation Notes (DTANs) as part of its Delinquent Tax Revolving Fund program. These Delinquent Tax Notes are issued on a taxable basis for a term of three years or less, with debt service to be paid primarily from the collections of delinquent taxes by the County. In June 2016, the County plans to issue approximately \$177 million in delinquent tax notes against 2015 delinquent taxes.

At September 30, 2015, there was approximately \$290.1 million in DTANs outstanding. The following presents the proposed amounts of DTANs to be issued in FY17 and in FY18 and the amounts estimated to be outstanding at the end of each fiscal year:

FY17 Proposed: \$175.0 million

FY18 Proposed: \$173.0 million

Estimated DTANs outstanding at 9/30/17: \$282.0 million

Estimated DTANs outstanding at 9/30/18: \$279.0 million

### INSTALLMENT PURCHASE AGREEMENTS

The County has participated in equipment financing programs of the Michigan Finance Authority (MFA) to finance purchases of property and equipment on more favorable borrowing terms than might otherwise be

available. Through MFA local government loan programs, the County may finance the purchase of the equipment by entering into an Installment Purchase Agreement (IPA) with the MFA and a vendor. The budgets of participating departments are charged with the amortized amounts of their respective shares of such IPAs which are transferred to the General Debt Service Fund for the repayment of the debt service.

In November 2008, the Wayne County Commission authorized the Chief Financial Officer to enter into installment purchase agreements to finance County equipment. These equipment financings occur periodically as needed and may only be made through the MFA. The repayment period is limited to the useful life of the equipment being financed or ten years, whichever is less. The initial limit pursuant to the resolution for the amount that could be financed with IPAs was approximately \$67.2 million.

In Fiscal Year 2009-10, the County issued approximately \$7.4 million in Installment Purchase Agreements to finance the e-Government initiative, additional software configuration and hardware for the jail medical records system, hardware for servers to support a virtual desktop infrastructure, and equipment for the jail kitchen. In Fiscal Year 2010-11, the County issued approximately \$9.0 million in IPAs to finance the Health and Human Services (HHS) Modernization project and to complete the Geographic Information System (GIS) project. However, the underlying GIS contract, in the amount of approximately \$1.1 million, was subsequently terminated and the associated debt was immediately repaid. Additionally, the underlying HHS Modernization contracts were terminated and the County subsequently made an early partial payment (\$1.1 million) and reprogrammed the remaining IPA funds to the Jail Management System project, technology improvements for the Third Circuit Court (e.g., Video Court Reporting System, hardware, etc.) and other countywide technology upgrades. etc.).

At September 30, 2015, there was approximately \$0.1 million in IPAs outstanding. The following presents the proposed amounts of IPAs to be issued in FY17 and in FY18 and the amounts estimated to be outstanding at the end of each fiscal year:

FY17 Proposed: \$0

FY18 Proposed: \$0

Estimated IPAs outstanding at 9/30/17: \$0 million

Estimated IPAs outstanding at 9/30/18: \$0 million

### BUILDING AUTHORITY BONDS

The Wayne County Building Authority (WCBA) may issue debt for the purpose of constructing, improving, and equipping public buildings. In general, the structure of such transactions is that the WCBA issues the bonds while the County concurrently enters into a contract of



Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

lease with the WCBA, under which the County pledges its limited tax full faith and credit to pay lease rental payments equal to the debt service on the bonds.

In March 1994, the WCBA issued \$105.9 million of LTGO Capital Improvement Bonds to advance-refund \$97.2 million of bonds, with the remaining proceeds used for renovations and improvements on the Wayne County Youth Home and for the demolition of abandoned buildings on the Eloise Westland property. The WCBA issued an additional \$3.3 million in bonds to finance assets of the Warren Valley Golf Course. In August 2007, the 1994 Wayne County Building Authority Refunding Bonds and Warren Valley Golf Course Bonds were refinanced through the Michigan Municipal Bond Authority's (MMBA) Local Government Loan Program to take advantage of lower interest rates. The term of the bonds did not change.

In November 1996, the WCBA issued \$45.0 million of LTGO Capital Improvement Bonds to fund new construction and various improvements and additions to the Juvenile Detention Facility, the County Parks Systems, the North Yard Engineering Facility and Central Maintenance Yard, and the reconstruction or replacement of existing elevator systems in the Frank Murphy Hall of Justice. In August 2010, the Wayne County Commission authorized the use of excess proceeds from the 1996 bonds to be used on improvements to County owned or WCBA owned buildings.

In November 2010, the Wayne County Commission authorized the issuance of bonds by the WCBA in an amount not to exceed \$300 million for the purpose of acquiring and constructing a new Wayne County consolidated jail complex. In December 2010, the Wayne County Building Authority issued \$200 million in recovery zone economic development bonds to pay for a portion of the consolidated jail complex and capitalizing interest for a period of three years.

In October 2011, the WCBA issued approximately \$15 million in revenue bonds for the purpose of purchasing two buildings housing the Michigan Department of Human Services (one in Hamtramck and one in Inkster). The bonds are paid with lease payments from the state of Michigan; there is no county LTGO pledge.

As a separate authority, the Wayne County Building Authority is not included in the County appropriation. Debt service for debt issued on behalf of the County is paid through rental expense included in the budgets of participating departments and then transferred to the Building Authority Fund for the repayment of the debt service.

At September 30, 2015, there was approximately \$212.9 million in WCBA bonds outstanding. The following presents the proposed amounts of WCBA bonds to be

issued in FY16 and in FY17 and the amounts estimated to be outstanding at the end of each fiscal year.

FY17 Proposed: \$0

FY18 Proposed: \$0

Estimated bonds outstanding at 9/30/17: \$195.4 million

Estimated bonds outstanding at 9/30/18: \$188.0 million

### CAPITAL IMPROVEMENT BONDS

In September 2003, the County issued \$13.7 million in LTGO Capital Improvement Bonds to fund capital improvements to the tower of the old County Building (600 Randolph) and to reimburse the costs of the capital improvements made to the Prosecutor's office in the Frank Murphy Hall of Justice.

In February 2008, the County issued approximately \$51 million in capital improvement bonds (known as the "Guardian Bonds") for the purpose of acquiring and making improvements to the Guardian Building, the First Street Parking Deck, and the building located at 511 Woodward Avenue.

In April 2008, the Wayne County Commission approved resolutions authorizing the issuance of capital improvement bonds in an amount not to exceed \$14 million (of which \$13.1 million in bonds was issued in August 2008) for sewer improvements to the Pinnacle Aeropark. At that time, the Commission authorized an amount not to exceed \$19 million for the purpose of making road infrastructure improvements to the Pinnacle Aeropark. However, these bonds were never issued.

In March 2009, the County issued approximately \$32.8 million in LTGO Capital Improvement Bonds to finance various equipment acquisitions within the County and improvements to Wayne and Prescott Roads.

In November 2009, the County issued approximately \$24.9 million in LTGO Building Improvement Bonds for the purposes of making capital improvements to the Guardian Building and energy conservation improvements to the Medical Examiner's Office building.

At September 30, 2015, there was approximately \$84.8 million in capital improvement bonds outstanding. The following presents the proposed amounts of capital improvement bonds to be issued by the County in FY17 and in FY18 and the amounts estimated to be outstanding at the end of each fiscal year:

FY17 Proposed: \$0

FY18 Proposed: \$0

Estimated bonds outstanding at 9/30/17: \$85.3 million

Estimated bonds outstanding at 9/30/18: \$81.4 million

### LONG TERM DEBT – Business-type Activities

#### SEWAGE DISPOSAL SYSTEM BONDS

From time to time, the County provides a secondary LTGO pledge for the issuance of sewage disposal system



bonds. These systems include the Downriver Sewage Disposal System, various Combined Sewer Overflow Basin systems, the Rouge Valley Sewage Disposal System, and the Northeast Sewage Disposal System. Acting on behalf of itself and of the political subdivisions within its borders, the County continues to issue bonds and enter into commitments with the MFA to obtain loans from the State Revolving Fund (SRF) for water pollution control projects. SRF loans and bonds of sewage disposal systems are payable from tax payments levied against the property owners of the communities which have benefited from projects funded by those bonds and SRF loans. The communities may also pledge their limited tax full faith and credit as security for the SRF Loans.

At September 30, 2015, the amount of sewage disposal system bonds outstanding was approximately \$144.6 million. The following presents the proposed amounts of sewage disposal system bonds to be issued by the County in FY17 and in FY18 and the amounts estimated to be outstanding at the end of each fiscal year:

FY17 Proposed: \$12.1 million  
FY18 Proposed: \$10.4 million  
Estimated bonds outstanding at 9/30/17: \$112.9 million  
Estimated bonds outstanding at 9/30/18: \$95.0 million

Debt service is budgeted in the sewage system funds and transferred to the Debt service – Water Municipal Projects Fund for the extinguishing of the debt. The Debt service – Water Municipal Projects Fund is not included in the budget appropriation.

### **LONG TERM DEBT – Component Units**

The debt and debt service for the Component Units described below are not included in the budget appropriation and are presented for informational purposes.

#### **STADIUM BONDS**

On April 1, 1997, the Detroit/Wayne County Stadium Authority issued \$85.8 million of bonds to finance a portion of the costs of acquiring, constructing, furnishing, equipping, owning, improving and enlarging a major league baseball stadium of approximately one million square feet, as well as the fixtures, equipment, and amenities customarily found in a professional sports and entertainment complex. This is the stadium of the Detroit Tigers.

Parking for approximately 2,000 vehicles was also included in this project. The bonds are paid with certain hotel and motor vehicle rental tax revenues. There is also a secondary LTGO pledge of the County.

On September 12, 2012, the Detroit/Wayne County Stadium Authority refunded the bonds to achieve a net present value savings of 9 percent (or approximately \$5.86 million).

At September 30, 2015, there was approximately \$51.3 million in stadium authority bonds outstanding. The following presents the proposed amounts of stadium authority bonds to be issued by the County in FY17 and in FY18 and the amounts estimated to be outstanding at the end of each fiscal year:

FY17 Proposed: \$0  
FY18 Proposed: \$0  
Estimated bonds outstanding at 9/30/17: \$43.3 million  
Estimated bonds outstanding at 9/30/18: \$38.9 million

#### **DRAINAGE DISTRICT BONDS**

From time to time, the County provides a secondary LTGO pledge for the issuance of drainage district bonds. These districts include the Ecorse Creek Pollution Abatement Drainage District, the Milk River Drainage District, and various other drainage districts.

At September 30, 2015, there was approximately \$12.1 million in drainage district bonds outstanding. The following presents the proposed amounts of drainage district bonds to be issued by the County in FY17 and in FY18 and the amounts estimated to be outstanding at the end of each fiscal year:

FY17 Proposed: \$41.7 million  
FY18 Proposed: \$134.2 million  
Estimated bonds outstanding at 9/30/17: \$10.0 million  
Estimated bonds outstanding at 9/30/18: \$8.96 million



## PROJECTED STATEMENTS OF INDEBTEDNESS

	<b>Projection as of September 30, 2017</b>	<b>Projection as of September 30, 2018</b>
<b>Debt Carrying the County's Limited Tax Pledge:</b>		
Building Authority Bonds <sup>(1)</sup>	\$ 195,365,000	\$ 187,975,000
Capital Improvement Bonds	85,290,000	81,420,000
Tax Anticipation Notes (Existing and Proposed)	-	-
Installment Purchase Agreements	-	-
Stadium Authority Bonds	43,295,000	38,850,000
Drainage Districts Bonds and Notes	10,017,477	8,957,351
Proposed Drainage District Bonds	41,691,000	134,206,000
Delinquent Tax Notes (Existing and Proposed)	282,000,000	279,000,000
Sewage Disposal Bonds	112,891,420	94,983,761
Proposed Sewage Disposal Bonds	12,092,000	10,440,000
	<u>\$ 782,641,897</u>	<u>\$ 835,832,112</u>
<b>Other Debt:</b>		
Capital Lease Obligations	-	-
Brownfield Revolving Loan Fund Note	-	-
Wayne County Building Authority Revenue Bond:	<u>14,100,000</u>	<u>13,870,000</u>
Total Other Debt	<u>\$ 14,100,000</u>	<u>\$ 13,870,000</u>
Gross Direct Debt	<u>\$ 796,741,897</u>	<u>\$ 849,702,112</u>
<b>Deductions:</b>		
Wayne County Building Authority Revenue Bonds <sup>(6)</sup>	14,100,000	13,870,000
Stadium Authority Bonds <sup>(2)</sup>	43,295,000	38,850,000
Existing and Proposed Drainage Districts Bonds and Notes <sup>(3)</sup>	51,708,477	143,163,351
Delinquent Tax Notes (Existing and Proposed) <sup>(4)</sup>	282,000,000	279,000,000
Existing and Proposed Sewage Disposal Bonds <sup>(5)</sup>	124,983,420	105,423,761
	<u>\$ 516,086,897</u>	<u>\$ 580,307,112</u>
Projected Net Direct Debt	<u>\$ 280,655,000</u>	<u>\$ 269,395,000</u>

- (1) Payable from lease rentals which constitute full faith and credit obligations of the County.
- (2) Motor vehicle rental and hotel tax revenues are projected to be sufficient to cover debt service.
- (3) Payments from benefited local communities or properties are projected to be sufficient to cover debt service, based on experience.
- (4) Delinquent tax revenues are projected to be sufficient to cover debt service, based on experience.
- (5) User fees or payments from benefitted local communities are projected to be sufficient to cover debt service, based on experience.
- (6) Payable solely from state of Michigan lease payments.

Property in the County is currently taxed for a proportionate share of outstanding debt obligations of overlapping governmental entities including school districts, cities, villages and townships within the County of Wayne, the Regional Educational Service Agency and Wayne County Community College. The table below shows the County's outstanding tax supported overlapping debt as of September 30, 2015.

**OVERLAPPING DEBT**

As of September 30, 2017

(in thousands)

School Districts	3,217,251
Cities and Villages	3,318,002
Townships	212,586
Libraries	15,940
Community Colleges	21,326
Total Overlapping Debt	<u>6,785,105</u>

*Source: Municipal Advisory Council of Michigan*

Debt Statement Summary:

The following table shows the County's net direct and overlapping debt as of September 30, 2016 (unaudited):

**NET DIRECT AND OVERLAPPING DEBT**

As of September 30, 2017

(in thousands)

Direct debt:	
Gross Principal amount	\$ 796,741,897
Less amount payable from other sources	<u>(516,086,897)</u>
Net direct debt	280,655,000
Overlapping debt	<u>6,785,105,000</u>
Net direct and overlapping debt	<u>\$ 7,065,760,000</u>

*Source: Municipal Advisory Council of Michigan and Wayne County Department of Management and Budget*



**REVENUES PLEDGED FOR THE RETIREMENT OF REVENUE BONDS**  
**FISCAL YEARS 2016-2017 THROUGH 2020-2021**  
**(Actual and Proposed)**

BOND DESCRIPTION	SOURCE OF REVENUE	SOURCE				
		FISCAL 2016-2017	FISCAL 2017-2018	FISCAL 2018-2019	FISCAL 2019-2020	FISCAL 2020-2021
Wayne County Building Authority Revenue Bonds						
Series 2011A (Hamtramck DHS Bldg)	(A)	\$ 467,163	\$ 472,763	\$ 491,763	\$ 504,513	522,913
Series 2011B (Inkster DHS Bldg)	(A)	482,013	477,613	477,113	496,363	510,763
		<u>\$ 949,175</u>	<u>\$ 950,375</u>	<u>\$ 968,875</u>	<u>\$ 1,000,875</u>	<u>\$ 1,033,675</u>
Northeast Sewage Disposal System Bonds:						
Series 2013	(B)	812,577	811,104	814,602	812,804	810,804
		<u>\$ 812,577</u>	<u>\$ 811,104</u>	<u>\$ 814,602</u>	<u>\$ 812,804</u>	<u>810,804</u>
Downriver Sewage Disposal System Bonds:						
Series 2007D	(B)	\$ 329,505	\$ 333,975	\$ 330,575	\$ 331,706	332,425
Series 2008A (Proj 5217-03)	(B)	699,656	702,031	704,031	700,656	702,031
Series 2008B (Proj 5217-04)	(B)	777,125	778,375	779,250	774,750	775,000
Series 2008C (Proj 5217-05)	(B)	276,250	276,250	276,125	275,875	280,500
Series 2008D (Proj 5217-02)	(B)	273,977	273,915	273,727	273,415	272,977
Series 2013 (Proj 5419-01)		695,689	694,650	694,450	694,050	698,450
		<u>\$ 3,052,203</u>	<u>\$ 3,059,196</u>	<u>\$ 3,058,158</u>	<u>\$ 3,050,452</u>	<u>3,061,383</u>
Rouge Valley Sewage Disposal System Bonds						
CWRF Project 5350-01	(B)	\$ 731,460	\$ 728,834	\$ 730,960	\$ 727,710	729,210
Southgate Wyandotte Relief Drain District						
Project # 5392-01	(B)	\$ 82,000	\$ 80,625	\$ 84,250	\$ 82,750	81,250
Ecorse Creek Pollution Abatement Drainage District:						
CWRF Project 5349-01	(B)	\$ 239,750	\$ 240,500	\$ 241,125	\$ 236,625	237,125
ECPAD Drain #1 Series 2014	(B)	\$ 326,119	\$ 328,294	\$ 328,600	\$ 322,975	326,263
		<u>\$ 565,869</u>	<u>\$ 568,794</u>	<u>\$ 569,725</u>	<u>\$ 559,600</u>	<u>563,388</u>
Total:		\$ 6,193,284	\$ 6,198,927	\$ 6,226,571	\$ 6,234,191	6,279,710

(A) Payable from state lease payments.

(B) Payable from net revenues derived from the operation of sewage disposal systems in benefited communities.

**DEBT SERVICE REQUIREMENTS BY FUND**  
*(Existing and Proposed)*  
**FISCAL YEAR 2016 - 2017**

<b>FUND</b>	<b>FUND NAME</b>	<b>PRINCIPAL</b>	<b>INTEREST</b>	<b>TOTAL DEBT SERVICE</b>
<b>101</b>	<b>General Fund</b>	\$ -	\$ -	\$ -
<b>301</b>	<b>General Debt Service</b>	<b>4,745,000</b>	<b>4,834,038</b>	<b>9,579,038</b>
330	Stadium Authority Debt Service	4,185,000	2,269,375	6,454,375 *
<b>369</b>	<b>Building Authority Debt Service</b>	<b>7,305,000</b>	<b>19,799,402</b>	<b>27,104,402 *</b>
535	Delinquent Tax Revolving Fund - Series 2014	113,745,000 **	6,165,000	119,910,000
536	Delinquent Tax Revolving Fund - Series 2015	70,000,000 **	4,400,000	74,400,000
590	Downriver Sewage Disposal System	16,755,045 **	3,100,783	19,855,828
596	CSO Basins	3,565,000 **	395,852	3,960,852
598	Rouge Valley Sewage Disposal System	660,000 **	271,955	931,955
599	Northeast Sewage Disposal System	565,000 **	247,577	812,577
801	Regular Drain Fund	1,196,094	630,182	1,826,275 ***
823	Chapter 20 Drains Fund	5,911,393	3,540,042	9,451,435 ***
		<u>\$ 228,632,531</u>	<u>\$ 45,654,205</u>	<u>\$ 274,286,736</u>

**Funds in Bold** relate to debt for which the County primarily pledges its limited full faith and credit for payment of debt service. The other funds relate to debt for which the County secondarily pledges its limited full faith and credit (i.e, the primary source for payment of debt service is not the General Fund).

\* The debt service payments for these authorities are not included in the budget because the respective authorities are responsible for paying debt service. Instead of paying debt service directly, pursuant to the contracts of lease between the County and the respective authority, the County pays rental payments to the authorities in amounts exactly equal to the debt service payments (which is in turn used to pay debt service).

\*\* The principal payments for these proprietary funds (totaling \$210,971,500) are not included in the budget since they are instead charged to balance sheet accounts in accordance with governmental accounting standards.

\*\*\* These principal and interest payments (totaling \$7,133,950) are not included in the budget because drainage districts are component units and do not require approval by the County Commission.

**DEBT SERVICE REQUIREMENTS BY FUND**  
*(Existing and Proposed)*  
**FISCAL YEAR 2017 - 2018**

FUND	FUND NAME	PRINCIPAL	INTEREST	TOTAL DEBT SERVICE
<b>101</b>	<b>General Fund</b>	\$ -	\$ -	\$ -
<b>301</b>	<b>General Debt Service</b>	<b>3,870,000</b>	<b>4,599,864</b>	<b>8,469,864</b>
330	Stadium Authority Debt Service	4,445,000	2,053,625	6,498,625 *
<b>369</b>	<b>Building Authority Debt Service</b>	<b>7,620,000</b>	<b>19,641,164</b>	<b>27,261,164 *</b>
536	Delinquent Tax Revolving Fund - Series 2015	107,000,000 **	3,100,000	110,100,000
537	Delinquent Tax Revolving Fund - Series 2016	69,000,000 **	4,337,000	73,337,000
590	Downriver Sewage Disposal System	17,678,977 **	2,660,957	20,339,934
596	CSO Basins	3,635,000 **	310,313	3,945,313
598	Rouge Valley Sewage Disposal System	675,000 **	254,609	929,609
599	Northeast Sewage Disposal System	575,000 **	236,104	811,104
801	Regular Drain Fund	1,196,094	603,225	1,799,318 ***
823	Chapter 20 Drains Fund	5,926,393	3,528,079	9,454,472 ***
		<u>\$ 221,621,463</u>	<u>\$ 41,324,939</u>	<u>\$ 262,946,402</u>

**Funds in Bold** relate to debt for which the County primarily pledges its limited full faith and credit for payment of debt service. The other funds relate to debt for which the County secondarily pledges its limited full faith and credit (i.e., the primary source for payment of debt service is not the General Fund).

\* The debt service payments for these authorities are not included in the budget because the respective authorities are responsible for paying debt service. Instead of paying debt service directly, pursuant to the contracts of lease between the County and the respective authority, the County pays rental payments to the authorities in amounts exactly equal to the debt service payments (which is in turn used to pay debt service).

\*\* The principal payments for these proprietary funds (totaling \$219,535,812) are not included in the budget since they are instead charged to balance sheet accounts in accordance with governmental accounting standards.

\*\*\* These principal and interest payments (totaling \$11,262,225) are not included in the budget because drainage districts are component units and do not require approval by the County Commission.

**CHARTER COUNTY OF WAYNE, MICHIGAN**  
**PROJECTED DEBT SERVICE REQUIREMENTS**  
*(Actual and Proposed)*  
**For the Year Ending September 30,**

Fiscal <u>Year</u>	Tax Anticipation <u>Notes</u>	Capital Improvement <u>Bonds</u>	Stadium Authority <u>Bonds</u>	Building Authority <u>Bonds</u>	Drainage District Bonds and <u>Notes</u>	Sewage Disposal System <u>Bonds</u>
2017	-	9,579,037	6,454,375	26,155,227	1,480,367	23,083,953
2018	-	8,469,264	6,498,625	25,977,488	1,454,195	20,715,982
2019	-	8,070,058	6,256,875	25,785,575	1,430,386	15,575,618
2020	-	7,330,991	6,011,250	22,056,275	1,367,248	13,146,860
2021	-	7,316,900	5,766,875	21,857,538	1,313,262	7,682,329
2022	-	7,293,211	5,523,750	21,647,063	1,286,292	7,364,924
2023	-	7,278,069	5,277,000	21,428,694	1,146,216	7,350,052
2024	-	7,166,344	5,036,625	21,196,275	878,416	7,353,541
2025	-	6,228,279	4,787,750	20,953,650	550,401	7,349,765
2026	-	6,136,384	4,545,500	20,699,431	540,392	7,342,366
2027	-	6,132,880	4,299,875	20,408,250	530,245	7,081,491
2028 and thereafter	-	70,487,623	-	244,589,750	1,663,748	29,857,961
<b>Total</b>	<b>\$ -</b>	<b>\$ 151,489,039</b>	<b>\$ 60,458,500</b>	<b>\$ 492,755,214</b>	<b>\$ 13,641,168</b>	<b>\$ 153,904,842</b>

Note: Proposed debt based on estimated debt schedules.

**CHARTER COUNTY OF WAYNE, MICHIGAN**  
**PROJECTED DEBT SERVICE REQUIREMENTS**  
*(Actual and Proposed)*  
**For the Year Ending September 30,**

Fiscal Year	Delinquent Tax Note Obligations <u>Series 2015*</u>	Proposed Delinquent Tax Note Obligations <u>Series 2016*</u>	Proposed Delinquent Tax Note Obligations <u>Series 2017*</u>	Proposed FY16 Tax Anticipation <u>Notes</u>	Proposed FY17 Tax Anticipation <u>Notes</u>	Proposed Sewage Disposal System <u>Bonds</u>	Proposed Drain Drainage District <u>Bonds</u>	Total Projected Debt Service
2017	119,910,000	74,400,000	-	-	-	774,733	2,671,112	264,510,820
2018	-	110,100,000	73,337,000	-	-	1,443,623	11,269,677	259,267,872
2019	-	-	-	-	-	1,443,623	11,269,677	69,833,830
2020	-	-	-	-	-	1,443,623	11,269,677	62,627,944
2021	-	-	-	-	-	1,443,623	11,269,677	56,652,224
2022	-	-	-	-	-	1,443,623	11,269,677	55,830,561
2023	-	-	-	-	-	1,443,623	11,269,677	55,195,354
2024	-	-	-	-	-	1,443,623	11,269,677	54,346,525
2025	-	-	-	-	-	1,443,623	11,269,677	52,585,170
2026	-	-	-	-	-	1,443,623	11,269,677	51,979,399
2027	-	-	-	-	-	1,443,623	11,269,677	51,168,068
2028 and thereafter	-	-	-	-	-	13,661,497	110,025,657	470,286,235
<b>Total</b>	<b>\$ 119,910,000</b>	<b>\$ 184,500,000</b>	<b>\$ 73,337,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 28,872,461</b>	<b>\$ 225,393,538</b>	<b>1,504,261,761</b>

\*For DTANs, projected debt service payments are provided for FY17 and FY18 only.

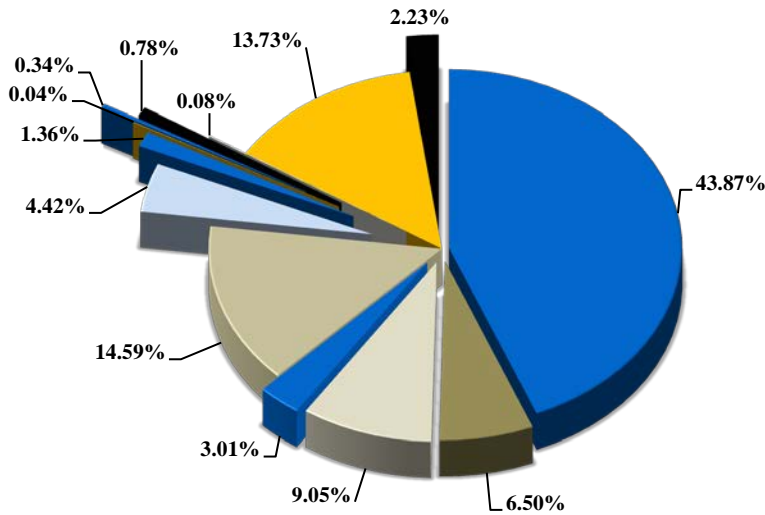
Note: Proposed debt based on estimated debt schedules.



**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**



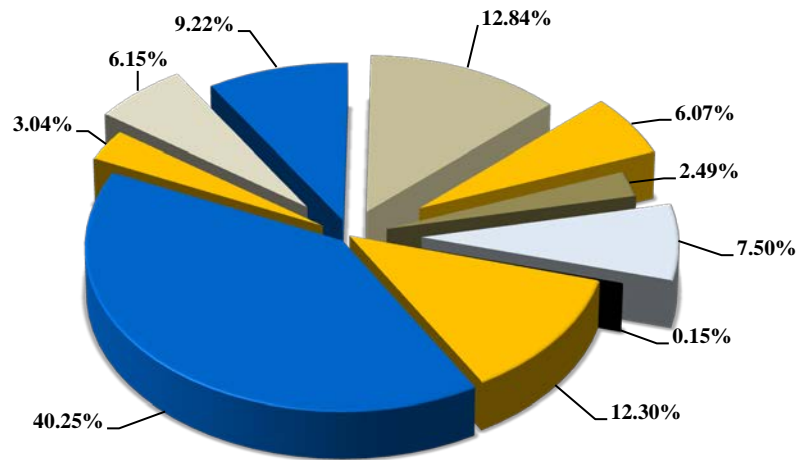
**CIP Fiscal Year 2017**  
**\$82.87 Million**



- **ROADS \$36.39**
- **NON DEPARTMENTAL \$5.39**
- **MANAGEMENT & BUDGET \$7.50**
- **PARKS \$2.49**
- **DOWNRIVER SYSTEM \$12.09**
- **CSO BASINS \$3.66**
- **ROUGE VALLEY \$1.13**
- **NORTHEAST SYSTEM \$0.04**
- **N. Br. ECORSE CREEK \$0.28**
- **SOUTHGATE-WYANDOTTE \$0.65**
- **ECORSE CREEK POLLUTION \$0.06**
- **MILK RIVER SYSTEM \$11.38**
- **CIRCUIT COURT \$1.85**

**CIP Fiscal Year 2018**  
**\$81.30 Million**

- **ROADS \$32.72**
- **PARKS \$2.47**
- **NON DEPARTMENTAL \$5.00**
- **MANAGEMENT & BUDGET \$7.50**
- **DOWNRIVER SYSTEM \$10.44**
- **CSO BASINS \$4.93**
- **N. Br. ECORSE CREEK \$2.02**
- **SOUTHGATE-WYANDOTTE \$6.10**
- **ECORSE CREEK POLLUTION \$0.12**
- **MILK RIVER SYSTEM \$10.00**





## FIVE-YEAR CAPITAL IMPROVEMENT PLAN

Pursuant to Article 5.126f of the Home Rule Charter for the County of Wayne, the County Executive is required to prepare and submit a Five-Year Capital Program on an annual basis to the County Commission. The Capital Improvement Plan (CIP) identifies capital projects, funding sources and projected expenditures over a five-year period. The CIP is coordinated with the development of the annual operating budget as well as the County's debt service policy. Although the costs of the CIP are projected over five years, only those costs in the first year are included in the County's annual appropriations ordinance. The County's Capital Improvement Plan for FY 2016-2017 includes divisional projects within the Department of Public Services, the Third Circuit Court and General Fund projects. The remaining four years are presented as an informational guide for future planning and are subject to further review, modification and appropriation by the County Commission in subsequent years. These schedules can be found at the beginning of each section.

2016-2017 CAPITAL IMPROVEMENT PLAN		ANNUAL OPERATING BUDGET IMPACT		
DEPARTMENT/DIVISION (in 000's)	TOTAL APPROPRIATION	PERSONNEL COSTS	OTHER OPERATING COSTS	TOTAL
CIRCUIT COURT	\$1,845	\$0	\$1,845	\$1,845
COUNTY CLERK	\$773	\$0	\$773	\$773
PUBLIC SERVICES				
ENGINEERING, EQUIPMENT & ROADS	\$36,358	\$5,443	\$30,915	\$36,358
ENVIRONMENTAL SERVICES	29,284	1,006	28,278	29,284
PARKS	2,492	345	2,147	2,492
NON-DEPARTMENTAL	\$4,616	\$0	\$5,000	\$5,000
MANAGEMENT & BUDGET	\$7,500	\$0	\$7,500	\$7,500
<b>TOTAL (IN THOUSANDS)</b>	<b>\$82,868</b>	<b>\$6,793</b>	<b>\$76,045</b>	<b>\$82,868</b>

### **THIRD CIRCUIT COURT**

The CIP includes project costs for the replacement of the Circuit Courts existing case management systems. This project is estimated for FY 2016-2017 to be \$950,000. Funding for this project is provided by bond proceeds through the Michigan Municipal Bond Authority. An additional \$895,000 for unaudited unidentified capital needs is included for the Court.

### **COUNTY CLERK**

The CIP includes funds to purchase a Vital Records Management System for the County Clerk's Office. The estimated cost for FY 2016-2017 for this purchase is \$772,691. The Clerk's Office has \$389,307 available from residual bond proceeds. The General Fund has allocated \$383,384 to complete the purchase.

### **THE DEPARTMENT OF PUBLIC SERVICES**

**Engineering, Equipment and Roads Division:** Capital plans include Road Maintenance, Equipment and Engineering project costs for all the roadwork to be completed in FY 2016-2017. The funds included in the CIP for Engineering/Equipment projects – \$36,357,000.

**Environmental Services Group:** The CIP includes a number of capital asset and infrastructure replacement projects. Aging assets are systematically being upgraded or replaced to maximize operating efficiency

and to meet increased sewage and drain flow demands. The 2016-2017 budget for such projects is \$29,284,000.

**Parks Division:** Capital funding will be used for design, construction, and improvement of parks facilities throughout the County Parks System as well as several local parks. The 2016-2017 CIP budget estimate sums to \$2,492,000 and is funded through a dedicated parks millage.

Five Year CIP schedules, FY 2016-2017 summary charts, capital infrastructure plans and divisional project narratives follow each section.

### **NON-DEPARTMENTAL**

Funding of \$5,000,000 has been allocated for identified and unidentified Capital projects; \$384,000 for the County Clerk's Vital Records System; \$600,000 for Vehicles for the County Sheriff's Department; \$300,000 for the Prosecuting Attorney Body Camera System and \$3,716,000 for other deferred projects.

### **MANAGEMENT & BUDGET**

The 2016-2017 CIP includes project costs of \$7,500,000 for the replacement of the JD Edwards and PeopleSoft systems; actual funding source is to be determined.



**Wayne County Government**  
**Adopted Budget FY 2014-2015 and Projected FY 2015-2016**

**FIVE YEAR CAPITAL IMPROVEMENT PLAN BY FUND**  
**FISCAL YEAR 2016-2018**

FUND	PROGRAM	FISCAL YEAR 2016	FISCAL YEAR 2017	
201	PUBLIC SERVICES - ROADS	27,986,000	36,358,000	32,720,000
208	PUBLIC SERVICES - PARKS	2,387,000	2,492,000	2,471,000
401	NON DEPARTMENTAL - CAPITAL PROGRAMS	-	5,389,307	5,000,000
401	MANAGEMENT & BUDGET	-	7,500,000	7,500,000
590	PUBLIC SERVICES - DOWNRIVER SYSTEM	16,991,000	12,093,000	10,440,000
596	PUBLIC SERVICES - CSO BASINS	3,979,000	3,662,000	4,931,000
598	PUBLIC SERVICES - ROUGE VALLEY SYSTEM	1,880,000	1,125,000	-
599	PUBLIC SERVICES - NORTHEAST SYSTEM	1,444,000	36,000	-
801	PUBLIC SERVICES - N. Br. ECORSE CREEK	2,337,000	280,000	2,024,000
820	PUBLIC SERVICES - SOUTHGATE-WYANDOTTE DRAINAGE SYSTEM	619,000	646,000	6,095,000
821	PUBLIC SERVICES - ECORSE CREEK POLLUTION ABATEMENT SYSTEM	82,000	63,000	121,000
830	PUBLIC SERVICES - MILK RIVER SYSTEM	585,000	11,379,000	10,000,000
834	THIRD CIRCUIT COURT	1,950,000	1,845,000	-
<b>ALL FUNDS</b>		<b>\$ 60,240,000</b>	<b>\$ 82,868,307</b>	<b>\$ 81,302,000</b>

**Note:** While this section of the budget document is representative of the County's 5 year CIP, this summary gives a historical, current year and projected year snapshot by fund. Funds 820, 821, and 830 are component units and not included in the the County's appropriations. They are presented for informational purposes only. Also, relative to fund accounting, this chart eliminates transfers between funds.





**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

**THIRD CIRCUIT COURT**





## THIRD JUDICIAL CIRCUIT OF MICHIGAN

### CAPITAL IMPROVEMENT PROJECTS NARRATIVE DESCRIPTION

#### Consolidated Case Management System

The Third Judicial Circuit of Michigan has converted their case management systems supporting the Civil, Criminal and Family Domestic dockets to the Odyssey Case Management System. The Odyssey project was suspended in August 2009 with a restart in February 2011. The AS400 can be retired after successful implementation of Odyssey for the Family Juvenile docket currently planned for October 2015.

The projected timeline for accomplishing these tasks is:

Milestone	Division	Replaced Legacy Application	Date	C
1. Guardianship Cases	Family Juvenile	Manual Conversion from Probate	December 2005	✓
2. Adoption Cases	Family Juvenile	Lotus Notes Migration	April 2006	✓
3. Criminal Cases	Criminal	AS400 CRIM Application	October 2007	✓
4. Civil Cases	Civil	Compaq Alpha CTS	October 2008	✓
5. Electronic Filing	Civil – CK cases		November 2011	✓
6. Domestic Cases	Family	Compaq Alpha CTS	June 2012	✓
7. Imaging and Document Management	Family	FileNet Imaging	January 2014	✓
8. Juvenile Cases	Family	AS400 Juvenile Application	April 2016	

#### Technology Refresh

This capital improvement project will encompass replacing computer and related equipment that is obsolete and unusable throughout all Court locations. Replacement will take place on as needed basis beginning fiscal year 2015-2016.

- Lincoln Hall of Justice (LHJ) equipment refresh took place in 2012, next hardware refresh planned for 2016-2017.
- Coleman A. Young Municipal Center (CAYMC) took place in 2013, next hardware refresh planned for 2018-2019.
- Frank Murphy Hall of Justice (FMHJ) took place in 2013, next hardware refresh planned for 2017-2018.
- Friend of the Court (FOC) workstations are provided by the State of Michigan and refreshed by the state. FOC printers and monitors and non-FOC staff equipment were refreshed in 2015. The next PC hardware refresh is planned for 2015-2016, and the State will no longer be providing FOC PC's.

#### Technology Court Reporting Video Recording Systems

- Nine JAVS Video Court Reporting system upgraded to digital from VHS tape. Eleven more systems purchased and installed for a total of 20 Video Court Reporting units.
- The court plans to install 3 Video Court Reporting Systems per year starting in 2016-2017 through 2020-2021 (15 new installs).
- The court will have 35 Video Court Reporting Systems by the end of 2020-2021.



**County of Wayne  
Third Judicial Circuit Court of Michigan  
Five Year Capital Improvement Plan**

(\$ IN THOUSANDS)

Project Description	Project Number	Total Cost	Estimated		Expended To Date	Fiscal				
			Wayne Co Share	Funding Source		2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Projects:</b>										
Consolidated Case Management System	83501	13,261	-	MMBA	12,061	950	0	0	0	0
Technology Refresh	83401	4,295	-	G, TF, CCP	0	745	745	745	745	745
Technology Court Reporting Video Recording Systems	83402	810	-	G, TF	0	150	150	150	150	150
<b>ANNUAL TOTAL</b>		<b>18,366</b>	<b>-</b>		<b>12,061</b>	<b>1,845</b>	<b>895</b>	<b>895</b>	<b>895</b>	<b>895</b>

**KEY: G: General; F: Federal Grant; S: State Grant; MMBA: Michigan Minicipal Bond Authority; TF: Third Circuit Court Technology Fund; CCP: Court Capital Project Fund**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** THIRD JUDICIAL CIRCUIT OF MICHIGAN

**PROJECT TITLE:** CONSOLIDATED CASE MANAGEMENT SYSTEM

**PROJECT NUMBER:** 83501

**PROJECT LOCATION:** COLEMAN A. YOUNG MUNICIPAL CENTER, FRANK MURPHY HALL OF JUSTICE, LINCOLN HALL OF JUSTICE, AND COURT OFFICES IN THE PENOBSCOT BUILDING



**DISTRICT:** N/A

**PROJECT DESCRIPTION AND SCOPE:** REPLACEMENT OF THREE DISPARATE CASE MANAGEMENT SYSTEMS – CIVIL, FAMILY, CRIMINAL AND JUVENILE WITH ONE, INTEGRATED CASE MANAGEMENT SYSTEM

**RATIONALE:** INTEGRATION OF ALL COURT CASE SYSTEMS

**FUNDING STRATEGY:** MICHIGAN MUNICIPAL BOND AUTHORITY

**START AND COMPLETION DATES:** OCTOBER 2006 – SEPTEMBER 2017

**PROJECTED IMPACT ON OPERATING BUDGET:** PROJECTED ANNUAL MAINTENANCE & SUPPORT COSTS: \$638,500

### PROGRAM FUNDING:

APPROPRIATED TO DATE:	\$12,061,000
BUDGETED-FY2017:	\$950,000
PROJECTED-FY2018:	\$0
PROJECTED-FY2019:	\$0
PROJECTED-FY2020:	\$0
PROJECTED-FY2021:	\$0
FUTURE FUNDING:	\$0

**MEANS OF FINANCING:** MICHIGAN MUNICIPAL BOND AUTHORITY



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** THIRD JUDICIAL CIRCUIT OF MICHIGAN

**PROJECT TITLE:** TECHNOLOGY REFRESH

**PROJECT NUMBER:** 83401

**PROJECT LOCATION:** COLEMAN A. YOUNG MUNICIPAL CENTER, FRANK MURPHY HALL OF JUSTICE, LINCOLN HALL OF JUSTICE, FRIEND OF THE COURT AND COURT OFFICES IN THE PENOBSCOT BUILDING



**DISTRICT:** N/A

**PROJECT DESCRIPTION AND SCOPE:** REPLACEMENT OF COMPUTER AND RELATED EQUIPMENT THAT IS OBSOLETE AND UNUSEABLE THROUGHOUT THE COURT

**RATIONALE:** REPLACEMENT OF COMPUTER AND RELATED EQUIPMENT AS NEEDED

**FUNDING STRATEGY:** GENERAL FUND & COURT TECHNOLOGY FUND

**START AND COMPLETION DATES:** OCTOBER 2015 – SEPTEMBER 2021

**PROJECTED IMPACT ON OPERATING BUDGET:** \$0

**PROGRAM FUNDING:**

APPROPRIATED TO DATE:	\$0
BUDGETED-FY2017:	\$745,000
PROJECTED-FY2018:	\$745,000
PROJECTED-FY2019:	\$745,000
PROJECTED-FY2020:	\$745,000
PROJECTED-FY2021:	\$745,000
FUTURE FUNDING:	\$745,000

**MEANS OF FINANCING:** GENERAL FUND, COURT TECHNOLOGY FUND, COURT CAPITAL PROJECT FUND



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** THIRD JUDICIAL CIRCUIT OF MICHIGAN

**PROJECT TITLE:** TECHNOLOGY COURT REPORTING VIDEO RECORDING SYSTEMS

**PROJECT NUMBER:** 83402

**PROJECT LOCATION:** COLEMAN A. YOUNG MUNICIPAL CENTER, FRANK MURPHY HALL OF JUSTICE,  
AND LINCOLN HALL OF JUSTICE



**DISTRICT:** N/A

**PROJECT DESCRIPTION AND SCOPE:** IMPLEMENTATION AND  
INSTALLMENT OF 15 NEW COURT REPORTING VIDEO RECORDING SYSTEMS  
IN COURTROOMS OF CIRCUIT COURT

**RATIONALE:** REPLACEMENT OF COMPUTER AND RELATED EQUIPMENT AS  
NEEDED

**FUNDING STRATEGY:** GENERAL FUND & COURT TECHNOLOGY FUND

**START AND COMPLETION DATES:** OCTOBER 2015 – SEPTEMBER 2021

**PROJECTED IMPACT ON OPERATING BUDGET:** \$0

### PROGRAM FUNDING:

APPROPRIATED TO DATE:	\$0
BUDGETED-FY2017:	\$150,000
PROJECTED-FY2018:	\$150,000
PROJECTED-FY2019:	\$150,000
PROJECTED-FY2020:	\$150,000
PROJECTED-FY2021:	\$150,000
FUTURE FUNDING	\$150,000

**MEANS OF FINANCING:** GENERAL FUND & COURT TECHNOLOGY FUND





**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

**COUNTY CLERK**







## WAYNE COUNTY CLERK

### CAPITAL IMPROVEMENT PROJECTS NARRATIVE DESCRIPTION

The Wayne County Clerk's Office serves as the general Recorder of official records for the County. In order to provide and promote efficient and timely services to Wayne County departments and the general public of Wayne County, the Clerk's office has developed a Capital improvement plan to implement updated technology systems that will take the Wayne County Clerk's Office into the 21<sup>st</sup> century.

The Clerk's Office has already deployed several new systems:

- The Campaign Finance Reporting and Disclosure System
- The Odyssey Case Management System

Beginning in FY 2016 the Clerk is looking to implement two more state of the art systems

#### Electronic Vital Records Information System

This capital improvement project allows the Clerk's office to implement a digitize system for birth and death records, process vital record applications and handle the issuance of marriage licenses, permits and perform other Wayne County Clerk Vital Records functions.

#### Integrated Imaging System

Wayne County Clerk has implemented a comprehensive imaging, records management and archival plan that have as one of its objectives the digitization of all stored records from the year 1992 through 2016 and beyond. An electronic storage system will decrease the need for storage space and increase efficiency by reducing retrieval time of archived records.

2016-2017 CAPITAL BUDGET	
PROJECT	COST
Electronic Vital Records Information System	\$772,691
Wayne County Clerk	\$389,307
General Fund	\$383,384

**COUNTY OF WAYNE  
WAYNE COUNTY CLERK  
FIVE YEAR CAPITAL IMPROVEMENT PLAN**

(\$ IN THOUSANDS)

PROJECT DESCRIPTION	PROJECT NUMBER	TOTAL	ESTIMATED	ESTIMATED	FUNDING SOURCE	EXPEND TO DATE	FISCAL				
		ESTIMATED COST	OTHER FUNDING	COUNTY SHARE			2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Electronic Vital Records Information Management System	10-0001	773	389	384	MMBA	-	773	0	0	0	0
Integrated Imaging System	10-0002	3,330	3,330	-	TBD	-	0	833	833	833	833
<b>ANNUAL TOTAL</b>		<b>4,103</b>	<b>3,719</b>	<b>384</b>		<b>0</b>	<b>773</b>	<b>833</b>	<b>833</b>	<b>833</b>	<b>833</b>

Key: G=General Fund; C=Local Community Revenue; CC=Cash Capital; PCF=Pooled Cash Fund; F=Federal Grant; S=State Grant; MMBA=Michigan Municipal Bond Authority; IPA=Installment Purchase Agreements



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** Wayne County Clerk – Vital Records & Archives

**PROJECT TITLE:** Electronic Vital Records Information Management System

**PROJECT NUMBER:** 10-0002



**PROJECT LOCATION:** Coleman A. Young Municipal Center, 201, Detroit, MI  
1900 E. Jefferson, Detroit, MI

**DISTRICT:** N/A

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** Digitize Our Vital Records and Other Records

**RATIONALE:** To achieve efficiencies in storing, retrieving and providing Vital Records and Court Records in a more efficient manner.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**

**START AND COMPLETION DATES:** 10/01/16 - 09/30/21

**FUNDING STRATEGY:**

**MEANS OF FINANCING:** The Clerk’s Office has \$389K of residual bond proceeds to finance this purchase and the balance will be funded by departmental savings.

**BENEFITS OF DOING THIS PROJECT:** To have all of our records digitized to reduce the need for paper storage. This system will allow us to work more efficiently.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$773,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$100,000
PROJECTED – FY2019:	\$0	\$0	\$100,000
PROJECTED – FY2020:	\$0	\$0	\$100,000
PROJECTED – FY2021:	\$0	\$0	\$100,000
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$773,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

**DEPARTMENT OF PUBLIC SERVICES  
DIVISION OF ENGINEERING,  
EQUIPMENT AND ROADS**







**WAYNE COUNTY  
DEPARTMENT OF PUBLIC SERVICES  
DIVISION OF ENGINEERING, EQUIPMENT, AND ROADS**

The Road Fund is dedicated to the maintenance and construction of primary, local and county roads within Wayne County. For 2015-2016, the Road Fund Divisions anticipate receiving approximately **\$60,000,000** from State and Federal Gas and Weight Tax Allocations (Act 51), State Maintenance Contracts and Federal Project Funding.

2016-2017 CAPITAL BUDGET		ANNUAL OPERATING BUDGET IMPACT		
PROJECT (in 000's)	TOTAL APPROPRIATION	PERSONNEL COSTS	OTHER OPERATING COSTS	TOTAL
ENGINEERING PROJECTS	\$29,987	\$5,443	\$24,544	\$29,987
EQUIPMENT REPLACEMENT	6,371	0	6,371	6,371
ROADS	0	0	0	0
<b>TOTAL</b>	<b>\$36,358</b>	<b>\$5,443</b>	<b>\$30,915</b>	<b>\$36,358</b>

**ENGINEERING:** The Division of Engineering is responsible for the development of the Five Year Capital Improvement Project (CIP) List. The CIP list consists of road construction and maintenance projects to be performed during the year.

The division has a computerized road inventory information system for its 720 miles of County primary roads. The road inventory is updated annually to reflect changes resulting from surface condition surveys; traffic counts (congestion) and accident data (safety management). The Five-Year Road Improvement plan is developed by evaluating the data from these three areas and prioritizing the projects based on anticipated funding and project costs. Funding for the majority of the projects is provided by the Federal Government under the Safe, Accountable, Flexible, and Efficient Transportation Equity Act - A Legacy for Users (SAFETEA-LU) and the State of Michigan from the Transportation Economic Development Fund (TEDF). The local share (usually 20%) is split between the County and the City in which the project is located. The county funds the full local share in townships. FY2016-2017 CIP Projects are anticipated to total \$29,987,000.

**EQUIPMENT:** The Division of Equipment continually monitors and reviews the entire inventory of Wayne County equipment for upgrade and

replacement. The process analyzes equipment conditions, utilization and workload. This information and input from operating divisions is used to prepare equipment specifications for the most cost effective and reliable equipment replacements.

A Five-Year Procurement Plan is established based on the anticipated life cycle of each unit. From this plan, a yearly capital procurement list is formed with each acquisition based upon the above factors.

The capital procurement is adjusted as a result of accidents or unexpected wear of a particular unit.

Presently, most capital acquisitions are replacements to the existing fleet. Prior to disposal of a piece of equipment, the unit is reviewed and a written condition report is prepared. Units are disposed of at a public auction in accordance with the Wayne County Procurement Ordinance. All purchases are funded with Act 51, Gas and Weight Tax Revenues. Proceeds will be used during FY2016-2017 totaling \$6,370,610. This funding was identified to address the need to purchase one (1) Insulated Bucket Truck, eight (8) 10 Yard Dump Trucks, 14 - 5 Yard Crew Cap Dump Trucks, 12 Pickup Trucks, two (2) Asphalt Recyclers, ten (10) Cargo Vans, Two (2) Front End Loaders. This equipment will allow the Roads Division to expand their capabilities with construction and maintenance operations.





Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

**ROAD MAINTENANCE:** Throughout the year, the Division of Roads/Structure Maintenance Section is responsible for maintenance and upkeep of the Division's Facilities which include 308 bridges on the Wayne County Road System and 840 bridges on State Trunklines and freeways in Wayne County, 162 storms, water pump stations (546 pumps) and 207 impact attenuators. The Building Maintenance Unit of this section maintains 17 Roads Division Maintenance Yards, 6 salt storage yards and the Neudeck Building.

Additionally, this section also maintains 7 bridges, 4 tunnels and 12 pumphouses for the Airport Authority.

Annually, the Building Maintenance Unit Supervisory Personnel and Structure Maintenance Engineer determine project priorities and prepare a Five-Year Capital Improvement Plan based on the needs identified and available funding. Needs are identified using the procedures set up by the Wayne County Federal Aid Committee (FAC) in 2006.

**Criteria for Project Selection:**

1) PASER (Pavement Surface Evaluation Rating) Rating– (*road condition*) rated from 1 to 10 1 = Failed Pavement, 10 = New Construction

2) National Functional Classification\_(NFC) – (*road classification*) Principal Arterial, Minor Arterial, Collector (largest to smallest)

3) Daily Traffic Volume\_(DTV) (*2-way, 24 hour traffic volume*)

**Guidelines:**

The most current PASER (Pavement Surface Evaluation and Rating) data, NFC Classifications and DTV will be utilized to make the selections. This data will be analyzed and tabulated to create potential road projects and establish a "Needs List". A proposed Surface Transportation Program-Urban (STP-U) Federal Aid program will then be recommended and presented to the FAC for discussion and approval.

**Local Match Funding:**

Wayne County Juris Roads located:

- Within a City; 50% County / 50% City.

- Within a Township; 100% County / 0% Twp. Agreements may vary depending upon the scope.

City Juris Roads:

- City 100% / WC 0%

**Procedure:**

- 1) A yearly call for Projects will be made for all non-County juris roads.
- 2) Application submittals for proposed projects due 6 weeks after the call for Projects.
  - Projects should be a minimum of 0.25 miles in length
  - Need to provide a current 2-way, 24-hour traffic count for a section of road.
- 3) Cities need to report the following information to WC as it becomes available so appropriate reports to the FAC can be prepared: Program application date, MDOT GI Date, Project Estimate, Bid Date and Bid Amount.
- 4) A Needs List will be established utilizing the Project Selection Criteria and a Federal Aid Program will be presented to the FAC for approval.

For the FY2014-15, no money has been budgeted for Capital Improvements to Road Yard Facilities.

**BUDGET IMPACT STATEMENT:** Prudent planning and operational changes made during the FY2014-2015 allowed the Road Fund to carry over a \$55,700,000 Fund Balance into FY 2015-2016. Carrying-over the fund balance as well as continuous improvement and efficiencies should enable the Road Fund Divisions to avoid any significant reductions in force.

The Fiscal Year 2016-2017 Engineering CIP reflects an increase of 33% from FY 2015-2016. The last two years of the CIP are highlighted by an emphasis on federal aid resurfacing programs in 2018 & 2019. These amounts are subject to change depending on the evaluation of Wayne County roads and projects being selected and completion of CIP projects from previous years.

COUNTY OF WAYNE  
DEPARTMENT OF PUBLIC SERVICES  
ENGINEERING DIVISION  
FIVE YEAR CAPITAL IMPROVEMENT PLAN

PROJECT NUMBER	PROJECT DESCRIPTION	ESTIMATED CONTRACTED COST	FEDERAL/ STATE SHARE	COMMUNITY/ LOCAL SHARE	WAYNE COUNTY ROADS SHARE	FUNDING RESOURCE	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL
							2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
30-298	Sibley / I-275 Freeway - east of Wahrman(south leg)	2,600	2,004	0	596	W,F	600				
30-340	Lotz / Cherry Hill - Ford (M-153)	4,987	4,385	602	0	W,F	300				
30-323	Goddard / I-75 Freeway - Toledo	1,272	1,041	115	115	W,F,C	272				
30-345	Sibley / Toledo - Allen	2,070	1,694	0	376	W,F,C	200				
30-353	Base Line / Newburgh - Farmington	1,500	1,228	136	136	W,F,C	600				
30-354	Eureka / Racho - Allen	2,160	1,768	196	196	W,F,C	660				
30-355	Eureka / Middle Belt - Inkster	2,000	1,637	182	181	W,F,C	500				
30-341	Huron River Dr / Ellwell - Sumpter	960	786	44	131	W,F,C	160				
30-378	Seven Mile / Newburgh - Farmington	2,000	1,637	182	181	W,F,C	500				
30-346	West / Allen - Fort (M-85)	3,105	2,541	282	282	W,F,C	2,000				
30-329	Six Mile / Northville - Haggerty	6,400	5,120	0	1,280	W,F	3,400				
30-356	Geddes / Denton Intersection (STP-Rural-2016)	1,220	394	0	826	W,F	500				
30-357	Eureka / Wayne - east of Vining (PM 2016) (Bridge Rehab 2016)	700	573	0	127	W,F,C	50				
30-358	Toledo over Allen & Pennsylvania Bridges	3,300	1,000	150	2,150	W,F,C	3,000				
30-362	Five Mile (Fenkell) / Evergreen - Southfield (M-39)	775	0	0	775	W	275				
30-363	Cherry Hill / Wayne - Merriman	2,500	0	0	2,500	W	1,250				
30-364	Moross / I-94 Fwy - Mack	250	0	0	250	W	50				
30-365	Mack / GPP C.L. - Cadieux	150	0	0	150	W	50				
30-366	Seven Mile / Inkster Intersection	750	0	0	750	W	500				
30-367	Wayne / Ecorse Intersection	500	0	0	500	W	250				
30-368	Southfield / Lafayette - Fort (M-85)	500	0	0	500	W	300				
30-369	Schaefer / Fort (M-85) - Detroit C.L. (Bassett/Ethel)	900	0	0	900	W	800				
30-370	TS * Merriman / Van Born Intersection	200	0	0	200	W	100				
30-371	TS * Middle Belt / Van Born Intersection	200	0	0	200	W	100				
30-279	Farmington / Seven Mile - Base Line	1,470	1,203	133	133	W,F,C	1,000			470	
30-372	Gibraltar / Gateway - Juniper	2,000	1,637	91	272	W,F,C	1,000			1,000	
30-373	Haggerty / I-94 N.Service Drive - Tyler	1,400	1,146	0	254	W,F	700			700	
30-361	Pelham / Wick - Ecorse	1,470	1,203	133	133	W,F,C	1,470				
30-374	Rotunda / east of Rouge River - Commerce	2,000	1,637	182	181	W,F,C	1,000			1,000	
30-375	Van Horn / Arsenal - Telegraph (US-24)	1,100	900	0	200	W,F	1,000			100	
30-376	Preventative Maintenance - 2017	1,000	819	0	182	W,F	1,000				
30-377	Bridge Rehabilitation - 2017	1,100	900	100	100	W,F,C	1,000			100	
	Various Roads	3,400	2,783	0	617	W,F,C	3,400				
30-359	Outer Dr-W / Southfield (M-39) - Greenfield	2,500	0	0	2,500	W	2,000			500	
	Bridge Painting - 2018	300	0	0	300	W				300	
	Bridge Rehabilitation -2018	1,100	0	0	1,100	W				1,100	
	City of Detroit Road Resurfacings - 2018	2,200	0	0	2,200	W,F				2,200	
	Concrete Pavement Repair - 2018	700	0	0	700	W				700	
	Culvert Replacement - 2018	650	0	0	650	W				600	
	Intersections/Railroad Crossings -2018	600	0	0	600	W				600	
30-277	Ecorse / Middle Belt - Inkster	658	539	60	60	W,F,C				658	
30-360	Greenfield / Michigan (US-12) - Ford (M-153)	1,750	1,432	159	159	W,F,C				1,750	
30-280	Inkster / Five Mile - Six Mile	1,030	843	47	140	W,F,C				1,030	
30-281	Middle Belt / Goddard - Wick	1,225	1,003	111	111	W,F,C				1,225	
30-282	Oakwood / Toledo - Schaefer	380	311	35	34	W,F,C				380	
	<b>Federal Aid Road Resurfacing Program 2018</b>	<b>12,000</b>	<b>9,600</b>	<b>960</b>	<b>1,440</b>	<b>W,F,C</b>					
	Bridge Painting - 2019	300	0	0	300	W				300	
	Bridge Rehabilitation -2019	1,100	0	0	1,100	W				1,100	

COUNTY OF WAYNE  
DEPARTMENT OF PUBLIC SERVICES  
ENGINEERING DIVISION  
**FIVE YEAR CAPITAL IMPROVEMENT PLAN**

PROJECT NUMBER	PROJECT DESCRIPTION	ESTIMATED CONTRACTED COST	FEDERAL/ STATE SHARE	COMMUNITY/ LOCAL SHARE	WAYNE COUNTY ROADS SHARE	FUNDING RESOURCE	(\$ IN THOUSANDS)				
							FISCAL 2016-2017	FISCAL 2017-2018	FISCAL 2018-2019	FISCAL 2019-2020	FISCAL 2020-2021
	City of Detroit Road Resurfacings - 2019	2,200	0	0	2,200	W,F			2,200		
	Concrete Pavement Repair - 2019	700	0	0	700	W			700		
	County Gravel Road Paving - 2019	2,200	0	1,600	600	W,C			2,200		
	Culvert Replacement - 2019	650	0	0	650	W			650		
	Intersections/Railroad Crossings -2019	600	0	0	600	W			600		
	<b>Federal Aid Road Resurfacing Program 2019</b>	<b>21,500</b>	<b>17,200</b>	<b>1,720</b>	<b>2,580</b>	<b>W,F,C</b>			<b>21,500</b>		
	Bridge Painting - 2020	300	0	0	300	W				300	
	Bridge Rehabilitation -2020	1,100	0	0	1,100	W				1,100	
	City of Detroit Road Resurfacings - 2020	2,200	0	0	2,200	W,F				2,200	
	Concrete Pavement Repair - 2020	700	0	0	700	W				700	
	County Gravel Road Paving - 2020	2,200	0	1,600	600	W,C				2,200	
	Culvert Replacement - 2020	650	0	0	650	W				650	
	Intersections/Railroad Crossings -2020	600	0	0	600	W				600	
	<b>Federal Aid Road Resurfacing Program 2020</b>	<b>22,500</b>	<b>18,000</b>	<b>1,800</b>	<b>2,700</b>	<b>W,F,C</b>				<b>22,500</b>	
	Bridge Painting - 2021	300	0	0	300	W					300
	Bridge Rehabilitation -2021	1,100	0	0	1,100	W					1,100
	City of Detroit Road Resurfacings - 2021	2,200	0	0	2,200	W,F					2,200
	Concrete Pavement Repair - 2021	700	0	0	700	W					700
	County Gravel Road Paving - 2021	2,200	0	1,600	600	W,C					2,200
	Culvert Replacement - 2021	650	0	0	650	W					650
	Intersections/Railroad Crossings -2021	600	0	0	600	W					600
	<b>Federal Aid Road Resurfacing Program 2021</b>	<b>24,000</b>	<b>19,200</b>	<b>1,920</b>	<b>2,880</b>	<b>W,F,C</b>					<b>24,000</b>
	<b>ANNUAL TOTALS</b>	<b>197,282</b>	<b>126,083</b>	<b>14,241</b>	<b>56,959</b>		<b>29,987</b>	<b>14,413</b>	<b>29,250</b>	<b>30,250</b>	<b>31,750</b>

W: Wgt/Gas; G: General; C:Local Community Revenue; F: Federal Grant; S: State Grant; B: Building Authority; M: MTF Bond Dollars  
STP : Surface Transportation Program, TED : Transportation Economic Development, FCB : Federal Critical Bridge, HPP : High Priority Project  
This list to reflect estimated construction costs only.

**COUNTY OF WAYNE  
DEPARTMENT OF PUBLIC SERVICES - EQUIPMENT DIVISION  
FIVE YEAR CAPITAL IMPROVEMENT PLAN**

(\$ IN THOUSANDS)

PROJECT DESCRIPTION	UNITS	COST PER UNIT	TOTAL ESTIMATED COST	OTHER FUNDING SOURCE	EXPEND TO DATE	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL
						2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>Project Name</b>										
Non-Insulated Bucket Truck	1	180,000	180,000	DPS		180,000				
10 - Yard Dump Truck	8	250,000	2,000,000	DPS		2,000,000				
5 - Yard Crew Cab Dump	14	210,515	2,947,210	DPS		2,947,210				
Pick-up Trucks	12	32,000	384,000	DPS		384,000				
Asphalt Recyclers	2	19,700	39,400	DPS		39,400				
Cargo Vans	10	30,000	300,000	DPS		300,000				
Front End Loaders	2	260,000	520,000	DPS		520,000				
<b>ANNUAL TOTAL</b>		<b>982,215</b>	<b>6,370,610</b>		<b>0</b>	<b>6,370,610</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

KEY: W: Wgt/Gas; G: General; C: Local Community Revenue; F: Federal Grant; S: State Grant

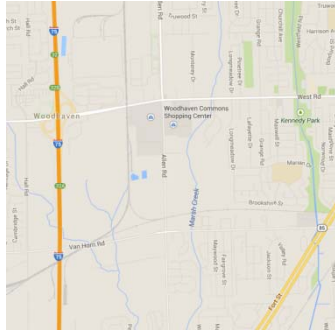


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** ALLEN / CN RR Grade Separation

**PROJECT NUMBER:** 30-217



**PROJECT LOCATION:** WOODHAVEN

**DISTRICT:** 14

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** BUILD GRADE SEPARATION BRIDGE.

**RATIONALE:** TO IMPROVE ROADWAY CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** TBD

**FUNDING STRATEGY:** \$25,000,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE, RAILROAD REVENUE

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY REVENUE, RAIL ROAD REVENUE

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$25,000,000	\$0	\$0
BUDGETED – FY2017:	\$0	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
TOTAL:	\$25,000,000	\$0	\$0

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** RAILROAD BRIDGE OVER ROADWAY PROJECT, INCREASED SAFETY AND REDUCED DELAYS FOR TRAVELING PUBLIC



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** SIBLEY – I-275 FREEWAY TO WAHRMAN/WAYNE ROAD RELOCATED

**PROJECT NUMBER:** 30-298



**PROJECT LOCATION:** HURON TOWNSHIP

**DISTRICT:** 11

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** RECONSTRUCT EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROADWAY CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2017 – NOVEMBER 2017

**FUNDING STRATEGY:** \$2,600,000 – ACT 51, FEDERAL GRANT

**MEANS OF FINANCING:** FEDERAL HIGH PRIORITY PROJECTS, MTF FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$600,000	\$0	\$0
PROJECTED – FY2018:	\$2,000,000	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$2,600,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** FEDERAL HIGH PRIORITY PROJECTS, ROADWAY RECONSTRUCTION WITH AUXILIARY LANES AND TRAFFIC SIGNAL INSTALLATION



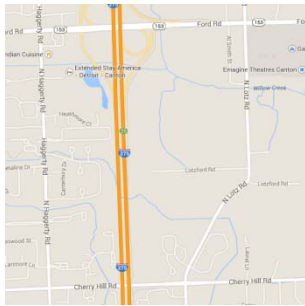


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** LOTZ ROAD EAST OF I-275 FREEWAY AT FORD ROAD

**PROJECT NUMBER:** 30-340



**PROJECT LOCATION:** CANTON TOWNSHIP

**DISTRICT:** 10

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** GRADE ESTABLISHMENT CLASS A CONCRETE PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2016 – NOVEMBER 2016

**FUNDING STRATEGY:** \$4,987,000 – WAYNE COUNTY (ROADS & RISK RESERVE)

**MEANS OF FINANCING:** WAYNE COUNTY (ROADS AND RISK RESERVE)

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$4,687,000	\$0	\$0
BUDGETED – FY2017:	\$300,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$4,987,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** GRADE ESTABLISHMENT WITH 3 LANES OF CONCRETE PAVEMENT WITH AUXILIARY LANES AND TRAFFIC SIGNAL INSTALLATION

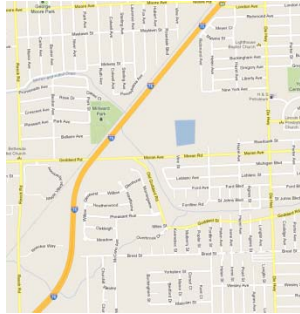


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** GODDARD – I-75 TO TOLEDO

**PROJECT NUMBER:** 30-323



**PROJECT LOCATION:** ALLEN PARK, SOUTHGATE & LINCOLN PARK

**DISTRICT:** 4, 13 & 15

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:**

**FUNDING STRATEGY:** \$1,272,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$1,000,000	\$0	\$0
BUDGETED – FY2017:	\$272,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,272,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER BASED RATING OF 83, MINOR ARTERIAL, REHABILITATION OF ROADWAY AND BRIDGE SURFACE, TRAFFIC SIGNAL IMPROVEMENTS

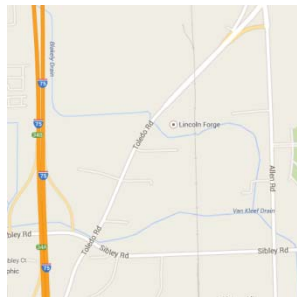


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** SIBLEY – TOLEDO TO ALLEN

**PROJECT NUMBER:** 30-345



**PROJECT LOCATION:** BROWNSTOWN TOWNSHIP

**DISTRICT:** 14

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** REMOVE AND REPLACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2016 – DECEMBER 2016

**FUNDING STRATEGY:** \$2,070,000 - ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$1,870,000	\$0	\$0
BUDGETED – FY2017:	\$200,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$2,070,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER BASED RATING OF 83, PRINCIPAL ARTERIAL, REMOVE AND REPLACE EXISTING PAVEMENT, EXTENSIVE DETERIORATION OF CONCRETE DUE TO ASR

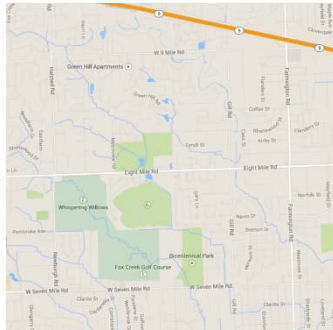


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** BASELINE – NEWBURGH TO FARMINGTON

**PROJECT NUMBER:** 30-353



**PROJECT LOCATION:** LIVONIA

**DISTRICT:** 9

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** CONCRETE PAVEMENT REPLACEMENT AND CONCRETE PAVEMENT PATCHING

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** JULY 2016 – NOVEMBER 2016

**FUNDING STRATEGY:** \$1,500,000 – ACT 51, FEDERAL GRANT

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$900,000	\$0	\$0
BUDGETED – FY2017:	\$600,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,500,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER BASED RATING OF 84, PRINCIPAL ARTERIAL, REMOVE AND REPLACE EXISTING PAVEMENT AND PATCH EXISTING PAVEMENT, EXTENSIVE DETERIORATION OF CONCRETE DUE TO ASR



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** EUREKA – RACHO TO ALLEN

**PROJECT NUMBER:** 30-354



**PROJECT LOCATION:** TAYLOR

**DISTRICT:** 14

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** JULY 2016 – NOVEMBER 2016

**FUNDING STRATEGY:** \$2,160,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM-RURAL, MTF FUNDS, COMMUNITY FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$1,500,000	\$0	\$0
BUDGETED – FY2017:	\$660,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$2,160,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER BASED RATING OF 85, PRINCIPAL ARTERIAL, REHABILITATION OF ROADWAY SURFACE, IMPROVE AUXILIARY LANES, TRAFFIC SIGNAL IMPROVEMENTS

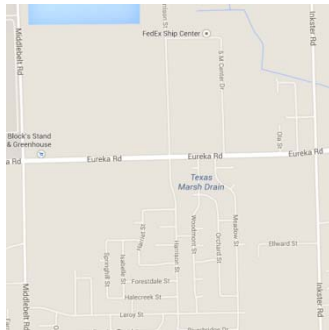


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** EUREKA – MIDDLE BELT TO INKSTER

**PROJECT NUMBER:** 30-378



**PROJECT LOCATION:** ROMULUS

**DISTRICT:** 11

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** CONCRETE PAVEMENT PATCHING

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**  
ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** AUGUST 2016 – OCTOBER 2016

**FUNDING STRATEGY:** \$2,000,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$1,500,000	\$0	\$0
BUDGETED – FY2017:	\$500,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$2,000,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER BASED RATING OF 86, PRINCIPAL ARTERIAL, REMOVE AND REPLACE EXISTING PAVEMENT AND PATCH EXISTING PAVEMENT, EXTENSIVE DETERIORATION OF CONCRETE DUE TO ASR



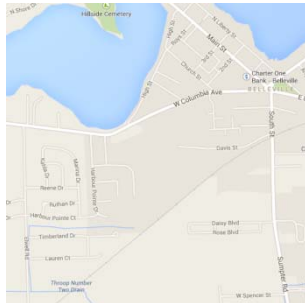


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** HURON RIVER DRIVE – ELWELL TO SUMPTER

**PROJECT NUMBER:** 30-341



**PROJECT LOCATION:** BELLEVILLE AND VAN BUREN TOWNSHIP

**DISTRICT:** 11

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** JULY 2016 – OCTOBER 2016

**FUNDING STRATEGY:** \$960,000 - ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, COMMUNITY FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$800,000	\$0	\$0
BUDGETED – FY2017:	\$160,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$960,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER BASED RATING OF 83, MINOR ARTERIAL, REHABILITATION OF ROADWAY SURFACE

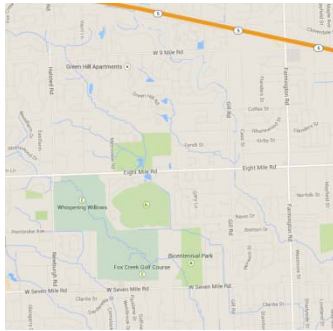


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** SEVEN MILE – NEWBURGH TO FARMINGTON

**PROJECT NUMBER:** 30-355



**PROJECT LOCATION:** LIVONIA

**DISTRICT:** 9

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** CONCRETE PAVEMENT REPLACEMENT AND CONCRETE PAVEMENT PATCHING

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** JULY 2016 – NOVEMBER 2016

**FUNDING STRATEGY:** \$2,000,000 – ACT 51, FEDERAL GRANT

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, COMMUNITY FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$1,500,000	\$0	\$0
BUDGETED – FY2017:	\$500,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$2,000,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER BASED RATING OF 83, PRINCIPAL ARTERIAL, REMOVE AND REPLACE EXISTING PAVEMENT AND PATCH EXISTING PAVEMENT, EXTENSIVE DETERIORATION OF CONCRETE DUE TO ASR

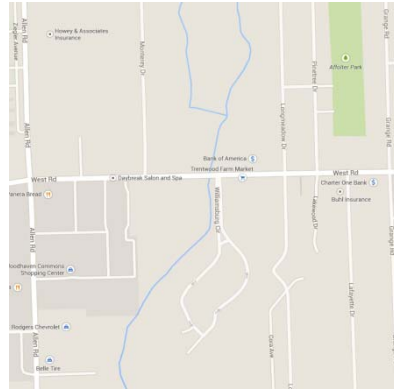


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** WEST – ALLEN TO FORT (M-85)

**PROJECT NUMBER:** 30-346



**PROJECT LOCATION:** WOODHAVEN AND TRENTON

**DISTRICT:** 14 & 15

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**  
ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** JULY 2016 – DECEMBER 2016

**FUNDING STRATEGY:** \$3,105,000 - ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, COMMUNITY FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$1,105,000	\$0	\$0
BUDGETED – FY2017:	\$2,000,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$3,105,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER BASED RATING OF 83, PRINCIPAL ARTERIAL, REHABILITATION OF ROADWAY SURFACE

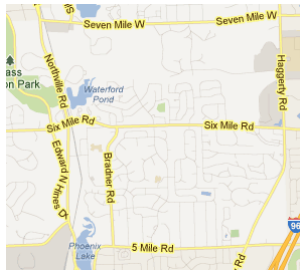


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** SIX MILE – NORTHVILLE TO HAGGERTY

**PROJECT NUMBER:** 30-329



**PROJECT LOCATION:** NORTHVILLE

**DISTRICT:** 9

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** RECONSTRUCT EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** JUNE 2016 – DECEMBER 2016

**FUNDING STRATEGY:** \$6,500,000 – ACT 51, FEDERAL GRANT

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$3,000,000	\$0	\$0
BUDGETED – FY2017:	\$3,400,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$6,400,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** ROADWAY RECONSTRUCTION, 3 LANES OF CONCRETE PAVEMENT WITH AUXILIARY LANES



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** GEDDES – DENTON INTERSECTION, STP-RURAL 2016

**PROJECT NUMBER:** 30-356



**PROJECT LOCATION:** CANTON TOWNSHIP

**DISTRICT:** 10

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** WIDEN PAVEMENT EACH DIRECTION TO PROVIDE CENTER LEFT TURN LANES, AND INSTALL TRAFFIC SIGNAL

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** JUNE 2016 – OCTOBER 2016

**FUNDING STRATEGY:** \$406,000 – ACT 51, FEDERAL GRANT

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM-RURAL, MTF FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$720,000	\$0	\$0
BUDGETED – FY2017:	\$500,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,220,000</b>	<b>\$0</b>	<b>\$0</b>

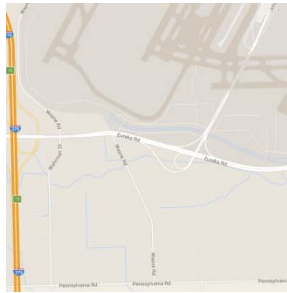


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** EUREKA – WAYNE TO EAST OF VINING (PM 2016)

**PROJECT NUMBER:** 30-357



**PROJECT LOCATION:** ROMULUS

**DISTRICT:** 11

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** CONCRETE PAVEMENT PATCHING AND JOINT SEALING

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** AUGUST 2016 – NOVEMBER 2016

**FUNDING STRATEGY:** \$700,000 – ACT 51, FEDERAL GRANT

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$650,000	\$0	\$0
BUDGETED – FY2017:	\$50,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$700,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** REMOVE AND REPLACE EXISTING PAVEMENT AND PATCH EXISTING PAVEMENT, EXTENSIVE DETERIORATION OF CONCRETE DUE TO ASR



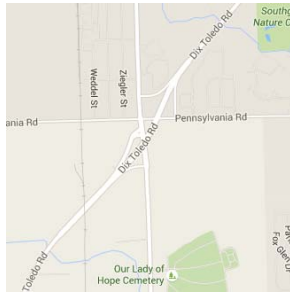


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** TOLEDO OVER ALLEN & PENNSYLVANIA BRIDGES (BRIDGE REHAB 2016)

**PROJECT NUMBER:** 30-358



**PROJECT LOCATION:** SOUTHGATE & BROWNSTOWN TOWNSHIP

**DISTRICT:** 14 & 15

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** REMOVE AND REPLACE BRIDGE DECKS AND PARPET WALLS, RESURFACE ROADWAY BETWEEN BRIDGES

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** AUGUST 2016 – DECEMBER 2016

**FUNDING STRATEGY:** \$3,300,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$300,000	\$0	\$0
BUDGETED – FY2017:	\$3,000,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$3,300,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** BRIDGE DECKS HAVE EXCEEDED DESIGN LIFE AND MUST BE REPLACED.

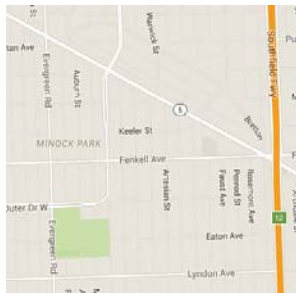


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** FIVE MILE (FENKELL) – EVERGREEN TO SOUTHFIELD (M-39)

**PROJECT NUMBER:** 30-362



**PROJECT LOCATION:** DETROIT

**DISTRICT:** 6 & 7

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** AUGUST 2016 – NOVEMBER 2016

**FUNDING STRATEGY:** \$775,000 – ACT 51, FEDERAL GRANT

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$500,000	\$0	\$0
BUDGETED – FY2017:	\$275,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$775,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER RATING OF 3.0, MINOR ARTERIAL, REHABILITATION OF ROADWAY SURFACE

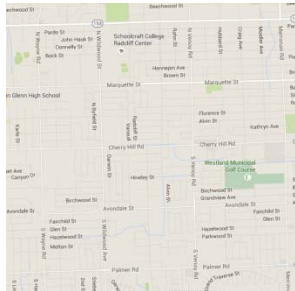


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** CHERRY HILL – WAYNE TO MERRIMAN

**PROJECT NUMBER:** 30-363



**PROJECT LOCATION:** GARDEN CITY & WESTLAND

**DISTRICT:** 12

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** AUGUST 2016 – NOVEMBER 2016

**FUNDING STRATEGY:** \$2,500,000 – ACT 51

**MEANS OF FINANCING:** MTF FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$1,250,000	\$0	\$0
BUDGETED – FY2017:	\$1,250,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$2,500,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER RATING OF 4.0, MINOR ARTERIAL, REHABILITATION OF ROADWAY SURFACE

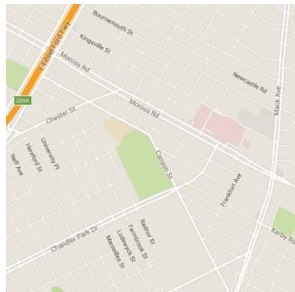


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** MOROSS – I-94 FWY TO MACK

**PROJECT NUMBER:** 30-364



**PROJECT LOCATION:** DETROIT

**DISTRICT:** 1

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** HMA SURFACE PATCHING AND CROSS OVER RECONSTRUCTION

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** AUGUST 2016 – NOVEMBER 2016

**FUNDING STRATEGY:** \$250,000 – ACT 51

**MEANS OF FINANCING:** MTF FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$200,000	\$0	\$0
BUDGETED – FY2017:	\$50,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PREVENTITIVE MAINTENANCE PROJECT TO EXTEND REMAINING LIFE OF THE PAVEMENT

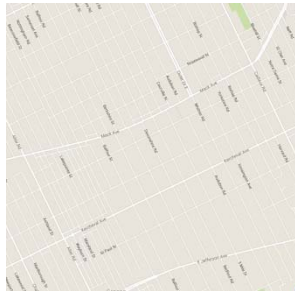


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** MACK – GPP C.L. TO CADIEUX

**PROJECT NUMBER:** 30-365



**PROJECT LOCATION:** DETROIT & GROSSE POINTE PARK

**DISTRICT:** 1

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** HMA SURFACE PATCHING

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** AUGUST 2016 – NOVEMBER 2016

**FUNDING STRATEGY:** \$150,000 – ACT 51

**MEANS OF FINANCING:** MTF FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$100,000	\$0	\$0
BUDGETED – FY2017:	\$50,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PREVENTITIVE MAINTENANCE PROJECT TO EXTEND REMAINING LIFE OF THE PAVEMENT

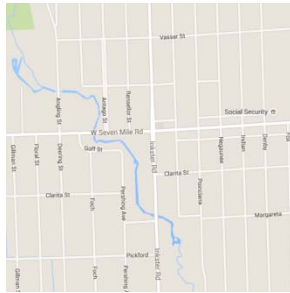


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** SEVEN MILE / INKSTER INTERSECTION

**PROJECT NUMBER:** 30-366



**PROJECT LOCATION:** LIVONIA & REDFORD

**DISTRICT:** 8 & 9

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** AUGUST 2016 – NOVEMBER 2016

**FUNDING STRATEGY:** \$750,000 – ACT 51

**MEANS OF FINANCING:** MTF FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$250,000	\$0	\$0
BUDGETED – FY2017:	\$500,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$750,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** INTERSECTION IMPROVEMENT PROJECT, REHABILITATION OF ROADWAY SURFACE



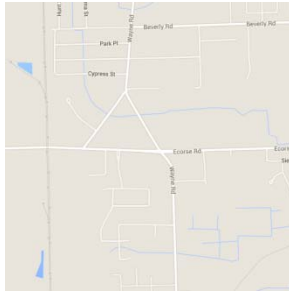


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** WAYNE / ECORSE INTERSECTION

**PROJECT NUMBER:** 30-367



**PROJECT LOCATION:** WAYNE

**DISTRICT:** 11

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** AUGUST 2016 – NOVEMBER 2016

**FUNDING STRATEGY:** \$500,000 – ACT 51

**MEANS OF FINANCING:** MTF FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$250,000	\$0	\$0
BUDGETED – FY2017:	\$250,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** INTERSECTION IMPROVEMENT PROJECT, REHABILITATION OF ROADWAY SURFACE

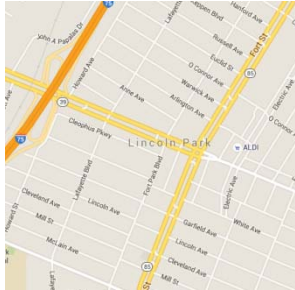


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** SOUTHFIELD – LAFAYETTE TO FORT (M-85)

**PROJECT NUMBER:** 30-368



**PROJECT LOCATION:** LINCOLN PARK

**DISTRICT:** 4

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** AUGUST 2016 – NOVEMBER 2016

**FUNDING STRATEGY:** \$500,000 – ACT 51

**MEANS OF FINANCING:** MTF FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$200,000	\$0	\$0
BUDGETED – FY2017:	\$300,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER BASED RATING OF 85, PRINCIPAL ARTERIAL, REHABILITATION OF ROADWAY SURFACE

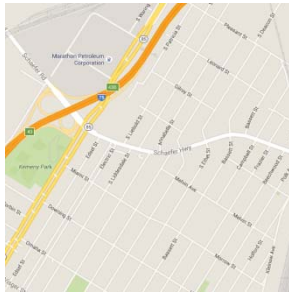


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** SCHAEFER – FORT (M-85) TO DETROIT C.L. (BASSETT/ETHEL)

**PROJECT NUMBER:** 30-369



**PROJECT LOCATION:** DETROIT

**DISTRICT:** 4

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** AUGUST 2016 – NOVEMBER 2016

**FUNDING STRATEGY:** \$900,000 – ACT 51

**MEANS OF FINANCING:** MTF FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$100,000	\$0	\$0
BUDGETED – FY2017:	\$800,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$900,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER RATING OF 3.4, PRINCIPAL ARTERIAL, REHABILITATION OF ROADWAY SURFACE



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** TS \* MERRIMAN / VAN BORN INTERSECTION

**PROJECT NUMBER:** 30-370



**PROJECT LOCATION:** WAYNE, WESTLAND, & ROMULUS

**DISTRICT:** 11

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** TRAFFIC SIGNAL MODERNIZATION

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** AUGUST 2016 – NOVEMBER 2016

**FUNDING STRATEGY:** \$200,000 – ACT 51

**MEANS OF FINANCING:** MTF FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$100,000	\$0	\$0
BUDGETED – FY2017:	\$100,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** UPGRADE TRAFFIC SIGNAL TO INCLUDE LEFT TURN PHASING AND VEHICULAR ACTUATION, INCREASE SAFETY AND REDUCE DELAY FOR THE TRAVELING PUBLIC

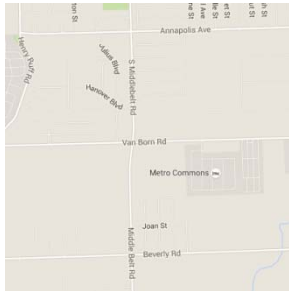


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** TS \* MIDDLE BELT / VAN BORN INTERSECTION

**PROJECT NUMBER:** 30-371



**PROJECT LOCATION:** WESTLAND, & ROMULUS

**DISTRICT:** 11

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** TRAFFIC SIGNAL MODERNIZATION

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** AUGUST 2016 – NOVEMBER 2016

**FUNDING STRATEGY:** \$200,000 – ACT 51

**MEANS OF FINANCING:** MTF FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$100,000	\$0	\$0
BUDGETED – FY2017:	\$100,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** UPGRADE TRAFFIC SIGNAL TO INCLUDE LEFT TURN PHASING AND VEHICULAR ACTUATION, INCREASE SAFETY AND REDUCE DELAY FOR THE TRAVELING PUBLIC

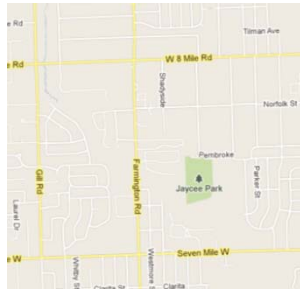


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** FARMINGTON – SEVEN MILE TO BASE LINE

**PROJECT NUMBER:** 30-279



**PROJECT LOCATION:** LIVONIA

**DISTRICT:** 9

**PRIORITY:** 2

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2017 – NOVEMBER 2017

**FUNDING STRATEGY:** \$1,470,000 - ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, COMMUNITY FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$1,000,000	\$0	\$0
PROJECTED – FY2018:	\$470,000	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,470,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER BASED RATING OF 85, PRINCIPAL ARTERIAL, REHABILITATION OF ROADWAY SURFACE



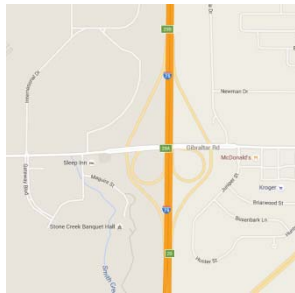


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** GIBRALTAR – GATEWAY TO JUNIPER

**PROJECT NUMBER:** 30-372



**PROJECT LOCATION:** BROWNSTOWN TOWNSHIP

**DISTRICT:** 14

**PRIORITY:** 2

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE AND RECONSTRUCT EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2017 – NOVEMBER 2017

**FUNDING STRATEGY:** \$2,000,000 - ACT 51, FEDERAL GRANT

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$1,000,000	\$0	\$0
PROJECTED – FY2018:	\$1,000,000	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$2,000,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER BASED RATING OF 82.5, MINOR ARTERIAL, REHABILITATION OF ROADWAY SURFACE

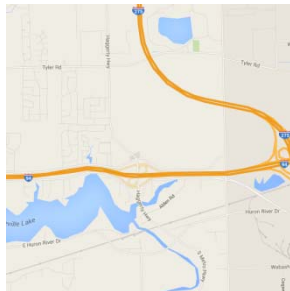


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** HAGGERTY – I-94 N. SERVICE DRIVE TO TYLER

**PROJECT NUMBER:** 30-373



**PROJECT LOCATION:** VAN BUREN TOWNSHIP

**DISTRICT:** 11

**PRIORITY:** 2

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT AND ADD AUXILIARY LANES

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2017 – NOVEMBER 2017

**FUNDING STRATEGY:** \$1,400,000 - ACT 51, FEDERAL GRANT

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$700,000	\$0	\$0
PROJECTED – FY2018:	\$700,000	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,400,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER BASED RATING OF 82, MINOR ARTERIAL, REHABILITATION OF ROADWAY SURFACE

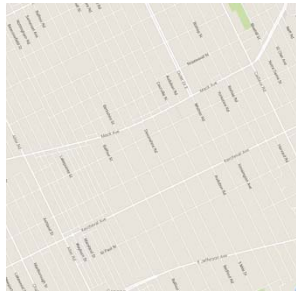


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** PELHAM – WICK TO ECORSE

**PROJECT NUMBER:** 30-361



**PROJECT LOCATION:** TAYLOR & ALLEN PARK

**DISTRICT:** 13 & 14

**PRIORITY:** 2

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2017 – AUGUST 2017

**FUNDING STRATEGY:** \$1,470,000 - ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, COMMUNITY FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$1,470,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,470,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER BASED RATING OF 83, MINOR ARTERIAL, REHABILITATION OF ROADWAY SURFACE

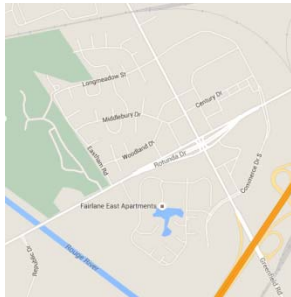


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** ROTUNDA – E. OF ROUGE RIVER TO COMMERCE DR

**PROJECT NUMBER:** 30-374



**PROJECT LOCATION:** DEARBORN

**DISTRICT:** 13

**PRIORITY:** 2

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2017 – NOVEMBER 2017

**FUNDING STRATEGY:** \$2,000,000 - ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, COMMUNITY FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$1,000,000	\$0	\$0
PROJECTED – FY2018:	\$1,000,000	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$2,000,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER BASED RATING OF 82.5, MINOR ARTERIAL, REHABILITATION OF ROADWAY SURFACE

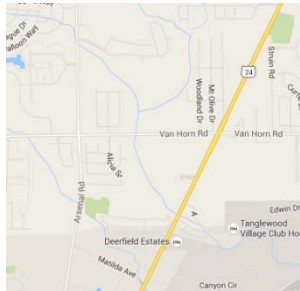


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** VAN HORN – ARSENAL TO TELEGRAPH (US-24)

**PROJECT NUMBER:** 30-375



**PROJECT LOCATION:** BROWNSTOWN TOWNSHIP

**DISTRICT:** 14

**PRIORITY:** 2

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT AND ADD AUXILIARY LANES

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2017 – NOVEMBER 2017

**FUNDING STRATEGY:** \$1,100,000 - ACT 51, FEDERAL GRANT

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$1,000,000	\$0	\$0
PROJECTED – FY2018:	\$100,000	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,100,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER BASED RATING OF 83, MINOR ARTERIAL, REHABILITATION OF ROADWAY SURFACE

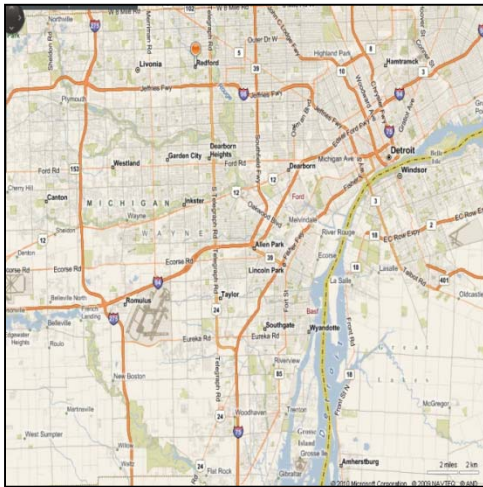


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** PREVENTATIVE MAINTENANCE 2017

**PROJECT NUMBER:** 30-376



**PROJECT LOCATION:** VARIOUS

**DISTRICT:** VARIOUS

**PRIORITY:** 2

**PROJECT DESCRIPTION AND SCOPE:** VARIOUS MDOT APPROVED MAINTENANCE TREATMENTS FOR CONCRETE PAVEMENT JOINT REPAIR AND JOINT SEALING OR OVERBAND CRACK SEALING

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2017 – NOVEMBER 2017

**FUNDING STRATEGY:** \$1,000,000 – ACT 51, FEDERAL GRANT

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$1,000,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PREVENTITIVE MAINTENANCE PROJECT TO EXTEND REMAINING LIFE OF THE PAVEMENT



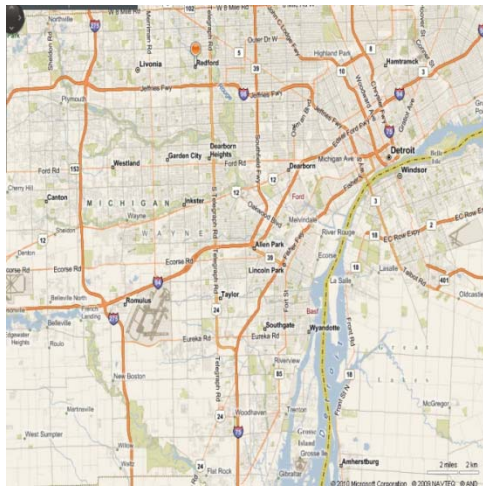


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** BRIDGE REHABILITATION 2017

**PROJECT NUMBER:** 30-377



**PROJECT LOCATION:** VARIOUS

**DISTRICT:** VARIOUS

**PRIORITY:** 2

**PROJECT DESCRIPTION AND SCOPE:** VARIOUS MDOT APPROVED MAINTENANCE TREATMENTS FOR BRIDGE DECKS OR STRUCTURES

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2017 – NOVEMBER 2017

**FUNDING STRATEGY:** \$1,100,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, COMMUNITY FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$1,000,000	\$0	\$0
PROJECTED – FY2018:	\$100,000	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,100,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PREVENTITIVE MAINTENANCE PROJECTS TO EXTEND REMAINING LIFE OF THE BRIDGE DECKS AND STRUCTURES

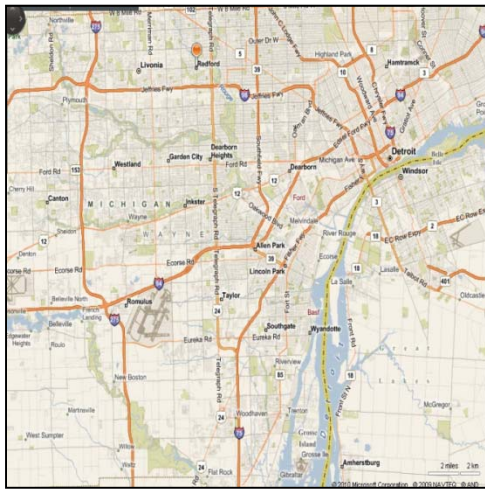


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** FEDERAL AID ROAD RESURFACING PROGRAM 2017

**PROJECT NUMBER:** 30-377



**PROJECT LOCATION:** VARIOUS

**DISTRICT:** VARIOUS

**PRIORITY:** 2

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2017 – AUGUST 2017

**FUNDING STRATEGY:** \$3,400,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$3,400,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$3,400,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER BASED RATING OF \*\*, \*\*\*\*\* ARTERIAL, REHABILITATION OF ROADWAY SURFACE

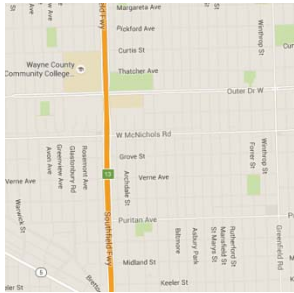


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** OUTER DRIVE-W – SOUTHFIELD TO GREENFIELD

**PROJECT NUMBER:** 30-359



**PROJECT LOCATION:** DETROIT

**DISTRICT:** 6

**PRIORITY:** 2

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2017 – NOVEMBER 2017

**FUNDING STRATEGY:** \$2,500,000 – ACT 51, FEDERAL GRANT

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$2,000,000	\$0	\$0
PROJECTED – FY2018:	\$500,000	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$2,500,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER RATING OF 2.6, MINOR ARTERIAL, REHABILITATION OF ROADWAY SURFACE

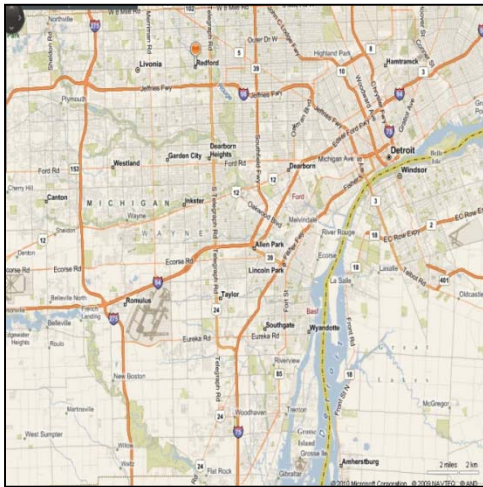


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** PREVENTATIVE MAINTENANCE 2018

**PROJECT NUMBER:** 30-



**PROJECT LOCATION:** VARIOUS

**DISTRICT:** VARIOUS

**PRIORITY:** 3

**PROJECT DESCRIPTION AND SCOPE:** VARIOUS MDOT APPROVED MAINTENANCE TREATMENTS FOR CONCRETE PAVEMENT JOINT REPAIR AND JOINT SEALING OR OVERBAND CRACK SEALING

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2018 – SEPTEMBER 2018

**FUNDING STRATEGY:** \$700,000 – ACT 51, FEDERAL GRANT

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$0	\$0	\$0
PROJECTED – FY2018:	\$700,000	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$700,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PREVENTITIVE MAINTENANCE PROJECT TO EXTEND REMAINING LIFE OF THE PAVEMENT



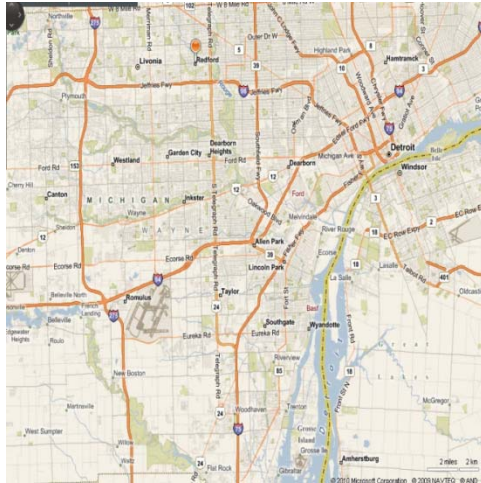


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** BRIDGE REHABILITATION 2018

**PROJECT NUMBER:** 30-



**PROJECT LOCATION:** VARIOUS

**DISTRICT:** VARIOUS

**PRIORITY:** 3

**PROJECT DESCRIPTION AND SCOPE:** VARIOUS MDOT APPROVED MAINTENANCE TREATMENTS FOR BRIDGE DECKS OR STRUCTURES

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2017 – NOVEMBER 2017

**FUNDING STRATEGY:** \$1,100,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, COMMUNITY FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$0	\$0	\$0
PROJECTED – FY2018:	\$1,100,000	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,100,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PREVENTITIVE MAINTENANCE PROJECTS TO EXTEND REMAINING LIFE OF THE BRIDGE DECKS AND STRUCTURES



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** ECORSE – MIDDLE BELT TO INKSTER

**PROJECT NUMBER:** 30-277



**PROJECT LOCATION:** ROMULUS

**DISTRICT:** 11

**PRIORITY:** 3

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2018 – SEPTEMBER 2018

**FUNDING STRATEGY:** \$658,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$0	\$0	\$0
PROJECTED – FY2018:	\$658,000	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$658,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER BASED RATING OF 81, PRINCIPAL ARTERIAL, REHABILITATION OF ROADWAY SURFACE



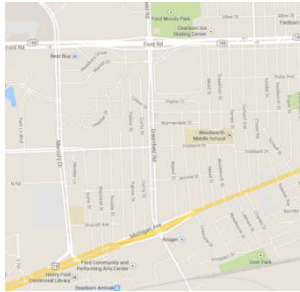


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** GREENFIELD – MICHIGAN AVE (US-12) TO FORD (M-153)

**PROJECT NUMBER:** 30-360



**PROJECT LOCATION:** DEARBORN

**DISTRICT:** 13

**PRIORITY:** 3

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2018 – SEPTEMBER 2018

**FUNDING STRATEGY:** \$1,750,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$0	\$0	\$0
PROJECTED – FY2018:	\$1,750,000	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,750,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER BASED RATING OF 83, PRINCIPAL ARTERIAL, REHABILITATION OF ROADWAY SURFACE

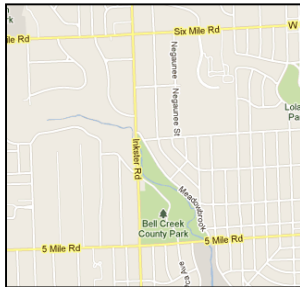


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** INKSTER – FIVE MILE TO SIX MILE

**PROJECT NUMBER:** 30-280



**PROJECT LOCATION:** LIVONIA & REDFORD TOWNSHIP

**DISTRICT:** 8 & 9

**PRIORITY:** 3

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2018 – SEPTEMBER 2018

**FUNDING STRATEGY:** \$1,030,000 - ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$0	\$0	\$0
PROJECTED – FY2018:	\$1,030,000	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,030,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER BASED RATING OF 81.5, PRINCIPAL ARTERIAL, REHABILITATION OF ROADWAY SURFACE

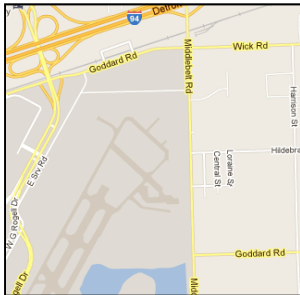


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** MIDDLE BELT – GODDARD TO WICK

**PROJECT NUMBER:** 30-281



**PROJECT LOCATION:** ROMULUS

**DISTRICT:** 11

**PRIORITY:** 3

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2018 – SEPTEMBER 2018

**FUNDING STRATEGY:** \$1,225,000, ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$0	\$0	\$0
PROJECTED – FY2018:	\$1,225,000	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,225,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER BASED RATING OF 81, PRINCIPAL ARTERIAL, REHABILITATION OF ROADWAY SURFACE

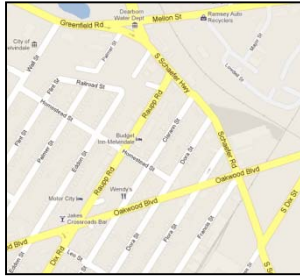


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** OAKWOOD – TOLEDO TO SCHAEFER

**PROJECT NUMBER:** 30-282



**PROJECT LOCATION:** MELVINDALE

**DISTRICT:** 4

**PRIORITY:** 3

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2018 – SEPTEMBER 2018

**FUNDING STRATEGY:** \$380,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$0	\$0	\$0
PROJECTED – FY2018:	\$380,000	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$380,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER BASED RATING OF 81, PRINCIPAL ARTERIAL, REHABILITATION OF ROADWAY SURFACE

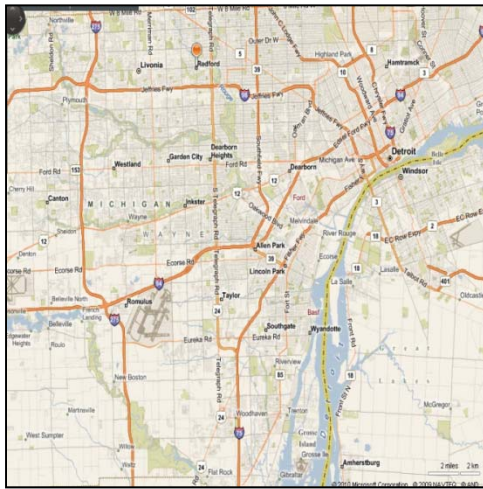


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** FEDERAL AID ROAD RESURFACING PROGRAM 2018

**PROJECT NUMBER:** 30-



**PROJECT LOCATION:** VARIOUS

**DISTRICT:** VARIOUS

**PRIORITY:** 3

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2018 – SEPTEMBER 2018

**FUNDING STRATEGY:** \$12,000,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$0	\$0	\$0
PROJECTED – FY2018:	\$12,000,000	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$12,000,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER BASED RATING OF \*\*, \*\*\*\*\* ARTERIAL, REHABILITATION OF ROADWAY SURFACE



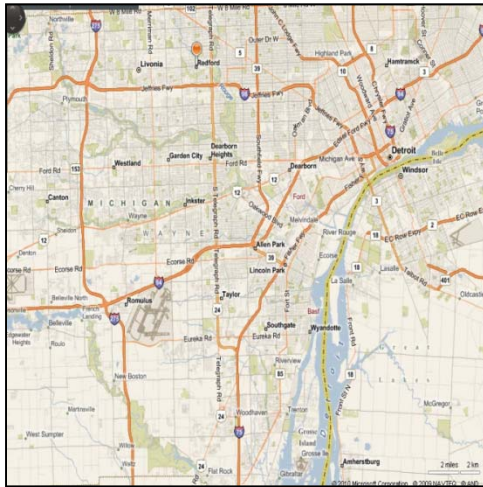


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** PREVENTATIVE MAINTENANCE 2019

**PROJECT NUMBER:** 30-



**PROJECT LOCATION:** VARIOUS

**DISTRICT:** VARIOUS

**PRIORITY:** 3

**PROJECT DESCRIPTION AND SCOPE:** VARIOUS MDOT APPROVED MAINTENANCE TREATMENTS FOR CONCRETE PAVEMENT JOINT REPAIR AND JOINT SEALING OR OVERBAND CRACK SEALING

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2019 – SEPTEMBER 2019

**FUNDING STRATEGY:** \$700,000 – ACT 51, FEDERAL GRANT

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$0	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$700,000	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$700,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PREVENTITIVE MAINTENANCE PROJECT TO EXTEND REMAINING LIFE OF THE PAVEMENT



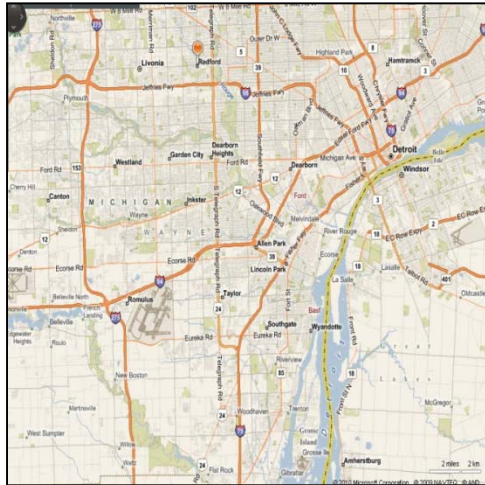


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** BRIDGE REHABILITATION 2019

**PROJECT NUMBER:** 30-



**PROJECT LOCATION:** VARIOUS

**DISTRICT:** VARIOUS

**PRIORITY:** 3

**PROJECT DESCRIPTION AND SCOPE:** VARIOUS MDOT APPROVED MAINTENANCE TREATMENTS FOR BRIDGE DECKS OR STRUCTURES

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2019 – SEPTEMBER 2019

**FUNDING STRATEGY:** \$1,100,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, COMMUNITY FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$0	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$1,100,000	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,100,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PREVENTITIVE MAINTENANCE PROJECTS TO EXTEND REMAINING LIFE OF THE BRIDGE DECKS AND STRUCTURES

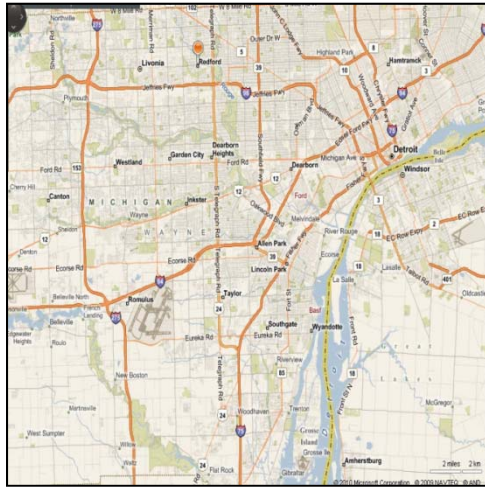


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** FEDERAL AID ROAD RESURFACING PROGRAM 2019

**PROJECT NUMBER:** 30-



**PROJECT LOCATION:** VARIOUS

**DISTRICT:** VARIOUS

**PRIORITY:** 3

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2019 – SEPTEMBER 2019

**FUNDING STRATEGY:** \$21,500,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$0	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$21,500,000	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$21,500,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER BASED RATING OF \*\*, \*\*\*\*\* ARTERIAL, REHABILITATION OF ROADWAY SURFACE

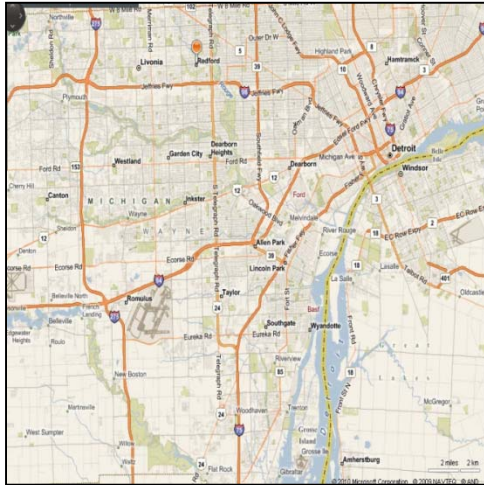


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** PREVENTATIVE MAINTENANCE 2020

**PROJECT NUMBER:** 30-



**PROJECT LOCATION:** VARIOUS

**DISTRICT:** VARIOUS

**PRIORITY:** 3

**PROJECT DESCRIPTION AND SCOPE:** VARIOUS MDOT APPROVED MAINTENANCE TREATMENTS FOR CONCRETE PAVEMENT JOINT REPAIR AND JOINT SEALING OR OVERBAND CRACK SEALING

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2020 – SEPTEMBER 2020

**FUNDING STRATEGY:** \$700,000 – ACT 51, FEDERAL GRANT

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$0	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$700,000	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$700,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PREVENTITIVE MAINTENANCE PROJECT TO EXTEND REMAINING LIFE OF THE PAVEMENT

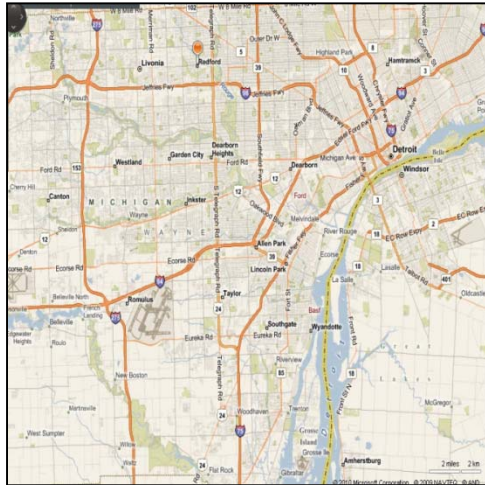


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** BRIDGE REHABILITATION 2020

**PROJECT NUMBER:** 30-



**PROJECT LOCATION:** VARIOUS

**DISTRICT:** VARIOUS

**PRIORITY:** 3

**PROJECT DESCRIPTION AND SCOPE:** VARIOUS MDOT APPROVED MAINTENANCE TREATMENTS FOR BRIDGE DECKS OR STRUCTURES

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2020 – SEPTEMBER 2020

**FUNDING STRATEGY:** \$1,100,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, COMMUNITY FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$0	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$1,100,000	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,100,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PREVENTITIVE MAINTENANCE PROJECTS TO EXTEND REMAINING LIFE OF THE BRIDGE DECKS AND STRUCTURES



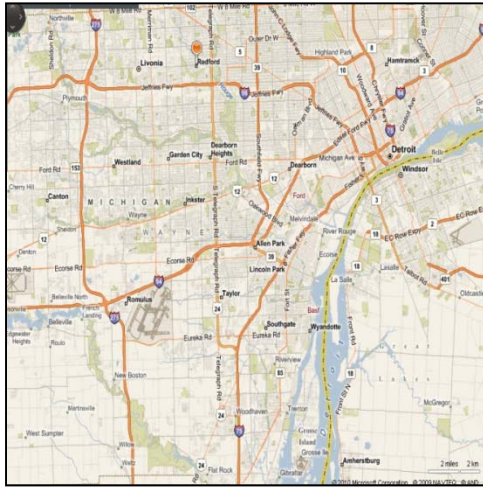


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** FEDERAL AID ROAD RESURFACING PROGRAM 2020

**PROJECT NUMBER:** 30-



**PROJECT LOCATION:** VARIOUS

**DISTRICT:** VARIOUS

**PRIORITY:** 3

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2020 – SEPTEMBER 2020

**FUNDING STRATEGY:** \$22,500,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$0	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$22,500,000	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$22,500,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER BASED RATING OF \*\*, \*\*\*\*\* ARTERIAL, REHABILITATION OF ROADWAY SURFACE

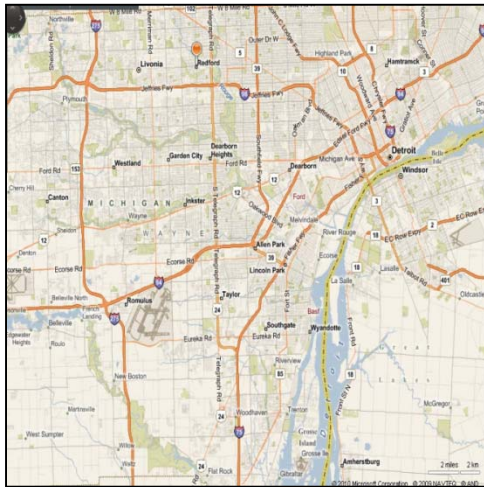


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** PREVENTATIVE MAINTENANCE 2021

**PROJECT NUMBER:** 30-



**PROJECT LOCATION:** VARIOUS

**DISTRICT:** VARIOUS

**PRIORITY:** 3

**PROJECT DESCRIPTION AND SCOPE:** VARIOUS MDOT APPROVED MAINTENANCE TREATMENTS FOR CONCRETE PAVEMENT JOINT REPAIR AND JOINT SEALING OR OVERBAND CRACK SEALING

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2021 – SEPTEMBER 2021

**FUNDING STRATEGY:** \$700,000 – ACT 51, FEDERAL GRANT

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$0	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$700,000	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$700,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PREVENTITIVE MAINTENANCE PROJECT TO EXTEND REMAINING LIFE OF THE PAVEMENT



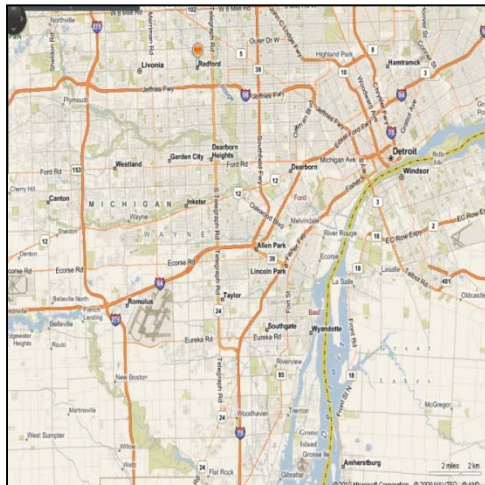


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** BRIDGE REHABILITATION 2021

**PROJECT NUMBER:** 30-



**PROJECT LOCATION:** VARIOUS

**DISTRICT:** VARIOUS

**PRIORITY:** 3

**PROJECT DESCRIPTION AND SCOPE:** VARIOUS MDOT APPROVED MAINTENANCE TREATMENTS FOR BRIDGE DECKS OR STRUCTURES

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2021 – SEPTEMBER 2021

**FUNDING STRATEGY:** \$1,100,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, COMMUNITY FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$0	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$1,100,000	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$1,100,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PREVENTITIVE MAINTENANCE PROJECTS TO EXTEND REMAINING LIFE OF THE BRIDGE DECKS AND STRUCTURES

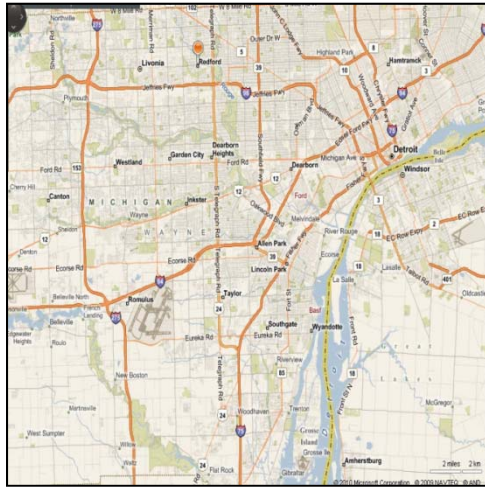


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/ENGINEERING DIVISION

**PROJECT TITLE:** FEDERAL AID ROAD RESURFACING PROGRAM 2021

**PROJECT NUMBER:** 30-



**PROJECT LOCATION:** VARIOUS

**DISTRICT:** VARIOUS

**PRIORITY:** 3

**PROJECT DESCRIPTION AND SCOPE:** RESURFACE EXISTING PAVEMENT

**RATIONALE:** TO IMPROVE ROAD CONDITION

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** ROADWAY SYSTEM IMPROVEMENT AND ECONOMIC DEVELOPMENT SUPPORT

**START AND COMPLETION DATES:** APRIL 2021 – SEPTEMBER 2021

**FUNDING STRATEGY:** \$24,000,000 – ACT 51, FEDERAL GRANT, LOCAL COMMUNITY REVENUE

**MEANS OF FINANCING:** FEDERAL SURFACE TRANSPORTATION PROGRAM, MTF FUNDS, LOCAL COMMUNITY FUNDS

**BENEFITS OF DOING THIS PROJECT:** IMPROVED TRANSPORTATION SYSTEM, REDUCED COSTS FOR TRAVELING PUBLIC AND INCREASED ECONOMIC DEVELOPMENT OPPORTUNITIES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$0	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$24,000,000	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$24,000,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** PASER BASED RATING OF \*\*, \*\*\*\*\* ARTERIAL, REHABILITATION OF ROADWAY SURFACE





**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

**DEPARTMENT OF PUBLIC SERVICES  
ENVIRONMENTAL SERVICES DIVISION**





**WAYNE COUNTY  
DEPARTMENT OF PUBLIC SERVICES  
ENVIRONMENTAL SERVICES GROUP**

Capital projects undertaken by the Environmental Services Group (ESG) are largely focused on construction of new or significant expansions to existing wastewater transport, treatment and/or disposal facilities owned or operated by the County; improvement or reconstruction of existing sewage transport, treatment and/or disposal facilities owned or operated by the County; capital asset and infrastructure replacement; and projects to improve storm water management in the County.

The goals of the projects can include:

- To protect, preserve and restore the water resources of Wayne County including the Huron, Rouge, Detroit and Milk Rivers; Lake St. Clair; Lake Erie; and their tributary waterways and watersheds.
- To protect the public health and quality of life of Wayne County residents by minimizing the possibility of basement flooding/sewer backups and reducing untreated combined sewer overflows and sanitary sewer overflows into area lakes, rivers and streams.
- To ensure the reliability of the wastewater transport, treatment and/or disposal facilities owned or operated by the County and their compliance with current and future regulatory requirements.
- Reducing flood risk along waterways (e.g., North Branch Ecorse Creek flood control).

The Environmental Services Group is committed to maximizing opportunities for such capital improvements to be designed and constructed with favorable financing available under the Michigan Department of Environmental Quality (MDEQ) State Revolving Fund (SRF) low interest loan program and other programs.

Every five years, capital improvements for wastewater transport, treatment and/or disposal facilities owned/operated by the County are identified, assessed and prioritized over a 20-year planning period in a "Project Plan" document developed for each wastewater system. Capital improvement projects must be included in an approved Project Plan to be eligible for financing under the SRF loan program. The final Project Plan reflects input from the customers in each system and other factors, such as the recommendations from the Comprehensive Assessment and Master Plan Project (CAMPP). Through the CAMPP, all aspects of wastewater services (facilities, services, finances, organization, business and operating practices, information systems, etc) were comprehensively evaluated in terms of efficiency, effectiveness and competitiveness. Opportunities to improve and correct deficiencies were identified, prioritized, planned and scheduled for implementation over a period of time.

2016-2017 CAPITAL BUDGET		ANNUAL OPERATING BUDGET IMPACT		
PROJECT (in 000's)	TOTAL APPROPRIATION	PERSONNEL COSTS	OTHER OPERATING COSTS	TOTAL
DOWNRIVER SEWAGE DISPOSAL SYSTEM	\$12,093	\$502	\$11,591	\$12,093
COMBINED SEWER OVERFLOW RETENTION TREATMENT BASINS	3,662	198	3,464	3,662
ROUGE VALLEY SEWAGE DISPOSAL SYSTEM	1,125	25	1,100	1,125
NORTHEAST SEWAGE DISPOSAL SYSTEM	36	6	30	36
MILK RIVER INTER-COUNTY DRAIN DRAINAGE DISTRICT *	11,379	107	11,272	11,379
NORTH BRANCH ECORSE CREEK DRAINAGE DISTRICT*	280	80	200	280
ECORSE CREEK POLLUTION ABATEMENT DRAIN NO. 1 DRAINAGE DISTRICT*	63	13	50	63
SOUTHGATE-WYANDOTTE RELIEF DRAINS DRAINAGE DISTRICT*	646	75	571	646
<b>TOTAL</b>	<b>\$29,284</b>	<b>\$1,006</b>	<b>\$28,278</b>	<b>\$29,284</b>

\*These projects are for the Drainage Districts which are component units of the County but not included in the Appropriation Ordinance and are provided for information purposes.

**COUNTY OF WAYNE  
DEPARTMENT OF PUBLIC SERVICES  
ENVIRONMENTAL SERVICES GROUP  
FIVE YEAR CAPITAL IMPROVEMENT PLAN  
(\$ IN THOUSANDS)**

PROJECT DESCRIPTION	PROJECT NUMBER	ESTIMATED		EXPENDED TO DATE	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	UNPROG
		TOTAL COST	FUNDING SOURCE		2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	
<b>Downriver Sewage Disposal System:</b>										
WWTF Solids Complex Renovations	590007	12,827	SRF	12,402	425	0	0	0	0	0
Secondary and Headworks System Reno #1	590010	19,093	S / SRF	6,704	8,908	3,481	0	0	0	0
Biosolids Drying & Beneficial Reuse	590011	49,916	SRF	164	2,184	4,204	17,346	17,346	8,672	0
DSDS Interceptor System Improvements Segment 1	590012	5,263	SRF	58	576	2,755	1,874	0	0	0
Downriver Sewage Disposal System Imp	590008	48,242	SRF	0	0	0	210	559	2,946	44,527
<b>Rouge River Watershed CSO Basins:</b>										
Facility Imp, SCADA and Integration	596001	41,326	CC / SRF	1,669	3,662	4,931	5,126	3,173	0	22,765
<b>Rouge Valley Sewage Disposal System</b>										
SCADA & Integration and Flow Meter Replacement	598001	7,635	B / SRF	2,240	1,125	0	218	1,992	0	2,060
Long Term Corrective Action Plan (LTCAP)	598007	69,752	SRF	0	0	0	1,252	3,355	21,675	43,470
<b>Northeast Sewage Disposal System</b>										
All Priorities Improvements	599002	60,633	SRF	14,261	36	0	0	54	464	45,818
<b>Milk River Intercounty Drain Drainage District</b>										
Priority 1B Improvements	830002	30,777	SRF / F	1,925	11,379	10,000	6,412	1,020	41	0
Priorities 2B, 3B & 4B Improvements	830003	6,074	SRF	0	0	0	0	0	46	6,028
<b>N. Branch Ecorse Creek Drain Drainage District</b>										
Flood Control Project	801001	134,206	F / B	1,586	280	2,024	58,942	17,175	30,110	24,089
<b>Ecorse Creek Pollution Abatement System</b>										
SCADA Integ. Taylor Basin & Jackson St. Pump Station	820003	125	O&M	103	22	0	0	0	0	0
SCADA Integration Banner Street Pump Station	820003	193	O&M	0	41	121	31	0	0	0
<b>Southgate-Wyandotte Relief Drain Drainage District</b>										
Pump Stations Automation (SW-8B)	821002	6,532	CC / F	167	538	5,259	568	0	0	0
SW-12 Combined Systeme Sewer Cleaning/rehab	821003	4,383	F / SRF	0	108	836	3,439	0	0	0
<b>ANNUAL TOTAL</b>		<b>496,977</b>		<b>41,279</b>	<b>29,284</b>	<b>33,611</b>	<b>95,418</b>	<b>44,674</b>	<b>63,954</b>	<b>188,757</b>

KEY: CC = Cash Capital from O&M (Local funding); F = Federal Grant; S = State Grant; B = Bonds; SRF = State Revolving Fund





## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/Environmental Services Group

**PROJECT TITLE:** DSDS DWTF Solids Complex Renovations Project

**PROJECT NUMBER:** 590007 (55862)



**PROJECT LOCATION:** DWTF, 797 Central, Wyandotte

**DISTRICT:** 4, 8, 11, 13, 14, 15

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** The entire DWTF Solids Complex requires renovation, starting with the primary sludge pumps for each of the primary sedimentation tanks, and ending with the dewatering equipment at the Solids building.

**RATIONALE:** The project includes replacement of capital assets that have reached and/or exceeded their useful service lives and wastewater process improvements; both are necessary to keep the DWTF in compliance with the NPDES wastewater discharge permit issued for the facility by the MDEQ.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** Cost effective and reliable wastewater service to system customers aligns with the following County Strategic Priorities: (SP1) Fiscal Prudence, (SP2) Operational Efficiency, (SP3) Public Safety, (SP4) Health & Wellness, and (SP6) Economic Development.

**START AND COMPLETION DATES:** January 2012 to December 2016; construction began November 2013.

**FUNDING STRATEGY:** Commodity rates for sewage disposal are established for the 13 customer communities and include debt service for financing this project.

**MEANS OF FINANCING:** State Revolving Fund (SRF) loan No. 5419-01. Additionally, an S2 grant was obtained from MDEQ which offset 90% of the design costs associated with this project. Fixed costs (including debt service) are invoiced quarterly to system customers.

**BENEFITS OF DOING THIS PROJECT:** Cost effective and reliable wastewater service to system customers.

**PROJECTED IMPACT ON OPERATING BUDGET:** It is anticipated that this project will improve operational efficiencies and will positively impact operations and maintenance costs.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$12,402,000	TBD	TBD
BUDGETED – FY2017:	\$425,000	TBD	TBD
PROJECTED – FY2018:	\$0	TBD	TBD
PROJECTED – FY2019:	\$0	TBD	TBD
PROJECTED – FY2020:	\$0	TBD	TBD
PROJECTED – FY2021:	\$0	TBD	TBD
FUTURE:	\$0	TBD	TBD
<b>TOTAL:</b>	<b>\$12,827,000</b>	<b>TBD</b>	<b>TBD</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** The need for and expanded description of the improvements to the DSDS DWTF known as the Solids Complex Renovations Project is detailed in the long term “SRF Project Plan for Improvements to the DSDS” approved by Wayne County and the Downriver Joint Management Committee available online at <http://waynecounty.com/doe/1108.htm>.

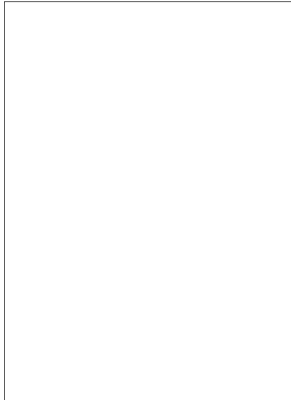


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/Environmental Services Group

**PROJECT TITLE:** DSDS DWTF Secondary System and Headworks System Renovations: Segment 1

**PROJECT NUMBER:** 590010 (55869)



**PROJECT LOCATION:** DWTF, 797 Central, Wyandotte

**DISTRICT:** 4, 8, 11, 13, 14, 15

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** This project consists of repair and improvements to select portions of the Secondary and Headworks process areas and the laboratory at the DWTF.

**RATIONALE:** The project includes replacement of capital assets that have reached and/or exceeded their useful service lives and wastewater process improvements; both are necessary to keep the DWTF in compliance with the NPDES wastewater discharge permit issued for the facility by the MDEQ.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** Cost effective and reliable wastewater service to system customers aligns with the following County Strategic Priorities: (SP1) Fiscal Prudence, (SP2) Operational Efficiency, (SP3) Public Safety, (SP4) Health & Wellness, and (SP6) Economic Development.

**START AND COMPLETION DATES:** May 2014 to April 2018; construction began February 2016.

**FUNDING STRATEGY:** Commodity rates for sewage disposal are established for the 13 customer communities and include debt service for financing this project.

**MEANS OF FINANCING:** SRF loan No. 5420-01. Additionally, a SAW grant was obtained from MDEQ which offset 90% of the design costs associated with this project. Fixed costs (including debt service) are invoiced quarterly to system customers.

**BENEFITS OF DOING THIS PROJECT:** Cost effective and reliable wastewater service to system customers.

**PROJECTED IMPACT ON OPERATING BUDGET:** It is anticipated that this project will improve operational efficiencies and will positively impact operations and maintenance costs.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$6,704,000	TBD	TBD
BUDGETED – FY2017:	\$8,908,000	TBD	TBD
PROJECTED – FY2018:	\$3,481,000	TBD	TBD
PROJECTED – FY2019:	\$0	TBD	TBD
PROJECTED – FY2020:	\$0	TBD	TBD
PROJECTED – FY2021:	\$0	TBD	TBD
FUTURE:	\$0	TBD	TBD
<b>TOTAL:</b>	<b>\$19,093,000</b>	<b>TBD</b>	<b>TBD</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** Work includes replacement of the Return Activated Sludge (RAS) pumps, piping and valves; miscellaneous process and building improvements for Secondary System; replacement of sluice/ slide gates/actuators and drain valves at the aerated grit tanks, junction, bypass, and control chambers; replacement of Fine Screen nos. 5 and 7 and conveyance equipment; control improvements to Fine Screen no. 6; Valve Vault improvements; installation of redundant power feed; upgrade of laboratory; and miscellaneous process and aerated grit and influent pump station building improvements. The need for and expanded description of the improvements to the DSDS DWTF known as the Secondary System and Headworks System Renovations: Segment 1 Project is detailed in the long term “SRF Project Plan for Improvements to the DSDS” approved by Wayne County and the Downriver Joint Management Committee available online at <http://waynecounty.com/doi/1108.htm>.



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/Environmental Services Group

**PROJECT TITLE:** DSDS DWTF Biosolids Drying and Beneficial Reuse

**PROJECT NUMBER:** 590011 (55862)



**PROJECT LOCATION:** DWTF, 797 Central, Wyandotte

**DISTRICT:** 4, 8, 11, 13, 14, 15

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** This project consists of providing an alternate means of solids disposal for the DWTF, including any new or modified process or equipment needs

**RATIONALE:** Improvements needed to keep the DWTF in compliance with NPDES wastewater discharge permit issued for the facility by the MDEQ. Further, the current means of solids disposal (landfill disposal of dewatered solids) is not considered a long-term solution due to the risk of significant disposal cost increases and/or lack of landfill availability.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** Cost effective and reliable wastewater service to system customers aligns with the following County Strategic Priorities: (SP1) Fiscal Prudence, (SP2) Operational Efficiency, (SP3) Public Safety, (SP4) Health & Wellness, and (SP6) Economic Development.

**START AND COMPLETION DATES:** May 2016 to February 2021

**FUNDING STRATEGY:** Commodity rates for sewage disposal are established for the 13 customer communities will include debt service for financing this project.

**MEANS OF FINANCING:** Project eligible for financing under SRF; loan will be sought. If an SRF loan is not available, project will be financed through market bonds or DSDS fund balance. Fixed costs (including debt service) are invoiced quarterly to system customers.

**BENEFITS OF DOING THIS PROJECT:** Cost effective and reliable wastewater service to system customers.

**PROJECTED IMPACT ON OPERATING BUDGET:** The avoidance of increasing operations & maintenance costs, particularly increased costs associated with landfill disposal of dewatered solids, and improved efficiency of operations will offset a portion of debt service costs associated with this project.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$164,000	TBD	TBD
BUDGETED – FY2017:	\$2,184,000	TBD	TBD
PROJECTED – FY2018:	\$4,20,000	TBD	TBD
PROJECTED – FY2019:	\$17,346,000	TBD	TBD
PROJECTED – FY2020:	\$17,346,000	TBD	TBD
PROJECTED – FY2021:	\$8,673,000	TBD	TBD
FUTURE:	\$0	TBD	TBD
<b>TOTAL:</b>	<b>\$49,917,000</b>	<b>TBD</b>	<b>TBD</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** It is anticipated that the new solids disposal system for the DWTF will consist of the addition of a new natural gas Bio-solids drying system, along with all the associated processing, conveying, loading, and emissions control equipment. The process results in dried bio-solids in the form of discrete granules that are pathogen-free, and can be sold for reuse as commercial fertilizer, combustible fuel, and/or soil additive. The need for and expanded description of the improvements to the DSDS DWTF known as the Biosolids Drying and Beneficial Reuse Project is detailed in the long term “SRF Project Plan for Improvements to the DSDS” approved by Wayne County and the Downriver Joint Management Committee available online at <http://waynecounty.com/doe/1108.htm>.



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/Environmental Services Group

**PROJECT TITLE:** DSDS Interceptor System Improvements - Segment 1

**PROJECT NUMBER:** 590012 (55869)



**PROJECT LOCATION:** Interceptor Sewer System throughout DSDS service area

**DISTRICT:** 4, 8, 11, 13, 14, 15

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** The project will clean and rehabilitate select sections of the circa 1938 and 1962 sewer interceptors. The existing flow meters for the system will also be replaced and upgraded.

**RATIONALE:** Improvements are needed to keep the interceptors from collapsing and to maintain compliance with NPDES wastewater discharge permit issued for the system by the MDEQ.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** Cost effective and reliable wastewater service to system customers aligns with the following County Strategic

Priorities: (SP1) Fiscal Prudence, (SP2) Operational Efficiency, (SP3) Public Safety, (SP4) Health & Wellness, and (SP6) Economic Development.

**START AND COMPLETION DATES:** June 2016 to September 2019

**FUNDING STRATEGY:** Commodity rates for sewage disposal are established for the 13 customer communities and will include debt service for financing this project.

**MEANS OF FINANCING:** Project eligible for financing under SRF; loan will be sought. If an SRF loan is not available, project will be financed through market bonds or DSDS fund balance. Fixed costs (including debt service) are invoiced quarterly to system customers.

**BENEFITS OF DOING THIS PROJECT:** Cost effective and reliable wastewater service to system customers.

**PROJECTED IMPACT ON OPERATING BUDGET:** It is anticipated that this project will improve operational efficiencies and will positively impact operations and maintenance costs.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$58,000	TBD	TBD
BUDGETED – FY2017:	\$576,000	TBD	TBD
PROJECTED – FY2018:	\$2,755,000	TBD	TBD
PROJECTED – FY2019:	\$1,875,000	TBD	TBD
PROJECTED – FY2020:	\$0	TBD	TBD
PROJECTED – FY2021:	\$0	TBD	TBD
FUTURE:	\$0	TBD	TBD
<b>TOTAL:</b>	<b>\$5,264,000</b>	<b>TBD</b>	<b>TBD</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** The need for and detailed description of the DSDS Interceptor System Improvements - Segment 1 Project is identified in the long term “SRF Project Plan for Improvements to the DSDS” approved by Wayne County and the Downriver Joint Management Committee available online at <http://waynecounty.com/doe/1108.htm>.





## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/Environmental Services Group

**PROJECT TITLE:** Downriver Sewage Disposal System Improvements

**PROJECT NUMBER:** 590008 (55869)



**PROJECT LOCATION:** DWTF, 797 Central, Wyandotte and Interceptor Sewer System

**DISTRICT:** 4, 8, 11, 13, 14, 15

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** Various Capital Improvements.

- Priority 1: Secondary System and Headworks System Renovations: Segment 2
- Priority 2: D-A-F Complex Renovations
- Priority 3: Instrumentation and SCADA System Improvements
- Priority 4: Ultraviolet Disinfection System Renovations
- Priority 5: DSDS Collection System Improvements

**RATIONALE:** The project includes replacement of capital assets that have reached and/or exceeded their useful service lives and wastewater process improvements; both are necessary to keep wastewater treatment facility in compliance with its NPDES wastewater discharge permit issued by the MDEQ.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** Cost effective and reliable wastewater service to system customers aligns with the following County Strategic Priorities: (SP1) Fiscal Prudence, (SP2) Operational Efficiency, (SP3) Public Safety, (SP4) Health & Wellness, and (SP6) Economic Development.

**START AND COMPLETION DATES:** November 2018 to September 2021+

**FUNDING STRATEGY:** Commodity rates for sewage disposal are established for the 13 customer communities and will include debt service for financing these projects.

**MEANS OF FINANCING:** Project eligible for financing under SRF; loan will be sought. If an SRF loan is not available, project will be financed through market bonds or DSDS fund balance. Fixed costs (including debt service) are invoiced quarterly to system customers.

**BENEFITS OF DOING THIS PROJECT:** Cost effective and reliable wastewater service to system customers.

**PROJECTED IMPACT ON OPERATING BUDGET:** It is anticipated that this group of capital improvements projects will each improve operational efficiencies and will each positively impact operations and maintenance costs.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	TBD	TBD
BUDGETED – FY2017:	\$0	TBD	TBD
PROJECTED – FY2018:	\$0	TBD	TBD
PROJECTED – FY2019:	\$210,000	TBD	TBD
PROJECTED – FY2020:	\$559,000	TBD	TBD
PROJECTED – FY2021:	\$2,946,000	TBD	TBD
FUTURE:	\$44,527,000	TBD	TBD
<b>TOTAL:</b>	<b>\$48,242,000</b>	<b>TBD</b>	<b>TBD</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** All needed DSDS capital improvement projects listed here are identified in the long term “SRF Project Plan for Improvements to the DSDS” approved by Wayne County and the Downriver Joint Management Committee available online at <http://waynecounty.com/doe/1108.htm>.

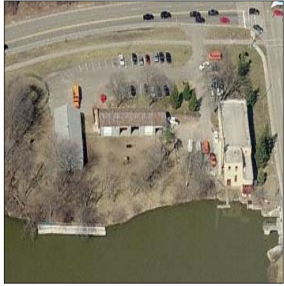


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/Environmental Services Group

**PROJECT TITLE:** Rouge River Watershed Combined Sewer Overflow (CSO) Retention Treatment Basins (RTB), Facility Improvements and Supervisory Control and Data Acquisition (SCADA) System Improvements and Integration

**PROJECT NUMBER:** 596001 (54019, 55798, 55802, 55867)



**PROJECT LOCATION:** Dearborn Heights CSO RTB, 23800 Edward Hines Drive, Dearborn Heights; Inkster CSO RTB, 2001 Inkster Rd., Inkster; River Rouge CSO-RTB, 10120 West Jefferson, River Rouge; and Redford CSO RTB, 16100 Lola, Redford Township

**DISTRICT:** 8, 12, 15

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** Priority 1B: Upgrade chemical feed to improve disinfection and safety. Upgrade SCADA and integrate into overall DPS-ESG SCADA system. Priority 2: Roof repair or replacement, control building heating and ventilation improvements and addition of influent screening (River Rouge). Priority 3: Replace influent screening, conveyor, SCADA and dewatering pump. Priority 4: Influent pump replacement.

**RATIONALE:** Replacement of equipment and infrastructure that has reached/exceeded its useful service life and process improvements needed to keep each CSO Retention Treatment Basin in compliance with its NPDES discharge permits issued by the MDEQ.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** Cost effective and reliable wastewater service to system customers aligns with the following County Strategic Priorities: (SP1) Fiscal Prudence, (SP2) Operational Efficiency, (SP3) Public Safety, (SP4) Health & Wellness, and (SP6) Economic Development.

**START AND COMPLETION DATES:** Oct 2013 - Sept 2020+; construction of Priority 1B project began Nov 2014.

**FUNDING STRATEGY:** Each community contracts with Wayne County to operate and maintain the facility within their boundary; funding of improvements will be completed in cooperation with the appropriate community.

**MEANS OF FINANCING:** SRF Loan 5430-02 for Dearborn Heights Priority 1B Project. SRF loan applications will be made for all future projects. If future SFR financing is not available, projects will be financed through commodity rates established for system service fees assessed to customers. Fixed costs (including debt service) are invoiced quarterly to system customers.

**BENEFITS OF DOING THIS PROJECT:** Cost effective and reliable wastewater service to system customers.

**PROJECTED IMPACT ON OPERATING BUDGET:** It is anticipated that each of these projects will improve operational efficiencies and will positively impact operations and maintenance costs.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$1,669,000	TBD	TBD
BUDGETED – FY2017:	\$3,662,000	TBD	TBD
PROJECTED – FY2018:	\$4,931,000	TBD	TBD
PROJECTED – FY2019:	\$5,126,000	TBD	TBD
PROJECTED – FY2020:	\$3,173,000	TBD	TBD
PROJECTED – FY2021:	\$0	TBD	TBD
FUTURE:	\$22,765,000	TBD	TBD
<b>TOTAL:</b>	<b>\$41,326,000</b>	<b>TBD</b>	<b>TBD</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** The need for an expanded description of these capital improvements projects for RVSDS wastewater facilities is detailed in the long term “2009 State Revolving Fund (SRF) Project Plan for Rouge Watershed Facilities” approved by Wayne County and available online at <http://www.waynecounty.com/doe/1108.htm>.



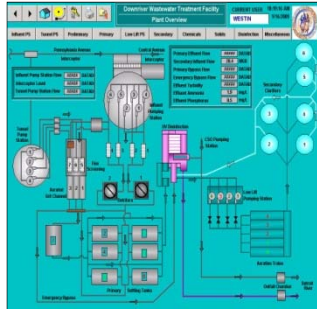


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/Environmental Services Group

**PROJECT TITLE:** Rouge Valley Sewage Disposal System Supervisory Control and Data Acquisition (SCADA) System Improvements and Integration, and Flow Meter/System Monitoring Device Replacement (Priority 1B) Project

**PROJECT NUMBER:** 598001 (55794)



**PROJECT LOCATION:** Rouge Valley Sewage Disposal System service area

**DISTRICT:** 8, 9, 10, 11, 12

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** Improve Supervisory Control and Data Acquisition (SCADA) system for Rouge Valley Sewage Disposal System and integrate into overall DPS-ESG SCADA System. Replace and upgrade obsolete sewage flow metering /system monitoring equipment and integrate devices into DPS-ESG SCADA system. The need for additional facility improvements to be investigated in FY19.

**RATIONALE:** SCADA improvements and replacement/upgrade of system monitoring devices are identified in long term “project plan for the Rouge River Watershed Wastewater Facilities” and are necessary to operate facilities in compliance with final order of abatement (FOA) 2117 (as amended) for the system and the NPDES permit for Lift Station 1A issued by the MDEQ. Flow meter upgrades required to implement monitoring program required under FOA 2117 (as amended). The SCADA systems will need to be replaced/updated approximately every 10 years. Additional facilities improvements are anticipated and will be investigated in FY19.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** Cost effective and reliable wastewater service to system customers aligns with the following County Strategic Priorities: (SP1) Fiscal Prudence, (SP2) Operational Efficiency, (SP3) Public Safety, (SP4) Health & Wellness, and (SP6) Economic Development.

**START AND COMPLETION DATES:** October 2013 – December 2016; construction began November 2014

**FUNDING STRATEGY:** Current project is financed by SRF Loan 5402-01. Commodity rates for sewage transport are established for the 15 customer communities; rates include debt service costs for financing this project.

**MEANS OF FINANCING:** Current SRF Loan 5402-01. Future SRF loans for future improvements.

**BENEFITS OF DOING THIS PROJECT:** Cost effective and reliable wastewater service to system customers.

**PROJECTED IMPACT ON OPERATING BUDGET:** It is anticipated that this project will improve operational efficiencies and will positively impact operations and maintenance costs.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$2,240,000	TBD	TBD
BUDGETED – FY2017:	\$1,125,000	TBD	TBD
PROJECTED – FY2018:	\$0	TBD	TBD
PROJECTED – FY2019:	\$218,000	TBD	TBD
PROJECTED – FY2020:	\$1,992,000	TBD	TBD
PROJECTED – FY2021:	\$0	TBD	TBD
FUTURE:	\$2,060,000	TBD	TBD
<b>TOTAL:</b>	<b>\$7,635,000</b>	<b>TBD</b>	<b>TBD</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** The need for and expanded description of the Priority 1B improvements to RVSDS wastewater facilities is detailed in the long term “2009 State Revolving Fund (SRF) Project Plan for Rouge Watershed Facilities” approved by Wayne County and available online at <http://www.waynecounty.com/doe/1108.htm>.



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/Environmental Services Group



**PROJECT TITLE:** Rouge Valley Sewage Disposal System (RVSDS) Long Term Corrective Action Plan (LTCAP)

**PROJECT NUMBER:** 598007 (55870)

**PROJECT LOCATION:** Rouge Valley Sewage Disposal System service area

**DISTRICT:** 8, 9, 10, 11, 12

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** Design and construct the recommended long term solution to control sanitary sewer overflows from the RVSDS. The specific required system improvements have not yet been defined.

**RATIONALE:** Improvements to the RVSDS are required to eliminate sanitary sewer overflows and to comply with Final Order of Abatement (FOA) 2117 (as amended) for the system. Project will also include replacement of capital assets that have reached and/or exceeded their useful service lives. All improvements will be identified in the LTCAP document under development.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** Cost effective and reliable wastewater service to system customers aligns with the following County Strategic Priorities: (SP1) Fiscal Prudence, (SP2) Operational Efficiency, (SP3) Public Safety, (SP4) Health & Wellness, and (SP6) Economic Development.

**START AND COMPLETION DATES:** March 2014 – December 2022; defined under FOA 2117 as amended.

**FUNDING STRATEGY:** Commodity rates for sewage transport are established for the 15 customer communities; will include debt service for financing this project.

**MEANS OF FINANCING:** Application will be made to the SRF for a low interest loan for this project. If SRF funding is not available, project will be financed through commodity rates established for system service fees assessed to customers. Fixed costs (including debt service) are invoiced quarterly to system customers.

**BENEFITS OF DOING THIS PROJECT:** Cost effective and reliable wastewater service to system customers.

**PROJECTED IMPACT ON OPERATING BUDGET:** To be determined after LTCAP is developed.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	TBD	TBD
BUDGETED – FY2017:	\$0	TBD	TBD
PROJECTED – FY2018:	\$0	TBD	TBD
PROJECTED – FY2019:	\$1,252,000	TBD	TBD
PROJECTED – FY2020:	\$3,355,000	TBD	TBD
PROJECTED – FY2021:	\$21,675,000	TBD	TBD
FUTURE:	\$43,470,000	TBD	TBD
<b>TOTAL:</b>	<b>\$69,752,000</b>	<b>TBD</b>	<b>TBD</b>

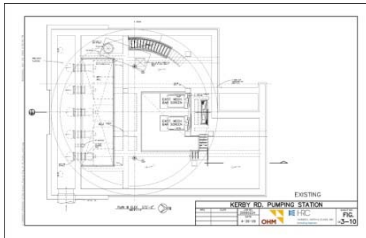


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/Environmental Services Group

**PROJECT TITLE:** Northeast Sewage Disposal System (NSDS) Priority 1A, 2, 3, and 4 Improvements Projects

**PROJECT NUMBER:** 599002 & 599004 (55855)



**PROJECT LOCATION:** Kerby Road Pump Station, 315 Chalfonte, Grosse Pointe Farms; Marter Road Pump Station, 20780 Marter Rd. Grosse Pointe Woods; Harper Woods Connection & Flow Control, 17933 Mack Avenue, Grosse Pointe Woods; and Grosse Pointe Interceptor (from the Marter Road pump station to the Kerby Road pump station)

**DISTRICT:** 1

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:**

- Priority 1A and 2 (selected improvements): Improvements of Kerby Road and Marter Road Pump Stations and Harper Woods Connection & Flow Control are predominantly process, mechanical, electrical and SCADA in nature. Work related to the Grosse Pointe Interceptor Involves a pipe condition assessment.
- Priority 3: Kerby Road PS: pump replacement. Marter Road PS: replacement of pump and exhaust equipment. Grosse Pointe Interceptor: inspection.
- Priority 4: Grosse Pointe Interceptor: cleaning and repair

**RATIONALE:** Priority 1A and 2 select improvements are required under Administrative Consent Order ACO-000115 issued for this system by MDEQ.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** Cost effective and reliable wastewater service to system customers aligns with the following County Strategic Priorities: (SP1) Fiscal Prudence, (SP2) Operational Efficiency, (SP3) Public Safety, (SP4) Health & Wellness, and (SP6) Economic Development.

**START AND COMPLETION DATES:** Priority 1A and 2 (selected improvements): October 2013 - December 2016. Priority 3 and 4: Beyond FY19.

**FUNDING STRATEGY:** SRF loan 5446-01 for the Priority 1A and 2 projects. Commodity rates for sewage transport are established for the customer communities which include debt service costs for these projects.

**MEANS OF FINANCING:** SRF loan 5446-01 for the Priority 1A and 2 projects underway; SRF financing will be sought for other projects.

**BENEFITS OF DOING THIS PROJECT:** Cost effective and reliable wastewater service to system customers.

**PROJECTED IMPACT ON OPERATING BUDGET:** It is anticipated that this project will improve operational efficiencies and will positively impact operations and maintenance costs.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$14,261,000	TBD	TBD
BUDGETED – FY2017:	\$36,000	TBD	TBD
PROJECTED – FY2018:	\$0	TBD	TBD
PROJECTED – FY2019:	\$0	TBD	TBD
PROJECTED – FY2020:	\$54,000	TBD	TBD
PROJECTED – FY2021:	\$464,000	TBD	TBD
FUTURE:	\$45,818,000	TBD	TBD
<b>TOTAL:</b>	<b>\$60,633,000</b>	<b>TBD</b>	<b>TBD</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** The need for and expanded description of the capital improvements to NSDS wastewater facilities is detailed in the long term “Supplement No. 1 for 2009 SRF Project for Improvement of the Northeast Sewage Disposal System” approved by Wayne County and available online at <http://www.waynecounty.com/doe/1108.htm>.

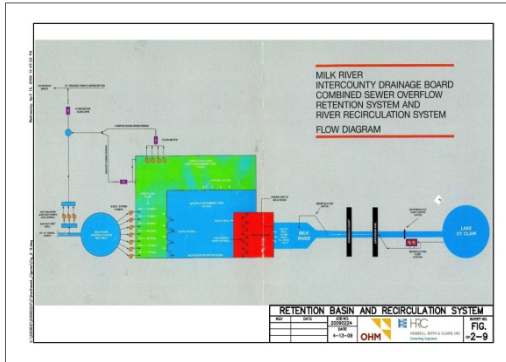
**DEPARTMENT/DIVISION:** DPS/Environmental Services Group



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**PROJECT TITLE:** Milk River Inter-County Drain Drainage District: Priority 1B and Select Improvements Project

**PROJECT NUMBER:** 830002 (54724)



**PROJECT LOCATION:** Milk River Combined Sewer Overflow Retention Treatment Basin, 1190 Parkway Drive, Grosse Pte Woods; Milk River Recirculation Station, 1130 Lakeshore Drive, Grosse Pointe Shores

**DISTRICT:** 1

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** Rehabilitation and upgrade of entire wastewater facility.

**RATIONALE:** Facility improvements mandated under Administrative Consent Order ACO-000114 issued by MDEQ.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** Cost effective and reliable wastewater service to system customers aligns with the following County Strategic Priorities: (SP1) Fiscal Prudence, (SP2) Operational Efficiency, (SP3) Public Safety, (SP4) Health & Wellness, and (SP6) Economic Development.

**START AND COMPLETION DATES:** July 2014 - January 2021; construction to begin October 2016.

**FUNDING STRATEGY:** Application for SRF loan is underway. Additionally, a SAW grant was obtained from MDEQ which offset 90% of the design costs associated with this project. Annual budget established for drainage district includes debt service costs for financing this project.

**MEANS OF FINANCING:** Fixed costs (including debt service) are invoiced quarterly to system customers.

**BENEFITS OF DOING THIS PROJECT:** Cost effective and reliable wastewater service to system customers.

**PROJECTED IMPACT ON OPERATING BUDGET:** It is anticipated that this project will improve operational efficiencies and will positively impact operations and maintenance costs.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$1,925,000	TBD	TBD
BUDGETED – FY2017:	\$11,379,000	TBD	TBD
PROJECTED – FY2018:	\$10,000,000	TBD	TBD
PROJECTED – FY2019:	\$6,412,000	TBD	TBD
PROJECTED – FY2020:	\$1,020,000	TBD	TBD
PROJECTED – FY2021:	\$41,000	TBD	TBD
FUTURE:	\$0	TBD	TBD
<b>TOTAL:</b>	<b>\$30,777,000</b>	<b>TBD</b>	<b>TBD</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** Work includes upgrades to flushing, disinfection, sampling, aeration, electrical, sanitary pump, storm water pump, dewatering systems, and recirculation system; replacement of roofs on various buildings; and improvements to the SCADA system and its integration with the overall DPS-ESG SCADA system. The need for and expanded description of the Priority 1B and Selected Improvements Project for MRIDDD wastewater facilities is detailed in the long term “Supplement No. 2 for 2009 SRF Project for Improvement of the Northeast Sewage Disposal System including Milk River System” approved by the MRIDDD Drainage Board and available online at <http://www.waynecounty.com/doe/1108.htm>.



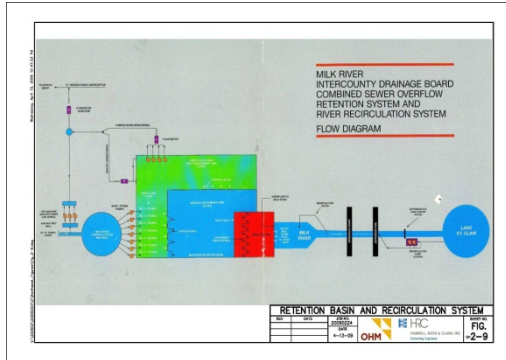


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/Environmental Services Group

**PROJECT TITLE:** Milk River Inter-County Drain Drainage District - Priority 2B, 3B and 4B Improvements

**PROJECT NUMBER:** 830003 (54724)



**PROJECT LOCATION:** Milk River Combined Sewer Overflow Retention Treatment Basin, 1190 Parkway Drive, Grosse Pointe Woods; Milk River Recirculation Station, 1130 Lakeshore Drive, Grosse Pointe Shores

**DISTRICT:** 1

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:**

- **Priority 2B:** Demolition of yard shed / building,
- **Priority 3B:** Replace raw sewage pumps, replace doors and hardware, refurbish doors and windows, repair asphalt pavement.

- **Priority 4B:** Replace recirculation system intake pipe.

**RATIONALE:** Facility improvements are needed for wastewater system to remain in compliance with its NPDES wastewater discharge permit.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** Cost effective and reliable wastewater service to system customers aligns with the following County Strategic Priorities: (SP1) Fiscal Prudence, (SP2) Operational Efficiency, (SP3) Public Safety, (SP4) Health & Wellness, and (SP6) Economic Development.

**START AND COMPLETION DATES:** Priority 2B: October 2020 – October 2021; Priority 3B and 4B: beyond FY21

**FUNDING STRATEGY:** Annual budget established for Drainage District; budget includes debt service costs for financing this project.

**MEANS OF FINANCING:** Application will be made to the SRF for a low interest loan for each project. If SRF funding is not available, the project will be financed through market bonds. Fixed costs (including debt service) are invoiced quarterly to system customers.

**BENEFITS OF DOING THIS PROJECT:** Cost effective and reliable wastewater service to system customers.

**PROJECTED IMPACT ON OPERATING BUDGET:** It is anticipated that this project will improve operational efficiencies and will positively impact operations and maintenance costs.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	TBD	TBD
BUDGETED – FY2017:	\$0	TBD	TBD
PROJECTED – FY2018:	\$0	TBD	TBD
PROJECTED – FY2019:	\$0	TBD	TBD
PROJECTED – FY2020:	\$0	TBD	TBD
PROJECTED – FY2021:	\$46,000	TBD	TBD
FUTURE:	\$6,028,000	TBD	TBD
<b>TOTAL:</b>	<b>\$6,074,000</b>	<b>TBD</b>	<b>TBD</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** The need for and expanded description of the Priority 2B and 3B improvements to MRIDDD wastewater facilities is detailed in the long term “Supplement No. 2 for 2009 SRF Project for Improvement of the Northeast Sewage Disposal System including Milk River System” approved by the MRIDDD Drainage Board and available online at <http://www.waynecounty.com/doe/1108.htm>.

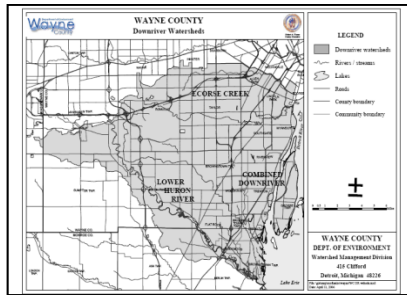


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/Environmental Services Group

**PROJECT TITLE:** North Branch Ecorse Creek Drain Drainage District, Flood Control Project

**PROJECT NUMBER:** 801001 (54238)



**PROJECT LOCATION:** 9 cities: Romulus, Westland, Inkster, Dearborn Heights, Taylor, Allen Park, Melvindale, Lincoln Park, and Ecorse

**DISTRICT:** 4, 8, 11, 12, 13, 14, 15

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** Implement the Dearborn Heights petition to the Wayne County Drain Commissioner for relief of flooding from the North Branch Ecorse Creek (NBEC) as required by Michigan Drain Code of 1956 (as amended).

**RATIONALE:** Thousands of homes and businesses periodically flood from the NBEC during heavy rains. Dearborn Heights has submitted a petition for improvements to this county drain which must be acted upon by the Wayne County Drain Commissioner.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** Reducing known flooding aligns with the following County Strategic Priorities: (SP3) Public Safety, (SP4) Health & Wellness, and (SP6) Economic Development.

**START AND COMPLETION DATES:** May 2005 -September 2022. Study phase underway.

**FUNDING STRATEGY:** Seeking Federal funding assistance through congressional appropriations and US Army Corps of Engineers; market bonds likely for balance.

**MEANS OF FINANCING:** Under the Michigan Drain Code, property owners are assessed annually for costs, including debt service, based upon benefit and contribution to the flooding problem.

**BENEFITS OF DOING THIS PROJECT:** Reduction in chronic flooding of properties in drainage district.

**PROJECTED IMPACT ON OPERATING BUDGET:** It is anticipated that this project will positively impact operations and maintenance costs.

PROJECT FUNDING AND BENEFITS			
	Capital (one-time or project costs)	On-going Operating Expense (Recurring operational costs to support project after completion)	Benefits (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$1,586,000	TBD	TBD
BUDGETED – FY2017:	\$280,000	TBD	TBD
PROJECTED – FY2018:	\$2,024,000	TBD	TBD
PROJECTED – FY2019:	\$58,942,000	TBD	TBD
PROJECTED – FY2020:	\$17,175,000	TBD	TBD
PROJECTED – FY2021:	\$30,110,000	TBD	TBD
FUTURE:	\$24,088,000	TBD	TBD
<b>TOTAL:</b>	<b>\$134,205,000</b>	<b>TBD</b>	<b>TBD</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** The need for and expanded description of the North Branch Ecorse Creek Flood Control Project is detailed in documents available online at <http://www.waynecounty.com/doe/nbec/index.htm>.



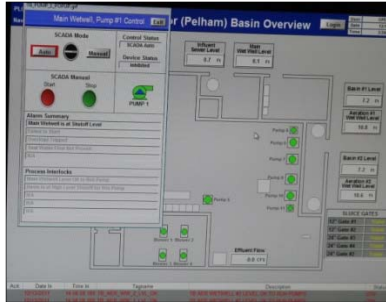


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/Environmental Services Group

**PROJECT TITLE:** Integration of Ecorse Creek Pollution Abatement Drain No. 1 Drainage District (ECPAD) Taylor Sanitary Retention Basin and Leblanc Pump Station SCADA System into overall DPS-ESG SCADA system

**PROJECT NUMBER:** 820003 (54707)



**PROJECT LOCATION:** Taylor Sanitary Retention Basin, 20195 Trolley Drive, Taylor; Leblanc Pump Station, 5600 Jackson, Dearborn Heights.

**DISTRICT:** 8, 14

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** Integration of local SCADA system for Ecorse Creek Pollution Abatement Drain No. 1 Drainage District Facilities at the Taylor Basin, Jackson Street (Leblanc) Pump Station into overall DPS-ESG SCADA system.

**RATIONALE:** Integration of the local SCADA systems for these facilities into the overall DPS-ESG SCADA system will allow for remote monitoring of these facilities for improved operation.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** Cost effective and reliable wastewater service to system customers aligns with the following County Strategic Priorities: (SP1) Fiscal Prudence, (SP2) Operational Efficiency, (SP3) Public Safety, (SP4) Health & Wellness, and (SP6) Economic Development.

**START AND COMPLETION DATES:** October 2013 – December 2016

**FUNDING STRATEGY:** Annual budget established for drainage district; includes debt service costs for this project.

**MEANS OF FINANCING:** Local funding. County prepares budget and invoices communities quarterly

**BENEFITS OF DOING THIS PROJECT:** Cost effective and reliable wastewater service to system customers.

**PROJECTED IMPACT ON OPERATING BUDGET:** Decreased operation and maintenance costs due to ability to remotely monitor and control facilities

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$103,000.00	TBD	TBD
BUDGETED – FY2017:	\$22,000.00	TBD	TBD
PROJECTED – FY2018:	\$0	TBD	TBD
PROJECTED – FY2019:	\$0	TBD	TBD
PROJECTED – FY2020:	\$0	TBD	TBD
PROJECTED – FY2021:	\$0	TBD	TBD
FUTURE:	\$0	TBD	TBD
<b>TOTAL:</b>	<b>\$125,000.00</b>	<b>TBD</b>	<b>TBD</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** The need for and expanded description of the improvements to these ECPAD facilities is detailed in the long term “SRF Project Plan for Taylor (Pelham) Basin and Jackson Street Pump Station Improvements” approved by the ECPAD Drainage Board and available online at <http://www.waynecounty.com/doe/1108.htm>.



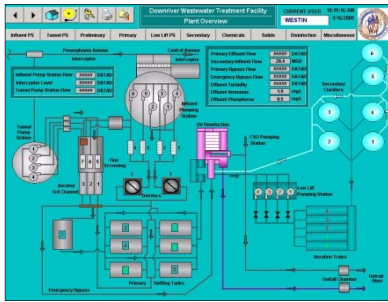
## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/Environmental Services Group

**PROJECT TITLE:** Installation of Ecorse Creek Pollution Abatement Drain No. 1 Drainage District (ECPAD) Banner Street Pump SCADA system and integration into overall DPS-ESG SCADA system

**PROJECT NUMBER:** 820003 (54707)

**PROJECT LOCATION:** Banner Street Pump Station, 24312 Amherst, Dearborn Heights



**DISTRICT:** 8, 14

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** Installation of local SCADA system for Ecorse Creek Pollution Abatement Drain No. 1 Drainage District facilities at the Banner Street Pump Station and integration into overall DPS-ESG SCADA system.

**RATIONALE:** This project will assist with providing efficient and cost-effective sewage transport services to system customers.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** Cost effective and reliable wastewater service to system customers aligns with the following County Strategic Priorities: (SP1) Fiscal Prudence, (SP2) Operational Efficiency, (SP3) Public Safety, (SP4) Health & Wellness, and (SP6) Economic Development.

**START AND COMPLETION DATES:** October 2016 - December 2018

**FUNDING STRATEGY:** Annual budget established for drainage district; includes costs for financing this project.

**MEANS OF FINANCING:** Local funding. County prepares budget and invoices communities quarterly.

**BENEFITS OF DOING THIS PROJECT:** Cost effective and reliable wastewater service to system customers.

**PROJECTED IMPACT ON OPERATING BUDGET:** Decreased operation & maintenance costs as centralized remote monitoring of facilities should reduce field investigation.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	TBD	TBD
BUDGETED – FY2017:	\$41,000	TBD	TBD
PROJECTED – FY2018:	\$121,000	TBD	TBD
PROJECTED – FY2019:	\$30,000	TBD	TBD
PROJECTED – FY2020:	\$0	TBD	TBD
PROJECTED – FY2021:	\$0	TBD	TBD
FUTURE:	\$0	TBD	TBD
<b>TOTAL:</b>	<b>\$192,000</b>	<b>TBD</b>	<b>TBD</b>



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/Environmental Services Group

**PROJECT TITLE:** Southgate-Wyandotte Relief Drains Drainage District (SW), Pump Stations Automation (SW-8B)

**PROJECT NUMBER:** 821002 (55805)



**PROJECT LOCATION:** Pump Station No. 5 (767 Central, Wyandotte); Pine Street Pump Station (10 Pine Street, Wyandotte)

**DISTRICT:** 15

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** The project will improve and optimize performance, automate operations, and renovate the facilities including implementation of system flow meters and integration of SCADA into overall DPS-ESG SCADA system.

**RATIONALE:** Facility improvements will reduce operating costs and are needed to maintain compliance with NPDES wastewater discharge permit issued for the system by MDEQ. All improvements are identified in long term “project plan for the Southgate-Wyandotte relief drains drainage district.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** Cost effective and reliable wastewater service to system customers aligns with the following County Strategic Priorities: (SP1) Fiscal Prudence, (SP2) Operational Efficiency, (SP3) Public Safety, (SP4) Health & Wellness, and (SP6) Economic Development.

**START AND COMPLETION DATES:** June 2014 - February 2018

**FUNDING STRATEGY:** Annual budget established for drainage district; budget includes costs for this project.

**MEANS OF FINANCING:** Local funding or SRF loan application will be made. County prepares budget and invoices communities quarterly

**BENEFITS OF DOING THIS PROJECT:** Cost effective and reliable wastewater service to system customers.

**PROJECTED IMPACT ON OPERATING BUDGET:** It is anticipated that this project will improve operational efficiencies and will positively impact operations and maintenance costs.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$167,000	TBD	TBD
BUDGETED – FY2017:	\$538,000	TBD	TBD
PROJECTED – FY2018:	\$5,259,000	TBD	TBD
PROJECTED – FY2019:	\$568,000	TBD	TBD
PROJECTED – FY2020:	\$0	TBD	TBD
PROJECTED – FY2021:	\$0	TBD	TBD
FUTURE:	\$0	TBD	TBD
<b>TOTAL:</b>	<b>\$6,532,000</b>	<b>TBD</b>	<b>TBD</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** The need for and expanded description of the improvements to these SW facilities is detailed in the long term “2009 SRF Project Plan for Improvements to the Southgate-Wyandotte Relief Drains Drainage District” approved by the SW Drainage Board and available online at <http://www.waynecounty.com/doe/1108.htm>.

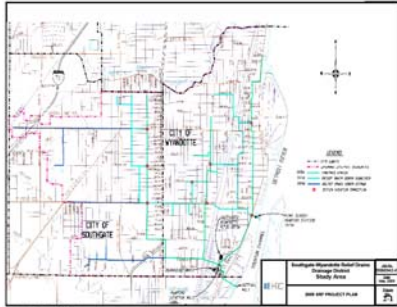


## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/Environmental Services Group

**PROJECT TITLE:** Southgate-Wyandotte Relief Drains Drainage District (SW), Combined System Sewer Cleaning/Rehabilitation (SW-12)

**PROJECT NUMBER:** 821002 (55805)



**PROJECT LOCATION:** Pump Station No. 5 (767 Central, Wyandotte); Pine Street Pump Station (10 Pine Street, Wyandotte) and Combined Sewer Collection System

**DISTRICT:** 15

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** Clean and repair sewers rehabilitate the circa 1930 combined sewers.

**RATIONALE:** Improvements are needed to keep the sewers from collapsing and to maintain compliance with NPDES wastewater discharge permit issued for the system by the MDEQ.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** Cost effective and reliable wastewater service to system customers aligns with the following County Strategic Priorities: (SP1) Fiscal Prudence, (SP2) Operational Efficiency, (SP3) Public Safety, (SP4) Health & Wellness, and (SP6) Economic Development.

**START AND COMPLETION DATES:** October 2016 – August 2018

**FUNDING STRATEGY:** Annual budget established for drainage district; will include costs for financing this project.

**MEANS OF FINANCING:** Local funding or SRF loan application will be made. County prepares budget and invoices communities quarterly.

**BENEFITS OF DOING THIS PROJECT:** Cost effective and reliable wastewater service to system customers.

**PROJECTED IMPACT ON OPERATING BUDGET:** It is anticipated that this project will improve operational efficiencies and will positively impact operations and maintenance costs.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	TBD	TBD
BUDGETED – FY2017:	\$108,000	TBD	TBD
PROJECTED – FY2018:	\$836,000	TBD	TBD
PROJECTED – FY2019:	\$3,439,000	TBD	TBD
PROJECTED – FY2020:	\$0	TBD	TBD
PROJECTED – FY2021:	\$0	TBD	TBD
FUTURE:	\$0	TBD	TBD
<b>TOTAL:</b>	<b>\$4,383,000</b>	<b>TBD</b>	<b>TBD</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** The need for and expanded description of the improvements to these SW facilities is detailed in the long term “2009 SRF Project Plan for Improvements to the Southgate-Wyandotte Relief Drains Drainage District” approved by the SW Drainage Board and available online at <http://www.waynecounty.com/doe/1108.htm>.





**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

**DEPARTMENT OF PUBLIC SERVICES  
PARKS DIVISION**







**WAYNE COUNTY  
DEPARTMENT OF PUBLIC SERVICES  
PARKS DIVISION**

In its annual planning process the Wayne County Parks Division utilizes standards established by both the National Recreation and Park Association (NRPA) or by internal standards. The standards are interpreted according to the particular situation to which they are applied and specific local needs. The planning process includes input from both internal and external sources. Since the mid 1990’s, a park millage has served to support existing park operations as well as new park initiatives.

2016-2017 CAPITAL BUDGET		ANNUAL OPERATING BUDGET IMPACT		
PROJECT (in 000's)	TOTAL APPROPRIATION	PERSONNEL COSTS	OTHER OPERATING COSTS	TOTAL
PARKS SYSTEM IMPROVEMENTS	\$2,492	\$345	\$2,147	\$2,492
<b>TOTAL</b>	<b>\$2,492</b>	<b>\$345</b>	<b>\$2,147</b>	<b>\$2,492</b>

The Wayne County Parks Division had a very productive FY 2015-2016 and is moving toward greater efficiencies and capital expansions in FY 2016-2017. Parks has continued to improve services while expanding offerings. The Design Section accomplished several projects in the past year in service to the citizens of Wayne County. The projects include but are not limited to:

- Renovations of six comfort stations that brought them to ADA compliance. These included Parkland, Warendale, Perrin, Nankin Mills, Plymouth Riverside, and Cass Benton.
- Continued development of the Detroit River International Wildlife Refuge Boat Dock and Fishing Pier.
- Development of the Elizabeth Park Greenway and Shoreline Restoration
- Development of the Ellsworth Boardwalk and Trailhead Parking
- Wayne County Parks Brand Strategy and Logo Design

Parks Design Section will continue to apply the vision and goals of the administration in FY 2016-2017, which is to provide new and enhanced facilities for its patrons. The Division will undertake the following projects in FY 2016-2016:

- Construction of the DRIRW Boat Dock and Fishing Pier.
- Construction of the Ellsworth Boardwalk and Trailhead Parking that is utilizing a \$200,000 Michigan Natural Resources Trust Fund Grant.
- Construction of the Elizabeth Park Greenway and Shoreline Restoration that is utilizing a \$300,00 Michigan Natural Resources Trust Fund Grant.

- Renovations of two comfort stations to bring them to ADA compliance. This will include Inkster and Kinloch
- Development of the WCP Strategic Plan
- Renovations of three ball diamonds in Hines Park
- Installation of the Elizabeth Park Outdoor Gym
- The Parks Division will continue to thoroughly research, review, and apply for appropriate grants to supplement funds allocated.

**BUDGETARY IMPACT STATEMENT:** Funding for the projects incorporated into the Parks Division CIP plan are included in the operation budget of the Parks Division. In general, the projects represent either grant to the local municipalities for improvements to their local park system or renovations and improvement to the County Park System.

The grants to the local municipalities are primarily funded by the County’s special park millage and are usually short term (one year) grants for individual local projects that are proposed and primarily funded by the local community. The grants are jointly allocated to municipalities by the CEO and the Commission based on need. The County’s budgetary responsibility is only up to the grant amount awarded to the community. Overruns on the project is the responsibility of the local municipality.

County projects included in the Park CIP are usually renovations and improvements to the existing park system infrastructures. While there may be a tangible budgetary impact as a result of these county projects, such as lower maintenance and/or repair costs, because the parks system is so vast, any efficiencies associated with the completion of these projects is reinvested in the parks system.

**COUNTY OF WAYNE  
DEPARTMENT OF PUBLIC SERVICES  
PARKS DIVISION  
FIVE-YEAR CAPITAL IMPROVEMENT PLAN**

PROJECT DESCRIPTION	PROJECT NUMBER	TOTAL	ESTIMATED	OTHER	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	UNPROG
		ESTIMATED COST	WAYNE CO SHARE	FUNDING SOURCE	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	
<b>ALL PARKS</b>										
<b>Renovations &amp; Improvements</b>										
LightFest Enhancements	60-108	100	100	M	100	0	0	0	0	0
Park Machinery & Equipment 02	60-125	250	250	M	250	0	0	0	0	0
Parks Paving Projects	60-428	200	200	M	200	0	0	0	0	0
Play Stuctures		150	150	M	150	0	0	0	0	0
Branding Implementation	60-504	150	150	M	150	0	0	0	0	0
District 3 Improvements	60-434	9	9	M	9	0	0	0	0	0
District 15 Imporvements	60-435	109	109	M	109	0	0	0	0	0
District 14 Imporvements	60-436	85	85	M	85	0	0	0	0	0
District 10 Improvements	60-432	195	195	M	195	0	0	0	0	0
District 12 Imporvements	60-438	63	63	M	63	0	0	0	0	0
District 1 Improvements	60-439	92	92	M	92	0	0	0	0	0
District 11 Improvements	60-440	103	103	M	103	0	0	0	0	0
District 4 Improvements	60-441	22	22	M	22	0	0	0	0	0
District 8 Improvements	60-442	74	74	M	74	0	0	0	0	0
District 2,5,6,7 Improvements	60-443	158	158	M	158	0	0	0	0	0
District 9 Imporvements	60-444	199	199	M	199	0	0	0	0	0
District 13 Imporvements	60-445	140	140	M	140	0	0	0	0	0
Contingencies	60-130	48	48	M	48	0	0	0	0	0
Internal Design Engineering Services	N/A	345	345	M	345	0	0	0	0	0
Unallocated--- Future County Park Improvements	N/A	0	0	M	0	0	0	0	0	0
Unallocated---Future 15 % Community Allocations	N/A	0	0	M	0	0	0	0	0	0
<b>ANNUAL TOTAL</b>		<b>2,492</b>	<b>2,492</b>		<b>2,492</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

M: Millage, S: Grant, MO-Millage Operations

*“The operating and capital budgets for the County Parks Fund are predicated on voter approval of the propose County Parks millage renewal that is anticipated to be placed on the August primary ballot.”*



**CAPITAL IMPROVEMENT  
PROJECT NARRATIVE DESCRIPTION  
2017-2021**

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** LIGHTFEST ENHANCEMENTS

**PROJECT NUMBER:** 60-108



**PROJECT LOCATION:** HINES PARK

**DISTRICT:** 9, 12

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR REPAIRS AND REPLACEMENT OF AGING LIGHTFEST DISPLAYS

**RATIONALE:** TO PROVIDE FOR IMPROVEMENTS TO THE LIGHTFEST DISPLAYS FOR PURPOSES OF HOSTING THE ANNUAL LIGHTFEST EVENT.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**

**START AND COMPLETION DATES:** OCTOBER 2017 THRU SEPTEMBER 2021

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$100,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
TOTAL:	\$100,000	\$0	\$0



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** BRANDING IMPLEMENTATION

**PROJECT NUMBER:** 60-504

**PROJECT LOCATION:** VARIOUS

**DISTRICT:** ALL DISTRICTS

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR BRANDING AS IT RELATES TO PRODUCTS AND SERVICES PROVIDED TO THE COMMUNITIES.

**RATIONALE:** TO PROVIDE BRANDING TO IDENTIFY WAYNE COUNTY PARKS TO THE PUBLIC.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**

**START AND COMPLETION DATES:** OCTOBER 2017 THRU SEPTEMBER 2021

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:** THIS WILL REDUCE ALLOW PARKS TO CONTINUE REPLACING ITS SIGNAGE THAT IS FALLING APART WHILE PROVIDING A POSITIVE BRAND IDENTITY.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$150,000	\$0	\$0
PROJECTED – FY2018:	\$150,000	\$0	\$0
PROJECTED – FY2019:	\$150,000	\$0	\$0
PROJECTED – FY2020:	\$150,000	\$0	\$0
PROJECTED – FY2021:	\$150,000	\$0	\$0
FUTURE:	\$0	\$0	\$0
TOTAL:	\$0	\$0	\$0

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** PARKS MACHINERY AND EQUIPMENT

**PROJECT NUMBER:** 60-125



**PROJECT LOCATION:** ALL PARKS DIVISION PROPERTY

**DISTRICT:** 2, 9, 10, 12 AND 14

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR THE PURCHASE AND REPLACEMENT OF PARKS AGING EQUIPMENT AND MOWING FLEET.

**RATIONALE:** TO PROVIDE FOR THE REPLACEMENT OF PARKS AGING EQUIPMENT TO ENSURE THAT THE PARKS AND FACILITIES ARE PROPERLY MAINTAINED FOR PURPOSES OF CREATING A SAFE ENVIRONMENT.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**

**START AND COMPLETION DATES:** OCTOBER 2017 THRU SEPTEMBER 2021

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:** EQUIPMENT IS REPLACED ON AN ANNUAL BASIS AS EQUIPMENT BECOMES OBSOLETE. INCREASED MAINTENANCE COSTS ASSOCIATED WITH OLD AND OBSOLETE EQUIPMENT IS AVERTED.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$250,000	\$0	\$0
PROJECTED – FY2018:	\$250,000	\$0	\$0
PROJECTED – FY2019:	\$250,000	\$0	\$0
PROJECTED – FY2020:	\$250,000	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
TOTAL:	\$0	\$0	\$0

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** PARKS PAVING PROJECTS

**PROJECT NUMBER:** 60-428

**PROJECT LOCATION:** VARIOUS



**DISTRICT:** 10, 12

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR PAVING AND REPAIRS TO COUNTY ROADS.

**RATIONALE:** TO PROVIDE FOR IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**

**START AND COMPLETION DATES:** OCTOBER 2017 THRU

SEPTEMBER 2021

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$200,000	\$0	\$0
PROJECTED – FY2018:	\$200,000	\$0	\$0
PROJECTED – FY2019:	\$200,000	\$0	\$0
PROJECTED – FY2020:	\$200,000	\$0	\$0
PROJECTED – FY2021:	\$200,000	\$0	\$0
FUTURE:	\$0	\$0	\$0
TOTAL:	\$0	\$0	\$0

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**





## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** PARKS PLAY STRUCTURES

**PROJECT NUMBER:** 60-



**PROJECT LOCATION:** VARIOUS

**DISTRICT:** ALL DISTRICTS

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR REPAIR OR REPLACEMENT ON PLAY STRUCTURES AT WAYNE COUNTY PARKS.

**RATIONALE:** TO PROVIDE FOR IMPROVEMENTS TO PLAY STRUCTURES WITHIN WAYNE COUNTY PARKS.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**

**START AND COMPLETION DATES:** OCTOBER 2017 THRU SEPTEMBER 2021

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:** THERE ARE PLAYGROUNDS IN THE PARK THAT ARE OLDER AND NEED EITHER REPLACEMENT PARTS OR A NEW STRUCTURE TO KEEP CHILDREN SAFE.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$150,000	\$0	\$0
PROJECTED – FY2018:	\$150,000	\$0	\$0
PROJECTED – FY2019:	\$150,000	\$0	\$0
PROJECTED – FY2020:	\$150,000	\$0	\$0
PROJECTED – FY2021:	\$150,000	\$0	\$0
FUTURE:	\$0	\$0	\$0
TOTAL:	\$0	\$0	\$0

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** DISTRICT 8 PARK IMPROVEMENTS

**PROJECT NUMBER:** 60-442

**PROJECT LOCATION:** TBD --- NO SPECIFIC PROJECT HAS BEEN IDENTIFIED

**DISTRICT:** 8

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)



**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS

**RATIONALE:** TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**

**START AND COMPLETION DATES:** OCTOBER 2016 THRU SEPTEMBER 2017

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2016:	\$74,000	\$0	\$0
PROJECTED – FY2017:	\$0	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
TOTAL:	\$0	\$0	\$0

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** DISTRICT 3 PARK IMPROVEMENTS

**PROJECT NUMBER:** 60-434

**PROJECT LOCATION:** TBD --- NO SPECIFIC PROJECT HAS BEEN IDENTIFIED



**DISTRICT:** 3

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

**RATIONALE:** TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**

**START AND COMPLETION DATES:** OCTOBER 2016 THRU SEPTEMBER 2017

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$9,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$9,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** DISTRICT 15 PARK IMPROVEMENTS

**PROJECT NUMBER:** 60-435



**PROJECT LOCATION:** TBD --- NO SPECIFIC PROJECT HAS BEEN IDENTIFIED.

**DISTRICT:** 15

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

**RATIONALE:** TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**

**START AND COMPLETION DATES:** OCTOBER 2016 THRU SEPTEMBER 2017

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$109,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$109,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** DISTRICT 14 PARK IMPROVEMENTS

**PROJECT NUMBER:** 60-436



**PROJECT LOCATION:** TBD --- NO SPECIFIC PROJECT HAS BEEN IDENTIFIED.

**DISTRICT:** 14

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

**RATIONALE:** TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**

**START AND COMPLETION DATES:** OCTOBER 2016 THRU SEPTEMBER 2017

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$85,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$85,000</b>	<b>\$0</b>	<b>\$0</b>





## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** DISTRICT 10 IMPROVEMENTS

**PROJECT NUMBER:** 60-432



**PROJECT LOCATION:** TBD --- NO SPECIFIC PROJECT HAS BEEN IDENTIFIED

**DISTRICT:** 10

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

**RATIONALE:** TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**

**START AND COMPLETION DATES:** OCTOBER 2016 THRU SEPTEMBER 2017

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$195,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$195,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**





## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** DISTRICT 12 PARK IMPROVEMENTS

**PROJECT NUMBER:** 60-438



**PROJECT LOCATION:** TBD --- NO SPECIFIC PROJECT HAS BEEN IDENTIFIED.

**DISTRICT:** 12

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

**RATIONALE:** TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**

**START AND COMPLETION DATES:** OCTOBER 2016 THRU SEPTEMBER 2017

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$63,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$63,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** DISTRICT 1 PARKS IMPROVEMENTS

**PROJECT NUMBER:** 60-439



**PROJECT LOCATION:** TBD --- NO SPECIFIC PROJECT HAS BEEN IDENTIFIED.

**DISTRICT:** 1

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS

**RATIONALE:** TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**

**START AND COMPLETION DATES:** OCTOBER 2016 THRU

SEPTEMBER 2017

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$92,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$92,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** DISTRICT 11 PARK IMPROVEMENTS

**PROJECT NUMBER:** 60-440



**PROJECT LOCATION:** TBD --- NO SPECIFIC PROJECT HAS BEEN IDENTIFIED.

**DISTRICT:** 11

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

**RATIONALE:** TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**

**START AND COMPLETION DATES:** OCTOBER 2016 THRU SEPTEMBER 2017

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$103,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$103,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



**CAPITAL IMPROVEMENT  
PROJECT NARRATIVE DESCRIPTION  
2017-2021**

**DEPARTMENT/DIVISION: DPS/PARKS**

**PROJECT TITLE: DISTRICT 4 PARK IMPROVEMENTS**

**PROJECT NUMBER: 60-441**



**PROJECT LOCATION: TBD --- NO SPECIFIC PROJECT HAS BEEN IDENTIFIED.**

**DISTRICT: 4**

**PRIORITY: 1 (1=HIGH, 2=MEDIUM, 3=LOW)**

**PROJECT DESCRIPTION AND SCOPE: PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.**

**RATIONALE: TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.**

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**

**START AND COMPLETION DATES: OCTOBER 2016 THRU**

**SEPTEMBER 2017**

**FUNDING STRATEGY: MILLAGE ALLOCATION**

**MEANS OF FINANCING: MILLAGE ALLOCATION**

**BENEFITS OF DOING THIS PROJECT:**

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$22,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
TOTAL:	\$22,000	\$0	\$0



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** DISTRICT 2, 5, 6, 7 PARK IMPROVEMENTS

**PROJECT NUMBER:** 60-443



**PROJECT LOCATION:** TBD --- NO SPECIFIC PROJECT HAS BEEN IDENTIFIED.

**DISTRICT:** 2, 5,6, 7

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR PARKING IMPROVEMENTS

**RATIONALE:** TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**

**START AND COMPLETION DATES:** OCTOBER 2016 THRU SEPTEMBER 2017

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$158,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
TOTAL:	\$158,000	\$0	\$0

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**





**CAPITAL IMPROVEMENT  
 PROJECT NARRATIVE DESCRIPTION  
 2017-2021**

**DEPARTMENT/DIVISION: DPS/PARKS**

**PROJECT TITLE: DISTRICT 9 PARK IMPROVEMENTS**

**PROJECT NUMBER: 60-444**



**PROJECT LOCATION: TBD --- NO SPECIFIC PROJECT HAS BEEN IDENTIFIED.**

**DISTRICT: 9**

**PRIORITY: 1 (1=HIGH, 2=MEDIUM, 3=LOW)**

**PROJECT DESCRIPTION AND SCOPE: PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.**

**RATIONALE: TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.**

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**

**START AND COMPLETION DATES: OCTOBER 2016 THRU**

**SEPTEMBER 2017**

**FUNDING STRATEGY: MILLAGE ALLOCATION**

**MEANS OF FINANCING: MILLAGE ALLOCATION**

**BENEFITS OF DOING THIS PROJECT:**

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$199,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
TOTAL:	\$199,000	\$0	\$0

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**





## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** DISTRICT 13 PARK IMPROVEMENTS

**PROJECT NUMBER:** 60-445



**PROJECT LOCATION:** TBD --- NO SPECIFIC PROJECT HAS BEEN IDENTIFIED.

**DISTRICT:** 13

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR PARK IMPROVEMENTS.

**RATIONALE:** TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**

**START AND COMPLETION DATES:** OCTOBER 2016 THRU SEPTEMBER 2017

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$140,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$140,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** CONTINGENCIES

**PROJECT NUMBER:** 60-130

**PROJECT LOCATION:** ALL LOCATIONS

**DISTRICT:** ALL DISTRICTS

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR A CONTINGENCY ALLOWANCE TO BE USED FOR PARKS PROJECTS THAT MIGHT COST MORE THAN ORIGINALLY PROJECTED AND FOR INCREASES IN MATERIAL COSTS.

**RATIONALE:** TO PROVIDE ADDITIONAL FUNDING FOR PARK IMPROVEMENTS AND EMERGENCY REPAIRS.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**

**START AND COMPLETION DATES:** OCTOBER 2017 THRU SEPTEMBER 2021

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$48,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
TOTAL:	\$0	\$0	\$0

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** INTERNAL DESIGN ENGINEERING SERVICES

**PROJECT NUMBER:** N.A.

**PROJECT LOCATION:** ALL LOCATIONS

**DISTRICT:** ALL DISTRICTS

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PARKS DESIGN STAFF AND THE RELATED SUPPLIES AND SERVICES TO WORK WITH THE CIP PLAN.

**RATIONALE:** TO PROVIDE IMPROVEMENTS TWO WAYNE COUNTY PARKS AND FACILITIES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**

**START AND COMPLETION DATES:** OCTOBER 2017 THRU SEPTEMBER 2021

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:**

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$345,000	\$0	\$0
PROJECTED – FY2018:	\$400,000	\$0	\$0
PROJECTED – FY2019:	\$400,000	\$0	\$0
PROJECTED – FY2020:	\$400,000	\$0	\$0
PROJECTED – FY2021:	\$400,000	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**





**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

**NON DEPARTMENTAL**





## NON-DEPARTMENTAL

2016-2017 CAPITAL BUDGET		ANNUAL OPERATING BUDGET IMPACT		
PROJECT (in 000's)	TOTAL APPROPRIATION	PERSONNEL COSTS	OTHER OPERATING COSTS	TOTAL
OTHER DEFERRED MAINTENANCE	\$3,716		\$3,716	\$3,716
WC CLERK VITAL RECORD SYSTEM	\$384		\$384	\$384
WC PROSECUTING ATTORNEY BODY CAMERA FOOTAGE SYSTEM	300		300	300
WC SHERIFF'S VEHICLE REPLACEMENT PROJECT	600		600	600
<b>TOTAL</b>	<b>\$5,000,000</b>		<b>\$5,000,000</b>	<b>\$5,000,000</b>

### OTHER DEFERRED MAINTENANCE

A reserve of funds has been included for various health and safety maintenance and renovation projects based on the most recent building assessments. Experience has proven that the unforeseen maintenance issues will arise so funding has been set aside for such occurrences.

### WAYNE COUNTY CLERK VITAL RECORDS SYSTEM

The Wayne County Clerk Office is currently in the process of procuring a Vital Records Information Management System for its Vital Records Division. This system will allow them to digitally record and retrieve birth and death records and perform other duties. This purchase is expected to be completed and implemented by the close of Fiscal Year 2017. Both the Wayne County Clerk's Office and the General Fund will fund the cost of this project.

### WAYNE COUNTY PROSECUTING ATTORNEY BODY CAMERA FOOTAGE SYSTEM

The Wayne County Prosecuting Attorney requires new technology and/or upgrade existing technology in order to interface with body camera footage system.

### WC SHERIFF'S VEHICLE REPLACEMENT PROJECT

The General Fund's Capital Budget includes funds to assist the Wayne County Sheriff's Office with replacing vehicles in their fleet inventory. The majority of the Sheriff's Office vehicles are over nine years old and have over 100,000 miles. Replacing these vehicles will help to reduce maintenance and fuel costs as well of liability issues associated with older vehicles.



**COUNTY OF WAYNE  
NON-DEPARTMENTAL  
FIVE YEAR CAPITAL IMPROVEMENT PLAN**

(\$ IN THOUSANDS)

PROJECT DESCRIPTION	PROJECT NUMBER	TOTAL	ESTIMATED	ESTIMATED	OTHER	EXPEND	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL
		ESTIMATED COST	GF SHARE	DEPT SHARE	FUNDING SOURCE	TO DATE	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Other Deferred Maintenance Projects	40100	8,716	8,716	-	-	-	3,716	5,000	0	0	0
WC Clerk's Vital Records System	10-001	384	384	-	-	-	384	0	0	0	0
WC Prosecuting Attorney Computer Refresh	19-001	300	300	-	-	-	300	0	0	0	0
WC Sheriff's Vehicle Replacement Project	22-001	600	600	-	-	-	600	0	0	0	0
<b>ANNUAL TOTAL</b>		<b>10,000</b>	<b>10,000</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

Key: G=General Fund;C=Local Community Revenue; CC=Cash Capital; PCF=Pooled Cash Fund; F=Federal Grant; S=State Grant; MMBA=Michigan Municipal Bond Authority; IPA=Installment Purchase Agreements



**CAPITAL IMPROVEMENT  
PROJECT NARRATIVE DESCRIPTION  
2017-2021**

**DEPARTMENT/DIVISION:** NON-DEPARTMENTAL

**PROJECT TITLE:** OTHER DEFERRED MAINTENANCE

**PROJECT NUMBER:** 40100

**PROJECT LOCATION:** VARIOUS LOCATIONS

**DISTRICT:** N/A

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** FOR VARIOUS REPAIRS, IMPROVEMENTS AND/OR RENOVATIONS TO COUNTY OWNED FACILITIES

**RATIONALE:** TO ADDRESS HEALTH AND SAFETY MATTERS

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** HEALTH AND SAFETY

**START AND COMPLETION DATES:** OCTOBER 2016 – SEPTEMBER 2018

**FUNDING STRATEGY:** GENERAL FUND GENERAL PURPOSE

**MEANS OF FINANCING:** GENERAL FUND GENERAL PURPOSE

**BENEFITS OF DOING THIS PROJECT:** TO ALLEVIATE OR REDUCE RISK AND LIABILITY EXPOSURE

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$4,100,000	\$0	\$0
PROJECTED – FY2018:	\$5,000,000	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$9,100,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** THIS FUNDING SOURCE SETS ASIDE FUNDS FOR UNFORSEEN HAZARDS NOT APPROPRIATED IN OTHER AREAS OF THE COUNTY'S BUDGETS.



**CAPITAL IMPROVEMENT  
 PROJECT NARRATIVE DESCRIPTION  
 2017-2021**

**DEPARTMENT/DIVISION:** NON-DEPARTMENTAL

**PROJECT TITLE:** WC PROSECUTING ATTORNEY

**PROJECT NUMBER:** 40100

**PROJECT LOCATION:** TBD

**DISTRICT:** N/A

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** TECHNOLOGY UPGRADES

**RATIONALE:** TECHNOLOGY FOR BODY CAMERA FOOTAGE

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** TECHNOLOGY STANDARDS

**START AND COMPLETION DATES:** OCTOBER 2016 – SEPTEMBER 2018

**FUNDING STRATEGY:** GENERAL FUND GENERAL PURPOSE

**MEANS OF FINANCING:** GENERAL FUND GENERAL PURPOSE

**BENEFITS OF DOING THIS PROJECT:** TO INCREASE WORK PRODUCTIVITY

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$300,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:**



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISION:** NON-DEPARTMENTAL

**PROJECT TITLE:** OTHER VEHICLE REPLACEMENT PROJECT- WAYNE COUNTY SHERIFF

**PROJECT NUMBER:** 22-001

**PROJECT LOCATION:** VARIOUS SHERIFF'S LOCATIONS

**DISTRICT:** COUNTYWIDE

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** REPLACE SHERIFF'S VEHICLES

**RATIONALE:** VEHICLES ARE APPROXIMATELY 8 TO 9 YEARS OLD WITH AN AVERAGE OF OVER 100,000 MILES AND REQUIRE A LOT OF MAINTENANCE

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** REQUIRED TO TRANSPORT INMATES AND PATROL COMMUNITIES

**START AND COMPLETION DATES:** OCTOBER 2016 – SEPTEMBER 2017

**FUNDING STRATEGY:** GENERAL FUND GENERAL PURPOSE

**MEANS OF FINANCING:** GENERAL FUND GENERAL PURPOSE

**BENEFITS OF DOING THIS PROJECT:** REDUCED FUEL AND MAINTENANCE EXPENSES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$600,000	\$0	\$0
PROJECTED – FY2018:	\$0	\$0	\$0
PROJECTED – FY2019:	\$0	\$0	\$0
PROJECTED – FY2020:	\$0	\$0	\$0
PROJECTED – FY2021:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$600,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** REPLACING THE SHERIFF'S OUTDATED VEHICLES WILL PROVIDE A MORE EFFECTIVE AND COST EFFICIENT FLEET OPERATION WHILE REDUCING LIABILITY TO THE COUNTY OF WAYNE





**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

**Management and Budget**







## MANAGEMENT & BUDGET

2016-2017 CAPITAL BUDGET		ANNUAL OPERATING BUDGET IMPACT		
PROJECT (in 000's)	TOTAL APPROPRIATION	PERSONNEL COSTS	OTHER OPERATING COSTS	TOTAL
ENTERPRISE RESOURCE PLANNING SYSTEM	7,500		7,500	7,500
<b>TOTAL</b>	<b>\$7,500</b>		<b>\$7,500</b>	<b>\$7,500</b>

### ENTERPRISE RESOURCE PLANNING SYSTEM

The CIP includes funds to replace the current antiquated accounting and payroll systems with a modern, "state of the art" cloud based, integrated enterprise resource planning system (ERP). The current systems are over ten years old and have very limited integration and difficult to maintain as experienced personnel are limited in availability. Replacing these systems with one integrated system will increase efficiency and functionality as well as decrease maintenance and repair costs associated with maintaining the current systems.

**COUNTY OF WAYNE  
GENERAL FUND  
FIVE YEAR CAPITAL IMPROVEMENT PLAN**

(\$ IN THOUSANDS)

PROJECT DESCRIPTION	PROJECT NUMBER	TOTAL	ESTIMATED	ESTIMATED	OTHER	EXPEND	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL
		ESTIMATED COST	GF SHARE	DEPT SHARE	FUNDING SOURCE	TO DATE	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Enterprise Resource Planning (ERP) System	16-001	24,000	-	-	24,000	-	7,500	7,500	3,000	3,000	3,000
<b>ANNUAL TOTAL</b>		<b>24,000</b>	<b>-</b>	<b>-</b>	<b>24,000</b>	<b>0</b>	<b>7,500</b>	<b>7,500</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>

Key: G=General Fund;C=Local Community Revenue; CC=Cash Capital; PCF=Pooled Cash Fund; F=Federal Grant; S=State Grant; MMBA=Michigan Municipal Bond Authority; IPA=Installment Purchase Agreements



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2017-2021

**DEPARTMENT/DIVISIONS:** MANAGEMENT & BUDGET/CAPITAL PROGRAMS

**PROJECT TITLE:** ENTERPRISE RESOURCE PLANNING (ERP) SYSTEM

**PROJECT NUMBER:** 16-001



**PROJECT LOCATION:** COUNTYWIDE

**DISTRICT:** N/A

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** REPLACEMENT OF THE CURRENT JD EDWARDS ACCOUNTING AND PEOPLESOFT PAYROLL SYSTEMS.

**RATIONALE:** CURRENT SYSTEMS ARE ANTIQUATED AND HAVE LIMITED IF ANY INTEGRATION, ARE DIFFICULT TO MAINTAIN AND EXPERIENCED SUPPORT PERSONNEL ARE LIMITED.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** INTEGRATED ENTERPRISE SYSTEM

**START AND COMPLETION DATES:** OCTOBER 2016 – SEPTEMBER 2018

**FUNDING STRATEGIES:** TBD

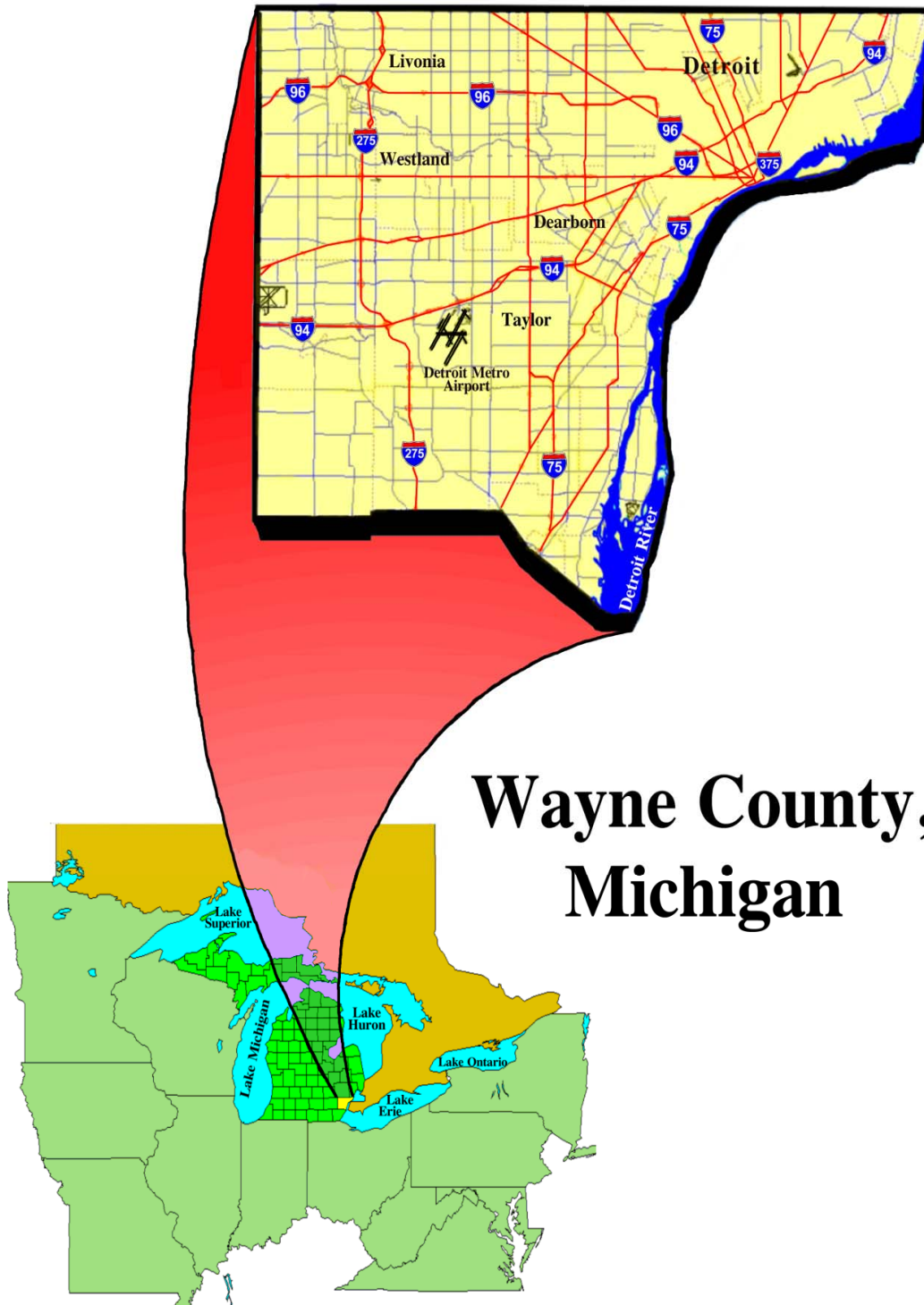
**MEANS OF FINANCING:** TBD

**BENEFITS OF DOING THIS PROJECT:** IMPROVED FUNCTIONALITY AND REDUCED MAINTENANCE COSTS

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2017:	\$7,500,000	\$0	\$0
PROJECTED – FY2018:	\$7,500,000	\$0	\$0
PROJECTED – FY2019:	\$0	\$3,000,000	\$1,950,000
PROJECTED – FY2020:	\$0	\$3,000,000	\$1,950,000
PROJECTED – FY2021:	\$0	\$3,000,000	\$1,950,000
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$15,000,000</b>	<b>\$9,000,000</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** AN INTEGRATED ENTERPRISE RESOURCE PLANNING SYSTEM WILL PROVIDE MANAGEMENT WITH UP-TO-DATE ACCURATE INFORMATION TO SUPPORT DECISION MAKING IN TODAY'S RAPIDLY CHANGING ENVIRONMENT.

APPENDIX



**Wayne County,  
Michigan**







**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

**2016-2017  
ENROLLED APPROPRIATIONS  
ORDINANCE**





# Enrolled Ordinance

No. 2016-574

INTRODUCED BY COMMISSIONER(S): Pal amara

**AN ORDINANCE TO MAKE APPROPRIATIONS FOR CERTAIN COUNTY DEPARTMENTS AND AGENCIES AND PROGRAMS; FOR THE PURPOSE OF PROVIDING SERVICES TO THE RESIDENT PUBLIC AND TO COMPLY WITH THE COUNTY CHARTER AND PUBLIC ACT 2 OF 1968, AS AMENDED; TO PROVIDE FOR THE DISPOSITION OF FEES AND OTHER REVENUES RECEIVED BY THE VARIOUS AGENCIES OF THE COUNTY AND TO ADOPT A COMPREHENSIVE BUDGET FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2017.**

**IT IS HERE BY ORDAINED BY THE PEOPLE OF THE CHARTER COUNTY OF WAYNE:**

**SECTION 1. There is appropriated for the fiscal year ending September 30, 2017, from the following revenue sources and uses for the General Fund**

Account		Appropriation Sources:	Appropriation Uses:
	<b>LEGISLATIVE FUNCTIONS</b>		
	<b>County Commission</b>		
601000	Indirect Costs	\$ 1,851,500	
626001	Charges For Stadium Audit	40,000	
	General Fund/ General Purpose	7,345,381	
	<b>Total Sources</b>	<b>\$ 9,236,881</b>	
702000	Regular Salaries & Wages		\$ 3,410,184
705000	Temp. salaries & Wages		749,570
702001	Salaries-Retroactive		50
702006	Bonus-CBA		32,590
707050	Holiday Premium Pay		100
706000	Overtime		500
707060	Misc Premium Pay		72,000
710000	Payment Of Accum S/L		12,500
711000	Payment Of Accum A/L		12,500
714000	Unemployment Insurance		17,087
715000	FICA County's Share		305,881
716000	Hospitalization Insurance		1,090,065
716020	Hosp Ins - Retiree's Trust		8,233
717100	Disability Insurance		15,875
721000	Worker's Comp - Payroll		6,493
725000	Retirement		1,172,112
727000	Computer Supplies		1,950
728000	Printing & Binding		92,100
729000	Postage		157,000
730000	Office Supplies		32,700
730001	On Demand Office Supplies		56,700
733000	X-Ray And Photo Supplies		1,000
736000	Dues/Memberships/Subscrip		24,350
738000	Miscellaneous Supplies		3,600
814000	Legal Service-Contractual		85,600
815000	Misc Professional Service		123,000
815055	Tuition Reimbursement		26,950
815060	Pre-Employment Physicals		250

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
815111 Buildings - Direct		2,900
815180 Info Service Chbk - Shared		279,700
815200 Centrl Serv Chargebacks		182,000
815220 Personnel - Chargebacks		79,900
815230 Central Serv - Corp Counsel		41,200
815300 Indirect Cost - Exp		14,800
815700 Corp. Counsel Direct Charges		5,054
851001 Local/Ld Telephone Chbk		47,500
851100 Cellular Phone Service		48,800
861000 Travel Convention/Confer		33,250
861240 Travel Local/Auto Mileage		173,602
901000 Advertising		4,850
985000 Machinery & Equipment		1,500
911000 Insurance & Bonds		84,469
941002 Building Rental-Guardian		565,891
942000 Equipment Rental		37,500
960010 In-Service Training		1,300
961000 Miscellaneous Operating		27,750
961100 Meeting Rooms & Food Serv		7,450
979000 Office Equip & Furnishing		8,900
981000 Software Purchases		27,975
982000 Books		17,550
983000 Office Furniture & Fixtures		4,500
984000 Computer Equipment		9,000
<b>Total Uses</b>		<b>\$ 9,236,881</b>
<b>TOTAL LEGISLATIVE FUNCTIONS</b>	<b>\$ 9,236,881</b>	<b>\$ 9,236,881</b>

(1) Consistent with the state-required chart of accounts, generally accepted accounting principles and cost accounting principles, and pursuant to sound financial management practices; with the consent and at the request of the Auditor General; in such a manner as the function of the Auditor General may be appropriately charged against and its costs fully recovered from the several major line and support functions and activities of the county by an indirect cost allocation system, the Chief Financial Officer shall as a matter of fundamental fiscal policy assure that the indirect cost allocation plans which are developed for the current and future years support this articulated policy objective. The Auditor General shall carefully record and document all services performed by his office on a sound cost-accounting basis in order to support the chargeback formula for services provided by his office, and shall endeavor to commit at least 85% of the annual services of the office to independent internal audit work to be performed in accordance with Government Auditing Standards as issued by the United States Comptroller General.

(2) In order to improve oversight, budgetary integrity, and timely decision-making, the CEO's constituency-relations staff shall maintain direct and continuing efforts to communicate with each commissioner on a monthly basis regarding all programs and events, which impact the citizens of his or her district. If these timely communications are not forthcoming, the Committee on Ways and Means shall schedule a review and consider why the funds, which have been appropriated for this purpose, should not be deleted.

(3) The Office of the Auditor General shall report on the status of all sensitive issues to the committees of Ways & Means and Audit.

Account	Appropriation Sources:	Appropriation Uses:
<b>JUDICIAL FUNCTIONS</b>		
<b>Third Circuit Court</b>		
Appropriation Sources:		
General Fund/ General Purpose	15,335,611	
<b>Total Sources</b>	<b>\$ 15,335,611</b>	
814008 Attorney Fees-Indigents-Family		\$ 230,100
814009 Attorn Fees-Indigent Crimin		8,000,000
814010 Attorney Fees-Indigents		7,000,000
815300 Indirect Cost - Exp		43,600
815700 Corp. Counsel Direct Charges		61,911
<b>Total Uses</b>		<b>\$ 15,335,611</b>
<b>TOTAL JUDICIAL FUNCTIONS</b>	<b>\$ 15,335,611</b>	<b>\$ 15,335,611</b>
<b>GENERAL GOVERNMENT FUNCTIONS</b>		
<b>Adult Probation &amp; Alternative Workforce</b>		
General Fund/ General Purpose		
<b>Total Sources</b>	<b>\$ 2,003,631</b>	
	<b>\$ 2,003,631</b>	
729000 Postage		\$ 22,000
730000 Office Supplies		6,000
730001 On Demand Office Supplies		78,000
815110 Buildings Chrgbcks		25,900
815111 Buildings - Direct		103,300
815200 Centrl Serv Chargebacks		71,600
815240 Central Serv-Human Relation		10,700
815700 Corp. Counsel Direct Charges		10,001
834030 Ambulance/Taxi Cab Servic		9,000
851003 Telephone Repairs Chbk		2,957
921000 Utilities - Electricity		92,400
932000 Equipment Repair & Maint.		39,000
941000 Building Rental		1,532,773
<b>Total Uses</b>		<b>\$ 2,003,631</b>
<b>County Executive</b>		
601000 Indirect Costs	\$ 478,900	
626000 Charges For Services	2,526,519	
General Fund/ General Purpose	1,315,483	
<b>Total Sources</b>	<b>\$ 4,320,902</b>	
702000 Regular Salaries & Wages		\$ 1,953,389
702006 Bonus-CBA		13,482
710000 Payment Of Accum S/L		8,705
711000 Payment Of Accum A/L		24,807
714000 Unemployment Insurance		10,157
715000 FICA County's Share		144,035

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
716000 Hospitalization Insurance		500,958
717100 Disability Insurance		8,562
721000 Worker's Comp - Payroll		1,162
725000 Retirement		524,182
728000 Printing & Binding		4,000
729000 Postage		11,000
730000 Office Supplies		6,000
730001 On Demand Office Supplies		16,000
736000 Dues/Memberships/Subscrip		4,000
747000 Lubricants & Motor Fuels		16,250
815000 Misc Professional Services		22,093
815055 Tuition Reimbursement		2,000
815111 Buildings - Direct		2,300
815180 Info Service Chbk - Shared		96,900
815200 Centrl Serv Chargebacks		78,000
815202 Central Services - Indirect		19,900
815220 Personnel - Chargebacks		34,200
815230 Central Serv - Corp Counsel		17,600
815300 Indirect Cost - Exp		14,400
817000 Misc Contractual Service		95,975
817030 Sheriff Protection		332,482
851001 Local/Ld Telephone Chbk		16,700
861000 Travel Convention/Confer		8,000
861240 Travel Local/Auto Mileage		41,027
911000 Insurance & Bonds		33,144
932000 Equipment Repair & Maint.		4,800
933000 Vehicle Repair & Mainten		12,000
941002 Building Rental-Guardian		215,092
942000 Equipment Rental		9,000
942010 Vehicle rental		12,000
961000 Miscellaneous Operating		6,600
<b>Total Uses</b>		<b>\$ 4,320,902</b>
 <b>EDC &amp; Land Bank Administration</b>		
626007 Charges for Services-Direct	\$ 147,910	
626010 Misc Service Fees	931,388	
<b>Total Sources</b>	<b>\$ 1,079,298</b>	
702000 Regular Salaries & Wages		\$ 504,501
702006 Bonus-CBA		3,982
714000 Unemployment Insurance		2,623
715000 FICA County's Share		38,806
716000 Hospitalization Insurance		129,382
717100 Disability Insurance		2,211
721000 Worker's Comp - Payroll		1,045
725000 Retirement		133,097
728000 Printing & Binding		1,100
729000 Postage		3,000
730000 Office Supplies		8,110
730001 On Demand Office Supplies		2,000
736000 Dues/Memberships/Subscrip		102,000
815000 Misc Professional Service		92,500
815200 Centrl Serv Chargebacks		16,300
815220 Personnel - Chargebacks		4,900
815230 Central Serv - Corp Counsel		2,500

<b>Account</b>		<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
861000	Travel Convention/Confer		5,000
861240	Travel Local/Auto Mileage		5,000
911000	Insurance & Bonds		13,741
961000	Miscellaneous Operating		2,500
984000	Computer Equipment		5,000
	<b>Total Uses</b>		<b>\$ 1,079,298</b>
<b>Pinnacle Aeropark</b>			
626010	Misc Service Fees	\$ 932,583	
697000	Use of Fund Balance	(236,495)	
	<b>Total Sources</b>	<b>\$ 696,088</b>	
804000	Miscellaneous Fees		\$ 10,000
815200	Centrl Serv Chargebacks		5,700
815300	Indirect Cost - Exp		1,000
815700	Corp. Counsel Direct Charges		2,787
817000	Misc Contractual Service		150,000
999301	Transfer to Debt Service		526,601
	<b>Total Uses</b>		<b>\$ 696,088</b>
<b>County Elections</b>			
606000	Cty Canvasser-Recount Exp	\$ 46,000	
606010	School Election Reimb.	9,000	
608212	Service Fees	101,223	
	General Fund/ General Purpose	1,809,628	
	<b>Total Sources</b>	<b>\$ 1,965,851</b>	
702000	Regular Salaries & Wages		\$ 265,161
702006	Bonus-CBA		3,641
705000	Temp. salaries & Wages		248,000
706000	Overtime		30,000
707050	Holiday Premium Pay		3,500
714000	Unemployment Insurance		1,379
715000	FICA County's Share		42,098
716000	Hospitalization Insurance		68,002
717100	Disability Insurance		1,162
721000	Worker's Comp - Payroll		158
725000	Retirement		78,792
728000	Printing & Binding		784,000
729000	Postage		1,200
730000	Office Supplies		1,000
730001	On Demand Office Supplies		1,000
736000	Dues/Memberships/Subscrip		1,000
804000	Miscellaneous Fees		200
810000	Transcripts		500
815000	Misc Professional Service		50,000
815180	Info Service Chbk - Shared		28,800
815200	Centrl Serv Chargebacks		42,100
815220	Personnel - Chargebacks		8,100
815230	Central Serv - Corp Counsel		4,200
815300	Indirect Cost - Exp		23,900
815700	Corp. Counsel Direct Charges		68,453



<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
817000 Misc Contractual Service		92,497
851001 Local/Ld Telephone Chbk		5,000
861240 Travel Local/Auto Mileage		12,000
911000 Insurance & Bonds		4,389
921030 Utilities-Auxiliary Air		21,000
932000 Equipment Repair & Maint.		16,400
941000 Building Rental		5,000
941010 City/County Bldg - Rental		47,449
961000 Miscellaneous Operating		5,770
<b>Total Uses</b>		<b>\$ 1,965,851</b>

**Management & Budget - Assessment**

631080 Misc Receipts	\$ 20,000
645000 Sale Of Assessment Maps	1,400
General Fund/ General Purpose	2,243,251
<b>Total Sources</b>	<b>\$ 2,264,651</b>

702000 Regular Salaries & Wages	\$ 1,059,207
702006 Bonus-CBA	13,741
705000 Temp. salaries & Wages	5,000
706000 Overtime	25,000
714000 Unemployment Insurance	5,508
715000 FICA County's Share	84,066
716000 Hospitalization Insurance	271,640
716020 Hosp Ins - Retiree's Trust	7,110
717100 Disability Insurance	4,643
721000 Worker's Comp - Payroll	630
725000 Retirement	286,034
728000 Printing & Binding	30,300
729000 Postage	3,700
730000 Office Supplies	1,515
730001 On Demand Office Supplies	7,070
736000 Dues/Memberships/Subscrip	5,500
815055 Tuition Reimbursement	360
815111 Buildings - Direct	100
815180 Info Service Chbk - Shared	67,100
815200 Centr Serv Chargebacks	42,000
815202 Central Services - Indirect	37,300
815220 Personnel - Chargebacks	24,400
815230 Central Serv - Corp Counsel	12,600
815300 Indirect Cost - Exp	11,700
815700 Corp. Counsel Direct Charges	11,190
851001 Local/Ld Telephone Chbk	11,300
861000 Travel Convention/Confer	11,000
861240 Travel Local/Auto Mileage	22,826
901000 Advertising	505
911000 Insurance & Bonds	19,430
932000 Equipment Repair & Maint.	2,965
941002 Building Rental-Guardian	63,067
981000 Software Purchases	82,100
984000 Computer Equipment	34,044
<b>Total Uses</b>	<b>\$ 2,264,651</b>

Account		Appropriation Sources:	Appropriation Uses:
<b>M &amp; B Support Services</b>			
626000	Charges For Services	\$ 15,132,599	
626700	Charges for Services Direct	3,752,936	
631080	Misc Receipts	15,600	
665000	Interest On Investments	1,500	
	<b>Total Sources</b>	<b>\$ 18,902,635</b>	
702000	Regular Salaries & Wages		\$ 5,841,865
702006	Bonus-CBA		84,116
705000	Temp. salaries & Wages		185,400
706000	Overtime		116,250
707050	Holiday Premium Pay		700
710000	Payment Of Accum S/L		12,750
711000	Payment Of Accum A/L		6,450
714000	Unemployment Insurance		30,378
715000	FICA County's Share		473,789
716000	Hospitalization Insurance		1,498,179
716020	Hosp Ins - Retiree's Trust		10,594
717100	Disability Insurance		25,606
721000	Worker's Comp - Payroll		3,340
725000	Retirement		1,577,112
727000	Computer Supplies		450
728000	Printing & Binding		23,785
729000	Postage		14,622
730000	Office Supplies		8,952
730001	On Demand Office Supplies		34,406
736000	Dues/Memberships/Subscrip		32,810
738000	Miscellaneous Supplies		3,000
747000	Lubricants & Motor Fuels		1,000
804000	Miscellaneous Fees		500
810000	Transcripts		500
814000	Legal Service-Contractual		30,000
815000	Misc Professional Service		26,000
815055	Tuition Reimbursement		1,800
815060	Pre-Employment Physicals		160
815111	Buildings - Direct		7,600
815180	Info Service Chbk - Shared		400,500
815181	Info Services Chbk - Direct		75,400
815201	M&B Admin Shared Charges		3,225,529
815220	Personnel - Chargebacks		144,700
815230	Central Serv - Corp Counsel		68,400
815300	Indirect Cost - Exp		74,100
815700	Corp. Counsel Direct Charges		162,708
817000	Misc Contractual Service		1,919,595
817010	Janitorial Service		8,000
819010	Pest Control		600
851001	Local/Ld Telephone Chbk		68,500
851003	Telephone Repairs Chbk		717
861000	Travel Convention/Confer		27,287
861240	Travel Local/Auto Mileage		47,347
901000	Advertising		1,000
911000	Insurance & Bonds		96,798
921000	Utilities - Electricity		2,400
931030	Maint Repair Office Equip		1,500
932000	Equipment Repair & Maint.		1,612,029
941000	Building Rental		25,392

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
941002 Building Rental-Guardian		297,181
942000 Equipment Rental		42,400
961000 Miscellaneous Operating		121,636
979000 Office Equip & Furnishing		7,000
984000 Computer Equipment		39,775
985000 Machinery & Equipment		2,000
999301 Transfer to Debt Service		378,027
<b>Total Uses</b>		<b>\$ 18,902,635</b>
 <b>Corporation Counsel</b>		
612010 Hum Rel-Certification Fees	\$ 20,000	
626000 Charges For Services	545,020	
626230 Charges for Serv-Indirect	2,701,462	
626700 Charges for Services Direct	4,492,575	
627130 Reimb - Airport Authority	100,000	
631080 Misc Receipts	2,000	
<b>Total Sources</b>	<b>\$ 7,861,057</b>	
702000 Regular Salaries & Wages		\$ 3,983,836
702006 Bonus-CBA		80,892
705000 Temp. salaries & Wages		60,000
707030 Standby/On-Call Prem Pay		5,000
714000 Unemployment Insurance		20,716
715000 FICA County's Share		312,863
716000 Hospitalization Insurance		1,021,678
716020 Hosp Ins - Retiree's Trust		3,777
717100 Disability Insurance		17,461
721000 Worker's Comp - Payroll		2,390
725000 Retirement		1,052,330
728000 Printing & Binding		1,000
729000 Postage		3,500
730000 Office Supplies		1,500
730001 On Demand Office Supplies		15,500
736000 Dues/Memberships/Subscrip		15,000
803000 Witness Fees		500
804000 Miscellaneous Fees		1,000
804010 Court Filing Fees		1,000
810000 Transcripts		10,000
811000 Med Dental & Psycho Serv		500
814000 Legal Service-Contractual		100,000
815000 Misc Professional Service		57,898
815055 Tuition Reimbursement		15,000
815111 Buildings - Direct		8,900
815180 Info Service Chbk - Shared		211,000
815200 Centr Serv Chargebacks		144,200
815220 Personnel - Chargebacks		70,600
815230 Central Serv - Corp Counsel		3,600
815300 Indirect Cost - Exp		43,700
817000 Misc Contractual Service		30,000
851001 Local/Ld Telephone Chbk		35,400
851003 Telephone Repairs Chbk		242
861000 Travel Convention/Confer		5,000
861240 Travel Local/Auto Mileage		25,700
911000 Insurance & Bonds		55,610
932000 Equipment Repair & Maint.		21,600
982000 Books		105,000

<b>Account</b>		<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
941002	Building Rental-Guardian		317,164
	<b>Total Uses</b>		<b>\$ 7,861,057</b>
 <b>County Clerk</b>			
477000	In-State	\$ 40,000	
479000	Concealed Weapon Permit	750,000	
529000	Fed Grant - Other	350,000	
569000	State Grant - Other	211,200	
601000	Indirect Costs	212,000	
609020	Marriage Fees	228,000	
609030	Clerk - Recording Fees	2,833,866	
609035	E-File use Fee	575,000	
609037	Technological Enhancement Fee	31,000	
609038	Point of Sale	30,000	
609040	Clerk - Misc. (CCW Copy)	3,000	
609050	Clerk - Printing Fees (Reprod)	235,000	
631080	Misc Receipts	4,300	
665000	Interest On Investments	1,000	
	General Fund/ General Purpose	487,654	
	<b>Total Sources</b>	<b>\$ 5,992,020</b>	
702000	Regular Salaries & Wages		\$ 2,039,313
702006	Bonus-CBA		37,726
705000	Temp. salaries & Wages		50,000
706000	Overtime		44,000
707050	Holiday Premium Pay		3,500
710000	Payment Of Accum S/L		10,500
711000	Payment Of Accum A/L		10,000
714000	Unemployment Insurance		10,605
715000	FICA County's Share		167,275
716000	Hospitalization Insurance		522,995
716020	Hosp Ins - Retiree's Trust		15,827
717100	Disability Insurance		8,938
721000	Worker's Comp - Payroll		1,199
725000	Retirement		555,949
727010	Computer Software		62,194
728000	Printing & Binding		10,200
729000	Postage		52,000
730000	Office Supplies		98,000
730001	On Demand Office Supplies		75,418
736000	Dues/Memberships/Subscrip		2,135
814000	Legal Service-Contractual		13,773
815000	Misc Professional Service		40,100
815110	Buildings Chrgbcks		61,800
815111	Buildings - Direct		246,500
815180	Info Service Chbk - Shared		208,600
815200	Centrl Serv Chargebacks		224,300
815220	Personnel - Chargebacks		76,600
815230	Central Serv - Corp Counsel		39,500
815300	Indirect Cost - Exp		15,400
815700	Corp. Counsel Direct Charges		55,454
817030	Sheriff Protection		105,102
851001	Local/Ld Telephone Chbk		35,700
861000	Travel Convention/Confer		9,657
861240	Travel Local/Auto Mileage		13,000
862100	Freight Expense		15,000

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
911000 Insurance & Bonds		30,291
932000 Equipment Repair & Maint.		317,910
941000 Building Rental		205,524
941010 City/County Bldg - Rental		104,846
961000 Miscellaneous Operating		25,200
983000 Office Furniture & Fixtures		67,985
984000 Computer Equipment		50,804
985000 Machinery & Equipment		251,200
<b>Total Uses</b>		<b>\$ 5,992,020</b>

**County Clerk - Court Services**

597030 Int Earned-Bank Acct'S	2,000
614025 Forfeitures - County	290,000
617020 Juvenile Court - Fees	9,400
621010 Jury Trial Fees	630,000
621020 Jury Trial Fee Refund	(13,110)
626000 Charges For Services	15,791,598
626105 Adoption	15,965
627290 Traffic & Ordinance	30,000
631070 Serv Chg - Misc Services	9,000
631080 Misc Receipts	100,000
665000 Interest On Investments	20,000
<b>Total Sources</b>	<b>\$ 16,884,853</b>

702000 Regular Salaries & Wages	\$ 8,417,289
702006 Bonus-CBA	187,461
705000 Temp. salaries & Wages	70,000
706000 Overtime	120,000
707050 Holiday Premium Pay	128,000
710000 Payment Of Accum S/L	12,000
711000 Payment Of Accum A/L	30,000
714000 Unemployment Insurance	43,770
715000 FICA County's Share	683,508
716000 Hospitalization Insurance	2,158,663
716020 Hosp Ins - Retiree's Trust	77,051
717100 Disability Insurance	36,893
721000 Worker's Comp - Payroll	5,009
725000 Retirement	2,289,233
725200 Retirement - Ct Reorg	483,208
728000 Printing & Binding	15,069
730000 Office Supplies	24,000
730001 On Demand Office Supplies	63,000
747000 Lubricants & Motor Fuels	8,000
815000 Misc Professional Service	13,000
815110 Buildings Chrgbcks	20,800
815111 Buildings - Direct	83,100
815180 Info Service Chbk - Shared	484,100
815200 Centr Serv Chargebacks	148,400
815220 Personnel - Chargebacks	378,000
815230 Central Serv - Corp Counsel	195,000
815300 Indirect Cost - Exp	84,900
815700 Corp. Counsel Direct Charges	47,179
817000 Misc Contractual Service	4,000
851001 Local/Ld Telephone Chbk	84,100
861240 Travel Local/Auto Mileage	4,000

<b>Account</b>		<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
911000	Insurance & Bonds		94,242
932000	Equipment Repair & Maint.		18,900
933000	Vehicle Repair & Mainten		4,000
941010	City/County Bldg - Rental		336,343
961000	Miscellaneous Operating		5,927
983000	Office Furniture & Fixtures		26,708
	<b>Total Uses</b>		<b>\$ 16,884,853</b>

**Human Resources**

626000	Charges For Services	\$ 5,327,547
627180	Reimbursement-Other	3,000
631080	Misc Receipts	500
	<b>Total Sources</b>	<b>\$ 5,415,224</b>

702000	Regular Salaries & Wages	\$ 1,884,869
702006	Bonus-CBA	26,851
705000	Temp. salaries & Wages	160,000
706000	Overtime	15,500
707030	Standby/On-Call Prem Pay	250
707050	Holiday Premium Pay	1,000
710000	Payment Of Accum S/L	17,939
711000	Payment Of Accum A/L	24,978
714000	Unemployment Insurance	9,801
715000	FICA County's Share	162,726
716000	Hospitalization Insurance	483,385
716020	Hosp Ins - Retiree's Trust	1,733
717100	Disability Insurance	8,261
721000	Worker's Comp - Payroll	1,067
725000	Retirement	513,233
727000	Computer Supplies	3,000
728000	Printing & Binding	6,740
729000	Postage	10,000
730000	Office Supplies	600
730001	On Demand Office Supplies	9,000
736000	Dues/Memberships/Subscrip	2,725
747000	Lubricants & Motor Fuels	9,000
804000	Miscellaneous Fees	600
810000	Transcripts	200
814000	Legal Service-Contractual	300,822
815000	Misc Professional Service	91,443
815055	Tuition Reimbursement	1,575
815060	Pre-Employment Physicals	300
815111	Buildings - Direct	3,800
815180	Info Service Chbk - Shared	132,500
815200	Centrl Serv Chargebacks	118,900
815230	Central Serv - Corp Counsel	20,300
815300	Indirect Cost - Exp	25,900
815700	Corp. Counsel Direct Charges	398,768
851001	Local/Ld Telephone Chbk	22,500
861000	Travel Convention/Confer	1,000
861240	Travel Local/Auto Mileage	11,698
901000	Advertising	6,000
911000	Insurance & Bonds	42,139
932000	Equipment Repair & Maint.	678,271



<b>Account</b>		<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
941002	Building Rental-Guardian		202,850
961000	Miscellaneous Operating		3,000
	<b>Total Uses</b>		<b>\$ 5,415,224</b>
<b>Prosecuting Attorney</b>			
529000	Fed Grant - Other	\$ 2,914,195	
569000	State Grant - Other	1,129,776	
580000	Grants From Local Units	288,746	
614010	Pros. attorney - Fees	100,000	
614011	Pros Atty - Filing Fees	30,000	
614012	Forfeiture-Attorney Fees	70,000	
614030	Narc Forfeitures	80,000	
614050	QUIL - Revenue	40,000	
626000	Charges For Services	668,808	
631080	Misc Receipts	48,000	
655001	Crime Victim's Act Seizures	50,000	
697002	Use of Fund Balance - Assigned	1,000,000	
	General Fund/ General Purpose	33,119,677	
	<b>Total Sources</b>	<b>\$ 39,539,202</b>	
702000	Regular Salaries & Wages		\$ 17,507,207
702006	Bonus-CBA		199,429
705000	Temp. salaries & Wages		3,389,191
706000	Overtime		58,023
707030	Standby/On-Call Prem Pay		86,330
707050	Holiday Premium Pay		41,912
710000	Payment Of Accum S/L		116,107
711000	Payment Of Accum A/L		116,128
714000	Unemployment Insurance		91,038
715000	FICA County's Share		1,561,276
716000	Hospitalization Insurance		4,489,840
716020	Hosp Ins - Retiree's Trust		13,006
717100	Disability Insurance		76,733
721000	Worker's Comp - Payroll		12,585
725000	Retirement		4,728,310
727000	Computer Supplies		20,000
727010	Computer Software		730,487
728000	Printing & Binding		10,000
729000	Postage		50,000
730000	Office Supplies		79,240
730001	On Demand Office Supplies		86,450
736000	Dues/Memberships/Subscrip		66,858
746010	Clothing Allowance		13,100
746020	Firearms Qualificat Allow		5,000
803000	Witness Fees		215,949
804000	Miscellaneous Fees		5,000
804010	Court Filing Fees		100,000
810000	Transcripts		120,000
811000	Med Dental & Psycho Serv		50,000
815000	Misc Professional Service		4,000
815055	Tuition Reimbursement		176,350
815060	Pre-Employment Physicals		1,000
815110	Buildings Chrgbcks		141,700
815111	Buildings - Direct		565,500

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
815180	Info Service Chbk - Shared	1,310,500
815190	Chrg For Cntrl Communicat	32,508
815200	Centrl Serv Chargebacks	373,500
815220	Personnel - Chargebacks	394,400
815230	Central Serv - Corp Counsel	203,500
815300	Indirect Cost - Exp	146,000
815700	Corp. Counsel Direct Charges	57,650
817000	Misc Contractual Service	173,045
851001	Local/Ld Telephone Chbk	219,700
851003	Telephone Repairs Chbk	3,583
861000	Travel Convention/Confer	46,740
861010	Extraditions	102,000
861240	Travel Local/Auto Mileage	162,520
911000	Insurance & Bonds	267,106
932000	Equipment Repair & Maint.	132,000
941000	Building Rental	24,300
942000	Equipment Rental	18,108
960000	Education Allowance	4,000
961000	Miscellaneous Operating	88,248
979000	Office Equip & Furnishing	20,000
982000	Books	86,000
984000	Computer Equipment	50,000
999282	Approp Tr-Out - Vwp	696,045
	<b>Total Sources</b>	<b>\$ 39,539,202</b>

**Register of Deeds**

611010	Copy And Search Fees	\$ 425,000
611020	Reg. deeds-Recording Fees	6,320,000
611021	Reg. deeds - Remon Fees	40,000
611030	Reg. deeds-Miscellaneous	100
628010	Plat Fees	1,500
626000	Charges For Services	40,000
631080	Misc Receipts	152,000
641020	Comm Search/Copy Services	1,356,517
	<b>Total Sources</b>	<b>\$ 8,335,117</b>

702000	Regular Salaries & Wages	\$ 2,848,877
702006	Bonus-CBA	57,939
705000	Temp. salaries & Wages	10,000
706000	Overtime	40,000
707050	Holiday Premium Pay	5,000
710000	Payment Of Accum S/L	5,000
711000	Payment Of Accum A/L	5,000
714000	Unemployment Insurance	14,814
715000	FICA County's Share	227,251
716000	Hospitalization Insurance	730,611
716020	Hosp Ins - Retiree's Trust	24,929
717100	Disability Insurance	12,487
721000	Worker's Comp - Payroll	1,696
725000	Retirement	766,098
727000	Computer Supplies	500
728000	Printing & Binding	2,000
729000	Postage	30,000
730001	On Demand Office Supplies	20,000
736000	Dues/Memberships/Subscrip	12,000
738000	Miscellaneous Supplies	500

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
747000 Lubricants & Motor Fuels		1,500
814000 Legal Service-Contractual		70,000
814050 Fraud Investigate Expenses		597,394
814051 Sheriff-Deeds investigat Expen		102,606
815000 Misc Professional Service		500
815055 Tuition Reimbursement		4,000
815180 Info Service Chbk - Shared		225,800
815200 Centrl Serv Chargebacks		165,800
815220 Personnel - Chargebacks		119,000
815230 Central Serv - Corp Counsel		61,400
815240 Central Serv-Human Relation		5,300
815300 Indirect Cost - Exp		18,000
815500 M & B - Finance		82,140
815700 Corp. Counsel Direct Charges		27,796
817000 Misc Contractual Service		1,429,074
851001 Local/Ld Telephone Chbk		38,300
861000 Travel Convention/Confer		15,000
861240 Travel Local/Auto Mileage		7,000
862100 Freight Expense		1,300
911000 Insurance & Bonds		47,941
921000 Utilities - Electricity		25,000
932000 Equipment Repair & Maint.		7,000
933000 Vehicle Repair & Mainten		2,000
941000 Building Rental		378,339
961000 Miscellaneous Operating		9,735
979000 Office Equip & Furnishing		72,990
982000 Books		500
984000 Computer Equipment		5,000
<b>Total Uses</b>		<b>\$ 8,335,117</b>

**R of D Remonumentation Grant**

569000 State Grant - Other	\$	563,404
<b>Total Sources</b>	<b>\$</b>	<b>563,404</b>

702000 Regular Salaries & Wages		\$ 7,000
714000 Unemployment Insurance		36
715000 FICA County's Share		536
716000 Hospitalization Insurance		1,795
716020 Hosp Ins - Retiree's Trust		140
717100 Disability Insurance		31
725000 Retirement		1,847
815000 Misc Professional Service		6,250
815200 Centrl Serv Chargebacks		13,600
815300 Indirect Cost - Exp		2,800
817000 Misc Contractual Service		520,590
911000 Insurance & Bonds		160
961000 Miscellaneous Operating		8,619
<b>Total Uses</b>		<b>\$ 563,404</b>

**Treasurer**

601000 Indirect Costs	\$	478,100
608090 Missing Legatee		3,000
608100 Treas. cert. of Taxes		3,000
608200 Deed Certification		150,000
626000 Charges For Services		77,700

<b>Account</b>		<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
631080	Misc Receipts	85,000	
632000	Admin Charges	5,315,563	
	General Fund/ General Purpose	1,508,499	
	<b>Total Sources</b>	<b>\$ 7,620,862</b>	
702000	Regular Salaries & Wages		\$ 3,116,079
702006	Bonus-CBA		62,469
706000	Overtime		230,000
707050	Holiday Premium Pay		17,000
710000	Payment Of Accum S/L		30,000
711000	Payment Of Accum A/L		45,000
714000	Unemployment Insurance		16,204
715000	FICA County's Share		263,514
716000	Hospitalization Insurance		799,137
716020	Hosp Ins - Retiree's Trust		20,295
717100	Disability Insurance		13,658
721000	Worker's Comp - Payroll		196
725000	Retirement		907,030
728000	Printing & Binding		35,000
729000	Postage		84,000
730000	Office Supplies		20,000
730001	On Demand Office Supplies		40,000
736000	Dues/Memberships/Subscrip		54,000
738000	Miscellaneous Supplies		25,000
814000	Legal Service-Contractual		450,000
815055	Tuition Reimbursement		2,000
815180	Info Service Chbk - Shared		299,400
815200	Centrl Serv Chargebacks		97,600
815220	Personnel - Chargebacks		105,900
815230	Central Serv - Corp Counsel		54,600
815240	Central Serv-Human Relation		5,300
815300	Indirect Cost - Exp		18,700
815700	Corp. Counsel Direct Charges		2,385
817000	Misc Contractual Service		15,000
851001	Local/Ld Telephone Chbk		50,800
861000	Travel Convention/Confer		10,000
861240	Travel Local/Auto Mileage		9,000
911000	Insurance & Bonds		43,874
921000	Utilities - Electricity		75,000
932000	Equipment Repair & Maint.		169,983
941000	Building Rental		250,238
943000	Software Lease		51,000
962000	Tax Shortage Remittance		2,700
979000	Office Equip & Furnishing		25,000
981000	Software Purchases		20,000
983000	Office Furniture & Fixtures		50,000
984000	Computer Equipment		33,300
961000	Miscellaneous Operating		500
	<b>Total Uses</b>		<b>\$ 7,620,862</b>
	<b>TOTAL GENERAL GOVERNMENT FUNCTIONS</b>	<b>\$ 123,444,795</b>	<b>\$ 123,444,795</b>

(1) The County Treasurer shall take pro-active measures to assure that senior citizens, as well as other Wayne County residents, do not lose their homes as a result of delinquent property taxes. The County Treasurer may make individual payment arrangements within his discretion. The Treasurer shall report to the Committee on Government Operations by no later than June 1, 2017, on the number and type of problem cases encountered and also the number of satisfactory arrangements made. The report needs to be formally submitted on elected official letterhead.

(2) The County Treasurer shall continue to take steps in achieving each of the below objectives:

(a) To avoid displacing tenants of tax delinquent properties by assuring that they receive notice of sale, and a preferred opportunity to purchase the tax title;

(b) Collaborate with the Register of Deeds to improve the accuracy of land records involved in tax collection;

(c) Explore the use of electronic fund transfer as a means to maximize revenue investment and to service customers;

(d) Develop a program to ensure that payments made are applied to arrearage debts before current obligations;

(3) The County Treasurer shall provide a report on legal cases for FY 14-15 and FY 15-16. The report shall include the number of cases pending, the number of cases dismissed and the number of cases settled with the settlement amounts. The office shall report to the Committee on Government Operations no later than December 1, 2016. The report needs to be formally submitted on elected official letterhead.

(4) The County Treasurer shall provide a report on the status of the Delinquent Tax reserve funds. The report should include the amount in the funds and the plans of usage. The office shall report to the Committee on Ways and Means no later than November 1, 2016. The report needs to be formally submitted on elected official letterhead.

(5) The County Treasurer shall report no later than December 1, 2016 and June 1, 2017 to the Committee on Ways and Means on Stadium Tax collection efforts. The report needs to be formally submitted on elected official letterhead.

(6) The County Treasurer shall report no later than November 1, 2016 for the 2015 Auction proceeds to the Committee on Ways and Means. The report needs to be formally submitted on elected official letterhead.

(7) The County Treasurer shall report no later than July 1, 2017 for the 2016 Auction proceeds to the Committee on Ways and Means. The report needs to be formally submitted on elected official letterhead.

(8) The County Treasurer should provide reports regarding any changes in projections on the DTRF disbursements for the current fiscal year. The office shall report to the Committee on Ways and Means no later than January 15, 2017, April 15, 2017 July 15, 2017 and October 15, 2017. The report needs to be formally submitted on elected official letterhead.

(9) The County Clerk and the Circuit Court shall work closely to accommodate the needs of the court within available staff and resources and to avoid delays to and impediments in the provision of justice in the individual case.

(10) The CEO, in accordance with the requirements of the Wayne County Procurement Ordinance, may renew and extend contracts for governmental relations and lobbying services, but only if all of the following provisions are included in the renewal or extended contracts:

(a) The term of the contracts shall not exceed a period of one year.

(b) The contractor shall appear and make a quarterly report to the County Commission at least once each calendar quarter. The contractor shall also provide each commissioner with a monthly update report on matters of interest to the County.

(c) The contract shall contain a no more than 90-day termination clause, which may be activated on behalf of the County by a notice from the CEO, or by a resolution of the County Commission.

(d) Contract renewals shall not be approved which fail to comply with these requirements.

(11) The Chief Executive Officer shall require at least one Wayne County Resident apprentice position in all Wayne County Construction Contracts, which provide jobs for 50 or more employees. The CEO shall not agree to negotiate building and trades construction contracts unless there is a building trade's apprenticeship in place.

(12) All department heads and elected officials shall continue to review the fees established for services provided by his or her department and report recommendations for any desired changes, or no changes, to the Committee on Ways and Means no later than February 1, 2017.

(13) The CEO shall immediately notify the Chairperson of the Commission of all proposals, offers or negotiations to sell or purchase any County asset. Notwithstanding any ordinance to the contrary, the County shall not sell, transfer, lease, or make a commitment and/or obligation to sell, transfer or lease any county asset to itself or to another entity without prior approval of the County Commission. This provision shall not apply to real property acquired by the County through tax foreclosure, property seized by the County Prosecutor that is then sold through an auction or abandoned or stolen unclaimed property as defined in Chapter 185 of the Wayne County Code of Ordinances.

(14) The CEO shall provide a report on all local, state and national organizations (associations, authorities, etc.) that the County paid membership dues and/or provided a contribution for FY 15-16. The report shall provide the name of the organization and the amount of the membership dues and/or contribution. This report shall be submitted to the Committee on Ways & Means no later than November 1, 2016. The report needs to be formally submitted in a DAF format.

(15) The CEO shall provide a report on the status of the New Jail Project. This report shall be submitted to the Committee on Ways & Means no later than November 1, 2016, February 1, 2017 and June 1, 2017. The report needs to be formally submitted in a DAF format.

(16) The Register of Deeds shall provide a report on title search legal cases for FY 15-16. The report shall include the number of cases pending, the number of cases dismissed and the number of cases settled with settlement amount. The office shall report to the Committee on Government Operations no later than November 1, 2016. The report needs to be formally submitted on elected official letterhead.

(17) The Register of Deeds shall provide a report on the deeds filed for FY 15-16. The report shall include the different types of deeds (i.e. Quit Claim, Warranty, etc.). The office shall report to the Committee on Government Operations no later than November 1, 2016. The report needs to be formally submitted on elected official letterhead.

(18) The Department of Corporation Counsel shall provide a report on all outside legal counsel for FY 15-16. The report should include the name of the firm; the department/account number for whom the services were provided for; a brief description for obtaining outside counsel and the total amount budgeted and paid for each case. The department shall provide this report to the Committee on Government Operations no later than December 1, 2016. The report needs to be formally submitted in a DAF format.

(19) The Department of Corporation Counsel shall provide a report on a cost-benefit analysis of outsourcing legal services vs. providing the same services in-house. The department shall provide this report to the Committee on Ways & Means no later than December 1, 2016. The report needs to be formally submitted in a DAF format.

(20) The Human Relations Division of the Department of Corporation Counsel shall continue an aggressive program to identify, recruit and pre-qualify small, disadvantaged, county-based businesses.

(21) The Human Relations Division of the Department of Corporation Counsel shall provide a status reports on the activities and achievements of the Division, including the turnaround times on certifying contractor compliance, workload volume, outreach results, positive adjustments in enforcement priorities, and the percentage of contracts actually awarded to each category of contractor for FY 15-16. The Division shall report to the Committee on Government Operations no later than November 1, 2016. The report needs to be formally submitted in a DAF format.



(22) The Human Relations Division of the Department of Corporation Counsel shall continue to explore with the City of Detroit the feasibility of implementing a reciprocal certification process for businesses which qualify for small business enterprise status, disadvantaged business enterprise status, and county-based credit status. The parties shall also explore the feasibility of instituting a fee to defray the cost of conducting the certification procedures.

(23) The Land Bank Corporation shall provide a report on the number of parcels given to nonprofit organizations. The department shall report to the Committee on Economic Development by no later than December 1, 2016. The report needs to be formally submitted in a DAF format.

(24) The Land Bank Corporation shall provide a status report on the current contractual development agreements in the TURBO program that the Land Bank continues to oversee. The report shall also include the number of tax rebates given. The department shall report to the Committee on Economic Development by no later than December 1, 2016. The report needs to be formally submitted in a DAF format.

(25) The Land Bank Corporation shall provide a report on the number of properties in the Land Bank. The report should be divided by communities and Commission districts. The department shall report to the Committee on Economic Development by no later than November 1, 2016. The report needs to be formally submitted in a DAF format.

(26) The Economic Development Corporation shall provide a status report on all projects and initiatives proposed throughout Wayne County. The department shall report to the Committee on Economic Development by no later than February 1, 2017, May 1, 2017 and August 1, 2017. The report needs to be formally submitted in a DAF format.

(27) The Economic Development Corporation shall provide a status report on Aerotropolis. The department shall report to the Committee on Economic Development by no later than December 1, 2016. The report needs to be formally submitted in a DAF format.

(28) The Greater Wayne Economic Development Corporation shall provide status reports no later than February 1, 2017 and July 1, 2017 to the Committee on Economic Development on all projects and initiatives proposed throughout Wayne County, including, but not limited to, Tourism and Urban Communities for FY 16-17. The report needs to be formally submitted in a DAF format.

(29) The Greater Wayne Economic Development Corporation shall provide a status report on all projects and initiatives proposed throughout Wayne County for FY 15-16 no later than November 1, 2016 to the Committee on Economic Development. The report needs to be formally submitted in a DAF format.

(30) The Department of Management and Budget shall work closely with the Legislative Auditor General and with the external auditors to assure completion of the annual external audit by no later than 120 days following the end of each fiscal year, pursuant to the requirements of section 3.119(f) of the County Charter.

(31) The Department of Management and Budget shall submit to the Committee on Ways and Means the following additional quarterly financial statements:

- (a) Balance Sheet;
- (b) Statement of Revenues, Expenditures and Changes in Fund Balance;
- (c) Budget to Actual Reports; and
- (d) Chargeback summary reports.

(32) The Department of Management & Budget shall continue to take steps in achieving each of the below objectives:

- (a) To reduce the incidence of late payments to vendors, and to County-based vendors in particular;
- (b) To take sanctions against prime contractors who fail without good reason to make prompt payment to their sub-contractors, once they themselves have been paid by the County;
- (c) To improve upon contracts set aside for award to county-based vendors, and to document the number, amount and kinds of contracts which are awarded to minority-owned and women-owned businesses, so as to lay the basis for a disparate analysis of these awards at a future date;
- (d) To clarify what statistics are maintained and available regarding the procurement process.

(33) The Department of Management and Budget shall provide full query access to the JD Edwards System (i.e., accounts payable, accounts receivable, purchase orders, full query access, etc.) to the members of the Wayne County Commission Fiscal Agency, subject to a pledge of confidentiality on all information, which the law specifically establishes as confidential and unavailable to the public.

(34) The Purchasing Division of the Department of Management and Budget shall provide a report on all contracts, which have been let under authority delegated to the CEO, to include date, vendor, amount, purpose, and department making the request. The department shall report to the Committee on Ways and Means no later than January 15, 2017, April 15, 2017, July 15, 2017 and October 15, 2017. The report needs to be formally submitted in a DAF format.

(35) The Department of Management & Budget shall provide a report on the status of all outstanding Wayne County bonds. The department shall report to the Committee on Ways and Means no later than November 1, 2017. The report needs to be formally submitted in a DAF format.

(36) The Department of Management & Budget shall provide a report on the revenue collected from the Guardian Building and the First Street Parking Garage for FY 15-16. The department shall report to the Committee on Ways and Means no later than November 1, 2016. The report needs to be formally submitted in a DAF format.

(37) The Department of Management & Budget shall provide a report on the revenue collected from the Guardian Building and the First Street Parking Garage for FY 16-17. The department shall report to the Committee on Ways and Means no later than February 1, 2017, May 1, 2017 and August 1, 2017. The report needs to be formally submitted in a DAF format.

(38) The Department of Management & Budget shall provide a status report on the Guardian Building. The report shall include the status of the debt service, the status of renovations and the status of departments moving. The department shall report to the Committee on Ways and Means no later than December 1, 2016. The report needs to be formally submitted in a DAF format.

(39) The Department of Management and Budget shall inform the Committee on Ways and Means when appropriated funds will not be spent as they were intended.

(40) The Department of Management and Budget shall submit to the Wayne County Commission all Technical Adjustments to the FY 2017-2018 & FY 2018-2019 in a timely manner.

(41) The Department of Management and Budget shall submit monthly cash flow statements to the Committee on Ways and Means by the 20<sup>th</sup> day of the month following the month under review. The report needs to be formally submitted in a DAF format.

(42) The Department of Management and Budget shall provide a report detailing any County service that can be administered by State or Federal agencies for transition to those entities. The department shall report to the Committee on Ways and Means no later than November 1, 2016. The report needs to be formally submitted in a DAF format.

(43) The CEO in conjunction with the Department of Management & Budget shall provide a report on all County owned vehicles that are being taken home; used outside of Wayne County and the reason the vehicles are being taken home and used outside of Wayne County. The report shall be submitted to the Committee on Ways & Means no later than January 15, 2017, April 15, 2017 and July 15, 2017. The report needs to be formally submitted in a DAF format.

(44) The Department of Management & Budget shall provide a report listing all active County component units. The department shall report to the Committee on Ways & Means no later than December 1, 2016. The report needs to be formally submitted in a DAF format.

(45) The Department of Management & Budget shall provide a report detailing the reassessment of the chargeback model. The department shall report to the Committee on Ways & Means no later than November 1, 2016. The report needs to be formally submitted in a DAF format.

(46) The Department of Management and Budget shall provide quarterly status reports to the Committee on Ways and Means regarding all expenditures for Deferred Maintenance capital improvements for FY 16-17. The report needs to be formally submitted in a DAF format.

(47) The Department of Management and Budget shall provide status reports on the investments relating to the Municipal Employees Retirement System (MERS). The department shall report to the Committee on Ways and Means no later than January 15, 2017, April 15, 2017 and July 15, 2017. The report needs to be formally submitted in a DAF format.

(48) The Department of Management and Budget shall provide a status report on Pinnacle. The department shall report to the Committee on Economic Development by no later than December 1, 2016. The report needs to be formally submitted in a DAF format.

(49) The Department of Personnel/Human Resources shall provide full access to the PeopleSoft System to the members of the Wayne County Commission Office of Fiscal Agency, subject to a pledge of confidentiality on all information, which the law specifically establishes as confidential and unavailable to the public.

(50) The Department of Personnel/Human Resources shall provide a report on Civil Service positions. This report shall also include all Non-Civil personnel filling Civil Service positions. The department shall report to the Committee on Government Operations no later than March 1, 2017.

(51) The Department of Personnel/Human Resources shall provide a report on all FY 14-15 and FY 15-16 medical cost throughout the County. The department shall report to the Committee on Ways and Means no later than December 1, 2016.

(52) The Department of Personnel/Human Resources shall provide status reports on the following committee meetings with the Unions in FY 15-16: the Safety Committee; the Employee Assistance Advisory Committee; the Joint Health Care Benefits Committee; the Labor/Management Committee; and the Quality Control Committee. The reports should be submitted no later than November 1, 2016 to the Committee on Ways & Means. The report needs to be formally submitted in a DAF format.

(53) The Prosecuting Attorney shall coordinate closely with the City of Detroit Health and Law Departments to identify and prosecute violators of environmental lead hazard laws.

(54) The Detroit/Wayne County Port Authority shall report on all projects and initiatives proposed throughout Wayne County to the Committee on Economic Development no later than December 1, 2016. The report needs to be formally submitted on letterhead.

**PUBLIC SAFETY FUNCTIONS**

**Sheriff Administration**

580045	Grant from Law Enforcement	\$	60,000
631080	Misc Receipts		2,500
	General Fund/ General Purpose		4,341,993
	<b>Total Sources</b>	<b>\$</b>	<b>4,404,493</b>

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
702000 Regular Salaries & Wages		\$ 1,804,788
702006 Bonus-CBA		19,373
711000 Payment Of Accum A/L		33,600
714000 Unemployment Insurance		9,385
715000 FICA County's Share		140,371
716000 Hospitalization Insurance		462,849
716020 Hosp Ins - Retiree's Trust		912
717100 Disability Insurance		7,910
721000 Worker's Comp - Payroll		19,328
725000 Retirement		485,001
729000 Postage		1,200
730001 On Demand Office Supplies		14,900
736000 Dues/Memberships/Subscrip		3,500
738000 Miscellaneous Supplies		1,000
746010 Clothing Allowance		625
746020 Firearms Qualificat Allow		250
747000 Lubricants & Motor Fuels		20,000
815000 Misc Professional Service		266,672
815110 Buildings Chrgbcks		1,800
815111 Buildings - Direct		7,200
815180 Info Service Chbk - Shared		98,200
815190 Chrg For Cntrl Communicat		32,508
815200 Centr Serv Chargebacks		116,800
815220 Personnel - Chargebacks		39,100
815230 Central Serv - Corp Counsel		20,200
815240 Central Serv-Human Relation		5,300
815300 Indirect Cost - Exp		25,000
815700 Corp. Counsel Direct Charges		174,597
851001 Local/Ld Telephone Chbk		16,700
861240 Travel Local/Auto Mileage		4,600
911000 Insurance & Bonds		24,667
921000 Utilities - Electricity		45,455
931030 Maint Repair Office Equip		1,100
933000 Vehicle Repair & Mainten		13,200
941000 Building Rental		362,500
941015 HQ Building Rental		88,400
942000 Equipment Rental		9,698
961000 Miscellaneous Operating		25,804
<b>Total Uses</b>		<b>\$ 4,404,493</b>
 <b>Sheriff - Court Services</b>		
631080 Misc Receipts	\$	500
676020 Contractual Police Serv.		18,795,050
676021 Contract Police Serv 36th Dist		550,000
676025 Contractual Police Serv Trea		105,102
676030 Contractual Police Serv Prob		303,109
676035 Contractual police Serv Clek		105,102
676040 Contractual Police Serv CEO		332,482
<b>Total Sources</b>	<b>\$</b>	<b>20,191,345</b>
702000 Regular Salaries & Wages		\$ 10,290,644
702001 Salaries-Retroactive		3,000
702005 Salaries - Specialty		13,000
702006 Bonus-CBA		129,201
706000 Overtime		151,199

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
707010 Afternoon/Night Shift Diff		2,100
707020 Sat/Sun Shift Diff		300
707050 Holiday Premium Pay		42,000
707060 Misc Premium Pay		200
710000 Payment Of Accum S/L		212,900
711000 Payment Of Accum A/L		169,500
714000 Unemployment Insurance		53,511
715000 FICA County's Share		842,575
716000 Hospitalization Insurance		2,639,097
716020 Hosp Ins - Retiree's Trust		1,011
717100 Disability Insurance		45,103
721000 Worker's Comp - Payroll		109,817
725000 Retirement		2,871,627
728000 Printing & Binding		500
729000 Postage		1,000
730000 Office Supplies		1,500
730001 On Demand Office Supplies		3,000
738000 Miscellaneous Supplies		1,800
746010 Clothing Allowance		95,375
746020 Firearms Qualificat Allow		39,500
747000 Lubricants & Motor Fuels		45,627
810000 Transcripts		3,251
814000 Legal Service-Contractual		50,000
815055 Tuition Reimbursement		2,250
815060 Pre-Employment Physicals		500
815180 Info Service Chbk - Shared		829,400
815190 Chrg For Cntrl Communicat		461,016
815200 Centr Serv Chargebacks		167,200
815220 Personnel - Chargebacks		291,600
815230 Central Serv - Corp Counsel		150,500
815300 Indirect Cost - Exp		57,200
815700 Corp. Counsel Direct Charges		74,436
851001 Local/Ld Telephone Chbk		140,800
911000 Insurance & Bonds		152,546
933000 Vehicle Repair & Mainten		17,582
941010 City/County Bldg - Rental		12,763
942000 Equipment Rental		2,500
961000 Miscellaneous Operating		12,714
<b>Total Uses</b>		<b>\$ 20,191,345</b>
 <b>Sheriff Non-Jail Services</b>		
529000 Fed Grant - Other	\$	172,260
543000 State Grant		1,401,451
569000 State Grant - Other		10,000
620010 Sheriff - Court Fees		689,516
622031 Permit Fee - C.C.W.		327,292
626000 Charges For Services		824,606
627290 Traffic & Ordinance		600,000
631070 Serv Chg - Misc Services		77,763
631080 Misc Receipts		32,000
632460 Misc Charges		70,000
General Fund/ General Purpose		1,972,924
<b>Total Sources</b>	<b>\$</b>	<b>6,177,812</b>
702000 Regular Salaries & Wages		\$ 2,315,162
702005 Salaries - Specialty		16,100

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
702006 Bonus-CBA		32,512
706000 Overtime		194,300
707010 Afternoon/Night Shift Diff		4,000
707020 Sat/Sun Shift Diff		1,400
707050 Holiday Premium Pay		9,900
710000 Payment Of Accum S/L		90,400
711000 Payment Of Accum A/L		102,300
714000 Unemployment Insurance		19,018
715000 FICA County's Share		211,605
716000 Hospitalization Insurance		593,738
716020 Hosp Ins - Retiree's Trust		1,339
717100 Disability Insurance		10,147
721000 Worker's Comp - Payroll		18,315
725000 Retirement		721,165
728000 Printing & Binding		300
729000 Postage		800
730000 Office Supplies		5,700
730001 On Demand Office Supplies		7,105
741000 Vehicle Supplies		4,944
746010 Clothing Allowance		19,275
746020 Firearms Qualificat Allow		7,550
747000 Lubricants & Motor Fuels		228,000
750000 Food Provisions		1,500
804000 Miscellaneous Fees		1,000
810000 Transcripts		3,500
811000 Med Dental & Psycho Serv		400
814000 Legal Service-Contractual		15,000
814070 Ecorse Housing Commission		60,000
815000 Misc Professional Service		13,300
815055 Tuition Reimbursement		900
815110 Buildings Chrgbcks		15,500
815111 Buildings - Direct		61,900
815180 Info Service Chbk - Shared		196,400
815190 Chrg For Cntrl Communicat		490,569
815200 Centrl Serv Chargebacks		215,300
815220 Personnel - Chargebacks		50,600
815230 Central Serv - Corp Counsel		26,100
815300 Indirect Cost - Exp		18,600
815700 Corp. Counsel Direct Charges		83,741
819010 Pest Control		1,000
851001 Local/Ld Telephone Chbk		33,300
861240 Travel Local/Auto Mileage		1,000
911000 Insurance & Bonds		29,914
932000 Equipment Repair & Maint.		2,000
933000 Vehicle Repair & Mainten		39,626
942000 Equipment Rental		6,400
961000 Miscellaneous Operating		181,687
984000 Computer Equipment		13,500
<b>Total Uses</b>		<b>\$ 6,177,812</b>

**Sheriff - County Jails**

529000 Fed Grant - Other	\$	90,000
603010 Board Of Prisoners-State		1,560,000
603020 Board Of Prisoners-Local		1,040,000
603030 Bd Of Prisoners-Federal		975,200
626000 Charges For Services		516,775



<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
626006 Prisoner Transportation	10,000	
627230 Reimb - Individuals	100,000	
627260 Reimb Inmate R & B	500	
631080 Misc Receipts	205,000	
694030 Other Revenue	55,000	
699575 Trans in - Commissary Fund	350,000	
General Fund/ General Purpose	93,295,753	
<b>Total Sources</b>	<b>\$ 98,198,228</b>	
702000 Regular Salaries & Wages		\$ 38,803,465
702006 Bonus-CBA		585,828
705000 Temp. salaries & Wages		304,980
706000 Overtime		6,125,458
707010 Afternoon/Night Shift Diff		161,000
707050 Holiday Premium Pay		185,300
707060 Misc Premium Pay		13,700
710000 Payment Of Accum S/L		300,400
711000 Payment Of Accum A/L		540,200
714000 Unemployment Insurance		201,778
715000 FICA County's Share		3,596,677
716000 Hospitalization Insurance		9,951,379
716020 Hosp Ins - Retiree's Trust		18,318
717100 Disability Insurance		170,075
721000 Worker's Comp - Payroll		380,787
725000 Retirement		12,169,840
727000 Computer Supplies		2,700
728000 Printing & Binding		5,000
729000 Postage		5,900
730001 On Demand Office Supplies		90,000
731000 Photo-Copying Supplies		1,000
733000 X-Ray And Photo Supplies		6,300
736000 Dues/Memberships/Subscrip		26,000
738000 Miscellaneous Supplies		7,000
741000 Vehicle Supplies		3,500
744000 Clothing & Dry Goods		91,486
746010 Clothing Allowance		266,463
746020 Firearms Qualificat Allow		102,625
747000 Lubricants & Motor Fuels		174,400
750000 Food Provisions		4,200,000
776000 Janitorial Supplies		51,300
777000 Supplies - Prop. repair		345,000
804000 Miscellaneous Fees		2,000
810000 Transcripts		5,000
814000 Legal Service-Contractual		70,000
815000 Misc Professional Service		1,834,383
815002 Resident Outplacement servic		170,432
815015 Contractual inmate housing		456,250
815055 Tuition Reimbursement		5,850
815060 Pre-Employment Physicals		18,000
815110 Buildings Chrgbcks		583,800
815111 Buildings - Direct		2,329,000
815180 Info Service Chbk - Shared		2,989,100
815190 Chrg For Cntrl Communicat		990,002
815200 Centrl Serv Chargebacks		816,600
815220 Personnel - Chargebacks		1,298,800
815230 Central Serv - Corp Counsel		670,100
815240 Central Serv-Human Relation		21,300

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
815300 Indirect Cost - Exp		319,000
815700 Corp. Counsel Direct Charges		531,409
817000 Misc Contractual Service		231,620
817020 Trash Removal Service		132,950
817050 Snow Removal Services		23,400
819010 Pest Control		35,750
851001 Local/Ld Telephone Chbk		507,000
851003 Telephone Repairs Chbk		1,010
861010 Extraditions		1,000
861240 Travel Local/Auto Mileage		11,000
911000 Insurance & Bonds		558,630
921000 Utilities - Electricity		1,405,000
921010 Utilities - Gas		225,000
921020 Utilities - Steam		930,000
921040 Utilities - Water&Sewage		795,000
932000 Equipment Repair & Maint.		318,547
933000 Vehicle Repair & Mainten		97,500
934000 Misc Maint & Inspection		2,500
934010 Elevator & Escalatr Maint		43,000
942000 Equipment Rental		128,816
960010 In-Service Training		20,000
961000 Miscellaneous Operating		147,300
962020 Inventory Adjustments		581,214
978000 Machinery & Equipment		3,106
<b>Total Uses</b>		<b>\$ 98,198,228</b>

**Homeland Security**

529000 Fed Grant - Other	1,165,000
627240 Reimb-Priv/Govt Agencies	272,500
General Fund/ General Purpose	911,167
<b>Total Sources</b>	<b>\$ 2,348,667</b>

702000 Regular Salaries & Wages	\$ 318,855
702006 Bonus-CBA	2,950
705000 Temp. salaries & Wages	387,000
706000 Overtime	5,000
714000 Unemployment Insurance	1,658
715000 FICA County's Share	54,238
716000 Hospitalization Insurance	81,772
717100 Disability Insurance	1,398
721000 Worker's Comp - Payroll	190
725000 Retirement	84,120
730000 Office Supplies	303
730001 On Demand Office Supplies	1,010
730100 Reimbursable Supplies	921,402
736000 Dues/Memberships/Subscrip	800
738000 Miscellaneous Supplies	606
747000 Lubricants & Motor Fuels	15,000
815180 Info Service Chbk - Shared	49,100
815190 Chrg For Cntrl Communicat	32,508
815200 Centr Serv Chargebacks	106,000
815202 Central Services - Indirect	7,500
815220 Personnel - Chargebacks	4,900
815230 Central Serv - Corp Counsel	2,500

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
815300 Indirect Cost - Exp		22,400
815700 Corp. Counsel Direct Charges		4,036
851001 Local/Ld Telephone Chbk		8,300
861240 Travel Local/Auto Mileage		5,510
911000 Insurance & Bonds		4,491
932000 Equipment Repair & Maint.		8,000
933000 Vehicle Repair & Mainten		8,500
941015 HQ Building Rental		208,620
<b>Total Uses</b>		<b>\$ 2,348,667</b>
 <b>TOTAL PUBLIC SAFETY FUNCTIONS</b>	 <b>\$ 131,320,545</b>	 <b>\$ 131,320,545</b>

(1) The Sheriff's Department should provide a report no later than February 1, 2017 and July 1, 2017 on the GPS Tether Monitoring Program to the Committee on Public Safety, Judiciary and Homeland Security. The report should include how many inmates the program has serviced; the average length of time an inmate is on the tether; how much revenue has been generated by the sale of beds and inmate contributions and any other revenue source; and how much cost has been expended to date for the program. The report needs to be formally submitted on elected official letterhead.

(2) The Sheriff's Department shall provide a report to the Committee on Ways & Means no later than February 1, 2017 and July 1, 2017 on the pay phone earnings for the jail commissary. The report needs to be formally submitted on elected official letterhead.

(3) The Office of the Sheriff shall provide a status report on Road Patrol Operations and funding to the Committee on Ways & Means no later than January 15, 2017, April 15, 2017 and July 15, 2017. The report needs to be formally submitted on elected official letterhead and include the following:

- Which communities are receiving Road Patrol services;
- The total cost for the officers (including Commanders);
  - Salary
  - Fringe Benefits
  - Gun allowance
  - Uniform Allowance
  - Vehicle Maintenance
  - Fuel Cost
- The amount that the community is paying the County;
- The amount that the county has received from the State in grants; and
- The amount that the county has received in ticket revenue.

(4) The Office of the Sheriff shall provide a status report on Marine Patrol Operations and funding to the Committee on Ways & Means no later than January 15, 2017, April 15, 2017 and July 15, 2017. The report needs to be formally submitted on elected official letterhead and include the following:

- Which communities are receiving Marine Patrol services;
- The total cost for the officers (including Commanders);
  - Salary
  - Fringe Benefits
  - Gun allowance
  - Uniform Allowance
  - Vehicle Maintenance
  - Fuel Cost
- The amount that the community is paying the County;
- The amount that the county has received from the State in grants; and
- The amount that the county has received in ticket revenue.

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
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(5) The Office of the Sheriff shall provide a report on all County owned vehicles that are being taken home; used outside of Wayne County and the reason the vehicles are being taken home and used outside of Wayne County. The report shall be submitted to the Committee on Ways & Means no later than December 1, 2016, March 1, 2017 and June 1, 2017. The report needs to be formally submitted on elected official letterhead.

**PUBLIC SERVICES FUNCTIONS**

**DPS - Roads, Parks, Environment**

699201	Approp Trans-In - Roads	\$	400,000	
	General Fund/ General Purpose		356,108	
	<b>Total Sources</b>	<b>\$</b>	<b>756,108</b>	
815040	Admin Charges W/County			\$ 178,470
815121	Sewer and Meter Chargebacks			10,000
815132	Storm Water permit			80,000
815200	Centrl Serv Chargebacks			5,000
815300	Indirect Cost - Exp			11,200
815500	M & B - Finance			18,754
815700	Corp. Counsel Direct Charges			2,684
958000	Drain Assess At Lge-Roads			400,000
999801	Approp Tr-Out CH 8 Drains			50,000
	<b>Total Uses</b>			<b>\$ 756,108</b>
	<b>TOTAL PUBLIC SERVICES FUNCTIONS</b>	<b>\$</b>	<b>756,108</b>	<b>\$</b> <b>756,108</b>

**HEALTH AND WELFARE FUNCTIONS**

**Health/Environmental Programs**

519010	Fed Grant - Safah	\$	153,625	
626000	Charges For Services		3,229,905	
	<b>Total Sources</b>	<b>\$</b>	<b>3,383,530</b>	
702000	Regular Salaries & Wages			\$ 220,875
702006	Bonus-CBA			691
714000	Unemployment Insurance			1,149
715000	FICA County's Share			16,493
716000	Hospitalization Insurance			56,644
717100	Disability Insurance			968
721000	Worker's Comp - Payroll			147
725000	Retirement			58,271
815000	Misc Professional Service			153,625
815200	Centrl Serv Chargebacks			20,900
815202	Central Services - Indirect			5,000
815220	Personnel - Chargebacks			4,900
815230	Central Serv - Corp Counsel			2,500
815300	Indirect Cost - Exp			400
815352	DHCWS Central Admin			2,837,640
911000	Insurance & Bonds			3,327
	<b>Total Uses</b>			<b>\$ 3,383,530</b>

Account		Appropriation Sources:	Appropriation Uses:
	<b>Indigent Health Care</b>		
427000	Cigarette Tax	\$ 4,800,000	
626000	Charges For Services	671,099	
628030	Parking Fees	14,960,000	
	<b>Total Sources</b>	<b>\$ 20,431,099</b>	
702000	Regular Salaries & Wages		\$ 236,225
702006	Bonus-CBA		2,991
714000	Unemployment Insurance		1,228
715000	FICA County's Share		18,300
716000	Hospitalization Insurance		60,581
717100	Disability Insurance		1,035
721000	Worker's Comp - Payroll		118
725000	Retirement		62,321
730001	On Demand Office Supplies		2,500
815000	Misc Professional Service		3,200
815110	Buildings Chrgbcks		300
815111	Buildings - Direct		1,100
815180	Info Service Chbk - Shared		14,700
815200	Centrl Serv Chargebacks		33,200
815202	Central Services - Indirect		9,900
815220	Personnel - Chargebacks		6,500
815230	Central Serv - Corp Counsel		3,400
815300	Indirect Cost - Exp		25,900
815352	DHCWS Central Admin		40,977
815700	Corp. Counsel Direct Charges		33,286
834000	In-Patient Hospital		3,500,000
851001	Local/Ld Telephone Chbk		2,500
861240	Travel Local/Auto Mileage		1,000
911000	Insurance & Bonds		3,846
941002	Building Rental-Guardian		78,150
951080	Mental Health Authority		7,406,980
961000	Misc Operating		27,841
999221	Approp Tr-Out - Hlth		8,853,020
	<b>Total Uses</b>		<b>\$ 20,431,099</b>
	<b>Medical Examiner</b>		
627110	Autopsy Reports	\$ 700,000	
627240	Reimb-Priv/Govt Agencies	75,000	
631080	Misc Receipts	10,000	
	General Fund/ General Purpose	6,019,787	
	<b>Total Sources</b>	<b>\$ 6,804,787</b>	
728000	Printing & Binding		\$ 2,500
729000	Postage		1,500
815000	Misc Professional Service		5,729,300
815110	Buildings Chrgbcks		98,500
815111	Buildings - Direct		392,900
815180	Info Service Chbk - Shared		117,800
815200	Centrl Serv Chargebacks		28,600
815300	Indirect Cost - Exp		18,400
815700	Corp. Counsel Direct Charges		55,235
851001	Local/Ld Telephone Chbk		20,000
932000	Equipment Repair & Maint.		54,100
933000	Vehicle Repair & Mainten		10,000

<b>Account</b>		<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
978000	Machinery & Equipment		12,000
999301	Transfer to Debt Service		263,952
	<b>Total Uses</b>		<b>\$ 6,804,787</b>
<b>Senior Citizens Services</b>			
	General Fund/ General Purpose	\$ 453,120	
	<b>Total Sources</b>	<b>\$ 453,120</b>	
702000	Regular Salaries & Wages		\$ 203,617
702006	Bonus-CBA		2,641
714000	Unemployment Insurance		1,059
715000	FICA County's Share		15,771
716000	Hospitalization Insurance		52,219
717100	Disability Insurance		892
721000	Worker's Comp - Payroll		89
725000	Retirement		53,718
730001	On Demand Office Supplies		330
815110	Buildings Chrgbcks		14,300
815111	Buildings - Direct		59,211
815180	Info Service Chbk - Shared		10,758
815200	Centrl Serv Chargebacks		10,083
815230	Central Serv - Corp Counsel		2,628
815300	Indirect Cost - Exp		500
815700	Corp. Counsel Direct Charges		750
851001	Local/Ld Telephone Chbk		1,686
911000	Insurance & Bonds		2,868
961000	Miscellaneous Operating		20,000
	<b>Total Uses</b>		<b>\$ 453,120</b>
<b>Veterans Affairs</b>			
	General Fund/ General Purpose	\$ 351,812	
	<b>Total Sources</b>	<b>\$ 351,812</b>	
702000	Regular Salaries & Wages		\$ 68,762
702006	Bonus-CBA		1,300
714000	Unemployment Insurance		358
715000	FICA County's Share		5,360
716000	Hospitalization Insurance		17,634
717100	Disability Insurance		301
721000	Worker's Comp - Payroll		24
725000	Retirement		18,141
728000	Printing & Binding		3,500
729000	Postage		1,000
730001	On Demand Office Supplies		1,000
736000	Dues/Memberships/Subscrip		200
815180	Info Service Chbk - Shared		9,800
815200	Centrl Serv Chargebacks		33,000
815202	Central Services - Indirect		5,000
815220	Personnel - Chargebacks		3,300
815230	Central Serv - Corp Counsel		1,700
815300	Indirect Cost - Exp		3,300
815700	Corp. Counsel Direct Charges		15,701
833000	Veterans Burials		130,000
851001	Local/Ld Telephone Chbk		1,700



<b>Account</b>		<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
861240	Travel Local/Auto Mileage		2,000
911000	Insurance & Bonds		731
921000	Utilities - Electricity		1,000
941000	Building Rental		27,000
	<b>Total Uses</b>		<b>\$ 351,812</b>

**HVCW - Central Administration**

626000	Charges For Services	\$	4,835,258
	<b>Total Sources</b>	<b>\$</b>	<b>4,835,258</b>

702000	Regular Salaries & Wages		\$ 1,179,343
702006	Bonus-CBA		11,001
705000	Temp. salaries & Wages		50,000
714000	Unemployment Insurance		6,133
715000	FICA County's Share		93,398
716000	Hospitalization Insurance		302,449
717100	Disability Insurance		5,169
721000	Worker's Comp - Payroll		785
725000	Retirement		311,133
729000	Postage		800
730000	Office Supplies		6,060
730001	On Demand Office Supplies		5,858
736000	Dues/Memberships/Subscrip		3,000
815000	Misc Professional Service		100,000
815180	Info Service Chbk - Shared		54,000
815200	Centrl Serv Chargebacks		62,700
815202	Central Services - Indirect		175,210
815220	Personnel - Chargebacks		17,900
815230	Central Serv - Corp Counsel		9,200
815300	Indirect Cost - Exp		13,700
815500	M & B - Finance		1,347,727
815700	Corp. Counsel Direct Charges		3,678
817000	Misc. Contractual Service		806,373
851001	Local/Ld Telephone Chbk		9,200
861000	Travel Convention/Confer		28,900
861240	Travel Local/Auto Mileage		7,272
911000	Insurance & Bonds		17,764
941002	Building Rental-Guardian		204,038
942000	Equipment Rental		2,467
	<b>Total Uses</b>		<b>\$ 4,835,258</b>

**Cooperative Extension Service**

	General Fund/ General Purpose	\$	338,035
	<b>Total Sources</b>	<b>\$</b>	<b>338,035</b>

702000	Regular Salaries & Wages		\$ 47,570
702006	Bonus-CBA		1,000
705000	Temp. salaries & Wages		28,125
714000	Unemployment Insurance		247
715000	FICA County's Share		5,867
716000	Hospitalization Insurance		12,200
717100	Disability Insurance		208
721000	Worker's Comp - Payroll		33
725000	Retirement		12,550
730001	On Demand Office Supplies		2,500

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
815180 Info Service Chbk - Shared		9,800
815200 Centrl Serv Chargebacks		20,000
815202 Central Services - Indirect		2,500
815220 Personnel - Chargebacks		1,600
815230 Central Serv - Corp Counsel		800
815300 Indirect Cost - Exp		3,200
815700 Corp. Counsel Direct Charges		1,036
851001 Local/Ld Telephone Chbk		1,700
861240 Travel Local/Auto Mileage		1,500
911000 Insurance & Bonds		814
951070 Mich Coop Extension Serv		184,785
<b>Total Uses</b>		<b>\$ 338,035</b>
<b>TOTAL HEALTH AND WELFARE FUNCTIONS</b>	<b>\$ 36,597,641</b>	<b>\$ 36,597,641</b>

(1) The Clinical Services Division of the Department of Health, Veterans and Community Wellness shall provide a report by jail division on the amount of medical insurance reimbursements collected for FY 15-16. The department shall report to the Committee on Health and Human Services no later than November 1, 2016. The report needs to be submitted in a DAF format.

(2) The Veterans Services Division of the Department of Health, Veterans and Community Wellness shall increase the burial allocation from \$300 to \$1,000 for eligible veterans.

(3) The Veterans Services Division of the Department of Health, Veterans and Community Wellness shall submit a detailed report of the number of veterans that received the burial benefit for FY 16-17. This report shall be submitted to the Committee on Health and Human Services no later than March 1, 2017 and July 1, 2017. The report needs to be formally submitted in a DAF format.

(4) The Veterans Services Division of the Department of Health, Veterans and Community Wellness shall submit a detailed report of the number of veterans that received the burial benefit for FY 15-16. This report shall be submitted to the Committee on Health and Human Services no later than November 1, 2016. The report needs to be formally submitted in a DAF format.

(5) The Veterans Services Division of the Department of Health, Veterans and Community Wellness shall submit a detailed report on the use of the Veterans Trust Fund balance. The report should provide a breakdown of what the funds were used allocated for. This report shall be submitted to the Committee on Health and Human Services no later than January 15, 2017, April 15, 2017 and July 15, 2017. The report needs to be formally submitted in a DAF format.

(6) The Wellness Services Division of the Department of Health, Veterans and Community Wellness shall report on the activities of the Cooperative Extension Services program. The department shall report to the Committee on Health and Human Services no later than December 1, 2016 and June 1, 2017. The report needs to be submitted in a DAF format.

**NON-DEPARTMENTAL FUNCTIONS**

**Non Departmental**

670020 Revenue From Equip Rental	\$ 727,550	
670030 Reimb. rent & Utilities	900,347	
697000 Use of Fund Balance	(11,237,420)	
697002 Use of Fund Balance - Assigned	3,000,000	
General Fund/ General Purpose	67,690,094	
<b>Total Sources</b>	<b>\$ 61,080,571</b>	
804000 Miscellaneous Fees		\$ 1,322,025
815000 Misc Professional Service		2,444,352
815110 Buildings Chrgbcks		4,800



<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
550220 F/S Reim Trnkln Bridg Main	2,400,000	
550230 F/S Spec Wrk Author Trnkl	500,000	
550240 Traffic Signals	100,000	
550250 Chg-Employee Benefs/Trnkl	3,900,000	
550260 Appld Chgs-Ovrhd/Trnkline	5,500,000	
550299 MDOT - Audit Adjustments	(500,000)	
583340 Contr-Constr Prim Rd Agrm	1,005,000	
583360 Contr-Maint Local Roads	20,100	
622030 Permit Fee - Construction	75,000	
622040 Perm Fee - Street Protect	3,000	
622045 Permit Plan Recovery	400,000	
622060 Perm Fee-Transprt'n Permit	50,000	
622070 Misc Permit & Inspect Fee	135,000	
626010 Misc Service Fees	55,000	
627200 Reimb-General Insurance pro	125,000	
631010 Appld Chgs-Ovrhd/General	725,000	
631070 Serv Chg - Misc Services	3,000	
631080 Misc Receipts	832,869	
632010 Reimb Serv To Airprt Dept	350,000	
632020 Reimb Serv To Parks Dept	225,000	
632070 Misc Chrgs For Vehic Serv	400,000	
647200 Revenue From Stores Requi	800,000	
647230 Cost Of Goods Sold	(500,000)	
665000 Interest On Investments	200,000	
670010 Bldg & Land Rental-Generl	160,000	
670020 Revenue From Equip Rental	135,000	
673030 Equip Disposal Proceeds	50,000	
674040 Sale Of Materials & Suppl	50,000	
675460 Contr Othr-Maint Local Rd	300,000	
675470 Contr Othr-Maint Prim Rds	280,000	
676070 Reimbursements - Fringes	700,000	
695090 Trnsfr Csts-Signs Fab Stk	200,000	
697000 Use of Fund Balance	6,724,502	
<b>Total Sources</b>	<b>\$ 129,770,471</b>	
702000 Regular Salaries & Wages		\$ 22,688,648
702001 Salaries-Retroactive		35,000
702006 Bonus-CBA		455,261
705000 Temp. salaries & Wages		332,000
706000 Overtime		3,805,000
707010 Afternoon/Night Shift Diff		45,000
707020 Sat/Sun Shift Diff		12,000
707050 Holiday Premium Pay		144,000
707060 Misc Premium Pay		68,300
710000 Payment Of Accum S/L		65,000
711000 Payment Of Accum A/L		65,000
714000 Unemployment Insurance		117,981
715000 FICA County's Share		2,119,094
716000 Hospitalization Insurance		5,818,637
716020 Hosp Ins - Retiree's Trust		224,644
717100 Disability Insurance		99,444
721000 Worker's Comp - Payroll		162,253
725000 Retirement		11,839,240
727000 Computer Supplies		2,500
728000 Printing & Binding		13,000
729000 Postage		6,450
730000 Office Supplies		13,900

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
730001	On Demand Office Supplies	66,600
731000	Photo-Copying Supplies	500
733000	X-Ray And Photo Supplies	100
734000	Engineering Supplies	25,200
736000	Dues/Memberships/Subscrip	78,500
738000	Miscellaneous Supplies	39,500
741000	Vehicle Supplies	1,000,300
741010	Matrls Suppl Prts-Shop Eq	95,000
741020	Tires & Tubes Gen Supplie	220,500
741030	Batteries - Motorized Veh	77,150
744000	Clothing & Dry Goods	136,400
745000	Parts - Other Equipment	1,678,200
747000	Lubricants & Motor Fuels	2,045,200
760000	Bulk Chemicals	9,500
761000	Medical Supplies	7,500
776000	Janitorial Supplies	193,000
777000	Supplies - Prop. repair	407,600
777010	Small Tools	78,000
778000	Supplies-Rds & Appurten	12,006,500
778010	Agricul & Landscape Suppl	7,000
778200	Material Handling Adjust	(3,300,000)
804000	Miscellaneous Fees	19,500
805000	Othr Agencies Fees/Servc	1,064,100
810000	Transcripts	2,000
811030	Laboratory Services	4,000
812000	Engineering Services	40,000
813040	Appraiser Fees	1,000
815000	Misc Professional Service	20,500
815055	Tuition Reimbursement	15,500
815110	Buildings Chrgbcks	100
815111	Buildings - Direct	300
815180	Info Service Chbk - Shared	775,400
815200	Centrl Serv Chargebacks	1,327,500
815202	Central Services - Indirect	1,207,300
815220	Personnel - Chargebacks	673,100
815230	Central Serv - Corp Counsel	408,410
815240	Central Serv-Human Relation	176,654
815300	Indirect Cost - Exp	561,900
815500	M & B - Finance	1,764,524
815700	Corp. Counsel Direct Charges	347,934
817000	Misc Contractual Service	11,815,000
817010	Janitorial Service	60,000
817025	Purchasing\HR Direct Servs	171,397
817050	Snow Removal Services	1,000
818010	Township Paving Projects	1,680,000
818080	Road Constr Contracts	29,987,000
851001	Local/Ld Telephone Chbk	131,600
851003	Telephone Repairs Chbk	1,432
861000	Travel Convention/Confer	43,000
861240	Travel Local/Auto Mileage	97,100
862100	Freight Expense	100
901000	Advertising	3,000
911000	Insurance & Bonds	337,933
911060	Insur-Property	30,000
911111	Cntrl Communications Cost	30,000
911140	Liability Payments	400,000
921000	Utilities - Electricity	1,419,000

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
921010 Utilities - Gas		380,000
921040 Utilities - Water&Sewage		1,003,000
931000 Building Repairs & Maint.		50,000
931010 Maint Repairs Rds & appurt		1,500,000
931030 Maint Repair Office Equip		13,000
932000 Equipment Repair & Maint.		181,000
933000 Vehicle Repair & Mainten		600,000
934000 Misc Maint & Inspection		2,000
941000 Building Rental		272,844
942000 Equipment Rental		40,000
951000 S.E. Mich Council Of Govt		344,000
951020 Detroit/Wc Port Authority		250,000
960010 In-Service Training		3,600
962020 Inventory Adjustments		65,000
963001 Property Taxes Southgate		46,224
971000 Land		50,000
978020 Equipment		6,400,000
978040 Equipment - Laboratory		5,000
981000 Software Purchases		78,800
982000 Books		1,500
983000 Office Furniture & Fixtures		9,000
984000 Computer Equipment		60,000
991000 Debt Service - Principal		393,617
999101 Appr tr Out-General Fund		400,000
<b>Total Uses</b>		<b>\$ 129,770,471</b>
<b>Total Funds Sources and Uses</b>	<b>\$ 129,770,471</b>	<b>\$ 129,770,471</b>

(1) The Engineering Division of the Department of Public Services shall publish its FY 2016-2017 maintenance and repair schedule for both primary and secondary roadways, listed by community. This notification shall be sent to the Clerk of each community, to each County Commissioner, and to the Committee on Public Services no later than December 1, 2016. The report needs to be formally submitted in a DAF format.

(2) The Engineering Division of the Department of Public Services shall provide to the Committee on Public Services no later than December 1, 2016 a copy of the current maps which display the condition of roadways as well as by commission district a list of repair and construction projects planned and underway, the timing and projected cost of those projects, the number of lane miles paved and reconstructed, the number of potholes filled, etc. The report needs to be formally submitted in a DAF format.

(3) The Engineering Division of the Department of Public Services shall present to the Committee on Public Services the proposed list of priority road repairs (prior to their confirmation by the Roads Council and prior to submission to SEMCOG).

(4) The Engineering Division of the Department of Public Services shall submit a report no later February 1, 2017 and July 1, 2017 to the Committee on Public Services on the completion status of roads in the CIP plan. The report needs to be formally submitted in a DAF format.

(5) The Department of Public Services shall submit monthly summary reports on the calls generated from 1-888-ROAD-CREW to the Committee on Public Services by the 15<sup>th</sup> day of the month following the month under review. The report needs to be formally submitted in a DAF format.

(6) The Department of Public Services shall submit a report no later December 1, 2016 to the Committee on Public Services on the completion status of road repairs pertaining to the FY 14-15 and FY 15-16 Township Paving Program. The report needs to be formally submitted in a DAF format.



**Account** **Appropriation Sources:** **Appropriation Uses:**

**SECTION 3. There is appropriated for the fiscal year ending September 30, 2017, from the following revenue sources and uses for the County Park Fund**

**DPS - Roads, Parks, Environment**

403000	Property Taxes - Current	\$	8,817,655	
470000	Park Permits		100,000	
626000	Charges For Services		800,000	
626011	Nankin Interpretive Fees		20,000	
626012	Crosswinds Interpretive Fees		5,000	
626013	Dog Park Fees		9,000	
626014	LightFest Revenue		275,000	
626015	Water Park Fees		200,000	
626017	Jazz Fest Revenue		25,000	
631080	Misc Receipts		35,000	
643020	Concession Revenue		155,000	
665000	Interest On Investments		35,000	
670010	Bldg & Land Rental-Generl		27,000	
694040	Other Revenue - Crosswinds		290,000	
697000	Use of Fund Balance		606,275	
699101	Approp Tr-In - Gen		2,100,000	
699980	Intrafund Trans-In		893,924	
	<b>Total Sources</b>	<b>\$</b>	<b>14,393,854</b>	
702000	Regular Salaries & Wages			\$ 2,990,489
702006	Bonus-CBA			59,615
705000	Temp. salaries & Wages			100,000
706000	Overtime			160,000
707010	Afternoon/Night Shift Diff			12,000
707020	Sat/Sun Shift Diff			10,000
707050	Holiday Premium Pay			45,000
707060	Misc Premium Pay			3,000
714000	Unemployment Insurance			15,551
715000	FICA County's Share			258,501
716000	Hospitalization Insurance			766,928
716020	Hosp Ins - Retiree's Trust			31,878
717100	Disability Insurance			13,107
721000	Worker's Comp - Payroll			20,243
725000	Retirement			849,362
727010	Computer Software			100
728000	Printing & Binding			17,500
729000	Postage			200
730000	Office Supplies			500
730001	On Demand Office Supplies			4,000
736000	Dues/Memberships/Subscrip			2,000
738000	Miscellaneous Supplies			34,459
738100	Program Activity Supply			40,000
738200	Misc. Supplies-Maint of Park			25,000
741000	Vehicle Supplies			12,000
741010	Matrls Suppl Prts-Shop Eq			4,000
741030	Batteries - Motorized Veh			400
744000	Clothing & Dry Goods			12,000
745000	Parts - Other Equipment			3,500
747000	Lubricants & Motor Fuels			225,000
761000	Medical Supplies			300
776000	Janitorial Supplies			50,000

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
777000	Supplies - Prop. repair	10,000
777010	Small Tools	13,000
778000	Supplies-Rds & Appurten	8,000
778010	Agricul & Landscape Suppl	15,000
805000	Othr Agencies Fees/Servc	138,600
812000	Engineering Services	2,000
815000	Misc Professional Service	1,000,000
815055	Tuition Reimbursement	1,000
815110	Buildings Chrgbcks	2,300
815111	Buildings - Direct	9,200
815180	Info Service Chbk - Shared	88,300
815200	Centrl Serv Chargebacks	215,200
815202	Central Services - Indirect	171,400
815210	DPS Administration	466,807
815220	Personnel - Chargebacks	95,600
815230	Central Serv - Corp Counsel	58,000
815240	Central Serv-Human Relation	32,100
815300	Indirect Cost - Exp	97,000
815700	Corp. Counsel Direct Charges	25,433
817000	Misc Contractual Service	1,547,000
817010	Janitorial Service	15,000
817020	Trash Removal Service	80,000
817030	Sheriff Protection	550,000
817065	Skilled Trade Services	250,000
819010	Pest Control	1,100
851001	Local/Ld Telephone Chbk	15,000
861000	Travel Convention/Confer	5,000
861240	Travel Local/Auto Mileage	2,000
901000	Advertising	17,500
911000	Insurance & Bonds	94,633
921000	Utilities - Electricity	225,000
921010	Utilities - Gas	85,000
921040	Utilities - Water&Sewage	150,000
931000	Building Repairs & Maint.	700
932000	Equipment Repair & Maint.	12,000
941000	Building Rental	292,374
942000	Equipment Rental	4,500
942001	Equipment Rental - Cost	90,000
942100	Equipment Rental - Elf	727,550
976000	Building Additions & Imp.	150,000
978000	Machinery & Equipment	350,000
978250	Infrastructure-Parks	350,000
999980	Intrafund Trans-Out	893,924
	<b>Total Uses</b>	<b>\$ 14,393,854</b>
	<b>Total Funds Sources and Uses</b>	<b>\$ 14,393,854 \$ 14,393,854</b>

(1) The Parks Division of the Department of Public Services shall apply to the Michigan Department of Natural Resources, the land recreational trust, and other state agencies for grants in tandem with local governments, the federal government and the Huron Clinton Metropolitan Park Authority to secure grants for park development and improvements. No County funds shall be spent without further approval of the County Commission.

(2) The Parks Division of the Department of Public Services shall review with each municipal public safety department the need to maintain public safety access to park service roads, and shall include within the Parks Capital Improvements Plan those improvements, which are needed to assure access for essential emergency services.

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
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(3) The Parks Division of the Department of Public Services shall submit a report no later than February 1, 2017 and July 1, 2017 to the Committee on Public Services on the completion status of parks in the CIP plan. The report needs to be formally submitted in a DAF format.

(4) The Parks Division of the Department of Public Services shall continue to include the Commission, as whole as individual Commissioners, in the early development process for a new five year parks plan.

(5) The Parks Division of the Department of Public Services shall provide a report on all funds collected and expended from various Wayne County events (i.e. Lightfest, Jazzfest, Aquatic Center, Country Fest etc.) for FY 15-16. The department shall report to the Committee on Public Services no later than November 1, 2016. The report needs to be formally submitted in a DAF format.

**SECTION 4. There is appropriated for the fiscal year ending September 30, 2017 from the following revenue sources and uses for the County Health Fund**

**Jail Medical Services**

631080	Misc Receipts	\$	228,125
699101	Approp Tr-In - Gen		11,080,951
	<b>Total Sources</b>	<b>\$</b>	<b>11,309,076</b>
702000	Regular Salaries & Wages	\$	2,975,118
702006	Bonus-CBA		102,980
705000	Temp. salaries & Wages		46,100
706000	Overtime		350,000
707010	Afternoon/Night Shift Diff		60,000
707020	Sat/Sun Shift Diff		10,000
707050	Holiday Premium Pay		90,000
707060	Misc Premium Pay		75,000
710000	Payment Of Accum S/L		5,000
711000	Payment Of Accum A/L		20,000
714000	Unemployment Insurance		15,471
715000	FICA County's Share		277,964
716000	Hospitalization Insurance		762,987
716020	Hosp Ins - Retiree's Trust		13,764
717100	Disability Insurance		13,040
721000	Worker's Comp - Payroll		31,396
725000	Retirement		945,822
728000	Printing & Binding		10,100
729000	Postage		500
730001	On Demand Office Supplies		11,000
733000	X-Ray And Photo Supplies		500
761000	Medical Supplies		77,500
763000	Drugs & Pharmaceuticals		732,452
810000	Transcripts		4,000
811030	Laboratory Services		45,000
814000	Legal Service-Contractual		30,000
815000	Misc Professional Service		412,500
815055	Tuition Reimbursement		4,000
815060	Pre-Employment Physicals		1,000
815110	Buildings Chrgbcks		1,500
815111	Buildings - Direct		6,100
815180	Info Service Chbk - Shared		225,800
815200	Centrl Serv Chargebacks		148,700

<b>Account</b>		<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
815202	Central Services - Indirect		134,100
815220	Personnel - Chargebacks		88,000
815230	Central Serv - Corp Counsel		45,400
815300	Indirect Cost - Exp		51,000
815354	Clinical Admin		633,649
815700	Corp. Counsel Direct Charges		11,499
834015	Prisoner Medical		2,740,700
851001	Local/Ld Telephone Chbk		38,300
861240	Travel Local/Auto Mileage		505
911000	Insurance & Bonds		34,529
932000	Equipment Repair & Maint.		22,000
942000	Equipment Rental		4,100
	<b>Total Uses</b>		<b>\$ 11,309,076</b>

**Jail Mental Health Services**

580010	Local Grnts-Mental Health	\$	5,000,000
699101	Approp Tr-In - Gen		1,451,519
	<b>Total Sources</b>	<b>\$</b>	<b>6,451,519</b>

702000	Regular Salaries & Wages		\$ 2,313,647
702006	Bonus-CBA		56,483
705000	Temp. salaries & Wages		150,000
706000	Overtime		500,000
707010	Afternoon/Night Shift Diff		40,000
707020	Sat/Sun Shift Diff		8,000
707050	Holiday Premium Pay		70,000
707060	Misc Premium Pay		60,000
714000	Unemployment Insurance		12,031
715000	FICA County's Share		232,643
716000	Hospitalization Insurance		593,348
716020	Hosp Ins - Retiree's Trust		17,849
717100	Disability Insurance		10,141
721000	Worker's Comp - Payroll		24,416
725000	Retirement		789,253
763000	Drugs & Pharmaceuticals		336,000
810000	Transcripts		1,010
811030	Laboratory Services		202,000
815180	Info Service Chbk - Shared		171,800
815200	Centrl Serv Chargebacks		50,200
815202	Central Services - Indirect		106,800
815220	Personnel - Chargebacks		70,100
815230	Central Serv - Corp Counsel		36,100
815300	Indirect Cost - Exp		30,500
815354	Clinical Admin		504,572
815700	Corp. Counsel Direct Charges		8,172
851001	Local/Ld Telephone Chbk		29,100
861240	Travel Local/Auto Mileage		505
911000	Insurance & Bonds		26,849
	<b>Total Uses</b>		<b>\$ 6,451,519</b>

**Health/Environmental Programs**

516000	Fed Grant - Health	\$	991,778
529000	Fed Grant - Other		6,032,863
555010	State Grant - MdpH		75,413

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
555020 State Grant - Cost Share	2,407,669	
610010 Health-Inspection Fees	1,551,138	
622010 Plan Review Fee-Cons Perm	153,505	
622070 Misc Permit & Inspect Fee	45,568	
626000 Charges For Services	70,000	
627020 Hearing & Vision - Local	98,000	
627230 Reimb - Individuals	35,985	
627280 Donations	19,032	
628020 Support Serv Misc Fees	786,515	
631010 Appld Chgs-Ovrhd/General	342,677	
631080 Misc Receipts	163,503	
632000 Admin Charges	4,711,040	
699101 Approp Tr-In - Gen	1,922,733	
<b>Total Sources</b>	<b>\$ 19,407,419</b>	
702000 Regular Salaries & Wages		\$ 3,407,105
702006 Bonus-CBA		123,426
705000 Temp. salaries & Wages		225,049
705200 Contractual Salaries & Wages		30,000
707010 Afternoon/Night Shift Diff		3,000
714000 Unemployment Insurance		17,717
715000 FICA County's Share		289,150
716000 Hospitalization Insurance		873,771
716020 Hosp Ins - Retiree's Trust		15,383
717100 Disability Insurance		14,936
721000 Worker's Comp - Payroll		6,499
725000 Retirement		899,650
728000 Printing & Binding		13,600
729000 Postage		30,600
730000 Office Supplies		15,500
730001 On Demand Office Supplies		31,500
736000 Dues/Memberships/Subscrip		17,115
738000 Miscellaneous Supplies		29,738
747000 Lubricants & Motor Fuels		2,800
749000 Laundry		4,500
750000 Food Provisions		111,055
761000 Medical Supplies		72,794
763000 Drugs & Pharmaceuticals		46,320
811030 Laboratory Services		24,030
813030 Security Custodian Serv		10,000
815000 Misc Professional Service		3,266,278
815055 Tuition Reimbursement		100
815110 Buildings Chrgbcks		147,100
815111 Buildings - Direct		586,900
815180 Info Service Chbk - Shared		358,300
815200 Centr Serv Chargebacks		619,400
815202 Central Services - Indirect		216,119
815220 Personnel - Chargebacks		141,800
815230 Central Serv - Corp Counsel		73,100
815240 Central Serv-Human Relation		37,400
815300 Indirect Cost - Exp		102,000
815310 Health Dept Overhead		4,118,605
815320 Hpdc/Eh Overhead		342,677
815330 Clinic Overhead		491,119
815340 Gdc Overhead		131,744
815353 Wellness Admin		1,470,693
815500 M & B - Finance		86,979

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
815700	Corp. Counsel Direct Charges	159,887
817050	Snow Removal Services	6,000
851001	Local/Ld Telephone Chbk	61,200
851003	Telephone Repairs Chbk	3,931
851100	Cellular Phone Service	700
861000	Travel Convention/Confer	9,200
861240	Travel Local/Auto Mileage	262,048
901000	Advertising	1,000
911000	Insurance & Bonds	46,915
921000	Utilities - Electricity	76,442
921010	Utilities - Gas	39,174
921040	Utilities - Water&Sewage	4,440
932000	Equipment Repair & Maint.	43,350
933000	Vehicle Repair & Mainten	12,000
934060	Computer Prkg Equip Maint	6,875
941000	Building Rental	97,205
942000	Equipment Rental	23,000
982000	Books	8,500
983000	Office Furniture & Fixtures	10,000
984000	Computer Equipment	3,000
985000	Machinery & Equipment	27,000
	<b>Total Uses</b>	<b>\$ 19,407,419</b>

**Other Health Programs**

529000	Fed Grant - Other	\$ 3,850,719
555020	State Grant - Cost Share	909,299
580000	Grants From Local Units	200,000
627150	Reimb - Medicaid	5,200
627220	Reimb - Other 3rd Parties	60,200
627230	Reimb - Individuals	15,000
627280	Donations	3,000
699101	Approp Tr-In - Gen	523,825
	<b>Total Sources</b>	<b>\$ 5,567,243</b>

702000	Regular Salaries & Wages	\$ 534,162
702006	Bonus-CBA	42,810
705000	Temp. salaries & Wages	51,437
714000	Unemployment Insurance	2,778
715000	FICA County's Share	48,074
716000	Hospitalization Insurance	136,989
716020	Hosp Ins - Retiree's Trust	1,011
717100	Disability Insurance	2,340
721000	Worker's Comp - Payroll	4,578
725000	Retirement	140,922
728000	Printing & Binding	140
730000	Office Supplies	3,777
730001	On Demand Office Supplies	13,000
738000	Miscellaneous Supplies	696
763000	Drugs & Pharmaceuticals	1,102,081
811000	Med Dental & Psycho Serv	229,998
811030	Laboratory Services	5,097
815000	Misc Professional Service	2,109,971
815310	Health Dept Overhead	592,435
815330	Clinic Overhead	82,082



<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
815340 Gdc Overhead		81,570
815354 Clinical Admin		211,216
815700 Corp. Counsel Direct Charges		3,377
834000 In-Patient Hospital		5,400
834030 Ambulance/Taxi Cab Servic		2,950
851003 Telephone Repairs Chbk		508
861000 Travel Convention/Confer		2,500
861240 Travel Local/Auto Mileage		7,700
911000 Insurance & Bonds		6,934
921000 Utilities - Electricity		15,000
921010 Utilities - Gas		3,000
921040 Utilities - Water&Sewage		1,500
932000 Equipment Repair & Maint.		1,000
941000 Building Rental		120,210
<b>Total Uses</b>		<b>\$ 5,567,243</b>
<b>Total Funds Sources and Uses</b>	<b>\$ 42,735,257</b>	<b>\$ 42,735,257</b>

**SECTION 5. There is appropriated for the fiscal year ending September 30, 2017, from the following revenue sources and uses for the HHS - Nutrition Fund**

**Health/Environmental Programs**

529000 Fed Grant - Other	\$ 2,013,552	
555010 State Grant - Mdph	959,448	
627280 Donations	469,000	
694030 Other Revenue	8,400	
699101 Approp Tr-In - Gen	890,000	
<b>Total Sources</b>	<b>\$ 4,340,400</b>	
702000 Regular Salaries & Wages		\$ 281,686
702006 Bonus-CBA		6,714
705200 Contractual Salaries & Wages		435,000
714000 Unemployment Insurance		1,465
715000 FICA County's Share		55,340
716000 Hospitalization Insurance		72,240
716020 Hosp Ins - Retiree's Trust		604
717100 Disability Insurance		1,235
721000 Worker's Comp - Payroll		2,850
725000 Retirement		74,314
728000 Printing & Binding		2,500
729000 Postage		10,000
730001 On Demand Office Supplies		3,500
738000 Miscellaneous Supplies		2,000
742000 Kitchen Supplies		3,320
750000 Food Provisions		298,707
815110 Buildings Chrgbcks		25,750
815111 Buildings - Direct		102,650
815180 Info Service Chbk - Shared		24,550
815200 Centr Serv Chargebacks		58,400
815202 Central Services - Indirect		27,400
815220 Personnel - Chargebacks		8,150
815230 Central Serv - Corp Counsel		6,572
815300 Indirect Cost - Exp		45,500
815700 Corp. Counsel Direct Charges		750

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
817000 Misc Contractual Service		2,138,457
851001 Local/Ld Telephone Chbk		4,150
861240 Travel Local/Auto Mileage		137,400
911000 Insurance & Bonds		4,196
931030 Maint Repair Office Equip		5,000
961000 Misc Operating		500,000
<b>Total Uses</b>		<b>\$ 4,340,400</b>
<b>Total Funds Sources and Uses</b>	<b>\$ 4,340,400</b>	<b>\$ 4,340,400</b>

**SECTION 6. There is appropriated for the fiscal year ending September 30, 2017, from the following revenue sources and uses for the HHS - Health & Family Services Fund**

**Children & Family Services - Head Start**

516000 Fed Grant - Health	\$ 7,942,182	
<b>Total Sources</b>	<b>\$ 7,942,182</b>	
702000 Regular Salaries & Wages		\$ 277,067
702006 Bonus-CBA		2,764
714000 Unemployment Insurance		1,441
715000 FICA County's Share		21,197
716000 Hospitalization Insurance		76,353
716020 Hosp Ins - Retiree's Trust		673
717100 Disability Insurance		1,214
721000 Worker's Comp - Payroll		208
725000 Retirement-County's Share		73,096
729000 Postage		1,513
730000 Office Supplies		2,542
730001 On Demand Office Supplies		1,020
736000 Dues/Memberships/Subscrip		6,117
738000 Miscellaneous Supplies		316
815000 Misc Professional Service		6,829,226
815110 Buildings Chrgbcks		30,600
815111 Buildings - Direct		122,100
815180 Info Service Chbk - Shared		9,800
815200 Centr Serv Chargebacks		336,426
815202 Central Services - Indirect		14,900
815220 Personnel - Chargebacks		9,800
815230 Central Serv - Corp Counsel		5,000
815300 Indirect Cost - Exp		36,100
815700 Corp. Counsel Direct Charges		1,415
851001 Local/Ld Telephone Chbk		1,700
861000 Travel Convention/Confer		11,000
861240 Travel Local/Auto Mileage		5,655
911000 Insurance & Bonds		7,139
932000 Equipment Repair & Maint.		4,200
942000 Equipment Rental		9,600
960010 In-Service Training		1,800
961000 Miscellaneous Operating		40,200
<b>Total Uses</b>		<b>7,942,182</b>
<b>Total Funds Sources and Uses</b>	<b>\$ 7,942,182</b>	<b>\$ 7,942,182</b>

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
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(1) The Juvenile & Youth Services Division of the Department of Health, Veterans & Community Wellness shall provide a report on the development and status of Wayne County as a Head Start provider and that the guidelines are being followed and the County is in agreement with the Federal Grant budget.

This report shall also include the following information:

- Staff reimbursement for mileage, per diems, out of town travel, etc.
- Surplus and deficit reports
- Non-federal match equal to or exceeding the designated percentage stated under the Federal expenditures
- Any COLA salary increases to employees and contractors
- A list of all services (physical & mental health) provided by Wayne County
- Identify which services are provided by Wayne County staff
- Number of County staff
- Which services are contracted out (outsourced)
- The number of income-eligible families with 0-5 year olds, pregnant women, and children with certified disabilities that services were provided to and numbers of services provided to per zip code.

The department shall report to the Committee on Health and Human Services no later than January 15, 2017, April 15, 2017, July 15, 2017 and September 15, 2017. The report needs to be formally submitted in a DAF format.

**SECTION 7. There is appropriated for the fiscal year ending September 30, 2017, from the following revenue sources and uses for the Rouge Demonstration Grants Fund**

**Health/Environmental Programs**

529000	Fed Grant - Other	\$	530,000
539000	State Grants-Contracts		135,394
569000	State Grant - Other		29,190
589000	Local Contributions		25,000
626000	Charges For Services		817,322
629131	DoE WS Pers. Services		717,112
697000	Use of Fund Balance		-
	<b>Total Sources</b>	<b>\$</b>	<b>2,254,018</b>
702000	Regular Salaries & Wages		\$ 685,755
702006	Bonus-CBA		8,102
706000	Overtime		2,000
710000	Payment Of Accum S/L		5,000
711000	Payment Of Accum A/L		5,000
714000	Unemployment Insurance		3,566
715000	FICA County's Share		53,998
716000	Hospitalization Insurance		175,866
717100	Disability Insurance		3,006
721000	Worker's Comp - Payroll		6,099
725000	Retirement		301,438
727000	Computer Supplies		1,500
727010	Computer Software		3,500
728000	Printing & Binding		19,000
729000	Postage		2,700
730000	Office Supplies		2,000
730001	On Demand Office Supplies		6,000
736000	Dues/Memberships/Subscrip		600
738000	Miscellaneous Supplies		11,000
744000	Clothing & Dry Goods		1,000
747000	Lubricants & Motor Fuels		600

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
777000	Supplies - Prop. repair	500
777010	Small Tools	750
778010	Agricul & Landscape Suppl	58,500
804000	Miscellaneous Fees	5,550
811030	Laboratory Services	24,500
812000	Engineering Services	106,500
814000	Legal Service-Contractual	10,000
815055	Tuition Reimbursement	1,000
815095	Dpw Support Alloc	1,250
815096	Doe Gen Admin Alloc	120,000
815130	Engineering Fund Chrgbcks	45,000
815180	Info Service Chbk - Shared	39,300
815200	Centrl Serv Chargebacks	18,300
815202	Central Services - Indirect	24,800
815220	Personnel - Chargebacks	16,300
815230	Central Serv - Corp Counsel	8,400
815300	Indirect Cost - Exp	12,500
815500	M & B - Finance	51,145
815700	Corp. Counsel Direct Charges	16,480
817000	Misc Contractual Service	250,000
817010	Janitorial Service	4,600
851001	Local/Ld Telephone Chbk	6,700
861000	Travel Convention/Confer	4,000
861240	Travel Local/Auto Mileage	19,600
901000	Advertising	100
911000	Insurance & Bonds	10,503
921000	Utilities - Electricity	6,150
921010	Utilities - Gas	2,600
931000	Building Repairs & Maint.	10,000
932000	Equipment Repair & Maint.	1,500
933000	Vehicle Repair & Mainten	2,000
941000	Building Rental	72,660
984000	Computer Equipment	5,100
	<b>Total Uses</b>	<b>\$ 2,254,018</b>
	 <b>Total Funds Sources and Uses</b>	 <b>\$ 2,254,018    \$ 2,254,018</b>

**SECTION 8. There is appropriated for the fiscal year ending September 30, 2017, from the following revenue sources and uses for the Environmental Program Fund**

<b>Environmental Programs</b>		
610011	Soil Erosion Permit Fees	\$ 340,000
611130	SESC Remediation Fees	100,000
626000	Charges For Services	200
629046	DoE LR Pers. Serv.	65,000
631080	Misc Receipts	10,000
632461	Landfill Tipping Fees	1,750,000
632600	Plan Review Fee	72,000
665000	Interest On Investments	15,000
697000	Use of Fund Balance	130,237
	<b>Total Sources</b>	<b>\$ 2,482,437</b>
702000	Regular Salaries & Wages	\$ 758,334
702006	Bonus-CBA	12,482

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
706000	Overtime	6,000
710000	Payment Of Accum S/L	5,000
711000	Payment Of Accum A/L	5,000
714000	Unemployment Insurance	3,943
715000	FICA County's Share	60,191
716000	Hospitalization Insurance	194,479
716020	Hosp Ins - Retiree's Trust	1,835
717100	Disability Insurance	3,324
721000	Worker's Comp - Payroll	451
725000	Retirement	334,521
727000	Computer Supplies	200
727010	Computer Software	3,000
728000	Printing & Binding	8,000
729000	Postage	2,500
730000	Office Supplies	1,000
730001	On Demand Office Supplies	6,000
736000	Dues/Memberships/Subscrip	1,000
738000	Miscellaneous Supplies	3,000
741000	Vehicle Supplies	100
744000	Clothing & Dry Goods	500
747000	Lubricants & Motor Fuels	1,000
761000	Medical Supplies	100
776000	Janitorial Supplies	100
804000	Miscellaneous Fees	1,000
805000	Othr Agencies Fees/Servc	500
815055	Tuition Reimbursement	1,000
815096	Doe Gen Admin Alloc	128,400
815131	DoE Eng.WS Chrgbk	5,000
815180	Info Service Chbk - Shared	54,000
815200	Centrl Serv Chargebacks	44,600
815202	Central Services - Indirect	32,300
815220	Personnel - Chargebacks	21,200
815230	Central Serv - Corp Counsel	10,900
815300	Indirect Cost - Exp	23,400
815500	M & B - Finance	59,669
815700	Corp. Counsel Direct Charges	11,254
817000	Misc Contractual Service	430,253
817010	Janitorial Service	5,000
818000	Construct Contract Pymts	100,000
851001	Local/Ld Telephone Chbk	9,200
861000	Travel Convention/Confer	3,500
861240	Travel Local/Auto Mileage	38,000
911000	Insurance & Bonds	9,426
921000	Utilities - Electricity	5,500
921010	Utilities - Gas	3,000
931000	Building Repairs & Maint.	3,000
932000	Equipment Repair & Maint.	1,500
933000	Vehicle Repair & Mainten	500
941000	Building Rental	58,275
979000	Office Equip & Furnishing	1,000
983000	Office Furniture & Fixtures	2,000
984000	Computer Equipment	7,000
	<b>Total Uses</b>	<b>\$ 2,482,437</b>
	<b>Total Funds Sources and Uses</b>	<b>\$ 2,482,437 \$ 2,482,437</b>

Account	Appropriation Sources:	Appropriation Uses:
<b>SECTION 9. There is appropriated for the fiscal year ending September 30, 2017, from the following revenue sources and uses for the Stadium &amp; Land Development Fund</b>		
<b>Tourist Taxes</b>		
428000	Excise Tax - Accomodation	\$ 4,000,000
428100	Excise Tax - Motor Vehicl	4,900,000
	<b>Total Sources</b>	<b>\$ 8,900,000</b>
813000	Auditing & Acctg Service	\$ 40,000
815000	Misc Professional Service	64,600
815200	Centrl Serv Chargebacks	22,100
815300	Indirect Cost - Exp	23,100
815700	Corp. Counsel Direct Charges	62,294
941000	Building Rental	8,684,906
961000	Miscellaneous Operating	3,000
	<b>Total Uses</b>	<b>\$ 8,900,000</b>
	<b>Total Funds Sources and Uses</b>	<b>\$ 8,900,000 \$ 8,900,000</b>

**SECTION 10. There is appropriated for the fiscal year ending September 30, 2017, from the following revenue sources and uses for the Community & Economic Development Fund**

<b>Home Administration</b>		
529000	Fed Grant - Other	\$ 155,457
699101	Approp Tr-In - Gen	25,806
	<b>Total Sources</b>	<b>\$ 181,263</b>
705000	Temp. salaries & Wages	\$ 61,000
715000	FICA County's Share	700
729000	Postage	500
815000	Misc Professional Service	24,854
815353	Wellness Admin	23,161
815500	M & B - Finance	18,053
861240	Travel Local/Auto Mileage	100
	<b>Total Uses</b>	<b>\$ 181,263</b>
<b>Home Programs</b>		
529000	Fed Grant - Other	\$ 4,559,242
	<b>Total Sources</b>	<b>\$ 4,559,242</b>
954200	Standard Homebuyer Assist	\$ 300,000
954215	Tenant Based Rental Assistance	180,000
954230	Chdo - Purchase Rehab	940,000
954250	Chdo - Operating Support	60,000
954255	CHDO - New Construction	301,443
954290	Lincoln Park Projects	330,999
954300	Livonia Projects	729,816
954310	Taylor Projects	477,551
954321	Dearborn (City of) Projects	1,014,604
955100	Housing Rehabilitation	224,829
	<b>Total Uses</b>	<b>\$ 4,559,242</b>
	<b>Total Funds Sources and Uses</b>	<b>\$ 4,740,505 \$ 4,740,505</b>



<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
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(1) The Wellness Services Division of the Department of Health, Veterans and Community Wellness shall maintain a program to encourage a significant expansion of building trades apprenticeships within Wayne County public and private employment sponsors.

(2) The Wellness Services Division of the Department of Health, Veterans and Community Wellness shall continue the efforts of the housing rehabilitation program for FY 16-17. The Department shall make maximum efforts to communicate information about this program directly with community development corporations and associated non-profit organizations, and shall provide a report towards the developments of the housing rehabilitation program. The department shall provide status reports to the Committee on Economic Development no later than February 1, 2017 and July 1, 2017. The report needs to be formally submitted in a DAF format.

(3) The Wellness Services Division of the Department of Health, Veterans and Community Wellness shall provide a report on the developments of the housing rehabilitation program for FY 15-16. The department shall provide status reports to the Committee on Economic Development no later than November 1, 2016. The report needs to be formally submitted in a DAF format.

(4) The Wellness Services Division of the Department of Health, Veterans and Community Wellness shall provide a report listing all active component units in relation to the department. The department shall report to the Committee on Economic Development by no later than December 1, 2016. The report needs to be formally submitted in a DAF format.

**SECTION 11. There is appropriated for the fiscal year ending September 30, 2017, from the following revenue sources and uses for the Budget Stabilization Fund**

<b>Budget Stabilization</b>			
697000	Use of Fund Balance	\$	6,666,667
	<b>Total Sources</b>	<b>\$</b>	<b>6,666,667</b>
999101	Appr tr Out-General Fund		\$ 6,666,667
	<b>Total Uses</b>		<b>\$ 6,666,667</b>
	 <b>Total Funds Sources and Uses</b>	 <b>\$</b>	 <b>6,666,667 \$ 6,666,667</b>

**SECTION 12. There is appropriated for the fiscal year ending September 30, 2017, from the following revenue sources and uses for the Drug Enforcement Program Fund**

<b>Prosecuting Attorney</b>			
697000	Use of Fund Balance	\$	195,850
	<b>Total Sources</b>	<b>\$</b>	<b>195,850</b>
702000	Regular Salaries & Wages		\$ 56,972
705000	Temp. salaries & Wages		76,960
707030	Standby/On-Call Prem Pay		552
710000	Payment Of Accum S/L		804
711000	Payment Of Accum A/L		536
714000	Unemployment Insurance		296
715000	FICA County's Share		10,391
716000	Hospitalization Insurance		14,611
717100	Disability Insurance		250
721000	Worker's Comp - Payroll		42
725000	Retirement		15,529

<b>Account</b>		<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
730001	On Demand Office Supplies		2,842
736000	Dues/Memberships/Subscrip		305
815055	Tuition Reimbursement		1,000
815200	Centrl Serv Chargebacks		9,200
815300	Indirect Cost - Exp		4,700
911000	Insurance & Bonds		860
	<b>Total Uses</b>		<b>\$ 195,850</b>
 <b>Sheriff - Drug Enforcement</b>			
614034	Narc Forfeitures - State	\$ 30,000	
614035	Narc Forfeitures - Fed	128,535	
627230	Reimb - Individuals	388,082	
628035	Towing Fees	61,500	
631080	Misc Receipts	40,000	
697000	Use of Fund Balance	60,000	
	<b>Total Sources</b>	<b>\$ 708,117</b>	
702000	Regular Salaries & Wages		\$ 114,455
702006	Bonus-CBA		1,300
706000	Overtime		100,451
714000	Unemployment Insurance		596
715000	FICA County's Share		16,540
716000	Disability Insurance		29,353
717100	Worker Comp		502
721000	Worker Comp		1,057
725000	Retirement		56,696
728000	Printing & Binding		5,000
730001	On Demand Office Supplies		10,000
741000	Vehicle Supplies		41,000
747000	Lubricants & Motor Fuels		30,000
815000	Misc Professional Service		72,000
815200	Centrl Serv Chargebacks		25,400
815300	Indirect Cost - Exp		2,800
815700	Corp. Counsel Direct Charges		47,730
911000	Insurance & Bonds		1,769
932000	Equipment Repair & Maint.		5,000
933000	Vehicle Repair & Mainten		41,242
941000	Building Rental		12,396
961000	Miscellaneous Operating		31,630
961200	Deu Undercover Exp		1,200
978010	Cars & Trucks		60,000
	<b>Total Uses</b>		<b>\$ 708,117</b>
<b>Total Funds Sources and Uses</b>		<b>\$ 903,967</b>	<b>\$ 903,967</b>

**SECTION 13. There is appropriated for the fiscal year ending September 30, 2017, from the following revenue sources and uses for the Law Enforcement Fund**

**Sheriff Field Services**

626000	Charges For Services	\$ 2,783,438
631080	Misc Receipts	32,000
697000	Use of Fund Balance	68,750
	<b>Total Sources</b>	<b>\$ 2,884,188</b>

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
702000 Regular Salaries & Wages		\$ 1,126,016
702001 Salaries-Retroactive		500
702005 Salaries - Specialty		10,000
702006 Bonus-CBA		15,183
706000 Overtime		100,000
707050 Holiday Premium Pay		4,000
710000 Payment Of Accum S/L		5,000
711000 Payment Of Accum A/L		4,700
714000 Unemployment Insurance		5,855
715000 FICA County's Share		96,803
716000 Hospitalization Insurance		288,773
717100 Disability Insurance		4,936
721000 Worker's Comp - Payroll		10,668
725000 Retirement		329,831
728000 Printing & Binding		2,000
729000 Postage		100
730000 Office Supplies		4,374
730001 On Demand Office Supplies		3,000
738000 Miscellaneous Supplies		3,000
746010 Clothing Allowance		10,800
746020 Firearms Qualificat Allow		3,825
747000 Lubricants & Motor Fuels		22,550
815000 Misc Professional Service		95,000
815055 Tuition Reimbursement		450
815180 Info Service Chbk - Shared		78,500
815190 Chrg For Cntrl Communicat		20,093
815200 Centrl Serv Chargebacks		64,200
815220 Personnel - Chargebacks		29,300
815230 Central Serv - Corp Counsel		15,200
815300 Indirect Cost - Exp		9,500
815700 Corp. Counsel Direct Charges		446
851001 Local/Ld Telephone Chbk		13,300
861000 Travel Convention/Confer		15,000
911000 Insurance & Bonds		16,158
933000 Vehicle Repair & Mainten		13,933
961000 Miscellaneous Operating		461,194
<b>Total Uses</b>		<b>\$ 2,884,188</b>

**Sheriff - Grants**

529000 Fed Grant - Other	\$	1,324,015
697000 Use of Fund Balance		4,757,381
<b>Total Sources</b>	<b>\$</b>	<b>6,081,396</b>

702000 Regular Salaries & Wages		\$ 80,000
702006 Bonus-CBA		650
714000 Unemployment Insurance		416
715000 FICA County's Share		6,170
716000 Hospitalization Insurance		20,516
717100 Disability Insurance		351
721000 Worker's Comp - Payroll		752
725000 Retirement		21,106
815220 Personnel - Chargebacks		1,600
815230 Central Serv - Corp Counsel		800
952025 Canton Township		11,782
952030 City of Dearborn		82,137
952031 City of Dearborn Heights		38,660

<b>Account</b>		<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
952035	City of Detroit		4,576,273
952130	Grant to Harper Woods		17,341
952146	City of Livonia		40,324
952210	City of Romulus		19,569
952215	Redford Township		44,162
952255	City of Taylor		41,105
952285	City of Westland		83,234
952310	City Of Hamtramck		57,563
952330	City of Inkster		96,006
961000	Miscellaneous Operating		719,489
911000	Insurance & Bonds		2,275
952145	City of Lincoln Park		50,553
952280	City of Wayne		8,562
953135	Grant To Sheriff		60,000
	<b>Total Uses</b>		<b>\$ 6,081,396</b>
 <b>Sheriff Training</b>			
543010	L.E.T. grant	\$ 56,216	
607010	Sher Bookng Fee-County Shar	129,170	
697000	Use of Fund Balance	100,000	
	<b>Total Sources</b>	<b>\$ 285,386</b>	
702000	Regular Salaries & Wages		\$ 75,676
702006	Bonus-CBA		691
714000	Unemployment Insurance		394
715000	FICA County's Share		5,842
716000	Hospitalization Insurance		19,408
717100	Disability Insurance		332
721000	Worker's Comp - Payroll		744
725000	Retirement		19,965
730000	Office Supplies		3,000
736000	Dues/Memberships/Subscrip		2,000
738000	Miscellaneous Supplies		1,000
747000	Lubricants & Motor Fuels		1,000
815300	Indirect Cost - Exp		400
815700	Corp. Counsel Direct Charges		1,718
861000	Travel Conv/Conf		36,159
932000	Equipment Repair & Maint.		10,960
960010	In-Service Training		102,097
961000	Miscellaneous Operating		4,000
	<b>Total Uses</b>		<b>\$ 285,386</b>
 <b>Total Funds Sources and Uses</b>		<b>\$ 9,250,970</b>	<b>\$ 9,250,970</b>

**SECTION 14. There is appropriated for the fiscal year ending September 30, 2017, from the following revenue sources and uses for the Community Development Block Grant Fund**

**CDBG Administration**

529000	Fed Grant - Other	\$ 822,486	
529120	Federal Grants - Projects	400,773	
699101	Approp Tr-In - Gen	157,637	
	<b>Total Sources</b>	<b>\$ 1,380,896</b>	

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
702000 Regular Salaries & Wages		\$ 197,594
702006 Bonus-CBA		1,300
714000 Unemployment Insurance		1,027
715000 FICA County's Share		15,215
716000 Hospitalization Insurance		50,674
717100 Disability Insurance		866
721000 Worker's Comp - Payroll		99
725000 Retirement		52,129
729000 Postage		1,000
730000 Office Supplies		500
730001 On Demand Office Supplies		2,000
815000 Misc Professional Service		157,637
815110 Buildings Chrgbcks		200
815111 Buildings - Direct		600
815180 Info Service Chbk - Shared		19,600
815200 Centr Serv Chargebacks		584,840
815202 Central Services - Indirect		9,900
815220 Personnel - Chargebacks		6,500
815230 Central Serv - Corp Counsel		3,400
815240 Central Serv-Human Relation		23,300
815300 Indirect Cost - Exp		65,400
815353 Wellness Admin		46,321
815500 M & B - Finance		72,211
815700 Corp. Counsel Direct Charges		51,883
851001 Local/Ld Telephone Chbk		3,300
861000 Travel Convention/Confer		4,589
861240 Travel Local/Auto Mileage		3,262
901000 Advertising		3,000
911000 Insurance & Bonds		2,049
932000 Equipment Repair & Maint.		-
961000 Misc Operating		500
<b>Total Uses</b>		<b>\$ 1,380,896</b>
 <b>CDBG Projects</b>		
529000 Fed Grant - Other	\$	8,570,699
529030 Federal Grant-Emg Shelter		622,498
529150 Federal CDBG Program Income		88,300
699101 Approp Tr-In - Gen		5,542
<b>Total Sources</b>	<b>\$</b>	<b>9,287,039</b>
702000 Regular Salaries & Wages		\$ 9,059
714000 Unemployment Insurance		47
715000 FICA County's Share		693
716000 Hospitalization Insurance		2,323
717100 Disability Insurance		40
721000 Worker's Comp - Payroll		5
725000 Retirement		2,390
815000 Misc Professional Service		5,542
815200 Centr Serv Chargebacks		310,360
815240 Central Serv-Human Relation		32,100
815300 Indirect Cost - Exp		4,900
815700 Corp. Counsel Direct Charges		2,322
952000 Grant to Allen Park		273,478
952010 Grant To Belleville		133,841
952020 Grant to Brownstown		180,282
952040 Grant To Ecorse		176,136

<b>Account</b>		<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
952050	Grant To Flat Rock		82,764
952051	Grant to Fair Housing		22,500
952060	Grant to Garden City		384,238
952070	Grant To Gibraltar		146,537
952080	Grant To Grosse Ile		109,189
952090	Grant To Grosse Pointe		87,892
952100	Grant To Grosse Pte Farms		96,702
952110	Grant to Grosse Pte Park		135,039
952115	Grant To Grosse Pte Shores		20,391
952120	Grant To Grosse Pte Woods		67,816
952130	Grant to Harper Woods		244,009
952140	Grant to Huron		219,390
952150	Grant to Melvindale		120,760
952160	Grant To Northville(City)		25,472
952170	Grant to Northville Twp		214,106
952180	Grant To Plymouth(City)		124,796
952190	Grant To Plymouth Twp		219,961
952200	Grant To Rockwood		92,037
952210	City of Romulus		256,274
952220	Grant To River Rouge		379,937
952230	Grant To Riverview		127,001
952240	City of Southgate		340,242
952250	Grant to Sumpter Twp		260,371
952260	Grant To Trenton		388,047
952270	Grant to Van Buren Twp		347,678
952280	City of Wayne		143,929
952290	Grant to Woodhaven		212,676
952300	Grant to Wyandotte		193,239
952310	City Of Hamtramck		671,634
952320	City of Highland Park		451,008
952330	City of Inkster		289,785
954120	Grant To P.A.A.T.S.		21,323
954173	Economic Development		1,182,594
954180	Grant To First Step		40,000
955110	Federal CDBG Program Inc Exp		132,156
961000	Miscellaneous Operating		302,028
	<b>Total Uses</b>		<b>\$ 9,287,039</b>
	CDBG - HUD Loans		
518000	Program Income	\$ 255,026	
529000	Fed Grant - Other	166,000	
631080	Misc Receipts	100,000	
	<b>Total Sources</b>	<b>\$ 521,026</b>	
952803	Tech Town Section 108		\$ 100,000
815300	Indirect Cost - Exp		18,500
955000	Demolition of Aband Prop		402,526
	<b>Total Uses</b>		<b>\$ 521,026</b>
	<b>Total Funds Sources and Uses</b>	<b>\$ 11,188,961</b>	<b>\$ 11,188,961</b>



<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
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**SECTION 15. There is appropriated for the fiscal year ending September 30, 2017, from the following revenue sources and uses for the Community Corrections Fund**

**Community Corrections**

543000	State Grant	\$	2,503,000	
	<b>Total Sources</b>	<b>\$</b>	<b>2,503,000</b>	
702000	Regular Salaries & Wages			\$ 562,644
702006	Bonus-CBA			2,600
714000	Unemployment Insurance			2,926
715000	FICA County's Share			43,241
716000	Hospitalization Insurance			144,293
716020	Hosp Ins - Retiree's Trust			895
717100	Disability Insurance			2,466
721000	Worker's Comp - Payroll			5,515
725000	Retirement			148,436
730001	On Demand Office Supplies			500
750000	Food Provisions			3,000
815180	Info Service Chbk - Shared			54,000
815200	Centrl Serv Chargebacks			36,900
815202	Central Services - Indirect			7,500
815220	Personnel - Chargebacks			4,900
815230	Central Serv - Corp Counsel			2,500
815240	Central Serv-Human Relation			5,300
815300	Indirect Cost - Exp			8,500
815354	Clinical Admin			105,608
815700	Corp. Counsel Direct Charges			8,317
817000	Misc Contractual Service			1,325,482
851001	Local/Ld Telephone Chbk			9,200
861240	Travel Local/Auto Mileage			3,000
911000	Insurance & Bonds			8,075
932000	Equipment Repair & Maint.			1,400
941000	Building Rental			4,802
979000	Office Equip & Furnishing			1,000
	<b>Total Uses</b>			<b>\$ 2,503,000</b>
	<b>Total Funds Sources and Uses</b>	<b>\$</b>	<b>2,503,000</b>	<b>\$</b>

**SECTION 16. There is appropriated for the fiscal year ending September 30, 2017, from the following revenue sources and uses for the Victim Witness Program Fund**

**Prosecuting Attorney**

529000	Fed Grant - Other	\$	885,727	
569000	State Grant - Other		780,000	
699970	Interdepartment Trans-In		696,045	
697000	Use of Fund Balance		(28,751)	
	<b>Total Sources</b>	<b>\$</b>	<b>2,333,021</b>	
702000	Regular Salaries & Wages			\$ 1,154,627
702006	Bonus-CBA			24,241
706000	Overtime			19,000
707050	Holiday Premium Pay			6,000

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
710000	Payment Of Accum S/L	15,603
711000	Payment Of Accum A/L	20,257
714000	Unemployment Insurance	6,004
715000	FICA County's Share	94,839
716000	Hospitalization Insurance	296,111
716020	Hosp Ins - Retiree's Trust	12,219
717100	Disability Insurance	5,061
721000	Worker's Comp - Payroll	531
725000	Retirement	320,668
728000	Printing & Binding	5,000
730001	On Demand Office Supplies	6,200
736000	Dues/Memberships/Subscrip	840
815055	Tuition Reimbursement	26,850
815180	Info Service Chbk - Shared	127,600
815200	Centrl Serv Chargebacks	56,700
815220	Personnel - Chargebacks	44,000
815230	Central Serv - Corp Counsel	22,700
815300	Indirect Cost - Exp	10,176
815700	Corp. Counsel Direct Charges	156
851001	Local/Ld Telephone Chbk	21,700
861240	Travel Local/Auto Mileage	18,966
911000	Insurance & Bonds	16,972
	<b>Total Uses</b>	<b>\$ 2,333,021</b>
	<b>Total Funds Sources and Uses</b>	<b>\$ 2,333,021 \$ 2,333,021</b>

**SECTION 17. There is appropriated for the fiscal year ending September 30, 2017, from the following revenue sources and uses for the Juvenile Justice Abuse/Neglect Fund**

**Other Third Circuit Court Programs**

561010	State Grant - Juv Justice	\$ 681,435
580030	Grant From Circuit Court	681,435
	<b>Total Sources</b>	<b>\$ 1,362,870</b>
702000	Regular Salaries & Wages	\$ 669,628
702006	Bonus-CBA	11,100
705200	Contractual Salaries & Wages	56,500
706000	Overtime	1,000
710000	Payment Of Accum S/L	3,400
711000	Payment Of Accum A/L	3,400
714000	Unemployment Insurance	3,481
715000	FICA County's Share	56,995
716000	Hospitalization Insurance	135,273
716020	Hosp Ins - Retiree's Trust	2,098
717100	Disability Insurance	2,935
721000	Worker's Comp - Payroll	214
725000	Retirement	237,361
725200	Retirement - Ct Reorg	18,082
728000	Printing & Binding	1,200
729000	Postage	200
730000	Office Supplies	3,200
736000	Dues/Memberships/Subscrip	400
815200	Centrl Serv Chargebacks	37,200
815220	Personnel - Chargebacks	22,800
815300	Indirect Cost - Exp	6,600

<b>Account</b>		<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
817000	Misc Contractual Service		15,647
844110	Family Non-Schedu Payment		2,000
844200	Agency Foster Care Paymen		2,900
844400	Private Instit Payments		600
844700	Pre Adoption Care		2,900
861000	Travel Convention/Confer		1,600
861240	Travel Local/Auto Mileage		37,341
911000	Insurance & Bonds		8,615
932000	Equipment Repair & Maint.		3,900
942000	Equipment Rental		3,100
961000	Miscellaneous Operating		11,200
	<b>Total Uses</b>		<b>\$ 1,362,870</b>
 <b>Prosecuting Attorney</b>			
569000	State Grant - Other	\$ 297,828	
	<b>Total Sources</b>	<b>\$ 297,828</b>	
702000	Regular Salaries & Wages		\$ 172,763
707030	Standby/On-Call Prem Pay		1,876
710000	Payment Of Accum S/L		3,206
711000	Payment Of Accum A/L		2,138
714000	Unemployment Insurance		898
715000	FICA County's Share		10,404
716000	Hospitalization Insurance		44,306
717100	Disability Insurance		757
721000	Worker's Comp - Payroll		128
725000	Retirement		47,483
730010	On Demand Office		1,066
736000	Dues/Memberships/Subscrip		915
815055	Tuition Reimbursement		3,000
815220	Personnel - Chargebacks		3,300
815230	Central Serv - Corp Counsel		1,700
861240	Travel Local/Auto Mileage		1,280
911000	Insurance & Bonds		2,608
	<b>Total Uses</b>		<b>\$ 297,828</b>
 <b>Community Corrections</b>			
561010	State Grant - Juv Justice	\$ 39,400	
699101	Approp Tr-In - Gen	39,400	
	<b>Total Sources</b>	<b>\$ 78,800</b>	
815200	Centrl Serv Chargebacks		\$ 5,400
815300	Indirect Cost - Exp		400
817000	Misc Contractual Service		73,000
	<b>Total Uses</b>		<b>\$ 78,800</b>
 <b>Juvenile Justice Programs</b>			
529000	Fed Grant - Other	\$ 2,000,000	
561010	State Grant - Juv Justice	64,411,510	
589000	Local Contributions	14,894,882	
626004	Social Security Checks	350,000	
631080	Misc Receipts	1,000	
699101	Approp Tr-In - Gen	43,497,871	

Account		Appropriation Sources:	Appropriation Uses:
699297	Approp Tr-In - Youth Serv	3,198,581	
	<b>Total Sources</b>	<b>\$ 128,353,844</b>	
702000	Regular Salaries & Wages		\$ 8,265,882
702005	Salaries - Specialty		3,510
702006	Bonus-CBA		142,402
705000	Temp. salaries & Wages		600,000
706000	Overtime		1,966,543
706010	Overtime - Training		7,600
707010	Afternoon/Night Shift Diff		150,600
707020	Sat/Sun Shift Diff		56,511
707050	Holiday Premium Pay		438,000
707060	Misc Premium Pay		36,300
710000	Payment Of Accum S/L		45,000
711000	Payment Of Accum A/L		20,000
714000	Unemployment Insurance		42,983
715000	FICA County's Share		891,901
716000	Hospitalization Insurance		2,119,833
716020	Hosp Ins - Retiree's Trust		56,144
717100	Disability Insurance		36,229
721000	Worker's Comp - Payroll		91,979
725000	Retirement		2,899,355
728000	Printing & Binding		2,800
729000	Postage		4,600
730000	Office Supplies		9,500
730001	On Demand Office Supplies		44,300
736000	Dues/Memberships/Subscrip		4,000
738000	Miscellaneous Supplies		61,000
744000	Clothing & Dry Goods		35,000
746010	Clothing Allowance		7,600
746020	Firearms Qualificat Allow		6,250
746030	Uniforms		12,000
747000	Lubricants & Motor Fuels		17,440
749000	Laundry		20,000
761000	Medical Supplies		16,500
763000	Drugs & Pharmaceuticals		500
811000	Med Dental & Psycho Serv		600
815000	Misc Professional Service		3,408,351
815055	Tuition Reimbursement		4,500
815060	Pre-Employment Physicals		7,000
815100	GVT/Other-Mis Professional SR		115,000
815110	Buildings Chrgbcks		430,500
815111	Buildings - Direct		1,717,500
815125	Food Service Chargebacks		479,429
815180	Info Service Chbk - Shared		868,600
815190	Chrg For Cntrl Communicat		41,343
815200	Centrl Serv Chargebacks		562,100
815202	Central Services - Indirect		449,700
815220	Personnel - Chargebacks		294,900
815230	Central Serv - Corp Counsel		140,300
815240	Central Serv-Human Relation		21,400
815280	Pharmacy Chargeback		284,000
815290	Medical Chargeback		327,217
815300	Indirect Cost - Exp		398,800
815352	DHCWS Central Admin		1,895,175
815354	Clinical Admin		234,685
815500	M & B - Finance		180,804

<b>Account</b>		<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
815700	Corp. Counsel Direct Charges		107,878
817000	Misc Contractual Service		68,997,846
817200	Title IV-E 3rd Circuit Court		150,000
817420	Right TRAC		552,000
844400	Private Instit Payments		1,200,000
844990	Intervention - Augmentation		1,888,460
847000	Youth at Risk		23,984,246
851001	Local/Ld Telephone Chbk		147,500
851003	Telephone Repairs Chbk		3,763
851100	Cellular Phone Service		3,200
861000	Travel Convention/Confer		4,000
861240	Travel Local/Auto Mileage		7,698
911000	Insurance & Bonds		127,203
932000	Equipment Repair & Maint.		62,000
941000	Building Rental		1,101,884
942000	Equipment Rental		5,000
960010	In-Service Training		600
979000	Office Equip & Furnishing		18,000
984000	Computer Equipment		18,400
	<b>Total Uses</b>		<b>\$ 128,353,844</b>
 <b>Juvenile - State Wards</b>			
561010	State Grant - Juv Justice	-	
699101	Approp Tr-In - Gen	\$ 3,511,800	
	<b>Total Sources</b>	<b>\$ 3,511,800</b>	
815200	Centrl Serv Chargebacks		\$ 3,900
815300	Indirect Cost - Exp		7,900
844000	Care Of Children		3,500,000
	<b>Total Uses</b>		<b>\$ 3,511,800</b>
 <b>Abuse &amp; Neglect Program</b>			
561010	State Grant - Juv Justice	\$ 8,884,472	
627230	Reimb - Individuals	50,000	
699101	Approp Tr-In - Gen	8,884,472	
	<b>Total Sources</b>	<b>\$ 17,818,944</b>	
815200	Centrl Serv Chargebacks		\$ 149,800
815300	Indirect Cost - Exp		48,800
844000	Care Of Children		4,300,000
844100	Family Foster Care Pymts		115,000
844110	Family Non-Schedu Payment		75,000
844200	Agency Foster Care Paymen		6,140,000
844210	Agency Non-Schedu Payment		130,000
844400	Private Instit Payments		4,272,574
844410	Private Instit Non-Schedu		560,000
844500	Independent Living Pymts		2,018,770
844510	Indepen Liv Non-Sch Pymts		9,000
	<b>Total Uses</b>		<b>\$ 17,818,944</b>
	<b>Total Funds Sources and Uses</b>	<b>\$ 151,424,086</b>	<b>\$ 151,424,086</b>

**SECTION 18. There is appropriated for the fiscal year ending September 30, 2017, from the following revenue sources and uses for the Soldiers Relief Fund**

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
<b>Veterans Affairs</b>		
403000	Property Taxes - Current	\$ 1,325,525
425000	Industrial Facilities Tax	16,365
697000	Use of Fund Balance	231,000
	<b>Total Sources</b>	<b>\$ 1,572,890</b>
702000	Regular Salaries & Wages	\$ 216,219
702006	Bonus-CBA	3,900
714000	Unemployment Insurance	1,124
715000	FICA County's Share	16,839
716000	Hospitalization Insurance	55,451
716020	Hosp Ins - Retiree's Trust	2,471
717100	Disability Insurance	948
721000	Worker's Comp - Payroll	90
725000	Retirement	57,043
728000	Printing & Binding	1,500
729000	Postage	1,500
730000	Office Supplies	500
730001	On Demand Office Supplies	5,000
736000	Dues/Memberships/Subscrip	500
815000	Misc Professional Service	10,000
815180	Info Service Chbk - Shared	24,500
815200	Centrl Serv Chargebacks	47,800
815202	Central Services - Indirect	9,900
815220	Personnel - Chargebacks	6,500
815230	Central Serv - Corp Counsel	3,400
815300	Indirect Cost - Exp	12,200
815352	DHCWS Central Admin	61,466
815700	Corp. Counsel Direct Charges	228
845000	Military & Naval Relief	981,453
851001	Local/Ld Telephone Chbk	4,200
851003	Telephone Repairs Chbk	1,010
861000	Travel Convention/Confer	1,500
861240	Travel Local/Auto Mileage	3,000
911000	Insurance & Bonds	948
921000	Utilities - Electricity	3,000
932000	Equipment Repair & Maint.	5,200
941000	Building Rental	27,000
979000	Office Equip & Furnishing	1,500
984000	Computer Equipment	5,000
	<b>Total Uses</b>	<b>\$ 1,572,890</b>
	<b>Total Funds Sources and Uses</b>	<b>\$ 1,572,890 \$ 1,572,890</b>

**SECTION 19. There is appropriated for the fiscal year ending September 30, 2017, from the following revenue sources and uses for the Veterans Trust Fund**

<b>Veterans Affairs</b>		
561000	State Grant-Welfare	\$ 250,000
	<b>Total Sources</b>	<b>\$ 250,000</b>



<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
815200 Centr Serv Chargebacks		\$ 7,300
815300 Indirect Cost - Exp		2,600
845000 Military & Naval Relief		199,240
845002 V.A. Admin. Expenses		40,860
<b>Total Uses</b>		<b>\$ 250,000</b>
<b>Total Funds Sources and Uses</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>

**SECTION 20. There is appropriated for the fiscal year ending September 30, 2017, from the following revenue sources and uses for the Youth Services Fund**

**Youth Services**

403000 Property Taxes - Current	\$ 3,374,128	
425000 Industrial Facilities Tax	41,454	
<b>Total Sources</b>	<b>\$ 3,415,582</b>	
815200 Centr Serv Chargebacks		\$ 7,200
815300 Indirect Cost - Exp		4,600
815700 Corp. Counsel Direct Charges		7,355
844980 Early Intervention		197,846
999292 Approp Tr-Out-Juv Justice		3,198,581
<b>Total Uses</b>		<b>\$ 3,415,582</b>
<b>Total Funds Sources and Uses</b>	<b>\$ 3,415,582</b>	<b>\$ 3,415,582</b>

**SECTION 21. There is appropriated for the fiscal year ending September 30, 2017, from the following revenue sources and uses for the General Debt Service Fund**

**Debt Services**

670030 Reimb. rent & Utilities	\$ 4,967,211	
699101 Approp Tr-In - Gen	3,256,703	
699635 Approp Tr-In - Central Serv	825,125	
699835 Interdepartment Trans-In	533,000	
<b>Total Sources</b>	<b>\$ 9,582,039</b>	
991000 Debt Service - Principal		\$ 4,745,000
995000 Debt Service - Interest		4,834,039
996000 Paying Agent Fees		3,000
<b>Total Uses</b>		<b>\$ 9,582,039</b>
<b>Total Funds Sources and Uses</b>	<b>\$ 9,582,039</b>	<b>\$ 9,582,039</b>

**SECTION 22. There is appropriated for the fiscal year ending September 30, 2017, from the following revenue sources and uses for the Capital Projects Fund**

**Capital Programs**

697000 Use of Fund Balance	\$ 1,339,307	
698100 Promissary Note Proceeds	7,500,000	
699101 Approp Tr-In - Gen	5,000,000	
<b>Total Sources</b>	<b>\$ 13,839,307</b>	

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
801000 Circuit Court LTD		\$ 950,000
975200 Contractual Services-Capital		3,852,117
976000 Building Additions & Imp.		4,100,000
978000 Machinery & Equipment		37,190
978010 Cars & Trucks		600,000
984000 Computer Equipment		4,300,000
<b>Total Uses</b>		<b>\$ 13,839,307</b>
<b>Total Funds Sources and Uses</b>	<b>\$ 13,839,307</b>	<b>\$ 13,839,307</b>

**SECTION 23. There is appropriated for the fiscal year ending September 30, 2017, from the following revenue sources and uses for the Enterprise, Internal Service and Special Assessment Funds**

**Delinquent Tax Unpledged Fund**

445100 Interest On Tax	\$ 3,000,000
445200 Collection Fees	1,200,000
445639 Title Search Fee	2,000,000
445641 Forfeiture Fee	150,000
445642 Delinquent Tax Proceeds	250,000
445650 Post Auction Sale	30,000
445700 Allocated Fees	800,000
665000 Interest On Investments	205,000
697000 Use of Fund Balance	(1,293,308)
698001 Residual Equity Transfers-In	23,206,825
<b>Total Sources</b>	<b>\$ 29,548,517</b>

815040 Admin Charges W/County	\$ 1,940,125
817000 Miscellaneous Contractual Services	1,999,805
815300 Indirect Cost - Exp	6,500
932000 Equip Mnt & Repair	40,000
968000 Depreciation Expense	19,787
999101 Appr tr Out-General Fund	25,542,300
<b>Total Uses</b>	<b>\$ 29,548,517</b>

**Property Tax Forfeiture Fund**

626000 Charges For Services	\$ 8,853,629
<b>Total Sources</b>	<b>\$ 8,853,629</b>

702000 Regular Salaries & Wages	\$ 1,170,477
702006 Bonus-CBA	16,978
705000 Temp. salaries & Wages	300,000
706000 Overtime	50,000
707050 Holiday Premium Pay	13,000
710000 Payment Of Accum S/L	12,000
711000 Payment Of Accum A/L	11,000
714000 Unemployment Insurance	6,086
715000 FICA County's Share	119,071
716000 Hospitalization Insurance	300,176
716020 Hosp Ins - Retiree's Trust	5,211
717100 Disability Insurance	5,130
721000 Worker's Comp - Payroll	1,123

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
725000 Retirement		331,482
728000 Printing & Binding		5,000
729000 Postage		35,000
730000 Office Supplies		5,000
730001 On Demand Office Supplies		10,000
736000 Dues/Memberships/Subscrip		8,200
804000 Miscellaneous Fees		500
804010 Court Filing Fees		9,000
810000 Transcripts		500
815040 Admin Charges W/County		3,375,438
815055 Tuition Reimbursement		2,000
815180 Info Service Chbk - Shared		122,700
815200 Centr Serv Chargebacks		155,900
815220 Personnel - Chargebacks		31,000
815230 Central Serv - Corp Counsel		16,000
815240 Central Serv-Human Relation		16,000
815300 Indirect Cost - Exp		73,500
815700 Corp. Counsel Direct Charges		1,083,132
817000 Misc Contractual Service		900,000
817030 Sheriff Protection		105,102
817040 Security Guards		100,000
851001 Local/Ld Telephone Chbk		20,800
861000 Travel Convention/Confer		1,000
861240 Travel Local/Auto Mileage		3,000
911000 Insurance & Bonds		17,816
921000 Utilities - Electricity		30,000
932000 Equipment Repair & Maint.		32,100
941000 Building Rental		205,575
968000 Depreciation Expense		17,632
979000 Office Equip & Furnishing		20,000
981000 Software Purchases		80,000
984000 Computer Equipment		30,000
<b>Total Uses</b>		<b>\$ 8,853,629</b>

**Delinquent Tax Revolving - 2013 Fund**

445639 Title Search Fee	\$	300,000
445641 Forfeiture Fee		10,000
445642 Delinquent Tax Proceeds		12,000,000
445700 Allocated Fees		75,000
697000 Use Of Fund Balance		(4,710,000)
<b>Total Sources</b>	<b>\$</b>	<b>7,675,000</b>

817000 Misc Contractual Service		\$	275,000
901000 Advertising			500,000
999101 Appr tr Out-General Fund			6,900,000
<b>Total Uses</b>		<b>\$</b>	<b>7,675,000</b>

**Delinquent Tax Revolving - 2014 Fund**

445100 Interest On Tax	\$	15,000,000
445200 Collection Fees		2,300,000
445639 Title Search Fee		5,000,000
445641 Forfeiture Fee		425,000
445642 Delinquent Tax Proceeds		6,700,000
445700 Allocated Fees		2,000,000
665000 Interest On Investments		5,000

<b>Account</b>		<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
665050	Tax9 Interest on Investments	180,000	
697000	Use of Fund Balance	35,282,700	
	<b>Total Sources</b>	<b>\$ 66,892,700</b>	
728000	Printing & Binding		\$ 50,000
729000	Postage		2,516,700
804010	Court Filing Fees		1,000
804020	Recording Expense		1,000,000
815000	Misc Professional Service		120,000
817000	Misc Contractual Service		17,100,000
901000	Advertising		1,365,000
995000	Debt Service - Interest		2,000,000
996130	Bond Disc/Issuance Cost		42,740,000
	<b>Total Uses</b>		<b>\$ 66,892,700</b>
<b>Delinquent Tax Revolving - 2015 Fund</b>			
445100	Interest On Tax	\$ 12,000,000	
445200	Collection Fees	3,000,000	
445639	Title Search Fee	2,750,000	
445641	Forfeiture Fee	600,000	
445700	Allocated Fees	5,000	
665000	Interest On Investments	1,000	
665050	Tax9 Interest on Investments	50,000	
697000	Use of Fund Balance	94,000	
698001	Residual Equity Tranfers-In	(5,000,000)	
	<b>Total Sources</b>	<b>\$ 13,500,000</b>	
817000	Misc Contractual Service		\$ 6,500,000
995000	Debt Service - Interest		7,000,000
	<b>Total Uses</b>		<b>\$ 13,500,000</b>
<b>Delinquent Tax Revolving - 2016 Fund</b>			
445100	Interest On Tax	\$ 2,800,000	
445200	Collection Fees	2,800,000	
665050	Tax9 Interest on Investments	10,000	
697000	Use of Fund Balance	(18,890,000)	
698001	Residual Equity Tranfers-In	19,500,000	
	<b>Total Sources</b>	<b>\$ 6,220,000</b>	
995000	Debt Service - Interest		\$ 3,720,000
996130	Bond Disc/Premium Amortiz		2,500,000
	<b>Total Uses</b>		<b>\$ 6,220,000</b>
<b>Jail Commissary Fund</b>			
631080	Misc Receipts	\$ 15,000	
643020	Concession Revenue	4,151	
649045	Snack Food Sales	1,700,000	
650010	Pay Phone Commissions	1,809,169	
697000	Use of Fund Balance	350,000	
	<b>Total Sources</b>	<b>\$ 3,878,320</b>	
702000	Regular Salaries & Wages		\$ 610,555
702006	Bonus-CBA		5,850
714000	Unemployment Insurance		3,175

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
715000 FICA County's Share		47,155
716000 Hospitalization Insurance		156,581
717100 Disability Insurance		2,676
721000 Worker's Comp - Payroll		6,768
725000 Retirement		161,076
729000 Postage		65,000
730001 On Demand Office Supplies		9,000
738000 Miscellaneous Supplies		700
744000 Clothing & Dry Goods		200,000
750000 Food Provisions		750,000
815000 Misc Professional Service		109,392
815180 Info Service Chbk - Shared		9,700
815200 Centrl Serv Chargebacks		147,852
815220 Personnel - Chargebacks		3,300
815230 Central Serv - Corp Counsel		1,700
815240 Central Serv-Human Relation		37,400
815300 Indirect Cost - Exp		8,800
815700 Corp. Counsel Direct Charges		5,215
817000 Misc Contractual Service		15,000
851001 Local/Ld Telephone Chbk		2,478
861240 Travel Local/Auto Mileage		2,600
911000 Insurance & Bonds		8,680
961000 Miscellaneous Operating		1,157,667
999101 Appr tr Out-General Fund		350,000
<b>Total Uses</b>		<b>\$ 3,878,320</b>

**Downriver Sewage System Fund**

581000 Deposits By Munic-Princ	\$ 2,940,000
581001 Deposits By Munic-Intrst	2,982,326
629047 DoE DR Pers. Serv.	500,000
629048 DoE IPP Pers. Serv.	90,000
631080 Misc Receipts	38,000
632410 Sewage Disposal	10,447,483
632440 Excess Fixed Charge	7,313,238
632450 Surcharges (industrial)	600,000
632460 Misc Charges	30,000
632480 Surveillance Permit Fee	95,000
632510 Nonresidential User Fee	482,163
665000 Interest On Investments	20,000
695100 Amort Of Cap Contrib'S	13,789,436
697000 Use of Fund Balance	681,293
<b>Total Sources</b>	<b>\$ 40,008,939</b>

702000 Regular Salaries & Wages	\$ 2,445,151
702006 Bonus-CBA	45,560
705000 Temp. salaries & Wages	29,619
706000 Overtime	204,000
707010 Afternoon/Night Shift Diff	12,000
707020 Sat/Sun Shift Diff	5,500
707050 Holiday Premium Pay	38,500
710000 Payment Of Accum S/L	11,500
711000 Payment Of Accum A/L	10,500
714000 Unemployment Insurance	12,715
715000 FICA County's Share	214,307
716000 Hospitalization Insurance	627,073
716020 Hosp Ins - Retiree's Trust	11,787

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
717100	Disability Insurance	10,717
719100	Other Fringe Ben-Employees	10,000
721000	Worker's Comp - Payroll	20,190
725000	Retirement	1,178,159
727010	Computer Software	16,500
728000	Printing & Binding	1,700
729000	Postage	900
730000	Office Supplies	3,150
730001	On Demand Office Supplies	6,600
736000	Dues/Memberships/Subscrip	49,100
738000	Miscellaneous Supplies	2,000
741000	Vehicle Supplies	5,250
745000	Parts - Other Equipment	963,700
746010	Clothing Allowance	23,000
747000	Lubricants & Motor Fuels	20,600
760000	Bulk Chemicals	1,795,450
776000	Janitorial Supplies	5,000
777000	Supplies - Prop. repair	15,000
804000	Miscellaneous Fees	24,500
811030	Laboratory Services	2,500
812000	Engineering Services	3,590,000
814000	Legal Service-Contractual	100,000
815047	DoE Pers. DR Chrgbk	70,000
815048	DoE Pers. IPP Chrgbk	90,000
815055	Tuition Reimbursement	2,000
815095	Dpw Support Alloc	305,000
815096	Doe Gen Admin Alloc	386,000
815121	Sewer and Meter Chargebacks	160,000
815130	Engineering Fund Chrgbcks	330,500
815131	DoE Eng.WS Chrgbk	337,000
815180	Info Service Chbk - Shared	161,900
815200	Centrl Serv Chargebacks	83,000
815220	Personnel - Chargebacks	70,600
815230	Central Serv - Corp Counsel	42,900
815240	Central Serv-Human Relation	10,700
815300	Indirect Cost - Exp	125,000
815500	M & B - Finance	370,293
815700	Corp. Counsel Direct Charges	24,889
817000	Misc Contractual Service	5,324,825
851001	Local/Ld Telephone Chbk	27,500
861000	Travel Convention/Confer	11,000
861240	Travel Local/Auto Mileage	100
862100	Freight Expense	500
901000	Advertising	4,500
911000	Insurance & Bonds	36,242
911001	Property Insurance	75,000
911020	Insurance Liability	150,000
911140	Liability Payments	250,000
921000	Utilities - Electricity	3,100,000
921010	Utilities - Gas	275,000
921040	Utilities - Water&Sewage	375,000
932000	Equipment Repair & Maint.	50,000
933000	Vehicle Repair & Mainten	10,000
941000	Building Rental	55,000
942000	Equipment Rental	7,000
942001	Equipment Rental - Cost	5,000
951000	S.E. Mich Council Of Govt	20,000



<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
960010 In-Service Training		26,500
968000 Depreciation Expense		13,789,436
970500 Capitalization Of Assets		(12,754,000)
976000 Building Additions & Imp.		8,446,000
978000 Machinery & Equipment		373,000
978010 Cars & Trucks		223,000
978040 Equipment - Laboratory		10,000
983000 Office Furniture & Fixtures		13,000
984000 Computer Equipment		11,000
986000 Other Equipment		90,000
991000 Debt Service - Principal		2,940,000
995000 Debt Service - Interest		2,982,326
<b>Total Uses</b>		<b>\$ 40,008,939</b>
<b>CSO Basins Fund</b>		
581001 Deposits By Munic-Intrst	\$ 162,408	
626000 Charges For Services	2,179,300	
631080 Misc Receipts	735,000	
632410 Sewage Disposal	57,600	
598100 Unrealized Gain / Loss	151,511	
698000 Cntrl-Proc Bnd/Note Sales	2,927,000	
<b>Total Sources</b>	<b>\$ 6,212,819</b>	
745000 Parts - Other Equipment		\$ 39,000
747000 Lubricants & Motor Fuels		11,000
760000 Bulk Chemicals		45,000
821000 Sewag Disposal Chgs-Defer		57,600
975000 Buildings & Appurtenances		767,000
804000 Miscellaneous Fees		24,650
811030 Laboratory Services		22,000
812000 Engineering Services		752,000
815047 DoE Pers. DR Chrgbk		107,650
815095 Dpw Support Alloc		24,770
815096 Doe Gen Admin Alloc		41,250
815121 Sewer and Meter Chargebacks		652,000
815130 Engineering Fund Chrgbcks		29,300
815131 DoE Eng.WS Chrgbk		192,500
815200 Centrl Serv Chargebacks		18,200
815300 Indirect Cost - Exp		49,000
815500 M & B - Finance		68,192
815700 Corp. Counsel Direct Charges		2,518
817000 Misc Contractual Service		873,575
851008 Telephone Reimbursements		12,896
921000 Utilities - Electricity		188,000
921010 Utilities - Gas		76,000
921040 Utilities - Water&Sewage		13,000
932000 Equipment Repair & Maint.		110,000
942000 Equipment Rental		3,000
942001 Equipment Rental - Cost		70,800
976000 Building Additions & Imp.		800,000
978000 Machinery & Equipment		848,000
995000 Debt Service - Interest		162,408
996130 Bond Disc/Issuance Cost		151,510
<b>Total Uses</b>		<b>\$ 6,212,819</b>

Account		Appropriation Sources:	Appropriation Uses:
<b>Rouge Valley Sewage System Fund</b>			
581001	Deposits By Munic-Intrst	\$ 1,406	
632445	Fixed Sewage Charges	61,335,791	
695100	Amort Of Cap Contrib'S	2,832,079	
697000	Use of Fund Balance	600,000	
699980	Intrafund Trans-In	294,000	
	<b>Total Sources</b>	<b>\$ 65,063,276</b>	
736000	Dues/Memberships/Subscrip		\$ 19,750
745000	Parts - Other Equipment		28,000
747000	Lubricants & Motor Fuels		3,000
804000	Miscellaneous Fees		12,500
812000	Engineering Services		1,239,000
814000	Legal Service-Contractual		160,000
815047	DoE Pers. DR Chrgbk		25,000
815050	Personnel Dept Chrgbcks		83,587
815095	Dpw Support Alloc		55,000
815096	Doe Gen Admin Alloc		70,000
815121	Sewer and Meter Chargebacks		300,000
815130	Engineering Fund Chrgbcks		103,000
815131	DoE Eng.WS Chrgbk		216,000
815200	Centrl Serv Chargebacks		16,900
815300	Indirect Cost - Exp		158,500
815500	M & B - Finance		63,932
815700	Corp. Counsel Direct Charges		24,662
817000	Misc Contractual Service		1,982,500
821000	Sewag Disposal Chgs-Defer		56,471,691
851008	Telephone Reimbursements		10,000
911140	Liability Payments		250,000
921000	Utilities - Electricity		65,000
921010	Utilities - Gas		8,000
921040	Utilities - Water&Sewage		5,000
932000	Equipment Repair & Maint.		15,000
942000	Equipment Rental		6,000
942001	Equipment Rental - Cost		22,000
951000	S.E. Mich Council Of Govt		22,000
968000	Depreciation Expense		2,832,079
970500	Capitalization Of Assets		(1,155,000)
978000	Machinery & Equipment		30,000
978150	Sewer System Improvements		1,000,000
991000	Debt Service - Principal		665,000
995000	Debt Service - Interest		255,175
	<b>Total Uses</b>		<b>\$ 65,063,276</b>
<b>N.E. Sewage Disposal System Fund</b>			
598100	Unrealized Gain / Loss	\$ 14,289	
632445	Fixed Sewage Charges	26,867,710	
695100	Amort Of Cap Contrib'S	357,761	
697000	Use of Fund Balance	82,500	
	<b>Total Sources</b>	<b>\$ 27,322,260</b>	
736000	Dues/Memberships/Subscrip		\$ 13,500
745000	Parts - Other Equipment		6,250
747000	Lubricants & Motor Fuels		1,000
760000	Bulk Chemicals		5,000

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
812000 Engineering Services		144,500
814000 Legal Service-Contractual		75,000
815047 DoE Pers. DR Chrgbk		58,000
815049 DoE Pers. MR Chrgbk		56,000
815095 Dpw Support Alloc		40,000
815096 Doe Gen Admin Alloc		45,000
815121 Sewer and Meter Chargebacks		104,760
815130 Engineering Fund Chrgbcks		60,000
815131 DoE Eng.WS Chrgbk		21,000
815200 Centrl Serv Chargebacks		12,300
815300 Indirect Cost - Exp		76,000
815500 M & B - Finance		42,621
815700 Corp. Counsel Direct Charges		3,662
817000 Misc Contractual Service		50,000
821000 Sewag Disposal Chgs-Defer		24,412,455
851008 Telephone Reimbursements		10,000
911140 Liability Payments		82,500
921000 Utilities - Electricity		350,000
921010 Utilities - Gas		2,300
921040 Utilities - Water&Sewage		58,000
932000 Equipment Repair & Maint.		83,000
941000 Building Rental		330,000
942000 Equipment Rental		5,500
942001 Equipment Rental - Cost		10,000
951000 S.E. Mich Council Of Govt		12,500
968000 Depreciation Expense		357,761
970500 Capitalization Of Assets		(36,000)
976000 Building Additions & Imp.		10,000
991000 Debt Service - Principal		565,000
995000 Debt Service - Interest		240,362
996130 Bond Disc/Premium Amortiz		14,289
<b>Total Uses</b>		<b>\$ 27,322,260</b>

**Buildings & Ground Maintenance Fund**

626000 Charges For Services	\$ 12,211,911
670030 Reimb. rent & Utilities	321,000
<b>Total Sources</b>	<b>\$ 12,532,911</b>

702000 Regular Salaries & Wages	\$ 3,473,640
702006 Bonus-CBA	55,887
706000 Overtime	200,000
707000 Overtime Meal Allowance	700
707010 Afternoon/Night Shift Diff	13,100
707020 Sat/Sun Shift Diff	3,000
707050 Holiday Premium Pay	15,000
707060 Misc Premium Pay	1,400
714000 Unemployment Insurance	18,063
715000 FICA County's Share	287,755
716000 Hospitalization Insurance	890,835
716020 Hosp Ins - Retiree's Trust	517
717100 Disability Insurance	15,226
721000 Worker's Comp - Payroll	34,973
725000 Retirement	977,935
730000 Office Supplies	200
730001 On Demand Office Supplies	4,500
738000 Miscellaneous Supplies	5,400

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
747000 Lubricants & Motor Fuels		15,000
760000 Bulk Chemicals		19,100
776000 Janitorial Supplies		65,000
777000 Supplies - Prop. repair		500,000
805000 Othr Agencies Fees/Servc		24,700
815000 Misc Professional Service		70,000
815180 Info Service Chbk - Shared		131,521
815200 Centrl Serv Chargebacks		124,430
815210 DPS Administration		157,011
815220 Personnel - Chargebacks		87,797
815230 Central Serv - Corp Counsel		101,755
815240 Central Serv-Human Relation		22,666
815300 Indirect Cost - Exp		70,200
815700 Corp. Counsel Direct Charges		38,510
817000 Misc Contractual Service		430,227
817010 Janitorial Service		59,300
817020 Trash Removal Service		46,000
817050 Snow Removal Services		75,000
819010 Pest Control		16,320
851001 Local/Ld Telephone Chbk		20,253
861240 Travel Local/Auto Mileage		51,000
911000 Insurance & Bonds		63,726
921000 Utilities - Electricity		1,450,000
921010 Utilities - Gas		165,000
921020 Utilities - Steam		1,435,000
921040 Utilities - Water&Sewage		475,000
931000 Building Repairs & Maint.		50,000
932000 Equipment Repair & Maint.		25,000
934000 Misc Maint & Inspection		10,000
934010 Elevator & Escalatr Maint		230,000
941000 Building Rental		329,200
961000 Miscellaneous Operating		13,465
963001 Property Taxes Southgate		6,300
968000 Depreciation Expense		156,299
<b>Total Uses</b>		<b>\$ 12,532,911</b>

**Central Services Fund - Information Services & Technology**

626000 Charges For Services	\$ 11,626,829
626090 Chrg For Phone Serv	2,546,584
626700 Charges for Services Direct	105,400
631080 Misc Receipts	5,000
<b>Total Sources</b>	<b>\$ 14,283,813</b>

702000 Regular Salaries & Wages	\$ 2,282,767
702006 Bonus-CBA	29,687
705000 Temp. salaries & Wages	15,000
714000 Unemployment Insurance	11,870
715000 FICA County's Share	177,136
716000 Hospitalization Insurance	585,429
717100 Disability Insurance	10,005
721000 Worker's Comp - Payroll	1,366
725000 Retirement	602,237
729000 Postage	100
730000 Office Supplies	1,000

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
730001 On Demand Office Supplies		8,000
736000 Dues/Memberships/Subscrip		5,000
747000 Lubricants & Motor Fuels		1,000
815000 Misc Professional Service		2,504,104
815055 Tuition Reimbursement		5,000
815060 Pre-Employment Physicals		100
815111 Buildings - Direct		200
815200 Centrl Serv Chargebacks		122,500
815220 Personnel - Chargebacks		38,900
815230 Central Serv - Corp Counsel		23,100
815240 Central Serv-Human Relation		23,300
815300 Indirect Cost - Exp		57,200
815700 Corp. Counsel Direct Charges		29,020
817000 Misc Contractual Service		240,000
851000 Telephone & Telegraph		1,862,484
851001 Local/Ld Telephone Chbk		24,917
851015 County Data Circuits		788,000
851050 Voice Mail		16,500
851060 Long Distance Service		125,000
851080 Dedicated Tech Equipment		20,000
851090 Dedicated Tech Labor		125,000
851100 Cellular Phone Service		370,000
861000 Travel Convention/Confer		3,000
861240 Travel Local/Auto Mileage		18,000
911000 Insurance & Bonds		24,196
932000 Equipment Repair & Maint.		354,234
941000 Building Rental		477,629
941002 Building Rental-Guardian		204,375
942000 Equipment Rental		6,400
943000 Software Lease		817,186
961000 Miscellaneous Operating		521,065
968000 Depreciation Expense		4,948
981000 Software Purchases		400,549
984000 Computer Equipment		90,340
999301 Transfer to Debt Service		1,255,969
<b>Total Uses</b>		<b>\$ 14,283,813</b>

**Department of Environment Fund**

626000 Charges For Services	\$ 65,000	
627095 Dpw Support Chargeback	394,089	
628095 Doe Support Chargeback	872,947	
629095 DoE FMD Pers. Serv.	100,000	
629096 DoE Admin Pers. Serv.	40,000	
629120 DoE HR Pers. Serv.	18,484	
629121 DoE SMB Pers. Serv.	2,177,459	
629130 DoE Eng. Pers. Serv.	666,881	
670020 Revenue From Equip Rental	146,474	
<b>Total Sources</b>	<b>\$ 4,481,334</b>	
702000 Regular Salaries & Wages		\$ 1,695,937
702006 Bonus-CBA		28,105
706000 Overtime		75,300
710000 Payment Of Accum S/L		6,500
711000 Payment Of Accum A/L		3,000
714000 Unemployment Insurance		8,819
715000 FICA County's Share		137,850

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
716000	Hospitalization Insurance	434,933
716020	Hosp Ins - Retiree's Trust	2,924
717100	Disability Insurance	7,433
721000	Worker's Comp - Payroll	15,134
725000	Retirement	762,921
727000	Computer Supplies	500
729000	Postage	1,250
730000	Office Supplies	2,000
730001	On Demand Office Supplies	6,700
736000	Dues/Memberships/Subscrip	2,850
741000	Vehicle Supplies	30,000
744000	Clothing & Dry Goods	6,000
745000	Parts - Other Equipment	3,500
747000	Lubricants & Motor Fuels	24,000
804000	Miscellaneous Fees	750
814000	Legal Service-Contractual	60,000
815046	DOE Pers LR Chgbk	65,000
815047	DoE Pers. DR Chrgbk	50,000
815049	DoE Pers. MR Chrgbk	3,000
815055	Tuition Reimbursement	3,750
815095	Dpw Support Alloc	14,400
815096	Doe Gen Admin Alloc	84,000
815131	DoE Eng.WS Chrgbk	195,000
815180	Info Service Chbk - Shared	49,000
815200	Centrl Serv Chargebacks	50,100
815210	DPS Administration	109,269
815220	Personnel - Chargebacks	33,300
815230	Central Serv - Corp Counsel	20,200
815300	Indirect Cost - Exp	21,900
815500	M & B - Finance	115,079
815700	Corp. Counsel Direct Charges	18,913
817000	Misc Contractual Service	115,500
851001	Local/Ld Telephone Chbk	8,400
861000	Travel Convention/Confer	10,500
861240	Travel Local/Auto Mileage	11,430
911000	Insurance & Bonds	25,269
921000	Utilities - Electricity	4,400
932000	Equipment Repair & Maint.	21,228
933000	Vehicle Repair & Mainten	8,000
941000	Building Rental	78,143
942001	Equipment Rental - Cost	15,700
968000	Depreciation Expense	29,447
970500	Capitalization Of Assets	(475,000)
978010	Cars & Trucks	475,000
983000	Office Furniture & Fixtures	1,000
984000	Computer Equipment	3,000
	<b>Total Uses</b>	<b>\$ 4,481,334</b>
 <b>Long Term Disability Fund</b>		
626000	Charges For Services	\$ 896,998
	<b>Total Sources</b>	<b>\$ 896,998</b>
815000	Misc Professional Service	\$ 35,000
815200	Centrl Serv Chargebacks	12,300
815300	Indirect Cost - Exp	2,000
815700	Corp. Counsel Direct Charges	8,817



<b>Account</b>		<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
911150	Payments L T D		838,881
	<b>Total Uses</b>		<b>\$ 896,998</b>
 <b>Health Insurance Fund</b>			
595600	Employee Contr - Health	\$ 25,950	
626000	Charges For Services	50,819,562	
626020	C.F.S. retirees Hlth	936,000	
626025	C.F.S. emplee Cobra	261,000	
626040	C.F.S. emplyee Hlth	7,943,100	
627130	Reimb - Airport Authority	572,468	
631080	Misc Receipts	560,000	
	<b>Total Sources</b>	<b>\$ 61,118,080</b>	
814000	Legal Service-Contractual		\$ 100,000
815000	Misc Professional Service		179,275
815200	Centrl Serv Chargebacks		433,400
815240	Central Serv-Human Relation		42,800
815300	Indirect Cost - Exp		247,800
815700	Corp. Counsel Direct Charges		16,306
916020	Hosp/Bc-Bs		23,761,278
916040	Hosp/Health Alliance		17,161,000
916080	BCN/Hlth Care Ntwrk		1,500,000
916085	BC-Medicare Advantage		4,400,000
916095	Medicare Part B Hosp Reimb		35,100
916101	Retiree Health Stipend-county		10,177,200
916120	Dental/Golden		541,156
917010	Life Insurance Hartford		1,167,245
917020	Life Insurance (CIGNA)		328,250
917025	Life Insurance - Other		12,120
918020	Employee Assistance Programs		116,150
919110	Optical Self-Funded		252,500
961000	Miscellaneous Operating		646,500
	<b>Total Uses</b>		<b>\$ 61,118,080</b>
 <b>Workers Compensation/Self Insurance Fund</b>			
626000	Charges For Services	\$ 1,057,556	
697000	Use of Fund Balance	2,500,000	
	<b>Total Sources</b>	<b>\$ 3,557,556</b>	
815000	Misc Professional Service		\$ 393,079
815200	Centrl Serv Chargebacks		12,300
815300	Indirect Cost - Exp		7,300
815700	Corp. Counsel Direct Charges		61,236
912030	Worker'S Comp. - settleme		3,083,641
	<b>Total Uses</b>		<b>\$ 3,557,556</b>
 <b>General Liability Fund</b>			
626000	Charges For Services	\$ 3,032,305	
697000	Use of Fund Balance	1,200,000	
	<b>Total Sources</b>	<b>\$ 4,232,305</b>	
804000	Miscellaneous Fees		\$ 3,000
810000	Transcripts		5,000
814000	Legal Service-Contractual		250,000

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
815200	Centrl Serv Chargebacks	10,900
815300	Indirect Cost - Exp	7,300
815700	Corp. Counsel Direct Charges	207,431
911020	Insurance Liability	1,281,714
911060	Insur-Property	1,100,000
911080	Personal Injury Protection	325,000
911090	Property Claims	203,181
911140	Liability Payments	838,779
	<b>Total Uses</b>	<b>\$ 4,232,305</b>
<b>Retirement System Fund</b>		
597000	Interest Earned-Securitie	\$ 7,626,900
	<b>Total Sources</b>	<b>\$ 7,626,900</b>
702000	Regular Salaries & Wages	\$ 1,424,263
702006	Bonus-CBA	23,251
714000	Unemployment Insurance	7,406
715000	FICA County's Share	106,969
716000	Hospitalization Insurance	365,261
716020	Hosp Ins - Retiree's Trust	5,262
717100	Disability Insurance	6,243
721000	Worker's Comp - Payroll	842
725000	Retirement	375,747
728000	Printing & Binding	30,000
729000	Postage	55,000
730000	Office Supplies	20,000
730001	On Demand Office Supplies	10,000
736000	Dues/Memberships/Subscrip	5,500
738000	Miscellaneous Supplies	2,000
811000	Med Dental & Psycho Serv	15,000
813010	Actuary Services	100,000
814000	Legal Service-Contractual	4,000
815000	Misc Professional Service	4,217,226
815055	Tuition Reimbursement	1,440
815180	Info Service Chbk - Shared	103,100
815200	Centrl Serv Chargebacks	54,800
815220	Personnel - Chargebacks	42,400
815230	Central Serv - Corp Counsel	33,197
815300	Indirect Cost - Exp	32,800
815700	Corp. Counsel Direct Charges	74,309
851001	Local/Ld Telephone Chbk	17,500
851008	Telephone Reimbursements	2,020
861000	Travel Convention/Confer	70,500
861050	Travel&Training-Admin	25,000
861240	Travel Local/Auto Mileage	500
862000	Freight & Express	2,200
911000	Insurance & Bonds	16,964
921000	Utilities - Electricity	8,000
932000	Equipment Repair & Maint.	50,000
941000	Building Rental	200,000
942000	Equipment Rental	6,000
960000	Education Allowance	2,000
960010	In-Service Training	2,200
961000	Miscellaneous Operating	6,000
968000	Depreciation Expense	2,000
983000	Office Furniture & Fixtures	90,000

<b>Account</b>		<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
984000	Computer Equipment		10,000
	<b>Total Uses</b>		<b>\$ 7,626,900</b>
 <b>DPS - Drain Maintenance Fund</b>			
403000	Property Taxes - Current	\$ 2,224,500	
581000	Deposits By Munic-Princ	557,050	
581001	Deposits By Munic-Intrst	247,620	
589000	Local Contributions	20,000	
626000	Charges For Services	230,000	
698000	Cntrl-Proc Bnd/Note Sales	1,000,000	
699101	Approp Tr-In - Gen	50,000	
	<b>Total Sources</b>	<b>\$ 4,329,170</b>	
745000	Parts - Other Equipment		\$ 12,500
812000	Engineering Services		60,000
814000	Legal Service-Contractual		250,000
815095	Dpw Support Alloc		2,500
815096	Doe Gen Admin Alloc		4,500
815130	Engineering Fund Chrgbcks		65,000
815131	DoE Eng.WS Chrgbk		130,000
817000	Misc Contractual Service		110,000
901000	Advertising		20,000
931050	Rprs To Sanit Sewer&Appur		650,000
931060	Petition Rprs- San Sew&Appur		1,200,000
931070	Inspect Of Sanit Sewer&Appur		250,000
931071	Inspection-WCDC		200,000
931072	Inspection-Engineering		800,000
962050	Provide for Doubtful Accounts		50,000
970500	Capitalization Of Assets		(280,000)
991000	Debt Service - Principal		557,050
995000	Debt Service - Interest		247,620
	<b>Total Uses</b>		<b>\$ 4,329,170</b>
<b>Total Funds Sources and Uses</b>		<b>\$ 388,234,527</b>	<b>\$ 388,234,527</b>

(1) The Department on Technology shall provide a detailed breakdown report on FY 15-16 technology contracts. The report should include the contractor and the amount. The department shall report to the Committee on Government Operations no later than December 1, 2016. The report needs to be formally submitted in a DAF format.

(2) The Department of Technology shall provide a report on the status of the current GIS System. The report should include the current hardware, software, user base, current and future upgrades/enhancements and cost to maintain the current system. The department shall report to the Committee on Government Operations no later than December 1, 2016. The report needs to be formally submitted in a DAF format.

**SECTION 24. There is appropriated for the fiscal year ending September 30, 2017, from the following revenue sources and uses for the Circuit Court Capital, Circuit Court & Friend of the Court Funds**

**Circuit Court Budget Stabilization Fund**

697000	Use of Fund Balance	\$ 162,856	
	<b>Total Sources</b>	<b>\$ 162,856</b>	
999835	Approp Tr-Out - Circuit Ct		\$ 162,856
	<b>Total Uses</b>		<b>\$ 162,856</b>

Account	Appropriation Sources:	Appropriation Uses:
<b>Capital Project Fund</b>		
627120	Reimbursement - Other	
	<b>Total Sources</b>	
	\$ 950,000	
	\$ <b>950,000</b>	
975200	Contractual Services-Capital	\$ 600,000
978000	Machinery & Equipment	350,000
	<b>Total Uses</b>	<b>\$ 950,000</b>
<b>Circuit Court Fund - General Fund</b>		
529000	Fed Grant - Other	\$ 1,300,000
540020	State Reimb Asst Juvenile	180,500
541010	State Reimb-Judges Salary	2,560,544
541020	State Reimbursement-Other	934,500
609035	E-File use Fee	280,000
616010	Circuit Court - Crt Fees	1,180,000
616020	Court Cost	1,320,000
616025	Court Costs - Late Fees	90,000
619020	Fines - Late Fees	10,000
626000	Charges For Services	49,420
627270	Reimb Court Counsel-Indiv	510,000
627275	Reimb Court Counsel-Late Fee	50,000
627300	Reimb. - ct. coll.	115,300
631080	Misc Receipts	11,000
697000	Use of Fund Balance	265,000
699833	Approp Tr-In -3rcc Budget stab	162,856
699101	Approp Tr-In - Gen	71,767,943
	<b>Total Sources</b>	<b>\$ 80,787,063</b>
	<b>Total Uses</b>	<b>\$ 80,787,063</b>
<b>Circuit Court Fund - Other Circuit Court Programs</b>		
529000	Fed Grant - Other	\$ 594,004
569000	State Grant - Other	1,265,183
580010	Local Grnts-Mental Health	6,695,140
626000	Charges For Services	621,185
627240	Reimb-Priv/Govt Agencies	38,820
694030	Other Revenue	44,000
	<b>Total Sources</b>	<b>\$ 9,258,332</b>
	<b>Total Uses</b>	<b>\$ 9,258,332</b>
<b>Friend of the Court Fund</b>		
529000	Fed Grant - Other	\$ 21,058,526
569000	State Grant - Other	1,671,534
609060	Circuit Court-Blood Tests	3,000
609061	Family Counseling	115,000
609062	Foc Service Fee	1,621,100
609063	Foc Mediation Fee	310,000
609064	Foc Processing Fee	200,000
627300	Reimb. - ct. coll.	220,000

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
631080 Misc Receipts	30,000	
694030 Other Revenue	400,000	
697000 Use of Fund Balance	900,000	
699101 Approp Tr-In - Gen	6,879,719	
<b>Total Sources</b>	<b>\$ 33,408,879</b>	
<b>Total Uses</b>		<b>\$ 33,408,879</b>
<b>Total Funds Sources and Uses</b>	<b>\$ 124,567,130</b>	<b>\$ 124,567,130</b>

(1) To the extent of a shortfall in third party revenues in FY 2016-17 to support the appropriation for Third Circuit's expenditures from Part A of Fund 835, the Third Circuit shall propose a budget adjustment through Management and Budget to appropriate any unrestricted fund balance from a prior fiscal year from Part A that were retained by the Third Circuit to offset the shortfall, with the unrestricted balance from the earliest year to be used first. If this amount is insufficient to fund the shortfall in third party revenues during the 2016-17 fiscal year, then the Third Circuit Court shall propose a budget adjustment through Management and Budget to appropriate for the purpose of replacing any reduction in third party revenues from the level of the last fiscal year from the Third Circuit Court Budget Stabilization Fund (Fund 833).

(2) To the extent there exists any unrestricted balance of County appropriations in excess of expenditures from Part A of Fund 835 that were appropriated to meet the County's General Fund General Purpose funding obligation for the 2015-16 fiscal year, that unrestricted balance is allocated and applied, as necessary, to the appropriate funds established by and in accordance with the terms of Article 2.A.2(c) of the Agreement Between the County of Wayne and the Third Circuit Court of Michigan dated February 4, 2016 (the "Court Funding Agreement"). Expenditures from these funds shall be made upon appropriation by the County in accordance with the Court Funding Agreement.

**SECTION 25. There is appropriated for the fiscal year ending September 30, 2017, from the following revenue sources and uses for the Probate Capital & Probate Court Funds**

<b>Probate Court Projects</b>		
665000 Interest On Investments	\$	300
698000 Cntrl-Proc Bnd/Note Sales		51,200
<b>Total Sources</b>	<b>\$</b>	<b>51,500</b>
815000 Misc Professional Service		51,500
<b>Total Uses</b>		<b>\$ 51,500</b>
<b>Probate Court</b>		
541010 State Reimb-Judges Salary	\$	1,201,000
617010 Probate Court - Fees		885,000
626010 Misc Service Fees		12,000
627120 Reimbursement - Other		45,000
627300 Reimb. - ct. coll.		60,000
631080 Misc Receipts		6,000
699101 Approp Tr-In - Gen		6,768,765
<b>Total Sources</b>	<b>\$</b>	<b>8,977,765</b>
702000 Regular Salaries & Wages		\$ 2,655,249
702006 Bonus-CBA		56,664
702002 Judges' salaries		1,119,352
705000 Temp. salaries & Wages		65,000
706000 Overtime		1,000
707050 Holiday Premium Pay		6,000
710000 Payment Of Accum S/L		8,000

<b>Account</b>	<b>Appropriation Sources:</b>	<b>Appropriation Uses:</b>
711000	Payment Of Accum A/L	6,000
714000	Unemployment Insurance	13,804
715000	FICA County's Share	288,644
716000	Hospitalization Insurance	753,066
716020	Hosp Ins - Retiree's Trust	35,724
717100	Disability Insurance	11,640
721000	Worker's Comp - Payroll	1,582
725000	Retirement	771,122
728000	Printing & Binding	8,000
729000	Postage	52,000
730000	Office Supplies	24,000
730001	On Demand Office Supplies	30,000
731000	Photo-Copying Supplies	7,000
736000	Dues/Memberships/Subscrip	9,000
738000	Miscellaneous Supplies	12,000
811000	Med Dental & Psycho Serv	40,000
814010	Attorney Fees-Indigents	1,355,334
815000	Misc Professional Service	102,500
815055	Tuition Reimbursement	3,600
815060	Pre-Employment Physicals	500
815181	Info Services Chbk - Direct	30,000
815200	Centrl Serv Chargebacks	109,900
815220	Personnel - Chargebacks	27,700
815300	Indirect Cost - Exp	91,000
817000	Misc Contractual Service	12,000
817030	Sheriff Protection	303,109
851001	Local/Ld Telephone Chbk	55,800
851003	Telephone Repairs Chbk	1,010
861000	Travel Convention/Confer	10,000
861240	Travel Local/Auto Mileage	27,000
901000	Advertising	25,000
911000	Insurance & Bonds	31,243
911060	Insur-Property	11,800
932000	Equipment Repair & Maint.	145,500
941010	City/County Bldg - Rental	466,754
942000	Equipment Rental	1,200
961000	Miscellaneous Operating	36,968
982000	Books	13,600
984000	Computer Equipment	32,850
985000	Machinery & Equipment	28,000
986000	Other Equipment	80,550
	<b>Total Uses</b>	<b>\$ 8,977,765</b>
	<b>Total Funds Sources and Uses</b>	<b>\$ 9,029,265</b>
	<b>Total 2017 Appropriated Sources and Uses</b>	<b>\$ 1,485,248,191</b>

**SECTION 26. Statement of Expenditures by Object**

Attached hereto as Appendix I

**SECTION 27. Statement of Estimated Revenue**

Attached hereto as Appendix II



**SECTION 28. Statement of Estimated Expenditures**

Attached hereto as Appendix III

**SECTION 29. Report of Special Funds**

Attached hereto in Appendix II & III

**SECTION 30. Five-Year Projection**

Attached hereto as Appendix IV

**SECTION 31. Debt Service Statement**

Attached hereto as Appendix V

**SECTION 32. Statement of Surplus or Deficit**

Attached hereto as Appendix VI

**SECTION 33. Capital Outlay Statement.**

Attached hereto as Appendix VII

**SECTION 34. Basis of Appropriation: General Budget Execution Instructions**

(A) The Wayne County Commission finds that the appropriations contained in Sections 1-25, for fiscal year 2016-2017 are the most cost effective, reasonable and serviceable means of achieving the objectives authorized by this ordinance as of the date of its adoption. The approved expenditure appropriation, plus the Allotment Plan, comprises the standard against which any proposed deviation is to be compared and justified.

(B) The appropriation fixes the absolute ceiling on authorized spending.

(C) The Chief Financial Officer of Wayne County is hereby authorized, but not required, at the close of each fiscal year, to transfer into the Budget Stabilization Fund 50% of any excess actual revenues over actual expenditures in that fiscal year. However, in no event shall the amount in the Budget Stabilization Fund exceed either 15% of the most recent adopted General Fund budget, or 15% of the average of the five most recent General Fund budgets, as amended, whichever is less. It is the intent of the County Commission that after satisfying the requirements of any existing deficit elimination plan, that the CFO make optimum efforts to deposit as much as is feasible into the Budget Stabilization Fund in Fiscal Year 2016-2017 to guard against unforeseen emergencies and to protect the County's credit ratings.

**SECTION 35. Posting Standard and Reporting Requirements**

(A) The Chief Financial Officer (CFO) shall assure that all revenue and expenditure accounts are maintained in conformity with the Uniform Budgeting and Accounting Act and that each expenditure or receipt made pursuant to the authority of this ordinance is posted to those accounts within 21 calendar days after the transaction occurs.

(B) The CFO shall provide to the Wayne County Commission within 45 calendar days after the end of each fiscal year quarter, a financial report of revenues received and expenditures made, which corresponds to the level of account detail as set forth in the Chief Executive Officer's Comprehensive Executive Budget for FY 2016-2017.

(C) The CFO shall require the Departments of Public Services to develop a supplement to the five-year capital outlay plan which provides a ten-year forecast and financing strategy for maintaining the County's more enduring major infrastructure.

**SECTION 36. Constraints on Authorized Spending**

(A) The CEO shall have no general power to impound funds appropriated under this Ordinance.

(B) A certification of a reduction in revenue or a certification of an overrun in expenditures shall automatically take effect if the County Commission has not either approved the certification or has not approved an amendment in substitution for the proposed curb on spending within 30 days. Expenditure shall not be frozen or curtailed, however, because of and while a certification of revenue increase is pending action.

(C) The CEO may reduce the personnel levels of a department after having provided him or her with a certification of a reduction in revenue or an overrun in expenditures, based upon the scheduled budget allocation, and after having requested from him or her a list of the reduction in personnel in his or her department needed to implement the reduction, if 30 calendar days pass without a complying response from the department head.

**SECTION 37. Compliance Requirements**

(A) This Appropriations Ordinance states the comprehensive budget for the County. All expenditures and disbursements pursuant to this Appropriations Ordinance shall be made in conformity with the Wayne County Charter and the rules, regulations, resolutions, or ordinances adopted by the Commission in accordance with the Wayne County Charter and Public Acts 2 of 1968 and 621 of 1978, as amended, and other laws, rules, and regulations having controlling effect on the implementation of this Ordinance.

(B) All County agencies, including but not limited to Departments headed by an appointed or elected official, shall exercise their powers and duties within authorized and allotted appropriations consistent with the approved Fiscal Year FY 2016-2017 budget.

(C) All county agencies, including, but not limited to, departments headed by an appointed or elected official, shall include in its annual budget request a list of all of the services provided by the agency. The list shall identify which services are mandated, which services are discretionary, and the legal authority for all mandated services. The list shall be prioritized by ranking of importance, from high to low, based on the priorities of the agency's director or elected official.

**SECTION 38. Tax Levy**

This Appropriations Ordinance authorizes the levy of a total of 7.8220 mills, 2.1737 mills to be levied against the 2016 Taxable Value of all real and tangible personal property within Wayne County and 5.6483 mills against the estimated 2017 Wayne County Taxable value (subject to Article 9, Section 3 of the Michigan Constitution). The total anticipated ad valorem tax levy is projected to be \$306.33 million. The adjusted property tax revenue estimate of \$275.68 million consists of \$262.13 million for the General Fund, \$8.82 million for the Parks Fund, \$3.31 million for the Youth Services Fund and \$1.33 million for the Soldiers Relief Fund. The adjusted General Fund property tax estimate when combined with \$270.80 million projected to be received from sources other than general property taxes results in total anticipated revenue of \$532.93 million for the County General Operating Fund.

**SECTION 39. Executive Liability Established for Knowingly Exceeding Expenditure Limits**

(A) A County elected official, an officer, or an employee of the County shall not: (1) create a debt or incur a financial obligation on behalf of the County unless the debt or obligation is permitted by this Appropriations Ordinance; (2) apply or divert money of the County for purposes inconsistent with those specified in this Appropriations Ordinance; (3) forgive a debt or write off an account receivable in excess of \$7500 per transaction without appropriate authorization of the County Commission; or (4) order nor authorize an expenditure, which shall exceed the amount appropriated, allotted and currently available for that specific purpose under this Appropriations Ordinance.

(B) An elected official, an officer, or an employee of the County who violates this Section 38, with a knowing disregard for the limits established herein, shall be personally liable to the County of Wayne for the public loss which ensues from that order or authorization.

(C) An elected official, an officer, or an employee of the County who is found in violation of this provision shall not be reimbursed for the costs of their legal defense from a claim arising from the duty established by this provision.

(D) The CFO shall develop and implement procedures to detect violations of this Appropriations Ordinance. A person having knowledge of a violation of this Section 38 shall make a report to the Wayne County Prosecuting Attorney, the Chief Financial Officer, the Corporation Counsel, the Legislative Auditor General, and the Michigan Attorney General. A person shall not report a violation to an individual that is suspected of committing or participating in the violation. The State of Michigan may be reimbursed for the costs of a Special Attorney General who is appointed pursuant to the provisions of the Uniform Budgeting and Accounting Act to investigate and prosecute a report of a violation of this provision, if the Wayne County Prosecuting Attorney has first declined to do so.

(E) Any violation of this Appropriations Ordinance by an elected official, an officer, or an employee of the County, disclosed in an audit of the financial records and accounts of the County shall be filled with the state treasurer and reported to the attorney general.

#### **SECTION 40. Policy Regarding Inter-Agency Agreements**

All County agencies shall coordinate their programs with those of other allied units of government in order to achieve optimal effectiveness.

#### **SECTION 41. Transfer Authority**

(A) Transfers of any unencumbered balance, or any portion thereof, in any appropriation or reserve account to any other appropriation or reserve account may not be made without approval of the County Commission.

(B) The Commission Chairperson may, upon written request by the County Executive, approve transfers which, in his/her judgment, are emergent in nature and would avoid significant disruption of County services or avoid exposure of employees and/or citizens to dangerous conditions.

#### **SECTION 42. Budget Language Instruction Policy**

All County departments, including elected officials, are required to adhere by the instructions set forth in this document.

#### **SECTION 43. Authority to Contract**

(A) The Prosecuting Attorney and the Corporation Counsel are authorized to execute contracts to employ Contractual Law Interns at a rate of up to \$15.00 per hour if appropriated funding is available. These contracts are subject to approval of the Departments of Management and Budget, and Personnel/Human Resources and shall comply with County personnel policies.

(B) All departments, including those headed by an appointed or elected official, shall include in each contract, language that requires the contract to be contingent upon continued appropriation, notwithstanding the revenue source, and that requires the contract to automatically terminate if the appropriation is discontinued. This language is not required if it is prohibited by state or federal grant.

## SECTION 44. Transparency

All public data needs to be made available as quickly as possible to preserve the value of the data. Data needs to be available to anyone, with no requirement of registration. Data is not subject to any copyright, patent, trademark or trade secret regulation.

### Searchable

- Be able to use specific words or phrases to find what the user is seeking. The database needs a Search field, into which a user can type a phrase
- Be able to conduct basic or advanced searches for vendors and other recipients of county funds by name based on as much or as little information as available

### Budget

- The budget for the current fiscal year and previous years need to be posted online. It needs to be easily accessible for people, and a prominent navigational feature enabling someone to locate the budget should be included on the homepage
- Graphic features that compare the current budget to past years' budgets incorporated to enable people to make sense of trends over time
- Narrative features incorporated into descriptions of the budget
  - Ex: If there is a 12% decrease in the current budget from the previous year's budget, provide a comparative explanation at the beginning of the summary of the budget

### Checkbook Register

- The amount of each payment over \$5, date, and check number, to whom the payment was made—including address and what it is for. There should be budgetary authority for the expenditure and a functional expenditure category. Sources of funds should be listed and links to the relevant contracts under which the payment was made.

### Meetings & Agendas

- For all meetings, the time and place of the meeting and whether the meeting is open or closed needs to be posted, along with agendas. The minutes of the meetings need to be posted online.

### Audits

- Copies of performance and financial audits should be posted on Wayne County's website, as well as routine financial audits and evaluations of the performance of any specific agencies or commissions.

### Contracts

- The rules the County abides by when it enters into contracts with outside vendors posted
- When the County enters into a bidding process for larger contracts, the request for bids should be posted online, and publicly available information about the bids the County received should be keyed to the request.
- Specific contracts the county enters into with outside vendors for any amount over \$10,000 should be posted.

### Lobbying

- If the county enters into a contract with a lobbyist or lobbying firm, full details of this arrangement must be posted and regularly updated on the county's website, including the name of the lobbyist or lobbying firm, the amount paid to the lobbyist or firm, and the legislation that the lobbyist is advocating for on the taxpayer's dime.
- If the county pays dues to belong to any lobbying associations, full details of these arrangements should be included on the county's website, including the name of the association, the amount paid in dues, and an identification of what positions that lobbying association is taking with the money it has received from the county's taxpayers with the dues paid to it by the county.
- If the county gives grants to non-profit organizations, these grants should be disclosed on the county's website with a reason for the grant and information about who in the non-profit organization is responsible for oversight and administration of the funds it has received from the county's taxpayers with a grant from the county.

#### Local Taxes

- Explain how property taxes are set, how often property assessments are conducted and what other local taxes the County collects

#### Access to Government Records and Public Documents

- Show which employee handles the filing of an open records request with their contact information. This should be in a very easy-to-find location on the website. The procedure to follow for one who wants access to public records should be explained.
- The county website should include an annual rating of its FOIA compliance: How many requests did we receive in a given year, how many did we comply with, the average time required for compliance and reasons for denials. If the county is currently being sued for failure to provide public documents, this information should be included.
- If the county has been ordered by a judge or public records ombudsman to provide documents it refused to produce in response to a public records request, this information should be a permanent record posted on the county's website

#### Expenditures

- Clearly show all expenditures over \$5

#### Elected Officials and Elections

- Names and contact information, including phone numbers and email addresses; their terms of office and date of next election, party affiliation, committee and appointments need to be shown

#### Administrative Officials

- Names, titles, contact information, including phone numbers and email addresses, should be posted

#### Public Employee Salary

- Users should be able to search for specific employee salary information by position title or employee name

This ordinance is effective immediately upon adoption.

**ADOPTED BY THE WAYNE COUNTY COMMISSION SEPTEMBER 29, 2016.**

(2016-31-048, 2016-31-057, 2016-31-058, 2016-31-061, 2016-31-503)



**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

**WAYNE COUNTY  
FINANCIAL ORDINANCES**







## **FINANCIAL ORDINANCES**

1. Wayne County Charter – Article V
2. Enrolled Ordinance 2013-098 – Deficit Elimination
3. Enrolled Ordinance 2011-136 – Multi-Year Budget
4. Comprehensive Investment policy

**CHARTER OF THE COUNTY OF WAYNE, MICHIGAN**  
**ARTICLE V. FINANCE**

1 of 8

**Sec. 5.111. Financial management principles.**

Wayne County shall employ generally accepted principles of accounting, auditing, and reporting, appropriate to local government and as required by law, in the conduct of its financial affairs.

Compiler's comments--Ordinance 94-103 requires that the Chief Financial Officer establish and maintain a Fixed Assets Account Group, consistent with generally accepted principles of accounting.

Ordinance 93-610, places restrictions on the personal use of County vehicles, requires that certain use records be kept, and that certain justification and competitive purchasing procedures be used to acquire those vehicles.

Most of that which is "required by law" is found in the Uniform Budgeting and Accounting Act, being MCI 141.411 etseq., MSA5.3228(1).

**Sec. 5.112. Fiscal year.**

The fiscal year of the County is established by ordinance.

Compiler's comments--Ordinance 97-537 established a new fiscal year ending on September 30th. December 1, 1997, to September 30, 1998, was established as a ten-month transitional fiscal year.

**Sec. 5.113. Independent audit (repealed effective November 30, 1997).**

(a) An independent external auditor shall be engaged pursuant to contract by the CEO with the approval of a majority of the Commissioners serving. The auditor shall be a certified public accountant. The term of the contract shall be established by the Commission, but the first term shall be for not less than 3 years and the auditor may not serve more than 8 consecutive years. The contract may be terminated for cause by a majority of the Commissioners serving.

(b) The auditor shall audit annually all funds and property of the County and shall report the extent of compliance with Section 5.111. The audit and report shall be completed within 120 days after the fiscal year. Copies of the audit and report shall be transmitted to the Commissioners, the State Treasurer, and as required by ordinance and shall be available for public inspection.

Compiler's comments--This section is repealed effective November 30, 1997, as a result of voter approval of a ballot proposal transferring this function to the legislative Auditor General. See Section 3.119.

**Sec. 5.121. Budget preparation and submittal.**

The CEO shall prepare and submit a comprehensive budget for the County.

**Sec. 5.122. Policy statement.**

At least 9 months before the next fiscal year, the CEO shall transmit the budget policy statement to all agencies to be included in the comprehensive budget. This statement shall estimate the revenues available for appropriation in the next fiscal year and include a budget policy statement.

**Sec. 5.123. Budget request.**

At least 6 months before the next fiscal year, all agencies included in the comprehensive budget shall submit to the CEO their budget requests and other information required by the CEO.

**Sec. 5.124. Budget documents and transmittal.**

The CEO shall transmit the comprehensive budget for the County's next fiscal year to the County Commissioners at least 120 days before the fiscal year. The comprehensive budget shall contain the budget message, budget document, the proposed appropriation ordinance, and other information required by law or ordinance.

**Sec. 5.125. Budget message.**

The budget message shall:

- (1) Describe the proposed financial policy of the County;
- (2) Indicate the important features of the budget, including major changes;
- (3) Explain the budget in fiscal and program terms;
- (4) Explain the estimates of revenues and proposed expenditures;
- (5) Summarize the debt position;
- (6) Summarize the fiscal data for the 2 prior fiscal years and the current year for each major category of revenue and expenditure; and
- (7) Include estimates of revenue and expenditures for each major category for the next 5 fiscal years.

**Sec. 5.126. Budget document.**

The budget document shall contain information showing:

- (1) Full costs of each agency by division;
- (2) Full costs of conducting County functions and operations;
- (3) Major program goals and objectives;
- (4) Objects of expenditures, including personnel, fringe benefits, pensions, supplies, materials, rent, travel, and equipment by agency;
- (5) A statement of estimated revenue (see (a) below);
- (6) A report of special funds (see (b) below);
- (7) A statement of expenditures (see (c) below);
- (8) A debt service statement (see (d) below);
- (9) A capital outlay statement (see (f) below);

(10) A statement on pensions and budget stabilization (see (e) below); and

(11) A statement of surplus or deficit (see (g) below).

(a) *Statement of estimated revenue.* The statement of estimated revenue shall include taxes, fees, tolls, special assessments, excises, charges, reimbursements, State grants and contract receipts, federal grants and contract receipts, investment income, all other receipts, and unencumbered balances available for reappropriation. The statement shall include a comparison of estimated revenue by type to revenue by type in the current fiscal year and the prior 2 fiscal years and an explanation of any significant increase or decrease.

(b) *Report of special funds.* The report of special funds shall separately state the revenues and expenditures for the current year and prior 2 fiscal years of funds which can be used only for limited purposes.

(c) *Statement of expenditures.* The statement of expenditures shall include:

(1) An explanation of proposed expenditures in sub-unit detail certified by the CEO and as required by law;

(2) A comparison of actual expenditures for each sub-unit detail in the current and prior 2 fiscal years;

(3) An estimate of projected expenditures for the current and next 3 fiscal years; and

(4) An indication of the amount and type of revenue available for each category of expenditure and expected increases or decreases in those revenues.

(d) *Debt service statement.* The debt service statement shall:

(1) Describe the current status of any indebtedness issued by the County or a County agency;

(2) Describe the present condition of any sinking or debt retirement fund;

(3) Describe interest requirements for the next fiscal year;

(4) Describe any authorization for debt which has not yet been issued;

(5) Contain an accounting of revenue pledged for the retirement of any revenue bonds, including an estimate of those revenues in the current fiscal year and the next 5 fiscal years; and

(6) Include certification by the CEO of the level of appropriations required to meet the debt service requirements of the County for the next fiscal year.

(e) *Pensions and budget stabilization.* The statement of pensions and budget stabilization fund shall contain the certification of the CEO with respect to the level of funding required for pensions under the State Constitution and the level of funding required for the budget stabilization fund.

(f) *Capital outlay.* The capital outlay statement shall:

(1) Provide an informational summary of projected revenues and expenditure for each special purpose capital outlay fund of the County;

(2) State the estimated cost of each project upon completion;

(3) State appropriations to date for the project;

- (4) Indicate the estimated annual operating cost for the project and the program utilizing the project, if any;
- (5) Indicate the source of operating funding for the project and any program utilizing the project for the current year and the next 3 fiscal years; and
- (6) Contain a 5-year forecast of capital outlay needs.

Compiler's comments--Ordinance 96-760 sets forth the requirements of a ten-year capital improvement plan.

(g) Surplus or deficit. The statement of surplus or deficit shall contain an estimate of the surplus or deficit for the current fiscal year in each fund.

**Sec. 5.127. Appropriation ordinance.**

The proposed appropriation ordinance shall:

- (1) Incorporate the comprehensive budget in detail consistent with the chart of accounts and budget document;
- (2) Include appropriate budget execution instructions and establish the transfer and impoundment authority of the CEO; and
- (3) Include a statement of revenue by type and fund related to each proposed expenditure. The proposed ordinance may not recommend expenditures, including any accumulated deficit, that exceed revenues, including any surplus.

**Sec. 5.131. Appropriation ordinance introduced.**

At least 105 days before the next fiscal year, the County Commission shall introduce the proposed appropriation ordinance.

**Sec. 5.132. Hearings.**

At least 80 days before the next fiscal year, the County Commission shall complete hearings on the budget. The Commission shall afford an opportunity for persons authorized by law to testify. The Commission may direct the CEO to submit additional information concerning the comprehensive budget.

**Sec. 5.133. Public hearings.**

At least 75 days before the next fiscal year, the County Commission shall hold at least 2 public hearings to receive citizen testimony. Notice of these hearings shall be published as required by law.

**Sec. 5.134. Appropriation ordinance.**

- (a) At least 30 days before the next fiscal year, the County Commission shall adopt an appropriation ordinance. The total of appropriations shall not exceed the revenue estimates certified by the CEO and any increase in revenue raising authority finally adopted. Whenever proposed total



expenditures equal total available estimated revenues, a Commissioner proposing an amendment which increases appropriations on final adoption must propose a balancing increase in revenue raising authority or a reduction in other proposed expenditures. The appropriation ordinance shall contain the mandatory appropriation for debt service, pensions, and the budget stabilization fund certified by the CEO, shall contain budget execution instructions, and shall establish the transfer and impoundment authority of the CEO. The format of the appropriation ordinance shall be consistent with the format of the CEO's proposed appropriation ordinance.

(b) An appropriation contained in the appropriation ordinance constitutes a determination by the County Commission that the appropriation is a serviceable level of funding.

#### **Sec. 5.141. Budget execution.**

Expenditures may be made only if authorized. An appropriation is not a mandate to spend.

Compiler's comments--As noted in Corporation Counsel opinion 81-103, under the Uniform Accounting and Budgeting Act, being MCL 141.411 et seq., an administrative officer may be sued to recover the costs of an unauthorized expenditure. Responsible elected officers are deemed to be "administrative officers" under the Act. Either the Michigan Attorney General or the Prosecuting Attorney is authorized to bring the action. Also see Charter Section 4.272 which affirms this liability.

#### **Sec. 5.142. Allotments.**

On or before the first day of the fiscal year, the CEO shall establish a schedule of periodic allotments for the fiscal year. The CEO may revise the allotments from time to time. The allotments are binding on agencies included in the comprehensive budget and shall not be exceeded.

#### **Sec. 5.143. Disbursement procedure.**

An expenditure may be made and a contractual obligation incurred only if an unencumbered and allotted appropriation is available. An expenditure made or obligation incurred in violation of this section is void. The Chief Financial Officer shall maintain an appropriations and allotments ledger, including a record of encumbrances. The CEO, in accordance with this Charter and as provided by law, shall establish a system of accounts and specify uniform accounting procedures and procedures for the expenditures of funds. Payments shall be made by the Treasurer only if authorized by the Chief Financial Officer and only if funds are available for the expenditure.

Compiler's comments--Section 11 of the Purchasing Ordinance (94-457 as amended by 96-261) further provides:

"(a) No obligations shall be incurred against, and no payment shall be made from any allotment or appropriation except in accordance with appropriations duly made and unless the Chief Financial Officer certifies that there is a sufficient unencumbered balance in the allotment or appropriation and that sufficient funds will be or are available to meet the obligation.

"(b) Whenever the County is party to any contract, deed, lease or other instrument, the Chief Financial Officer shall attach a certification to the deed, contract, lease or other instrument stating that proper and fair consideration has been received by the County."

Sub-section 9(D) of the Contracting Ordinance (84-143, as amended by 92-117, 93-698, 94-387, 94-504, 94-757, and 96-27) provides further:

“The Chief Financial Officer shall develop and institute a document approval procedure which shall reasonably assure that all departmental clearances and approvals have been obtained, including County Commission approval where applicable. The same or a similar checklist shall be attached to each order which is authorized and forwarded to the Wayne County Treasurer for payment of a contract. This checklist shall clearly indicate whether or not County Commission approval is required, and if so, then the date and means (emergency authorization by the chairperson, or by resolution of the Commission) by which it was granted. The Treasurer shall not make payment on an order which lacks this information.”

#### **Sec. 5.144. Reports to the County Commission.**

The CEO shall file a written report with the Commission on the financial condition of the County at least quarterly. The report shall include:

- (1) Expenditures and encumbrances since the prior report and year-to-date for each appropriation;
- (2) Any revision of allotments made by the CEO;
- (3) Actual revenue receipts by type, indicating variances from the revenue estimates contained in the comprehensive budget;
- (4) Unencumbered balances in appropriations and the current allotment schedule;
- (5) Statement of actions taken to comply with recommendations in audit reports; and
- (6) Additional information required by ordinance.

#### **Sec. 5.145. Appropriation ordinance amendments.**

The Commission may amend the appropriation ordinance. An amendment to increase appropriations may be made only if sufficient unappropriated revenue is available.

#### **Sec. 5.146. Budget reductions.**

If the CEO certifies to the Commission a reduction in estimated revenue of any type that would cause an expenditure of an approved appropriation to exceed the available revenue and submits a proposed appropriation reduction, the Commission must reduce appropriations to avoid the deficit. If the Commission fails to amend the appropriation ordinance within 30 days after the certification of the reduced revenue, the requested appropriation reduction submitted by the CEO takes effect.

Compiler’s comments--Provision has been made in the annual appropriations ordinances from 1990 to 1997 for delegation to the CEO the power to initiate a similar certification process when expenditures exceed appropriated levels. These processes basically act as a forced amendment of the appropriations ordinance, which of course can be subsequently amended.

#### **Sec. 5.147. Transfers and impoundments.**

Transfers among appropriations and impoundments of appropriations may only be made in accordance with the appropriation ordinance as adopted or amended.

**Sec. 5.148. Program review.**

The Commission, upon recommendation of the CEO, shall establish a schedule requiring every County operation or function to have a program review at least every 4 years. The CEO shall conduct the program review and submit a report of each program review to the Commissioners. The program review shall analyze the necessity and cost effectiveness of the operation or function and include recommended changes, including expansion, elimination, or alterations of the operation or function.

**Sec. 5.151. Comprehensive annual report.**

Within 120 days after each fiscal year, the final comprehensive annual financial report, adhering to the accounting and reporting standards required by law or this Charter, and certified by the independent auditor, shall be transmitted to the Commission and the State Treasurer.

**Sec. 5.161. Budget stabilization fund.**

A separate budget stabilization fund is created. Except as otherwise provided by law or this Charter, appropriations to the fund may be made for any fiscal year. Appropriations from the fund may be made as provided by law. If the growth in general-purpose, general-fund revenues exceeds growth in the price index specified by ordinance, the CEO may recommend to the Commission appropriations to the budget stabilization fund not to exceed 50% of that excess growth.

Compiler's comments--The first budget to include an appropriation for a budget stabilization fund was that for the 1996-97 Fiscal Year.

**Sec. 5.171. Budget deficits.**

If expenditures exceed revenues in any fiscal year, the CEO shall submit a specific 5-year plan for short-term financial recovery and long-term financial stability to the Governor and the Legislature prior to the adoption of the next annual budget. The 5-year plan shall include those items required by law, the Governor, or the Legislature.

**Sec. 5.172. Debt limit and borrowing authority.**

The debt limit of the County shall be as provided by law. The County may borrow in accordance with law.

Compiler's comments: Three ordinances have been adopted to govern the imposition of drainage taxes and special assessments:

Ordinance 84-176 adopted May 31, 1984, which provides that assessments be spread for a minimum of seven years, but that early payment not be barred.

Ordinance 86-35 adopted February 6, 1986, which amends 84-176 by making the term of an assessment an option for the community affected, and which provides further procedural requirements in cases in which the full faith and credit of the County is to be pledged for the prompt payment of any bonds, drain notes or other evidences of indebtedness of a Chapter 8 drainage district.

Ordinance 86-322 adopted August 21, 1986, which prescribes the information and procedure to be followed by the Drain Commissioner in submitting special assessment rolls to the County Commission for the levy of Chapter 8 drain taxes.

**Sec. 5.181. Taxing authority.**

(a) The County may by ordinance levy and collect any tax, fee, rent, toll, or excise authorized by law. The County may levy an ad valorem property tax not in excess of 1% of the State equalized valuation of the taxable property within the County.

(b) The County is authorized to levy an ad valorem property tax not to exceed 6.07 mills. As provided by law, the 6.07 mills is a transfer of the millage allocated to the County from the 15 mill limitation authorized by Article IX, Section 6 of the Constitution. This section does not authorize an increase in rate of taxation as defined by Article IX, Section 31 of the Constitution.

(c) An increase in the authorization may be approved by the voters of the County for a period of not more than 20 years provided the increase does not produce a total authorization of more than 10 mills.

(d) The County may impose taxes without limitation as to rate or amount for the payment of principal and interest on bonds or evidences of indebtedness approved by the voters.

Compiler's comments--Pursuant to Section 5.181 (a), and state authorization, the fees for services provided by the Register of Deeds were fixed by an ordinance (85-545) adopted on December 19, 1985.

Pursuant to Section 5.181 (a), and state authorization, the fee for services provided in processing and issuing a concealed weapons permit was fixed by Ordinance 86-538, adopted on December 18, 1986.

Fee ordinances have been consolidated into a standard format known as the Comprehensive Fee Ordinance which has been amended frequently: 87-224, 87-308, 87-484, 88-66, 88-129, 88-396, 89-153, 89-631, 89-766, 89-769, 90-777, 90-830, 91-271, 91-285, 91-399, 92-165, 92-396, 92-539, 93-117, 93-156, 93-342, 93-558, 94-111, 94-597, 95-200, 95-456, 95-876, 96-165 and 97-209.

Ordinance 96-471 was adopted by a vote of the public on November 5, 1996. It authorizes a levy of a 1% hotel room tax and a 2% car rental tax, the proceeds of which go to subsidize construction of a sports stadium.

**Sec. 5.182. Net limitation tax rate.**

As provided by law, the net limitation tax rate to be allocated to other taxing units in the county is 8.93 mills. The net limitation tax rate is from the 15 mill limitation authorized by Article IX, Section 6 of the Constitution. The County Tax Allocation Board shall meet annually, as required by law, to allocate the net limitation tax rate. As provided by Article IX, Section 31 of the Constitution, the net limitation tax rate shall not be increased without a vote of the people.

**Sec. 5.191. General provision.**

Failure to meet the deadlines prescribed by this article does not invalidate a duly enacted appropriation ordinance.

## ENROLLED ORDINANCE

No. 2013-098

INTRODUCED BY COMMISSIONER(S): Cox

AN ORDINANCE TO AMEND CHAPTER 118 OF THE WAYNE COUNTY CODE OF ORDINANCES BY AMENDING SECTION 3 (NOTICE; SUBMISSION; APPROVAL; AND IMPLEMENTATION OF DEFICIT ELIMINATION PLANS) TO REQUIRE THE DEPARTMENT OF MANAGEMENT AND BUDGET TO ISSUE A CERTIFIED FINANCIAL REPORT MONTHLY THEREBY REQUIRING DEPARTMENTS AND OFFICES WITH PROJECTED DEFICITS TO SUBMIT MONTHLY DEFICIT ELIMINATION PLANS; TO ALLOW FOR THE REVISION OF DEFICIT ELIMINATION PLANS; TO CLARIFY ACTIONS THAT MAY BE TAKEN BY THE COMMISSION; AND TO CLARIFY THE DEADLINES FOR THE PROCESSING OF DEFICIT ELIMINATION PLANS.

IT IS HEREBY ORDAINED BY THE PEOPLE OF THE CHARTER COUNTY OF WAYNE:

### SECTION 1: CODE OF ORDINANCES AMENDED

CHAPTER 118, SECTION 3 OF THE WAYNE COUNTY CODE OF ORDINANCES IS AMENDED TO READ AS FOLLOWS:

Sec. 118-3 - Notice; Submission; Approval; and Implementation of Deficit Elimination Plans

(a) Each month the Department of Management and Budget ("M&B") shall issue a certified financial report that will determine if any department or office has a projected or actual deficit in the current fiscal year. Upon issuance of the certified financial report M&B shall immediately provide a copy of the certified financial report and written notice to every department or office that has a projected or actual deficit, with a copies to the Commission.

(b) Except as provided in Subsection C below, a department or office with a projected or actual deficit shall develop and submit an original deficit elimination plan, in line-item form, to the Commission and the Chief Executive Officer ("CEO") within seven (7) calendar days of the issuance of the certified financial report from M&B.

(c) A Department or office that has previously submitted a deficit elimination plan for the current fiscal year, shall develop and submit revisions to its existing deficit elimination plan, in line-item form, to the Commission and the Chief Executive Officer within seven (7) calendar days of the issuance of the certified financial report from M&B.

(d) The Commission shall call a meeting of the Committee on Ways and Means ("Committee") to review the department or office's budget, and deficit elimination plan or revisions to its existing deficit elimination plan,

including current and anticipated expenditures and revenues, within twenty-two (22) calendar days of the issuance of the certified financial report.

(e) The Commission Clerk shall notify the CEO of all such Committee meetings.

(f) The Committee shall review and may amend the deficit elimination plan or the proposed revisions submitted by the department or office. The Committee shall consult with the department or office and M&B. M&B shall provide detailed financial information regarding the department or office's budget to the Committee within five (5) calendar days of a request from the Committee. Within thirty-eight (38) calendar days of the issuance of the certified financial report, the Committee shall forward the deficit elimination plan or the proposed revisions submitted by the department or office, or its own recommended deficit elimination plan or revisions to the Commission for consideration.

(g) The Commission shall approve, reject or take any other action it deems appropriate, by majority vote, on a deficit elimination plan or proposed revisions to an existing deficit elimination plan for the department or office within sixty-one (61) calendar days of the issuance of the certified financial report.

(h) If a department or office fails to submit a deficit elimination plan or proposed revisions to an existing deficit elimination plan within the time period set forth in Subsection A above, then within thirty-eight (38) calendar days of the issuance of the certified financial report the Committee shall:

i. develop, in consultation with M&B, and submit to the Commission for consideration a deficit elimination plan or revisions that address the department or office's deficit; or

ii. Submit to the Commission for consideration a recommendation that the County Executive develop, in consultation with M&B, a deficit elimination plan or revisions that address the department or office's deficit.

(i) The CEO may submit recommendations for the deficit elimination plan or revisions to the Committee, which if submitted in a timely manner, shall be considered by the Committee.

(j) A deficit elimination plan or revisions to an existing deficit elimination plan adopted by the Commission may include recommended allocation and/or reallocation of funds, or the development and implementation of a deficit elimination plan for or that affects other departments or offices.

(k) Deficit elimination plans or revisions to an existing deficit elimination plan adopted or developed pursuant to this ordinance shall immediately be



implemented by the department or office and County Executive. The Commission shall take actions necessary to effectuate adopted or developed deficit elimination plans and revisions, including all necessary budget adjustments, in a timely manner.

(l) If the Commission rejects a plan or revisions to a plan, or does not take action within the time allotted, then the County Executive shall develop and implement with the department or office a deficit elimination plan or revisions to a plan for the current fiscal year, and timely notify the Commission of the Plan. For purposes of this section, the Commission will not be deemed to have failed to take action if a Plan, revision or recommendation has been adopted by the Commission, then vetoed by the County Executive and sustained.

(m) A department or office may only have one deficit elimination plan in effect at any given time during a fiscal year. A deficit elimination plan shall become null and void on the first day of a new fiscal year.

#### **SECTION 2: EFFECTIVE DATE**

This Ordinance is effective fourteen (14) days after adoption by the Wayne County Commission.

**ADOPTED BY THE WAYNE COUNTY COMMISSION FEBRUARY 21, 2013.**

(2013-68-001)

April 7, 2011

**ENROLLED ORDINANCE**

**No. 2011-136**

INTRODUCED BY COMMISSIONER(S): Commissioner Cox and Co-sponsored by  
Commissioner Varga

**AN ORDINANCE TO AUTHORIZE THE PREPARATION, SUBMITTAL AND ADOPTION OF A  
COMPREHENSIVE MULTI-YEAR BUDGET FOR THE COUNTY OF WAYNE; TO ESTABLISH  
BUDGET PROCEDURES AND POLICIES; AND TO REQUIRE COMPLIANCE WITH MCL  
45.514(1)(Q) AND ARTICLE V OF THE WAYNE COUNTY CHARTER.**

**IT IS HEREBY ORDAINED BY THE PEOPLE OF THE CHARTER COUNTY OF WAYNE:**

**SECTION 1: CITATION**

This Ordinance may be cited as the Multi-Year Budget Ordinance.

**SECTION 2: DEFINITIONS**

For purposes of this Ordinance words, terms and phrases shall have the  
following meanings:

(A) 'Appropriation/Appropriated' means the authorization granted by an  
Ordinance adopted by the Wayne County Commission to incur obligations  
and expend funds.

(B) 'Budget' means a spending document consisting of proposed  
appropriations, estimates of all expenditures and anticipated revenues  
for one fiscal year, for which no expenditures are authorized.

(C) 'Multi-Year' means enduring or lasting for more than one fiscal  
year.

(D) 'Projected Budget' means a spending document consisting of a  
forecast of proposed appropriations, estimates of all expenditures and  
anticipated revenues for any fiscal year subsequent to the fiscal year  
of the budget to which it refers and it is dependent upon, and for which  
no expenditures are authorized.

(E) 'Rolling Multi-Year Budget' means a budget and one or more projected  
budgets enduring or lasting for more than one consecutive fiscal year,  
where each budget year appropriations are adopted separately.

1 **SECTION 3: PURPOSES / COMMISSION FINDINGS**

2 The Wayne County Commission finds as follows:

3  
4 (A) A rolling multi-year budget will improve long-term financial  
5 planning and priority setting.

6  
7 (B) A rolling multi-year budget will provide costs savings due to  
8 greater efficiency in budget development as redundant processes are  
9 eliminated.

10  
11 (C) A rolling multi-year budget proactively anticipates deficits  
12 allowing for an equitable allocation over a longer period of time,  
13 thereby lessening harsh negative financial impacts in any single year.

14  
15 **SECTION 4: BUDGET PREPARATION**

16 (A) The Wayne County Chief Executive Officer shall annually prepare  
17 and submit, in accordance with Public Act 293 of 1966 and Article V of  
18 The Wayne County Charter, to the Wayne County Commission a comprehensive  
19 budget that advances the fiscal responsibility and accountability of the  
20 County of Wayne.

21  
22 (B) The comprehensive budget may be an annual budget or a rolling  
23 multi-year budget, as determined by the County Executive.

24  
25 (C) A rolling multi-year budget shall consist of one budget, and one or  
26 more projected budgets, for consecutive fiscal years. A rolling multi-  
27 year budget adopted by the Wayne County Commission shall only authorize  
28 appropriations for the first fiscal year budget and all subsequent  
29 fiscal year projected budgets shall be attached to and adopted as an  
30 exhibit to the annual appropriations ordinance.

31  
32 (D) Projected budgets are not binding, may be amended and shall be  
33 subject to annual appropriation through the comprehensive budget  
34 adoption process set forth by law and the Wayne County Charter.

35  
36 (E) Expenditures are authorized only against the appropriations adopted  
37 in the annual appropriation ordinance, but not any projected budget  
38 exhibits attached thereto.

39  
40 (F) A rolling multi-year budget shall only be prepared, submitted and  
41 approved in a manner where the budget is approved in an odd number  
42 calendar year.

1 **SECTION 5: BUDGET PROCESS**

2 (A) The Wayne County Chief Executive Officer shall provide written  
3 notification to the Wayne County Commission that a rolling multi-year  
4 budget will be prepared and submitted for the ensuing fiscal year at  
5 least 210 days before the start of the fiscal year.

6  
7 (B) Before each fiscal year, with a minimum of at least:

8  
9 I. 9 Months prior, the County Executive shall transmit the budget  
10 policy statement to all departments, division and agencies to be  
11 included in the comprehensive budget.

12  
13 II. 6 Months prior, all departments, divisions, and agencies  
14 included in the comprehensive budget shall submit to the County  
15 Executive their budget requests.

16  
17 III. 120 Days prior, the County Executive shall transmit the  
18 comprehensive budget to the County Commission.

19  
20 IV. 105 Days prior, the County Commission shall introduce the  
21 proposed appropriation ordinance.

22  
23 V. 80 Days prior, the County Commission shall complete hearings on  
24 the budget.

25  
26 VI. 75 Days prior, the County Commission shall hold at least 2  
27 public hearings to receive citizen testimony.

28  
29 VII. 30 Days, the County Commission shall adopt an appropriation  
30 ordinance.

31  
32 (C) Failure to meet the deadlines prescribed by this section does not  
33 invalidate a duly enacted appropriation ordinance.

34  
35 **SECTION 7: COMPLIANCE WITH LAWS**

36 (A) Notwithstanding the provisions herein, the Wayne County Commission  
37 shall annually adopt an appropriations ordinance as provided by law and  
38 the Wayne County Charter.

39  
40 (B) Notwithstanding the provisions herein, all provisions of Article V  
41 of the Wayne County Charter shall be complied with annually.

1 **SECTION 8: POLICIES AND PROCEDURES**

2 The Department of Management and Budget shall issue polices and  
3 directives necessary for the proper preparation and implementation of a  
4 rolling multi-year budget.

5

6 **SECTION 9: EFFECTIVE DATE**

7 This Ordinance is effective thirty (30) days after adoption by the Wayne  
8 County Commission.

9

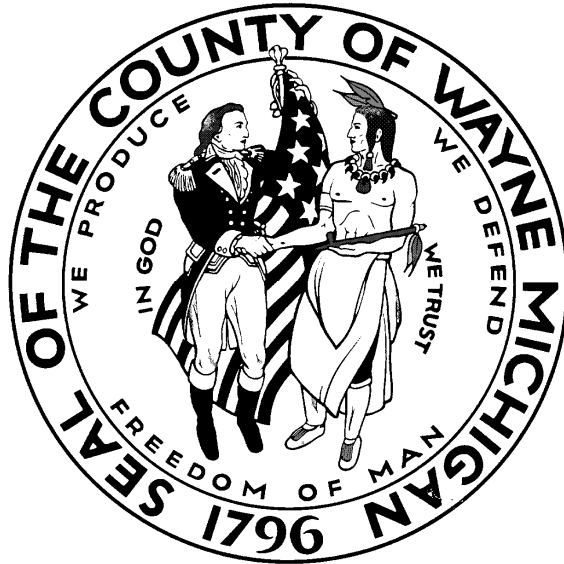
10 **ADOPTED BY THE WAYNE COUNTY COMMISSION**

11

12 (2010-68-005)

13

14



# **COUNTY OF WAYNE**

**RAYMOND J. WOJTOWICZ  
TREASURER**

## **COMPREHENSIVE INVESTMENT POLICY**

(As Amended 4/1/99, Ord. No. 99-153)



# COMPREHENSIVE INVESTMENT POLICY

Section 117-1	Scope of Investment Policy
Section 117-2	General Objectives
Section 117-3	Delegation of Authority to Treasurer
Section 117-4	Standard of Prudence
Section 117-5	Internal Controls
Section 117-6	Oversight
Section 117-7	Authorized Investment Instruments
Section 117-8	Limitations upon Maturity on Investments
Section 117-9	Diversification of Investments
Section 117-10	Financial Services Selection

## **Section 117-1. Scope of Investment Policy**

- (a) This chapter applies to all money which belongs to or is under the control of the County, and is available for investment, not being required by law or an agreement with bondholders to be segregated and invested in a specified manner. These funds are accounted for in the annual financial report and include all of the following:
- (1) Government funds, including:
    - a. The general fund;
    - b. Special or restricted revenue funds;
    - c. Debt service funds for improvements in the sewage system, roads, airport, buildings, and other public works; and
    - d. Capital project funds, including the road maintenance and improvement funds.
  - (2) Proprietary funds, including:
    - a. Internal service funds, including the delinquent tax revolving fund, insurance funds, and funds pledged to redeem tax anticipation notes; and
    - b. Enterprise funds for Detroit Metropolitan Airport, the sewage collection and treatment systems, the several drainage districts; and other proprietary undertakings.
  - (3) Fiduciary funds, including:
    - a. Trust and agency funds unless otherwise directed by the trustee or agency; and
    - b. Funds placed with the County Treasurer pursuant to the Local Government Investment Pool Act, Act No. 121 of the Public Acts of Michigan of 1985 (MCL 129.141 et seq., MSA 5.701(41) et seq.)
  - (4) Funds held to retire the general long-term obligations of the County.
  - (5) Any new fund created by the County Commission unless specifically exempted from this chapter.
    - b. This chapter does not apply to the Wayne County Employees Retirement Fund, which is separately administered pursuant to article VI of the County Charter.  
(Ord. No. 89-791, s 2, eff. 11-25-89)

## **Section 117-2. General Objectives**

- (a) Safety of principal is the foremost objective of County government. Investments shall be undertaken in a manner which seeks to ensure the preservation of principal in the overall portfolio. To preserve principal in the overall portfolio, diversification is required in order that potential losses on individual securities do not exceed the income generated from the remainder of the portfolio. Speculation is prohibited in any individual transaction.
- (b) The cash management portfolio shall be designed to regularly exceed the average return on three-month U.S. Treasury Bills. This index is considered a benchmark for riskless investment transactions, and is therefore a minimum standard for the portfolio's rate of return. The investment program shall seek to augment returns above this threshold, consistent with risk limitations set forth herein and with prudent investment principles. Portfolio performance shall also be compared with the average rate on Federal funds.
- (c) Funds held for future capital projects shall be invested in securities which reasonably can be expected to produce enough income to offset inflationary construction cost increases, subject to Federal arbitrage restrictions. Such funds shall not, however, be exposed to market price risks or default risks which would jeopardize the assets available to accomplish the intended capital purposes.
- (d) All participants in the investment process shall seek to act responsibly as custodians of the public trust. Investment officers shall avoid any transaction which may impair public confidence in the ability of the government of the County to govern effectively.  
(Ord. No. 89-791, s 3, eff. 11-25-89)

## **Section 117-3. Delegation of Authority to Treasurer**

Pursuant to the provisions of the State Constitution, State Statutes, and the County Charter, certain powers not otherwise conferred upon the County Treasurer are delegated by this chapter.  
(Ord. No. 89-791, s 4, eff. 11-25-89)

## **Section 117-4. Standard of Prudence**

The standard of prudence to be used by County investment officers shall be that of the prudent person and shall be applied in the context of managing the overall portfolio. An investment officer who acts in accordance with written procedures and exercising due diligence shall be relieved of all personal liability for the credit risk or market price change of an individual security, provided that deviations from expectations are reported in a timely manner and appropriate action is taken to avert and control adverse developments.  
(Ord. No. 89-791, s 5, eff. 11-25-89)

## **Section 117-5. Internal Controls**

The County Treasurer shall establish and maintain a system of internal controls, which shall be documented in writing. These internal controls shall be reviewed from time to time by the Committee on Audit and at the end of each fiscal year by the Legislative Auditor General. The controls shall be designed to prevent losses of public funds arising from employee error, misrepresentation by third parties, unanticipated changes in financial markets, or neglectful or imprudent actions by employees and investment officers. These internal controls are not deemed to be rules and regulations which require Commission approval.

(Ord. No. 89-791, s 6, eff. 11-25-89)

## **Section 117-6. Oversight**

The Committee on Audit shall convene as needed from time to time to review general investment strategies and to monitor results. The Committee on Audit shall address such topics as the economic outlook, portfolio diversification and maturity structure, potential risks to County investment, and the target rate of return on investments. The Committee shall also review and recommend to the Full Board of Commissioners approval, rejection or amendment of rules and regulations promulgated by the Treasurer to implement the policies established by this chapter.

(Ord. No. 89-791, s 7, eff. 11-25-89)

## **Section 117-7. Authorized Investment Instruments**

- (a) Investments may be made in any instrument in which a county is authorized to invest public funds by state law, subject to the limitations hereinafter provided as to maturity and diversity. These instruments include all of the following with conditions as hereinafter provided.
  - (1) Bonds, securities and other obligations of the United States or an agency or instrumentality of the United States. These instruments must however:
    - a. Be held in the name of the County Treasurer;
    - b. Be purchased using the delivery vs. payment procedure; and
    - c. Be held in third party safekeeping.
  - (2) Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a bank, savings bank, or savings and loan association which is a member of the Federal Deposit Insurance Corporation or a credit union which is insured by the National Credit Union Administration, but only if the bank, savings bank, savings and loan association or credit union is eligible to be a depository of surplus funds belonging to the State of Michigan under section 5 or 6 of Act No. 105 of the Public Acts of Michigan of 1855 (MCL 21.145, 21.146, MSA 3.693, 3.694), as amended. Such deposits are subject to the following additional conditions:
    - a. Deposits over the \$100,000 insured limit in a commercial bank shall not equal more than 25 percent of the combined capital and surplus of that bank, savings

bank or savings and loan association and that institution must meet minimum standards of at least one standard rating service.

- b. If deposits in a credit union exceed the \$100,000.00 insured limit, that institution must meet the minimum standards of at least one standard rating service.
- (3) Commercial paper rated at the time of purchase within the two highest classifications established by not less than two standard rating services and which matures not more than 270 days after the date of purchase. If commercial paper is not purchased directly from issuing corporation, it must be held in safekeeping by a third-party institution.
  - (4) United States government or federal agency obligation repurchase agreements. Such repurchase agreements must:
    - a. Be secured through third party custody and safekeeping procedures; and
    - b. Be purchased using the delivery vs. payment procedure.
  - (5) Bankers acceptances of United States banks.
- (b) Investment may also be made in mutual funds registered under the Investment Company Act of 1940, Title 1 of Chapter 686, 54 stat. 789, 15 U.S.C. 80A-1 to 80A-3 and 80A-4 to 80A-64, with authority to purchase only investment vehicles that are legal for direct investment by a public corporation, whose investment policies and objectives closely match section 3, which maintain a rating of AAA or better by a nationally recognized statistical rating agency or by policy & practices attempt to maintain a net \$1.00 share value.
  - (c) Obligations described in subdivisions (a) through (g) if purchased through an inter local agreement under the Urban Cooperation Act of 1967, 1967 (ex sess) PA 7, MCL 124.501 to 124.512.
  - (d) Investment pools organized under the Surplus Funds Investment Pool Act, 1982 PA 367, MCL 129.111 to 129.118.
  - (e) The investment pools organized under the Local Government Investment Pool Act, 1985 PA 121, MCL 129.141 to 129.150.  
(Ord. No. 89-791, s 8 eff. 11-25-89)

### **Section 117-8. Limitations upon Maturity on Investments**

- (a) For the general fund and other operating funds, maturities on investments shall not exceed one year, unless a temporary extension of maturities is specifically approved by the County Commission.

- (b) For debt service funds, special assessment funds, and nonexpendable trust funds, maturities on investments shall not exceed five years, unless specifically approved by the County Commission after a public hearing.
- (c) For funds invested under the delinquent tax revolving fund, maturities on investments shall not exceed four years.
- (d) For funds which are subject to federal arbitrage restrictions, maturities on investments in U.S. Treasury state and local government series time deposit securities may be for any term of years.  
(Ord. No. 89-791, s 9, eff. 11-25-89)

**Section 117-9. Diversification of Investments**

- (a) The Treasurer shall diversify use of investment instruments to avoid incurring unreasonable risks inherent in over investing in specific instruments, individual financial institutions, or maturities.
- (b) The limits upon use of a specific instrument are as follows:
 

(1)	U.S. Treasury obligations (bills, notes, and bonds)	100%
(2)	U.S. government agency securities and instrumentalities of government sponsored corporations	100%
(3)	Bankers acceptances (BAs)	50%
(4)	Repurchase agreements (Repos)	25%
(5)	Certificates of deposit (CDs) of commercial banks, savings banks	50%
(6)	Certificates of deposit (CDs) of savings and loan associations	10%
(7)	Certificates of deposit (CDs) of credit unions	10%
(8)	Mutual funds and investment pools	50%
(9)	Commercial paper	60%
- (c) The limitations upon use of a single institution are as follows:
  - (1) Bankers acceptances (BAs), no more than 25 percent of the entire portfolio in one bank.
  - (2) Repurchase agreement (Repos), no more than 10 percent of the entire portfolio in one institution.

- (3) Certificates of deposit (CDs), commercial or savings banks, no more than 33 percent of the entire portfolio in one institution.
  - (4) Certificates of deposit (CDs), savings and loan associations, no more than 5 percent of the entire portfolio in one institution.
- (d) Investment maturities for operating funds shall be scheduled to coincide with projected cash flow needs, taking into account large routine expenditures as well as sizeable blocks of anticipated revenue. Maturities in this category should be timed to comply with the following general guidelines:
- (1) Under 30 days, 10 percent minimum.
  - (2) Under 90 days, 25 percent minimum.
  - (3) Under 270 days, 50 percent minimum.
  - (4) Under one year, 100 percent minimum.  
(Ord. No. 89-791, s 10, eff. 11-25-89)

### **Section 117-10. Financial Services Selection**

The Treasurer may, without further approval of the County Commission, enter into and execute on behalf of the County any contract with a bank or trust company to provide for the safekeeping or for the third party custodianship of any of the County's securities, as well as for any contracts or repurchase agreements with any corporation for the purchase of any such securities which will be the subject of such safekeeping or third party custodianship arrangements, on such terms and conditions as best protect and serve the interests of the County.  
(Ord. No. 89-791, s 11, eff. 11-25-89)





**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

**WAYNE COUNTY STATISTICS**





## WAYNE COUNTY STATISTICS

### LIFE AND LEISURE

#### Population

2015 (estimate).....	1,759,335
2014 (estimate).....	1,764,804
2013 (estimate).....	1,775,273
2012 .....	1,792,365
2010 (U.S. Census) .....	1,820,584

#### Household Income 2015(estimate)

Less than \$10,000 .....	12.6%
\$10,000-\$14,999 .....	6.6%
\$15,000-\$24,999 .....	12.90%
\$25,000-\$34,999 .....	11.40%
\$35,000-\$49,999 .....	13.00%
\$50,000-\$74,999 .....	16.80%
\$75,000-\$99,999 .....	10.10%
\$100,000-\$149,999 .....	10.10%
\$150,000-\$199,999 .....	3.30%
\$200,000 or more .....	3.20%

#### Median Household Income

2015(estimate).....	\$41,557
2014(estimate).....	\$41,435
2013(estimate).....	\$40,487
2012 .....	\$39,486
2010 .....	\$39,408
2008 .....	\$42,463

#### Per Capita Income

2015 .....	\$23,789
2014 .....	\$22,529
2013 .....	\$22,538
2012 .....	\$36,141
2010 .....	\$20,948
2008 .....	\$22,407
2007 .....	\$21,876

#### Largest Public School Districts 2015-16 (unaudited fall student count)

Detroit Public Schools .....	46,304
Dearborn Public Schools.....	19,851
Plymouth-Canton Community Schools.....	17,351
Livonia Public Schools .....	14,617
Wayne-Westland Community Schools .....	11,582
Grosse Pointe Public Schools.....	8,006
Northville Public Schools .....	7,475
Taylor School District .....	6,954

#### Educational Attainment 2015

Less than High school diploma .....	14.5%
High school graduate .....	30.4%
Some college or Associate's .....	32.5%

Bachelor's degree .....	13.9%
Graduate or professional degree.....	8.7%

#### School Enrollment 2015 (Est.)

Nursery School, Preschool .....	5.5%
Kindergarten.....	4.7%
Elementary School .....	41.6%
High School.....	22.1%
College or Graduate School .....	26.1%

Pupil/Teacher Ratio.....	21 to 1
Students per Librarian .....	1,316
Students per Counselor .....	690
Cost Per Public School Student.....	\$7,296

#### Voting:

In the State of Michigan individuals do not register by party affiliation. The number of registered Wayne County voters for the November 8, 2016 General Election was 1,355,794.

Democrat .....	73.04%
Republican .....	26.21%
Independent Other.....	0.76%

#### Top Pro Sports Teams

- Detroit Tigers (MLB)
- Detroit Red Wings (NHL)
- Detroit Pistons (NBA)
- Detroit Lions (NFL)

#### Climate

January Avg. Low .....	18°F
January Avg. High .....	31°F
July Avg. Low.....	64°F
July Avg. High.....	84°F
Average Annual Rainfall.....	33.5"
Average Annual Snowfall .....	34.3"
Days Below Zero.....	6
Days Above 90° .....	12

#### Crime (2015)

Assault(Aggravated) .....	9,353
Arson.....	955
Burglary .....	12,339
Larceny.....	31,261
Rape .....	970
Robbery .....	4,366
Murder.....	324
Motor Vehicle Theft.....	8,017



**Wayne County Government**  
*Adopted Budget 2016-17 and Projected 2017-18*

**ECONOMICS**

**Labor Force (2015 Est.)**

Total Civilian Labor Force .....	806,091
Employed .....	712,421
Unemployed .....	93,670

**Unemployment Rate**

2015 .....	11.6%
2014 .....	12.8%
2013 .....	14.8%
2012 .....	16.6%
2011 .....	12.6%
2010 .....	14.8%
2009 .....	16.1%
2008 .....	9.9%
2007 .....	8.6%
2006 .....	8.4%

**Property Tax**

Agricultural .....	0.05%
Residential .....	62.56%
Industrial .....	7.20%
Commercial .....	17.91%
Other .....	12.28%

**Individual Income Taxes** ..... 4.33%

**Sales Taxes** ..... 6.00%

**Cost of Living (US AVG 100)**

Overall.....	77
Food .....	95
Utilities.....	103
Miscellaneous.....	95

**10 Largest Taxpayers 2015 (Thousands)**

Detroit Edison .....	879,247
Ford Motor Company.....	802,130
Marathon Petroleum Company .....	344,060
Michigan Consolidated Gas .....	307,292
Vanguard Health Systems .....	277,429
MGM Grand Detroit LLC.....	207,732
AK Steel.....	205,827
International Transmission Company.....	150,400
Riverfront Holdings, LLC.....	109,595
Comcast Cablevision .....	87,501

**10 Largest Employers**

Ford Motor Co. ....	39,696
Illitch companies .....	8,404
Beaumont Health.....	7,368
Trinity Health.....	5,673
Dearborn Public Schools .....	2,349
Henry Ford Health System.....	2,255
U.S. Steel – Great Lakes Works.....	2,056
U.S. Government.....	1,835
Plymouth-Canton Community Schools.....	1,807
AAA Michigan.....	1,770

**Top Metro Airlines (2015)**

**Passengers boarded (domestic)**

Delta Air Lines .....	7,406,571
Delta/Endeavor.....	1,571,519
Delta/Express Jet.....	1,256,584
Spirit Airlines .....	1,127,606
Southwest Airlines .....	796,407
American Airlines .....	736,359
Delta/Shuttle America.....	556,605

**Enplaned Cargo (in Tons)**

Federal Express .....	36,917.1
Delta Airlines .....	20,759.2
United Parcel Service .....	12,716.3
Lufthansa Airlines.....	4,222.1
Virgin Atlantic Airways.....	1,187.1

**Leading Hospitals**

- Henry Ford Health System
- Detroit Medical Center
- Oakwood Healthcare, Inc.
- Barbara Ann Karmanos Cancer Institute
- Garden City Hospital

**Bank Market Share (deposits)**

Chase.....	48.84%
Comerica .....	28.66%
Bank of America .....	6.33%
PNC.....	4.18%
Citizens. Bank .....	3.68%
Other (deposits less than \$1 million).....	8.31%

**Wayne County's Bond Rating**

Fitch .....	BB+
Moody's Limited Tax .....	Ba3
Standard and Poor's .....	BB+





Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

**COUNTY SERVICE STATISTICS**

**Roads**

Streets Miles.....	1,581.98
Potholes Filled.....	95,860
Asphalt Used (tons).....	19,038.50
Salt Used in Winter (tons).....	68,139
Miles of Road Improved/Annually.....	15.7
Signalized Intersections.....	1,448
Movable Bridges .....	3

**Waste Facilities Management**

Average Daily Wastewater Treatment (million gallons).....	51.38
Drainage Districts.....	621
Drains (miles).....	980
Interceptor Sewers & Appurtenances (miles).....	169
Pumping Stations .....	17

**Engineering**

Permits Issued .....	913
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**Equipment (All types)**

Fleet Size.....	2,100
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**Health & Community Services (Persons Assisted)**

Health Clinics.....	160,372
Nutrition Meals – Daily .....	2,646
4H Programming.....	20,000
Jail Medical-Health .....	27,533

**Medical Examiner**

Autopsies.....	2,169
Inspections .....	759



## CITY OF DETROIT

### DEMOGRAPHICS

#### Population

2015 (Estimate)	677,124
2014 (Estimate)	680,281
2013 (Estimate)	688,740
2010 (U.S. Census)	713,777

#### Population by Age 2015 (Estimate)

Under 18	25.30%
18 & over	74.70%
18-24	10.90%
25-34	14.10%
35-44	11.80%
45-64	25.30%
65 & over	12.60%

#### Gender Composition 2015

Male	47.2%
Female	52.8%

#### Racial Composition 2015 (Estimate)

White	14.1%
Black	79.5%
Asian	1.3%
Native American	.3%
Other Race	4.8%

#### Educational Attainment 2015 (Estimate)

Less than high school diploma	20.4%
High school graduate	32.5%
Some college or associate's degree	32.9%
Bachelor's degree	9.0%
Graduate or professional degree	5.2%

#### School Enrollment 2015 (Estimate)

Nursery School, Preschool	4.7%
Kindergarten	4.6%
Elementary School	41.4%
High School	22.3%
College or Graduate School	27.0%

#### Detroit's Largest Employers 2015

Rock Ventures	13,445
Detroit Medical Center	9,317
City of Detroit	8,956
Henry Ford Health System	8,941
Illitch Companies	7,527
U.S. Government	6,422
FCA US LLC	6,254
Detroit Public Schools	5,862
Blue Cross Blue Shield of Michigan Care Network	5,612
Wayne State University	5,589

#### Housing (2015)

Total Households	255,580
Total Family Households	141,335
Total Nonfamily Households	114,245
Average Household (Persons)	2.60

#### Household Income 2015

Less than \$15,000	30.90%
\$15,000-\$25,000	17.60%
\$25,000-\$35,000	13.30%
\$35,000-\$50,000	13.10%
\$50,000-\$75,000	13.10%
\$75,000-\$100,000	5.70%
\$100,000-\$150,000	4.20%
\$150,000-\$200,000	1.10%
Greater than \$200,000	1.00%

#### Median Household Income

2015	\$25,980
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#### Per Capita Income

2015	\$15,611
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#### Crime (2015)

Assault	7,229
Arson	842
Burglary	7,889
Larceny	14,673
Rape	525
Robbery	3,494
Murder	283
Motor Vehicle Theft	5,161



Wayne County Government  
Adopted Budget 2016-17 and Projected 2017-18

**SOURCES:** U.S. Census Bureau; Michigan Demographics, - Michigan, Incident Crime Reporting, Summary of Deposits – Market Share, State of Michigan, Senate Fiscal Agency, Sperling’s Best Places, Realty Trac, The Statistics Portal, American FactFinder Community Profiles; FedStats-MapStats; U.S. Bureau of Labor Statistics; FBI, Michigan Counties by Population Wayne County Airport Authority, Metropolitan Airport, MI School Data, Wayne RESA, Wayne County Department of Management and Budget, Divisions of Assessments and Equalization., Department of Public Service Department of Public Services/Department of Environment, Health, Veterans and Community Awareness, Crain’s Detroit Business, 2016 Book of Lists.

Websites used for research:

[www.census.gov](http://www.census.gov) - U.S. Census Bureau  
[www.michigan.gov/documents/msp/Offenses By County Agency 528363 7.pdf](http://www.michigan.gov/documents/msp/Offenses_By_County_Agency_528363_7.pdf) - Michigan, Incident Crime Report  
[www5.fdic.gov/sod/sodMarketRpt.asp?](http://www5.fdic.gov/sod/sodMarketRpt.asp?) – Summary of Deposits  
[www.michigan.gov/msp](http://www.michigan.gov/msp) - Federal Bureau of Investigation  
[www.bestplaces.net/climate/county/michigan/wayne](http://www.bestplaces.net/climate/county/michigan/wayne) - Sperling’s Best places  
<http://www.wcaa.us/About/FactsFigures/AviationStatistics.aspx> - Wayne County Airport Authority  
[www.bls.gov](http://www.bls.gov) – U.S. Bureau of Labor Statistics  
[www.RealtyTrac.com](http://www.RealtyTrac.com) - RealtyTrac  
[www.waynecounty.com](http://www.waynecounty.com) - Wayne County Government  
[www.factfinder.census.gov/servlet](http://www.factfinder.census.gov/servlet)-American Community Survey  
[www.quickfacts.census.gov](http://www.quickfacts.census.gov) – USA QuickFacts  
[www.michigan-demographics.com/counties](http://www.michigan-demographics.com/counties) by population Michigan’s Counties by Population  
[www.fedstats.gov/qf/states/26/26163.html](http://www.fedstats.gov/qf/states/26/26163.html) - Map stats  
[www.recenter.tamu.edu/data/empc/launc261630.html](http://www.recenter.tamu.edu/data/empc/launc261630.html) Real Estate Center  
[www.bea.doc.gov/bea/regional/reis/action.cfm](http://www.bea.doc.gov/bea/regional/reis/action.cfm) - Bureau of Economic Analysis  
<http://mcc.sws.uiuc.edu/> - Midwestern Regional Climate Center  
<http://resa.net> - Regional Educational Service Agency  
<http://www.realtytrac.com/content/foreclosure-market-report/realtytrac-october-2015-residential-and-foreclosure-sales-report-8192>  
<http://www.mischooldata.org/> MI School data  
Management & Budget –Division of Assessments and Equalization - Wayne County  
Management & Budget – Department of Public Services(DPS)-Wayne County  
Management & Budget/Health Veteran’s and Community Wellness - Wayne County  
Wayne County Department of Management & Budget/DPS/Department Of Environment  
[www.crainsdetroit.com](http://www.crainsdetroit.com) - Crain’s Detroit Business





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**Adopted Budget FY 2016-2017  
and  
Projected FY 2017-2018**

**GLOSSARY AND ACRONYMS**





## GLOSSARY OF TERMS

<b>Account Number</b>	System of numbering or otherwise designating accounts in such a manner that the used number identifies the nature of the financial transaction being recorded.
<b>Accrual Basis</b>	Method of accounting that recognizes the financial effect of transactions, events, and inter-fund activities when they occur, regardless of the timing of related cash flows.
<b>Activity</b>	Specific and distinguishable service performed by one or more organizational components of a government to accomplish a function for which the government is responsible.
<b>Act 51</b>	Creates the Michigan Transportation Fund (MTF). Revenues collected through highway user taxes—state motor fuels taxes, vehicle registration fees, and other miscellaneous automobile related taxes—are deposited in MTF.
<b>Adopted Budget</b>	The official expenditure plan adopted by the Commission for a fiscal year.
<b>Ad Valorem</b>	Imposed at a rate percent of value (tax on goods).
<b>Affordable Care Act</b>	A federal statute which was signed into law in 2010. It is often referred to as the Affordable Care Act, ACA, “Obamacare” or health care reform.
<b>Agency Funds</b>	One of four types of fiduciary funds. Agency funds are used to report resources held by the reporting government in a purely custodial capacity (assets equal liabilities). Agency funds typically involve only receipt, temporary investment, and remittance of fiduciary resources to individuals, private organizations, or other governments.
<b>Amortization</b>	Gradual reduction, redemption, or liquidation of the balance of an account according to a specified schedule of times and amounts. Also, provision for the extinguishment of a debt by means of a Debt Service Fund.
<b>Appropriation</b>	An authorization granted by a legislative body to incur obligations and to expend public funds for a stated purpose. An appropriation is usually limited in amount and as to the time when it may be expended.
<b>Appropriations Ordinance</b>	The official enactment by the legislative body establishing the legal authority for the County to incur obligations and to expend public funds for a stated purpose.
<b>Assessed Valuation</b>	Valuation set upon real estate or other property by a government as a basis for levying taxes.
<b>Asset</b>	Resources owned or held by a government, which have monetary value.
<b>Assigned Fund Balance</b>	One of five classifications of Fund Balance under GASB 54. Fund Balance included in this category include amounts that are constrained by the County’s intent to be used for a specific purpose, but are neither restricted nor committed, should be reported as assigned fund balance. Intent should be expressed by (a) the governing body itself or (b) a body (a budget or finance committee, for example) or individual to which the governing body has delegated the authority to assign amounts to be used for specific purposes.
<b>Audit</b>	A formal examination of an organization’s or individual’s accounts or financial situation.
<b>Authority</b>	A government or public agency created to perform a single function or a restricted group of related activities.
<b>Balanced Budget</b>	Budgeted expenditures cannot exceed the appropriated revenues. Expenditures may include reservations or contingencies in addition to expenditures for operating purposes. In certain cases, fund balance reserves and transfers from other funds can be appropriated as part of the budget to supplement revenues.. Expenditures cannot be made unless authorized in the budget and debt cannot be incurred unless permitted by law.





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<b>Basis</b>	Basis (of accounting) relates to the timing of the measurement made, or in other words, to when revenues, expenditures, expenses, and transfers are recognized in the accounts and reported in the financial statements of an entity.
<b>Bond</b>	A written promise to pay a specified sum of money at a specified date in the future together with periodic interest at a specific rate.
<b>Bond Rating</b>	A grade given to bonds that indicates their credit quality. Private independent rating services such as Standard & Poor's, Moody's and Fitch provide these evaluations of a bond issuer's financial strength, or its ability to pay a bond's principal and interest in a timely fashion.
<b>Budget</b>	A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them, usually for a period of one year.
<b>Budget Adjustment</b>	A legal procedure utilized by County staff and the Wayne County Commission to revise a budget appropriation.
<b>Budget Calendar</b>	The schedule of key dates which a government follows in the preparation and adoption of the budget.
<b>Budget Message</b>	A written policy and financial overview of the County.
<b>Budgetary Basis</b>	Refers to the form of accounting utilized throughout the budget process. Takes one of three forms: Cash, Modified Accrual or Full Accrual
<b>Business Unit</b>	A level of budgeting that identifies particular programs or services within a department. An activity budget may contain one or more sub-activity business units. ( <i>see Activity</i> )
<b>Capital Improvement Plan</b>	A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from long-term work programs. Capital expenditures of significant amounts of money involving major construction and acquisition are usually included in the capital improvement plan (CIP).
<b>Capital Lease</b>	A lease that meets one or more of the following criteria, meaning it is classified as a purchase by the lessee: the lease term is greater than 75% of the property's estimated economic life; the lease contains an option to purchase the property for less than fair market value; ownership of the property is transferred to the lessee at the end of the lease term; or the present value of the lease payments exceeds 90% of the fair market value of the property.
<b>Capital Outlay</b>	A disbursement of money which results in the acquisition of, or addition to, fixed assets. The item must have a purchase price greater than \$5000 and a life of over one-year to be a capital item.
<b>Capital Projects Fund</b>	Fund type used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds). The principal projects are major system development projects in Information Technology, the construction or renovation of County facilities by the Wayne County Building Authority and highway and street construction.
<b>Central Services Fund</b>	Used to account for the financing of goods and services provided by County support departments or agencies to other County departments or agencies on a cost reimbursement basis.
<b>Charter Home Rule</b>	Wayne County, a body corporate, possesses home rule power enabling it to provide for any matter of County concern and all powers conferred by constitution or law upon charter counties or upon general law counties, their officers, or agencies.
<b>Child Observation Record</b>	(COR) The preschool COR is an observation-based instrument providing systematic assessment of young children's knowledge and abilities in all areas of development.



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<b>Committed Fund Balance</b>	One of five classifications of Fund Balance under GASB 54.. Fund Balance included in this category include amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the governments' highest level of decision-making authority should be reported as committed fund balance. The authorization specifying the purpose for which amounts can be used should have the consent of the Wayne County Commission and the County Executive - both the legislative and executive branches of the government. The difference between the Restricted Fund Balance and the Committed Fund Balance is that the committed funds can be removed or changed by taking the same type of action as was utilized to commit them.
<b>Comprehensive Annual Financial Report (CAFR)</b>	Financial report that contains, at a minimum, three sections: 1) introductory, 2) financial, and 3) statistical, and whose financial section provides information on each individual fund and component unit.
<b>Component Unit</b>	Legally separate organization for which the elected officials of the primary government are financially accountable. In addition, component units can be other organizations for which the nature and significance of their relationship with a primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete.
<b>Conflict of Interest</b>	A situation in which a person or organization is involved in multiple interests (financial, emotional, or otherwise), one of which could possibly corrupt the motivation of the individual or organization.
<b>Contingency</b>	An estimated amount of funds needed for deficiency, contingent or emergency purposes.
<b>Deficit</b>	An excess of liabilities and reserves, of a fund over its assets.
<b>Deficit Elimination Plan</b>	Wayne County is required by its Home Rule Charter and State of Michigan Public Act 2 of 1968 and Public Act 275 of 1980, as amended, to operate under a plan to eliminate governmental fund unreserved fund deficits and proprietary fund unrestricted net asset deficits.
<b>Debt</b>	Something owed, obligation.
<b>Debt Service</b>	Cash required over a given period for the repayment of interest and principal on outstanding bond debt.
<b>Debt Service Fund</b>	Fund used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.
<b>Department</b>	A major operating budget area of the County which includes overall management for an activity or group of related activities with possibly one or more sub-activities.
<b>Delinquent Tax</b>	Real property tax billed, by a city, township, village or county treasurer that is not paid by March 1 of the following year.
<b>Delinquent Tax Notes</b>	Delinquent taxes are paid by the county treasurer upon borrowing money to taxing units by issuing delinquent tax notes. The delinquent taxes are pledged to the payment of the principal and interest for the tax notes. While, delinquent taxes are recovered by the collection efforts of the county treasurer.
<b>Depreciation</b>	(1) Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy and obsolescence. (2) The portion of the cost of a fixed asset other than a wasting asset which is charged as an expense during a particular period.
<b>Distinguished Budget</b>	A voluntary awards program administered by the Government Finance.
<b>Presentation Awards Programs</b>	Officers Association to encourage governments to prepare effective budget and other financial documents.
<b>Effectiveness measurements</b>	Measurements used to describe the degree to which the entity, program, or procedure is successful at achieving its goals and objectives.



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<b>Efficiency measurements</b>	Measurements used to describe the degree to which the entity, program, or procedure is successful at achieving its goals and objectives with the least use of scarce resources.
<b>Employee Benefits</b>	Compensation given to employees in addition to regular salaries and wages. Such compensation often includes but is not limited to employer sponsored benefits for health care or life insurance, travel reimbursements, vacation and sick pay.
<b>Encumbrances</b>	Commitments related to unperformed (executory) contracts for goods or services. For financial reporting purposes, encumbrance accounting is restricted to governmental funds.
<b>Enterprise Funds</b>	Proprietary fund types used to report an activity for which a fee is charges to external users for goods and services. Enterprise funds finance the jail commissary, copy center, sewer and wastewater treatment services.
<b>Expenditures</b>	Under the current financial resources measurement focus, decreases in net financial resources now properly classified as <i>other financing uses</i> .
<b>Fiduciary Funds</b>	Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. The fiduciary fund category includes pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.
<b>Fiscal Stabilization Bonds</b>	Bonds issued by the County in 1988 under the State's Fiscal Stabilization Act for the purpose of reducing the County's accumulated General Fund Debt.
<b>Fiscal Year</b>	A twelve-month period of time to which the annual budget applies. The County's fiscal year is from October 1 to September 30.
<b>Fixed Assets</b>	Equipment and other capital items used in governmental fund type operations and are accounted for in the General Fixed Assets Group of Accounts rather than in the government funds. Such assets, which are recorded as expenditures at the time of purchase, do not include certain improvements such as roads, bridges, curbs and gutters, streets and sidewalks, and lighting systems. No depreciation has been provided on general fixed assets.
<b>Fund</b>	A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and charges therein, which are segregated for the purpose of carrying on specific activities.
<b>Fund Accounting</b>	The accounts of the County are organized on the basis of funds and account groups in order to report on its financial position and results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities.
<b>Fund Balance</b>	Difference between assets and liabilities reported in a governmental fund.
<b>GASB 54</b>	The objective of this Statement is to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund type definitions. This Statement establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds.
<b>GASB 61</b>	The Government Accounting Standards Board (GASB) issued this statement which amends its accounting and financial reporting standards for including, presenting, and disclosing information about governmental component units, including equity interests. It is designed to result in governmental financial statements that include all appropriate entities that a government is accountable for or financially intertwined with





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<b>GED</b>	General Educational Development (GED) tests are a group of five subject tests which, when passed, certify that the taker has American or Canadian high school-level academic skills.
<b>General Debt Service</b>	The General Debt Service Fund includes principal and interest payments to the State of Michigan.
<b>General Fund</b>	One of five governmental fund types. The general fund typically serves as the chief operation fund of a government. The general fund is used to account for all financial resources except those required to be accounted for in another fund.
<b>General Obligation Bond</b>	Long-term debt instruments that have the backing of the County's full faith and credit, based on its taxing power outside the 15-mill limitation, if approved by the voters.
<b>Goal</b>	A long-term, attainable target for an organization – its vision of the future
<b>Governmental Funds</b>	Funds generally used to account for tax-supported activities. There are five different types of governmental funds; the general fund, special revenue funds, debt service funds, capital project funds, and permanent funds.
<b>Grants</b>	Contributions or gifts of cash or other assets from another government, business or foundation to be used or expended for a specified purpose, activity or facility.
<b>Human Resource Information System</b>	An information system that supports the relationship between a company and its employees
<b>HVAC</b>	Heating, Ventilation and Air Conditioning
<b>Indigent Health Care</b>	Uncompensated health care.
<b>Interfund Transfer</b>	Flows of assets (such as cash or goods) between funds and blended component units of the primary government with a requirement for repayment.
<b>Internal Service Funds</b>	Proprietary fund type that may be used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other governments, on a cost-reimbursement basis.
<b>Learning Management System</b>	A software application for the administration, documentation, tracking, reporting and delivery of electronic educational technology (also called e-learning) education courses or training programs.
<b>Liability</b>	Obligated according to law or equity.
<b>Line Item</b>	A unit of budgeted expense used to classify expenditures by item or category. A line item establishes the permissible level of expenditure for an item.
<b>Line Item Budget</b>	A budget that emphasizes allocations of resources to given organizational units for particular expenditures such as, salaries, supplies, services and equipment. Line item budgets may be organized to provide accountability at varying levels, such as on department, division, or agency levels.
<b>Managing for Results</b>	Performance measures that linked to government budgeting and used consistently throughout strategic planning, reporting and government decision making.
<b>Mandate</b>	A formal order from a superior court or official to an inferior one.
<b>Michigan Municipal Bond Authority</b>	A public body corporate, separate and distinct from the state, created by public act for the purposes of fostering and promoting the borrowing of money by governmental units for financing public improvements and for other municipal purposes. The Authority is authorized to issue its bonds and notes and to make money available to Governmental Units by the purchase of their Municipal Obligations.
<b>Millage /(Mill)</b>	One thousandth of dollar of assessed taxable value, meaning that one mill is worth \$1 of tax per \$1,000 of assessed taxable value.



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<b>Mission Statement</b>	A brief description of functions and objectives rendered by an organization for the community it serves.
<b>Modified Accrual</b>	Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways 1) revenues are not recognized until they are measurable and available, and 2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).
<b>Net Assets</b>	Assets remaining after the deduction of all charges, outlay, or loss.
<b>Non-Departmental</b>	Expenditures for purposes that are not related to a specific department or agency but relate to the overall operations of general government.
<b>Nonspendable Fund Balance</b>	One of five classifications of Fund Balance under GASB 54. Fund Balance included in this category include amounts that cannot be spent because they are either (a) not in a spendable form or (b) legally or contractually required to be maintained intact. This criterion includes items that are not expected to be converted to cash. Examples of nonspendable resources include inventories, prepaids, and the principal or corpus of a Permanent Fund. A Permanent Fund is used to account for and report financial resources that are restricted to the extent that only earnings and not principal may be used for purposes that support a government's programs.
<b>Object of Expenditure</b>	In the context of the classification of expenditures, the article purchased or the service obtained, rather than the purpose for which the article or service was purchased or obtained (e.g., personal services, contractual services, materials and supplies).
<b>Obligations</b>	Amounts which a government may be required legally to meet out of its resources. They include not only actual liabilities, but also unliquidated encumbrances.
<b>Other Post Employment Benefits (OPEB)</b>	Postemployment benefits other than pension benefits. Other postemployment benefits (OPEB) include postemployment healthcare benefits, regardless of the type of plan that provides them, and all postemployment benefits provided separately from a pension plan, excluding benefits defined as termination offers and benefits.
<b>Operating Budget</b>	The authorized revenues and expenditures for on-going municipal services and the primary means by which government spending is controlled. The life span of an operating budget typically is one year or less.
<b>Operating Revenues and Expenses</b>	Cost of goods sold and services provided to customers and the revenue thus generated.
<b>Ordinance</b>	A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.
<b>Other Charges</b>	An expenditure object within an activity, which includes professional services, rents, utilities, and training, as examples.
<b>Other Financing Sources</b>	Increase in current financial resources that are reported separately from revenues to avoid distorting revenue trends. The use of other financing sources category is limited to the items so classified by GAAP.
<b>Other Financing Uses</b>	Decrease in current financial resources that are reported separately from expenditures to avoid distorting expenditure trends. The use of other financing sources category is limited to the items so classified by GAAP.



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<b>Overlapping Debt</b>	In the context of the statistical section, the outstanding long-term debt instruments of governments that overlap geographically, at least in part, with the government preparing the statistical section information. That is, debt of another government that at least some of the reporting government's taxpayers will also have to pay in whole or in part. Lower levels of government are not required to treat debt of the state as overlapping debt, even though it technically meets this definition. Furthermore, states, regional governments, and counties are exempted from the requirement to present overlapping debt, although counties are still encouraged to do so.
<b>Performance Objective</b>	Desired output-oriented accomplishments which can be measured within a given time period.
<b>Personnel Services</b>	An expenditure object within an activity that includes payroll and all fringe benefits.
<b>Policy</b>	A plan, course of action or guiding principle, designed to set parameters for decisions and actions.
<b>Preferred Provider Network</b>	(PPN) is a business access group comprised of business owners and leading professionals from many sectors.
<b>Projected Budget</b>	An estimation of revenues and expenditures; a plan as to how the County may perform financially if various strategies are implemented.
<b>Proprietary Funds</b>	Funds that focus on the determination of operating income, changes in net assets (or cost recover), financial position and cash flows. There are two types of proprietary funds: enterprise funds and internal service funds.
<b>Requisition</b>	A written demand or request, usually from one department to the purchasing officer or to another department for specific articles or services.
<b>Resolution</b>	A special or temporary order of a legislative body requiring less legal formality than an ordinance or statute.
<b>Restricted Fund Balance</b>	One of five classifications of Fund Balance under GASB 54. Fund Balance should be reported as restricted when constraints placed on the use of resources are either externally imposed by creditors through debt covenants, grantors, contributors, or laws or regulations of other governments; or imposed by law through constitutional provisions or enabling legislation.
<b>Revenue</b>	An addition to the assets of a fund which does not increase a liability, does not represent a recovery of an expenditure, does not represent the cancellation of a liability without a corresponding increase in any other liability or a decrease in assets, and does not represent a contribution of fund capital in enterprise or in intra-governmental service funds.
<b>Revenue Bonds</b>	Bonds whose principal and interest are payable only from earnings of an Enterprise Fund. In addition to a pledge of revenues, such bonds sometimes contain a mortgage on the Enterprise Fund's property.
<b>Risk Management</b>	An organized attempt to protect a government's assets against accidental loss in the most economical method.
<b>Self Insurance</b>	Self funded insurance plan.
<b>Securities</b>	Bonds, notes, mortgages, or other forms of negotiable or nonnegotiable instruments.
<b>Special Assessment Fund</b>	Fund used to account for the construction and financing of public improvements provided in benefiting districts, which are to be paid, at least in part, from an assessment against the benefited property.
<b>Special Revenue Fund</b>	Governmental fund type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.



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<b>Statute</b>	A law enacted by a legislature body, under constitutional authority, that becomes law, governing conduct within its scope. Statutes are enacted to prescribe conduct, define crimes, create inferior government bodies, appropriate public monies, and in general promote the public welfare.
<b>Strategic Business Plan</b>	A plan identifying issues and outlines goals for addressing those issues which includes performance measures for tracking progress in meeting goals.
<b>Supplies</b>	An expenditure object within an activity which includes all supplies that have a useful life of less than one year and/or a purchase price of less than \$5000.
<b>Surplus</b>	An excess of the assets of a fund over its liabilities and reserves.
<b>TANs</b>	Tax Anticipation Notes (TANs) are a short-term financing vehicle commonly used by states and local units of government to assist with cash flow needs in advance of future tax collections.
<b>Taxes</b>	Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments.
<b>Taxing Authority</b>	The government entity given authority by voter referendum or legislative action to levy a tax for the purpose of financing services performed for the common benefit.
<b>Temporary Restraining Order</b>	A temporary restraining order is a temporary order of a court to preserve current conditions as they are until a hearing is held at which both parties are present.
<b>Transfers In/Out</b>	A legally authorized funding transfer between funds in which one fund is responsible for the initial receipt and the other fund is responsible for the actual disbursement.
<b>Trust Fund</b>	Funds used to account for assets by a government in a trustee capacity for individuals, private organizations, other governments, and/or other funds.
<b>Unassigned Fund Balance</b>	One of five classifications of Fund Balance under GASB 54. This Fund Balance category is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund should be the only fund that reports a positive unassigned fund balance amount. In other governmental funds, if expenditures incurred for specific purposes exceeded the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance.
<b>Unreserved Fund Balance</b>	Prior to GASB 54, the Unreserved Fund Balance represents that portion of a governmental fund's net assets that is available for appropriation. Unrestricted Net assets represent that portion of net assets that is neither restricted nor invested in capital assets (net of related debt).
<b>User Fees</b>	An excise tax usually in the form of a license or supplemental charge levied to fund a public service
<b>Virtual Center of Excellence</b>	(VCE) Is the on-line training center for the Wayne County Mental Health Agency, managed by the Guidance Center.
<b>Voucher</b>	A written document, which evidences the propriety of transactions and usually indicates the accounts in which they are to be recorded.
<b>Water &amp; Sewer Fund</b>	The enterprise fund account used for the operation of a combined water and sewer system. The revenues consist of charges for services to businesses and residences that pay for all water and sewer related expenses.
<b>Wetland Mitigation Bank</b>	The process of restoring or creating self-sustaining functioning wetlands, or, in exceptional circumstances, preserving high-quality and threatened wetlands, as prior replacement for wetlands that are expected to be unavoidably impacted by development within a watershed or ecoregion.



### LIST OF ACRONYMS

<b>A.A.F.S.</b>	American Academy of Forensic Science
<b>A.A.R.P.</b>	American Association of Retired Persons
<b>A.A.S.H.T.O.</b>	American Association of State Highway Transportation Officials
<b>A.B.F.T.</b>	American Board of Forensic Toxicology
<b>A.B.W.</b>	Adult Benefit Waiver program
<b>A.C.A.</b>	Affordable Care Act
<b>A.C.D.B.E.</b>	Airport Concessioners Disadvantaged Business Enterprise
<b>A.D.A.</b>	American Disabilities Act
<b>A.D.P.</b>	Average daily population
<b>A.F.L.-C.I.O.</b>	American Federation of Labor – Congress of Industrial Organizations
<b>A.F.S.C.M.E.</b>	American Federation of State, County and Municipal Employees
<b>A.M.V.E.C.</b>	Abandoned Motor Vehicle Environmental Control Program
<b>A.P.</b>	Accounts Payable
<b>A.P.A.</b>	Assistant Prosecuting Attorney
<b>A.P.U.</b>	Animal Protection Unit
<b>A.P.S.</b>	Wayne County Attendance Participation and Support Initiative
<b>A.R.R.</b>	Application for Renewal and Recommitment
<b>A.R.R.A.</b>	American Recovery and Reinvestment Act
<b>A.T.P.A.</b>	Automotive Theft Prevention Authority
<b>A.W.F.</b>	Alternative Work Force
<b>B.A.D.F.</b>	Boot Camp Aftercare Detention Facility. For juvenile offenders.
<b>B.E.D.I.</b>	Brownfield Economic Development Initiative
<b>B.I.D.P.</b>	Border Interoperability Demonstration Project
<b>B.F.I.</b>	Breast Feeding Initiative
<b>B.R.F.S.S.</b>	Behavioral Risk Factor Surveillance System. Public Health reporting system.
<b>B.S.F.</b>	Building Strong Families
<b>B.Y.O.D.</b>	Bring Your Own Device
<b>C. &amp; F. S.</b>	Children and Family Services
<b>C.A.</b>	Coordinating Agencies
<b>C.A.C.</b>	Children's Advocacy Center
<b>C.A.D.</b>	Computer Aided Dispatch System
<b>C.A.F.R.</b>	Comprehensive Annual Financial Report (See Glossary of Terms)
<b>C.A.G.I.</b>	Comprehensive Anti-Gang Initiative
<b>C.A.M.P.P.</b>	Comprehensive Assessment Master Plan Project in the Dept. of Environment
<b>C.A.S.A.</b>	Court Appointed Special Advocate Program





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<b>C.A.Y.M.C.</b>	Coleman A. Young Municipal Center
<b>C.B.E.</b>	County Based Enterprise. A self-funding operation.
<b>C.B.O.</b>	Community Based Organization
<b>C.C.F.</b>	County Child Care Fund
<b>C.C.W.</b>	Carrying Concealed Weapon
<b>C.D.A.</b>	Child Development Associate
<b>C.D.B.G.</b>	Community Development Block Grant. A neighborhood improvement grant from HUD to distressed communities.
<b>C.D.E.</b>	Community Development Entity/Wayne County-Detroit
<b>C.D.U.</b>	Case Differentiation Unit
<b>C.E.A.</b>	County Enforcing Agency
<b>C.E.O.</b>	Chief Executive Officer. This executive is responsible for the operations of the County.
<b>C.E.S.A.</b>	Cooperative Extension Services Agencies
<b>C.D.U.</b>	Case Differentiation Unit
<b>C.F.A.B.</b>	Child and Family Abuse Bureau
<b>C.F.O.</b>	Chief Financial Officer. This executive is responsible for the financial matters of the County.
<b>C.G.F.M.</b>	Certified Government Financial Manager
<b>C.H.D.O.</b>	Community Housing Development Organization
<b>C.I.A.</b>	Certified Internal Audit
<b>C.I.C.P.</b>	Cash and Investment Concentration Program. A method for managing investments and cash flow.
<b>C.I.D.</b>	Criminal Investigations Division
<b>C.I.P.</b>	Capital Improvement Plan
<b>C.I.S.A.</b>	Certified Information Systems Auditor
<b>C.I.U.</b>	Conviction Integrity Unit
<b>C.L.E.</b>	Continuing Legal Education
<b>C.L.E.A.N.</b>	County Lending Environmental Assistance to Neighborhood program
<b>C.M.H.</b>	Community Mental Health
<b>C.M.O.</b>	Care Management Organizations
<b>C.M.S.</b>	Care Management Systems. System that provides juvenile services and care to delinquent and at risk youth.
<b>C.M.S.</b>	Content Management System
<b>C.M.U.</b>	Crisis Management Unit. Jail Mental Health
<b>C.O.I.</b>	Conflict of Interest
<b>C.O.L.A.</b>	Cost of Living Allowance
<b>C.O.P.</b>	Certificate of Participation



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<b>C.O.R.</b>	Continuous Operating Reference. Highly accurate GPS receivers that collect positional data every second from satellites.
<b>C.O.S.</b>	Chief of Staff
<b>C.O.R.</b>	Child Observation Record
<b>C.O.O.</b>	Chief Operating Officer
<b>C.P.A.</b>	Certified Public Accountant
<b>C.P.A.I.</b>	Correctional Performance Assessment Inventory
<b>C.P.L</b>	Concealed Pistol License
<b>C.R.I.M.S.</b>	Case Records Information Management System
<b>C.S.O.</b>	Combined Sewer Overflow
<b>C.T.S.</b>	Case Tracking System
<b>C.V.R.P.</b>	Comprehensive Violence Reduction Project
<b>C.Y.S.A.F.E.</b>	Cyber Security Assessment for Everyone
<b>D.A.F.</b>	Document Approval Form
<b>D.B.E.</b>	Disadvantaged Business Enterprise
<b>D.C.F.O.</b>	Deputy Chief Financial Officer
<b>D.C.W.C.</b>	Development Corporation of Wayne County
<b>D.D.A.</b>	Downtown Development Authority
<b>D.D.O.T.</b>	Detroit Department of Transportation
<b>D.E.N.D.</b>	Department of Economic and Neighborhood Development
<b>D.E.P.</b>	Deficit Elimination Plan
<b>D.H.S.</b>	Department of Human Services (see also MDHS)
<b>D.H.S.E.M.</b>	Department of Homeland Security and Emergency Management
<b>D.H.U.</b>	Drug Housing Unit
<b>D.I.A.</b>	Detroit Institute of Arts
<b>D.I.T.</b>	Deposit In Transit
<b>D.M.</b>	Document Management
<b>D.M.A.T.</b>	Disaster Medical Assistance Team
<b>D.M.B.</b>	Department of Management and Budget
<b>D.M.C.</b>	Detroit Medical Center
<b>D.O.D.S.</b>	Drug Offense Delayed Sentencing Program
<b>D.O.E.</b>	Department of Environment
<b>D.O.O.E.</b>	Distressed Owner Occupant Extension
<b>D.O.T.</b>	Department of Technology
<b>D.P.S.</b>	Department of Public Services
<b>D.P.W.</b>	Department of Public Works
<b>D.S.D.S.</b>	Downriver Sewage Disposal System
<b>D.T.A.N</b>	General Obligation Limited Tax Anticipation Note





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<b>D.T.R.F.</b>	Delinquent Revolving Tax Fund
<b>D.T.W.</b>	Detroit Metropolitan Wayne County Airport
<b>D.W.C.C.M.H.</b>	Detroit Wayne County Community Mental Health Agency
<b>D.W.S.D.</b>	Detroit Water and Sewage Department
<b>E.A.L.</b>	Emergency Action Level
<b>E.A.P.</b>	Employee Assistance Program. Personnel program for County employees.
<b>E.C.M.</b>	Enterprise Content Management
<b>E.D.C.</b>	Wayne County Economic Development Corporation
<b>E.D.G.E.</b>	Economic Development Growth Engine
<b>E.E.O./E.E.O.C.</b>	Equal Employment Opportunity/Equal Employment Opportunity Commission
<b>E.F.N.E.P.</b>	Expanded Food and Nutrition Education Program
<b>E.F.T.</b>	Electronic Funds Transfer
<b>E.L.B.</b>	Emergency Loan Board. A Board created by state statute within the Department of Treasury.
<b>E.L.F.</b>	Equipment Lease Financing
<b>E.M.R</b>	Electronic Medical Records
<b>E.O.C.</b>	Emergency Operations Center
<b>E.P.</b>	Education Plan
<b>E.P.A.</b>	Environmental Protection Agency, also USEPA United States
<b>E.P.A.C.</b>	Electronic Procurement Assistance Center. A method for vendors to electronically examine Requests for Proposals from participating businesses and governments.
<b>E.S.D.</b>	Engineering Services Division in the Dept. of Environment
<b>E.S.U.</b>	Engineering Services Unit
<b>F.A.S.T.</b>	Fugitive Apprehension Service Team
<b>F.B.I.</b>	Federal Bureau of Investigation
<b>F.B.O.P.</b>	Federal Bureau of Prisons
<b>F.E.P.</b>	Fair Employment Practice
<b>F.I.A.</b>	Family Independence Agency. Now called Michigan Dept. of Human Services.
<b>F.I.C.A</b>	Federal Insurance Contributions Act
<b>F.M.D.</b>	Facilities Management Division in the Dept. of Environment
<b>F.M.H.J.</b>	Frank Murphy Hall of Justice
<b>F.M.L.A.</b>	Family Medical Leave Act. Allows employees to balance their work and family life by taking reasonable unpaid leave for certain reasons.
<b>F.N.S.</b>	Felony Non-Support Unit
<b>F.N.P.</b>	Family Nutrition Program
<b>F.O.A.</b>	Final Order of Abatement
<b>F.O.C.</b>	Friend of the Court



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<b>F.O.C.F.O.C.</b>	Friend of the Court For Our Children
<b>F.O.I.A.</b>	Freedom of Information Act. Ensures that the public may obtain information, make submittals/requests or acquire decisions from an agency.
<b>F.P.G.</b>	Family Preservation Grant
<b>F.Q.H.C.</b>	Federally Qualified Health Clinics
<b>F.R.I</b>	Fire-Rescue International
<b>F.T.E.</b>	A Full-Time Equivalent refers to an individual who is considered a permanent employee, working a 40-hour workweek and receiving County benefits.
<b>F.T.P.</b>	File Transfer Protocol
<b>F.Y.</b>	Fiscal Year
<b>G.A.A.</b>	Government Administrators Association
<b>G.A.A.P.</b>	Generally Accepted Accounting Principles are those accounting principles that are considered essential if a governmental entity is to report and fully disclose its financial condition and results of operations for a given period. The primary sources of these principles are the following: <ul style="list-style-type: none"><li>• FASB – Financial Accounting Standards Board</li><li>• GASB – Governmental Accounting Standards Board</li><li>• AICPA – American Institute of Certified Public Accountants</li></ul>
<b>G.A.A.F.R.</b>	Governmental Accounting, Auditing, and Financial Reporting. A publication issued by the GFOA as a reference for generally accepted accounting principles for state and local government.
<b>G.A.S.B.</b>	Government Accounting Standards Board
<b>G.B.A.</b>	Government Bar Association
<b>G.E.D.</b>	General Educational Development
<b>G.F.G.P.</b>	General Fund General Purpose
<b>G.F.O.A.</b>	Government Finance Officers Association
<b>G.I.S.</b>	Geographical Information System
<b>G.L.R.</b>	Great Lakes Recycling
<b>G.P.R.S.A.</b>	Government Performance and Result Act
<b>G.P.S.</b>	Global Positioning System
<b>G.W.E.D.C.</b>	Greater Wayne Economic Development Corporation
<b>H.H.S.</b>	Health and Human Services
<b>H.H.W.</b>	Household Hazardous Waste Program
<b>H.I.P.A.A.</b>	Health Insurance Portability and Accountability Act. Protects health insurance coverage for workers and their families when they change or lose their jobs.
<b>H.I.T.E.C.H.</b>	Health Information Technology for Clinical and Economic Health
<b>H.I.V.</b>	Human Immunodeficiency Virus
<b>H.R.I.S.</b>	Human Resource Information System
<b>H.M.O.</b>	Health Management Organization



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<b>H.O.M.E.</b>	Housing Opportunities Made Equal. HUD program providing housing assistance for low-income residents.
<b>H.R.</b>	Human Resources. See also P/HR.
<b>H.U.D.</b>	United States Department of Housing and Urban Development
<b>I.A.T.</b>	Issue Advisory Teams
<b>I.E.P.</b>	Individual Education Plan
<b>I.F.T.</b>	Industrial Facilities Tax
<b>I.G.A.</b>	Intergovernmental Agreement
<b>I.L.I.S.</b>	Integrated Land Information System
<b>I.P.A.</b>	Installment Purchase Agreement
<b>I.P.H.</b>	Institute for Population Health
<b>I.P.A.W.S.</b>	Integrated Public Alert Warning System
<b>I.P.O.S.</b>	Individual Plan of Service. In Mental health.
<b>I.P.P.</b>	In Pro Prio Persona- filing without the aid of an attorney.
<b>I.P.P.M.</b>	Inventory Personal Property Management
<b>I.R.S.</b>	Internal Revenue Service
<b>I.T.</b>	Information Technology
<b>I.V.T.</b>	Interactive Video Technology
<b>J.A.C.</b>	Juvenile Assessment Center
<b>J.A.G.</b>	Justice Assistance Grant
<b>J.A.I.S.</b>	Juvenile Assessment Information System
<b>J.D.F.</b>	Juvenile Detention Facility
<b>K.P.I.</b>	Key Performance Indicator
<b>L.A.D.A.</b>	Legal Aid and Defender's Association
<b>L.A.N.</b>	Local Area Network.
<b>L.E.A.D.</b>	Lead Enforcement and Abatement Division
<b>L.E.D.</b>	Light Emitting Diode
<b>L.E.I.N.</b>	Law Enforcement Information Network
<b>L.H.J.</b>	Lincoln Hall of Justice
<b>L.M.S.</b>	Learning Management System
<b>L.R.M.D.</b>	Land Resource Management Division in the Dept. of Environment
<b>L.T.G.O.</b>	Limited Tax General Obligations
<b>M.A.C.</b>	Michigan Association of Counties
<b>M.A.T.E.C.</b>	Midwest Aids Training and Education Center
<b>M.A.W.R.T.</b>	Metro Airport Water Rescue Team
<b>M.B. E.</b>	Minority owned Business Enterprise
<b>M.C.P.N.</b>	Managed Comprehensive Provider Network



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<b>M.C.L.</b>	Michigan Compiled Laws
<b>M.C.R.</b>	Michigan Court Rules
<b>M.D.A.</b>	Michigan Department of Agriculture
<b>M.D.C.H.</b>	Michigan Department of Community Health
<b>M.D.C.R.</b>	Michigan Department of Civil Rights
<b>M.D.E.Q.</b>	Michigan Department of Environmental Quality
<b>M.D.H.S.</b>	Michigan Department of Human Services, formerly Family Independence Agency. (see also DHS)
<b>M.D.M.</b>	Mobile Device Management
<b>M.D.N.R.E.</b>	Michigan Department of Natural Resources and Environment
<b>M.D.O.C.</b>	Michigan Department of Corrections
<b>M.D.O.T.</b>	Michigan Department of Transportation
<b>M.E.D.C.</b>	Michigan Economic Development Corporation.
<b>M.E.O.</b>	Medical Examiner's Office
<b>M.E.R.C.</b>	Michigan Employment Relations Commission
<b>M.F.P.P.</b>	Mortgage Foreclosure Prevention Program
<b>M.F.A.</b>	Michigan Municipal Finance Authority
<b>M.G.D.</b>	Million Gallons per Day
<b>M.G.D.C.</b>	Metropolitan Growth & Development Corporation
<b>M.H.P.</b>	Medical Health Plans
<b>M.H.-W.I.N.</b>	Mental Health-Wellness Information Network
<b>M.I.</b>	State of Michigan
<b>Mi.C.S.E.S.</b>	Michigan Child Support Enforcement System
<b>M.I.O.S.H.A.</b>	Michigan Occupational Safety and Health Association
<b>M.J.D.A.</b>	Michigan Juvenile Detention Association
<b>M.L.S.I.C.</b>	Michigan Life Science and Innovation Center
<b>M.M.B.A.</b>	Michigan Municipal Bond Authority
<b>M.O.U.</b>	Memorandum of Understanding
<b>M.P.R.</b>	Minimum Program Requirements. Used in Public Health.
<b>M.S.E.U.</b>	Municipal Support Enforcement Unit
<b>M.S.U.E.</b>	Michigan State University Extension
<b>M.S.H.D.A.</b>	Michigan State Housing Development Authority
<b>M.S.C.T.C.</b>	Michigan Sheriffs' Coordinating and Training Council
<b>M.S.R.B.</b>	Municipal Securities Rulemaking Board
<b>M.T.F.</b>	Michigan Transportation Fund, established by Public Act 51
<b>M.U.C.P.</b>	Michigan Unified Certification Program
<b>M.V.T.F.</b>	Michigan Veteran Trust Fund



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<b>M.W.B.E.</b>	Minority owned Women Business Enterprise
<b>M &amp; B</b>	Management and Budget
<b>N.A.C.O.</b>	National Association of Counties Organization
<b>N.A.C.S.L.B.</b>	National Advisory Council on State and Local Budgeting
<b>N.A.C.W.A.</b>	National Association of Clean Water Agencies
<b>N.A.I.A.S.</b>	North American International Auto Show
<b>N.A.N.A.S.P.</b>	National Association of Nutrition and Aging Service Programs
<b>N.A.P.</b>	Nuisance Abatement Program
<b>N.C.I.C.</b>	National Crime Information Center
<b>N.H.V.R.V.</b>	North Huron Valley/Rouge Valley
<b>N.M.H.C.</b>	National Medical Health Card Contract
<b>N.P.D.E.S.</b>	National Pollutant Discharge Elimination System
<b>N.R.P.A.</b>	National Recreation and Park Association
<b>O.A.G.</b>	Office of the Auditor General
<b>O.I.G.</b>	DPS Office of Inspector General
<b>O.J.J.D.P.</b>	Office of Juvenile Justice and Delinquency Prevention
<b>O.M.B.</b>	Office of Management and Budget
<b>O.P.E.B.</b>	Other Post-Employment Benefits
<b>O.S.B.C.</b>	One Stop Business Center
<b>O.U.I.L.</b>	Operating Under the Influence of Liquor
<b>O.W.I.</b>	Operating While Intoxicated
<b>P.A.</b>	Public Act. A legal statute.
<b>P.A.A.M.</b>	Association of Prosecuting Attorneys
<b>P.A.F.</b>	Position Analysis Form
<b>P.A.F.R</b>	Popular Annual Financial Report
<b>P.A.O.</b>	Prosecuting Attorney's Office
<b>P.A.S.S.</b>	Preventive Action Service System
<b>P.A.T.U.</b>	The Prosecutors Auto Theft Unit
<b>P.C.3.</b>	Procurement Contract Compliance Certificate
<b>P.C.M.S.</b>	Patient Care Management Services
<b>P.C.N.</b>	Pharmaceutical Care Network. In PCMS.
<b>P.C.P.</b>	Person Centered Planning Process. In Mental Health.
<b>P./H.R.</b>	Personnel/Human Resources. See also H.R.
<b>P.I.P.</b>	Property Improvement Program, currently being run by MSHDA.
<b>P.L.L.C.</b>	Professional Limited Liability Company or Partners of Limited Liability Corporation
<b>P.M.I.S.</b>	Performance Management Information System



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<b>P.M.O.</b>	Project Management Office
<b>P.P.O.</b>	Personal Protection Order
<b>P.P.N.</b>	Preferred Provider Network
<b>P.P.S.</b>	Policy/Procedure Statement
<b>P.R.E.A.</b>	Prison Rape Elimination Act
<b>P.T.A.</b>	Property Tax Administration
<b>P.T.C.</b>	Property Tax Cashier System
<b>P.T.S.</b>	Land Bank Property Tracking System
<b>P.T.S.D.</b>	Post Traumatic Stress Disorder
<b>P.T.A.</b>	Property Tax Administration System
<b>RESIQ2</b>	Automated Cash and Investment Concentration Program
<b>R.F.P.</b>	Request for Proposal for Purchasing to go out on bid for the procurement of an item or service.
<b>R.I.M.S.</b>	Road Infrastructure Management System
<b>R.J.C.</b>	Regional Justice Center
<b>R.L.B.P.H.</b>	Regional Library for the Blind and Physically Handicapped
<b>R.O.D</b>	Register of Deeds
<b>R.R.T.</b>	Radiological Response Team
<b>R.S.R.F.</b>	Revenue Sharing Reserve Fund
<b>R.T.B.</b>	Retention Treatment Basin
<b>R.U.R.E.S.A.</b>	Responding Uniform Reciprocal Enforcement of Support Act. (Child Support)
<b>S.A.M.H.S.A.</b>	Substance Abuse and Mental Health Services Administration
<b>S.A.R.A.</b>	Superfund Amendments and Reauthorization Act of 1986
<b>S.A.R.S.</b>	Severe Acute Respiratory Syndrome
<b>S.A.T.</b>	Sexual Assault Team
<b>S.B.A.</b>	Small Business Administration
<b>S.B.E.</b>	Small Business Enterprise
<b>S.B.P.</b>	Strategic Business Plan
<b>S.B.T.D.C.</b>	Small Business Technology Development Center
<b>S.C.A.O.</b>	State Court Administrative Office
<b>S.C.A.D.A.</b>	Supervisory Control And Data Acquisition
<b>S.C.O.R.M.</b>	Sharable Content Object Reference Model
<b>S.C.O.U.T.</b>	Sheriff community Organized Urban Team
<b>S.E.C.</b>	Securities and Exchange Commission
<b>S.E.M.C.A.</b>	Southeastern Michigan Community Alliance
<b>S.E.M.C.O.G.</b>	Southeastern Michigan Council of Governments.
<b>S.E.V.</b>	State Equalized Value. The taxable value of a parcel of land.



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<b>S.I.G.M.A.</b>	Support for Improvement in Governance and Management
<b>S.N.A.P.</b>	Supplemental Nutrition Assistance Program
<b>S.O.F.T.</b>	Society of Forensic Toxicology
<b>S.P.A.</b>	Stipulated Payment Agreement
<b>S.R.F.</b>	State Revolving Fund
<b>S.R.T.</b>	Special Response Team (Sheriff)
<b>S.S.E.S.</b>	Sewer System Evaluation Survey
<b>S.T.A.N.D.</b>	Supervised Treatment for Alcohol and Narcotic Dependency
<b>S.T.C.A.P.</b>	Short Term Corrective Action Plan
<b>S.T.D.</b>	Sexually Transmitted Disease. In Public Health.
<b>S.T.E.P.</b>	Second Chance Through Expungement Program
<b>S.V.U.</b>	Special Victims Unit
<b>T.A.N.s</b>	Tax Anticipation Notes (TANs)
<b>T.A.R.U.</b>	Threat Assessment Response Unit
<b>T.E.D.F.</b>	Transportation Economic Development Fund
<b>T.E.F.A.P.</b>	The Emergency Food Assistance Program
<b>T.I.F.A.</b>	Tax Increment Financing Authorities ( <i>see Authority in the Glossary</i> )
<b>T.R.O</b>	Temporary Restraining Order
<b>T.S.E.V.</b>	Taxable State Equalized Value
<b>T.S.T.</b>	Technical Support Team (counter-terrorism)
<b>T.U.R.B.O.</b>	Transforming Underutilized Business Opportunities Program
<b>T.V.</b>	The amount of allowable taxes charged for a parcel of land. The taxable value is based on the State Equalized Value in Michigan.
<b>U.A.S.I.</b>	Urban Area Security Initiative
<b>U.A.T.</b>	User Acceptance Testing
<b>U.T.G.O.</b>	Unlimited Tax General Obligations
<b>V.C.E.</b>	Virtual Center of Excellence
<b>V.I.N.E.</b>	Victim Information and Notification Everyday
<b>V.O.C.A.</b>	Victims of Crime Act
<b>V.O.I.P.</b>	Voice Over IP Telephony
<b>W.A.J.I.S.</b>	The Wayne County Justice Information System is a network and computing infrastructure for Wayne County Law Enforcement and Judicial Organizations.
<b>W.A.R.</b>	Wayne County Arson Reduction Unit
<b>W.C.B.A.</b>	Wayne County Building Authority
<b>W.C.B.R.A.</b>	Wayne County Brownfield Redevelopment Authority
<b>W.C.C.C.D.</b>	Wayne County Community College District
<b>W.C.D.C.</b>	Wayne County Development Corporation
<b>W.C.D.P.H.</b>	Wayne County Department of Public Health





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<b>W.C.H.F.S.H.S.</b>	Wayne County Health and Family Services Head Start
<b>W.C.H.S.</b>	Wayne County Head Start
<b>W.C.J.D.F.</b>	Wayne County Juvenile Detention Facility
<b>W.C.P.O.</b>	Wayne County Prosecutors Office
<b>W.C.S.O.</b>	Wayne County Sheriff's Office
<b>W.E.B.</b>	Warrant Enforcement Bureau.
<b>W.I.C.</b>	Women and Infant Children Public Health program.
<b>W.M.D.</b>	Watershed Management Division in the Dept. of Environment
<b>W.M.U.</b>	Watershed Management Unit
<b>W.R.E.S.A.</b>	Wayne Regional Education Services
<b>W.W.T.F.</b>	Wastewater Treatment Facility
<b>Y.A.P.</b>	Detroit Youth Assistance Program



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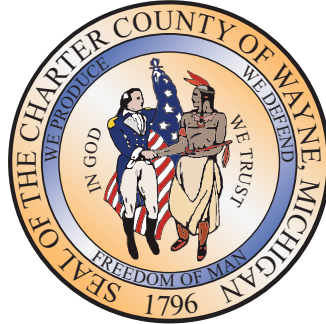
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