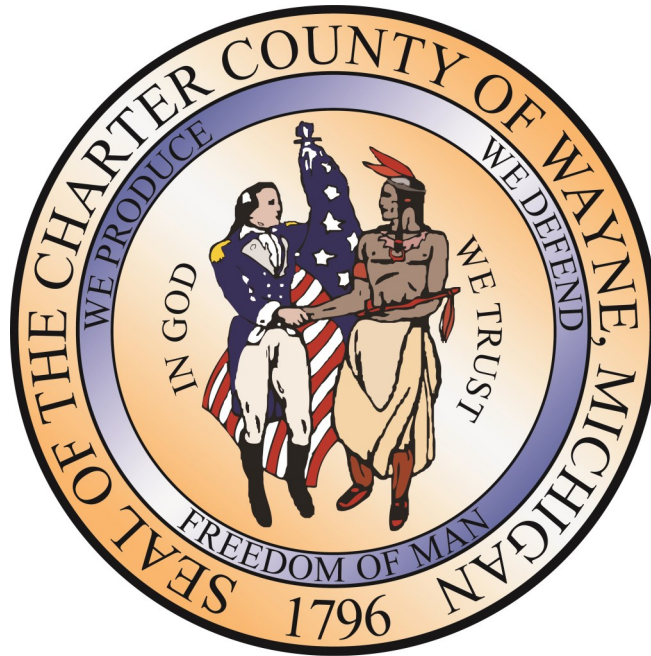


# COMPREHENSIVE EXECUTIVE BUDGET



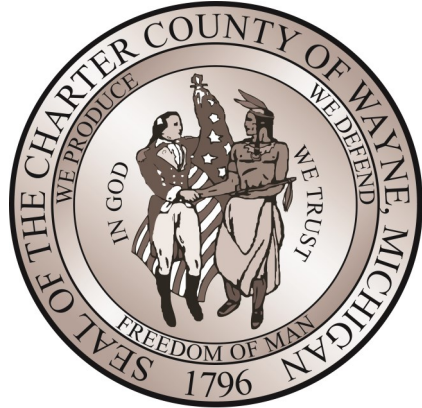
*Warren C. Evans*  
*County Executive*

*FY 2022-2023 and FY 2023-2024*



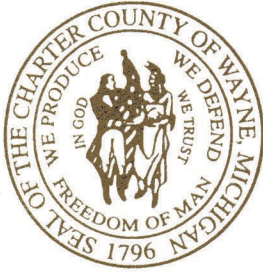
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*Wayne County Government  
Comprehensive Executive Budget  
Fiscal Year 2022-2023 and Fiscal Year 2023-2024*

**PREPARED BY  
THE DEPARTMENT OF  
MANAGEMENT AND BUDGET**



Warren C. Evans  
Wayne County Executive

July 15, 2022

Honorable Alicia Bell, Chair  
Wayne County Commission  
500 Griswold, 7<sup>th</sup> Floor  
Detroit, Michigan 48226

Dear Chairwoman Bell:

In satisfaction of Article V of the Wayne County Charter, attached is my recommended two-year Comprehensive Executive Budget (“Budget”) for Fiscal Years (“FY”) FY 2022-23 and FY 2023-24. This Budget is the eighth operating budget plan I have presented to the Wayne County Commission. Included are the operating budget plans for FY 2022-23 and FY 2023-24 for all elected offices, agencies, and departments within Wayne County Government. As in the past, the FY 2022-23 budget is intended for the County Commission to appropriate via ordinance as required by Charter and state law. The FY 2023-24 budget is a non-binding projection that serves as the foundation for the FY 2023-2024 budget cycle.

The County is financially stable and presently capable of servicing reoccurring expenses with reoccurring revenues. However, the regional, national, and global economic future is uncertain. Many academics, economists, and institutional investors calculate an increasing probability of recession in the next two years. While the worst of the COVID-19 pandemic appears to be behind us, the prospective economic effects of the associated supply chain disruptions, worker shortages, and resulting inflation are risks that could impact future county revenues. For these reasons, this Comprehensive Executive Budget reflects the administration’s anticipation of potential future economic challenges.

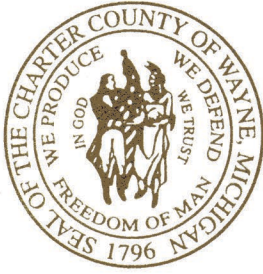
In addition to the usual operations of the County, two major additional activities will occur during the next budget cycle. First, the Criminal Justice Complex will be completed so that County offices can be relocated into it. It is important to recognize that during FY 2022-23, the County will pay for the expenses of both the new facility and the old facilities. This double expense will be offset in future years as savings are realized from the closure or sale of the old facilities, but is a material expense increase for FY 2022-23. The second activity is the continuation of the County’s multi-year enterprise resource planning system (ERP) implementation. The ERP is a long overdue upgrade for the County’s aging financial accounting and human resource information systems. The costs of the ERP are included in the enclosed recommended budget.

We have experienced surpluses in the General Fund for the last eight years under my administration. The fund balance in last year’s FY 2020-21 annual General Fund was \$261.0 million, an increase of \$46.1 million from FY2019-20. This surplus was reported in the Annual Comprehensive Financial Report (“ACFR”) submitted to the State of Michigan. This surplus was the result of actions taken by my administration with the help and support of the County Commission and Offices of the County’s other Elected Officials to continue to maintain the fiscal health of the County.

EXECUTIVE OFFICE

500 GRISWOLD, DETROIT, MICHIGAN 48226 • (313) 224-0291 • [www.waynecounty.com](http://www.waynecounty.com)





## Warren C. Evans Wayne County Executive

The Comprehensive Executive Budget being presented to the Commission for FY 2022-23 and FY 2023-24 for approval certifies revenues of \$1.64 billion and \$1.58 billion, respectively. The Budget for Adoption for General Fund operations is \$607.7 million for FY 2022-23 and \$627.7 million for FY 2023-24. For non-General Fund operations, the Budget for Adoption is \$1.12 billion for FY 2022-23 and \$1.02 billion for FY 2023-24. These budgets include funding for Special Revenue, Enterprise and Internal Service activities such as the County Roads and Parks operations, the Juvenile Justice System and the Delinquent Tax Revolving Fund (“DTRF”) programs.

The County’s General Fund Budget is segregated into two major sources of revenue: General Fund General Purpose revenue (“GFGP”) – used to fund health and welfare programs, public safety, and general government; and non GFGP revenue generated by departments and elected offices from specific sources. These revenues cannot be diverted to be used to fund other areas of General Fund expenditures. The proposed FY 2022-23 General Fund Budget includes available GFGP revenues for operations of \$425.7 million and non-GFGP sources of \$182.0 million, totaling \$607.7 million. In FY 2023-24, the projected budget includes available GFGP revenues for operations of \$442.1 million and non-GFGP sources of \$185.6 million totaling \$627.7 million.

As in any year, the County will have to first fund its mandatory spending obligations of \$74.3 million in FY 2022-23, a decrease of \$9.3 million from FY 2021-22. Additionally, the projected mandatory spend in FY 2023-24 is \$93.3 million, or an increase of \$10.4 million (mostly due to amortizing debt). The County’s mandatory spending obligations include debt service payments, rent payments, amounts set aside for liability settlements, required funding for the Parks, and payments to the Detroit Wayne Integrated Health Network (“DWIHN”).

Additionally, this budget funds 100% of the Defined Contribution retirement plans and the Defined Benefit retirement plans as determined by the independent actuary retained by the Wayne County Employee Retirement System (“WCERS”). The same as last year, this budget also sets aside \$5.0 million in the Road Fund as additional payments to WCERS to accelerate the reduction of the unfunded actuarial accrued liability of the retirement system.

In closing, it is important to remind all leaders that discretionary spending on non-essential and unnecessary expenditures simply because funds are available in a budget should be reconsidered. We are the financial stewards of Wayne County citizens’ money. We need to stay focused and continue to make the difficult decisions that helped us get to where we are today. We cannot return to old ways of undisciplined spending. Thank you for your cooperation and review of this Budget for adoption.

Sincerely,

Warren C. Evans  
Wayne County Executive

EXECUTIVE OFFICE

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**Wayne County Government**  
**Comprehensive Executive Budget 2022-2023 and Projected 2023-2024**

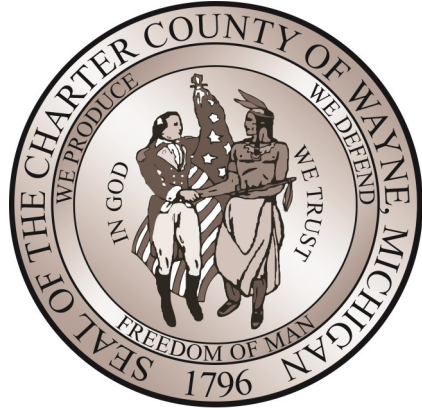
		<b>SUMMARY BY FUND</b>			<b>FY 2023 INCREASE (DECREASE) FROM FY 2022</b>	<b>FY 2024 CEO PROJECTED</b>
		<b>FY 2021 ACTUAL EXPENDITURES</b>	<b>FY 2022 ADOPTED BUDGET</b>	<b>FY 2023 CEO REC BUDGET</b>		
<b>Governmental Funds</b>						
<b>General Fund</b>						
101	General Fund	\$ 527,961,782	\$ 577,428,596	\$ 607,663,203	30,234,607	\$ 627,744,085
<b>Total General Fund</b>		<b>\$ 527,961,782</b>	<b>\$ 577,428,596</b>	<b>\$ 607,663,203</b>	<b>\$ 30,234,607</b>	<b>\$ 627,744,085</b>
<b>Special Revenue Funds</b>						
201	County Road Fund	150,738,220	194,758,145	220,208,468	25,450,323	215,392,364
208	County Park Fund	13,255,916	13,651,383	13,626,352	(25,031)	13,626,352
221	County Health Fund	30,203,974	51,360,757	58,158,108	6,797,351	57,171,335
223	HCS - Nutrition	4,013,449	4,441,802	4,560,233	118,431	4,581,764
228	Rouge Demonstrations Grant	1,429,367	3,772,600	3,450,600	(322,000)	2,550,600
229	Environmental Programs Fund	1,448,754	3,285,000	3,242,859	(42,141)	3,232,145
230	Stadium & Land Development	6,844,246	6,114,127	8,105,572	1,991,445	8,105,572
250	Community & Economic Devel	1,850,101	14,175,748	14,800,407	624,659	6,761,153
260	Michigan Indigent Defense Comm	21,118,797	26,688,806	39,335,446	12,646,640	39,335,446
265	Drug Enforcement Program Fund	825,480	882,000	882,000	-	882,000
266	Law Enforcement	4,448,353	9,498,934	8,124,788	(1,374,146)	8,124,788
275	Comm Devel Blk Grant (CDBG)	8,502,853	20,511,169	19,959,524	(551,645)	6,338,704
281	Community Corrections	3,214,419	5,106,208	5,358,679	252,471	5,366,042
282	Victim Witness Program	2,290,757	2,554,690	2,779,356	224,666	2,876,513
286	Raise the Age-RTA	-	-	2,541,210	2,541,210	1,190,743
291	American Rescue Plan (ARPA)	1,612,433	-	38,597,145	38,597,145	12,231,907
292	Juv. Justice and Abuse/Neglect	105,621,861	132,910,908	136,876,178	3,965,270	137,389,798
293	Soldiers Relief	815,774	1,991,249	2,017,151	25,902	2,026,532
294	Veterans Trust Fund	6,273	30,000	-	(30,000)	-
297	Youth Services	3,879,913	3,909,189	3,948,281	39,092	3,948,281
298	Covid - 19	114,243,950	58,007	12,725,394	12,667,387	4,318,500
299	State/Local Fiscal Recovery Funds	-	-	83,560,000	83,560,000	41,000,000
<b>Total Special Revenue Funds</b>		<b>476,364,890</b>	<b>495,700,722</b>	<b>682,857,751</b>	<b>187,157,029</b>	<b>576,450,539</b>
<b>Debt Service Funds</b>						
301	General Debt Service	56,724,145	3,709,593	3,197,042	(512,551)	2,840,696
302	Debt Service- 2018A Jail	13,589,900	13,590,650	18,767,150	5,176,500	18,760,025
303	Debt Service-Down River Commun	1,575,075	1,252,200	304,894	(947,306)	-
304	Debt Service-2020 Ref.Bond	276,543,556	9,930,551	11,022,550	1,091,999	11,029,925
<b>Total Debt Service Funds</b>		<b>348,432,676</b>	<b>28,482,994</b>	<b>33,291,636</b>	<b>4,808,642</b>	<b>32,630,646</b>
<b>Capital Projects Funds</b>						
401	Capital Programs	858,939	4,300,210	263,600	(4,036,610)	-
467	Construction Fund - 2018A Jail Bonds	203,644,863	184,178,700	2,800,000	(181,378,700)	2,800,000
<b>Total Capital Projects Funds</b>		<b>204,503,802</b>	<b>188,478,910</b>	<b>3,063,600</b>	<b>(185,415,310)</b>	<b>2,800,000</b>
<b>Component Unit Funds - Court</b>						
834	Third Circuit Ct Capital Projs	95,610	1,100,000	1,100,000	-	1,100,000
835	Circuit Court	64,486,272	88,482,182	92,812,603	4,330,421	93,235,859
836	Friend of the Court	26,016,552	35,680,223	36,956,199	1,275,976	36,955,727
837	Courts Capital Projects	-	48,835	49,135	300	-
838	Probate Court	9,174,910	10,203,340	11,883,217	1,679,877	12,050,512
<b>Total Component Unit Funds - Court</b>		<b>99,773,343</b>	<b>135,514,580</b>	<b>142,801,154</b>	<b>7,286,574</b>	<b>143,342,098</b>
<b>Component Unit Funds - Other</b>						
801	Regular Drain Fund-Maint.	3,221,386	2,255,097	953,991	(1,301,106)	450,000
<b>Total Component Unit Funds - Other</b>		<b>3,221,386</b>	<b>2,255,097</b>	<b>953,991</b>	<b>(1,301,106)</b>	<b>450,000</b>
<b>Total Governmental Funds</b>		<b>\$ 1,660,257,879</b>	<b>\$ 1,427,860,899</b>	<b>\$ 1,470,631,335</b>	<b>\$ 42,770,436</b>	<b>\$ 1,383,417,368</b>
<b>Proprietary Funds</b>						
<b>Enterprise Funds</b>						
500	Delinq Tax-Unpledged Res	33,307,907	4,341,040	4,866,040	525,000	4,866,040
501	Property Tax Forfeiture	9,293,340	12,975,176	12,884,020	(91,156)	13,267,650
538	Delinquent Tax Revolv - 2018	17,881,865	-	-	-	-
539	Delinquent Tax Revolv - 2019	1,821,169	16,332,002	8,022,000	(8,310,002)	-
540	Delinquent Tax Revolv - 2020	408,311	14,580,000	10,510,000	(4,070,000)	3,505,000
541	Delinquent Tax Revolv - 2021	-	-	14,580,000	14,580,000	14,580,000
542	Delinquent Tax Revolv - 2022	-	-	200,000	200,000	14,580,000
575	Jail Commissary Fund	1,168,385	2,780,436	2,906,269	125,833	2,893,373
596	CSO Basins	1,913,602	11,724,689	10,851,528	(873,161)	9,907,728
598	Rouge Val Sewage Disp Sys	60,471,460	62,258,396	61,822,407	(435,989)	61,822,407
<b>Total Enterprise Funds</b>		<b>126,266,039</b>	<b>124,991,739</b>	<b>126,642,264</b>	<b>1,650,525</b>	<b>125,422,198</b>



**Wayne County Government**  
**Comprehensive Executive Budget 2022-2023 and Projected 2023-2024**

**SUMMARY BY FUND**

	FY 2021 ACTUAL EXPENDITURES	FY 2022 ADOPTED BUDGET	FY 2023 CEO REC BUDGET	FY 2023 INCREASE (DECREASE) FROM FY 2022	FY 2024 CEO PROJECTED
<b>Internal Service Funds</b>					
631 Building & Ground Maintenance	14,891,058	15,326,800	22,621,639	7,294,839	23,261,833
635 Central Services	14,172,576	18,721,430	18,921,286	199,856	18,921,286
641 Environment	2,859,737	5,071,094	5,042,989	(28,105)	5,208,441
675 Long Term Disability Fund	1,343,388	1,984,660	2,191,260	206,600	2,272,983
676 Health Fund	61,007,698	64,977,166	70,844,853	5,867,687	75,298,615
677 Worker Compensation Self Insur	1,123,253	3,477,125	3,478,111	986	3,478,111
678 General Liability Fund	3,785,053	3,016,660	2,967,580	(49,080)	2,967,580
<b>Total Internal Service Funds</b>	<b>99,182,764</b>	<b>112,574,935</b>	<b>126,067,718</b>	<b>13,492,783</b>	<b>131,408,849</b>
<b>Total Proprietary Funds</b>	<b>\$ 225,448,803</b>	<b>\$ 237,566,674</b>	<b>\$ 252,709,982</b>	<b>\$ 15,143,308</b>	<b>\$ 256,831,047</b>
<b>Fiduciary Funds</b>					
<b>Fiduciary Funds</b>					
731 Retire Sys Fund-Employee	6,893,725	7,626,900	7,626,900	-	7,626,900
<b>Total Fiduciary Funds</b>	<b>\$ 6,893,725</b>	<b>\$ 7,626,900</b>	<b>\$ 7,626,900</b>	<b>\$ -</b>	<b>\$ 7,626,900</b>
<b>Total - All Funds Appropriated</b>	<b>\$ 1,892,600,407</b>	<b>\$ 1,673,054,473</b>	<b>\$ 1,730,968,217</b>	<b>\$ 57,913,744</b>	<b>\$ 1,647,875,315</b>



*Wayne County Government  
Comprehensive Executive Budget  
Fiscal Year 2022-2023 and Fiscal Year 2023-2024*

**APPENDIX I  
STATEMENT OF EXPENDITURES  
BY OBJECT**





**Wayne County Government**  
**Comprehensive Executive Budget 2022-2023 and Projected 2023-2024**

**SUMMARY OF EXPENDITURES BY FUND AND OBJECT**

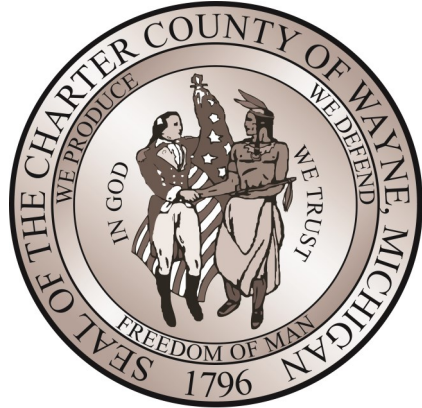
Fund	Personnel	Fringe Benefits	Pension	Materials and Supplies	Services and Contractual Services	Travel	Operating Expenses	Rentals
101 - General Fund	\$158,168,897	\$51,791,127	\$34,895,009	\$11,724,930	\$107,353,110	\$1,050,077	\$10,994,706	\$8,454,663
201 - County Road Fund	33,204,543.00	10,459,175.00	12,575,856.00	21,613,210.00	123,817,128.00	104,614.00	6,297,109.00	417,340.00
208 - County Park Fund	3,513,936.00	1,218,011.00	792,146.00	507,875.00	5,749,705.00	8,050.00	533,900.00	293,377.00
221 - County Health Fund	5,590,794.00	1,881,778.00	1,218,169.00	1,056,301.00	47,367,929.00	267,256.00	459,079.00	247,894.00
223 - HCS - Nutrition	1,064,588.00	138,320.00	84,259.00	299,401.00	2,735,628.00	74,966.00	25,071.00	36,000.00
228 - Water Quality Management	598,297.00	227,054.00	140,005.00	73,200.00	2,345,558.00	13,000.00	9,486.00	30,000.00
229 - Environmental Programs Fund	763,066.00	263,032.00	177,560.00	20,300.00	1,846,376.00	29,000.00	53,525.00	72,000.00
230 - Stadium & Land Development	-	-	-	-	176,804.00	-	-	5,307,000.00
250 - Community & Economic Devel	103,899.00	36,304.00	24,407.00	-	50,209.00	1,000.00	531.00	1,546.00
260 - Michigan Indigent Defense Comm	1,399,751.00	487,419.00	326,442.00	12,600.00	36,914,839.00	5,660.00	10,324.00	48,204.00
265 - Drug Enforcement Program Fund	401,356.00	100,201.00	77,348.00	32,200.00	232,506.00	2,085.00	19,569.00	-
266 - Law Enforcement	1,601,874.00	570,887.00	368,942.00	49,200.00	234,873.00	57,924.00	63,462.00	-
275 - Comm Devel Blk Grant (CDBG)	619,319.00	215,327.00	144,569.00	11,650.00	175,523.00	13,500.00	18,147.00	49,016.00
281 - Community Corrections	1,993,624.00	726,583.00	438,073.00	59,075.00	2,043,305.00	2,000.00	21,819.00	-
282 - Victim Witness Program	1,485,030.00	512,097.00	341,589.00	28,659.00	360,238.00	41,571.00	10,172.00	-
286 - Raise the Age-RTA	439,304.00	168,414.00	105,327.00	23,199.00	1,400,632.00	-	55,978.00	-
291 - American Rescue Plan (ARPA)	-	-	-	-	462,844.00	7,000.00	15,000.00	-
292 - Juv. Justice and Abuse/Neglect	14,162,578.00	4,141,109.00	3,106,558.00	647,140.00	114,427,553.00	69,100.00	150,695.00	48,800.00
293 - Soldiers Relief	244,404.00	86,681.00	57,107.00	6,500.00	1,574,442.00	7,000.00	8,586.00	22,631.00
297 - Youth Services	-	-	-	-	260,633.00	-	-	-
298 - Covid-19	952,751.00	-	-	-	4,000,000.00	-	10,000.00	-
299 - State/Local Fiscal Recovery Funds	-	-	-	-	83,560,000.00	-	-	-
301 - General Debt Service	-	-	-	-	-	-	-	-
302 - Debt Service - 2018A Jail	-	-	-	-	-	-	-	-
303 Debt Service-Down River Commun	-	-	-	-	-	-	-	-
304 Debt Service-2020 Ref.Bond	-	-	-	-	-	-	-	-
401 - Capital Programs	-	-	-	-	263,600.00	-	-	-
467 - Capital Programs	-	-	-	-	250,000.00	-	-	-
500 - Delinq Tax-Unpledged Res	-	-	-	470,552.00	3,210,249.00	-	111,200.00	-
501 - Property Tax Forfeiture	2,329,591.00	640,455.00	403,149.00	127,000.00	8,413,225.00	11,000.00	469,107.00	320,389.00
539 - Delinquent Tax Revolv - 2019	-	-	-	415,000.00	7,100,000.00	-	-	-
540 - Delinquent Tax Revolv - 2020	-	-	-	640,000.00	1,540,000.00	-	1,325,000.00	-
575 - Jail Commissary Fund	739,864.00	273,022.00	161,745.00	131,372.00	220,538.00	1,894.00	4,818.00	-
596 - CSO Basins	-	-	-	209,000.00	9,976,694.00	-	598,000.00	20,000.00
598 - Rouge Val Sewage Disp Sys	-	-	-	14,072.00	76,842,918.00	-	297,517.00	-
631 - Building & Ground Maintenance	7,116,081.00	2,538,679.00	1,631,488.00	806,500.00	4,775,841.00	36,170.00	3,873,170.00	481,288.00
635 - Central Services	4,812,182.00	1,656,791.00	1,117,764.00	9,700.00	5,330,064.00	27,700.00	459,809.00	2,990,336.00
641 - Environment	1,870,275.00	676,441.00	435,258.00	159,360.00	1,627,912.00	17,300.00	85,983.00	91,602.00
675 - Long Term Disability Fund	-	-	-	-	119,567.00	-	1,971,693.00	-
676 - Health Fund	-	-	-	-	597,360.00	-	70,047,493.00	-
677 - Worker Compensation Self Insur	-	-	-	-	478,111.00	-	3,000,000.00	-
678 - General Liability Fund	-	-	-	-	251,718.00	-	2,715,862.00	-
731 - Retire Sys Fund-Employee	1,761,187.00	579,593.00	396,030.00	122,500.00	4,328,958.00	98,000.00	69,632.00	251,000.00
801 - Regular Drain Fund-Maint.	-	-	-	9,000.00	120,000.00	-	321,000.00	-
834 - Third Circuit Ct Capital Projs	-	-	-	-	-	-	-	-
835 - Circuit Court	19,073,511.00	6,095,223.00	4,819,416.00	802,100.00	54,883,618.00	316,745.00	2,317,329.00	2,814,588.00
836 - Friend of the Court	15,280,982.00	4,567,983.00	3,843,506.00	335,500.00	8,412,306.00	90,000.00	550,922.00	3,665,000.00
837 - Courts Capital Projects	-	-	-	-	49,135.00	-	-	-
838 - Probate Court	4,999,976.00	1,732,945.00	1,154,444.00	157,500.00	2,637,017.00	52,000.00	239,687.00	567,338.00
<b>GRAND TOTAL</b>	<b>\$284,291,660</b>	<b>\$91,784,651</b>	<b>\$68,836,166</b>	<b>\$41,214,596</b>	<b>\$730,058,666</b>	<b>\$2,404,612</b>	<b>\$107,215,381</b>	<b>\$26,230,012</b>



**Wayne County Government**  
**Comprehensive Executive Budget 2022-2023 and Projected 2023-2024**

**SUMMARY OF EXPENDITURES BY FUND AND OBJECT**

Fund	Other Charges	Capital	Depreciation	Non Capital Assets	Debt Service	Residual Equity Transfers	Operating Transfers Out	Total
101 - General Fund	\$30,323,003	\$311,049	\$0	\$3,600,447	\$0	\$0	\$188,996,185	\$607,663,203
201 - County Road Fund	707,724.00	9,489,621.00	-	1,132,148.00	-	-	390,000.00	220,208,468
208 - County Park Fund	-	850,000.00	-	-	-	-	159,352.00	13,626,352
221 - County Health Fund	49,208.00	-	-	19,700.00	-	-	-	58,158,108
223 - HCS - Nutrition	100,000.00	-	-	2,000.00	-	-	-	4,560,233
228 - Water Quality Management	-	1,000.00	-	13,000.00	-	-	-	3,450,600
229 - Enviromental Programs Fund	-	1,000.00	-	17,000.00	-	-	-	3,242,859
230 - Stadium & Land Development	2,621,768.00	-	-	-	-	-	-	8,105,572
250 - Community & Economic Devel	14,582,511.00	-	-	-	-	-	-	14,800,407
260 - Michigan Indigent Defense Comm	-	-	-	130,207.00	-	-	-	39,335,446
265 - Drug Enforcement Program Fund	16,735.00	-	-	-	-	-	-	882,000
266 - Law Enforcement	5,067,126.00	49,000.00	-	61,500.00	-	-	-	8,124,788
275 - Comm Devel Blk Grant (CDBG)	18,697,473.00	-	-	15,000.00	-	-	-	19,959,524
281 - Community Corrections	-	68,200.00	-	6,000.00	-	-	-	5,358,679
282 - Victim Witness Program	-	-	-	-	-	-	-	2,779,356
286 - Raise the Age-RTA	161,155.00	-	-	187,201.00	-	-	-	2,541,210
291 - American Rescue Plan (ARPA)	38,112,301.00	-	-	-	-	-	-	38,597,145
292 - Juv. Justice and Abuse/Neglect	119,645.00	-	-	3,000.00	-	-	-	136,876,178
293 - Soldiers Relief	800.00	4,000.00	-	5,000.00	-	-	-	2,017,151
297 - Youth Services	-	-	-	-	-	-	3,687,648.00	3,948,281
298 - Covid-19	7,762,643.00	-	-	-	-	-	-	12,725,394
299 - State/Local Fiscal Recovery Funds	-	-	-	-	-	-	-	83,560,000
301 - General Debt Service	-	-	-	-	3,197,042.00	-	-	3,197,042
302 - Debt Service- 2018A Jail	-	-	-	-	18,767,150.00	-	-	18,767,150
303 Debt Service-Down River Commun	-	-	-	-	304,894.00	-	-	304,894
304 Debt Service-2020 Ref.Bond	-	-	-	-	11,022,550.00	-	-	11,022,550
401 - Capital Programs	-	-	-	-	-	-	-	263,600
467 - Capital Programs	375,000.00	2,175,000.00	-	-	-	-	-	2,800,000
500 - Delinq Tax-Unpledged Res	-	200,000.00	19,788.00	17,000.00	-	837,251.00	-	4,866,040
501 - Property Tax Forfeiture	-	141,204.00	11,400.00	17,500.00	-	-	-	12,884,020
539 - Delinquent Tax Revolv - 2019	-	-	-	-	507,000.00	-	-	8,022,000
540 - Delinquent Tax Revolv - 2020	-	-	-	-	7,005,000.00	-	-	10,510,000
575 - Jail Commissary Fund	117,080.00	-	-	64,967.00	-	-	1,190,969.00	2,906,269
596 - CSO Basins	-	-	-	-	47,834.00	-	-	10,851,528
598 - Rouge Val Sewage Disp Sys	19,926.00	(16,335,000.00)	-	-	982,974.00	-	-	61,822,407
631 - Building & Ground Maintenance	1,212,422.00	-	-	150,000.00	-	-	-	22,621,639
635 - Central Services	145,440.00	-	70,000.00	2,301,500.00	-	-	-	18,921,286
641 - Environment	-	60,000.00	2,858.00	16,000.00	-	-	-	5,042,989
675 - Long Term Disability Fund	100,000.00	-	-	-	-	-	-	2,191,260
676 - Health Fund	200,000.00	-	-	-	-	-	-	70,844,853
677 - Worker Compensation Self Insur	-	-	-	-	-	-	-	3,478,111
678 - General Liability Fund	-	-	-	-	-	-	-	2,967,580
731 - Retire Sys Fund-Employee	10,000.00	-	-	10,000.00	-	-	-	7,626,900
801 - Regular Drain Fund-Maint.	-	-	-	-	503,991.00	-	-	953,991
834 - Third Circuit Ct Capital Projs	-	1,100,000.00	-	-	-	-	-	1,100,000
835 - Circuit Court	1,495,602.00	-	-	61,000.00	-	-	133,471.00	92,812,603
836 - Friend of the Court	65,000.00	70,000.00	-	75,000.00	-	-	-	36,956,199
837 - Courts Capital Projects	-	-	-	-	-	-	-	49,135
838 - Probate Court	66,310.00	-	-	276,000.00	-	-	-	11,883,217
<b>GRAND TOTAL</b>	<b>\$122,128,872</b>	<b>(\$1,814,926)</b>	<b>\$104,046</b>	<b>\$8,181,170</b>	<b>\$54,938,435</b>	<b>\$837,251</b>	<b>\$194,557,625</b>	<b>\$1,730,968,217</b>



*Wayne County Government  
Comprehensive Executive Budget  
Fiscal Year 2022-2023 and Fiscal Year 2023-2024*

**APPENDIX II  
STATEMENT OF ESTIMATED REVENUE  
AND REPORT OF SPECIAL FUNDS**



*Wayne County Government*  
**Comprehensive Executive Budget 2022-2023 and Projected 2023-2024**

**REVENUES BY FUND AND ACTIVITY**

	<b>FY 2021 ACTUAL</b>	<b>FY 2022 ADOPTED</b>	<b>FY 2022 AMENDED</b>	<b>FY 2023 CEO REC.</b>	<b>FY 2024 CEO PROJ.</b>
<b>101 General Fund</b>					
101 County Commission	1,857,843	1,539,687	1,539,687	1,739,622	1,739,622
171 County Executive	2,941,360	4,675,022	4,675,022	4,515,767	4,515,767
172 Pinnacle Aeropark	1,612,978	3,957,462	3,957,462	3,918,868	4,230,065
174 Economic Development	1,635,226	2,733,082	2,733,082	3,020,851	3,684,741
179 EDC & Land Bank Administration	935,199	1,247,902	1,247,902	1,578,828	1,628,521
191 County Elections	511,430	96,028	96,028	99,889	99,889
201 Management & Budget	2,129	2,500	2,500	2,500	2,500
202 M&B Support Services	20,650,886	33,888,184	33,888,184	35,854,579	35,980,297
210 Corporation Counsel	6,065,510	10,933,261	10,733,261	11,641,215	11,641,215
215 County Clerk	4,327,158	5,616,602	5,616,602	5,702,319	5,702,319
217 County Clerk - Court Services	15,770,429	19,439,769	19,439,769	19,805,783	20,024,356
226 Personnel	3,558,322	6,116,310	6,042,671	6,729,684	6,737,204
229 Prosecuting Attorney	5,438,843	4,530,932	6,091,123	7,652,716	6,892,287
236 Register of Deeds	9,929,785	8,363,422	8,363,422	8,559,500	8,602,400
245 Remonumentation Grant	568,717	678,600	678,600	507,200	507,200
253 County Treasurer	328,130,634	331,682,381	331,682,381	340,789,824	357,183,524
305 Sheriff	5,108	5,000	5,000	5,000	5,000
306 Sheriff Court Services	9,403,834	23,092,581	23,092,581	24,154,713	24,768,607
350 Sheriff - Non Jail Services	4,541,650	2,863,648	3,655,819	4,241,256	4,245,916
351 County Jail	4,534,362	6,282,206	7,808,511	4,763,821	5,301,699
426 Emergency Management	608,937	1,840,500	2,440,500	2,099,500	1,499,500
449 Public Service Programs	317,962	390,000	390,000	390,000	390,000
601 Health & Community Services	2,261,531	4,251,910	4,251,910	4,563,488	4,636,228
602 Indigent Health Care	16,785,797	16,817,763	16,817,763	19,083,806	21,079,156
648 Medical Examiner	938,789	900,000	900,000	900,000	900,000
684 Veterans Affairs	9,225	0	0	0	0
701 DHCWS Central Administration	2,297,436	5,434,114	5,434,114	5,711,653	5,801,561
925 Non-departmental	122,857,608	80,026,318	80,026,318	89,630,821	89,944,511
<b>Total</b>	<b>\$568,734,093</b>	<b>\$577,405,184</b>	<b>\$581,610,212</b>	<b>\$607,663,203</b>	<b>\$627,744,085</b>
<b>201 County Road Fund</b>					
449 Public Service Programs	156,853,820	194,758,145	194,684,506	220,208,468	215,392,364
<b>Total</b>	<b>\$156,853,820</b>	<b>\$194,758,145</b>	<b>\$194,684,506</b>	<b>\$220,208,468</b>	<b>\$215,392,364</b>
<b>208 County Park Fund</b>					
449 Public Service Programs	15,150,932	13,651,383	15,142,101	13,626,352	13,626,352
<b>Total</b>	<b>\$15,150,932</b>	<b>\$13,651,383</b>	<b>\$15,142,101</b>	<b>\$13,626,352</b>	<b>\$13,626,352</b>
<b>221 County Health Fund</b>					
326 Jail Medical Diagnostic	8,999,812	13,372,928	13,372,928	14,238,658	12,750,028
327 Jail Mental Health	8,669,242	5,582,391	5,582,391	7,346,246	7,544,654
601 Health & Community Services	19,646,110	25,405,648	26,721,752	27,205,653	27,461,786
605 Other Health Programs	6,316,197	6,999,790	8,987,541	9,367,551	9,414,867
<b>Total</b>	<b>\$43,631,361</b>	<b>\$51,360,757</b>	<b>\$54,664,612</b>	<b>\$58,158,108</b>	<b>\$57,171,335</b>
<b>223 HCS - Nutrition</b>					
672 Health & Community Services	4,399,638	4,441,802	4,441,802	4,560,233	4,581,764
<b>Total</b>	<b>\$4,399,638</b>	<b>\$4,441,802</b>	<b>\$4,441,802</b>	<b>\$4,560,233</b>	<b>\$4,581,764</b>
<b>225 Health and Family Services</b>					
685 Hlth & Fam Serv (Head Start)	2,659	0	0	0	0
<b>Total</b>	<b>\$2,659</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



*Wayne County Government*  
**Comprehensive Executive Budget 2022-2023 and Projected 2023-2024**

**REVENUES BY FUND AND ACTIVITY**

	<u>FY 2021</u> <u>ACTUAL</u>	<u>FY 2022</u> <u>ADOPTED</u>	<u>FY 2022</u> <u>AMENDED</u>	<u>FY 2023</u> <u>CEO REC.</u>	<u>FY 2024</u> <u>CEO PROJ.</u>
<b>228 Rouge Demonstrations Grant</b>					
606 Environmental Programs	1,123,042	3,772,600	3,742,243	3,450,600	2,550,600
<b>Total</b>	<b>\$1,123,042</b>	<b>\$3,772,600</b>	<b>\$3,742,243</b>	<b>\$3,450,600</b>	<b>\$2,550,600</b>
<b>229 Enviromental Programs Fund</b>					
606 Environmental Programs	2,864,512	3,285,000	3,285,000	3,242,859	3,232,145
<b>Total</b>	<b>\$2,864,512</b>	<b>\$3,285,000</b>	<b>\$3,285,000</b>	<b>\$3,242,859</b>	<b>\$3,232,145</b>
<b>230 Stadium &amp; Land Development</b>					
729 Tourist Tax	7,835,838	6,114,127	6,114,127	8,105,572	8,105,572
<b>Total</b>	<b>\$7,835,838</b>	<b>\$6,114,127</b>	<b>\$6,114,127</b>	<b>\$8,105,572</b>	<b>\$8,105,572</b>
<b>250 Community &amp; Economic Devel</b>					
172 Economic & Neighborhood Develo	1,552,260	13,980,979	13,980,979	14,532,511	6,488,030
690 Home Administration	212,705	194,769	194,769	267,896	273,123
728 Economic & Neighborhood Dev	61,227	0	0	0	0
748 Loan Programs	1,527	0	0	0	0
<b>Total</b>	<b>\$1,827,718</b>	<b>\$14,175,748</b>	<b>\$14,175,748</b>	<b>\$14,800,407</b>	<b>\$6,761,153</b>
<b>260 Michigan Indigent Defense Comm</b>					
130 Third Circuit Court	22,389,523	24,911,139	24,911,139	0	0
270 Indigent Defense Services	0	1,777,667	1,777,667	39,335,446	39,335,446
<b>Total</b>	<b>\$22,389,523</b>	<b>\$26,688,806</b>	<b>\$26,688,806</b>	<b>\$39,335,446</b>	<b>\$39,335,446</b>
<b>265 Drug Enforcement Program Fund</b>					
229 Prosecuting Attorney	219	0	0	0	0
313 Sheriff Drug Enforcement	558,210	882,000	882,000	882,000	882,000
970 Airport Operations	83,587	0	0	0	0
<b>Total</b>	<b>\$642,016</b>	<b>\$882,000</b>	<b>\$882,000</b>	<b>\$882,000</b>	<b>\$882,000</b>
<b>266 Law Enforcement</b>					
307 Sheriff Field Services	2,419,349	2,916,488	2,946,588	3,033,635	3,033,635
317 Sheriff Grants	27,538	6,351,257	5,341,838	4,859,964	4,859,964
321 Sheriff Training Unit	125,382	231,189	231,189	231,189	231,189
<b>Total</b>	<b>\$2,572,269</b>	<b>\$9,498,934</b>	<b>\$8,519,615</b>	<b>\$8,124,788</b>	<b>\$8,124,788</b>
<b>275 Comm Devel Blk Grant (CDBG)</b>					
821 CDBG Administration	581,772	1,619,530	1,619,530	1,410,107	1,440,328
822 CDBG Projects	6,541,821	17,209,406	17,209,406	17,105,670	4,689,622
831 CDBG - HUD Loans	199,461	1,682,233	1,682,233	1,443,747	208,754
<b>Total</b>	<b>\$7,323,054</b>	<b>\$20,511,169</b>	<b>\$20,511,169</b>	<b>\$19,959,524</b>	<b>\$6,338,704</b>
<b>281 Community Corrections</b>					
320 Community Corrections	994,235	2,939,337	2,939,337	2,995,723	3,039,677
323 Violent Crimes Joint Task Forc	1,924,526	2,166,871	2,166,871	2,362,956	2,326,365
<b>Total</b>	<b>\$2,918,761</b>	<b>\$5,106,208</b>	<b>\$5,106,208</b>	<b>\$5,358,679</b>	<b>\$5,366,042</b>
<b>282 Victim Witness Program</b>					
229 Prosecuting Attorney	2,007,157	2,554,690	2,554,690	2,779,356	2,876,513
<b>Total</b>	<b>\$2,007,157</b>	<b>\$2,554,690</b>	<b>\$2,554,690</b>	<b>\$2,779,356</b>	<b>\$2,876,513</b>



*Wayne County Government*  
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**REVENUES BY FUND AND ACTIVITY**

	<b>FY 2021 ACTUAL</b>	<b>FY 2022 ADOPTED</b>	<b>FY 2022 AMENDED</b>	<b>FY 2023 CEO REC.</b>	<b>FY 2024 CEO PROJ.</b>
<b>286 Raise the Age - RTA</b>					
130 Circuit Court - Other Circuit	0	0	1,672,731	782,394	782,394
215 County Clerk	0	0	380,524	0	0
357 Juvenile - State Wards	0	0	1,897,877	1,350,467	0
229 Prosecuting Attorney	0	0	847,691	0	0
351 County Jail	0	0	364,177	408,349	408,349
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,163,000</b>	<b>\$2,541,210</b>	<b>\$1,190,743</b>
<b>291 American Rescue Plan (ARPA)</b>					
291 ARPA	1,886,625	0	31,553,509	38,597,145	12,231,907
<b>Total</b>	<b>\$1,886,625</b>	<b>\$0</b>	<b>\$31,553,509</b>	<b>\$38,597,145</b>	<b>\$12,231,907</b>
<b>292 Juv. Justice and Abuse/Neglect</b>					
130 Circuit Court - Other Circuit	2,796,541	4,285,921	4,285,921	4,420,675	4,420,675
229 Prosecuting Attorney	386,464	321,941	321,941	589,689	618,024
356 Juvenile Detention Facility	98,024,101	110,293,321	112,264,912	112,280,613	112,765,898
357 Juvenile - State Wards	3,720,003	3,723,884	3,723,884	3,717,236	3,717,236
670 Social Services	13,326,467	14,285,841	12,314,250	15,867,965	15,867,965
<b>Total</b>	<b>\$118,253,576</b>	<b>\$132,910,908</b>	<b>\$132,910,908</b>	<b>\$136,876,178</b>	<b>\$137,389,798</b>
<b>293 Soldiers Relief</b>					
684 Veterans Affairs	1,548,869	1,991,249	1,991,249	2,017,151	2,026,532
<b>Total</b>	<b>\$1,548,869</b>	<b>\$1,991,249</b>	<b>\$1,991,249</b>	<b>\$2,017,151</b>	<b>\$2,026,532</b>
<b>294 Veterans Trust Fund</b>					
684 Veterans Affairs	2,318	30,000	30,000	0	0
<b>Total</b>	<b>\$2,318</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$0</b>
<b>297 Youth Services</b>					
359 Youth Services	4,005,484	3,909,189	3,909,189	3,948,281	3,948,281
<b>Total</b>	<b>\$4,005,484</b>	<b>\$3,909,189</b>	<b>\$3,909,189</b>	<b>\$3,948,281</b>	<b>\$3,948,281</b>
<b>298 Covid-19</b>					
298 Covid-19	121,113,095	58,007	36,454,285	12,725,394	4,318,500
<b>Total</b>	<b>\$121,113,095</b>	<b>\$58,007</b>	<b>\$36,454,285</b>	<b>\$12,725,394</b>	<b>\$4,318,500</b>
<b>299 State/Local Fiscal Recovery Funds</b>					
291 ARPA	18,777	0	169,623,273	83,560,000	41,000,000
<b>Total</b>	<b>\$18,777</b>	<b>\$0</b>	<b>\$169,623,273</b>	<b>\$83,560,000</b>	<b>\$41,000,000</b>
<b>301 General Debt Service</b>					
985 Debt Service	59,520,005	3,709,593	3,709,593	3,197,042	2,840,696
<b>Total</b>	<b>\$59,520,005</b>	<b>\$3,709,593</b>	<b>\$3,709,593</b>	<b>\$3,197,042</b>	<b>\$2,840,696</b>
<b>302 Debt Service - 2018A Jail</b>					
985 Debt Service	47,566,586	13,590,650	13,590,650	18,767,150	18,760,025
<b>Total</b>	<b>\$47,566,586</b>	<b>\$13,590,650</b>	<b>\$13,590,650</b>	<b>\$18,767,150</b>	<b>\$18,760,025</b>
<b>303 Debt Service-Down River Commun</b>					
985 Debt Service	1,575,075	1,252,200	1,252,200	304,894	0
<b>Total</b>	<b>\$1,575,075</b>	<b>\$1,252,200</b>	<b>\$1,252,200</b>	<b>\$304,894</b>	<b>\$0</b>
<b>304 Debt Service-2020 Ref.Bond</b>					
985 Debt Service	281,573,839	9,930,551	9,930,551	11,022,550	11,029,925
<b>Total</b>	<b>\$281,573,839</b>	<b>\$9,930,551</b>	<b>\$9,930,551</b>	<b>\$11,022,550</b>	<b>\$11,029,925</b>



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REVENUES BY FUND AND ACTIVITY

	FY 2021 ACTUAL	FY 2022 ADOPTED	FY 2022 AMENDED	FY 2023 CEO REC.	FY 2024 CEO PROJ.
<b>401 Capital Programs</b>					
401 Capital Programs	19,186,951	4,300,210	4,483,863	263,600	0
<b>Total</b>	<b>\$19,186,951</b>	<b>\$4,300,210</b>	<b>\$4,483,863</b>	<b>\$263,600</b>	<b>\$0</b>
<b>435 Construction Fund - 2003 Bonds</b>					
401 Capital Programs	2,914	0	0	0	0
<b>Total</b>	<b>\$2,914</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>467 Construction Fund - 2018A Jail Bonds</b>					
401 Capital Programs	13,046,134	184,178,700	184,178,700	2,800,000	2,800,000
<b>Total</b>	<b>\$13,046,134</b>	<b>\$184,178,700</b>	<b>\$184,178,700</b>	<b>\$2,800,000</b>	<b>\$2,800,000</b>
<b>500 Delinq Tax-Unpledged Res</b>					
254 Delinquent Tax Revolving	1,767,263	4,341,040	4,341,040	4,866,040	4,866,040
<b>Total</b>	<b>\$1,767,263</b>	<b>\$4,341,040</b>	<b>\$4,341,040</b>	<b>\$4,866,040</b>	<b>\$4,866,040</b>
<b>501 Property Tax Forfeiture</b>					
254 Delinquent Tax Revolving	11,000,000	12,975,176	13,034,631	12,884,020	13,267,650
<b>Total</b>	<b>\$11,000,000</b>	<b>\$12,975,176</b>	<b>\$13,034,631</b>	<b>\$12,884,020</b>	<b>\$13,267,650</b>
<b>534 Delinquent Tax Revolv - 2014</b>					
254 Delinquent Tax Revolving	182	0	0	0	0
<b>Total</b>	<b>\$182</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>535 Delinquent Tax Revolv - 2015</b>					
254 Delinquent Tax Revolving	332,159	0	0	0	0
<b>Total</b>	<b>\$332,159</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>536 Delinquent Tax Revolv - 2016</b>					
254 Delinquent Tax Revolving	970,140	0	0	0	0
<b>Total</b>	<b>\$970,140</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>537 Delinquent Tax Revolv - 2017</b>					
254 Delinquent Tax Revolving	2,768,140	0	0	0	0
<b>Total</b>	<b>\$2,768,140</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>538 Delinquent Tax Revolv - 2018</b>					
254 Delinquent Tax Revolving	40,356,968	0	0	0	0
<b>Total</b>	<b>\$40,356,968</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>539 Delinquent Tax Revolv - 2019</b>					
254 Delinquent Tax Revolving	16,068,240	16,332,002	16,332,002	8,022,000	0
<b>Total</b>	<b>\$16,068,240</b>	<b>\$16,332,002</b>	<b>\$16,332,002</b>	<b>\$8,022,000</b>	<b>\$0</b>
<b>540 Delinquent Tax Revolv - 2020</b>					
254 Delinquent Tax Revolving	5,745,288	14,580,000	14,580,000	10,510,000	3,505,000
<b>Total</b>	<b>\$5,745,288</b>	<b>\$14,580,000</b>	<b>\$14,580,000</b>	<b>\$10,510,000</b>	<b>\$3,505,000</b>
<b>541 Delinquent Tax Revolv - 2021</b>					
254 Delinquent Tax Revolving	314	0	0	14,580,000	14,580,000
<b>Total</b>	<b>\$314</b>	<b>\$0</b>	<b>\$0</b>	<b>\$14,580,000</b>	<b>\$14,580,000</b>
<b>542 Delinquent Tax Revolv - 2022</b>					
254 Delinquent Tax Revolving	0	0	0	200,000	14,580,000
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$14,580,000</b>



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**REVENUES BY FUND AND ACTIVITY**

	<b>FY 2021 ACTUAL</b>	<b>FY 2022 ADOPTED</b>	<b>FY 2022 AMENDED</b>	<b>FY 2023 CEO REC.</b>	<b>FY 2024 CEO PROJ.</b>
<b>575 Jail Commissary Fund</b>					
351 County Jail	1,989,200	2,780,436	5,613,846	2,906,269	2,893,373
<b>Total</b>	<b>\$1,989,200</b>	<b>\$2,780,436</b>	<b>\$5,613,846</b>	<b>\$2,906,269</b>	<b>\$2,893,373</b>
<b>596 CSO Basins</b>					
440 Public Works	2,097,371	11,724,689	11,724,689	10,851,528	9,907,728
<b>Total</b>	<b>\$2,097,371</b>	<b>\$11,724,689</b>	<b>\$11,724,689</b>	<b>\$10,851,528</b>	<b>\$9,907,728</b>
<b>598 Rouge Val Sewage Disp Sys</b>					
440 Public Works	61,990,902	62,258,396	62,258,396	61,822,407	61,822,407
<b>Total</b>	<b>\$61,990,902</b>	<b>\$62,258,396</b>	<b>\$62,258,396</b>	<b>\$61,822,407</b>	<b>\$61,822,407</b>
<b>631 Building &amp; Ground Maintenance</b>					
202 M&B - Buildings	10,795,332	15,326,800	15,326,800	22,621,639	23,261,833
<b>Total</b>	<b>\$10,795,332</b>	<b>\$15,326,800</b>	<b>\$15,326,800</b>	<b>\$22,621,639</b>	<b>\$23,261,833</b>
<b>635 Central Services</b>					
258 Information Technology	10,692,266	18,721,430	18,721,430	18,921,286	18,921,286
<b>Total</b>	<b>\$10,692,266</b>	<b>\$18,721,430</b>	<b>\$18,721,430</b>	<b>\$18,921,286</b>	<b>\$18,921,286</b>
<b>641 Environment</b>					
540 Public Service-Env. Prog.	2,970,268	5,071,094	5,697,993	5,042,989	5,208,441
<b>Total</b>	<b>\$2,970,268</b>	<b>\$5,071,094</b>	<b>\$5,697,993</b>	<b>\$5,042,989</b>	<b>\$5,208,441</b>
<b>675 Long Term Disability Fund</b>					
857 Long term Disability	1,795,225	1,984,660	1,984,660	2,191,260	2,272,983
<b>Total</b>	<b>\$1,795,225</b>	<b>\$1,984,660</b>	<b>\$1,984,660</b>	<b>\$2,191,260</b>	<b>\$2,272,983</b>
<b>676 Health Fund</b>					
865 Health & Liability Insurance	62,078,946	64,977,166	64,977,166	70,844,853	75,298,615
<b>Total</b>	<b>\$62,078,946</b>	<b>\$64,977,166</b>	<b>\$64,977,166</b>	<b>\$70,844,853</b>	<b>\$75,298,615</b>
<b>677 Worker Compensation Self Insur</b>					
871 Worker's Compensation	3,135,097	3,477,125	3,477,125	3,478,111	3,478,111
<b>Total</b>	<b>\$3,135,097</b>	<b>\$3,477,125</b>	<b>\$3,477,125</b>	<b>\$3,478,111</b>	<b>\$3,478,111</b>
<b>678 General Liability Fund</b>					
865 Health & Liability Insurance	2,381,285	3,016,660	3,016,660	2,967,580	2,967,580
<b>Total</b>	<b>\$2,381,285</b>	<b>\$3,016,660</b>	<b>\$3,016,660</b>	<b>\$2,967,580</b>	<b>\$2,967,580</b>
<b>731 Retire Sys Fund-Employee</b>					
237 Retirement Board	18,776,094	7,626,900	7,626,900	7,626,900	7,626,900
<b>Total</b>	<b>\$18,776,094</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>
<b>801 Regular Drain Fund-Maint.</b>					
441 Drains	1,784,392	2,255,097	3,057,899	953,991	450,000
<b>Total</b>	<b>\$1,784,392</b>	<b>\$2,255,097</b>	<b>\$3,057,899</b>	<b>\$953,991</b>	<b>\$450,000</b>
<b>834 Third Circuit Ct Capital Projs</b>					
401 Capital Programs	8,590	1,100,000	1,100,000	1,100,000	1,100,000
<b>Total</b>	<b>\$8,590</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>

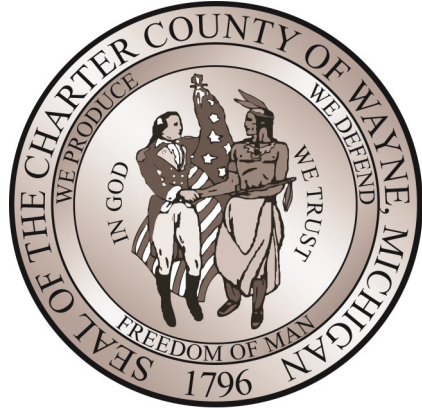




*Wayne County Government*  
*Comprehensive Executive Budget 2022-2023 and Projected 2023-2024*

**REVENUES BY FUND AND ACTIVITY**

	<u>FY 2021 ACTUAL</u>	<u>FY 2022 ADOPTED</u>	<u>FY 2022 AMENDED</u>	<u>FY 2023 CEO REC.</u>	<u>FY 2024 CEO PROJ.</u>
<b>835 Circuit Court</b>					
130 Circuit Court - Other Circuit	944,296	1,754,316	1,784,316	2,181,399	2,182,606
132 Circuit Court-General Fund Sup	65,538,890	86,727,866	86,787,866	90,631,204	91,053,253
<b>Total</b>	<b>\$66,483,185</b>	<b>\$88,482,182</b>	<b>\$88,572,182</b>	<b>\$92,812,603</b>	<b>\$93,235,859</b>
<b>836 Friend of the Court</b>					
130 Circuit Court - Other Circuit	29,307,784	35,680,223	35,680,223	36,956,199	36,955,727
<b>Total</b>	<b>\$29,307,784</b>	<b>\$35,680,223</b>	<b>\$35,680,223</b>	<b>\$36,956,199</b>	<b>\$36,955,727</b>
<b>837 Courts Capital Projects</b>					
401 Capital Programs	(538)	48,835	48,835	49,135	0
<b>Total</b>	<b>\$(538)</b>	<b>\$48,835</b>	<b>\$48,835</b>	<b>\$49,135</b>	<b>\$0</b>
<b>838 Probate Court</b>					
148 Probate Court	9,754,067	10,203,340	11,090,380	11,883,217	12,050,512
<b>Total</b>	<b>\$9,754,067</b>	<b>\$10,203,340</b>	<b>\$11,090,380</b>	<b>\$11,883,217</b>	<b>\$12,050,512</b>
<b>GRAND TOTAL</b>	<b><u>\$1,874,624,803</u></b>	<b><u>\$1,673,031,061</u></b>	<b><u>\$1,929,166,666</u></b>	<b><u>\$1,730,968,217</u></b>	<b><u>\$1,647,875,315</u></b>



*Wayne County Government  
Comprehensive Executive Budget  
Fiscal Year 2022-2023 and Fiscal Year 2023-2024*

**APPENDIX III  
STATEMENT OF ESTIMATED  
EXPENDITURES AND REPORT  
OF SPECIAL FUNDS**



*Wayne County Government*  
*Comprehensive Executive Budget 2022-2023 and Projected 2023-2024*

**EXPEDITURES BY FUND AND ACTIVITY**

	<u>FY 2021 ACTUAL</u>	<u>FY 2022 ADOPTED</u>	<u>FY 2022 AMENDED</u>	<u>FY 2023 CEO REC.</u>	<u>FY 2024 CEO PROJ.</u>
<b>101 General Fund</b>					
101 County Commission	8,932,895	10,623,207	10,623,207	11,832,671	11,959,026
130 Third Circuit Court	13,683,785	15,586,112	15,586,112	15,576,705	15,576,705
151 Adult Probation	1,786,981	1,911,700	1,911,700	1,894,156	1,894,156
171 County Executive	4,418,634	6,341,440	6,341,440	6,483,710	6,455,310
172 Pinnacle Aeropark	2,861,156	3,957,462	3,957,462	3,918,868	4,230,065
174 Economic Development	1,428,528	2,733,082	2,733,082	3,020,851	3,684,741
179 EDC & Land Bank Administratio	944,713	1,247,902	1,247,902	1,578,828	1,628,521
191 County Elections	2,163,011	2,811,561	2,809,061	2,489,815	2,515,542
201 Management & Budget	2,348,696	2,573,243	2,573,243	2,695,362	2,741,745
202 M&B Support Services	22,247,304	33,888,184	33,888,184	41,755,446	38,367,696
210 Corporation Counsel	7,347,362	10,933,261	10,733,261	11,641,215	11,641,215
215 County Clerk	5,893,298	8,076,935	8,079,435	8,382,899	8,673,079
217 County Clerk - Court Services	15,729,933	19,439,769	19,439,769	19,805,783	20,024,356
226 Personnel	4,465,826	6,116,310	6,042,671	6,729,684	6,737,204
229 Prosecuting Attorney	41,022,075	52,273,958	53,834,149	59,284,812	58,114,088
236 Register of Deeds	7,856,138	8,363,422	8,363,422	8,559,500	8,602,400
245 Remonumentation Grant	497,700	678,600	678,600	507,200	507,200
253 County Treasurer	5,633,411	7,876,912	7,876,912	8,088,813	8,294,825
298 CRF Reimbursed Expense	28,168,846	0	0	0	0
305 Sheriff	2,847,899	4,839,838	4,839,838	4,814,669	4,918,317
306 Sheriff Court Services	10,747,763	23,092,581	23,092,581	24,154,713	24,768,607
350 Sheriff - Non Jail Services	4,043,090	6,491,838	7,284,009	7,288,321	7,351,411
351 County Jail	54,557,790	115,816,952	117,343,257	123,296,048	129,568,901
426 Emergency Management	1,963,335	3,217,804	3,817,804	3,245,649	2,660,493
449 Public Service Programs	521,613	505,602	505,602	512,348	513,963
601 Health & Community Services	2,313,323	4,251,910	4,251,910	4,563,488	4,636,228
602 Indigent Health Care	24,220,985	16,817,763	16,817,763	19,083,806	21,079,156
648 Medical Examiner	7,577,856	8,166,724	8,166,724	8,350,670	8,336,823
672 Community Programs	643,254	861,828	861,828	858,412	864,409
684 Veterans Affairs	450,934	335,178	335,178	246,202	247,415
701 DHCWS Central Administration	2,429,115	5,434,114	5,434,114	5,711,653	5,801,561
731 Coop Extension	274,108	433,441	433,441	398,223	407,979
925 Non-departmental	56,277,112	44,524,750	44,524,750	39,042,228	49,821,964
996 General Fund Transfers	181,663,315	147,205,213	147,205,213	151,850,455	155,118,984
<b>Total</b>	<b>\$527,961,782</b>	<b>\$577,428,596</b>	<b>\$581,633,624</b>	<b>\$607,663,203</b>	<b>\$627,744,085</b>
<b>201 County Road Fund</b>					
449 Public Service Programs	150,738,220	194,758,145	194,684,506	220,208,468	215,392,364
<b>Total</b>	<b>\$150,738,220</b>	<b>\$194,758,145</b>	<b>\$194,684,506</b>	<b>\$220,208,468</b>	<b>\$215,392,364</b>
<b>208 County Park Fund</b>					
449 Public Service Programs	13,255,916	13,651,383	15,142,101	13,626,352	13,626,352
<b>Total</b>	<b>\$13,255,916</b>	<b>\$13,651,383</b>	<b>\$15,142,101</b>	<b>\$13,626,352</b>	<b>\$13,626,352</b>
<b>221 County Health Fund</b>					
326 Jail Medical Diagnostic	3,345,931	13,372,928	13,372,928	14,238,658	12,750,028
327 Jail Mental Health	3,943,293	5,582,391	5,582,391	7,346,246	7,544,654
601 Health & Community Services	17,637,276	25,405,648	26,721,752	27,205,653	27,461,786
605 Other Health Programs	5,277,475	6,999,790	6,987,541	9,367,551	9,414,867
<b>Total</b>	<b>\$30,203,974</b>	<b>\$51,360,757</b>	<b>\$54,664,612</b>	<b>\$58,158,108</b>	<b>\$57,171,335</b>
<b>223 HCS - Nutrition</b>					
672 Health & Community Services	4,013,449	4,441,802	4,441,802	4,560,233	4,581,764
<b>Total</b>	<b>\$4,013,449</b>	<b>\$4,441,802</b>	<b>\$4,441,802</b>	<b>\$4,560,233</b>	<b>\$4,581,764</b>



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**EXPEDITURES BY FUND AND ACTIVITY**

	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>
	<b>ACTUAL</b>	<b>ADOPTED</b>	<b>AMENDED</b>	<b>CEO REC.</b>	<b>CEO PROJ.</b>
<b>228 Rouge Demonstrations Grant</b>					
606 Environmental Programs	1,429,367	3,772,600	3,742,243	3,450,600	2,550,600
<b>Total</b>	<b>\$1,429,367</b>	<b>\$3,772,600</b>	<b>\$3,742,243</b>	<b>\$3,450,600</b>	<b>\$2,550,600</b>
<b>229 Enviromental Programs Fund</b>					
606 Environmental Programs	1,448,754	3,285,000	3,285,000	3,242,859	3,232,145
<b>Total</b>	<b>\$1,448,754</b>	<b>\$3,285,000</b>	<b>\$3,285,000</b>	<b>\$3,242,859</b>	<b>\$3,232,145</b>
<b>230 Stadium &amp; Land Development</b>					
729 Tourist Tax	6,844,246	6,114,127	6,114,127	8,105,572	8,105,572
<b>Total</b>	<b>\$6,844,246</b>	<b>\$6,114,127</b>	<b>\$6,114,127</b>	<b>\$8,105,572</b>	<b>\$8,105,572</b>
<b>250 Community &amp; Economic Devel</b>					
172 Economic & Neighborhood Deve	1,589,379	13,980,979	13,980,979	14,532,511	6,488,030
690 Home Administration	260,722	194,769	194,769	267,896	273,123
<b>Total</b>	<b>\$1,850,101</b>	<b>\$14,175,748</b>	<b>\$14,175,748</b>	<b>\$14,800,407</b>	<b>\$6,761,153</b>
<b>260 Michigan Indigent Defense Comm</b>					
130 Thirrd Circuit Court	21,118,797	24,911,139	24,911,139	0	0
270 Indigent Defense Services	0	1,777,667	1,777,667	39,335,446	39,335,446
<b>Total</b>	<b>\$21,118,797</b>	<b>\$26,688,806</b>	<b>\$26,688,806</b>	<b>\$39,335,446</b>	<b>\$39,335,446</b>
<b>265 Drug Enforcement Program Fund</b>					
229 Prosecuting Attorney	274,414	0	0	0	0
313 Sheriff Drug Enforcement	551,065	882,000	882,000	882,000	882,000
<b>Total</b>	<b>\$825,480</b>	<b>\$882,000</b>	<b>\$882,000</b>	<b>\$882,000</b>	<b>\$882,000</b>
<b>266 Law Enforcement</b>					
307 Sheriff Field Services	2,107,335	2,916,488	2,946,588	3,033,635	3,033,635
317 Sheriff Grants	2,203,248	6,351,257	5,341,838	4,859,964	4,859,964
321 Sheriff Training Unit	137,770	231,189	231,189	231,189	231,189
<b>Total</b>	<b>\$4,448,353</b>	<b>\$9,498,934</b>	<b>\$8,519,615</b>	<b>\$8,124,788</b>	<b>\$8,124,788</b>
<b>275 Comm Devel Blk Grant (CDBG)</b>					
821 CDBG Administration	1,298,348	1,619,530	1,619,530	1,410,107	1,440,328
822 CDBG Projects	7,012,828	17,209,406	17,209,406	17,105,670	4,689,622
831 CDBG - HUD Loans	191,678	1,682,233	1,682,233	1,443,747	208,754
<b>Total</b>	<b>\$8,502,853</b>	<b>\$20,511,169</b>	<b>\$20,511,169</b>	<b>\$19,959,524</b>	<b>\$6,338,704</b>
<b>281 Community Corrections</b>					
320 Community Corrections	1,323,258	2,939,337	2,939,337	2,995,723	3,039,677
323 Violent Crimes Joint Task Forc	1,891,161	2,166,871	2,166,871	2,362,956	2,326,365
<b>Total</b>	<b>\$3,214,419</b>	<b>\$5,106,208</b>	<b>\$5,106,208</b>	<b>\$5,358,679</b>	<b>\$5,366,042</b>
<b>282 Victim Witness Program</b>					
229 Prosecuting Attorney	2,290,757	2,554,690	2,554,690	2,779,356	2,876,513
<b>Total</b>	<b>\$2,290,757</b>	<b>\$2,554,690</b>	<b>\$2,554,690</b>	<b>\$2,779,356</b>	<b>\$2,876,513</b>
<b>286 Raise the Age - RTA</b>					
130 Circuit Court - Other Circuit	0	0	1,672,731	782,394	782,394
215 County Clerk	0	0	380,524	0	0
357 Juvenile - State Wards	0	0	1,897,877	1,350,467	0
229 Prosecuting Attorney	0	0	847,691	0	0
351 County Jail	0	0	364,177	408,349	408,349
<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,163,000</b>	<b>\$2,541,210</b>	<b>\$1,190,743</b>
<b>291 American Rescue Plan (ARPA)</b>					
291 ARPA	1,612,433	0	31,553,509	38,597,145	12,231,907
<b>Total</b>	<b>\$1,612,433</b>	<b>\$0</b>	<b>\$31,553,509</b>	<b>\$38,597,145</b>	<b>\$12,231,907</b>



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**EXPEDITURES BY FUND AND ACTIVITY**

		<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>
		<b>ACTUAL</b>	<b>ADOPTED</b>	<b>AMENDED</b>	<b>CEO REC.</b>	<b>CEO PROJ.</b>
<b>292</b>	<b>Juv. Justice and Abuse/Neglect</b>					
130	Circuit Court - Other Circuit	3,312,747	4,285,921	4,285,921	4,420,675	4,420,675
229	Prosecuting Attorney	350,673	321,941	321,941	589,689	618,024
356	Juvenile Detention Facility	89,436,154	110,293,321	112,264,912	112,280,613	112,765,898
357	Juvenile - State Wards	2,620,145	3,723,884	3,723,884	3,717,236	3,717,236
670	Social Services	9,902,141	14,285,841	12,314,250	15,867,965	15,867,965
	<b>Total</b>	<b>\$105,621,861</b>	<b>\$132,910,908</b>	<b>\$132,910,908</b>	<b>\$136,876,178</b>	<b>\$137,389,798</b>
<b>293</b>	<b>Soldiers Relief</b>					
684	Veterans Affairs	815,774	1,991,249	1,991,249	2,017,151	2,026,532
	<b>Total</b>	<b>\$815,774</b>	<b>\$1,991,249</b>	<b>\$1,991,249</b>	<b>\$2,017,151</b>	<b>\$2,026,532</b>
<b>294</b>	<b>Veterans Trust Fund</b>					
684	Veterans Affairs	6,273	30,000	30,000	0	0
	<b>Total</b>	<b>\$6,273</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$0</b>
<b>297</b>	<b>Youth Services</b>					
359	Youth Services	3,879,913	3,909,189	3,909,189	3,948,281	3,948,281
	<b>Total</b>	<b>\$3,879,913</b>	<b>\$3,909,189</b>	<b>\$3,909,189</b>	<b>\$3,948,281</b>	<b>\$3,948,281</b>
<b>298</b>	<b>Covid - 19</b>					
298	Covid - 19	114,243,950	58,007	36,454,285	12,725,394	4,318,500
	<b>Total</b>	<b>\$114,243,950</b>	<b>\$58,007</b>	<b>\$36,454,285</b>	<b>\$12,725,394</b>	<b>\$4,318,500</b>
<b>299</b>	<b>State/Local Fiscal Recovery Funds</b>					
291	ARPA	0	0	169,623,273	83,560,000	41,000,000
	<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$169,623,273</b>	<b>\$83,560,000</b>	<b>\$41,000,000</b>
<b>301</b>	<b>General Debt Service</b>					
985	Debt Service	56,724,145	3,709,593	3,709,593	3,197,042	2,840,696
	<b>Total</b>	<b>\$56,724,145</b>	<b>\$3,709,593</b>	<b>\$3,709,593</b>	<b>\$3,197,042</b>	<b>\$2,840,696</b>
<b>302</b>	<b>Debt Service - 2018A Jail</b>					
985	Debt Service	13,589,900	13,590,650	13,590,650	18,767,150	18,760,025
	<b>Total</b>	<b>\$13,589,900</b>	<b>\$13,590,650</b>	<b>\$13,590,650</b>	<b>\$18,767,150</b>	<b>\$18,760,025</b>
<b>303</b>	<b>Debt Service-Down River Commun</b>					
985	Debt Service	1,575,075	1,252,200	1,252,200	304,894	0
	<b>Total</b>	<b>\$1,575,075</b>	<b>\$1,252,200</b>	<b>\$1,252,200</b>	<b>\$304,894</b>	<b>\$0</b>
<b>304</b>	<b>Debt Service-2020 Ref.Bond</b>					
985	Debt Service	276,543,556	9,930,551	9,930,551	11,022,550	11,029,925
	<b>Total</b>	<b>\$276,543,556</b>	<b>\$9,930,551</b>	<b>\$9,930,551</b>	<b>\$11,022,550</b>	<b>\$11,029,925</b>
<b>401</b>	<b>Capital Programs</b>					
401	Capital Programs	858,939	4,300,210	4,483,863	263,600	0
	<b>Total</b>	<b>\$858,939</b>	<b>\$4,300,210</b>	<b>\$4,483,863</b>	<b>\$263,600</b>	<b>\$0</b>
<b>467</b>	<b>Construction Fund - 2018A Jail Bonds</b>					
401	Capital Programs	203,644,863	184,178,700	184,178,700	2,800,000	2,800,000
	<b>Total</b>	<b>\$203,644,863</b>	<b>\$184,178,700</b>	<b>\$184,178,700</b>	<b>\$2,800,000</b>	<b>\$2,800,000</b>
<b>500</b>	<b>Delinq Tax-Unpledged Res</b>					
254	Delinquent Tax Revolving	33,307,907	4,341,040	4,341,040	4,866,040	4,866,040
	<b>Total</b>	<b>\$33,307,907</b>	<b>\$4,341,040</b>	<b>\$4,341,040</b>	<b>\$4,866,040</b>	<b>\$4,866,040</b>
<b>501</b>	<b>Property Tax Forfeiture</b>					
254	Delinquent Tax Revolving	9,293,340	12,975,176	13,034,631	12,884,020	13,267,650
	<b>Total</b>	<b>\$9,293,340</b>	<b>\$12,975,176</b>	<b>\$13,034,631</b>	<b>\$12,884,020</b>	<b>\$13,267,650</b>



*Wayne County Government*  
**Comprehensive Executive Budget 2022-2023 and Projected 2023-2024**

**EXPEDITURES BY FUND AND ACTIVITY**

		<u>FY 2021</u> <u>ACTUAL</u>	<u>FY 2022</u> <u>ADOPTED</u>	<u>FY 2022</u> <u>AMENDED</u>	<u>FY 2023</u> <u>CEO REC.</u>	<u>FY 2024</u> <u>CEO PROJ.</u>
<b>538</b>	<b>Delinquent Tax Revolv - 2018</b>					
254	Delinquent Tax Revolving	17,881,865	0	0	0	0
	<b>Total</b>	<b>\$17,881,865</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>539</b>	<b>Delinquent Tax Revolv - 2019</b>					
254	Delinquent Tax Revolving	1,821,169	16,332,002	16,332,002	8,022,000	0
	<b>Total</b>	<b>\$1,821,169</b>	<b>\$16,332,002</b>	<b>\$16,332,002</b>	<b>\$8,022,000</b>	<b>\$0</b>
<b>540</b>	<b>Delinquent Tax Revolv - 2020</b>					
254	Delinquent Tax Revolving	408,311	14,580,000	14,580,000	10,510,000	3,505,000
	<b>Total</b>	<b>\$408,311</b>	<b>\$14,580,000</b>	<b>\$14,580,000</b>	<b>\$10,510,000</b>	<b>\$3,505,000</b>
<b>541</b>	<b>Delinquent Tax Revolv - 2021</b>					
254	Delinquent Tax Revolving	0	0	0	14,580,000	14,580,000
	<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$14,580,000</b>	<b>\$14,580,000</b>
<b>542</b>	<b>Delinquent Tax Revolv - 2022</b>					
254	Delinquent Tax Revolving	0	0	0	200,000	14,580,000
	<b>Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$14,580,000</b>
<b>575</b>	<b>Jail Commissary Fund</b>					
351	County Jail	1,168,385	2,780,436	5,613,846	2,906,269	2,893,373
	<b>Total</b>	<b>\$1,168,385</b>	<b>\$2,780,436</b>	<b>\$5,613,846</b>	<b>\$2,906,269</b>	<b>\$2,893,373</b>
<b>596</b>	<b>CSO Basins</b>					
440	Public Works	1,913,602	11,724,689	11,724,689	10,851,528	9,907,728
	<b>Total</b>	<b>\$1,913,602</b>	<b>\$11,724,689</b>	<b>\$11,724,689</b>	<b>\$10,851,528</b>	<b>\$9,907,728</b>
<b>598</b>	<b>Rouge Val Sewage Disp Sys</b>					
440	Public Works	60,471,460	62,258,396	62,258,396	61,822,407	61,822,407
	<b>Total</b>	<b>\$60,471,460</b>	<b>\$62,258,396</b>	<b>\$62,258,396</b>	<b>\$61,822,407</b>	<b>\$61,822,407</b>
<b>631</b>	<b>Building &amp; Ground Maintenance</b>					
202	EDD - Buildings	14,891,058	15,326,800	15,326,800	22,621,639	23,261,833
	<b>Total</b>	<b>\$14,891,058</b>	<b>\$15,326,800</b>	<b>\$15,326,800</b>	<b>\$22,621,639</b>	<b>\$23,261,833</b>
<b>635</b>	<b>Central Services</b>					
258	Information Technology	14,172,576	18,721,430	18,721,430	18,921,286	18,921,286
	<b>Total</b>	<b>\$14,172,576</b>	<b>\$18,721,430</b>	<b>\$18,721,430</b>	<b>\$18,921,286</b>	<b>\$18,921,286</b>
<b>641</b>	<b>Environment</b>					
540	Public Service-Env. Prog.	2,859,737	5,071,094	5,697,993	5,042,989	5,208,441
	<b>Total</b>	<b>\$2,859,737</b>	<b>\$5,071,094</b>	<b>\$5,697,993</b>	<b>\$5,042,989</b>	<b>\$5,208,441</b>
<b>675</b>	<b>Long Term Disability Fund</b>					
857	Long term Disability	1,343,388	1,984,660	1,984,660	2,191,260	2,272,983
	<b>Total</b>	<b>\$1,343,388</b>	<b>\$1,984,660</b>	<b>\$1,984,660</b>	<b>\$2,191,260</b>	<b>\$2,272,983</b>
<b>676</b>	<b>Health Fund</b>					
865	Health & Liability Insurance	61,007,698	64,977,166	64,977,166	70,844,853	75,298,615
	<b>Total</b>	<b>\$61,007,698</b>	<b>\$64,977,166</b>	<b>\$64,977,166</b>	<b>\$70,844,853</b>	<b>\$75,298,615</b>
<b>677</b>	<b>Worker Compensation Self Insur</b>					
871	Worker's Compensation	1,123,253	3,477,125	3,477,125	3,478,111	3,478,111
	<b>Total</b>	<b>\$1,123,253</b>	<b>\$3,477,125</b>	<b>\$3,477,125</b>	<b>\$3,478,111</b>	<b>\$3,478,111</b>
<b>678</b>	<b>General Liability Fund</b>					
865	Health & Liability Insurance	3,785,053	3,016,660	3,016,660	2,967,580	2,967,580
	<b>Total</b>	<b>\$3,785,053</b>	<b>\$3,016,660</b>	<b>\$3,016,660</b>	<b>\$2,967,580</b>	<b>\$2,967,580</b>



*Wayne County Government*  
*Comprehensive Executive Budget 2022-2023 and Projected 2023-2024*

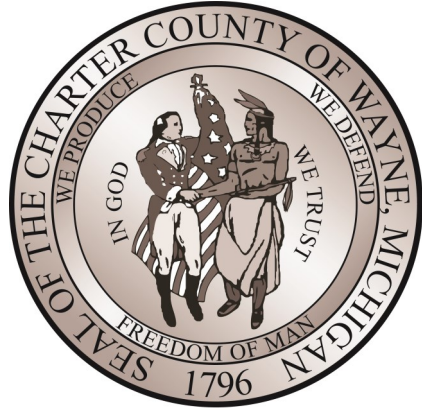
**EXPEDITURES BY FUND AND ACTIVITY**

		<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2022</u>	<u>FY 2023</u>	<u>FY 2024</u>
		<u>ACTUAL</u>	<u>ADOPTED</u>	<u>AMENDED</u>	<u>CEO REC.</u>	<u>CEO PROJ.</u>
<b>731</b>	<b>Retire Sys Fund-Employee</b>					
237	Retirement Board	6,893,725	7,626,900	7,626,900	7,626,900	7,626,900
	<b>Total</b>	<b>\$6,893,725</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>
<b>801</b>	<b>Regular Drain Fund-Maint.</b>					
441	Drains	3,221,386	2,255,097	3,057,899	953,991	450,000
	<b>Total</b>	<b>\$3,221,386</b>	<b>\$2,255,097</b>	<b>\$3,057,899</b>	<b>\$953,991</b>	<b>\$450,000</b>
<b>834</b>	<b>Third Circuit Ct Capital Projs</b>					
401	Capital Programs	95,610	1,100,000	1,100,000	1,100,000	1,100,000
	<b>Total</b>	<b>\$95,610</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>
<b>835</b>	<b>Circuit Court</b>					
130	Circuit Court - Other Circuit	1,036,466	1,754,316	1,784,316	2,181,399	2,182,606
132	Circuit Court-General Fund Sup	63,449,806	86,727,866	86,787,866	90,631,204	91,053,253
	<b>Total</b>	<b>\$64,486,272</b>	<b>\$88,482,182</b>	<b>\$88,572,182</b>	<b>\$92,812,603</b>	<b>\$93,235,859</b>
<b>836</b>	<b>Friend of the Court</b>					
130	Circuit Court - Other Circuit	26,016,552	35,680,223	35,680,223	36,956,199	36,955,727
	<b>Total</b>	<b>\$26,016,552</b>	<b>\$35,680,223</b>	<b>\$35,680,223</b>	<b>\$36,956,199</b>	<b>\$36,955,727</b>
<b>837</b>	<b>Courts Capital Projects</b>					
401	Capital Programs	0	48,835	48,835	49,135	0
	<b>Total</b>	<b>\$0</b>	<b>\$48,835</b>	<b>\$48,835</b>	<b>\$49,135</b>	<b>\$0</b>
<b>838</b>	<b>Probate Court</b>					
148	Probate Court	9,174,910	10,203,340	11,090,380	11,883,217	12,050,512
	<b>Total</b>	<b>\$9,174,910</b>	<b>\$10,203,340</b>	<b>\$11,090,380</b>	<b>\$11,883,217</b>	<b>\$12,050,512</b>
	<b>GRAND TOTAL</b>	<b><u>\$1,892,600,407</u></b>	<b><u>\$1,673,054,473</u></b>	<b><u>\$1,929,190,078</u></b>	<b><u>\$1,730,968,217</u></b>	<b><u>\$1,647,875,315</u></b>



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*Wayne County Government  
Comprehensive Executive Budget  
Fiscal Year 2022-2023 and Fiscal Year 2023-2024*

**APPENDIX IV**

**FIVE-YEAR PROJECTION**



*Wayne County Government*  
**Comprehensive Executive Budget 2022-2023 and Projected 2023-2024**

**FIVE-YEAR PROJECTION-FUND 101 GENERAL FUND**  
**(In Millions)**

(In Millions)	2021	2022	2022	2023	2024	2025	2026	2027
	ACTUAL	ADOPTED	AMENDED	CEO REC	CEO PROJ	F'CAST	F'CAST	F'CAST
<b>REVENUES</b>								
Taxes	\$ 320.07	\$ 321.58	\$ 321.58	\$ 328.94	\$ 345.36	\$ 355.69	\$ 359.57	\$ 363.45
Licenses and Permits	0.91	0.96	0.96	0.97	0.97	0.97	0.97	0.97
Federal Grants and Contracts	4.07	4.53	6.70	7.97	6.86	6.86	6.86	6.86
State Grants and Contracts	82.48	80.76	81.57	92.94	92.94	96.42	98.25	100.12
Local Grants and Contracts	0.62	0.23	0.23	0.48	0.23	0.23	0.23	0.23
Charges For Services	105.99	132.54	130.96	137.74	141.49	141.49	141.49	141.49
Interest and Rents	2.35	1.16	1.16	2.32	2.33	2.53	2.75	2.99
Other Revenue	19.19	32.88	33.18	33.79	34.40	34.40	34.40	34.40
<b>TOTAL REVENUES</b>	<b>\$ 535.69</b>	<b>\$ 574.64</b>	<b>\$ 576.34</b>	<b>\$ 605.16</b>	<b>\$ 624.57</b>	<b>\$ 638.58</b>	<b>\$ 644.52</b>	<b>\$ 650.51</b>
<b>EXPENDITURES</b>								
<b>LEGISLATIVE:</b>								
County Commission and Auditor General	8.93	10.62	10.62	11.83	11.96	12.08	12.20	12.32
<b>TOTAL LEGISLATIVE</b>	<b>\$ 8.93</b>	<b>\$ 10.62</b>	<b>\$ 10.62</b>	<b>\$ 11.83</b>	<b>\$ 11.96</b>	<b>\$ 12.08</b>	<b>\$ 12.20</b>	<b>\$ 12.32</b>
<b>JUDICIAL:</b>								
Circuit Court	69.56	91.44	91.44	94.17	94.69	95.64	96.59	97.56
Probate Court	7.49	7.90	7.90	9.54	9.68	9.77	9.87	9.97
<b>TOTAL JUDICIAL</b>	<b>\$ 77.05</b>	<b>\$ 99.34</b>	<b>\$ 99.34</b>	<b>\$ 103.71</b>	<b>\$ 104.37</b>	<b>\$ 105.41</b>	<b>\$ 106.47</b>	<b>\$ 107.53</b>
<b>GENERAL GOVERNMENT:</b>								
Adult Probation	1.79	1.91	1.91	1.89	1.89	1.91	1.93	1.95
Office of the County Executive	5.36	7.59	7.59	8.06	8.08	8.16	8.25	8.33
Pinnacle	2.39	3.49	3.49	3.03	3.70	3.73	3.77	3.81
County Elections	2.16	2.81	2.81	2.49	2.52	2.54	2.57	2.59
Board of Canvassers	-	-	-	-	-	-	-	-
Economic Development	1.43	2.73	2.73	3.02	3.68	3.72	3.76	3.80
DMB - Support Services	22.25	33.89	33.89	41.76	38.37	38.75	39.14	39.53
DMB - Assessments and Equalization	2.35	2.57	2.57	2.70	2.74	2.77	2.80	2.82
Corporation Counsel	7.35	10.93	10.73	11.64	11.64	11.76	11.88	11.99
Human Resources	4.47	6.12	6.04	6.73	6.74	6.80	6.87	6.94
Office of the County Clerk	21.62	27.52	27.52	28.19	28.70	28.98	29.27	29.57
Office of the Prosecuting Attorney	41.02	52.27	53.83	59.28	58.11	58.70	59.28	59.88
Office of the Register of Deeds	7.86	8.36	8.36	8.56	8.60	8.69	8.78	8.86
R of D Remonumentation	0.50	0.68	0.68	0.51	0.51	0.51	0.52	0.52
Office of the County Treasurer	5.63	7.88	7.88	8.09	8.29	8.38	8.46	8.55
<b>TOTAL GENERAL GOVERNMENT</b>	<b>\$ 126.17</b>	<b>\$ 168.76</b>	<b>\$ 170.05</b>	<b>\$ 185.95</b>	<b>\$ 183.58</b>	<b>\$ 185.42</b>	<b>\$ 187.27</b>	<b>\$ 189.14</b>
<b>PUBLIC SAFETY:</b>								
Sheriff Operations	17.68	36.68	36.17	37.28	38.06	38.44	38.83	39.21
County Jail	54.51	113.56	116.39	122.28	128.55	129.83	131.13	132.44
Homeland Security/Emergency Management	1.96	3.22	3.82	3.25	2.66	2.69	2.71	2.74
<b>TOTAL PUBLIC SAFETY</b>	<b>\$ 74.16</b>	<b>\$ 153.46</b>	<b>\$ 156.38</b>	<b>\$ 162.80</b>	<b>\$ 169.27</b>	<b>\$ 170.96</b>	<b>\$ 172.67</b>	<b>\$ 174.40</b>
<b>PUBLIC WORKS:</b>								
Environment	0.52	0.51	0.51	0.51	0.51	0.52	0.52	0.53
<b>TOTAL PUBLIC WORKS</b>	<b>\$ 0.52</b>	<b>\$ 0.51</b>	<b>\$ 0.51</b>	<b>\$ 0.51</b>	<b>\$ 0.51</b>	<b>\$ 0.52</b>	<b>\$ 0.52</b>	<b>\$ 0.53</b>
<b>HEALTH AND WELFARE:</b>								
Indigent Health Care	24.22	16.82	16.82	19.08	21.08	21.29	21.50	21.72
Medical Examiner	7.32	8.17	8.17	8.35	8.34	8.42	8.50	8.59
Senior Citizen Serv	0.64	0.86	0.86	0.86	0.86	0.87	0.88	0.89
Health, Human and Veterans Services	4.74	9.69	9.69	10.28	10.44	10.54	10.65	10.75
Veterans Affairs	0.45	0.34	0.34	0.25	0.25	0.25	0.25	0.25
Other	0.27	0.43	0.43	0.40	0.41	0.41	0.42	0.42
<b>TOTAL HEALTH AND WELFARE</b>	<b>\$ 37.65</b>	<b>\$ 36.30</b>	<b>\$ 36.30</b>	<b>\$ 39.21</b>	<b>\$ 41.37</b>	<b>\$ 41.79</b>	<b>\$ 42.21</b>	<b>\$ 42.63</b>
<b>NON-DEPARTMENTAL:</b>								
CRF Reimbursed Expenditures	28.17	-	-	-	-	-	-	-
Liability Payments	4.68	1.08	1.70	4.25	4.25	5.00	5.00	5.00
Building Rental	7.84	-	-	1.81	1.81	1.83	1.85	1.87
Other Non-Departmental	16.96	9.74	9.11	15.22	15.86	16.01	16.17	16.34
<b>TOTAL NON-DEPARTMENTAL</b>	<b>\$ 57.65</b>	<b>\$ 10.81</b>	<b>\$ 10.81</b>	<b>\$ 21.28</b>	<b>\$ 21.92</b>	<b>\$ 22.85</b>	<b>\$ 23.02</b>	<b>\$ 23.20</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 382.13</b>	<b>\$ 479.79</b>	<b>\$ 484.00</b>	<b>\$ 525.30</b>	<b>\$ 532.98</b>	<b>\$ 539.02</b>	<b>\$ 544.36</b>	<b>\$ 549.75</b>
<b>REVENUES OVER (UNDER) EXPENDITURES</b>	<b>\$ 153.56</b>	<b>\$ 94.84</b>	<b>\$ 92.34</b>	<b>\$ 79.86</b>	<b>\$ 91.59</b>	<b>\$ 99.57</b>	<b>\$ 100.16</b>	<b>\$ 100.76</b>
<b>OTHER FINANCING SOURCES</b>								
Operating Transfers In	33.04	5.03	7.86	5.00	5.67	5.73	5.79	5.84
<b>TOTAL OPERATING TRANSFER IN</b>	<b>\$ 33.04</b>	<b>\$ 5.03</b>	<b>\$ 7.86</b>	<b>\$ 5.00</b>	<b>\$ 5.67</b>	<b>\$ 5.73</b>	<b>\$ 5.79</b>	<b>\$ 5.84</b>

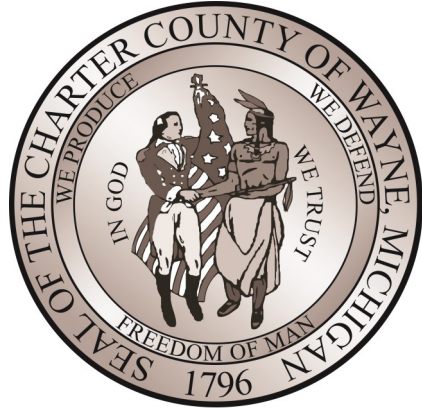


*Wayne County Government*  
**Comprehensive Executive Budget 2022-2023 and Projected 2023-2024**

**FIVE-YEAR PROJECTION-FUND 101 GENERAL FUND**  
**(In Millions)**

(In Millions)	2021	2022	2022	2023	2024	2025	2026	2027
	ACTUAL	ADOPTED	AMENDED	CEO REC	CEO PROJ	F'CAST	F'CAST	F'CAST
<b>OPERATING TRANSFERS OUT</b>								
Parks	2.85	2.10	2.10	2.10	2.10	2.10	2.10	2.10
Health	0.65	5.51	5.51	6.90	6.63	6.69	6.76	6.83
Nutrition	0.79	0.79	0.79	0.92	0.94	0.95	0.96	0.97
Mental Health	8.84	8.84	8.84	8.84	8.84	8.84	8.84	8.84
Juvenile Justice	54.00	44.26	44.26	43.47	46.32	46.78	47.25	47.72
Debt Service	18.69	25.33	25.33	9.81	19.59	26.98	26.98	26.98
Other Transfers	60.01	10.80	10.80	10.34	10.34	10.45	10.55	10.66
<b>TOTAL OPERATING TRANSFERS OUT</b>	<b>\$ 145.83</b>	<b>\$ 97.63</b>	<b>\$ 97.63</b>	<b>\$ 82.37</b>	<b>\$ 94.76</b>	<b>\$ 102.80</b>	<b>\$ 103.45</b>	<b>\$ 104.10</b>
<b>REVENUES &amp; OTHER SOURCES</b>								
<b>OVER (UNDER) EXPENDITURES &amp; OTHER USES</b>	<b>\$ 40.77</b>	<b>\$ 2.24</b>	<b>\$ 2.56</b>	<b>\$ 2.50</b>	<b>\$ 2.50</b>	<b>\$ 2.50</b>	<b>\$ 2.50</b>	<b>\$ 2.50</b>
<b>UNRESTRICTED FUND BALANCE BEGINNING OF YEAR</b>								
	<b>\$ 168.20</b>	<b>\$ 208.97</b>	<b>\$ 208.97</b>	<b>\$ 211.53</b>	<b>\$ 214.03</b>	<b>\$ 216.53</b>	<b>\$ 219.03</b>	<b>\$ 221.53</b>
<b>CHANGE IN UNRESTRICTED FUND BALANCE - OPERATIONS</b>	<b>40.77</b>	<b>2.24</b>	<b>2.56</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>
<b>UNRESTRICTED FUND BALANCE END OF YEAR</b>	<b>\$ 208.97</b>	<b>\$ 211.21</b>	<b>\$ 211.53</b>	<b>\$ 214.03</b>	<b>\$ 216.53</b>	<b>\$ 219.03</b>	<b>\$ 221.53</b>	<b>\$ 224.03</b>

Note: While the Five Year Projection displays Revenues & Other Sources equal to Expenditures & Other Uses as required by Charter, the changes in Unrestricted Fund Balance represent planned operational changes to Fund Balance anticipated in FY 2022 through 2027. This Five Year projection represents the operation of the General Fund exclusive of other fund (Budget Stabilization Fund, Third Circuit Funds, and Probate Court Funds) that are consolidated with the General Fund for ACFR reporting purposes under GASB 54.



*Wayne County Government  
Comprehensive Executive Budget  
Fiscal Year 2022-2023 and Fiscal Year 2023-2024*

**APPENDIX V**

**DEBT SERVICE STATEMENT**



## DEBT SERVICE STATEMENT

### WAYNE COUNTY DEBT

The primary source of authority for the issuance of debt by the County, the limitations on such authority, and the procedures required to issue such debt, is found in Michigan state law. The County has no inherent power to borrow money and issue debt obligations. The power to borrow money and issue obligations must be found in an express authorization in law. Furthermore, no debt may be issued until an authorizing resolution or ordinance has been adopted by the Wayne County Commission (the Commission).

To facilitate the delivery of mandated services to its citizens, it is necessary from time to time to fund capital improvements and additions or improvements to sewer, water, and drainage systems and to road and highway systems. Debt may be issued to finance these improvements on a fixed-rate or variable-rate basis, to the extent permitted by law, so as to best enable the County to establish maximum debt management flexibility and relatively lower borrowing costs.

### COUNTY DEBT POLICIES

The issuance of all debt conforms to the guidelines and restrictions of the County Debt Management Policy (Policy No. 10001, rev. 5-26-2006). The purpose of the Debt Management Policy is to provide a functional tool for debt management and capital planning. A copy of the full policy is available upon request to the Department of Management and Budget.

As part of the County's debt management policy the County pursues the following goals:

1. Attain the highest possible credit rating for each debt issue;
2. Improve the reception for County debt obligations by the national credit markets in order to reduce the County's relative transaction costs and interest expense for its borrowings;
3. Avoid any financial decision that will negatively impact credit ratings on existing or future debt issues or which could adversely affect the rights of holders of outstanding County debt;
4. Consider all possible financial alternatives to issuing debt to take full advantage of innovative, new, and appropriate financial approaches;
5. Avoid any action which would adversely affect the status of any tax-exempt debt; and
6. Enhance the financial capability of the County to facilitate improvement of the overall well-being of the citizens, and to maintain or improve essential County services.

The County continues to review its Debt Management Policy to ensure it addresses any new considerations raised in the 2012 update to the GFOA's Best Practice for Debt Management Policy.

### TYPES OF COUNTY DEBT

The County may issue long-term debt, which generally includes, but is not limited to, general obligation bonds and revenue bonds. The County may also enter into installment purchase agreements and long-term leases for public facilities, property, and equipment, provided, however, that such long-term leases may or may not be

characterized as "debt," depending on whether the leases are "true" leases or financing leases. The County may also utilize, to the extent allowable, certificates of participation (COP) and other acceptable market instruments.

There are two types of general obligation debt: (1) Unlimited tax general obligations (UTGO) and (2) Limited tax general obligations (LTGO). UTGO debt may only be issued with prior voter approval as required by Michigan Constitution Article IX, Section 31. With UTGO debt, the County's full faith and credit, based on its taxing power outside the 15-mill limitation, is provided.

LTGO debt does not require voter approval. However, depending on the state statute under which it is authorized, the issuance of LTGO debt may require prior publication of a notice of the County's intent to issue the obligations. This gives taxpayers and electors the opportunity to call a referendum regarding the issuance of the obligations. With LTGO debt, the County's full faith and credit, based on its taxing power within applicable limits, is provided. LTGO debt is payable from general unrestricted revenues of the County and is often referred to as a "first budget obligation."

In addition to general obligation bonds, the County and authorities of the County may issue revenue bonds. With revenue bonds, revenues from facilities or enterprises financed by the issuance of the debt pay the debt service. Examples of projects financed with revenue bonds may include capital construction associated with sewer, water, and drainage projects, roads, airports, and sports facilities.

Finally, it should be noted that the County may also make a secondary LTGO pledge for the financing of projects physically located within Wayne County. With a secondary LTGO pledge, the County is responsible for making a debt service payment if the primary source of revenue is insufficient for such payment. All debt with secondary LTGO pledges is included in the County's total debt calculation.

The County has no outstanding UTGO debt. There is no record of default on any County bonds or notes.



**DEBT LIMITS**

The State Constitution provides that the County may not incur any indebtedness, which shall increase its total debt beyond 10 percent of its assessed valuation. For purposes of this limitation, "indebtedness" means generally any indebtedness pledging the full faith and credit of the County for its repayment. Indebtedness supported solely by specific revenues pledged for such purpose (as in the case of revenue obligations) is not included for purposes of this limitation.

**PROJECTED STATEMENT OF LEGAL DEBT LIMIT AND DEBT MARGIN**  
**(Projected for September 30, 2022)**

FY22 (2021 Tax Year) Wayne County State Equalized Valuation (SEV)	\$65,858,433,101
General Purpose Debt Limit (10% of SEV)	6,585,843,310
Tax-Supported Debt Outstanding (9/30/23 Projection)	599,485,931
Percent of Projected Debt Outstanding to SEV	0.91%
Projected Margin of Additional Debt Which Could Legally be Incurred Subject to Debt Limit	\$5,986,357,379

**PROJECTED STATEMENT OF LEGAL DEBT LIMIT AND DEBT MARGIN**  
**(Projected for September 30, 2023)**

FY23 (2022 Tax Year) Wayne County State Equalized Valuation (SEV)	\$67,175,601,763
General Purpose Debt Limit (10% of SEV)	6,717,560,176
Tax-Supported Debt Outstanding (9/30/24 Projection)	575,580,631
Percent of Projected Debt Outstanding to SEV	0.86%
Projected Margin of Additional Debt Which Could Legally be Incurred Subject to Debt Limit	\$6,141,979,545

**BOND RATINGS**

Summarized below are ratings for the County’s limited tax general obligation debt issues assigned by the major rating agencies (outlook is stated in parentheses and is generally defined to mean the likely direction of a rating over the medium term).

Moody's	A3 (Positive)
Standard and Poor's	A- (Positive)
Fitch	BBB+ (Stable)

The Chief Financial Officer, with the County’s financial advisors, meets with, makes presentations to, or otherwise communicates with the rating agencies on a consistent and regular basis in order to keep the agencies informed concerning the County’s capital plans, debt issuance program, and other appropriate financial information.

**FIVE-YEAR CAPITAL PLAN**

A Five-Year Capital Plan is prepared annually by the Department of Management and Budget, based on requests submitted by County departments. Each department’s request is reviewed by the Chief Executive Officer and his recommendation shall be transmitted and discussed as part of the budget process with the Commission. Funding for the first year of the adopted five-year plan is reflected in that fiscal year’s budget. The approved five-year plan is used as a basis for determining

the need for capital debt issuance. The proposed FY 2022 - 2023 and FY 2023 - 2024 Five-Year Capital plan can be found in the section entitled “Capital Projects” as part of this document.

**STRUCTURE OF DEBT ISSUES**

State law and Federal tax law generally prohibit the issuance of debt for a term exceeding the economic life of the improvement or asset being financed with the debt. Pursuant to its Debt Management Policy, the County shall design the financing schedule and repayment of debt so as to take advantage of market conditions and, as practical, to recapture debt capacity for future use. Furthermore, the County shall repay its long-term general obligation debt within the following time frames: 25% within 5 years and 50% within 10 years. Periodically, the Chief Financial Officer may analyze any outstanding variable-rate issues to determine if the issue should be converted to a fixed rate.

**SHORT TERM DEBT – TAX ANTICIPATION NOTES**

Tax Anticipation Notes (TANs) are a short-term financing vehicle commonly used by states and local units of government to assist with cash flow needs in advance of future tax collections. In January 2010, the County issued \$100 million in Fiscal Year 2009-10 TANs, which were repaid on September 30, 2010. In Fiscal Year 2010-11, the County issued \$100 million in TANs, which were



repaid on September 30, 2011. In Fiscal Year 2011-12, the County issued \$100 million in TANs, which were repaid on October 31, 2012. In Fiscal Year 2012-13, the County issued \$90 million in TANs which were repaid on October 21, 2013. In Fiscal Year 2013-14, the County issued \$75 million in TANs which were repaid on October 1, 2014. Interest expense for the TANs is budgeted in Non-Departmental in the General Fund. The County has not issued TANs in a number of years. The following presents the proposed amounts of TANs to be issued in FY22 and in FY23:

FY23 Proposed: \$ 0 million  
FY24 Proposed: \$ 0 million

**LONG TERM DEBT: Governmental Activities**

**DELINQUENT TAX NOTES**

Pursuant to State law, Delinquent Tax Revolving Funds are used to pay counties and its constituent taxing units all delinquent and uncollected property taxes owed to a county and its constituent units. Each year, generally in June, the County issues debt in the form of General Obligation Limited Tax Anticipation Notes (DTANs) as part of its Delinquent Tax Revolving Fund program. These Delinquent Tax Notes are issued on a taxable basis for a term of three years or less, with debt service to be paid primarily from the collections of delinquent taxes by the County. In June 2022, the County issued approximately \$144.5 million in delinquent tax notes against 2017 delinquent taxes.

At September 30, 2018, there was approximately \$174.7 million in DTANs outstanding. The following presents the proposed amounts of DTANs to be issued in FY23 and in FY24 and the amounts estimated to be outstanding at the end of each fiscal year:

FY23 Proposed: \$144.5 million  
FY24 Proposed: \$140.0 million  
Estimated DTANs outstanding at 9/30/23: \$148.9 million  
Estimated DTANs outstanding at 9/30/24: \$143.0 million

**GENERAL LIMITED TAX OBLIGATION LONG TERM DEBT**

In Fiscal Year 2017-18, the County borrowed \$315 million (Par \$285 million) in general obligation bonds through the Michigan Financing Authority to finance and build the new Criminal Justice Complex in lieu of finishing the Gratiot jail. Debt Service of \$14.5 million has been included in Non Departmental for the project. The following presents the proposed amounts of General obligation bonds to be issued in FY22 and in FY23 and the amounts estimated to be outstanding at the end of each fiscal year:

FY23 Proposed: \$0  
FY24 Proposed: \$0

Estimated bonds outstanding at 9/30/23: \$288.6 million  
Estimated bonds outstanding at 9/30/24: \$283.3 million

**INSTALLMENT PURCHASE AGREEMENTS**

The County has participated in equipment financing programs of the Michigan Finance Authority (MFA) to finance purchases of property and equipment on more favorable borrowing terms than might otherwise be available. Through MFA local government loan programs, the County may finance the purchase of the equipment by entering into an Installment Purchase Agreement (IPA) with the MFA and a vendor. The budgets of participating departments are charged with the amortized amounts of their respective shares of such IPAs which are transferred to the General Debt Service Fund for the repayment of the debt service.

In November 2008, the Wayne County Commission authorized the Chief Financial Officer to enter into installment purchase agreements to finance County equipment. These equipment financings occur periodically as needed and may only be made through the MFA. The repayment period is limited to the useful life of the equipment being financed or ten years, whichever is less. The initial limit pursuant to the resolution for the amount that could be financed with IPAs was approximately \$67.2 million.

In Fiscal Year 2009-10, the County issued approximately \$7.4 million in Installment Purchase Agreements to finance the e-Government initiative, additional software configuration and hardware for the jail medical records system, hardware for servers to support a virtual desktop infrastructure, and equipment for the jail kitchen. In Fiscal Year 2010-11, the County issued approximately \$9.0 million in IPAs to finance the Health and Human Services (HHS) Modernization project and to complete the Geographic Information System (GIS) project. However, the underlying GIS contract, in the amount of approximately \$1.1 million, was subsequently terminated and the associated debt was immediately repaid. Additionally, the underlying HHS Modernization contracts were terminated and the County subsequently made an early partial payment (\$1.1 million) and reprogrammed the remaining IPA funds to the Jail Management System project, technology improvements for the Third Circuit Court (e.g., Video Court Reporting System, hardware, etc.) and other countywide technology upgrades. etc.).

Since September 30, 2018, there have been no IPAs outstanding. The following presents the proposed amounts of IPAs to be issued in FY22 and in FY23 and the amounts estimated to be outstanding at the end of each fiscal year:

FY23 Proposed: \$0  
FY24 Proposed: \$0



Estimated IPAs outstanding at 9/30/23: \$0 million  
Estimated IPAs outstanding at 9/30/24: \$0 million

### **BUILDING AUTHORITY BONDS**

The Wayne County Building Authority (WCBA) may issue debt for the purpose of constructing, improving, and equipping public buildings. In general, the structure of such transactions is that the WCBA issues the bonds while the County concurrently enters into a contract of lease with the WCBA, under which the County pledges its limited tax full faith and credit to pay lease rental payments equal to the debt service on the bonds.

In March 1994, the WCBA issued \$105.9 million of LTGO Capital Improvement Bonds to advance-refund \$97.2 million of bonds, and an additional \$3.3 million in bonds to finance assets of the Warren Valley Golf Course. In August 2007, the 1994 Wayne County Building Authority Refunding Bonds and Warren Valley Golf Course Bonds were refinanced through the Michigan Municipal Bond Authority's (MMBA) Local Government Loan Program to take advantage of lower interest rates. The term of the bonds did not change.

In November 1996, the WCBA issued \$45.0 million of LTGO Capital Improvement Bonds to fund new construction and various improvements and additions to the Juvenile Detention Facility, the County Parks Systems, the North Yard Engineering Facility and Central Maintenance Yard, and the reconstruction or replacement of existing elevator systems in the Frank Murphy Hall of Justice. In August 2010, the Wayne County Commission authorized the use of excess proceeds from the 1996 bonds to be used on improvements to County owned or WCBA owned buildings.

In November 2010, the Wayne County Commission authorized the issuance of bonds by the WCBA in an amount not to exceed \$300 million for the purpose of acquiring and constructing a new Wayne County consolidated jail complex. In December 2010, the Wayne County Building Authority issued \$200 million in recovery zone economic development bonds to pay for a portion of the consolidated jail complex and capitalizing interest for a period of three years.

In October 2011, the WCBA issued approximately \$15 million in revenue bonds for the purpose of purchasing two buildings housing the Michigan Department of Human Services (one in Hamtramck and one in Inkster). The bonds are paid with lease payments from the state of Michigan; there is no county LTGO pledge.

As a separate authority, the Wayne County Building Authority is not included in the County appropriation. Debt service for debt issued on behalf of the County is paid through rental expense included in the budgets of participating departments and then transferred to the Building Authority Fund for the repayment of the debt service.

At September 30, 2018, there was approximately \$187.4 million in WCBA bonds outstanding. The following presents the proposed amounts of WCBA bonds to be issued in FY22 and in FY23 and the amounts estimated to be outstanding at the end of each fiscal year. In October 2020, the County issued \$270 million in Distributable State Aid ("DSA") to refund several series of notes – including the refunding of \$174 million of outstanding 2010 bonds for the jail complex. This also included the paydown of certain taxable Building bonds.

FY23 Proposed: \$0  
FY24 Proposed: \$0  
Estimated bonds outstanding at 9/30/23: \$44.6 million  
Estimated bonds outstanding at 9/30/24: \$43.5 million

### **CAPITAL IMPROVEMENT BONDS**

In September 2003, the County issued \$13.7 million in LTGO Capital Improvement Bonds to fund capital improvements to the tower of the old County Building (600 Randolph) and to reimburse the costs of the capital improvements made to the Prosecutor's office in the Frank Murphy Hall of Justice.

In February 2008, the County issued approximately \$51 million in capital improvement bonds (known as the "Guardian Bonds") for the purpose of acquiring and making improvements to the Guardian Building, the First Street Parking Deck, and the building located at 511 Woodward Avenue.

In April 2008, the Wayne County Commission approved resolutions authorizing the issuance of capital improvement bonds in an amount not to exceed \$14 million (of which \$13.1 million in bonds was issued in August 2008) for sewer improvements to the Pinnacle Aeropark. At that time, the Commission authorized an amount not to exceed \$19 million for the purpose of making road infrastructure improvements to the Pinnacle Aeropark. However, these bonds were never issued.

In March 2009, the County issued approximately \$32.8 million in LTGO Capital Improvement Bonds to finance various equipment acquisitions within the County and improvements to Wayne and Prescott Roads.

In November 2009, the County issued approximately \$24.9 million in LTGO Building Improvement Bonds for the purposes of making capital improvements to the Guardian Building and energy conservation improvements to the Medical Examiner's Office building.

There was a partial refunding of the outstanding capital improvement bonds during the refunding of 2020. By September 2021, there will be approximately \$69.9 million in capital improvement bonds outstanding. The following presents the proposed amounts of capital improvement bonds to be issued by the County in FY22 and in FY23 and the amounts estimated to be outstanding at the end of each fiscal year:





FY23 Proposed: \$0  
 FY24 Proposed: \$0  
 Estimated bonds outstanding at 9/30/23: \$67.1 million  
 Estimated bonds outstanding at 9/30/24: \$64.1 million

**LONG TERM DEBT – Business-type Activities**

**SEWAGE DISPOSAL SYSTEM BONDS**

From time to time, the County provides a secondary LTGO pledge for the issuance of sewage disposal system bonds. These systems include the Downriver Sewage Disposal System, various Combined Sewer Overflow Basin systems, the Rouge Valley Sewage Disposal System, and the Northeast Sewage Disposal System. Acting on behalf of itself and of the political subdivisions within its borders, the County continues to issue bonds and enter into commitments with the MFA to obtain loans from the State Revolving Fund (SRF) for water pollution control projects. SRF loans and bonds of sewage disposal systems are payable from tax payments levied against the property owners of the communities which have benefited from projects funded by those bonds and SRF loans. The communities may also pledge their limited tax full faith and credit as security for the SRF Loans.

At September 30, 2021, the amount of sewage disposal system bonds outstanding will be approximately \$9.6 million. IN FY 2019, the Down River and Northeast Sewer Systems were sold and the Debt became the responsibility of the new owners.

FY23 Proposed: \$0.0  
 FY24 Proposed: \$0.0  
 Estimated bonds outstanding at 9/30/23: \$8.8 million  
 Estimated bonds outstanding at 9/30/24: \$7.9 million

**LONG TERM DEBT – Component Units**

The debt and debt service for the Component Units described below are not included in the budget appropriation and are presented for informational purposed.

**STADIUM BONDS**

On April 1, 1997, the Detroit/Wayne County Stadium Authority issued \$85.8 million of bonds to finance a portion of the costs of acquiring, constructing, furnishing, equipping, owning, improving and enlarging a major league baseball stadium of approximately one million square feet, as well as the fixtures, equipment, and amenities customarily found in a professional sports and entertainment complex. This is the stadium of the Detroit Tigers.

Parking for approximately 2,000 vehicles was also included in this project. The bonds are paid with certain hotel and motor vehicle rental tax revenues. There is also a secondary LTGO pledge of the County.

On September 12, 2012, the Detroit/Wayne County Stadium Authority refunded the bonds to achieve a net present value savings of 9 percent (or approximately \$5.86 million). At September 30, 2021, there will be approximately \$25.7 million in stadium authority bonds outstanding. The following presents the proposed amounts of stadium authority bonds to be issued by the County in FY22 and in FY23 and the amounts estimated to be outstanding at the end of each fiscal year:

FY23 Proposed: \$0  
 FY24 Proposed: \$0  
 Estimated bonds outstanding at 9/30/23: \$16.9 million  
 Estimated bonds outstanding at 9/30/24: \$14.6 million

**DRAINAGE DISTRICT BONDS**

From time to time, the County provides a secondary LTGO pledge for the issuance of drainage district bonds. These districts include the Ecorse Creek Pollution Abatement Drainage District, the Milk River Drainage District, and various other drainage districts.

At September 30, 2021, there will be approximately \$22.2 million in drainage district bonds outstanding. The following presents the proposed amounts of drainage district bonds to be issued by the County in FY22 and in FY23 and the amounts estimated to be outstanding at the end of each fiscal year:

FY23 Proposed: \$0.0 million  
 FY24 Proposed: \$0.0 million  
 Estimated bonds outstanding at 9/30/23: \$17.1 million  
 Estimated bonds outstanding at 9/30/24: \$14.6 million

## PROJECTED STATEMENTS OF INDEBTEDNESS

	Projection as of September 30, 2023	Projection as of September 30, 2024
Debt Carrying the County's Limited Tax Pledge:		
Building Authority Bonds <sup>(1)</sup>	\$ 44,630,000	\$ 43,510,000
Criminal Justice Center Bonds <sup>(7)</sup>	288,625,000	283,315,000
Capital Improvement Bonds	67,075,000	64,130,000
Stadium Authority Bonds	16,925,000	12,605,000
Drainage Districts Bonds and Notes	17,141,516	14,638,716
Downriver Community Bonds	7,345,000	6,445,000
Delinquent Tax Notes (Existing and Proposed)	148,909,500	143,002,000
Sewage Disposal Bonds	<u>8,834,915</u>	<u>7,934,915</u>
Total Projected Debt Carrying the County's Limited Tax Pledge	\$ 599,485,931	\$ 575,580,631
Other Debt:		
Capital Lease Obligations	-	-
Brownfield Revolving Loan Fund Note	-	-
Wayne County Building Authority Revenue Bonds	<u>12,235,000</u>	<u>11,845,000</u>
Total Other Debt	\$ 12,235,000	\$ 11,845,000
Gross Direct Debt	\$ 611,720,931	\$ 587,425,631
Deductions:		
Wayne County Building Authority Revenue Bonds <sup>(6)</sup>	12,235,000	11,845,000
Stadium Authority Bonds <sup>(2)</sup>	16,925,000	12,605,000
Existing and Proposed Drainage Districts Bonds and Notes <sup>(3)</sup>	17,141,516	14,638,716
Downriver Community Bonds	7,345,000	6,445,000
Delinquent Tax Notes (Existing and Proposed) <sup>(4)</sup>	148,909,500	143,002,000
Existing and Proposed Sewage Disposal Bonds <sup>(5)</sup>	<u>8,834,915</u>	<u>7,934,915</u>
Total Deductions	\$ 211,390,931	\$ 196,470,631
Projected Net Direct Debt	<u>\$ 400,330,000</u>	<u>\$ 390,955,000</u>

- (1) Payable from lease rentals which constitute full faith and credit obligations of the County.
- (2) Motor vehicle rental and hotel tax revenues are projected to be sufficient to cover debt service.
- (3) Payments from benefited local communities or properties are projected to be sufficient to cover debt service, based on experience.
- (4) Delinquent tax revenues are projected to be sufficient to cover debt service, based on experience.
- (5) User fees or payments from benefitted local communities are projected to be sufficient to cover debt service, based on experience.
- (6) Payable solely from state of Michigan lease payments.
- (7) Payable from Distributable State Aid Deposit payments

Property in the County is currently taxed for a proportionate share of outstanding debt obligations of overlapping governmental entities including school districts, cities, villages and townships within the County of Wayne, the Regional Educational Service Agency and Wayne County Community College. The table below shows the County's outstanding tax supported overlapping debt as of September 30, 2020.

**OVERLAPPING DEBT**

As of September 30, 2020

Cities and Townships	3,597,391,926
School Districts	3,803,063,961
Community Colleges	45,270,000
Libraries	<u>20,800,000</u>
Total Overlapping Debt	<u><u>7,466,525,887</u></u>

Source: 2021 Wayne County ACFR

Debt Statement Summary:

The following table shows the County's net direct and overlapping debt as of September 30, 2019 (unaudited):

**NET DIRECT AND OVERLAPPING DEBT**

As of September 30, 2021

Direct debt:	
Gross Principal amount	\$ 611,720,931
Less amount payable from other sources	<u>(211,390,931)</u>
Net direct debt	400,330,000
Overlapping debt	<u>7,466,525,887</u>
Net direct and overlapping debt	<u><u>\$ 7,866,855,887</u></u>

Source: Municipal Advisory Council of Michigan and Wayne County Department of Management and Budget

**REVENUES PLEDGED FOR THE RETIREMENT OF REVENUE BONDS  
FISCAL YEARS 2019-2020 THROUGH 2023-2024  
(Actual and Proposed)**

BOND DESCRIPTION	SOURCE OF REVENUE	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL
		2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
<b>Wayne County Building Authority Revenue Bonds</b>						
Series 2011A (Hamtramck DHS Bldg)	(A)	\$ 874,962	\$ 874,150	\$ 872,962	\$ 871,400	\$ 874,400
		\$ 874,962	\$ 874,150	\$ 872,962	\$ 871,400	\$ 874,400
<b>Northeast Sewage Disposal System Bonds:</b>						
Series 2013	(B)	\$ 812,456	\$ 815,106	\$ 812,506	\$ 814,656	\$ 811,556
		\$ 812,456	\$ 815,106	\$ 812,506	\$ 814,656	\$ 811,556
<b>Downriver Sewage Disposal System Bonds:</b>						
Series 2007D	(B)	\$ 331,706	\$ 332,425	\$ 332,438	\$ 332,025	\$ 330,869
Series 2008A (Proj 5217-03)	(B)	680,426	681,801	682,801	678,426	678,801
Series 2008B (Proj 5217-04)	(B)	767,375	767,438	767,125	131,375	770,188
Series 2008C (Proj 5217-05)	(B)	273,188	277,688	277,000	276,188	275,250
Series 2008D (Proj 5217-02)	(B)	276,102	275,727	275,227	274,602	278,852
Series 2013 (Proj 5419-01)		694,050	698,450	697,546	696,448	695,150
		\$ 3,022,847	\$ 3,033,528	\$ 3,032,137	\$ 2,389,064	\$ 3,029,110
<b>Rouge Valley Sewage Disposal System Bonds</b>						
CWRF Project 5350-01	(B)	\$ 720,960	\$ 722,273	\$ 728,148	\$ 728,585	\$ 728,248
CWRF Project 5402-01		200,839	202,214	155,000	155,000	160,000
		\$ 921,799	\$ 924,486	\$ 883,148	\$ 883,585	\$ 888,248
<b>Southgate Wyandotte Relief Drain District Project # 5392-01</b>						
	(B)	\$ 82,750	\$ 81,250	\$ 84,750	\$ 83,125	\$ 81,500
<b>Ecorse Creek Pollution Abatement Drainage District:</b>						
CWRF Project 5349-01	(B)	\$ 234,375	\$ 234,813	\$ 235,125	\$ 235,313	\$ 235,375
ECPAD Drain #1 Series 2014	(B)	322,975	326,263	323,306	324,038	323,269
		557,350	561,075	558,431	559,350	558,644
<b>Total:</b>		\$ 6,272,165	\$ 6,289,596	\$ 6,243,935	\$ 5,601,181	\$ 6,243,457

(A) Payable from state lease payments.

(B) Payable from net revenues derived from the operation of sewage disposal systems in benefited communities.

**DEBT SERVICE REQUIREMENTS BY FUND**  
*(Existing and Proposed)*  
**FISCAL YEAR 2022- 2023**

FUND	FUND NAME	PRINCIPAL	INTEREST	TOTAL DEBT SERVICE
301	General Debt Service	\$ 2,465,000	\$ 732,794	\$ 3,197,794
302	Criminal Justice Center	5,310,000	13,457,150	18,767,150
303	Downriver Communities Debt Service	900,000	352,200	1,252,200
304	2020 Refunding	1,120,000	9,902,550	11,022,550
330	Stadium Authority Debt Service	4,320,000	957,000	5,277,000 *
369	Building Authority Debt Service	390,000	650,738	1,040,738 *
539	Delinquent Tax Revolving Fund - Series 2020	61,003,800 **	571,038	61,574,838
540	Delinquent Tax Revolving Fund - Series 2021	44,319,250 **	474,522	44,793,772
541	Delinquent Tax Revolving Fund - Series 2022	50,557,500 **	2,158,083	52,715,583
596	CSO Basins	1,100,000 **	331,678	1,431,678
598	Rouge Valley Sewage Disposal System	745,000 **	163,634	908,634
599	Northeast Sewage Disposal System	635,000 **	177,506	812,506
801	Regular Drain Fund	422,800	80,941	503,741 ***
823	Chapter 20 Drains Fund	560,000	82,475	642,475 ***
		\$ 173,848,350	\$ 30,092,310	\$ 203,940,660

**Funds in Bold** relate to debt for which the County primarily pledges its limited full faith and credit for payment of debt service. The other funds relate to debt for which the County secondarily pledges its limited full faith and credit (i.e, the primary source for payment of debt service is not the General Fund).

\* The debt service payments for these authorities are not included in the budget because the respective authorities are responsible for paying debt service. Instead of paying debt service directly, pursuant to the contracts of lease between the County and the respective authority, the County pays rental payments to the authorities in amounts exactly equal to the debt service payments (which is in turn used to pay debt service).

\*\* The principal payments for these proprietary funds (totaling \$158,360,550) are not included in the budget since they are instead charged to balance sheet accounts in accordance with governmental accounting standards.

\*\*\* These principal and interest payments (totaling \$2,152,760) are not included in the budget because drainage districts are component units and do not require approval by the County Commission.

**DEBT SERVICE REQUIREMENTS BY FUND**  
*(Existing and Proposed)*  
**FISCAL YEAR 2023- 2024**

FUND	FUND NAME	PRINCIPAL	INTEREST	TOTAL DEBT SERVICE
301	General Debt Service	\$ 2,585,000	\$ 599,832	\$ 3,184,832
302	Criminal Justice Center	5,575,000	13,185,025	18,760,025
303	Downriver Communities Debt Service	945,000	304,894	1,249,894
304	2020 Refunding	1,185,000	9,874,550	11,059,550
330	Stadium Authority Debt Service	4,295,000	741,625	5,036,625 *
369	Building Authority Debt Service	420,000	631,238	1,051,238 *
540	Delinquent Tax Revolving Fund - Series 2021	55,017,000 **	148,546	55,165,546
541	Delinquent Tax Revolving Fund - Series 2022	41,890,500 **	1,378,775	43,269,275
542	Delinquent Tax Revolving Fund - Series 2023 (Estimate)	49,000,000 **	2,091,600	51,091,600
596	CSO Basins	1,145,000 **	277,009	1,422,009
598	Rouge Valley Sewage Disposal System	765,000 **	145,047	910,047
599	Northeast Sewage Disposal System	650,000 **	164,656	814,656
801	Regular Drain Fund	180,800	57,472	238,272 ***
823	Chapter 20 Drains Fund	580,000	60,144	640,144 ***
		<u>\$ 164,233,300</u>	<u>\$ 29,660,412</u>	<u>\$ 193,893,712</u>

**Funds in Bold** relate to debt for which the County primarily pledges its limited full faith and credit for payment of debt service. The other funds relate to debt for which the County secondarily pledges its limited full faith and credit (i.e. the primary source for payment of debt service is not the General Fund).

\* The debt service payments for these authorities are not included in the budget because the respective authorities are responsible for paying debt service. Instead of paying debt service directly, pursuant to the contracts of lease between the County and the respective authority, the County pays rental payments to the authorities in amounts exactly equal to the debt service payments (which is in turn used to pay debt service).

\*\* The principal payments for these proprietary funds (totaling \$179,153,529) are not included in the budget since they are instead charged to balance sheet accounts in accordance with governmental accounting standards.

\*\*\* These principal and interest payments (totaling \$10,727,453) are not included in the budget because drainage districts are component units and do not require approval by the County Commission.

## DEBT SERVICE REQUIREMENTS

*(Actual and Proposed Debt)*

For the Year Ending September 30,

	CEO Recommended Budget Fiscal Year 2022-23	CEO Projected Budget Fiscal Year 2023-24
BOND NAME: WAYNE COUNTY		
SERIES 2008B CAPITAL IMPROVEMENT BONDS		
PRINCIPAL PAYMENT: 301 98501 991000	\$ 1,485,000	\$ 1,570,000
INTEREST PAYMENT: 301 98501 995000	\$ 174,488	\$ 90,475
BOND TOTAL:	\$ 1,659,488	\$ 1,660,475
BOND NAME: WAYNE COUNTY		
CAPITAL IMPROVEMENT BONDS, SERIES 2003 (MMBA LOCAL GOVERNMENT LOAN PROGRAM)		
PRINCIPAL PAYMENT: 301 98506 991000	\$ 425,000	\$ 440,000
INTEREST PAYMENT: 301 98506 995000	\$ 30,994	\$ 10,450
BOND TOTAL:	\$ 455,994	\$ 450,450
BOND NAME: WAYNE COUNTY		
WATER AND SEWER CAPITAL IMPROVEMENT BONDS (Pinnacle Aeropark Sewers)		
PRINCIPAL PAYMENT: 301 98510 991000	\$ 380,000	\$ 400,000
INTEREST PAYMENT: 301 98510 995000	\$ 504,335	\$ 485,335
BOND TOTAL:	\$ 884,335	\$ 885,335
BOND NAME: WAYNE COUNTY		
CAPITAL IMPROVEMENT BONDS (EQUIPMENT) SERIES 2009 (GROUP B) (MMBA LOCAL GOVERNMENT LOAN PROGRAM)		
PRINCIPAL PAYMENT: 301 98511 991000	\$ 175,000	\$ 175,000
INTEREST PAYMENT: 301 98511 995000	\$ 22,978	\$ 13,572
BOND TOTAL:	\$ 197,978	\$ 188,572
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$ 2,465,000</b>	<b>\$ 2,585,000</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b>\$ 732,794</b>	<b>\$ 599,832</b>
<b>TOTAL FUND 301:</b>	<b>\$ 3,197,794</b>	<b>\$ 3,184,832</b>
BOND NAME: WAYNE COUNTY		
CRIMINAL JUSTICE CENTER PROJECTS MFA SENIOR LIEN DSA REVEUE BONDS		
PRINCIPAL PAYMENT: 302 98519 991000	\$ 5,310,000	\$ 5,575,000
INTEREST PAYMENT: 302 98519 995000	\$ 13,457,150	\$ 13,185,025
BOND TOTAL:	\$ 18,767,150	\$ 18,760,025
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$ 5,310,000</b>	<b>\$ 5,575,000</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b>\$ 13,457,150</b>	<b>\$ 13,185,025</b>
<b>TOTAL FUND 302:</b>	<b>\$ 18,767,150</b>	<b>\$ 18,760,025</b>
BOND NAME: WAYNE COUNTY		
DOWNRIVER COMMUNITIES		
PRINCIPAL PAYMENT: 303 98534 991000	\$ 900,000	\$ 945,000
INTEREST PAYMENT: 303 98534 995000	\$ 352,200	\$ 304,894
BOND TOTAL:	\$ 1,252,200	\$ 1,249,894
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$ 900,000</b>	<b>\$ 945,000</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b>\$ 352,200</b>	<b>\$ 304,894</b>
<b>TOTAL FUND 303:</b>	<b>\$ 1,252,200</b>	<b>\$ 1,249,894</b>

## DEBT SERVICE REQUIREMENTS

*(Actual and Proposed Debt)*

For the Year Ending September 30,

	CEO Recommended Budget Fiscal Year 2022-23	CEO Projected Budget Fiscal Year 2023-24
BOND NAME: WAYNE COUNTY 2020 Refunding		
PRINCIPAL PAYMENT: 304 98521 991000	\$ 1,120,000	\$ 1,185,000
INTEREST PAYMENT: 304 98521 995000	\$ 9,902,550	\$ 9,874,550
BOND TOTAL:	\$ 11,022,550	\$ 11,059,550
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$ 1,120,000</b>	<b>\$ 1,185,000</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b>\$ 9,902,550</b>	<b>\$ 9,874,550</b>
<b>TOTAL FUND 304:</b>	<b>\$ 11,022,550</b>	<b>\$ 11,059,550</b>
BOND NAME: WAYNE COUNTY LIMITED TAX GENERAL OBLIGATION BUILDING AUTHORITY (STADIUM) BONDS		
PRINCIPAL PAYMENT: 330 98504 991000	\$ 4,320,000	\$ 4,295,000
INTEREST PAYMENT: 330 98504 995000	\$ 957,000	\$ 741,625
BOND TOTAL:	\$ 5,277,000	\$ 5,036,625
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$ 4,320,000</b>	<b>\$ 4,295,000</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b>\$ 957,000</b>	<b>\$ 741,625</b>
<b>TOTAL FUND 330:</b>	<b>\$ 5,277,000</b>	<b>\$ 5,036,625</b>
BOND NAME: WAYNE COUNTY MFA, LGLP Revenue Bonds Series 2011F DHS Buildings Leases		
PRINCIPAL PAYMENT: 369 98520 991000	\$ 390,000	\$ 420,000
INTEREST PAYMENT: 369 98520 995000	\$ 650,738	\$ 631,238
BOND TOTAL:	\$ 1,040,738	\$ 1,051,238
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$ 390,000</b>	<b>\$ 420,000</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b>\$ 650,738</b>	<b>\$ 631,238</b>
<b>TOTAL FUND 369:</b>	<b>\$ 1,040,738</b>	<b>\$ 1,051,238</b>
BOND NAME: Projected WAYNE COUNTY General Obligation Limited Tax Notes Delinquent Tax Rev Fund Notes, Series 2020		
PRINCIPAL PAYMENT: 539 00000 207000	\$ 61,003,800	\$ -
INTEREST PAYMENT: 539 25439 995000	\$ 571,038	\$ -
BOND TOTAL:	\$ 61,574,838	\$ -
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$ 61,003,800</b>	<b>\$ -</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b>\$ 571,038</b>	<b>\$ -</b>
<b>TOTAL FUND 539:</b>	<b>\$ 61,574,838</b>	<b>\$ -</b>
BOND NAME: Projected WAYNE COUNTY General Obligation Limited Tax Notes Delinquent Tax Rev Fund Notes, Series 2021		
PRINCIPAL PAYMENT: 540 00000 207000	\$ 44,319,250	\$ 55,017,000
INTEREST PAYMENT: 540 25440 995000	\$ 474,522	\$ 148,546
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$ 44,319,250</b>	<b>\$ 55,017,000</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b>\$ 474,522</b>	<b>\$ 148,546</b>
<b>TOTAL FUND 540:</b>	<b>\$ 44,793,772</b>	<b>\$ 55,165,546</b>



## DEBT SERVICE REQUIREMENTS

*(Actual and Proposed Debt)*

For the Year Ending September 30,

	<b>CEO Recommended Budget Fiscal Year 2022-23</b>	<b>CEO Projected Budget Fiscal Year 2023-24</b>
<b>BOND NAME: Projected WAYNE COUNTY General Obligation Limited Tax Notes Delinquent Tax Rev Fund Notes, Series 2022</b>		
PRINCIPAL PAYMENT: 541 00000 207000	\$ 50,557,500	\$ 41,890,500
INTEREST PAYMENT: 541 25441 995000	\$ 2,158,083	\$ 1,378,775
	\$ 52,715,583	\$ 43,269,275
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$ 50,557,500</b>	<b>\$ 41,890,500</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b>\$ 2,158,083</b>	<b>\$ 1,378,775</b>
<b>TOTAL FUND 541:</b>	<b>\$ 52,715,583</b>	<b>\$ 43,269,275</b>
<b>BOND NAME: Projected WAYNE COUNTY General Obligation Limited Tax Notes Delinquent Tax Rev Fund Notes, Series 2023 (Estimate)</b>		
PRINCIPAL PAYMENT: 542 00000 207000	\$ -	\$ 49,000,000
INTEREST PAYMENT: 542 25442 995000	\$ -	\$ 2,091,600
	\$ -	\$ 51,091,600
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$ -</b>	<b>\$ 49,000,000</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b>\$ -</b>	<b>\$ 2,091,600</b>
<b>TOTAL FUND 542:</b>	<b>\$ -</b>	<b>\$ 51,091,600</b>
<b><u>Combined Sewer Overflow (CSO)</u></b>		
<b>BOND NAME: WAYNE COUNTY</b>		
MMBA STATE REVOLVING LOAN PROGRAM		
RIVER ROUGE -- CSO BASIN -- SRF - 1995B SERIES 2007B		
PRINCIPAL PAYMENT: 596 00000 250177	\$ 945,000	\$ 990,000
INTEREST PAYMENT: 596 44169 995000	\$ 304,894	\$ 254,100
<b>BOND TOTAL:</b>	<b>\$ 1,249,894</b>	<b>\$ 1,244,100</b>
<b>BOND NAME: WAYNE COUNTY (DNR #5430-01)</b>		
MFA REVOLVING LOAN FUND PROGRAM		
CSO BASIN -- DEARBORN HEIGHTS		
PRINCIPAL PAYMENT: 596 00000 250430	\$ 15,000	\$ 15,000
INTEREST PAYMENT: 596 44090 995000	\$ 3,759	\$ 3,384
<b>BOND TOTAL:</b>	<b>\$ 18,759</b>	<b>\$ 18,384</b>
<b>BOND NAME: WAYNE COUNTY (DNR #5433-01)</b>		
MFA REVOLVING LOAN FUND PROGRAM		
CSO BASIN -- RIVER ROUGE		
PRINCIPAL PAYMENT: 596 00000 250433	\$ 40,000	\$ 40,000
INTEREST PAYMENT: 596 44368 995000	\$ 10,750	\$ 9,750
<b>BOND TOTAL:</b>	<b>\$ 50,750</b>	<b>\$ 49,750</b>
<b>BOND NAME: WAYNE COUNTY</b>		
MFA REVOLVING LOAN FUND PROGRAM		
CSO BASIN --DEARBORN HEIGHTS (SRF # 5430-02)		
PRINCIPAL PAYMENT: 596 00000 250430	\$ 100,000	\$ 100,000
INTEREST PAYMENT: 596 44090 995000	\$ 12,275	\$ 9,775
<b>BOND TOTAL:</b>	<b>\$ 112,275</b>	<b>\$ 109,775</b>
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$ 1,100,000</b>	<b>\$ 1,145,000</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b>\$ 331,678</b>	<b>\$ 277,009</b>
<b>TOTAL FUND 596 -- CSO BASINS :</b>	<b>\$ 1,431,678</b>	<b>\$ 1,422,009</b>
<b>BOND NAME: WAYNE COUNTY</b>		
MMBA LOCAL GOVT LOAN PROG. - (#5350-01)		
PRINCIPAL PAYMENT: 598 00000 250598	\$ 590,000	\$ 605,000
INTEREST PAYMENT: 598 54004 995000	\$ 145,960	\$ 131,210
<b>BOND TOTAL:</b>	<b>\$ 735,960</b>	<b>\$ 736,210</b>

## DEBT SERVICE REQUIREMENTS

(Actual and Proposed Debt)

For the Year Ending September 30,

	<b>CEO Recommended Budget Fiscal Year 2022-23</b>	<b>CEO Projected Budget Fiscal Year 2023-24</b>
BOND NAME: WAYNE COUNTY		
MMBA LOCAL GOVT LOAN PROG.		
Rouge Valley Sewage Disp Syst, Series 2014 (5402-01)		
PRINCIPAL PAYMENT: 598 00000 250599	\$ 155,000	\$ 160,000
INTEREST PAYMENT: 598 54004 995000	\$ 17,674	\$ 13,836
BOND TOTAL:	\$ 172,674	\$ 173,836
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$ 745,000</b>	<b>\$ 765,000</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b>\$ 163,634</b>	<b>\$ 145,047</b>
<b>TOTAL FUND 598 -- ROUGE VALLEY SEWAGE SYSTEM:</b>	<b>\$ 908,634</b>	<b>\$ 910,047</b>
BOND NAME: WAYNE COUNTY		
Northeast Sewage System Bonds Series 2013 (5416-01)		
PRINCIPAL PAYMENT: 599 00000 250416	\$ 635,000	\$ 650,000
INTEREST PAYMENT: 599 54005 995000	\$ 177,506	\$ 164,656
BOND TOTAL:	\$ 812,506	\$ 814,656
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$ 635,000</b>	<b>\$ 650,000</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b>\$ 177,506</b>	<b>\$ 164,656</b>
<b>TOTAL FUND 599 -- NORTHEAST SEWAGE SYSTEM:</b>	<b>\$ 812,506</b>	<b>\$ 814,656</b>
BOND NAME: MIZNER		
PRINCIPAL PAYMENT: 801 54459 991000	\$ 97,000	\$ -
INTEREST PAYMENT: 801 54459 995000	\$ 5,287	\$ -
BOND TOTAL:	\$ 102,287	\$ -
BOND NAME: COOK AND GLADDING DRAIN		
PRINCIPAL PAYMENT: 801 54204 991000	\$ 125,000	\$ 125,000
INTEREST PAYMENT: 801 54204 995000	\$ 47,500	\$ 41,875
BOND TOTAL:	\$ 172,500	\$ 166,875
BOND NAME: WINSLOW DRAIN		
PRINCIPAL PAYMENT: 801 54665 991000	\$ 30,000	\$ 30,000
INTEREST PAYMENT: 801 54665 995000	\$ 11,400	\$ 10,050
BOND TOTAL:	\$ 41,400	\$ 40,050
BOND NAME: THROOP DRAIN		
PRINCIPAL PAYMENT: 801 54627 991000	\$ 115,000	\$ -
INTEREST PAYMENT: 801 54627 995000	\$ 8,050	\$ -
BOND TOTAL:	\$ 123,050	\$ -
BOND NAME: ADAMS DRAIN		
PRINCIPAL PAYMENT: 801 54100 991000	\$ 30,000	\$ -
INTEREST PAYMENT: 801 54100 995000	\$ 2,100	\$ -
BOND TOTAL:	\$ 32,100	\$ -
BOND NAME: WAGER & PINK DRAIN		
PRINCIPAL PAYMENT: 801 54517 991000	\$ 25,800	\$ 25,800
INTEREST PAYMENT: 801 54517 995000	\$ 6,605	\$ 5,547
BOND TOTAL:	\$ 32,405	\$ 31,347
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$ 422,800</b>	<b>\$ 180,800</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b>\$ 80,941</b>	<b>\$ 57,472</b>
<b>TOTAL FUND 801:</b>	<b>\$ 503,741</b>	<b>\$ 238,272</b>
BOND NAME: WAYNE COUNTY (SRF 5349-01)		
ECPAD #1 DRAINAGE DISTRICT		
PRINCIPAL PAYMENT: 823-00000-991000	\$ 195,000	\$ 200,000
INTEREST PAYMENT: 823-54807-995000	\$ 40,313	\$ 35,375
BOND TOTAL:	\$ 235,313	\$ 235,375

## DEBT SERVICE REQUIREMENTS

*(Actual and Proposed Debt)*

For the Year Ending September 30,

	<b>CEO Recommended Budget Fiscal Year 2022-23</b>	<b>CEO Projected Budget Fiscal Year 2023-24</b>
BOND NAME: WAYNE COUNTY (SRF 5392-01) SOUTHGATE		
PRINCIPAL PAYMENT: 823-00000-991000	\$ 65,000	\$ 65,000
INTEREST PAYMENT: 823-54684-995000	<u>\$ 18,125</u>	<u>\$ 16,500</u>
BOND TOTAL:	\$ 83,125	\$ 81,500
BOND NAME: WAYNE COUNTY ECPAD #1 DRAINAGE DISTRICT Series 2014		
PRINCIPAL PAYMENT: 823-00000-991000	\$ 300,000	\$ 315,000
INTEREST PAYMENT: 823-55808-995000	<u>\$ 24,038</u>	<u>\$ 8,269</u>
BOND TOTAL:	\$ 324,038	\$ 323,269
<b>TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$ 560,000</b>	<b>\$ 580,000</b>
<b>TOTAL INTEREST PAYMENTS:</b>	<b><u>\$ 82,475</u></b>	<b><u>\$ 60,144</u></b>
<b>TOTAL FUND 823:</b>	<b><u>\$ 642,475</u></b>	<b><u>\$ 640,144</u></b>
<b>GRAND TOTAL PRINCIPAL PAYMENTS:</b>	<b>\$ 173,848,350</b>	<b>\$ 164,233,300</b>
<b>GRAND TOTAL INTEREST PAYMENTS:</b>	<b>\$ 30,092,310</b>	<b>\$ 29,660,412</b>
<b>GRAND TOTAL:</b>	<b><u>\$ 203,940,660</u></b>	<b><u>\$ 193,893,712</u></b>

**CHARTER COUNTY OF WAYNE, MICHIGAN**  
**PROJECTED DEBT SERVICE REQUIREMENTS**  
*(Actual and Proposed)*  
**For the Year Ending September 30,**

Fiscal Year	Criminal Justice Center Bonds	Capital Improvement Bonds	Stadium Authority Bonds	Drainage District Bonds and Notes	Downriver Communities	Sewage Disposal System Bonds
2023	18,767,150	6,725,188	5,277,000	2,666,216	1,252,200	1,134,748
2024	18,760,025	6,703,519	5,036,625	2,438,416	1,249,894	1,137,069
2025	18,754,275	6,228,279	4,787,750	2,150,401	1,244,100	1,128,810
2026	18,749,150	6,136,384	4,545,500	2,180,392	1,245,681	1,130,123
2027	18,739,025	6,132,880	4,299,875	2,210,245	1,245,750	1,125,810
2028	18,733,150	6,125,825	-	2,249,185	1,244,375	1,135,935
2029	18,720,775	6,114,913	-	2,262,000	1,240,250	1,130,248
2030	18,716,025	6,109,024	-	2,291,563	-	1,124,060
2031	18,703,025	6,096,430	-	1,732,916	-	1,125,747
2032	18,695,900	6,092,555	-	82,000	-	404,405
2033 and thereafter	<u>316,173,400</u>	<u>39,948,876</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>387,184</u>
<b>Total</b>	<b><u>\$ 503,511,900</u></b>	<b><u>\$ 102,413,873</u></b>	<b><u>\$ 23,946,750</u></b>	<b><u>\$ 20,263,334</u></b>	<b><u>\$ 8,722,250</u></b>	<b><u>\$ 10,964,141</u></b>

Note: Proposed debt based on estimated debt schedules.

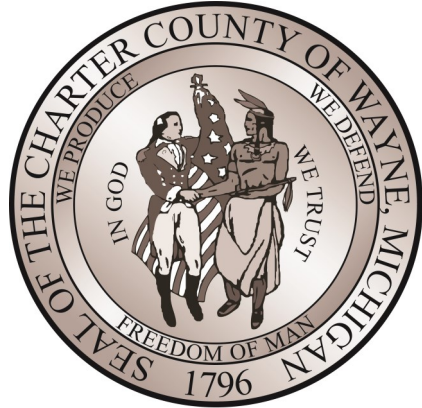
**CHARTER COUNTY OF WAYNE, MICHIGAN**  
**PROJECTED DEBT SERVICE REQUIREMENTS**  
*(Actual and Proposed)*  
**For the Year Ending September 30,**

Fiscal Year	Proposed Delinquent Tax Note Obligations Series 2020*	Proposed Delinquent Tax Note Obligations Series 2021*	Proposed Delinquent Tax Note Obligations Series 2022*	Proposed Delinquent Tax Note Obligations Series 2023*	Total Projected Debt Service
2023	61,574,838	44,793,772	52,715,583	-	205,931,268
2024	-	55,165,546	43,269,275	51,091,600	195,913,543
2025	-	-	52,433,617	41,936,300	139,695,482
2026	-	-	-	50,818,320	95,872,876
2027	-	-	-	-	44,789,662
2028	-	-	-	-	
2029	-	-	-	-	
2030	-	-	-	-	
2031	-	-	-	-	
2032	-	-	-	-	
2033 and thereafter	-	-	-	-	647,086,998
Total	<u>\$ 61,574,838</u>	<u>\$ 99,959,318</u>	<u>\$ 148,418,475</u>	<u>\$ 143,846,220</u>	<u>1,543,348,645</u>

Note: Proposed debt based on estimated debt schedules.



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*Wayne County Government  
Comprehensive Executive Budget  
Fiscal Year 2022-2023 and Fiscal Year 2023-2024*

**APPENDIX VI**

**STATEMENT OF SURPLUS OR DEFICIT**



**Wayne County Government**  
**Comprehensive Executive Budget 2022-2023 and Projected 2023-2024**

**CHARTER COUNTY OF WAYNE, MICHIGAN**  
**PROJECTED TOTAL FUND BALANCE/RETAINED EARNINGS**  
**AS OF SEPTEMBER 30**

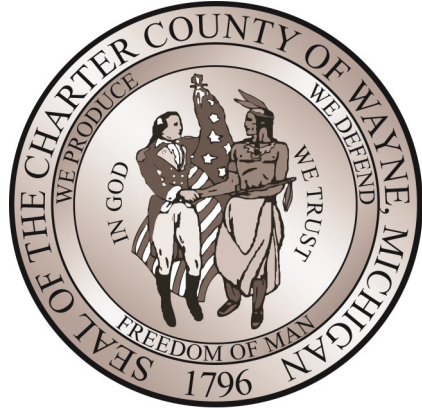
	<b>PROJECTION 09/30/22</b>	<b>2022 to 2023 CHANGE</b>	<b>PROJECTION 09/30/23</b>	<b>2023 to 2024 CHANGE</b>	<b>PROJECTION 09/30/24</b>	
<b>GOVERNMENTAL FUNDS</b>						
00101	General Fund [1]	\$ 208,975,090	\$ 2,500,000	\$ 211,475,090	\$ 2,500,000	\$ 213,975,090
00201	County Road Fund	127,098,354	(57,964,743)	69,133,611	(49,976,661)	19,156,950
00208	County Park Fund	18,450,982	-	18,450,982	-	18,450,982
00221	County Health Fund	24,192,944	-	24,192,944	-	24,192,944
00223	HCS - Nutrition	1,393,939	-	1,393,939	-	1,393,939
00225	Health and Family Services- HeadStart	450,103	-	450,103	-	450,103
00228	Rouge Demonstrations Grant	374,498	-	374,498	-	374,498
00229	Enviromental Programs Fund	13,875,617	-	13,875,617	-	13,875,617
00230	Stadium & Land Development	1,187,703	-	1,187,703	-	1,187,703
00250	Community & Economic Development	333,299	-	333,299	-	333,299
00257	Budget Stabilization Fund *	23,000,000	-	23,000,000	-	23,000,000
00260	Indigent Defense Fund	14,234,774	-	14,234,774	-	14,234,774
00265	Drug Enforcement Program Fund	938,278	-	938,278	-	938,278
00266	Law Enforcement	401,587	(3,756,215)	(3,354,628)	(3,756,215)	(7,110,843)
00275	Comm Devel Blk Grant (CDBG)	127,368	-	127,368	-	127,368
00281	Community Corrections	629,435	-	629,435	-	629,435
00282	Victim Witness Program	273,125	-	273,125	-	273,125
00291	American Rescue Plan (ARPA)	274,192	-	274,192	-	274,192
00292	Juv. Justice and Abuse/Neglect	20,930,369	(2,180,437)	18,749,932	-	18,749,932
00293	Soldiers Relief	2,188,857	(494,632)	1,694,225	(504,013)	1,190,212
00294	Veterans Trust Fund	324,917	-	324,917	-	324,917
00297	Youth Services	1,214,452	-	1,214,452	-	1,214,452
00298	COVID-19	57,334,134	(4,000,000)	53,334,134	-	53,334,134
00299	State/Local Fiscal Recovery Funds	18,777	-	18,777	-	18,777
00301	General Debt Service	10,519,202	-	10,519,202	-	10,519,202
00302	Debt Service-2018A Jail Projec	33,976,686	(18,767,150)	15,209,536	(8,620,179)	6,589,357
00304	Debt Service-2020 Refunding	5,030,283	86,153	5,116,436	82,613	5,199,049
00401	Capital Programs [2]	37,953,264	(263,600)	37,689,664	-	37,689,664
00435	Construction Fund - 2003 Bonds	415,025	-	415,025	-	415,025
00467	2018A Jail Construction Fund	31,706,536	(2,800,000)	28,906,536	(2,800,000)	26,106,536
		<b>\$ 637,823,790</b>	<b>\$ (87,640,624)</b>	<b>\$ 550,183,166</b>	<b>\$ (63,074,455)</b>	<b>\$ 487,108,711</b>
<b>PROPRIETARY FUNDS</b>						
005DT	Delinq Tax Revolving/Foreclosure Funds	\$ 168,438,668	\$ 2,725,980	\$ 171,164,648	\$ 5,162,350	\$ 176,326,998
00575	Jail Commissary Fund	1,344,301	(940,363)	403,938	(923,448)	(519,510)
00631	Building & Ground Maintenance	17,708,839	-	17,708,839	-	17,708,839
00635	Central Services	8,781,707	-	8,781,707	-	8,781,707
00641	D.O.E.	4,687,781	-	4,687,781	-	4,687,781
00675	Long Term Disability Fund	464,369	-	464,369	-	464,369
00676	Health Fund	5,690,372	-	5,690,372	-	5,690,372
00677	Self Insurance	3,419,528	1,118,520	4,538,048	1,203,497	5,741,545
00678	General Liability Fund	1,567,805	(1,208,806)	358,999	(702,741)	(343,742)
		<b>\$ 43,664,702</b>	<b>\$ (1,030,649)</b>	<b>\$ 42,634,053</b>	<b>\$ (422,692)</b>	<b>\$ 42,211,361</b>
<b>COMPONENT FUNDS</b>						
00801	Regular Drain Fund-Maint.	\$ 1,322,332	\$ -	\$ 1,322,332	\$ -	\$ 1,322,332
00833	Circuit Court - Budget Stabilization [1]	3,000,000	-	3,000,000	-	3,000,000
00834	Circuit Court - Capital projects [2]	25,799	(1,100,000)	(1,074,202)	(1,100,000)	(2,174,202)
00835	Circuit Court [1]	9,055,242	(2,609,564)	6,445,678	(2,609,564)	3,836,114
00836	Friend of the Court [1]	15,101,485	(900,000)	14,201,485	(900,000)	13,301,485
00837	Probart Court Capital Projects [2]	316	(48,835)	(48,519)	-	(48,519)
00838	Probate Court [1]	3,058,442	-	3,058,442	-	3,058,442
		<b>31,563,616</b>	<b>(3,558,399)</b>	<b>28,005,217</b>	<b>(3,509,564)</b>	<b>24,495,653</b>
	<b>TOTAL - ALL FUNDS</b>	<b>\$ 713,052,108</b>	<b>\$ (92,229,672)</b>	<b>\$ 620,822,436</b>	<b>\$ (67,006,711)</b>	<b>\$ 553,815,725</b>

[1] For Budgeting purposes, these funds are budgeted as separate funds. They are consolidated with the General Fund in the Comprehensive Annual Financial Report (CAFR).  
[2] For Budgeting purposes, these funds are budgeted as separate funds. They are consolidated with the Capital Fund in the Comprehensive Annual Financial Report (CAFR).





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*Wayne County Government  
Comprehensive Executive Budget  
Fiscal Year 2022-2023 and Fiscal Year 2023-2024*

**DEPARTMENT OPERATING  
PLANS**



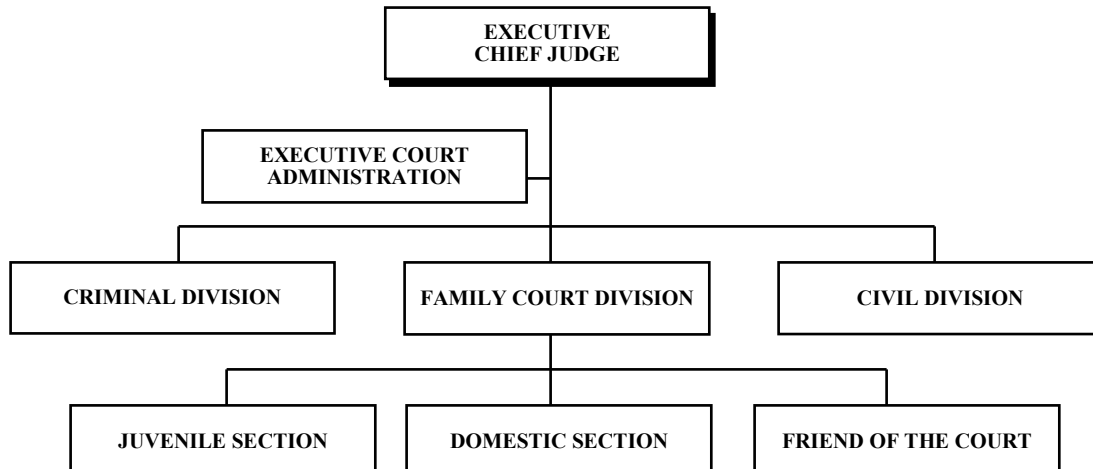
## THIRD CIRCUIT COURT

### MISSION

To serve the public by providing a fair, accessible, effective and responsive forum for the resolution of general civil, domestic, criminal and juvenile matters that come before the Court.

<b>Budget Summary All Funds</b>				
	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024
	Budget	Budget	CEO Rec.	Projected
<b>Total Departmental Expenditures</b>	\$ 161,577,603	\$ 171,808,308	\$ 151,648,576	\$ 152,071,360
<b>Departmental Revenue</b>				
Federal Grants and Contracts	23,827,647	25,668,871	26,314,715	26,169,166
State Grants and Contracts	27,902,439	27,310,158	8,735,150	8,786,583
Local Grants and Contracts	1,980,242	1,921,165	2,261,041	2,261,041
Charges, Fees, and Fines	5,510,220	6,199,000	6,595,800	6,595,800
Other Revenue	630,000	600,000	850,000	850,000
Other Financing	3,063,555	2,942,564	4,609,564	4,609,564
Operating Transfers In	83,365,496	91,580,438	86,605,601	87,122,501
<b>Total Revenue</b>	\$ 146,279,599	\$ 156,222,196	\$ 136,071,871	\$ 136,494,655
<b>General Fund General Purpose</b>	\$ 15,298,004	\$ 15,586,112	\$ 15,576,705	\$ 15,576,705
Contact: <b>Chief Judge Timothy Kenny</b> 701 Coleman A. Young Municipal Center - Two Woodward Ave., Detroit, MI. 48226 - Phone (313) 224-5430				

*\* Note: The data above excludes the grant from the General Fund in order to present the proper department expenditures. Also, as a result of GASB 61 regarding component units, the Courts are no longer presented as component units and are recorded as part of the General Fund*





## THIRD CIRCUIT COURT

### MAJOR ACTIVITIES AND DESCRIPTIONS

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The mission of the Third Circuit Court (the “Court”) is to provide accessible and equal justice with timely dispute resolution. The overall function of the Court is to carry out justice, resolve disputes, protect individuals, deter and punish crime, ensure fair access, provide for restitution, and generally uphold the law. The National Center for State Courts has cited the Third Judicial Circuit Court as one of the model urban courts in the United States for case flow management and the timely disposition of the Court's docket. The Court was awarded the 2015 Tyler Technologies Public Sector Excellence Award for its success in innovation and efficiency. The Third Circuit is the largest circuit court in Michigan with 58 judges and three main operating Divisions functioning out of four locations.

The Chief Judge efficiently and effectively operates the Court and sizable bench in a centralized philosophical method with the collaboration of appointed Presiding Judges in each Division to conduct day-to-day operations, the establishment of committees comprised of diversified judges, and an outstanding, goal-oriented administrative team led by the Executive Court Administrator to monitor and direct all functions of the Court, including strategic planning, progress development, and implementation of policies and procedures and a variety of other activities and functions.

#### **CIVIL DIVISION:**

**Coleman A. Young Municipal Center, 2 Woodward Avenue, Detroit, Michigan**

The Civil Division is comprised of 18 Judges, including the Chief Judge. The Civil Division has original jurisdiction in all general civil cases initiated in Wayne County where the amount in controversy exceeds \$25,000. This Division serves as the appellate court for civil appeals from every district court in Wayne County, and for administrative agency decisions. The Civil Division includes the Business Court with jurisdiction over business and commercial disputes as defined by statute.

#### **CRIMINAL DIVISION:**

**Frank Murphy Hall of Justice, 1441 St. Antoine, Detroit, Michigan**

The Criminal Division is comprised of 23 Judges in 2022, 24 Judges in 2023, and has sole jurisdiction over all felony and high misdemeanor offenses committed in Wayne County. This Division serves as the Appellate Court for criminal appeals filed from every District Court in Wayne County. The Criminal Division manages various ancillary services and departments throughout the Court including Pretrial Services, Mental Health Court, Veteran's Treatment Court, Swift and Sure Sanctions Probation Program, Adult Drug Treatment Court, and acts as the liaison to a variety of outside local, county, state,

and federal agencies whose business function impacts this division.

#### **FAMILY DIVISION – JUVENILE:**

**Lincoln Hall of Justice, 1025 E. Forest, Detroit, Michigan**

The Juvenile Section of the Family Division is comprised of 6 Judges, which includes one cross-assigned Probate Judge, and 13 Juvenile Attorney Referees. The Juvenile Section is responsible for hearing juvenile delinquency matters, child abuse and neglect, adoption, guardianship, and all traffic and ordinance violations committed by juveniles in Wayne County. Other juvenile support and ancillary services provided by this Division include adoptions, the Court Appointed Special Advocate Program, Intake, Juvenile Drug Court, Juvenile Services Unit, and the Clinic for Child Study. In addition to monitoring and support services to youthful offenders, therapists, clinicians, and probation officers provide the Court with progress reports, recommendations, and expert testimony.

#### **FAMILY DIVISION – DOMESTIC RELATIONS:**

**Coleman A. Young Municipal Center, 2 Woodward Avenue, Detroit, Michigan**

The Domestic Relations Section of the Family Division is comprised of 11 Judges, including one cross-assigned Probate Judge. This Section of the Family Division is responsible for hearing all divorce, paternity, personal protection orders, emancipation of minors, name changes, parental waivers, and infectious disease matters filed in Wayne County.

#### **FRIEND OF THE COURT:**

**Main Office – Penobscot Building, 645 Griswold, Detroit, Michigan**

**Branch – Coleman A. Young Municipal Center, 2 Woodward Avenue, Detroit, Michigan**

Third Circuit's Friend of the Court (FOC) is the largest in the State of Michigan with well over 260,000 domestic relations cases active at any time. The Friend of the Court's departments, and 13 Domestic Relations Attorney Referees' primary responsibilities are case initiation, assessment, enforcement, evaluating, investigating, reporting, and making recommendations to the Court on matters of custody, parenting time, child and spousal support, as well as providing mediation as an alternative method of dispute resolution. The FOC staff serves on a variety of local and state committees and organizations, as well as participates in a number of work sessions, meetings, and conferences to continually work toward the enhancement and improvement of child support programs throughout the state. The FOC also manages a Call Center that handles over 16,000 child support and parenting time calls each month.



## THIRD CIRCUIT COURT

### *MAJOR ACTIVITIES AND DESCRIPTIONS continued*

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#### **EXECUTIVE COURT ADMINISTRATION:**

Executive Court Administration provides for overall supervision of the Court and furnishes a variety of support services to each Division and the Judges. The various departments funded under this activity have personnel serving in each Court location and include Court Administration, Assigned Counsel Services, Budget and Finance including Court Collections in Juvenile and Criminal Divisions, Human Resources, Jury Services, Case Processing, Information Technology Systems Bureau, and Purchasing and Facilities Management.

**GRAND JURY:** The Circuit Court Judges who are empowered with the responsibility of investigating criminal activity vote to request a citizen's grand jury. Wayne County, through a budget administered by the Circuit Court, funds the expenses of the grand jury. The Chief Judge may also appoint a one-man grand jury, who is a Circuit Court Judge.

### ***FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS***

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#### **BUDGET AND FINANCE**

The Office of Budget and Finance is responsible for the processing and recording of accounting and financial information for the Court. The office's responsibilities include budget and accounting services for general fund accounts, grants and contracts, and fiduciary accounts; accounts receivable and accounts payable processing; financial reporting; and collections.

#### **Accounts Payable**

The Accounts Payable Unit processes payments to contractors and vendors that provide services to the Court. The Unit continues to work with the IT Department to automate the payment process for high volume requests from vendors who provide language interpreting services and court officers. Implementing the automated payment system for these high volume requests will continue to be a significant technological improvement, especially since the unit works remote work on a hybrid basis due to the pandemic during fiscal year 2020-2021. The Court's Accounts Payable Unit played a key role in processing payments to vendors who provided goods or services to the Court in response to the coronavirus, as well as other vendors, during the pandemic.

During fiscal year 2020-2021, in addition to processing vendor, contractual, and attorney payments for all Court Divisions, this Unit processed payments to attorneys for more than 12,000 cases.

#### **Court Collections**

The Collections Unit, which is responsible for the collection of court-imposed costs, fines, and fees, is one of the top priorities of the Court. In February 2015, the Collections Unit devoted staff to the Criminal Division in order to increase collection efforts. During fiscal year 2021, \$2,391,408 was collected in court costs, attorney fees, and late fees in the Criminal Division. In addition, the unit mailed out 4,588 delinquency notices and established 311 payment agreements.

#### **Budget and Grants Accounting**

The Budget Unit and Grants Accounting Unit are responsible for managing and analyzing performance of the Court's general fund, capital fund, and grant funded programs for short and long-term planning. This includes preparing and submitting annual budgets, annual five-year capital improvement plans, and quarterly revenue and expenditure projections to Wayne County in accordance with deadlines required by the County. The Grants Unit is responsible for all financial requirements set forth in the terms and conditions of all Court grant awards, which includes adherence to applicable federal and state laws, guidelines, financial reporting requirements, and regulations. In fiscal year 2021, the Grants Unit met the financial responsibilities related to the funding of the Friend of the Court (FOC), Child Parent Legal Representation (CPLR), the Juvenile Clinic Family Assessment Services with Child Care and Detroit Wayne Integrated Health Network funding, three Juvenile Division Child Care Fund Programs, two Juvenile Division Specialty Court Programs, four Criminal Division Specialty Court Programs, and several other grants. The total available funding managed by the Grants Unit for these programs exceeds \$34.6 million, with approximately \$29.1 million for the FOC and \$5.5 million for other grants.

The Budget Unit and Grants Accounting Unit spent a significant amount of time on reporting COVID-related labor and direct expenses to Wayne County for federal CARES funding reimbursement. Direct expenses include expenses related to transitioning to virtual hearings, remote work, and preparing the public for the reopening of court facilities. The Court's direct COVID-related expenses since March 2020 amount to approximately \$4.3 million and include juror hazard pay, personal protective equipment, laptops and software to facilitate remote work, and cleaning of touch-points.

Also, the Financial Services Unit (FSU) provides financial support to the Wayne County Friend of the Court. The primary function of FSU is local receipting of child support. In 2021, FSU processed 5,838 transactions totaling approximately \$2.1 million compared to 9,807



## THIRD CIRCUIT COURT

### *FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS continued*

transactions and approximately \$3.5 million in 2020. Normally, the annual range is in excess of 24,000 transactions and approximately \$7.7 million. The reduction in volume is due to the closure of court facilities to the public due to the coronavirus. Although in person payment windows were closed at the Court, Friend of the Court customers were provided with online payment options, as well as Pay Near Me or MoneyGram options at 7-Eleven, Family Dollar, CVS, and Walmart stores located in various Wayne County communities. Ancillary functions include suspense management and arrears adjustments in accordance with State and other applicable authoritative guidelines.

#### **Information Technology Systems Bureau**

The Information Technology Systems Bureau (ITSB) provides technology support to the court staff and our law enforcement partners to meet the Court's evolving business needs. The department provides the application and technical operating environment necessary to meet the operating and administrative business objectives of the Court.

ITSB provides reliable, cost-effective information systems solutions that meet the Court's evolving business needs. The department provides the application and technical operating environment necessary to meet the operating and administrative business objectives of the Court. ITSB has upgraded all court locations with public Wi-Fi. Public kiosks for payments have been added to Lincoln Hall of Justice, Frank Murphy Hall of Justice, and the Coleman A. Young Municipal Center. The Court has expanded its reach into the area of Social Media and has a presence on Twitter, Facebook, Instagram and LinkedIn.

ITSB staff provides standard hardware and software support. Over the past year ITSB staff has implemented the following projects:

**Remote work for court staff** – implemented processes and procedures to help staff working remotely and provided the necessary hardware and software to accomplish the court's mission.

**Zoom support for court proceedings** – With the transition from in-person to Zoom hearings, ITSB staff implemented processes and procedures needed for a virtual court session.

**Paperless initiatives** – ITSB continues to work on paperless processing. Electronic submission of Personal Protection Orders (PPO) was implemented, created the ability for each courtroom to process documents electronically.

#### **Case Processing**

Case Processing provides central support to the bench, gathers and reports required data to the State Court Administrative Office, serves as a primary resource to judges and their staff on case flow methods and procedures, and provides information to the public. Support to the bench includes scheduling and noticing hearings, maintenance of the party/attorney records, development and distribution of statistical and management reports, maintenance of automated case flow management programs, and training judicial staff members. Annually, Case Processing prints and mails over 80,000 notices of court events to attorneys and parties and answers over 13,000 phone calls. Case Processing also performs assigned counsel functions for the Family Division-Domestic Relations Section and assists with case flow management at Friend of the Court.

Many processes were modified as a result of the pandemic. The Court went from holding in-person hearings to utilizing Zoom. The use of Zoom required changes in the manner in which cases were scheduled and noticed. Zoom instructions are now included with hearing notices and Zoom hearing information is now provided at 3rdcc.org.

New processes were developed for the filing of pleadings. Provisions were made for the filing of all pleadings remotely.

The manner in which reports were delivered to judges and their staff was also modified. The reports and statistics that used to be delivered via interoffice mail can now be delivered electronically.

#### **Jury Services**

The Jury Services Department coordinates jury operations and obtains jurors for the Third Judicial Circuit and Probate Courts, as well as provides qualification services for all district courts in Wayne County.

The Department's responsibilities include developing processes and procedures for regularly collecting and analyzing information regarding the performance of the



## THIRD CIRCUIT COURT

### *FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS continued* \_\_\_\_\_

jury system to ensure fair representation and inclusiveness; the effectiveness of qualification and summoning procedures; the responsiveness of individual citizens to jury duty summonses; the efficient and effective usage of citizens called to serve for jury duty; and the cost effectiveness of the jury system.

In 2021, the total number of jurors called to appear for service was 5,194. The total number of jurors who appeared was 1,993, and the total number of jurors who failed to appear was 3,201.

The Civil and Criminal Divisions resumed jury trials on July 19th 2021. Each Division has held two jury trials per week since that date. The following safety precautions were taken to mitigate risks to protect the public and staff:

- Seating in the jury assembly rooms was spaced six feet apart to ensure social distancing.
- Decreased the amount of jurors in juror assembly.
- Jurors were provided with PPE upon check-in.
- Jurors were provided lunch.
- Jurors received an increase in jury compensation as hazard pay.
- Functions such as voir dire and deliberation were held in more spacious areas.
- Frequent sanitization of the jury assembly area.
- Hand sanitizer stands were placed throughout the buildings.
- The Jury Department relaxed requirements for excusals and postponements.
- Provided jurors with information on the summons about what the court is doing to ensure their safety while serving jury duty.
- Provided juror health and safety video on the 3rdcc.org website.
- Plexi-shields were installed in the jury assembly and courtrooms to provide a protective barrier.



### THIRD CIRCUIT COURT

#### Financial Report

		FY 2020-2021 Actual	FY 2021-2022 Adopted Budget	FY 2021-2022 Amended Budget	FY 2022-2023 CEO Rec Budget	Increase / (Decrease) From Amended	FY 2023-2024 Projected Budget
<b>00101</b>	<b>General Fund</b>						
<b>130</b>	<b>Third Circuit Court</b>						
	State Grants and Contracts	235,407	0	0	0	0	0
	<b>Total Revenues</b>	<b>\$235,407</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>Expenditures</b>						
	Services and Contractual Serv	6,072,610	7,974,937	7,974,937	7,905,951	(68,986)	7,905,951
	Operating Transfers Out	7,611,175	7,611,175	7,611,175	7,670,754	59,579	7,670,754
	<b>Total Expenditures</b>	<b>\$13,683,785</b>	<b>\$15,586,112</b>	<b>\$15,586,112</b>	<b>\$15,576,705</b>	<b>\$(9,407)</b>	<b>\$15,576,705</b>
<b>00260</b>	<b>Michigan Indigent Defense Commission</b>						
<b>130</b>	<b>Other Third Circuit Court Programs</b>						
	<b>Revenues</b>						
	State Grants and Contracts	14,203,512	17,274,964	17,274,964	0	(17,274,964)	0
	Charges, Fees, and Fines	474,427	25,000	25,000	0	(25,000)	0
	Interest Income	100,410	0	0	0	0	0
	Operating Transfers In	7,611,175	7,611,175	7,611,175	0	(7,611,175)	0
	<b>Total Revenues</b>	<b>\$22,389,523</b>	<b>\$24,911,139</b>	<b>\$24,911,139</b>	<b>\$0</b>	<b>\$(24,911,139)</b>	<b>\$0</b>
	<b>Expenditures</b>						
	Personnel	221,597	0	0	0	0	0
	Fringe Benefits	88,675	0	0	0	0	0
	Pension	26,403	0	0	0	0	0
	Materials and Supplies	0	0	50,841	0	(50,841)	0
	Services and Contractual Serv	18,190,291	24,496,662	24,496,662	0	(24,496,662)	0
	Travel	41,000	104,400	104,400	0	(104,400)	0
	Operating Expenses	5,628	0	0	0	0	0
	Other Charges	262,887	185,327	134,486	0	(134,486)	0
	Non Capital Assets	0	124,750	124,750	0	(124,750)	0
	Operating Transfers Out	2,282,316	0	0	0	0	0
	<b>Total Expenditures</b>	<b>\$21,118,797</b>	<b>\$24,911,139</b>	<b>\$24,911,139</b>	<b>\$0</b>	<b>\$(24,911,139)</b>	<b>\$0</b>
<b>00286</b>	<b>Raise the Age - RTA</b>						
<b>130</b>	<b>RTA - Third Circuit Court</b>						
	<b>Revenues</b>						
	State Grants and Contracts	0	0	1,672,731	782,394	(890,337)	782,394
	<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,672,731</b>	<b>\$782,394</b>	<b>\$(890,337)</b>	<b>\$782,394</b>





### THIRD CIRCUIT COURT

#### Financial Report

	FY 2020-2021 Actual	FY 2021-2022 Adopted Budget	FY 2021-2022 Amended Budget	FY 2022-2023 CEO Rec Budget	Increase / (Decrease) From Amended	FY 2023-2024 Projected Budget
<b>Expenditures</b>						
Personnel	0	0	228,096	249,266	21,170	249,266
Fringe Benefits	0	0	86,815	95,369	8,554	95,369
Pension	0	0	72,982	60,685	(12,297)	60,685
Materials and Supplies	0	0	2,849	2,849	0	2,849
Services and Contractual Serv	0	0	994,283	131,350	(862,933)	131,350
Travel	0	0	10,000	0	(10,000)	0
Operating Expenses	0	0	4,437	1,570	(2,867)	1,570
Other Charges	0	0	81,519	111,155	29,636	111,155
Non Capital Assets	0	0	191,750	130,150	(61,600)	130,150
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,672,731</b>	<b>\$782,394</b>	<b>\$(890,337)</b>	<b>\$782,394</b>
<b>00292 Juv. Justice and Abuse/Neglect</b>						
<b>130 Other Third Circuit Court Programs</b>						
<b>Revenues</b>						
State Grants and Contracts	1,678,702	1,772,685	1,772,685	1,733,163	(39,522)	1,733,163
Local Grants and Contracts	819,135	1,921,165	1,921,165	2,261,041	339,876	2,261,041
Charges, Fees, and Fines	46,300	88,000	88,000	88,000	0	88,000
Operating Transfers In	252,404	504,071	504,071	338,471	(165,600)	338,471
<b>Total Revenues</b>	<b>\$2,796,541</b>	<b>\$4,285,921</b>	<b>\$4,285,921</b>	<b>\$4,420,675</b>	<b>\$134,754</b>	<b>\$4,420,675</b>
<b>Expenditures</b>						
Personnel	1,742,991	2,027,594	2,027,594	2,139,376	111,782	2,139,376
Fringe Benefits	865,907	689,089	689,089	677,200	(11,889)	682,935
Pension	363,172	552,294	552,294	481,316	(70,978)	481,316
Materials and Supplies	5,405	45,324	45,324	32,600	(12,724)	22,900
Services and Contractual Serv	258,132	704,414	704,414	869,951	165,537	869,951
Travel	956	73,700	73,700	60,800	(12,900)	54,982
Operating Expenses	40,413	37,891	37,891	39,587	1,696	43,509
Rentals	8,767	9,600	9,600	7,800	(1,800)	7,800
Other Charges	27,004	143,015	143,015	109,045	(33,970)	117,906
Non Capital Assets	0	3,000	3,000	3,000	0	0
<b>Total Expenditures</b>	<b>\$3,312,747</b>	<b>\$4,285,921</b>	<b>\$4,285,921</b>	<b>\$4,420,675</b>	<b>\$134,754</b>	<b>\$4,420,675</b>
<b>00834 Third Circuit Ct Capital Projs</b>						
<b>401 Capital Programs</b>						
<b>Revenues</b>						
Interest Income	8,590	0	0	0	0	0
Other Financing	0	1,100,000	1,100,000	1,100,000	0	1,100,000
<b>Total Revenues</b>	<b>\$8,590</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$0</b>	<b>\$1,100,000</b>



*Wayne County Government*  
*Comprehensive Executive Budget 2022-2023 and Projected 2023-2024*

**THIRD CIRCUIT COURT**

**Financial Report**

	FY 2020-2021 Actual	FY 2021-2022 Adopted Budget	FY 2021-2022 Amended Budget	FY 2022-2023 CEO Rec Budget	Increase / (Decrease) From Amended	FY 2023-2024 Projected Budget
<b>Expenditures</b>						
Capital	80,885	1,100,000	1,100,000	1,100,000	0	1,100,000
Non Capital Assets	14,725	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$95,610</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>\$0</b>	<b>\$1,100,000</b>
<b>00835 Circuit Court</b>						
<b>130 Circuit Court - Other Circuit Court Programs</b>						
<b>Revenues</b>						
Federal Grants and Contracts	136,874	529,914	559,914	964,500	404,586	964,500
State Grants and Contracts	780,539	1,174,402	1,174,402	1,216,899	42,497	1,218,106
Charges, Fees, and Fines	26,883	50,000	50,000	0	(50,000)	0
<b>Total Revenues</b>	<b>\$944,296</b>	<b>\$1,754,316</b>	<b>\$1,784,316</b>	<b>\$2,181,399</b>	<b>\$397,083</b>	<b>\$2,182,606</b>
<b>Expenditures</b>						
Personnel	381,948	461,568	461,568	508,029	46,461	508,029
Fringe Benefits	146,251	163,290	163,290	174,063	10,773	180,005
Pension	154,871	123,464	123,464	115,638	(7,826)	118,518
Materials and Supplies	657	18,300	18,300	18,100	(200)	18,100
Services and Contractual Serv	333,365	914,242	944,242	1,292,207	347,965	1,291,362
Travel	5,342	33,321	33,321	33,245	(76)	32,229
Operating Expenses	4,872	3,296	3,296	3,556	260	4,302
Other Charges	9,161	36,835	36,835	36,561	(274)	30,061
<b>Total Expenditures</b>	<b>\$1,036,466</b>	<b>\$1,754,316</b>	<b>\$1,784,316</b>	<b>\$2,181,399</b>	<b>\$397,083</b>	<b>\$2,182,606</b>
<b>00835 Circuit Court</b>						
<b>132 Circuit Court - General Fund Supported</b>						
<b>Revenues</b>						
Federal Grants and Contracts	2,318,620	2,200,000	2,260,000	1,800,000	(460,000)	1,700,000
State Grants and Contracts	2,823,197	3,579,227	3,579,227	2,952,694	(626,533)	3,002,920
Charges, Fees, and Fines	3,461,747	3,417,500	3,417,500	3,639,300	221,800	3,639,300
Interest Income	79,277	0	0	0	0	0
Other Financing	0	942,564	942,564	2,609,564	1,667,000	2,609,564
Operating Transfers In	56,856,048	76,588,575	76,588,575	79,629,646	3,041,071	80,101,469
<b>Total Revenues</b>	<b>\$65,538,890</b>	<b>\$86,727,866</b>	<b>\$86,787,866</b>	<b>\$90,631,204</b>	<b>\$3,843,338</b>	<b>\$91,053,253</b>
<b>Expenditures</b>						
Personnel	15,589,791	17,580,515	17,580,515	18,565,482	984,967	18,576,432
Fringe Benefits	5,897,865	5,619,657	5,619,657	5,921,160	301,503	5,642,245
Pension	3,886,288	4,679,638	4,679,638	4,703,778	24,140	4,801,881
Materials and Supplies	745,942	911,000	911,000	784,000	(127,000)	794,000
Services and Contractual Serv	30,949,296	51,246,521	51,306,521	53,591,411	2,284,890	54,173,203
Travel	252,327	275,500	275,500	283,500	8,000	283,500
Operating Expenses	2,191,011	2,209,076	2,209,076	2,313,773	104,697	2,313,892
Rentals	2,942,781	2,587,318	2,587,318	2,814,588	227,270	2,814,588
Other Charges	821,886	1,424,170	1,424,170	1,459,041	34,871	1,459,041
Capital	103,080	0	0	0	0	0
Non Capital Assets	22,135	61,000	61,000	61,000	0	61,000
Operating Transfers Out	47,404	133,471	133,471	133,471	0	133,471
<b>Total Expenditures</b>	<b>\$63,449,806</b>	<b>\$86,727,866</b>	<b>\$86,787,866</b>	<b>\$90,631,204</b>	<b>\$3,843,338</b>	<b>\$91,053,253</b>



## DEPARTMENT OF CORPORATION COUNSEL

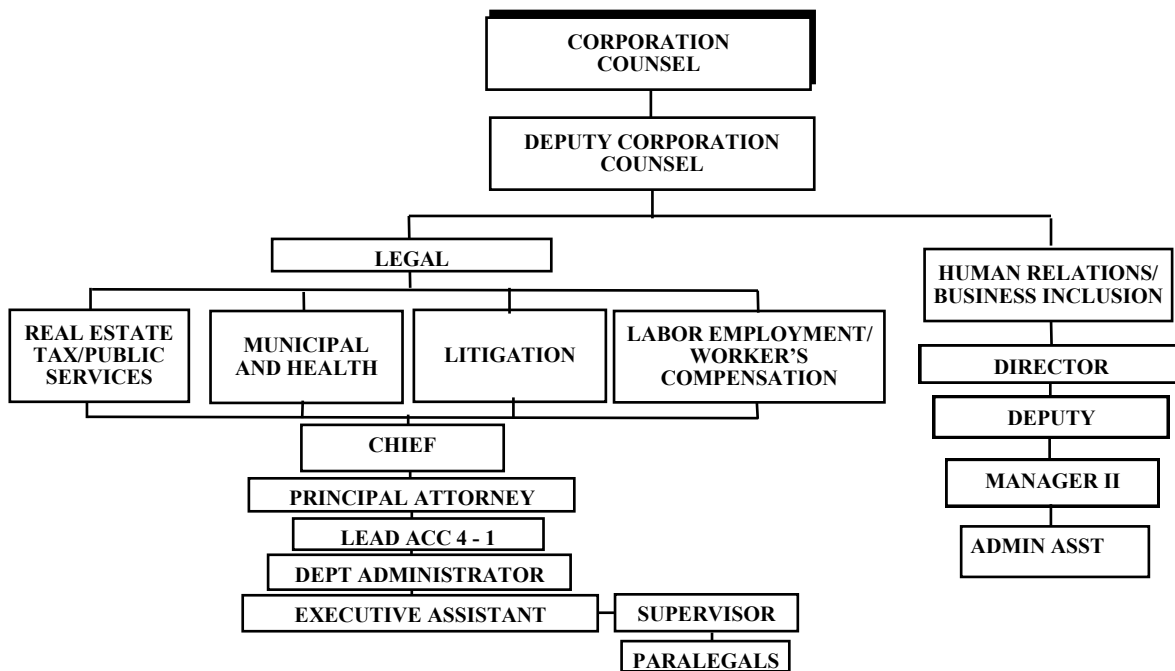
### MISSION

The Mission of the Department of Corporation Counsel is to provide legal representation, litigation, legal advice and counsel to benefit Wayne County departments, agencies and elected officials, so they can legally fulfill their official duties. Further, the mission of the Human Relations Division is to ensure equal access and opportunity to all businesses that seek to provide goods and services to Wayne County - while fostering inclusion, diversity, integrity and encouraging the entrepreneurial spirit.

<i>Budget Summary All Funds</i>				
	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024
	Budget	Budget	CEO Rec.	Projected
<b>Total Departmental Expenditures</b>	\$ 9,933,228	\$ 10,733,261	\$ 11,641,215	\$ 11,641,215
<b>Departmental Revenue</b>				
Charges, Fees, and Fines	9,933,228	10,733,261	11,641,215	11,641,215
<b>Total Revenue</b>	\$ 9,933,228	\$ 10,733,261	\$ 11,641,215	\$ 11,641,215
<b>General Fund General Purpose</b>	\$ -	\$ -	\$ -	\$ -

Contact: **James W. Heath**, Corporation Counsel  
 500 Griswold St., 30th Floor - Detroit, MI. 48226 - Phone (313) 224-0055

*Note: As a result of an amendment to the Executive Branch Reorganization Plan, in FY18-19 a title change has been made to the Human Relations Division to the Human Relations/Business Inclusion Division.*





## DEPARTMENT OF CORPORATION COUNSEL

### MAJOR ACTIVITIES AND DESCRIPTIONS

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**LEGAL DIVISION:**

Departments and elected officials.

**ADMINISTRATIVE:**

The Administrative team is responsible for the procurement of goods and services, contract management, process improvement, human resources management, technology requests, performance management and finance/accounting issues. These services provide department management with the resources they need to assist clients and constituents in a timely manner.

The Public Service attorneys oversee transactions regarding County infrastructure projects and legal issues regarding environmental concerns of the County.

The Tax attorneys provide legal consultation, representation and procurement services to the County Treasurer and the County’s Equalization Division, so that local property taxes are collected and property assessments are defended according to the law.

**LITIGATION:**

The General Litigation team provides attorney consultations, litigation, and legal support services to County Departments and elected officials so they can reduce liability, exposure, and operating costs in the general litigation.

**MUNICIPAL and HEALTH:**

The Municipal and Health team provides legal advice, contract support services, and legal representation so that County Departments and elected officials can make informed legal decisions about their business needs.

**LABOR EMPLOYMENT AND WORKERS’ COMPENSATION:**

Labor, Employment, Workers’ Compensation (LEW) team provides attorney consultations, litigation, and legal support services to County Departments and elected officials so they can reduce liability, exposure, and operating costs in the labor, employment and workers’ compensation areas, including litigation and appeals.

In addition, these attorneys provide contract review, interpretation, drafting and negotiating; legal research and written and verbal legal advice; and education of county employees about County policies and laws so that they can be compliant with the legal requirements involved in their respective departments.

**REAL ESTATE, TAX, PUBLIC SERVICES:**

The Real Estate, and Tax and Public Services team provides legal counsel and representation to Wayne County Departments and elected officials and provides legal services including timely consultation, document preparation, review, procurement services and representation to support all county development, infrastructure, environmental and tax related activities.

**HUMAN RELATIONS/BUSINESS INCLUSION DIVISION:**

The Human Relations Division administers the County’s Business Inclusion and Diversity Program, which provides business enterprise certification, monitors compliance of the County Inclusion Program, outreach and education services to business partners so they can compete equitably and become successful in the County procurement process.

The Real Estate attorneys provide legal advice, negotiate and facilitate the sale and purchase of real property on behalf of the County. In addition, these attorneys negotiate leases on behalf of County



**FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS**

Corporation Counsel continues to oversee the various contracts entered into by the County to complete the design, construction, and management of the new Criminal Justice Center.

The Litigation and LEW teams defended numerous federal and state lawsuits against the County, resulting in the granting of numerous dispositive motions in favor of the County.

Attorneys from the Municipal and Health and the Real Estate, Public Services and Tax teams negotiated agreements, which resulted in savings to the County's General Fund.

The Real Estate attorneys worked with the County Land Bank to continue its expedited quiet title program.

The Real Estate attorneys aided various County departments on disposing of excess real and personal property.

The Real Estate attorneys aided with the timely distribution of millions of dollars in pandemic aid in a compliant manner

The Real Estate attorneys aided, advised, and drafted agreements to support the various HUD programs the County administers.

The Real Estate attorneys aided in the implementation and compliance of brownfield plans and tax increment financing plans.

The Public Services attorneys participated in Detroit Water and Sewage Department (DWSD) rate simplification process to change the foundational way revenue requirements are calculated for DWSD customers.

The Public Services attorneys assisted in securing State Revolving Fund financing for sewage disposal system improvements.

The Public Services attorneys negotiated a new Steam Purchase Agreement with Detroit Thermal, which created a savings of at least \$150,000 with the potential of saving over \$400,000.

The Public Services attorneys advised on multiple permit, abandonment and vacation actions for DPS.

The Public Services attorneys assisted with a revision of the Stormwater Ordinance.

The Public Services attorneys assisted with securing 6 new PACE-lender funded projects in Wayne County.

The Public Services Attorneys advised and resolved several claims and assisted with litigation matters related to public services

The Tax team successfully represented the Treasurer in over 300 Objection to Foreclosure cases which consumes a significant amount of Tax Team time between January and June of each year.

The Tax team assisted with delinquent taxpayer enrollment into payment plans.

The Tax team successfully defended substantially all circuit court and appellate challenges to the tax foreclosure of property due to the granting of our motions for summary disposition and dismissals of lawsuits.

The Tax team drafted and facilitated vendor contracts in support of the tax collection/foreclosure-auction process, foreclosure prevention, etc.

The Tax team drafted and facilitated vendor contracts for various services required by the Wayne County Treasurer's Office, including banking services, Property Tax Administration ("PTA") support, time clocks, cash recyclers, media services, financial education services, etc.

The Tax team provided legal assistance and consultation in regards to multiple FOIA responses throughout the year.

The recovery on behalf of the Treasurer by the Tax Team totaled \$289,912.93 (\$112,500 + \$177,412.93

Public Service attorneys recovered \$287,336.23 in unpaid insurance proceeds related to the flawed reconstruction of the Jefferson Avenue Bascule Bridge.



## DEPARTMENT OF CORPORATION COUNSEL

### *FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS continued*

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The Public Services attorneys negotiated numerous IGAs with local municipalities related to roads and parks.

The Municipal and Health team provided legal assistance to County Boards, including the Retirement Commission, the Election Commission, Board of Canvassers and Health Choice Board.

The Municipal and Health team provided legal assistance with approximately 1,400 FOIA responses and over 300 consultations for multiple County departments.

The Municipal and Health team extensively researched and developed FOIA training that is now available online to current and new FOIA officers and alternates. The seven training modules are updated as changes to the FOIA statute occur.

The Municipal and Health team updated Wayne County's Freedom of Information Act Procedures and Guidelines and Wayne County's Summary of FOIA Procedures and Guidelines.

The Municipal and Health team advised FOIA officers and alternates regarding the handling of FOIA requests during the furlough period, while working remotely, and after returning to work, and developed templates for extension and multi-purpose response letters.

The Municipal and Health team provided legal assistance and consultations with multiple complex, comprehensive FOIA responses for multiple County departments, as well as ongoing FOIA training throughout the year for new FOIA Officers and Alternates.

The Municipal and Health team negotiated major contracts related to: medical and mental health services for the County Jails and Juvenile Detention Facility; administration of County benefits to County employees and retirees.

The Municipal and Health team, with lead attorney Janet Anderson-Davis, served as legal counsel to the County

Clerk, Election Commission, and Board of Canvassers, successfully defended numerous election related lawsuits, including short notice filings in federal and state courts, and provided extensive legal advice and support on election issues, including recounts and recall petitions, and other matters arising during and after the 2020 election cycle. In

this report, the team would like to give special recognition to Ms. Anderson-Davis, who is retiring after almost 40 years of public service as an attorney for Corporation Counsel and Wayne County.

The Municipal and Health attorneys provided legal assistance to the Panel for the Appointment of Wayne County Sheriff following the untimely passing of Sheriff Benny Napoleon.

The Municipal and Health team provided legal assistance and consultations to County departments on a wide variety of issues, including Senior Services, Department of Health, Human and Veterans Services, the Medical Examiner's office, the County Clerk, and the Sheriff's Department.

The Municipal and Health team, working with Benefits Administration, published four RFP's for services on behalf of County employees related to benefits for Medical and Prescription, Dental and Vision, Benefits Administration, and the County's Health Reimbursement Arrangement.

The Municipal and Health team negotiated three major medical contracts, including five additional contracts related to benefits.

The Municipal and Health team assisted Management and Budget, Health, Human and Veterans Services, and the Veterans' Services Division with the drafting of four contracts for the benefit of the County.

The Municipal and Health team successfully resolved two FOIA lawsuits, which challenged the Sheriff's Office law enforcement exemptions.



**DEPARTMENT OF CORPORATION COUNSEL**

***FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS continued***

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The Municipal and Health team assists the Medical Examiner’s Office by facilitating the subpoena process for court records.

The Municipal and Health team, three days per week, litigates involuntary civil commitments in Probate Court in order to get treatment to mentally ill individuals who pose a risk of danger to themselves or others.

The Municipal and Health team assists the County and the Department of Health, Human and Veterans Services by providing advice and guidance on many health law issues, including: maintaining healthcare privacy and giving compliance guidance regarding HIPAA, FERPA, and other confidentiality laws, assisting with recent projects regarding the right to privacy for prisoners, for academic research, for internal auditing, and for investigative information, and providing support for Health Choice and the County healthcare plans, including advice on no-fault reform, transgender issues, capitated payments, and claims coordination and payment.

The Municipal and Health team successfully assisted Personnel/HR Division with the rescission and/or renegotiation of several contracts deemed to be non-essential during the COVID 19 pandemic.

The Municipal and Health team has assisted with contracts, including modifications, renewals, and RFPs, for the departments of Management and Budget; Health, Human & Veterans Services; Corporation Counsel; and Information Technology; and for the County Executive. This includes contracts for State and Federal lobbying services, and for the scanning and digitization of court files and other documents housed in County buildings to reduce physical storage space and associated operational costs. Also, of significance during this current pandemic, is assistance provided with regard to the IT contracts for remote-work needs including laptops and VPN services.

The Municipal and Health team researched and drafted memoranda on issues that impact the voting rights of Wayne County residents, including “prison gerrymandering,” Census participation, and State ID cards for jail inmates.

The Municipal and Health team continues to provide advice to County departments to assist with legal issues and ensure compliance with County, State and Federal laws.

The Municipal and Health team assisted the-Wayne County Executive Protection Unit in the drafting of Standard Operating Procedures.

The Municipal and Health attorneys also completed several projects that transitioned into the team during the last year.

Secured 23.7 million-dollars in state aid for indigent defense improvements during FY 2020 – 2021.

Favorably positioned the County for an additional claim of 4.9 million-dollars in state aid for CJC construction costs.

Secured funding for and participated directly in the hiring of several new employees for the Wayne County Office of Indigent Defense Services;

Successfully navigated an aggressive state audit of MIDC grand fund use;

Guided County leadership with the strategic use of \$183M in CARES grants, capturing significant funds for County payroll. These grant funds offset the County’s tax revenue loss from COVID-19 in FY 2020 – 2021.



## DEPARTMENT OF CORPORATION COUNSEL

### FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS *continued*

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Drafted ordinance amendments to permit county employees to benefit from enhanced borrowing against defined contribution assets in partnership with the Commission Fiscal Advisor, developed a lucrative proposal for derivative investment of County cash reserves; and successfully dismissed cases with significant County exposure.

The Human Relations/Business Inclusion Division provides business enterprise certification and outreach services to business partners so they can compete equitably and become successful in the County's procurement process. Additionally, working closely with the Wayne County Airport Authority and USDOT in certifying Disadvantaged Business Enterprises (DBE) to compete for federal contracting opportunities.

The Human Relations/Business Inclusion Division works with USDOT to provide bonding education throughout the County. The USDOT's Bonding Education Program is designed to provide small and disadvantaged businesses tools and resources required to compete for transportation projects. Served as a Bonding Education program facilitator for three workshops and provided one on one counseling sessions for businesses in the program.

The HR/BI team has made it a practice to encourage those businesses who are applying for Federal certifications to also seek cross certification of all applicable Wayne County categories; thus strengthen the pool of bid ready vendors.

The Human Relations/Business Inclusion Division administers the County's Title VI / LEP Plan and ADA programs. The division has reviewed the Title VI/LEP Plan and made needed adjustments and posted it on the County Website.

The Human Relations/Business Inclusion Division has incorporated local inclusion language and requirements in several development agreements. Over the past two year the Division has worked with developers to insurance compliance of the terms in the agreements.

The Human Relations/Business Inclusion Division continues to be involved with construction of the County's Justice Complex the Jail Project. The Division assists with the compliance and monitoring of the project.

The Human Relations/Business Inclusion Division has worked with the Rock and Barton Malow with outreach and recruiting of local businesses to en-

sure there are County vendors and residents working on the Wayne County Criminal Justice Center project.

The division also is monitoring the contracting and workforce reporting to help the project stay on task for it's inclusion goals. If there is a deficiency and/or issue arising with reporting the division proactively notifies and advises the builder/prime of a need to correction.

HR/BI has worked with the Builder, County's Project consultant, Owners advocate and County Procurement division to create a virtual outreach and business readiness program to recruit local vendors to ensure a robust vendor pool for the FF & E bids of the WCCJC project.

The LEW team continues to defend the County from federal and state lawsuits against claims for sexual harassment, discrimination and retaliation. The team has aggressively defended all cases, filing dismissal motions on all pending federal cases. One federal case was dismissed on motion.





**DEPARTMENT OF CORPORATION COUNSEL**

**FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS continued**

The LEW team has continued to work diligently on COVID-19 related employment issues in the workplace, including reviewing current orders from MDHHS, MIOSHA and CDC guidelines. The LEW team drafted the County’s COVID-19 Preparedness Plan and has continued to update and edit the Plan and the County’s Working Safely Protocols.

Several members of the LEW team are on the COVID-19 Oversight Committee. These members participate in weekly meeting and respond to questions from the County’s Workplace Plan Supervisors regarding COVID-19 issues.

The LEW team provides daily client consultations regarding COVID-19 workplace issues from the County’s departments/offices, covering issues such as application of the Families First Coronavirus Response Act (FFCRA) benefits, ADA, FMLA and leaves of absence; COVID testing and vaccination

issues; quarantine issues and protocols in the office concerning the wearing of masks and social distancing.

The LEW team assists Personnel/HR with managing the subpoena response process regarding subpoenas for personnel records in accordance with Bullard-Plawecki and County policies.

The LEW team assists Personnel/HR with the investigation of internal complaints of discrimination, harassment and/or retaliation.

The LEW team currently represents and defends against all EEOC/MDCR complaints of discrimination, harassment and/or retaliation, with no lawsuits filed by the federal or state government agencies against the County.

The LEW team continually works with Benefits Administration and Mackinaw Administrators to defend and settle workers’ compensation claims, with a focus on settlement of cases more than 10 years old,

**NEW INITIATIVES FOR FISCAL YEAR 2022-2023**

The Human Relations/Business Inclusion Division will provide Several virtual outreach/business readiness workshops. The division will look to create educational short videos in a rarity of topics that can be placed on our website to assist businesses.

The Human Relations/Business Inclusion Division will restart the implement of a new Certification and Inclusion Compliance system that will take the place of the Current TCM (Procure to Pay) scheduled to be replaced this year with the new ERP system. This effort was placed on hold along with the ERP system in 2020.

The Human Relations/Business Inclusion Division is enhancing the diversity and inclusion programming with the continued development of the local business inclusion program. This program is designed to foster more business opportunities for County Certified businesses and connect them with economic opportunities.

HR/BI team is exploring an opportunity working with new programming targeting small/minority businesses with the Airport Authority

The Administrative team will provide continuing education programming to the Legal Division.

The Real Estate team will assist with the County capital plan to reduce the County’s need for leased space.

The Real Estate Team continues to advise on and negotiate potential leases for County functions

The Real Estate Team continues to advise on the Criminal Justice Complex construction and related issues.

The Tax Team advises the FOIA Division of the Wayne County Treasurer’s Office in the response to such requests.

The Real Estate team is negotiating a potential transfer of the Rouge Valley Sewage Disposal System to the Great Lakes Water Authority.

The LEW team is working with P/HR and LR to revise and edit existing County policies with a goal to make the policies more accessible to County employees.

**IMPACT ON OPERATIONS**

The Fiscal Year 2022-2023 budget for the Department of Corporation Counsel represents a status quo budget from prior year.



**DEPARTMENT OF CORPORATION COUNSEL**

**Financial Report**

		FY 2020-2021 Actual	FY 2021-2022 Adopted Budget	FY 2021-2022 Amended Budget	FY 2022-2023 CEO Rec Budget	Increase / (Decrease) From Amended	FY 2023-2024 Projected Budget
<b>00101</b>	<b>General Fund</b>						
<b>210</b>	<b>Corporation Counsel</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	6,065,510	10,933,261	10,733,261	11,641,215	907,954	11,641,215
	<b>Total Revenues</b>	<b>\$6,065,510</b>	<b>\$10,933,261</b>	<b>\$10,733,261</b>	<b>\$11,641,215</b>	<b>\$907,954</b>	<b>\$11,641,215</b>
	<b>Expenditures</b>						
	Personnel	3,728,053	4,386,632	4,442,632	4,823,455	380,823	4,842,315
	Fringe Benefits	1,377,287	1,488,570	1,506,756	1,634,119	127,363	1,722,732
	Pension	1,166,020	1,150,697	1,166,160	1,102,301	(63,859)	1,146,373
	Materials and Supplies	42,579	70,300	70,300	73,900	3,600	73,900
	Services and Contractual Serv	566,796	1,376,473	1,376,473	1,853,182	476,709	1,830,834
	Travel	3,675	44,000	44,000	44,000	0	44,000
	Operating Expenses	61,984	50,462	51,103	29,653	(21,450)	32,056
	Rentals	347,571	288,891	288,891	390,215	101,324	390,215
	Other Charges	7,801	1,854,815	1,564,525	1,551,390	(13,135)	1,419,790
	Capital	0	0	0	0	0	0
	Non Capital Assets	45,595	222,421	222,421	139,000	(83,421)	139,000
	<b>Total Expenditures</b>	<b>\$7,347,362</b>	<b>\$10,933,261</b>	<b>\$10,733,261</b>	<b>\$11,641,215</b>	<b>\$907,954</b>	<b>\$11,641,215</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>		<b>\$6,065,510</b>	<b>\$10,933,261</b>	<b>\$10,733,261</b>	<b>\$11,641,215</b>	<b>\$907,954</b>	<b>\$11,641,215</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>		<b>\$7,347,362</b>	<b>\$10,933,261</b>	<b>\$10,733,261</b>	<b>\$11,641,215</b>	<b>\$907,954</b>	<b>\$11,641,215</b>
<b>GENERAL FUND SUBSIDY</b>		<b>\$1,281,852</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



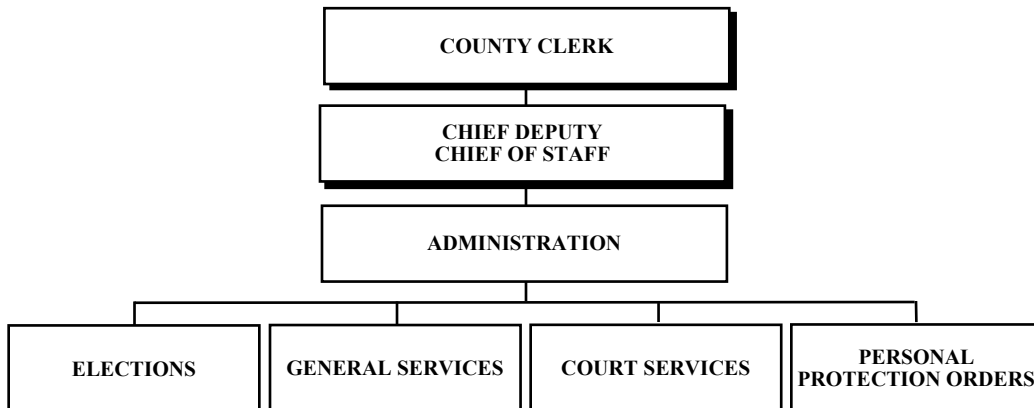
**COUNTY CLERK**

**MISSION**

To provide and promote efficient, timely, world-class services at a fair cost to the residents of Wayne County, as well as other members of the public requiring our services. To carry out the statutory obligations of administering all federal, state and County elections conducted in Wayne County. The Wayne County Clerk, among many other constitutional and statutorily mandated functions, serves as the Clerk of the Third Judicial Circuit Court of Michigan. The Clerk is also the Keeper of Records for the County of Wayne and the Fiduciary/Trustee for all court escrowed funds; to carry-out the statutory functions mandated by these positions effectively and to the benefit of the Wayne County residents.

<i>Budget Summary All Funds</i>				
	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024
	Budget	Budget	CEO Rec.	Projected
<b>Total Departmental Expenditures</b>	\$ 26,900,968	\$ 30,708,789	\$ 30,678,497	\$ 31,212,977
<b>Departmental Revenue</b>				
Licenses and Permits	963,864	963,864	965,125	965,125
Federal Grants and Contracts	363,899	363,899	384,501	384,501
State Grants and Contracts	-	380,524	-	-
Interest and Dividends	67,430	67,430	36,923	36,923
Charges, Fees, and Fines	21,982,686	23,640,808	24,158,771	24,377,344
Interest Income	116,398	116,398	62,671	62,671
<b>Total Revenue</b>	\$ 23,926,897	\$ 25,532,923	\$ 25,607,991	\$ 25,826,564
<b>General Fund General Purpose</b>	\$ 2,974,071	\$ 5,175,866	\$ 5,070,506	\$ 5,386,413

Contact: **Cathy M. Garrett**, County Clerk  
 211 Coleman A. Young Municipal Center - Two Woodward Ave., Detroit, MI. 48226 - Phone (313) 224-6262





## COUNTY CLERK

### MAJOR ACTIVITIES AND DESCRIPTIONS

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**DIVISION OF ADMINISTRATION:** Provides overall department management and direction. Sets departmental goals and objectives as well as general and quality control standards, ensures goal congruence. Monitors and evaluates departmental operations, and takes the necessary corrective actions to ensure performance is in line with goals and objectives and their respective timelines.

**DIVISION OF ELECTION:** This division is responsible for coordinating and successfully administering and canvassing all federal, state, county and cross-jurisdictional school district elections conducted in Wayne County as well as monitoring compliance with Michigan Campaign Finance laws for county and local candidates and political action committees. The Elections Division serves as an administrative officer to the Board of Election Commissioners, Board of County Canvassers and the Apportionment Commission.

**GENERAL SERVICES DIVISION:**

**VITAL RECORDS UNIT:** The Wayne County Clerk serves as the general Recorder of official records. The Vital Records Unit is responsible for recording all births and deaths in Wayne County including the City of Detroit. The Division also processes Vital Records applications and handles the issuance of marriage licenses, concealed pistol licenses, notary commissions, assumed names and co-partnership certificates; and records them in the County's Books of Record. The division has 4 office locations, the 2 Downtown Offices; Coleman A Young Municipal Center (CAYMC) and 400 Monroe, and also, the Westland and Northville Satellite Offices. The Satellite Offices serve as in-takes for the Main Office.

**THE COUNTY CLERK'S SATELLITE OFFICES:**

The County Clerk has 2 Satellite Offices. One is located at 3100 Henry Ruff Road, Westland, MI and the other is at 44405 Six Mile Rd., Northville, MI. These offices provide residents of Wayne County a much longed-for choice of alternative service locations to Downtown Detroit and eliminated for them, the need for long commuting to Downtown Detroit.

**DIVISION OF ARCHIVAL/IMAGING:** The County Clerk is the keeper of records for the County of Wayne and the Third Circuit Court. Then County Clerk's Office, through its Archival Division, stores and maintains non-active records for all County Departments. The Clerk's Office current records storage and retrieval methods, had been a manual process that requires a considerable upgrade. This long awaited system upgrade has commenced to the delight of all the stakeholders. An Imaging and archival company, Konica Minolta has just been engaged to develop and implement a state-of-the-art Electronic Imaging System for the Clerk's Office, thereby, bring to fruition, the Clerks long-standing plan to

acquire a modern Imaging and Archival System. This acquisition will lead to the digitization of all stored records from the year 1992 through 2016, and beyond.

**FISCAL DIVISION:** The Fiscal Division consists of the following units: The Accounting/Cash Management Unit which is responsible for the collection and accounting for all cash flowing into the Office of the Wayne County Clerk. The division also includes an Internal Audit Unit that handles all internal audit functions and other related accounting task. The Budget Unit is responsible for the preparation and administration of all departmental budgets, budget projections, analysis and forecasts. The Budget Unit also handles the current Monthly Allotment variance analysis and the preparation of the resulting deficit monitoring reports. The Grants Unit is responsible for grants exploration, grants application processing and procurement, as well as grants administration. The Fiscal division has continued to enhance its newly acquired accounting tool – its Department-wide Cashiering System.

**COURT SERVICES DIVISION:** The Court Services Division is made up of three major sub-divisions: Civil/Family, Juvenile and Criminal Divisions. The Civil/Family sub-division is divided into Domestic and Family matters. The Court Clerk Services Unit trains and supervises the court clerks who are assigned to each judge serving in the Third Circuit Court. The court clerks record The Court's decisions, update and maintain all case files and other records contained in the court's Case Management System (Odyssey). They administer oaths, take verdicts and assist in carrying out other court functions incidental to the hearing of civil/criminal cases.

**CASE INITIATION UNIT:** The Case Initiation Unit handles the initiation of all new cases. The cases are initiated by entering them into the newly acquired Court's Odyssey System, a Case Management System. The Unit also handles the generation of case numbers, case labels, summons and the assignment of the respective cases processed, to the respective Judges of the Third Circuit Court.

**PERSONAL PROTECTION ORDER (PPO)**

**DIVISION:** The PPO Unit located in Suite 928 of the Coleman A. Young Municipal Center, handles the initiation of PPO cases, provides counseling to prospective filers of PPO Cases, assists them with the preparation of paperwork for restraining orders and additional paperwork for the Michigan State Police. The Unit also enters restraining orders into the Lien System. The office is designed to serve as a "one stop shop"; handling the filing of PPOs, providing counseling, assisting in the filing of all the necessary paperwork in a single office location.



## COUNTY CLERK

### ***FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS***

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The Clerk's Office has completed the vendor review and selection process for the Vital Records Management System. The contract for the Project was awarded to Granicus Corporation, a Colorado company with a registered office in Denver. The implementation and development of the system has been completed.

The Campaign Finance Reporting and Disclosure System has now been deployed and is being used for the County's Campaign Finance operations. The system has just been updated to accommodate many recent changes in the State's Campaign Finance Law.

The Clerk's Office is currently implementing a new state of the art call center which will be able to handle the volume of calls throughout the Clerk's Office.

The Clerk's CPL unit has purchased a new high-speed ID card printer in order to reduce the wait times for CPL applications.

The Clerk's Office has completed the contract process for obtaining a new department wide cashiering system. The system is now in the implementation and development phase.

### ***NEW INITIATIVES FOR FISCAL YEAR 2022-2023***

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As the Keeper of all County departments in-active records as well as court records, efforts towards the implementation of an Integrated Imaging System for records conversion, records management, digitization, indexing, retrieval and archival of these records, are already on-going, and is geared in part, to the County saving a lot of money on storage space and records management.

The Clerk's Office is in the planning stages to move both the Vital Records and CPL Departments from the CAYMC building to a larger space at 400 Monroe. This move into a larger space along with the cross training of

staff will allow more customers to be waited on and will significantly reduce wait times. The above changes once implemented, will take the Clerk's Office as well as Wayne County into the 21st Century technologically.

### ***IMPACT ON OPERATIONS***

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The Clerk's Operation has been adversely impacted by the many unfilled positions. These unfilled vacancies are causing backlogs and failure to meet deadlines and thereby, negatively impacting the Clerk's ability to provide the mandate services at the levels mandated.



## OFFICE OF THE COUNTY CLERK

### Financial Report

		FY 2020-2021 Actual	FY 2021-2022 Adopted Budget	FY 2021-2022 Amended Budget	FY 2022-2023 CEO Rec Budget	Increase / (Decrease) From Amended	FY 2023-2024 Projected Budget
<b>00101</b>	<b>General Fund</b>						
<b>191</b>	<b>County Elections</b>						
	<b>Revenues</b>						
	Local Grants and Contracts	432,620	0	0	0	0	0
	Charges, Fees, and Fines	78,810	96,028	96,028	99,889	3,861	99,889
	<b>Total Revenues</b>	<b>\$511,430</b>	<b>\$96,028</b>	<b>\$96,028</b>	<b>\$99,889</b>	<b>\$3,861</b>	<b>\$99,889</b>
	<b>Expenditures</b>						
	Personnel	720,889	822,921	822,921	613,421	(209,500)	621,620
	Fringe Benefits	133,541	206,554	206,554	136,531	(70,023)	145,293
	Pension	127,470	156,156	156,156	85,077	(71,079)	89,875
	Materials and Supplies	565,596	765,800	765,800	766,800	1,000	766,800
	Services and Contractual Serv	332,956	739,658	739,658	770,271	30,613	770,271
	Travel	597	2,188	2,188	2,188	0	2,188
	Operating Expenses	17,629	22,820	20,320	20,672	352	22,940
	Rentals	55,206	53,394	53,394	53,394	0	53,394
	Other Charges	35,100	5,770	5,770	5,161	(609)	5,161
	Capital	64,542	0	0	0	0	0
	Non Capital Assets	109,486	36,300	36,300	36,300	0	38,000
	<b>Total Expenditures</b>	<b>\$2,163,011</b>	<b>\$2,811,561</b>	<b>\$2,809,061</b>	<b>\$2,489,815</b>	<b>\$(319,246)</b>	<b>\$2,515,542</b>
<b>00101</b>	<b>General Fund</b>						
<b>215</b>	<b>County Clerk</b>						
	<b>Revenues</b>						
	Licenses and Permits	905,846	963,864	963,864	965,125	1,261	965,125
	Federal Grants and Contracts	246,607	363,899	363,899	384,501	20,602	384,501
	Charges, Fees, and Fines	3,173,294	4,258,604	4,258,604	4,342,249	83,645	4,342,249
	Interest Income	1,412	30,235	30,235	10,444	(19,791)	10,444
	<b>Total Revenues</b>	<b>\$4,327,158</b>	<b>\$5,616,602</b>	<b>\$5,616,602</b>	<b>\$5,702,319</b>	<b>\$85,717</b>	<b>\$5,702,319</b>
	<b>Expenditures</b>						
	Personnel	2,079,592	2,650,616	2,650,616	2,813,475	162,859	2,870,205
	Fringe Benefits	732,083	910,688	910,688	964,108	53,420	1,032,138
	Pension	658,493	697,327	697,327	641,320	(56,007)	677,870
	Materials and Supplies	218,624	320,503	320,503	339,568	19,065	334,568
	Services and Contractual Serv	1,367,793	2,699,813	2,704,813	2,841,475	136,662	2,974,096
	Travel	9,678	26,540	26,540	26,540	0	26,540
	Operating Expenses	436,711	351,964	354,464	357,300	2,836	357,549
	Rentals	356,057	345,313	345,313	345,313	0	345,313
	Other Charges	29,850	31,300	31,300	31,300	0	32,300
	Non Capital Assets	4,417	42,871	37,871	22,500	(15,371)	22,500
	<b>Total Expenditures</b>	<b>\$5,893,298</b>	<b>\$8,076,935</b>	<b>\$8,079,435</b>	<b>\$8,382,899</b>	<b>\$303,464</b>	<b>\$8,673,079</b>
<b>00101</b>	<b>General Fund</b>						
<b>217</b>	<b>County Clerk - Court Services</b>						
	<b>Revenues</b>						
	Interest and Dividends	36,923	67,430	67,430	36,923	(30,507)	36,923
	Charges, Fees, and Fines	15,681,280	19,286,176	19,286,176	19,716,633	430,457	19,935,206
	Interest Income	52,227	86,163	86,163	52,227	(33,936)	52,227
	<b>Total Revenues</b>	<b>\$15,770,429</b>	<b>\$19,439,769</b>	<b>\$19,439,769</b>	<b>\$19,805,783</b>	<b>\$366,014</b>	<b>\$20,024,356</b>



## OFFICE OF THE COUNTY CLERK

### Financial Report

	FY 2020-2021 Actual	FY 2021-2022 Adopted Budget	FY 2021-2022 Amended Budget	FY 2022-2023 CEO Rec Budget	Increase / (Decrease) From Amended	FY 2023-2024 Projected Budget
<b>Expenditures</b>						
Personnel	8,144,230	10,255,451	10,489,241	10,613,459	124,218	10,859,218
Fringe Benefits	2,859,682	3,480,390	3,324,278	3,586,708	262,430	3,849,148
Pension	2,572,768	2,713,273	2,572,103	2,250,520	(321,583)	2,388,111
Materials and Supplies	106,136	166,720	166,720	166,720	0	19,720
Services and Contractual Serv	1,512,526	2,303,454	2,311,454	2,442,889	131,435	2,442,889
Travel	26,076	47,200	47,200	47,200	0	0
Operating Expenses	109,450	80,295	75,863	82,585	6,722	86,784
Rentals	391,337	378,486	378,486	378,486	0	378,486
Other Charges	542	4,300	3,300	227,016	223,716	0
Non Capital Assets	7,189	10,200	71,124	10,200	(60,924)	0
<b>Total Expenditures</b>	<b>\$15,729,933</b>	<b>\$19,439,769</b>	<b>\$19,439,769</b>	<b>\$19,805,783</b>	<b>\$366,014</b>	<b>\$20,024,356</b>
<b>00286</b>	<b>Raise the Age - RTA</b>					
<b>215</b>	<b>County Clerk</b>					
<b>Revenues</b>						
State Grants and Contracts	0	0	380,524	0	(380,524)	0
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$380,524</b>	<b>\$0</b>	<b>\$(380,524)</b>	<b>\$0</b>
<b>Expenditures</b>						
Personnel	0	0	209,589	0	(209,589)	0
Fringe Benefits	0	0	70,796	0	(70,796)	0
Pension	0	0	57,826	0	(57,826)	0
Materials and Supplies	0	0	0	0	0	0
Services and Contractual Serv	0	0	34,593	0	(34,593)	0
Travel	0	0	0	0	0	0
Operating Expenses	0	0	1,320	0	(1,320)	0
Rentals	0	0	0	0	0	0
Other Charges	0	0	0	0	0	0
Capital	0	0	0	0	0	0
Non Capital Assets	0	0	6,400	0	(6,400)	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$380,524</b>	<b>\$0</b>	<b>\$(380,524)</b>	<b>\$0</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$20,609,017</b>	<b>\$25,152,399</b>	<b>\$25,532,923</b>	<b>\$25,607,991</b>	<b>\$75,068</b>	<b>\$25,826,564</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$23,786,242</b>	<b>\$30,328,265</b>	<b>\$30,708,789</b>	<b>\$30,678,497</b>	<b>\$(30,292)</b>	<b>\$31,212,977</b>
<b>GENERAL FUND SUBSIDY</b>	<b>\$3,177,225</b>	<b>\$5,175,866</b>	<b>\$5,175,866</b>	<b>\$5,070,506</b>	<b>\$(105,360)</b>	<b>\$5,386,413</b>



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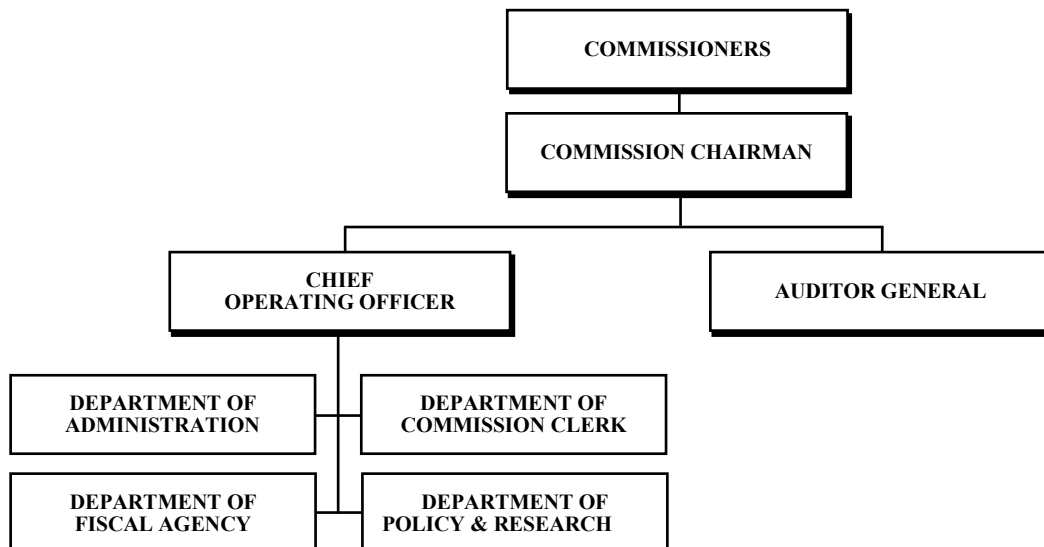


## COUNTY COMMISSION

### MISSION

The County Commission forms the legislative branch of Wayne County government. The Commission has 15 elected members. The Commission is committed to open government and fiscal integrity. The chief role of the Commission is to adopt the annual County budget and to enact ordinances. The Commission also approves contracts, appointments, and rules. Through its legislative authority, the Commission provides meaningful oversight of executive branch activities to provide assurance to the citizens and other stakeholders of the County that they receive their full value for each dollar expended by the County.

<i>Budget Summary All Funds</i>				
	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024
	Budget	Budget	CEO Rec.	Projected
<b>Total Departmental Expenditures</b>	\$ 10,181,495	\$ 10,623,207	\$ 11,832,671	\$ 11,959,026
<b>Departmental Revenue</b>				
Charges, Fees, and Fines	1,768,178	1,539,687	1,739,622	1,739,622
<b>Total Revenue</b>	\$ 1,768,178	\$ 1,539,687	\$ 1,739,622	\$ 1,739,622
<b>General Fund General Purpose</b>	\$ 8,413,317	\$ 9,083,520	\$ 10,093,049	\$ 10,219,404
Contact: <b>Alisha R. Bell</b> , Chairwoman 500 Griswold St., 7th Floor - Detroit, MI. 48226 - Phone (313) 224-0876				





## COUNTY COMMISSION

### **MAJOR ACTIVITIES AND DESCRIPTIONS**

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**COMMISSIONERS:** The Wayne County Commission approves and oversees the County’s budget. They also approve contracts; draft, adopt, amend and repeal ordinances and resolutions; and make appointments to various boards and commissions.

The work of the Commission is done through open, public committees. There are seven Standing Committees: (1) Ways and Means, (2) Audit, (3) Economic Development, (4) Government Operations, (5) Health and Human Services, (6) Public Safety, Judiciary and Homeland Security and (7) Public Services. Each committee researches and debates issues that come under its jurisdiction and makes recommendations for action by the full Commission. The full Commission meets formally throughout the year on the first and third Thursdays of each month to review committee recommendations and act upon them. It also meets in scheduled meetings as a Committee of the Whole to provide an additional public forum for extensive discussion of issues with broad interest before full board action.

**DEPARTMENT OF ADMINISTRATION:** The Department of Administration, headed by the Chief Operating Officer, oversees the daily operations of Wayne County Commission employees and practices.

**DEPARTMENT OF FISCAL AGENCY:** The Office of Fiscal Agency is the operational arm of the Committee on Ways and Means. The Fiscal Agency reviews, monitors and researches all issues regarding the County Budget from the perspective of providing appropriate legislative oversight. The Agency provides both the Committee on Ways and Means and the Chairperson of the Commission with accurate, independent information and assessments regarding the national, state, and local economy, with particular emphasis upon County revenues and expenses. The Agency provides financial staff support and research assistance to all Commission Committees.

**DEPARTMENT OF POLICY AND RESEARCH:** The Department of Policy and Research assists the Wayne County Commission and its committees in the performance of Charter-established duties. It reviews, monitors and researches issues regarding County policy related matters, from the perspective of providing appropriate information for policy development and legislative oversight.

**OFFICE OF COMMISSION COUNSEL:** The Commission Counsel is the legal department for the Wayne County Commission, both in researching pending ordinances and resolutions and also representing the Commission in court on matters relating to operations of Wayne County.

**DEPARTMENT OF COMMISSION CLERK:** The Department of Commission Clerk is responsible for maintaining all official records of the Wayne County Commission.

**OFFICE OF LEGISLATIVE AUDITOR GENERAL:** The Office of Legislative Auditor General (OAG) has the duties and responsibilities as stated in Section 3.119 of the Wayne County Charter and Section 65 in the Code of County Ordinances which among other things, requires the Auditor General to audit the financial transactions of all county agencies, conduct compliance audits of past or current operations of any county agency, conduct performance audits of agency operations and perform special reviews and assessments as requested by senior county officials.

**DEPARTMENT OF PUBLIC INFORMATION:** Department of Public Information initiates, develops and conducts planned public relations efforts for the Wayne County Commission in order to elevate the latter’s identity in the media and increase public awareness throughout Wayne County and the region.

### **FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS**

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- The Office of Legislative Auditor General (OAG) underwent a peer review conducted in accordance with the guidelines of the Association of Local Government Auditors (ALGA). This review concluded that the OAG is in compliance with both Government Auditing Standards issued by the Comptroller General of the United States as well as the International Standards for Professional Practice of Internal Auditing issued by the Institute of Internal Auditors. The OAG is one of the few audit shops in the country to be peer reviewed under both sets of standards.
- The OAG prides itself on being one of the most qualified audit shops in the nation. Individuals within the office strive to improve and build upon their knowledge and skills by obtaining certifications and advanced degrees. In addition, every staff member completed 40 hours or more of Continuing Professional Education credits annually.
- The OAG succeeded in obtaining a 100% success rate of management’s implementation of recommendations identified in our audit/review reports. Moreover, the implementation rate achieved

is a testament to elected officials’ and management’s desire and willingness to improve the risk environment within the county despite reduced resources.

- The OAG completed 20 reports/projects, which included 82 new recommendations, that had a financial impact to the county of over \$1.1 million.
- The OAG implemented a county-wide risk assessment of county departments, agencies, and programs. This risk assessment provided the OAG with relevant information on risk management and control activities that was instrumental in preparing the OAG Engagement Audit/Work plan.
- The OAG successfully upgraded its workpaper management system to TeamMate Plus which enhances the office’s ability to record and document audit engagements and improves the audit process.
- The OAG added TeamMate Analytics to our audit toolbox which is a collection of more than 150 Computer Aided Audit Tools (or CAATs). This enhances the audit process for planning, testing, identifying risks and adding value to the audit.



## COUNTY COMMISSION

### *NEW INITIATIVES FOR FISCAL YEAR 2022-2023*

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- The OAG will continue to implement a county-wide risk assessment of county departments, agencies, and programs. This risk assessment will provide the OAG with relevant information on risk management and control activities established by elected officials and executive management, as well as organizational objectives and strategic plans.
- Obtain additional professional certifications for OAG staff.
- For the 2022-2023 audit engagements, attempt to identify areas of revenue enhancement and cost savings, as well as perform engagements that concentrate on root cause analysis in instances where there are significant variances between budgeted and actual expenditures as well as assess key business processes that may contribute to the budget variances.
- Conduct performance engagements that concentrate on providing an objective analysis to assist

management and those charged with governance and oversight in using the information to improve program performance and operations, reduce costs, facilitate decision making by parties with responsibility to oversee or initiate corrective action, and contribute to county-wide accountability.

### *IMPACT ON OPERATIONS*

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The Fiscal year FY 2022-2023 budget for the County Commission represents a status quo budget in order to maintain the charter mandated oversight of the County



*Wayne County Government*  
*Comprehensive Executive Budget 2022-2023 and Projected 2023-2024*

**COUNTY COMMISSION**

**Financial Report**

		FY 2020-2021 Actual	FY 2021-2022 Adopted Budget	FY 2021-2022 Amended Budget	FY 2022-2023 CEO Rec Budget	Increase / (Decrease) From Amended	FY 2023-2024 Projected Budget
<b>00101</b>	<b>General Fund</b>						
<b>101</b>	<b>County Commission</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	1,857,843	1,539,687	1,539,687	1,739,622	199,935	1,739,622
	<b>Total Revenues</b>	<b>\$1,857,843</b>	<b>\$1,539,687</b>	<b>\$1,539,687</b>	<b>\$1,739,622</b>	<b>\$199,935</b>	<b>\$1,739,622</b>
	<b>Expenditures</b>						
	Personnel	4,175,149	4,629,916	4,629,916	4,864,264	234,348	4,873,471
	Fringe Benefits	1,336,324	1,382,117	1,382,117	1,448,369	66,252	1,520,472
	Pension	1,049,729	1,024,267	1,024,267	936,370	(87,897)	972,014
	Materials and Supplies	314,829	432,750	432,750	432,750	0	432,250
	Services and Contractual Serv	1,090,650	2,124,641	2,124,641	2,163,823	39,182	2,163,823
	Travel	149,140	245,250	245,250	245,250	0	245,250
	Operating Expenses	65,968	57,249	57,249	59,259	2,010	69,160
	Rentals	629,961	496,567	496,567	699,136	202,569	699,136
	Other Charges	44,773	106,800	106,800	856,800	750,000	856,800
	Capital	0	5,400	5,400	5,400	0	5,400
	Non Capital Assets	76,372	118,250	118,250	121,250	3,000	121,250
	Operating Transfers Out	0	0	0	0	0	0
	<b>Total Expenditures</b>	<b>\$8,932,895</b>	<b>\$10,623,207</b>	<b>\$10,623,207</b>	<b>\$11,832,671</b>	<b>\$1,209,464</b>	<b>\$11,959,026</b>
	<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$1,857,843</b>	<b>\$1,539,687</b>	<b>\$1,539,687</b>	<b>\$1,739,622</b>	<b>\$199,935</b>	<b>\$1,739,622</b>
	<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$8,932,895</b>	<b>\$10,623,207</b>	<b>\$10,623,207</b>	<b>\$11,832,671</b>	<b>\$1,209,464</b>	<b>\$11,959,026</b>
	<b>GENERAL FUND SUBSIDY</b>	<b>\$7,075,052</b>	<b>\$9,083,520</b>	<b>\$9,083,520</b>	<b>\$10,093,049</b>	<b>\$1,009,529</b>	<b>\$10,219,404</b>

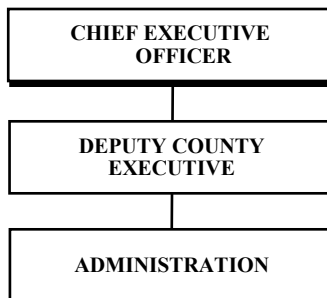


## OFFICE OF THE COUNTY EXECUTIVE OFFICER

### *MISSION*

The Mission of the Office of the County Executive is to direct, and as the coordinator of the Executive Branch of Wayne County government, provide innovative leadership, and management services to Wayne County residents, businesses and governmental stakeholders so they can enjoy a better quality of life.

<b><i>Budget Summary All Funds</i></b>				
	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024
	Budget	Budget	CEO Rec.	Projected
<b>Total Departmental Expenditures</b>	\$ 6,208,912	\$ 7,589,342	\$ 8,062,538	\$ 8,083,831
<b>Departmental Revenue</b>				
Charges, Fees, and Fines	4,727,144	5,922,924	6,094,595	6,144,288
Operating Transfers In	-	-	-	-
<b>Total Revenue</b>	\$ 4,977,144	\$ 5,922,924	\$ 6,094,595	\$ 6,144,288
<b>General Fund General Purpose</b>	\$ 1,231,768	\$ 1,666,418	\$ 1,967,943	\$ 1,939,543
Contact: <b>Warren C. Evans</b> , Chief Executive Officer 500 Griswold St., 31st Floor - Detroit, MI. 48226 - Phone (313) 224-0291				





## OFFICE OF THE COUNTY EXECUTIVE OFFICER

### MAJOR ACTIVITIES AND DESCRIPTIONS

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The executive and administrative power of Wayne County is vested in the Chief Executive Officer (CEO). The CEO has the authority and responsibility under the Wayne County Charter to:

- Supervise, coordinate, direct and control all County facilities, operations, and functions except as otherwise provided by law or Charter.
- Implement and enforce the State and local laws, Charter, ordinances, resolutions, orders, and rules.
- Submit reports and recommendations to the Commission on matters affecting the County.
- Exercise unified executive authority over Homeland Security assets and programs to preserve and protect lives and property from major emergencies and disasters of all types.
- Exercise the option to veto, subject to Commission override, any ordinance or resolution having the effect of law, or line item in an appropriation ordinance.

**GOALS:** The goals of the Office of the County Executive have remained focused on ensuring the health and public safety of the residents of Wayne County. Developing new operating strategies and planning to allocate resources, following two years of the COVID-19 pandemic, have been top priorities for Executive Warren C. Evans.

#### Managing the Impact of the COVID 19 Pandemic

- **Ensuring the health and public safety of the citizens of Wayne County** -- The office of the CEO coordinates the County’s response to the COVID- 19 pandemic using all financial and human capital resources of the County including Public Health, Homeland Security/Emergency Management, Economic Development, as well as coordinating the COVID-19 response of other elected officials of the County.

**Maintaining open lines of communication with the counties 43 communities, local school districts, elected officials, and community leaders.** – The office of the CEO has led an unparalleled effort to engage, inform, and advise local leaders on county efforts to protect its residents, fight the spread of COVID-19, and provide health information and statistics to empower local officials to make data-driven decisions. The Evans administration continues to host regular community calls to provide its constituents with pertinent updates concerning the COVID-19 pandemic and address any questions or concerns. Additionally, the administration hosts weekly internal briefing calls with members from the Treasurer’s Office, Prosecutor’s Office, Register of

Deeds, Sheriff’s Office, County Clerk’s Office, Wayne County Commission, 3<sup>rd</sup> Circuit and Probate Courts to ensure open lines of communications and mutual awareness of initiatives, policies and procedures, events, etc. These collaborations have been invaluable in building stronger relationships and providing increased awareness within our communities.

#### Fiscal Responsibility in the face of pandemic-induced economic uncertainty.

Despite the global pandemic, the office of the CEO worked collaboratively with other elected office holders and the Wayne County Commission to produce its eighth-straight balanced budget. Wayne County government lives within its means without undue pressure or hardship on its residents. This commitment to being fiscally responsible while still meeting the needs of the county and its residents continues to be a core value of the CEO and his administration. Under CEO Evans’ leadership, the county will continue to develop plans to strategically with its forty-three communities to optimally deploy state and federal stimulus resources, in order to make sound investments for the future that will improve services and help Wayne County work more efficiently on behalf of its citizens.

**While the safely managing through the COVID-19 pandemic remains an ongoing priority, the Office of the CEO has begun to lay the groundwork for the future. To that end, Wayne County will:**

**Improve Roads and Bridges Infrastructure** – There are 232 bridges and more than 730 miles of road that connect the 43 communities of Wayne County. The Evans Administration continues to look for ways to advocate for additional federal and state dollars to improve the condition of its roads and bridges.

**Continue to Strengthen Wayne County’s Economic Development Focus**– Despite a global pandemic and the uncertainty of an economy reeling under the pressure of the collective COVID-19 response, Executive Evans continues to make helping local Wayne County business thrive and grow. Wayne County is a great place to do business. During the pandemic Wayne County provided more than \$70 million in direct grants to strengthen small business hard hit by pandemic shutdowns and restriction. In addition, the county is slated to make additional commitments investments in Wayne County during FY 21-22 and beyond.



## OFFICE OF THE COUNTY EXECUTIVE OFFICER

### ACCOMPLISHMENTS AND HIGHLIGHTS FISCAL YEAR 2021-2022

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**Maintaining Financial Strength While Weathering Adversity** - Since first taking office in 2015, Wayne County Executive, Warren C. Evans has delivered eight consecutive balanced budgets. In that time, the Evans Administration has restructured the entire county's general fund, general purpose budget process. In October of 2016, the County exited the Consent Agreement after just 14 months. In addition, the County achieved budget surpluses each of its two years totaling about \$80 million. While much work remains, the County's finances continue to improve. The strong fiscal management championed under Executive Evans further strengthens the county's financial foundations. In January 2022, the municipal bond rating agency, Standard and Poors, upgraded Wayne County's bond rating by two notches to "A". This higher rating saves taxpayers' money by reducing the costs the county incurs in financing for capital projects and programs.

**Serving the Public During the COVID-19 Pandemic** - The pandemic has presented unique opportunities to engage with our residents in necessary and essential ways. In the early stages of the of the pandemic, Wayne County worked diligently to provide free testing for county residents. In December 2020, the county Health Department began administering COVID-19 vaccines. By Spring 2021 the county operated four free-standing vaccination clinics with plans to add two additional ones. The county remains active in its efforts to ensure

**Addressing the health and financial impacts from COVID-19** – The Evans Administration will continue to address the public health crisis brought on by COVID -19 until the pandemic ends. This includes coordinating testing with state and federal officials, providing access to vital information to the public and enforcing regulations developed at the state and local level to help stop the spread. Additionally, the Administration will continue to monitor the county's overall financial position and develop policies to address changes in our financial environment.

**Improve Relationship between Government and Unions** – Improving the relationship between Wayne County government and the unions who represent much of the County's workforce is imperative to providing quality service delivery to the residents and businesses of Wayne County. The Evans Administration will continue to work with sub-groups to achieve the following goals: 1.) Give experienced union members a voice and opportunity to help improve County operations; and 2.) Seek to manage primarily through collaboration rather than an iron fist. The Evans Administration believes these are two critical steps in moving Wayne County in the direction of improved union/management relations.



## OFFICE OF THE COUNTY EXECUTIVE OFFICER

### NEW INITIATIVES FOR FISCAL YEAR 2022-2023

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**Complete the new Criminal Justice Complex (CJC) –**  
The CJC is on budget and is slated to be completed in FY 2022-2023. Along with a new Adult Detention Facility, the CJC will include a Juvenile Detention Facility, Court Facilities for the Criminal Division of the Third Circuit Court, and offices for the Prosecuting Attorney and Sheriff Administration.

#### **Infrastructure and Investment**

The County Executive's Office will undertake a variety of critical infrastructure projects to support ongoing governmental operations of the county and for the benefit of residents. Key investments will be made in roads, bridges and parks. Additionally, the county will deploy American Rescue Plan Act funds to make key investments in communities most impacted by the COVID-19 pandemic. These investments include major partnerships with key non-profit organizations to support small business and workforce development.

#### **Public Health**

The county will continue to work through its Public Health Department Division to keep governmental leaders in our forty-three communities apprised as to information related to the COVID-19 pandemic. We will also continue to share relevant data and guidance from federal, state and local health agencies with our residents, in order to allow them to make informed decisions regarding the COVID-19 virus.

### IMPACT ON OPERATIONS

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Despite the increase in personnel, the CEO has worked diligently to decrease expenditures to minimize the impact on the department's operating budget.





*Wayne County Government*  
**Comprehensive Executive Budget 2022-2023 and Projected 2023-2024**

**OFFICE OF THE COUNTY EXECUTIVE OFFICER**

**Financial Report**

		FY 2020-2021 <u>Actual</u>	FY 2021-2022 <u>Adopted Budget</u>	FY 2021-2022 <u>Amended Budget</u>	FY 2022-2023 CEO <u>Rec Budget</u>	Increase / (Decrease) From <u>Amended</u>	FY 2023-2024 <u>Projected Budget</u>
<b>00101</b>	<b>General Fund</b>						
<b>171</b>	<b>County Executive</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	2,946,398	4,675,022	4,675,022	4,515,767	(159,255)	4,515,767
	<b>Total Revenues</b>	<b>\$2,946,398</b>	<b>\$4,675,022</b>	<b>\$4,675,022</b>	<b>\$4,515,767</b>	<b>\$(159,255)</b>	<b>\$4,515,767</b>
	<b>Expenditures</b>						
	Personnel	2,077,296	2,778,657	2,778,657	3,070,310	291,653	2,996,511
	Fringe Benefits	753,630	940,504	940,504	1,016,275	75,771	1,068,412
	Pension	629,265	729,429	729,429	697,824	(31,605)	726,546
	Materials and Supplies	35,228	28,974	28,974	43,001	14,027	43,001
	Services and Contractual Serv	651,421	1,286,379	1,286,379	1,215,579	(70,800)	1,215,579
	Travel	6,097	39,800	39,800	13,500	(26,300)	13,500
	Operating Expenses	53,237	28,049	28,049	28,238	189	35,507
	Rentals	210,306	161,130	161,130	229,654	68,524	229,654
	Other Charges	2,152	347,518	347,518	108,329	(239,189)	125,600
	Non Capital Assets	0	1,000	1,000	61,000	60,000	1,000
	<b>Total Expenditures</b>	<b>\$4,418,634</b>	<b>\$6,341,440</b>	<b>\$6,341,440</b>	<b>\$6,483,710</b>	<b>\$142,270</b>	<b>\$6,455,310</b>
<b>00101</b>	<b>General Fund</b>						
<b>179</b>	<b>EDC &amp; Land Bank Administration</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	935,199	1,247,902	1,247,902	1,578,828	330,926	1,628,521
	<b>Total Revenues</b>	<b>\$935,199</b>	<b>\$1,247,902</b>	<b>\$1,247,902</b>	<b>\$1,578,828</b>	<b>\$330,926</b>	<b>\$1,628,521</b>
	<b>Expenditures</b>						
	Personnel	417,991	514,163	514,163	760,407	246,244	771,153
	Fringe Benefits	157,823	180,584	180,584	250,629	70,045	267,119
	Pension	132,188	138,901	138,901	168,080	29,179	176,810
	Materials and Supplies	149	5,500	5,500	3,500	(2,000)	3,500
	Services and Contractual Serv	178,040	335,317	335,317	307,259	(28,058)	307,259
	Travel	453	5,500	5,500	5,500	0	5,500
	Operating Expenses	16,216	4,253	4,253	5,976	1,723	19,703
	Rentals	41,853	32,021	32,021	45,640	13,619	45,640
	Other Charges	0	28,837	28,837	28,837	0	28,837
	Non Capital Assets	0	2,826	2,826	3,000	174	3,000
	<b>Total Expenditures</b>	<b>\$944,713</b>	<b>\$1,247,902</b>	<b>\$1,247,902</b>	<b>\$1,578,828</b>	<b>\$330,926</b>	<b>\$1,628,521</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>		<b>\$3,881,597</b>	<b>\$5,922,924</b>	<b>\$5,922,924</b>	<b>\$6,094,595</b>	<b>\$171,671</b>	<b>\$6,144,288</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>		<b>\$5,363,346</b>	<b>\$7,589,342</b>	<b>\$7,589,342</b>	<b>\$8,062,538</b>	<b>\$473,196</b>	<b>\$8,083,831</b>
<b>GENERAL FUND SUBSIDY</b>		<b>\$1,481,750</b>	<b>\$1,666,418</b>	<b>\$1,666,418</b>	<b>\$1,967,943</b>	<b>\$301,525</b>	<b>\$1,939,543</b>



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## DEPARTMENT OF ECONOMIC DEVELOPMENT

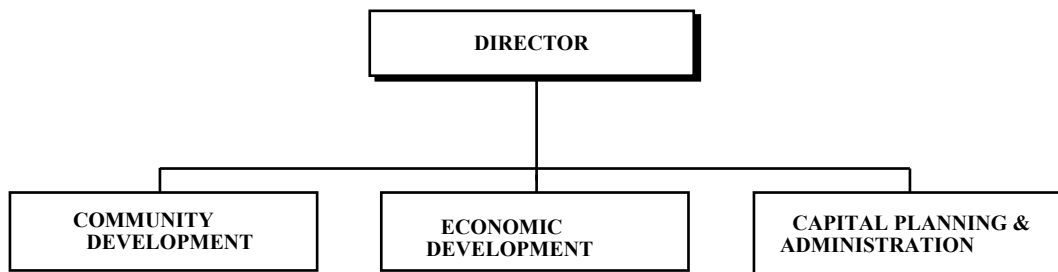
### MISSION

The Economic Development Department of Wayne County partners with the 43 local communities to spur and support business development, retention, and attraction in order to increase job opportunities and tax revenue. In turn, we work to support community development that will increase property values and make Wayne County an increasingly attractive place in which to conduct business and live.

<b>Budget Summary All Funds</b>				
	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024
	Budget	Budget	CEO Rec.	Projected
<b>Total Departmental Expenditures</b>	\$ 51,735,294	\$ 52,746,799	\$ 60,402,421	\$ 40,046,431
<b>Departmental Revenue</b>				
Federal Grants and Contracts	29,710,730	34,489,899	34,562,013	12,891,103
State Grants and Contracts	5,593,057	-	-	-
Local Grants and Contracts	1,280,165	-	-	-
Charges, Fees, and Fines	13,217,364	15,227,140	22,526,456	23,177,973
Rents and Expense Recoveries	321,000	321,000	321,000	321,000
Operating Transfers In	1,612,978	2,708,760	2,992,952	3,656,355
<b>Total Revenue</b>	\$ 51,735,294	\$ 52,746,799	\$ 60,402,421	\$ 40,046,431
<b>General Fund General Purpose</b>	\$ -	\$ -	\$ -	\$ -

Contact: Khalil Rahal, **Assistant County Executive**  
500 Griswold St., 13th Floor - Detroit, MI. 48226 - Phone (313) 224-0833

*Note: In FY18-19 the Executive Branch Reorganization Plan resulted in the creation of the Economic Development Department. The functions of economic development, community development, along with capital development and buildings administration were moved from the Health, Veterans and Community Wellness Department (HVCW) and Management & Budget.*





## DEPARTMENT OF ECONOMIC DEVELOPMENT

### MAJOR ACTIVITIES AND DESCRIPTIONS

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The Wayne County Economic Development Department (WCEDD) serves as a driver and catalyst for investment, retention, expansion, and business attraction in order to drive jobs and investment to the region. WCEDD accomplishes this through a “pro-business” environment to provide expedited service that is predictable, transparent, and encourages confidence in the business. WCEDD will serve as a single point of entry for businesses looking to expand, locate or grow in Wayne County. WCEDD specializes in coordinating activities of real estate and business development, improving the business climate within Wayne County, and providing one-stop business assistance. WCEDD is also responsible for preserving and enhancing communities within Wayne County and leveraging the County's resources to benefit Wayne County's communities.

#### ECONOMIC DEVELOPMENT DIVISION:

The Economic Development Division is responsible for working with local communities and public or private entities to attract and assist businesses in a manner designed to increase employment and expand the tax base of Wayne County. This division is responsible for business outreach, education, marketing and planning activities.

The Economic Development Division also interacts with the following agencies and authorities:

- Wayne County Land Bank Authority (WCLB) - WCLB is a governmental authority whose purpose is to manage underutilized or blighted property and place it back into productive use.
- Wayne County Community Development Entity (CDE) - CDE receives, administers, and invests New Market Tax Credit funds for religious, charitable, educational, and scientific purposes to revitalize low-income communities, create community, economic and service programs, attract private and/or public investors who will rebuild neighborhoods and create jobs. The CDE also facilitates and distributes investment capital to benefit low-income communities in Wayne County.

- Economic Development Corporation of Wayne County (EDC) - EDC is a mechanism to provide private activity bond financing for qualified applicants. The EDC also administers grants and provides other services on behalf of and for the benefit of Wayne County.
- Wayne County Brownfield Redevelopment Authority (BRA) - BRA assists in developing Brownfield plans, securing Michigan Brownfield Tax credits and tax increment financing. The BRA also secures and administers grant funding from the US Environmental Protection Agency.
- Detroit/Wayne County Port Authority - The Port Authority oversees development, maintenance, and operation of the Port of Detroit.

#### COMMUNITY DEVELOPMENT DIVISION:

The Community Development Division is responsible for preserving and enhancing existing neighborhoods and community resources within Wayne County by implementing federal and state funded community development programs that benefit low to moderate income individuals and families. The Community Development Division develops and initiates programs to effect positive community development, which include, but are not limited to:

- Community Development Block Grant (CDBG) Program— CDBG is designed to develop viable communities by promoting housing, a suitable living environment, and expanding economic opportunities.
- Home Investments Partnership (HOME) Program— HOME provides affordable housing opportunities by promoting home ownership and maintaining, improving and expanding the supply of decent, safe and sanitary housing.
- Neighborhood Stabilization (NSP) Program—the NSP program is designed to assist with stabilizing communities that suffer from foreclosures and abandonment through the purchase and redevelopment of foreclosed and abandoned homes and residential properties.
- Emergency Solutions Grant (ESG) Program—the ESG program is designed to provide shelter for Wayne County families who experience homelessness.



## DEPARTMENT OF ECONOMIC DEVELOPMENT

### MAJOR ACTIVITIES AND DESCRIPTIONS *continued*

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- The CARES Act provided over \$8.5 million in additional Community Development Block Grant and Emergency Solutions Grant funding that Wayne County used to develop a Downriver shelter, make improvements to the Wayne County Family Center, pay for locally identified COVID measures in five municipalities, provide for food distribution and rental assistance throughout the County.
- The HOME Investment Partnerships – American Rescue Plan (HOME-ARP) provide housing, services and shelter to individuals experiencing homeless and other vulnerable populations

### CAPITAL PLANNING AND BUILDINGS ADMINISTRATION DIVISION:

The Capital Development and Buildings Administration Division is responsible for the operation and maintenance of all general fund County buildings. They provide office and workspace and space planning for all County departments and several state agencies that operate in County-owned buildings and leased facilities. The Capital Development and Buildings Administration Division also oversees the renewal of County-wide building leases and, with the assistance of Corporation Counsel, the resolution of any lessor/lessee compliance matters. In coordination with the Chief Financial Officer (CFO), the division assists in the development of capital planning for building infrastructure. The division also serves the County real estate purchaser and/or seller of surplus County-owned property, with assistance from a roster of brokers to market properties for sale, as needed.

### NEW INITIATIVES FOR FISCAL YEAR 2022-2023

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Due to the global pandemic, the Economic Development Division will focus on major initiatives that contribute to recovery, resiliency, and growth of the Wayne County Economy. Major initiatives include small business support services, workforce development initiatives, and sustainability programming. Wayne County will use allocated federal funding towards the rebuilding of the local economy and long-term resiliency for residents and businesses. Wayne County will heavily focus on small to mid-sized businesses post pandemic. Helping these businesses survive COVID and thrive beyond the crisis will ensure that Wayne County will continue to see tax revenue from these businesses that are the backbone of the economy. Wayne County Economic Development is seeking to put together a comprehensive strategic plan to assist small businesses to ensure they can return to safely operating. Additionally, Wayne County Economic Development will support municipal governments with funding and implementation of transformational projects to

improve the quality of life of Wayne County residents via the State and Local Fiscal Recovery funds allocated to Wayne County as part of the American Rescue Plan.

### IMPACT ON OPERATIONS

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- Retain current portfolio of services.
- Add capacity and depth in administration, programmatic capabilities, and business development, and add capacity to strategic and operational leadership
- Add capacity to help business owners rebuilt and pivot their business models to adapt to the current climate.
- Build partnerships and programs to administer small business support programs.
- Build partnerships and programs to administer workforce development programs
- Build partnerships, strategies, and programs to support resiliency and sustainability initiatives in Wayne County
- Support 43 municipalities in programming millions of dollars of SLFRF dollars to improve quality of life for Wayne County residents.



## DEPARTMENT OF ECONOMIC DEVELOPMENT

### Financial Report

		FY 2020-2021 Actual	FY 2021-2022 Adopted Budget	FY 2021-2022 Amended Budget	FY 2022-2023 CEO Rec Budget	Increase / (Decrease) From Amended	FY 2023-2024 Projected Budget
<b>00101</b>	<b>Central Services</b>						
<b>174</b>	<b>Economic Development</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	19,648	24,322	24,322	27,899	3,577	28,386
	Operating Transfers In	1,615,493	2,708,760	2,708,760	2,992,952	284,192	3,656,355
	<b>Total Revenues</b>	<b>\$1,635,141</b>	<b>\$2,733,082</b>	<b>\$2,733,082</b>	<b>\$3,020,851</b>	<b>\$287,769</b>	<b>\$3,684,741</b>
	<b>Expenditures</b>						
	Personnel	655,503	1,230,084	1,230,084	1,459,938	229,854	1,466,888
	Fringe Benefits	252,041	430,538	430,538	502,949	72,411	531,241
	Pension	207,300	332,324	332,324	340,651	8,327	354,307
	Materials and Supplies	1,171	13,200	13,200	15,200	2,000	15,200
	Services and Contractual Serv	210,608	445,857	445,857	424,427	(21,430)	424,427
	Travel	1,940	26,400	26,400	28,400	2,000	31,400
	Operating Expenses	6,679	8,526	8,526	10,148	1,622	13,180
	Rentals	93,286	71,370	71,370	74,377	3,007	74,377
	Other Charges	0	167,283	167,283	156,761	(10,522)	765,221
	Non Capital Assets	0	7,500	7,500	8,000	500	8,500
	<b>Total Expenditures</b>	<b>\$1,428,528</b>	<b>\$2,733,082</b>	<b>\$2,733,082</b>	<b>\$3,020,851</b>	<b>\$287,769</b>	<b>\$3,684,741</b>
<b>00250</b>	<b>Community &amp; Economic Devel</b>						
<b>172</b>	<b>HHV - Home Programs</b>						
	<b>Revenues</b>						
	Federal Grants and Contracts	1,552,260	13,980,979	13,980,979	14,532,511	551,532	6,488,030
	<b>Total Revenues</b>	<b>\$1,552,260</b>	<b>\$13,980,979</b>	<b>\$13,980,979</b>	<b>\$14,532,511</b>	<b>\$551,532</b>	<b>\$6,488,030</b>
	<b>Expenditures</b>						
	Other Charges	1,589,379	13,980,979	13,980,979	14,532,511	551,532	6,488,030
	<b>Total Expenditures</b>	<b>\$1,589,379</b>	<b>\$13,980,979</b>	<b>\$13,980,979</b>	<b>\$14,532,511</b>	<b>\$551,532</b>	<b>\$6,488,030</b>
<b>00250</b>	<b>Community &amp; Economic Devel</b>						
<b>690</b>	<b>Home Administration</b>						
	<b>Revenues</b>						
	Federal Grants and Contracts	212,705	194,769	194,769	267,896	73,127	273,123
	<b>Total Revenues</b>	<b>\$212,705</b>	<b>\$194,769</b>	<b>\$194,769</b>	<b>\$267,896</b>	<b>\$73,127</b>	<b>\$273,123</b>
	<b>Expenditures</b>						
	Personnel	102,832	80,438	80,438	103,899	23,461	105,361
	Fringe Benefits	30,190	28,434	28,434	36,304	7,870	38,660
	Pension	24,811	21,939	21,939	24,407	2,468	25,651
	Services and Contractual Serv	101,102	61,501	61,501	50,209	(11,292)	50,209
	Travel	469	500	500	1,000	500	1,000
	Operating Expenses	1,318	411	411	531	120	696
	Rentals	0	1,546	1,546	1,546	0	1,546
	<b>Total Expenditures</b>	<b>\$260,722</b>	<b>\$194,769</b>	<b>\$194,769</b>	<b>\$217,896</b>	<b>\$23,127</b>	<b>\$223,123</b>



### DEPARTMENT OF ECONOMIC DEVELOPMENT

**00250 Community & Economic Devel**  
**728 Economic & Neighborhood Devel Prgms**

**Revenues**

Charges, Fees, and Fines	58,188	0	0	0	0	0
Interest Income	3,039	0	0	0	0	0
<b>Total Revenues</b>	<b>\$61,227</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**Expenditures**

Personnel	0	0	0	0	0	0
Fringe Benefits	0	0	0	0	0	0
Pension	0	0	0	0	0	0
Materials and Supplies	0	0	0	0	0	0
Services and Contractual Serv	0	0	0	0	0	0
Travel	0	0	0	0	0	0
Operating Expenses	0	0	0	0	0	0
Rentals	0	0	0	0	0	0
Other Charges	0	0	0	0	0	0
Non Capital Assets	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**00250 Community & Economic Devel**  
**748 Urban Loan Fund**

**Revenues**

Interest Income	27	0	0	0	0	0
<b>Total Revenues</b>	<b>\$27</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**Expenditures**

Services and Contractual Serv	0	0	0	0	0	0
Other Charges	0	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**00275 Comm Devel Blk Grant (CDBG)**  
**821 CDBG Administration**

**Revenues**

Federal Grants and Contracts	581,772	1,619,530	1,619,530	1,410,107	(209,423)	1,440,328
<b>Total Revenues</b>	<b>\$581,772</b>	<b>\$1,619,530</b>	<b>\$1,619,530</b>	<b>\$1,410,107</b>	<b>\$(209,423)</b>	<b>\$1,440,328</b>

**Expenditures**

Personnel	296,380	385,980	385,980	586,645	200,665	595,399
Fringe Benefits	134,622	135,934	135,934	203,906	67,972	217,334
Pension	111,462	104,035	104,035	136,893	32,858	144,003
Materials and Supplies	7,082	25,000	25,000	11,650	(13,350)	11,650
Services and Contractual Serv	678,013	703,701	703,701	175,523	(528,178)	175,523
Travel	788	25,800	25,800	13,500	(12,300)	13,500
Operating Expenses	15,761	8,893	8,893	17,974	9,081	18,903
Rentals	51,000	34,393	34,393	49,016	14,623	49,016
Other Charges	0	185,794	185,794	200,000	14,206	200,000
Non Capital Assets	3,241	10,000	10,000	15,000	5,000	15,000
<b>Total Expenditures</b>	<b>\$1,298,348</b>	<b>\$1,619,530</b>	<b>\$1,619,530</b>	<b>\$1,410,107</b>	<b>\$(209,423)</b>	<b>\$1,440,328</b>

**00275 Comm Devel Blk Grant (CDBG)**  
**822 CDBG Projects**

**Revenues**

Federal Grants and Contracts	6,513,579	17,209,406	17,209,406	17,105,670	(103,736)	4,689,622
Interest Income	28,242	0	0	0	0	0
<b>Total Revenues</b>	<b>\$6,541,821</b>	<b>\$17,209,406</b>	<b>\$17,209,406</b>	<b>\$17,105,670</b>	<b>\$(103,736)</b>	<b>\$4,689,622</b>



### DEPARTMENT OF ECONOMIC DEVELOPMENT

<b>Expenditures</b>						
Personnel	68,632	24,883	24,883	32,674	7,791	33,207
Fringe Benefits	17,412	8,797	8,797	11,421	2,624	12,189
Pension	15,282	6,787	6,787	7,676	889	8,085
Services and Contractual Serv	148,606	0	0	0	0	0
Travel	293	0	0	0	0	0
Operating Expenses	793	131	131	173	42	227
Other Charges	6,761,810	17,168,808	17,168,808	17,053,726	(115,082)	4,635,914
<b>Total Expenditures</b>	<b>\$7,012,828</b>	<b>\$17,209,406</b>	<b>\$17,209,406</b>	<b>\$17,105,670</b>	<b>\$(103,736)</b>	<b>\$4,689,622</b>
<b>00275</b>	<b>Comm Devel Blk Grant (CDBG)</b>					
<b>831</b>	<b>CDBG HUD Loans</b>					
<b>Revenues</b>						
Federal Grants and Contracts	0	1,485,215	1,485,215	1,245,829	(239,386)	0
Charges, Fees, and Fines	191,678	197,018	197,018	197,918	900	208,754
Interest Income	7,783	0	0	0	0	0
<b>Total Revenues</b>	<b>\$199,461</b>	<b>\$1,682,233</b>	<b>\$1,682,233</b>	<b>\$1,443,747</b>	<b>\$(238,486)</b>	<b>\$208,754</b>
<b>Expenditures</b>						
Services and Contractual Serv	0	1,800	1,800	0	(1,800)	0
Rentals	0	37,055	37,055	0	(37,055)	0
Other Charges	191,678	1,643,378	1,643,378	1,443,747	(199,631)	208,754
<b>Total Expenditures</b>	<b>\$191,678</b>	<b>\$1,682,233</b>	<b>\$1,682,233</b>	<b>\$1,443,747</b>	<b>\$(238,486)</b>	<b>\$208,754</b>
<b>00631</b>	<b>Buildings and Grounds Maintenance</b>					
<b>202</b>	<b>M&amp;B Support Services</b>					
<b>Revenues</b>						
Charges, Fees, and Fines	10,824,942	15,005,800	15,005,800	22,300,639	7,294,839	22,940,833
Reimb. rent & Utilities	0	321,000	321,000	321,000	0	321,000
Interest Income	(31,331)	0	0	0	0	0
<b>Total Revenues</b>	<b>\$10,793,611</b>	<b>\$15,326,800</b>	<b>\$15,326,800</b>	<b>\$22,621,639</b>	<b>\$7,294,839</b>	<b>\$23,261,833</b>
<b>Expenditures</b>						
Personnel	4,125,758	5,379,524	5,379,524	7,116,081	1,736,557	7,271,243
Fringe Benefits	1,442,731	2,012,082	2,012,082	2,538,679	526,597	2,714,756
Pension	3,143,897	1,450,351	1,450,351	1,631,488	181,137	1,724,036
Materials and Supplies	412,550	569,800	569,800	806,500	236,700	931,500
Services and Contractual Serv	1,742,456	1,744,680	1,744,680	4,775,841	3,031,161	4,975,841
Travel	37,543	25,140	25,140	36,170	11,030	36,170
Operating Expenses	3,437,425	3,556,530	3,556,530	3,873,170	316,640	3,837,021
Rentals	396,349	478,693	478,693	481,288	2,595	481,288
Other Charges	8,741	110,000	110,000	1,212,422	1,102,422	1,239,978
Depreciation	142,601	0	0	0	0	0
Non Capital Assets	1,006	0	0	150,000	150,000	50,000
<b>Total Expenditures</b>	<b>\$14,891,058</b>	<b>\$15,326,800</b>	<b>\$15,326,800</b>	<b>\$22,621,639</b>	<b>\$7,294,839</b>	<b>\$23,261,833</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$21,578,024</b>	<b>\$52,746,799</b>	<b>\$52,746,799</b>	<b>\$60,402,421</b>	<b>\$7,655,622</b>	<b>\$40,046,431</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$26,672,540</b>	<b>\$52,746,799</b>	<b>\$52,746,799</b>	<b>\$60,352,421</b>	<b>\$7,605,622</b>	<b>\$39,996,431</b>
<b>GENERAL FUND SUBSIDY</b>	<b>\$5,094,515</b>	<b>\$0</b>	<b>\$0</b>	<b>\$(50,000)</b>	<b>\$(50,000)</b>	<b>\$(50,000)</b>





## DEPARTMENT OF HEALTH, HUMAN AND VETERANS SERVICES

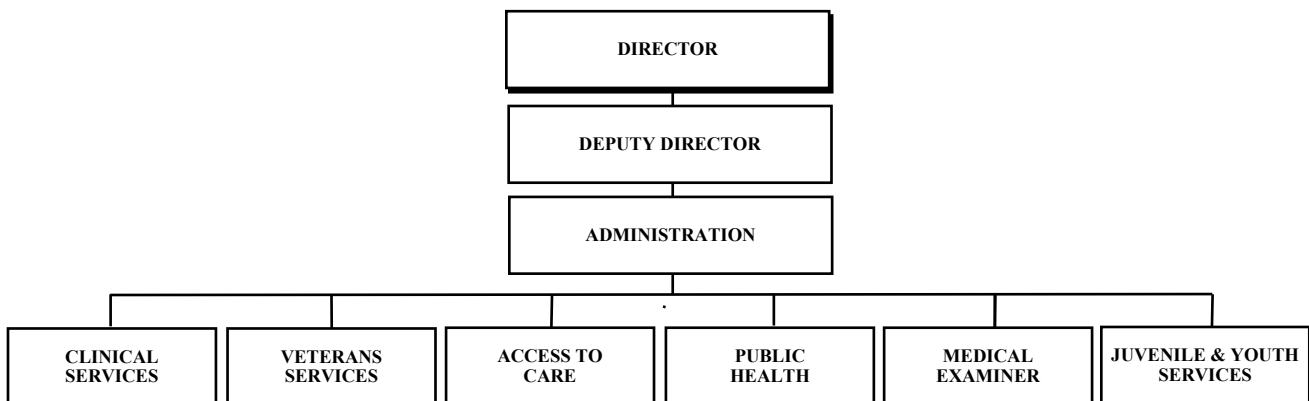
### MISSION

The Mission of the Department of Health, Human and Veterans Services (HHVS) is to improve the health and well-being of Wayne County residents at all stages of the life cycle by providing services and addressing social determinants that impact inequities in health outcomes for residents of Wayne County.

<i>Budget Summary All Funds</i>				
	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024
	Budget	Budget	CEO Rec.	Projected
<b>Total Departmental Expenditures</b>	\$ 222,059,884	\$ 233,253,011	\$ 242,946,698	\$ 243,266,607
<b>Departmental Revenue</b>				
Taxes	10,449,134	9,949,134	10,503,300	10,503,300
Federal Grants and Contracts	14,112,227	14,576,464	14,060,538	13,979,904
State Grants and Contracts	71,833,428	79,137,642	83,386,317	81,851,596
Local Grants and Contracts	8,532,530	8,598,768	8,491,268	8,491,268
Charges, Fees, and Fines	34,031,267	38,198,218	41,087,328	43,346,315
Interest Income	15,000	15,000	15,150	15,150
Other Financing	(1,081,231)	2,642,653	2,675,069	504,013
Operating Transfers In	74,799,845	70,188,089	72,738,477	74,588,688
<b>Total Revenue</b>	\$ 212,692,200	\$ 223,305,968	\$ 232,957,447	\$ 233,280,234
<b>General Fund General Purpose</b>	\$ 9,367,684	\$ 9,947,043	\$ 9,989,251	\$ 9,986,373

Contact: **Melita Jordan**, Director  
500 Griswold St., 10th Floor - Detroit, MI. 48226 - Phone (313) 224-8885

*Note: In FY18-19 the Executive Branch Reorganization Plan resulted in the creation of the Economic Development Department. The functions of economic development, community development, were moved from the Health, Veterans and Community Wellness Department (HVCW). Also the title of HVCW was changed to Health, Human and Veterans Services Department and the Wellness Division to the Public Health Division.*





**MAJOR ACTIVITIES AND DESCRIPTIONS**

The Wayne County Department Health, Human, and Veteran Services (HHVS) mission is to improve the health and well-being of Wayne County residents at all stages of the life cycle by providing services and addressing social determinants that impact inequities in health outcomes. HHVS works across multiple sectors and leverage resources to address health, social, and environmental conditions for residents to reach their optimal potential.

HHVS Core Values are:

- Accountability - Develop and adhere to standard operating procedures and policies to protect the health and safety of residents.
- Collaboration– Work as a team across divisions, departments, and sectors to maximize resources and relationships to achieve common goals.
- Excellence – Strive to consistently achieve quality services and program performance.
- Data driven – Utilize and communicate data effectively to inform decisions, policies, and services.

The Department of HHVS accomplishes its mission through leadership, collaborative partnerships and accountability, offering a multitude of programs that serve residents in areas of: Public Health, Clinical, Juvenile and Youth, Medical Examiner’s Officer, and Veteran services with a strong commitment to inform and serve the diverse residents of the County.

The Department of Health, Human and Veterans Services is comprised of six Divisions:

Access to Care Division

Clinical Services Division

Juvenile & Youth Services Division

Public Health Division

Medical Examiner’s Office

Veterans Division

Other areas of services provided through HHVS are: Central Operations and Compliance and Policy

**HHVS Administration** supports the Department’s operational programs through timely delivery of products related to: Facilities Management, Finance, Budget, Informatics, and Strategic Planning.

*Following are the six divisions that make up Wayne County’s Department of Health, Human and Veterans Services.*

**PUBLIC HEALTH DIVISION:** Wayne County Public Health Division (WCPHD) is the local public health agency for Out-Wayne County, serving approximately 1,079,291 million residents across 42 municipalities. WCPHD strives to optimize health for all people who

live, work, learn, and play in Out-Wayne County with a commitment to health equity.

In 2021-2022, WCPHD continued to leverage resources and expand capacity to respond to the COVID-19 pandemic through increasing vaccination and testing opportunities especially in communities disproportionately impacted, monitoring data and community transmission levels, conducting outbreak investigation and contract tracing, and supporting schools in creating a safe in-person learning environment. While there was continued emphasis on COVID-19, WCPHD ensured critical public health services continued working to protect food and water supplies, address environmental hazards, prepare, and respond to emerging health concerns, prevent, and control over 70 communicable diseases, provide critical immunizations, and promote maternal and child health.

**DIVISION OF CLINICAL SERVICES:** Clinical Services is responsible for direct health care services and diagnostic screenings provided at the Adult Detention Facility (ADF), the Juvenile Detention Facility (JDF), and two Wayne County Healthy Communities Clinics that are federally qualified health centers (FQHC).

Within the ADF & JDF services include, but are not limited to, physical examinations, primary and behavioral health services, dental services, and infectious disease prevention and mitigation. Through the ADF Jail Health Program the Division strives to prevent disease and improve overall health outcomes for individuals in custody in addition to promoting continuity of care for individuals released from correctional facilities.

The Division also oversees the Adult Community Corrections programming, which is responsible for overseeing services provided to adult probationers by community-based organizations. Services within Adult Community Corrections include, but are not limited to, drunk driving jail reduction, domestic violence intervention, and other cognitive-centered behavioral programs. The Adult Community Corrections program strives to promote education and therapeutic programs to improve long-term outcomes for probationers in Wayne County to reduce future criminal offenses as well as in the prison commitment rate.

**DIVISION OF JUVENILE AND YOUTH SERVICES :** The purpose of the Juvenile & Youth Services Division (JYS) is to ensure the provision of early intervention, diversion, and detention service delivery to at-risk and adjudicated youth in Wayne County, utilizing principles of strengths-based and trauma informed practices and promoting personal accountability. In coordination with the 3rd. Circuit Court, JYS ensures youth are appropriately assessed



**MAJOR ACTIVITIES AND DESCRIPTIONS** *continued*

for engagement in supportive services as well as community-based and residential treatment programs providing systems and supports which are crucial to the long-term success of youth. To achieve its core governmental mission of public safety and juvenile rehabilitation, JYS utilizes a contract-based structure comprised of non-profit organizations that specialize in juvenile and family services case management, mental health, and substance use disorders.

Juvenile Detention Facility

The Wayne County Juvenile Detention Facility is a 194 bed secure facility located in the City of Detroit serving youth ages 7 to 17 years old. Youth are detained at JDF for temporary care based upon the court’s determination of the youths’ risk to the safety of the public. During their stay, youth are provided with a clean, safe, and secure environment. Residents receive education, physical and mental health services, religious services, recreation, treatment for substance use disorders and counseling services. The facility maintains a 1:10 adult to resident ratio for youth housed on general population units and a 1:8 ratio on the mental health unit. JDF served **824** youth in **FY21**.

For over 20 years, Wayne County has been a leader in juvenile justice reform and quality service. In place of the centralized, institution- based, state administered program for juveniles, the County transformed to a community-based approach that allows for:

- timely coordination with the court
- continuity of assessment specific to the individual
- access to all identified treatment needs
- early diversion from adjudication
- support in offering family centered services
- home-based interventions that reduce recidivism

Secure institutions are reserved for only the most serious, high-risk offenders and transitions are carefully planned to ensure stability, accessible resources, and support.

The impact of this approach is most evident in the growth of prevention, early intervention, and diversion programs intended to reverse the unnecessary conviction of at-risk adolescents and their matriculation into the formal justice system. Services are provided by a network of community-based programs located in neighborhoods, towns, and cities across Wayne County convenient to family and youth in efforts to reduce barriers to participating and improve outcomes. More than **1,577** youth

participated in services in **FY21**, resulting in **87.2%** successful completion rate.

Care Management Organizations served on average more than **520** adjudicated youth in a culturally responsible and integrated community rehabilitative manner. JYS monitors service delivery using key indicators that align to youth risks and their needs on an annual basis. This approach has been beneficial with improving recidivism rates and providing services in the least restrictive environment. In FY21, recidivism rates were at **5.83%**, an improvement of **8.7%** over the prior year.

**DIVISION OF VETERAN SERVICES :** The Wayne County Division of Veterans Services is organized to provide immediate financial assistance and resources to Honorably Discharged Wartime veterans that reside in Wayne County. The Division is conveniently located in the International Building in Downtown Detroit.

The Division is immersed in the 43 communities in Wayne County and focused on understanding the challenges that our veterans face as they navigate their lives post military service to the United States of America.

The Division works closely with veterans to provide financial relief in the areas of: mortgage payments, rent payments, utility bill payments, Wayne County property taxes, medical and dental bills, moving and storage expenses, critical household furniture, car payments and repairs, and construction on veteran homes.

Coordinates the delivery of services designed to address the immediate needs and secure, stable living conditions for veterans.

**DIVISION OF ACCESS TO CARE:** The Wayne County Division of Access to Care is responsible for the administration of HealthChoice of Michigan, which promotes access to reasonably priced health care to qualifying Wayne County residents. HealthChoice has a small business health coverage program for Wayne County small business owners, their employees, and families. Other programs include stand-alone dental coverage for Wayne County residents and families, along with vision coverage and a free prescription assistance program for Wayne County seniors.



**MAJOR ACTIVITIES AND DESCRIPTIONS** *continued*

**DIVISION OF MEDICAL EXAMINER:**

Identifies, investigates, and determines the cause and manner of death of people who die in Wayne County under the circumstances prescribed by Act. 92 of the Michigan Public Acts of 1969 (violent, sudden, unexpected, or suspicious). The MEO releases the remains and personal property to the next-of-kin or public authority as needed. As part of its mandated procedures, all cremation permits are issued by the MEO after an inquiry into the cause of death where pertinent. The MEO is part of the process for the final disposition of unclaimed remains.

The findings and work product of the MEO are used by probate courts, insurance, workmen's compensation boards and the public for the disposition of property and other claims. Autopsy findings can impact families if a heritable condition that causes sudden death is found that was previously undetected.

A major stakeholder is public health, who, with data collected from MEO cases, aims to have a better understanding of disease morbidity and mortality, and incidence and prevalence. The MEO can be the first entity to identify a disease of public health importance. It has been an integral part of the state child death review process for many years.

A major function of the office is that its findings are used within the criminal justice system, and medical examiners often testify in court, especially in violent deaths.

**FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS**

**ACCESS TO CARE:**

Access to Care served over **7,000** Wayne County residents during the past year.

Over **1,500** small businesses received their health coverage through the HealthChoice program, with **239** new businesses enrolling over the last year.

HealthChoice has launched its new digitalization platform which is currently in the testing phase. This will reduce business cost associated with paper and free up office space currently used for storage. It will allow HealthChoice to conduct business in a completely online environment resulting in improvements in the delivery of service and faster response times to residents on our programs.

**CLINICAL SERVICES:**

Through partnership with the FQHC, Wayne County Healthy Communities (WCHC), the division expanded the disease intervention unit by adding a Disease Intervention Manager and two Disease Intervention Specialists to oversee and assist with COVID mitigation efforts, to implement a new HIV/STI prevention and care program, and to improve continuity of care efforts, promptly connecting Medication Assisted Treatment (MAT) patients to community-based providers upon release from the jail.

Offered contact tracing for individuals housed in the Adult Detention Facility.

Administered **6,524** tests with a positivity rate of 4%. The cumulative positivity rate is > 3%. There was a slight increase during the time-period reported due to the surge in Omicron variant cases beginning December 2021 through January 2022. The COVID-19 positivity

rate in correctional facilities throughout the United States during this same time-period averaged **10%**.

The new jail health vendor began piloting the Medication Assisted Treatment (MAT) program during this time, with full implementation expected in April 2022.

Through this programming, the average number of *housed* patients receiving this critical treatment is **30**. This is a vast improvement from previous years when there was an absence of two of the most effective treatments for opioid use disorder (buprenorphine and naltrexone) in the Wayne County Jail.

Research from large urban settings where the correctional facility provides no medication or treatments for opioid use disorder suggests that at least **20%** of the overdose deaths every year in that county are persons released from a correctional facility. In Wayne County, that is an estimated **155** deaths per year which could be prevented. MAT services while in custody and linkages to care post release can save lives.

The JDF area of health services, added nursing positions which have been instrumental to COVID mitigation efforts within the facility and helped to reduce burnout of the current staff within the facility.

Adult Community Corrections continued to partner with the Wayne County Sheriff's Office to provide 317 tethers to individuals sentenced to probation/services. This service allows individuals to participate in work commitments and maintain important social connections to improve socio-economic and health outcomes.



## FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS

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### JUVENILE & YOUTH SERVICES:

In 2021, despite the COVID-19 pandemic restrictions, our staff continued to provide intensive services to the Juvenile and Youth population both in the community and in residential settings resulting in a 2.87 reduction in recidivism.

The Department Division negotiated new Care Management Organization contracts, incorporating enhanced services for the Raise the Age Population including services needed to rehabilitate and re-integrate successfully into the community.

The Division collaborated with the Juvenile Agency Information System (JAIS) to add programming for the Raise the Age population. Staff at the Division participated in over 25 hours of professional training approach has been beneficial with improving recidivism rates and providing services in the least restrictive environment. In FY20, recidivism rates were at 8.7%, an improvement of more than 4% over the prior year.

### PUBLIC HEALTH:

WCPHD and its partners took its vaccine and testing efforts to the community and in people's homes through **17 sites** across the county, several community pop-up events, in-home vaccinations, and school clinics, all while prioritizing those impacted most by the pandemic.

Vaccination rates continue to improve with **74%** of those 5 and up receiving 1<sup>st</sup> dose and **67.5%** fully vaccinated, both higher than state rates. From 10/1/2021-3/29/2022 WCPHD and partners administered a total of **17,709** 1<sup>st</sup>, 2<sup>nd</sup>, and booster doses with **96,410** doses redistributed to other providers. WCPHD operated approximately **100** in-school clinics, and an additional **50** in other community settings like senior and adult foster care homes. Approximately **1,131,000** adult masks and **164,160** child masks were distributed and over 24,000 COVID-19 case investigations and close contacts were provided isolation, quarantine, and monitoring guidance. Through Emergency Management 20,000 COVID-19 at-home kits were distributed to the 42 communities.

The Emergency Preparedness unit had a primary focus on the COVID-19 response which included providing the planning, logistical, and coordination support for vaccine and testing sites and leading the distribution of **1.2 million** KN95 masks to local municipalities, with **80%** distributed in the first three days of operation. In addition, EP worked alongside community partners to create a Whole Community Inclusion plan that focused on increasing public health reach and preparedness for vulnerable communities and those who might have difficulties accessing resources during a public health crisis. EP was also a

lead partner that provided onsite support in response to gas leak incident in Flat Rock, MI from September through October 2021. In November 2021, EP distributed **1,850** and **780** water filters to residents of Hamtramck and the city of Wayne, respectively.

In addition to the COVID-19 Response, the communicable disease unit conducted **224** other communicable disease investigations. Through diligent follow-up to ensure treatment adherence, the tuberculosis program achieved **100%** treatment completion for Out-Wayne County cases. Approximately **2381** cases of Sexually Transmitted Infections (STI) were followed-up to ensure treatment and partner follow-up including approximately **350** clients provided STI services at the health department clinic.

WCPHD exceeded its goal of **70% coverage** for vaccines required to attend school and childcare through efforts to increase access in school clinics, health department clinic and various other community sites. Through Vaccines for Children program, WCPHD staff supported schools and childcare settings to fulfill state reporting requirements resulting in **95%** and **96%** respectively reaching state compliance—critical measure to meet to ensure continued state school funding.

Despite the pandemic, the Hearing & Vision program continued to provide critical screenings and referrals to children reaching 30,611 children. Children Special Healthcare Services served children and adults with complex care needs through care coordination and wrap-around services with over 5000 active participants.

Lead program responded to **80** cases of elevated lead in children 0-6 years of age working alongside Environmental Health to identify possible sources, mitigate risks, and provide testing and case management services.



**FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS**

**MEDICAL EXAMINER:**

The Medical Examiner’s Office had a successful virtual Medicolegal Death Investigation Seminar this past year on November 9-12, 2021. The course is designed for law enforcement officers, firefighters, medical examiners, pathologists, and other forensic investigators interested in expanding their knowledge of principles in forensic sciences. At the conclusion of the seminar, participants were able to implement the current techniques and concepts for a more standardized and thorough death investigation. We had an attendance of **sixty-two (62)** participants and **twenty-one (21)** virtual presenters from MEO, Michigan Medicine, Wayne County Prosecutor’s Office, and others.

The division also developed and implemented the unclaimed decedents public dashboard to facilitate finding unclaimed decedents currently at the Medical Examiners Office. The dashboard can be found on the Wayne County website on the Medical Examiners webpage.

**VETERANS SERVICES:**

The Division has proudly awarded over **\$2,000,000.00** to over **1,000** Wayne County Veterans in the preceding categories. In the area of burial reimbursements, since 2019, the Division has awarded over **\$219,000.00** to area veterans and their family members.

In addition, since 2020 the Division has partnered with the Michigan Veterans Affairs Agency to provide resources totaling **\$1,278,674.73** to Peacetime Veterans requesting similar services.

The Division has been featured on many local media outlets; television, radio, and online to promote the critical resources and services available to our veterans. The increased presence has brought the Division more traffic from different sources in Wayne County by over 25%.

**NEW INITIATIVES FOR FISCAL YEAR 2022-2023**

**PUBLIC HEALTH DIVISION:**

Conduct a Community Health Assessment, which is a systematic, collaborative, community engaged process to examine comprehensive data on health status, root causes and assets in the community that contribute to health and health inequities.

Launch initiative tackling the opioid epidemic involving increasing capacity for data surveillance and monitoring and partnerships to promote prevention, harm reduction, and evidence-based treatment strategies.

**DIVISION OF CLINICAL SERVICES:**

Full implementation of a MAT program in the Wayne County Jail.

Opt-out HIV/STI Testing and Prevention Services available to all newly booked inmates in the Wayne County Jail, including linkage to care upon patient release into the community.

Criminal Justice Center transition planning for Adult Jail and Juvenile Medical Services.

**DIVISION OF JUVENILE AND YOUTH SERVICES :**

Enhanced Programming for Youth 17 years of age and older. Develop enhanced program services specifically designed to address the Raise the Age population in efforts to provide continuity of care, supportive services and life skills in preparation for

community reintegration.

Implementation of new risk tools, and enhancement of current risk screening tools in collaboration with Wayne State University to strengthen targeted levels of care and outcomes.

**DIVISION OF MEDICAL EXAMINER:**

Increasing Medical Investigations team with **five (5)** additional FTE positions to better manage the workload.

We are finalizing the prototype for unclaimed/unknown website for the MEO office to engage with the public for proper identification of decedents at the morgue.

**ACCESS TO CARE:**

Development of a chronic disease management program for individuals participating in the small business health coverage program.

Increase marketing and communication of the current programs offered through HealthChoice of Michigan. Continue to improve online presence, using social



*NEW INITIATIVES FOR FISCAL YEAR 2022-2023 continued*

media and connections with local chambers of commerce to promote the programs.

Develop other contractual business relationships to broaden the network of providers, doctors, and hospitals to increase capacity and ensure members have access for health services.

**VETERANS SERVICES:**

Provide two additional federal veteran service officers to support clients with completing federal benefit claims to educate veterans as well as listen to their concerns.

The Division will continue to serve and listen to our veterans and remain focused on being the first choice for solutions for veterans in Wayne County.

***IMPACT ON OPERATIONS***

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The Fiscal Year 2022-2023 budget is a status quo for the Department of Health, Human and Veterans Services.



**DEPARTMENT OF HEALTH, HUMAN AND VETERANS SERVICES**

**Financial Report**

		FY 2020-2021 Actual	FY 2021-2022 Adopted Budget	FY 2021-2022 Amended Budget	FY 2022-2023 CEO Rec Budget	Increase / (Decrease) From Amended	FY 2023-2024 Projected Budget
<b>00101</b>	<b>General Fund</b>						
<b>151</b>	<b>Pre-Trial</b>						
	<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>Expenditures</b>						
	Materials and Supplies	14,570	67,000	42,000	42,000	0	42,000
	Services and Contractual Serv	60,432	106,100	106,100	114,156	8,056	114,156
	Operating Expenses	116,663	142,000	142,000	142,000	0	142,000
	Rentals	1,595,315	1,596,000	1,596,600	1,596,000	(600)	1,596,000
	Other Charges	0	600	0	0	0	0
	Non Capital Assets	0	0	25,000	0	(25,000)	0
	<b>Total Expenditures</b>	<b>\$1,786,981</b>	<b>\$1,911,700</b>	<b>\$1,911,700</b>	<b>\$1,894,156</b>	<b>\$(17,544)</b>	<b>\$1,894,156</b>
<b>00101</b>	<b>General Fund</b>						
<b>601</b>	<b>Public Health Programs</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	2,261,531	4,251,910	4,251,910	4,563,488	311,578	4,636,228
	<b>Total Revenues</b>	<b>\$2,261,531</b>	<b>\$4,251,910</b>	<b>\$4,251,910</b>	<b>\$4,563,488</b>	<b>\$311,578</b>	<b>\$4,636,228</b>
	<b>Expenditures</b>						
	Personnel	405,931	347,222	347,222	308,331	(38,891)	308,331
	Fringe Benefits	158,260	122,244	122,244	108,752	(13,492)	114,112
	Pension	128,374	93,996	93,996	71,818	(22,178)	74,431
	Services and Contractual Serv	1,612,731	3,576,802	3,576,802	4,070,880	494,078	4,134,984
	Travel	0	0	0	1,440	1,440	1,440
	Operating Expenses	8,027	2,555	2,555	2,267	(288)	2,930
	Other Charges	0	109,091	109,091	0	(109,091)	0
	<b>Total Expenditures</b>	<b>\$2,313,323</b>	<b>\$4,251,910</b>	<b>\$4,251,910</b>	<b>\$4,563,488</b>	<b>\$311,578</b>	<b>\$4,636,228</b>
<b>00101</b>	<b>General Fund</b>						
<b>602</b>	<b>Indigent Health Care</b>						
	<b>Revenues</b>						
	Taxes	4,691,300	4,532,500	4,532,500	5,032,500	500,000	5,032,500
	Charges, Fees, and Fines	12,082,600	12,270,263	12,270,263	14,036,156	1,765,893	16,031,506
	Interest Income	11,897	15,000	15,000	15,150	150	15,150
	<b>Total Revenues</b>	<b>\$16,785,797</b>	<b>\$16,817,763</b>	<b>\$16,817,763</b>	<b>\$19,083,806</b>	<b>\$2,266,043</b>	<b>\$21,079,156</b>
	<b>Expenditures</b>						
	Personnel	274,964	275,100	275,100	280,523	5,423	284,811
	Fringe Benefits	104,546	96,332	96,332	97,206	874	103,646
	Pension	86,956	74,133	74,133	65,204	(8,929)	68,619
	Materials and Supplies	2,004	2,000	2,000	0	(2,000)	0
	Services and Contractual Serv	181,948	(6,689,924)	(6,689,924)	(5,965,384)	724,540	(3,246,281)
	Operating Expenses	5,038	2,178	2,178	2,224	46	2,920
	Rentals	33,029	25,444	25,444	36,265	10,821	36,265
	Other Charges	8,843,223	8,343,224	8,343,224	8,343,224	0	8,343,224
	Operating Transfers Out	14,689,276	14,689,276	14,689,276	16,224,544	1,535,268	15,485,952
	<b>Total Expenditures</b>	<b>\$24,220,985</b>	<b>\$16,817,763</b>	<b>\$16,817,763</b>	<b>\$19,083,806</b>	<b>\$2,266,043</b>	<b>\$21,079,156</b>





## DEPARTMENT OF HEALTH, HUMAN AND VETERANS SERVICES

### Financial Report

		FY 2020-2021 Actual	FY 2021-2022 Adopted Budget	FY 2021-2022 Amended Budget	FY 2022-2023 CEO Rec Budget	Increase / (Decrease) From Amended	FY 2023-2024 Projected Budget
<b>00101</b>	<b>General Fund</b>						
<b>648</b>	<b>Medical Examiner</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	938,789	900,000	900,000	900,000	0	900,000
	<b>Total Revenues</b>	<b>\$938,789</b>	<b>\$900,000</b>	<b>\$900,000</b>	<b>\$900,000</b>	<b>\$0</b>	<b>\$900,000</b>
	<b>Expenditures</b>						
	Personnel	65,323	65,260	65,260	70,260	5,000	71,860
	Fringe Benefits	23,526	24,900	24,900	25,020	120	26,790
	Pension	20,658	17,445	17,445	16,199	(1,246)	17,135
	Materials and Supplies	(4,270)	2,000	2,000	2,000	0	2,000
	Services and Contractual Serv	7,169,986	8,002,775	7,998,375	8,151,347	152,972	8,158,018
	Travel	934	0	0	1,500	1,500	1,500
	Operating Expenses	41,367	54,344	53,444	59,344	5,900	59,520
	Capital	0	0	0	25,000	25,000	0
	Non Capital Assets	0	0	5,300	0	(5,300)	0
	Operating Transfers Out	260,332	0	0	0	0	0
	<b>Total Expenditures</b>	<b>\$7,577,856</b>	<b>\$8,166,724</b>	<b>\$8,166,724</b>	<b>\$8,350,670</b>	<b>\$183,946</b>	<b>\$8,336,823</b>
<b>00101</b>	<b>General Fund</b>						
<b>684</b>	<b>Veterans Affairs</b>						
	<b>Revenues</b>						
	Local Grants and Contracts	0	0	0	0	0	0
	State Grants and Contracts	9,225	0	0	0	0	0
	<b>Total Revenues</b>	<b>\$9,225</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>Expenditures</b>						
	Personnel	43,830	95,650	95,650	45,216	(50,434)	45,216
	Fringe Benefits	16,782	33,573	33,573	15,415	(18,158)	16,185
	Pension	13,761	25,911	25,911	10,316	(15,595)	10,692
	Materials and Supplies	6,632	3,450	3,450	3,450	0	3,450
	Services and Contractual Serv	332,240	149,086	149,086	151,506	2,420	151,506
	Operating Expenses	11,380	497	497	230	(267)	297
	Rentals	26,308	25,560	25,560	20,069	(5,491)	20,069
	Other Charges	0	1,451	1,451	0	(1,451)	0
	<b>Total Expenditures</b>	<b>\$450,934</b>	<b>\$335,178</b>	<b>\$335,178</b>	<b>\$246,202</b>	<b>\$(88,976)</b>	<b>\$247,415</b>
<b>00101</b>	<b>General Fund</b>						
<b>701</b>	<b>HVCW-Central Administration</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	2,297,436	5,434,114	5,434,114	5,711,653	277,539	5,801,561
	<b>Total Revenues</b>	<b>\$2,297,436</b>	<b>\$5,434,114</b>	<b>\$5,434,114</b>	<b>\$5,711,653</b>	<b>\$277,539</b>	<b>\$5,801,561</b>
	<b>Expenditures</b>						
	Personnel	695,517	1,214,448	1,214,448	1,247,760	33,312	1,261,567
	Fringe Benefits	261,919	411,777	411,777	417,621	5,844	444,008
	Pension	219,954	314,234	314,234	279,548	(34,686)	293,052
	Materials and Supplies	(2,781)	30,700	30,700	30,700	0	30,701
	Services and Contractual Serv	1,009,169	3,045,191	3,045,191	3,346,802	301,611	3,380,302
	Travel	5,000	6,326	6,326	6,326	0	6,326
	Operating Expenses	11,909	9,541	9,541	9,800	259	12,508
	Rentals	225,996	395,897	395,897	367,096	(28,801)	367,097
	Nojn Capital Assets	2,432	6,000	6,000	6,000	0	6,000
	<b>Total Expenditures</b>	<b>\$2,429,115</b>	<b>\$5,434,114</b>	<b>\$5,434,114</b>	<b>\$5,711,653</b>	<b>\$277,539</b>	<b>\$5,801,561</b>



**DEPARTMENT OF HEALTH, HUMAN AND VETERANS SERVICES**

**Financial Report**

	FY 2020-2021 Actual	FY 2021-2022 Adopted Budget	FY 2021-2022 Amended Budget	FY 2022-2023 CEO Rec Budget	Increase / (Decrease) From Amended	FY 2023-2024 Projected Budget
<b>00101 General Fund</b>						
<b>731 Cooperative Extension</b>						
<b>Revenues</b>						
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditures</b>						
Personnel	9,274	41,189	41,189	41,189	0	42,202
Fringe Benefits	2,509	14,410	14,410	14,243	(167)	15,325
Pension	2,933	11,057	11,057	9,523	(1,534)	10,116
Materials and Supplies	0	1,000	1,500	1,500	0	1,500
Services and Contractual Serv	39,310	80,444	80,444	103,827	23,383	103,986
Travel	0	0	500	1,000	500	1,000
Operating Expenses	82	341	341	341	0	452
Other Charges	220,000	285,000	284,000	226,600	(57,400)	233,398
<b>Total Expenditures</b>	<b>\$274,108</b>	<b>\$433,441</b>	<b>\$433,441</b>	<b>\$398,223</b>	<b>\$(35,218)</b>	<b>\$407,979</b>
<b>00221 County Health Fund</b>						
<b>326 HCS - Jail Medical Services</b>						
<b>Revenues</b>						
Charges, Fees, and Fines	1,469	210,000	210,000	212,100	2,100	212,100
Operating Transfers In	8,998,343	13,162,928	13,162,928	14,026,558	863,630	12,537,928
<b>Total Revenues</b>	<b>\$8,999,812</b>	<b>\$13,372,928</b>	<b>\$13,372,928</b>	<b>\$14,238,658</b>	<b>\$865,730</b>	<b>\$12,750,028</b>
<b>Expenditures</b>						
Materials and Supplies	(4,883,652)	3,400	3,400	3,400	0	3,400
Services and Contractual Serv	8,229,583	13,369,528	13,369,528	14,235,258	865,730	12,746,628
<b>Total Expenditures</b>	<b>\$3,345,931</b>	<b>\$13,372,928</b>	<b>\$13,372,928</b>	<b>\$14,238,658</b>	<b>\$865,730</b>	<b>\$12,750,028</b>
<b>00221 County Health Fund</b>						
<b>327 Jail Mental Health Services</b>						
<b>Revenues</b>						
Local Grants and Contracts	5,746,295	4,250,000	4,250,000	4,292,500	42,500	4,292,500
Operating Transfers In	2,922,947	1,332,391	1,332,391	3,053,746	1,721,355	3,252,154
<b>Total Revenues</b>	<b>\$8,669,242</b>	<b>\$5,582,391</b>	<b>\$5,582,391</b>	<b>\$7,346,246</b>	<b>\$1,763,855</b>	<b>\$7,544,654</b>
<b>Expenditures</b>						
Materials and Supplies	(3,143,694)	0	0	0	0	0
Services and Contractual Serv	7,086,987	5,582,391	5,582,391	7,346,246	1,763,855	7,544,654
<b>Total Expenditures</b>	<b>\$3,943,293</b>	<b>\$5,582,391</b>	<b>\$5,582,391</b>	<b>\$7,346,246</b>	<b>\$1,763,855</b>	<b>\$7,544,654</b>
<b>00221 County Health Fund</b>						
<b>601 Health/Environment Programs</b>						
<b>Revenues</b>						
Federal Grants and Contracts	5,560,231	7,205,690	8,001,794	7,877,081	(124,713)	7,792,788
State Grants and Contracts	3,907,401	2,773,191	3,293,191	3,293,931	740	3,293,931
Charges, Fees, and Fines	7,844,214	10,987,754	10,987,754	11,552,931	565,177	11,654,920
Other Revenue	540	0	0	0	0	0
Operating Transfers In	2,333,724	4,439,013	4,439,013	4,481,710	42,697	4,720,147
<b>Total Revenues</b>	<b>\$19,646,110</b>	<b>\$25,405,648</b>	<b>\$26,721,752</b>	<b>\$27,205,653</b>	<b>\$483,901</b>	<b>\$27,461,786</b>



**DEPARTMENT OF HEALTH, HUMAN AND VETERANS SERVICES**

**Financial Report**

	FY 2020-2021 Actual	FY 2021-2022 Adopted Budget	FY 2021-2022 Amended Budget	FY 2022-2023 CEO Rec Budget	Increase / (Decrease) From Amended	FY 2023-2024 Projected Budget
<b>Expenditures</b>						
Personnel	3,864,570	4,719,930	4,729,536	4,826,785	97,249	4,929,720
Fringe Benefits	1,389,811	1,570,452	1,573,394	1,596,503	23,109	1,712,172
Pension	1,159,265	1,176,861	1,179,282	1,040,082	(139,200)	1,102,382
Materials and Supplies	88,668	219,955	268,270	288,939	20,669	222,539
Services and Contractual Serv	10,667,845	16,918,858	18,115,811	18,783,537	667,726	18,824,796
Travel	109,745	255,296	255,576	246,892	(8,684)	237,724
Operating Expenses	224,794	219,243	219,330	302,915	83,585	312,453
Rentals	106,828	0	0	120,000	120,000	120,000
Other Charges	0	325,053	325,053	0	(325,053)	0
Capital	25,749	0	0	0	0	0
Non Capital Assets	0	0	55,500	0	(55,500)	0
<b>Total Expenditures</b>	<b>\$17,637,276</b>	<b>\$25,405,648</b>	<b>\$26,721,752</b>	<b>\$27,205,653</b>	<b>\$483,901</b>	<b>\$27,461,786</b>
<b>00221 County Health Fund</b>						
<b>605 Other Health Programs</b>						
<b>Revenues</b>						
Federal Grants and Contracts	3,194,706	4,086,919	6,074,670	6,183,457	108,787	6,187,116
State Grants and Contracts	2,016,930	1,599,137	1,599,137	1,614,503	15,366	1,614,503
Charges, Fees, and Fines	17,639	44,177	44,177	11,000	(33,177)	10,000
Operating Transfers In	1,086,922	1,269,557	1,269,557	1,558,591	289,034	1,603,248
<b>Total Revenues</b>	<b>\$6,316,197</b>	<b>\$6,999,790</b>	<b>\$8,987,541</b>	<b>\$9,367,551</b>	<b>\$380,010</b>	<b>\$9,414,867</b>
<b>Expenditures</b>						
Personnel	528,262	685,463	685,112	764,009	78,897	782,464
Fringe Benefits	200,822	257,441	257,306	285,275	27,969	305,760
Pension	167,061	184,819	184,708	178,087	(6,621)	188,886
Materials and Supplies	340,415	759,664	942,381	763,962	(178,419)	752,427
Services and Contractual Serv	3,762,624	4,806,168	6,578,502	7,002,888	424,386	7,023,952
Travel	11,090	33,971	34,571	20,364	(14,207)	20,368
Operating Expenses	139,320	132,673	132,670	156,164	23,494	157,708
Rentals	120,381	14,870	14,870	127,894	113,024	127,894
Other Charges	7,500	116,494	133,294	49,208	(84,086)	49,208
Non Capital Assets	0	8,227	24,127	19,700	(4,427)	6,200
<b>Total Expenditures</b>	<b>\$5,277,475</b>	<b>\$6,999,790</b>	<b>\$8,987,541</b>	<b>\$9,367,551</b>	<b>\$380,010</b>	<b>\$9,414,867</b>
<b>00225 Health and Family Services</b>						
<b>685 Hlth &amp; Family Services (Headstart)</b>						
<b>Revenues</b>						
Federal Grants and Contracts	2,659	0	0	0	0	0
<b>Total Revenues</b>	<b>\$2,659</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditures</b>						
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>00281 Community Corrections</b>						
<b>320 Community Corrections</b>						
<b>Revenues</b>						
State Grants and Contracts	911,643	2,667,684	2,667,684	2,694,361	26,677	2,694,361
Operating Transfers In	82,592	271,653	271,653	301,362	29,709	345,316
<b>Total Revenues</b>	<b>\$994,235</b>	<b>\$2,939,337</b>	<b>\$2,939,337</b>	<b>\$2,995,723</b>	<b>\$56,386</b>	<b>\$3,039,677</b>



**DEPARTMENT OF HEALTH, HUMAN AND VETERANS SERVICES**

**Financial Report**

	<u>FY 2020-2021 Actual</u>	<u>FY 2021-2022 Adopted Budget</u>	<u>FY 2021-2022 Amended Budget</u>	<u>FY 2022-2023 CEO Rec Budget</u>	<u>Increase / (Decrease) From Amended</u>	<u>FY 2023-2024 Projected Budget</u>
<b>Expenditures</b>						
Personnel	355,770	645,627	645,627	707,565	61,938	722,366
Fringe Benefits	131,245	213,403	213,403	238,077	24,674	254,519
Pension	98,638	142,734	142,734	139,090	(3,644)	147,754
Materials and Supplies	0	7,000	7,000	7,000	0	7,000
Services and Contractual Serv	732,378	1,922,876	1,922,876	1,893,808	(29,068)	1,896,496
Travel	0	0	0	2,000	2,000	2,000
Operating Expenses	5,228	7,697	7,697	8,183	486	9,542
<b>Total Expenditures</b>	<b>\$1,323,258</b>	<b>\$2,939,337</b>	<b>\$2,939,337</b>	<b>\$2,995,723</b>	<b>\$56,386</b>	<b>\$3,039,677</b>
<b>00281 Community Corrections</b>						
<b>323 Violent Crimes Joint Task Force</b>						
<b>Revenues</b>						
Operating Transfers In	1,924,526	2,166,871	2,166,871	2,362,956	196,085	2,326,365
<b>Total Revenues</b>	<b>\$1,924,526</b>	<b>\$2,166,871</b>	<b>\$2,166,871</b>	<b>\$2,362,956</b>	<b>\$196,085</b>	<b>\$2,326,365</b>
<b>Expenditures</b>						
Personnel	1,006,592	1,235,095	1,235,095	1,286,059	50,964	1,278,604
Fringe Benefits	375,772	434,114	434,114	488,506	54,392	515,863
Pension	315,477	306,582	306,582	298,983	(7,599)	313,996
Materials and Supplies	40,680	35,155	35,155	52,075	16,920	52,075
Services and Contractual Serv	97,162	143,329	143,329	149,497	6,168	149,497
Operating Expenses	55,479	12,596	12,596	13,636	1,040	16,330
Capital	0	0	0	68,200	68,200	0
Non Capital Assets	0	0	0	6,000	6,000	0
<b>Total Expenditures</b>	<b>\$1,891,161</b>	<b>\$2,166,871</b>	<b>\$2,166,871</b>	<b>\$2,362,956</b>	<b>\$196,085</b>	<b>\$2,326,365</b>
<b>00286 Raise the Age - RTA</b>						
<b>357 RTA- HHVS</b>						
<b>Revenues</b>						
State Grants and Contracts	0	0	1,897,877	1,350,467	(547,410)	0
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,897,877</b>	<b>\$1,350,467</b>	<b>\$(547,410)</b>	<b>\$0</b>
<b>Expenditures</b>						
Personnel	0	0	126,692	0	(126,692)	0
Fringe Benefits	0	0	48,221	0	(48,221)	0
Pension	0	0	40,536	0	(40,536)	0
Materials and Supplies	0	0	28,200	15,000	(13,200)	0
Services and Contractual Serv	0	0	1,339,808	1,235,665	(104,143)	0
Operating Expenses	0	0	157,298	49,802	(107,496)	0
Other Charges	0	0	80,000	50,000	(30,000)	0
Non Capital Assets	0	0	77,122	0	(77,122)	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,897,877</b>	<b>\$1,350,467</b>	<b>\$(547,410)</b>	<b>\$0</b>
<b>00292 Juv. Justice and Abuse/Neglect</b>						
<b>356 Juvenile Delinquency Program</b>						
<b>Revenues</b>						
Federal Grants and Contracts	139,495	500,000	500,000	0	(500,000)	0
State Grants and Contracts	47,850,635	61,114,919	62,100,715	67,301,244	5,200,529	67,116,990
Local Grants and Contracts	1,564,674	4,348,768	4,348,768	4,198,768	(150,000)	4,198,768
Charges, Fees, and Fines	2,841,689	3,950,000	3,950,000	3,950,000	0	3,950,000
Operating Transfers In	45,627,607	40,379,634	41,365,429	36,830,601	(4,534,828)	37,500,140
<b>Total Revenues</b>	<b>\$98,024,101</b>	<b>\$110,293,321</b>	<b>\$112,264,912</b>	<b>\$112,280,613</b>	<b>\$15,701</b>	<b>\$112,765,898</b>



## DEPARTMENT OF HEALTH, HUMAN AND VETERANS SERVICES

### Financial Report

	FY 2020-2021 Actual	FY 2021-2022 Adopted Budget	FY 2021-2022 Amended Budget	FY 2022-2023 CEO Rec Budget	Increase / (Decrease) From Amended	FY 2023-2024 Projected Budget
<b>Expenditures</b>						
Personnel	7,382,392	10,378,828	11,536,747	11,657,050	120,303	11,827,946
Fringe Benefits	2,077,585	2,862,852	3,319,779	3,339,027	19,248	3,545,296
Pension	2,203,534	2,640,259	2,962,939	2,540,617	(422,322)	2,647,475
Materials and Supplies	410,295	535,835	535,835	611,595	75,760	611,867
Services and Contractual Serv	77,237,721	93,731,211	93,709,681	93,970,244	260,563	93,952,637
Travel	0	2,000	2,000	2,000	0	2,000
Operating Expenses	107,239	108,236	97,831	108,480	10,649	127,077
Rentals	13,301	21,000	43,000	41,000	(2,000)	41,000
Other Charges	3,940	13,100	13,100	10,600	(2,500)	10,600
Capital	0	0	44,000	0	(44,000)	0
Non Capital Assets	149	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$89,436,154</b>	<b>\$110,293,321</b>	<b>\$112,264,912</b>	<b>\$112,280,613</b>	<b>\$15,701</b>	<b>\$112,765,898</b>
<b>00292 Juv. Justice and Abuse/Neglect</b>						
<b>357 Juvenile - State Wards</b>						
<b>Revenues</b>						
Other Financing	0	2,158,849	2,158,849	2,180,437	21,588	0
Operating Transfers In	3,720,003	1,565,035	1,565,035	1,536,799	(28,236)	3,717,236
<b>Total Revenues</b>	<b>\$3,720,003</b>	<b>\$3,723,884</b>	<b>\$3,723,884</b>	<b>\$3,717,236</b>	<b>\$(6,648)</b>	<b>\$3,717,236</b>
<b>Expenditures</b>						
Services and Contractual Serv	2,620,145	3,723,884	3,723,884	3,717,236	(6,648)	3,717,236
<b>Total Expenditures</b>	<b>\$2,620,145</b>	<b>\$3,723,884</b>	<b>\$3,723,884</b>	<b>\$3,717,236</b>	<b>\$(6,648)</b>	<b>\$3,717,236</b>
<b>00292 Juv. Justice and Abuse/Neglect</b>						
<b>670 Abuse And Neglect Program</b>						
<b>Revenues</b>						
State Grants and Contracts	4,886,668	8,534,834	7,549,038	7,131,811	(417,227)	7,131,811
Charges, Fees, and Fines	326,618	150,000	150,000	150,000	0	150,000
Operating Transfers In	8,113,181	5,601,007	4,615,212	8,586,154	3,970,942	8,586,154
<b>Total Revenues</b>	<b>\$13,326,467</b>	<b>\$14,285,841</b>	<b>\$12,314,250</b>	<b>\$15,867,965</b>	<b>\$3,553,715</b>	<b>\$15,867,965</b>
<b>Expenditures</b>						
Services and Contractual Serv	9,902,141	14,285,841	12,314,250	15,867,965	3,553,715	15,867,965
<b>Total Expenditures</b>	<b>\$9,902,141</b>	<b>\$14,285,841</b>	<b>\$12,314,250</b>	<b>\$15,867,965</b>	<b>\$3,553,715</b>	<b>\$15,867,965</b>
<b>00293 Soldiers Relief</b>						
<b>684 Veterans Affairs</b>						
<b>Revenues</b>						
Taxes	1,460,312	1,507,445	1,507,445	1,522,519	15,074	1,522,519
State Grants and Contracts	92,821	0	0	0	0	0
Interest income	(4,264)	0	0	0	0	0
Other Financing	0	483,804	483,804	494,632	10,828	504,013
<b>Total Revenues</b>	<b>\$1,548,869</b>	<b>\$1,991,249</b>	<b>\$1,991,249</b>	<b>\$2,017,151</b>	<b>\$25,902</b>	<b>\$2,026,532</b>



**DEPARTMENT OF HEALTH, HUMAN AND VETERANS SERVICES**

**Financial Report**

	FY 2020-2021 Actual	FY 2021-2022 Adopted Budget	FY 2021-2022 Amended Budget	FY 2022-2023 CEO Rec Budget	Increase / (Decrease) From Amended	FY 2023-2024 Projected Budget
<b>Expenditures</b>						
Personnel	156,321	234,684	234,684	244,404	9,720	249,084
Fringe Benefits	58,944	83,868	83,868	86,681	2,813	92,700
Pension	49,436	63,301	63,301	57,107	(6,194)	60,324
Materials and Supplies	0	6,500	6,500	6,500	0	6,500
Services and Contractual Serv	518,005	1,551,052	1,551,052	1,574,442	23,390	1,569,403
Travel	0	7,000	7,000	7,000	0	7,000
Operating Expenses	6,760	6,514	6,514	8,586	2,072	9,090
Rentals	26,308	28,530	28,530	22,631	(5,899)	22,631
Other Charges	0	800	800	800	0	800
Capital	0	4,000	4,000	4,000	0	4,000
Non Capital Assets	0	5,000	5,000	5,000	0	5,000
<b>Total Expenditures</b>	<b>\$815,774</b>	<b>\$1,991,249</b>	<b>\$1,991,249</b>	<b>\$2,017,151</b>	<b>\$25,902</b>	<b>\$2,026,532</b>
<b>00294 Veterans Trust Fund</b>						
<b>684 Veterans Trust</b>						
<b>Revenues</b>						
State Grants and Contracts	0	30,000	30,000	0	(30,000)	0
Interest income	2,318	0	0	0	0	0
<b>Total Revenues</b>	<b>\$2,318</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$(30,000)</b>	<b>\$0</b>
<b>Expenditures</b>						
Services and Contractual Serv	6,273	30,000	30,000	0	(30,000)	0
<b>Total Expenditures</b>	<b>\$6,273</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$(30,000)</b>	<b>\$0</b>
<b>00297 Youth Services</b>						
<b>359 Youth Services</b>						
<b>Revenues</b>						
Taxes	3,951,882	3,909,189	3,909,189	3,948,281	39,092	3,948,281
Interest Income	(38,368)	0	0	0	0	0
State Grants and Contracts	91,970	0	0	0	0	0
<b>Total Revenues</b>	<b>\$4,005,484</b>	<b>\$3,909,189</b>	<b>\$3,909,189</b>	<b>\$3,948,281</b>	<b>\$39,092</b>	<b>\$3,948,281</b>
<b>Expenditures</b>						
Services and Contractual Serv	214,222	249,020	249,020	260,633	11,613	260,633
Operating Transfers Out	3,665,691	3,660,169	3,660,169	3,687,648	27,479	3,687,648
<b>Total Expenditures</b>	<b>\$3,879,913</b>	<b>\$3,909,189</b>	<b>\$3,909,189</b>	<b>\$3,948,281</b>	<b>\$39,092</b>	<b>\$3,948,281</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$189,472,800</b>	<b>\$218,104,236</b>	<b>\$223,305,968</b>	<b>\$232,957,447</b>	<b>\$9,651,479</b>	<b>\$233,280,234</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$179,132,097</b>	<b>\$228,051,279</b>	<b>\$233,253,011</b>	<b>\$242,946,698</b>	<b>\$9,693,687</b>	<b>\$243,266,607</b>
<b>GENERAL FUND SUBSIDY</b>	<b>\$(10,340,704)</b>	<b>\$9,947,043</b>	<b>\$9,947,043</b>	<b>\$9,989,251</b>	<b>\$42,208</b>	<b>\$9,986,373</b>

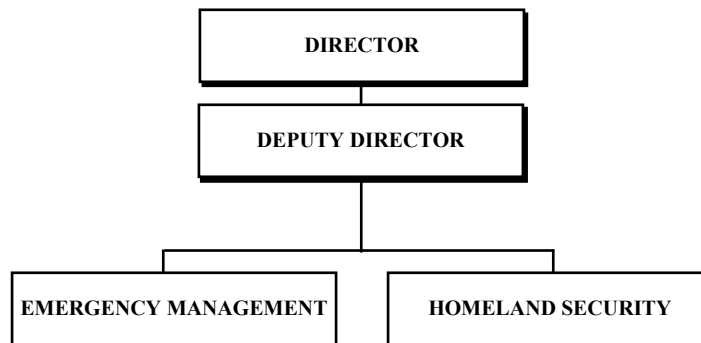


## DEPARTMENT OF HOMELAND SECURITY AND EMERGENCY MANAGEMENT

### MISSION

The Mission of the Homeland Security and Emergency Management Department (DHSEM) is to provide emergency preparedness information and training, disaster response and hazard mitigation services to the general public and other governmental entities so they can be better prepared for emergencies, protect critical infrastructures, and preserve the environment from natural and man-made hazards.

<i>Budget Summary All Funds</i>				
	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024
	Budget	Budget	CEO Rec.	Projected
<b>Total Departmental Expenditures</b>	\$ 3,159,523	\$ 3,817,804	\$ 3,245,649	\$ 2,660,493
<b>Departmental Revenue</b>				
Federal Grants and Contracts	2,073,643	2,168,000	1,827,000	1,227,000
Charges, Fees, and Fines	272,500	272,500	272,500	272,500
<b>Total Revenue</b>	\$ 2,346,143	\$ 2,440,500	\$ 2,099,500	\$ 1,499,500
<b>General Fund General Purpose</b>	\$ 813,380	\$ 1,377,304	\$ 1,146,149	\$ 1,160,993
Contact: <b>Samer Jaafar</b> , Director 33030 Van Born - Wayne, MI. 48184 - Phone (313) 967-0032				





**DEPARTMENT OF HOMELAND SECURITY AND EMERGENCY MANAGEMENT**

**MAJOR ACTIVITIES AND DESCRIPTIONS**

**ADMINISTRATION:** Promulgate and enforce department policy and procedures; approve, reject or revise section recommendations; supervise overall department activities; represent the department as necessary; authorize the use of resources; direct and control emergency operations.

**SUPPORT SERVICES SECTION:** Perform clerical work for the Department; prepare departmental payrolls; maintain personnel, inventory, chemical facility and accounting records; requisition supplies and equipment; answer telephones and staff reception desks; prepare grant applications and manage grant awards.

**DIVISION OF EMERGENCY MANAGEMENT:**  
**TECHNICAL SERVICES SECTION:** Perform chemical, biological, and radiological sampling, analysis and modeling; perform hazard and capability assessment and development; provide technical training programs. Work with federal, state, and local agencies to coordinate the development of monitoring protocols and the selection and procurement of equipment for use in detecting the release of biological, chemical and radiological hazards; and ensure that, to the extent permitted by law, all appropriate and necessary intelligence and law enforcement information relating to homeland security in Wayne County is

disseminated to and exchanged among appropriate departments and agencies responsible for providing for the health and safety of the Wayne County population.

**DIVISION OF HOMELAND SECURITY:**  
**PREPAREDNESS, RESPONSE, RECOVERY AND MITIGATION SECTION:** Manage all facilities, personnel, equipment, supplies and materials necessary for normal and emergency activities; prepare, provide and coordinate emergency personnel training programs; develop and maintain mutual aid and resource availability agreements; prepare and manage financial assistance grants. Develop, maintain, analyze and implement emergency plans and procedures; develop and coordinate simulated emergency test exercises; perform and coordinate public awareness programs and campaigns; operate and supervise the operation of communications and warning systems. Coordinate efforts to prepare for and mitigate the consequences of terrorist threats or attacks that may impact Wayne County.

**FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS**

**FERMI 2 NUCLEAR POWER PLANT FEMA GRADED FULL SCALE EXERCISE**

In May of 2021 the Wayne County Department of Homeland Security and Emergency Management (DHSEM) participated in a biennial federally evaluated exercise for the Fermi 2 Nuclear Power Plant. The exercise was considered full scale and tested Wayne County’s capability to respond to a radiation event at the plant.

To prepare for a Fermi 2 Nuclear Power Plant exercise, plans and procedures are updated, training classes are provided for public and elected officials and exercise participants. Several drills take place to ensure the County’s readiness. For this particular exercise, communications were tested where all participants were notified through SmartMessage. The Wayne County Emergency Operations Center was activated and became operational and staffed by Wayne County DHSEM staff, community liaisons, and representatives from the Michigan State Police. Additionally, an Emergency Worker Decontamination Center located at Brownstown Fire Station 4 was activated and became operational and was staffed by the Downriver Emergency Response Team (DERT). Beaumont Hospital-Trenton was also set-up and activated to receive radiological contaminated patients. Finally, Gibraltar Schools were interviewed to make certain that plans and procedures are in place to ensure the safety of students if a radiation release at the plant were to occur.

The 2021 Fermi 2 Nuclear Power Plant exercise was a six month process from start to finish where over 100 people participated from 22 different disciplines. Federal

evaluators from FEMA spent a week in Michigan to ensure that Wayne County met all federal guidelines to respond to a nuclear event. This year’s exercise proved to be a success where 17 total criteria were evaluated and all 17 criteria were met. It should be mentioned that Wayne County was the only participant to receive a 100% score.

Further, instill, foster and improve confidence in DHSEM capabilities and resources with County EM’s. To provide guidance, support, training, and leadership to the County EM’s. This is also an opportunity to get to know each other prior to a Local disaster and/or emergency, County Disaster and/or emergency, State disaster and/or emergency or Federal disaster and/or emergency. Through these quarterly meetings DHSEM believes public safety shall be enhanced.





## DEPARTMENT OF HOMELAND SECURITY AND EMERGENCY MANAGEMENT

### NEW INITIATIVES FOR FISCAL YEAR 2022-2023

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#### **EMERGENCY OPERATIONS ENHANCEMENTS**

The purpose of this project is to insure that Wayne County maintains the capability to develop and implement plans and programs to manage incidents of terrorism and other significant events. Activities will improve operational coordination capabilities, allowing Wayne County communities to establish functional and integrated communications among Emergency Operations Centers located throughout Wayne County. Procurement of equipment will increase physical protective measures and enhance the protection of infrastructure systems, supporting the ability to respond to and stabilize disasters which may occur across the County. These enhancements will support ongoing emergency response operations, life sustainment, community functionality, and a transition to recovery. This investment will make progress toward filling several gaps identified in the Wayne County Hazard Mitigation Plan.

#### **ACTIVE ASSAILANT TRAINING FOR FIRST RESPONDERS:**

Train Wayne County Employees in Active Assailant Incidents in order to save lives and prevent injuries. This training will be made available to all of Wayne County's staff. Wayne County will host at least one training annually. The Department will prepare Wayne County employees through, planning, training, drills and exercising.

#### **SWAT TEM PROJECT**

Project focused on specialized operational equipment and training that was identified as a gap in medical response activities during Terrorist, CBRNE, or a Biological response. This provided CBRNE/WMD interdiction and disruption capabilities to fire department/EMS personnel to support Tactical/SWAT specialty teams, and supports other personnel required to respond in support of other specialty teams during terrorist or other major events.

#### **THROWBOT PROJECT**

This project focuses on specialized operational equipment that has been identified as a gap in specialty teams response capabilities during Terrorist, CBRNE, or a Biological incident. This project supports/sustains the SE MI regional and local law enforcement specialty teams, in particular, Western Wayne County Special Operations Team, who have potential to engage in operations that are beyond the capabilities of initial first responders.

### IMPACT ON OPERATIONS

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The Fiscal Year 2022-2023 budget for Homeland Security represents a status quo budget for most operations.



**DEPARTMENT OF EMERGENCY MANAGEMENT AND HOMELAND SECURITY**

**Financial Report**

		<u>FY 2020-2021</u> Actual	<u>FY 2021-2022</u> Adopted Budget	<u>FY 2021-2022</u> Amended Budget	<u>FY 2022-2023</u> CEO Rec Budget	<u>Increase /</u> <u>(Decrease) From</u> <u>Amended</u>	<u>FY 2023-2024</u> Projected Budget
<b>00101</b>	<b>General Fund</b>						
<b>426</b>	<b>Emergency Management</b>						
	<b>Revenues</b>						
	Federal Grants and Contracts	535,937	1,568,000	2,168,000	1,827,000	(341,000)	1,227,000
	Charges, Fees, and Fines	73,000	272,500	272,500	272,500	0	272,500
	<b>Total Revenues</b>	<b>\$608,937</b>	<b>\$1,840,500</b>	<b>\$2,440,500</b>	<b>\$2,099,500</b>	<b>\$(341,000)</b>	<b>\$1,499,500</b>
	<b>Expenditures</b>						
	Personnel	635,392	983,563	1,133,563	968,773	(164,790)	768,702
	Fringe Benefits	187,375	201,382	211,382	176,937	(34,445)	168,943
	Pension	156,504	128,919	133,919	88,353	(45,566)	92,209
	Materials and Supplies	31,463	325,002	325,002	314,002	(11,000)	314,002
	Services and Contractual Serv	476,705	668,172	668,172	723,271	55,099	631,537
	Travel	69	20,086	20,086	4,486	(15,600)	20,086
	Operating Expenses	12,046	23,277	8,277	32,607	24,330	33,394
	Rentals	(7,188)	208,620	223,620	208,620	(15,000)	208,620
	Other Charges	3,775	45,000	45,000	108,600	63,600	15,000
	Capital	137,987	90,000	90,000	50,000	(40,000)	50,000
	Non Capital Assets	329,207	523,783	958,783	570,000	(388,783)	358,000
	<b>Total Expenditures</b>	<b>\$1,963,335</b>	<b>\$3,217,804</b>	<b>\$3,817,804</b>	<b>\$3,245,649</b>	<b>\$(572,155)</b>	<b>\$2,660,493</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>		<b>\$608,937</b>	<b>\$1,840,500</b>	<b>\$2,440,500</b>	<b>\$2,099,500</b>	<b>\$(341,000)</b>	<b>\$1,499,500</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>		<b>\$1,963,335</b>	<b>\$3,217,804</b>	<b>\$3,817,804</b>	<b>\$3,245,649</b>	<b>\$(572,155)</b>	<b>\$2,660,493</b>
<b>GENERAL FUND SUBSIDY</b>		<b>\$1,354,398</b>	<b>\$1,377,304</b>	<b>\$1,377,304</b>	<b>\$1,146,149</b>	<b>\$(231,155)</b>	<b>\$1,160,993</b>



## DEPARTMENT OF INDIGENT DEFENSE SERVICES

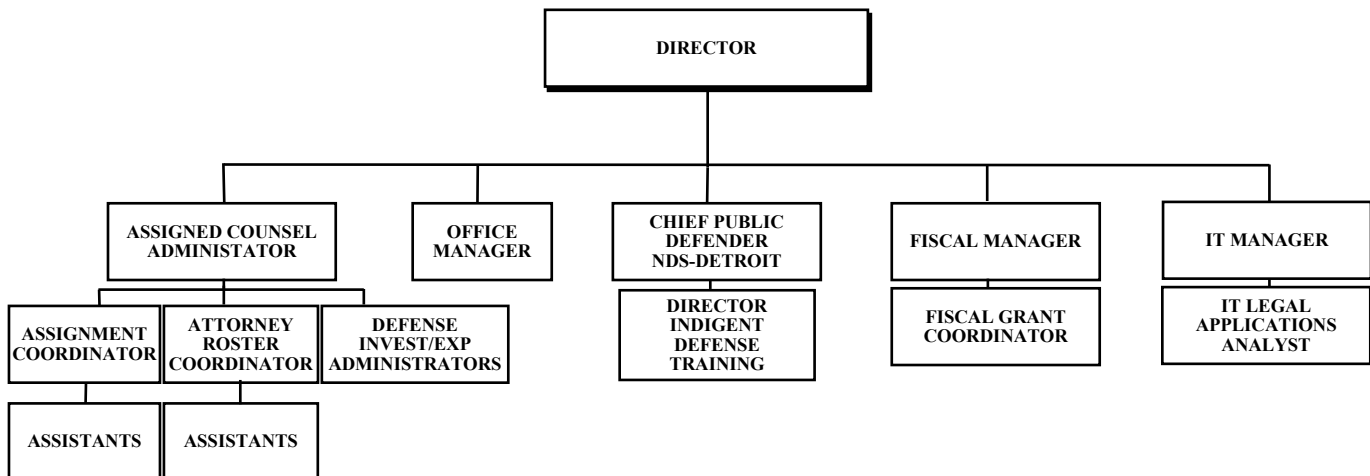
### MISSION

The mission of the Indigent Defense Services Department is to facilitate effective representation of the accused by supporting assigned counsel, developing defense resources, and promoting fairness in criminal justice.

### Budget Summary All Funds

	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024
	Budget	Budget	CEO Rec.	Projected
<b>Total Departmental Expenditures</b>	\$ -	\$ 1,777,667	\$ 39,335,446	\$ 39,335,446
<b>Departmental Revenue</b>				
State Grants and Contracts	-	-	31,044,668	31,044,668
Charges, Fees, and Fines	-	1,777,667	620,024	620,024
Operating Transfers In	-	-	7,670,754	7,670,754
<b>Total Revenue</b>	\$ -	\$ 1,777,667	\$ 39,335,446	\$ 39,335,446
<b>General Fund General Purpose</b>	\$ -	\$ -	\$ -	\$ -

Contact: **Robin Dillard-Russaw**, Director  
 500 Griswold 5th Floor - Detroit, MI. 48226 - Phone (313) 224-0401





**MAJOR ACTIVITIES AND DESCRIPTIONS**

The Indigent Defense Services Department was created in accordance with the mandate of the Michigan Indigent Defense Commission Act (MCL 780.981 et. seq.) which requires the County to assume all services currently and previously provided by the Third Circuit Court, for the defense of adult indigents charged with felonies in Wayne County. The department is grant funded, through annual grants received from the Michigan Indigent Defense Commission, Department of Licensing and Regulatory Affairs.

For FY22, the Department’s activities continue to build upon those activities from FY21, given the mandates of Standard 5 – independence from the judiciary. Activities continue to consist of planning, development, and implementation activities focusing on several objectives:

1. Management and continued funding of Neighborhood Defender Service Detroit (NDS)
2. Planning for compliance plan funding for Standards 1-5
3. Development and implementation of a plan for system administration and delivery of defense services that is compliant with all MIDC standards

Administration of compliance plan funding including the creation and distribution of quarterly financial status reports as provided to the State of Michigan

**Management and continued funding of NDS**

The Wayne County Commission approved the FY22 NDS contract at its November 2021 meeting. For the first quarter of FY22, NDS-Detroit attorneys carried 753 cases collectively. Also, in first Quarter FY22, NDS closed out approximately 650 cases that were a part of their case-load.

NDS continues to work with defenderData to create accurate, office-wide reports on timeliness of initial client interviews. NDS also utilizes the Wayne County Jail virtual client visit system via Zoom. During Q1 they conducted 332 virtual jail visits.

**Planning for Compliance plan Funding for Standards 1 - 5**

**Standard 1, Training**

The operational budget for training (CAP seminars and web site, new attorney training, SADO/NAPD memberships, Brown Bag Lunches, and Research/Training Attorneys) continues to be administered by NDS as set forth in the County’s 2022 compliance plan.

The FY22 training plan includes plans to train more experienced private assigned counsel. NDS and the County continues its partnership with the nationally recognized Gideon’s Promise organization for the second

phase of training that was started in FY21.

IDSD staff continues to collaborate with NDS on Standard 5 strategic planning, to determine future training requirements that are linked to assigned counsel qualifications. In addition to skills and required training, IDSD would like to provide ongoing policy/procedure specific updates during trainings that will give both current and prospective assigned counsel relevant information regarding MIDC compliance.

Attorneys that applied for acceptance on the 2022 roster that were new to Wayne County took a mandatory training dedicated to equipping these attorneys with the tools needed to practice in the County.

**Standard 2, Client interviews as soon as practicable after appointment, in private setting**

Considerable efforts are underway to ensure that initial meetings can take place with all clients, whether or not they are jailed. Until approximately 2023, jail visits will occur by person within Wayne County’s aging jails, or by videoconference from the PDO; after that date, a new jail within the County’s planned Criminal Justice Complex (CJC) will include confidential meeting rooms and video conference capability.

Schedulers maintain detailed logs of jail visits taking place between clients and their attorneys, investigators, client advocates, and experts. During the first quarter of FY22, 875 total Zoom visits and 730 in-person visits were scheduled. The visits were primarily between attorneys and their clients, but numerous other professionals scheduled visits, including investigators, client advocates, social workers, and experts. Priority is given to attorneys who request an initial visit with their clients, and the schedulers work with these attorneys to arrange these visits as quickly as possible.

**Standard 3, Investigators and Expert Witnesses**

Policies and fillable forms appear on the IDSD web site detailing the IDSD Investigator/Expert Program. These policies are reviewed and revised to reflect best practices related to these services.

IDSD Attorney/Administrators approved 149 investigators and 101 expert requests during the first quarter of FY22. Each approval involves considerable communication with assigned counsel, and work to find an appropriate investigator or expert.



**MAJOR ACTIVITIES AND DESCRIPTIONS** *continued*

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ate investigator or expert.

FY22 brings mandatory use of investigators for Tier 1 and Tier 2 assigned counsel unless the attorney opts out of these services. Due to the complexities that exist in Tier 1 and Tier 2 cases, early consultation with investigators with specialized knowledge could assist assigned counsel with superior services to defendants. Counsel that opts out of these services must provide a detailed explanation, otherwise the expectation is that Counsel will request these services within 48 hours of case assignment.

**Standard 4, Assignment of counsel as soon as defendants are eligible**

Beginning in January of 2021, the Third Circuit Court assumed from the 34<sup>th</sup> District Court the responsibility for weekend and holiday arraignments. Wayne County's FY21 compliance plan includes funding related to that change. IDSD reports the data for those arraignments in its quarterly reporting to the MIDC.

These assignments will conclude for FY22 as these responsibilities will be handled by 36<sup>th</sup> District Court under contract with the 3rd Circuit Court.

**Standard 5, Independence from the Judiciary**

Much of the FY22 work dedicated to the implementation of standard 5 has stemmed from the exceptional strategic planning work completed in partnership with the Center for Court Innovation, through the BOJ assistance grant. The partnership concluded in FY22. However, during FY21, the CCI stakeholders group was expanded, and regular meetings were created to respond to the approval of Standard 5. The IDSD staff and CCI staff developed a system mapping of the assignment and payment of counsel based on and information gathered from these stakeholders interviewed and workgroup sessions. A subgroup on IT policy and procedure was created to address the needs for an IDSD case management system, and for a plan to transition Third Circuit roles to the IDSD. A vertical representation subgroup was developed, which focused on finding solutions to challenges of vertical representation in Wayne County, as part of the assignment function. A vertical representation research project was identified and presented to the MIDC but was ultimately rejected.

IDSD assumed complete responsibility for the qualifying of assigned counsel to receive cases from 3<sup>rd</sup> CC for the 2022 Calendar year. IDSD staff developed a mechanism

for and led the receipt of over 200 applications for assigned counsel and managed the entire qualifications process from development of the Assignment Committee through conclusion, in accordance with the Department's policies. The duties of the IDSD Staff included oversight of the Assignment Committee, review and response to attorneys who submitted applications, and appeals from the Assignment Committee's findings. The names of the attorneys who were approved were submitted to the NDS training director for verification of training, and the final list of qualified attorneys was sent to the Court in January of 2022.

**Case Management Activities:**

Part of the FY21 activities included selection and acquisition of a case management system that would assist with the Departmental needs of transitioning functions from the 3<sup>rd</sup> CC to the County. LegalServer was identified as the vendor that could provide core functionality, in a streamlined timeframe, and long-term independence for the Department to respond with agility to evolving needs. The Wayne County Commission approved the LegalServer contract with the County at its December meeting.

IDSD began onboarding with LegalServer in early January. Part of the onboarding process included several high-level sessions dedicated to the LegalServer community at large, followed by dedicated weekly sessions with an onboarding manager solely responsible for the development of the County's programming. During these sessions, LegalServer staff reviews the functionality and modules of the LegalServer system, while helping the County develop its requirements for the Standard 5 transition. The IDSD IT Manager leads all development individually, with input from the IDSD staff.



**FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS** \_\_\_\_\_

**Development and implementation of a plan for system administration and delivery of defense services that is compliant with all MIDC standards**

For FY21, IDSD staff grew by several staff members who assumed roles currently performed by Third Circuit staff. Hiring of IDSD staff continues. The IDSD Assigned Counsel Administrator, Viola King, began work on January 25, 2021, and Jill Tines began work as IT Manager on March 8, 2021. Angela Peterson and Neil Leithauser were hired in as FTE investigator/Expert Attorney Administrators in April and May, and Shareace Hill was hired in as Office Manager in May. In August, 2021 Kimberly Dorsey was hired as Fiscal Grant Manager. In January of 2022, Viola King resigned from the position of ACA and Angela Peterson was selected to fill the position. Hiring for additional positions will resume after completion of the CMS acquisition.

For FY22, as the Department further develops and transitions pursuant to Standard 5, the following positions have been approved and/or are currently being requested - IT Analyst, Assignment and Roster Coordinators, Assistants to these Coordinators, and a Fiscal Grant Coordinator. These staff members will replace court staff identified in the County's first FY21 compliance plan submission.

**Administration of compliance plan funding**

In early February, MIDC staff informed the County that it would receive approval of its cost analysis, but the funding to NDS would be approved at approximately 8 million, instead of the 10.8 million that was requested. NDS wrote a lengthy letter outlining the operational need for the 10.8 million. At the February MIDC meeting, Commissioners debated both Staff's recommendations and NDS's request and a vote was had. The MIDC awarded NDS 9.2 million, bringing the total funding request for Wayne County to **\$33,583,501.86**.

While the FY22 plan maintains the status quo for much of the plan, significant elements of the plan include:

- Conversion from flat event-based fees to hourly fees for assigned counsel in Tiers 1-3 for 65% of the cases, and increase in budget to NDS to handle 35% of the cases;

- Complete transition of assignment of counsel from 3<sup>rd</sup> CC to the IDSD, including development of qualification criteria for selection and approval of assigned counsel to receive cases through IDSD;

- Further development of the CMS to transition payment of counsel and defense vendors and partners from 3<sup>rd</sup> CC to the County.

**IMPACT ON OPERATIONS** \_\_\_\_\_

The Fiscal Year 2022-2023 budget represents a status quo budget.



### Indigent Defense Services Department

#### Financial Report

	FY 2020-2021 Actual	FY 2021-2022 Adopted Budget	FY 2021-2022 Amended Budget	FY 2022-2023 CEO Rec Budget	Increase / (Decrease) From Amended	FY 2023-2024 Projected Budget
<b>00260 Courts Capital Projects</b>						
<b>270 Capital Programs</b>						
<b>Revenues</b>						
State Grants and Contracts	0	0	0	31,044,668	31,044,668	31,044,668
Charges, Fees, and Fines	0	1,777,667	1,777,667	620,024	(1,157,643)	620,024
Operating Transfers In	0	0	0	7,670,754	7,670,754	7,670,754
<b>Total Revenues</b>	<b>\$0</b>	<b>\$1,777,667</b>	<b>\$1,777,667</b>	<b>\$39,335,446</b>	<b>\$37,557,779</b>	<b>\$39,335,446</b>
<b>Expenditures</b>						
Personnel	0	819,325	819,325	1,399,751	580,426	1,399,751
Fringe Benefits	0	287,182	287,182	487,419	200,237	511,971
Pension	0	220,743	220,743	326,442	105,699	338,316
Materials and Supplies	0	0	0	12,600	12,600	12,600
Services and Contractual Serv	0	522	522	36,914,839	36,914,317	36,875,392
Travel	0	0	0	5,660	5,660	5,660
Operating Expenses	0	5,495	5,495	10,324	4,829	13,345
Rentals	0	408,000	408,000	48,204	(359,796)	48,204
Non Capital Assets	0	36,400	36,400	130,207	93,807	130,207
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$1,777,667</b>	<b>\$1,777,667</b>	<b>\$39,335,446</b>	<b>\$37,557,779</b>	<b>\$39,335,446</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$0</b>	<b>\$1,777,667</b>	<b>\$1,777,667</b>	<b>\$39,335,446</b>	<b>\$37,557,779</b>	<b>\$39,335,446</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$0</b>	<b>\$1,777,667</b>	<b>\$1,777,667</b>	<b>\$39,335,446</b>	<b>\$37,557,779</b>	<b>\$39,335,446</b>
<b>GENERAL FUND SUBSIDY</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



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## DEPARTMENT OF MANAGEMENT AND BUDGET

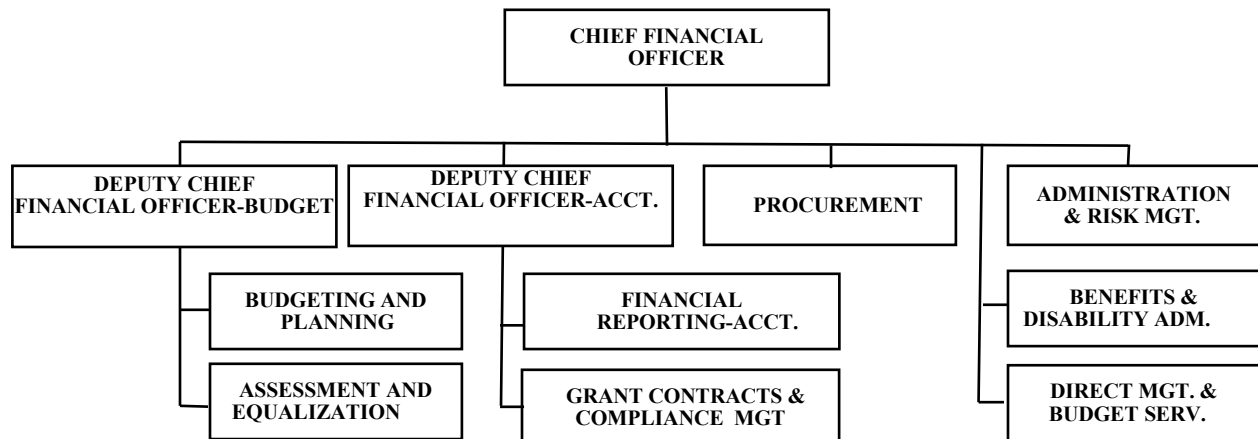
### MISSION

The Mission of the Department of Management and Budget is to provide financial services, information and asset protection to elected policymakers, county departments, program administrators and the public, so they can have the information they need to make decisions and achieve their desired results.

<i>Budget Summary All Funds</i>				
	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024
	Budget	Budget	CEO Rec.	Projected
<b>Total Departmental Expenditures</b>	\$ 31,013,170	\$ 36,461,427	\$ 44,450,808	\$ 41,109,441
<b>Departmental Revenue</b>				
Local Grants and Contracts	20,000	-	-	-
Charges, Fees, and Fines	28,657,841	33,890,684	35,857,079	35,982,797
Interest Income	25,000	-	-	-
<b>Total Revenue</b>	\$ 28,702,841	\$ 33,890,684	\$ 35,857,079	\$ 35,982,797
<b>General Fund General Purpose</b>	\$ 2,310,329	\$ 2,570,743	\$ 8,593,729	\$ 5,126,644

Contact: **Hughey Newsome**, Chief Financial Officer  
 500 Griswold St., 14th Floor - Detroit, MI. 48226 - Phone (313) 224-0420

*Note: As a result of an amendment to the Executive Branch Reorganization Plan, in FY18-19 the Buildings function has been moved from the Management & Budget to the newly created Economic Development Department. In addition a title change has been made to the Grants & Revenue Management Division to the Grant Contracts and Compliance Division.*





## DEPARTMENT OF MANAGEMENT AND BUDGET

### MAJOR ACTIVITIES AND DESCRIPTIONS

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#### **DIVISION OF ADMINISTRATION AND RISK MANAGEMENT:**

The Administration Division provides support services to the operating divisions of the Department of Management and Budget and assists the Chief Financial Officer (CFO) in coordinating those operations. The Division establishes, maintains and executes County fiscal policies and procedures; oversees departmental personnel and grievance issues; departmental technology and reporting matters relating to financial applications data, systems, integration, management, and control; Freedom of Information Act (FOIA) responses; electronic contract and document approval processes; the County credit card; gasoline cards; cable TV accounts, office supply ordering; employee parking access and the free transportation program.

The Risk Management Division is responsible for the procurement of the County's annual liability insurance policies and serves as the administrator of the County's policies in collaboration with the County's insurance broker, third party administrators and insurance carriers to address all claims and potential settlements for litigated and non-litigated matters. The Division manages claims within the County's self-insured retention limits, as well as pursues subrogation claims for damage done to County assets and assists with collection activities on behalf of the County. The Division serves as liaison with the County Commission, Commission's Fiscal Analysts, and the Legislative Auditor General regarding budgetary and fiscal issues and provides risk evaluation and strategy, contract review and consultation services to other County departments and elected officials. Over the past four years, the Division has worked diligently to maintain comprehensive insurance coverage while also securing lower premiums. In 2018, the County enrolled in a municipal property insurance coverage that increased coverage on all leased and owned properties. As part of that new policy, for the first time, the County secured and now maintains cyber breach insurance coverage.

#### **DIVISION OF ASSESSMENT AND**

**EQUALIZATION:** The General Property Tax Act statutorily requires two primary responsibilities of county boards of commissioners in matters concerning property assessment, equalization, and taxation: county equalization of assessments and apportionment of local tax rates. The Wayne County Division of Assessment and Equalization functions as a technical advisor to the Wayne County Commission in the financial analysis and reporting of all property assessment and taxation-related matters. The Division of Assessment and Equalization has the primary function as the higher level of government to survey, review, analyze, compile, and report the assessments made by all local units of government within Wayne County. The Division also furnishes technical expertise and assistance to local assessing officers in the performance of their duties,

including the development and maintenance of accurate property descriptions, the discovery, listing, and valuation of properties for tax purposes, and the development and use of uniform valuation standards and techniques for the assessment of property.

#### **DIVISION OF BUDGETING AND PLANNING:**

The Division of Budgeting and Planning consists of three units – Budget Development and Maintenance, Strategic Planning and Forecasting (policy improvements consistent with performance based objectives, and strategic business plan philosophies), and Analysis and Reporting (effective use and integration of technology in budget development). The Budgeting and Planning Division's primary responsibility is to prepare a comprehensive budget for the County and for recommendation to the County Executive. The Division monitors departmental spending in accordance with allotment schedules, ensures that appropriations are not exceeded, and enforces the budget policies of the County.

**DIVISION OF FINANCIAL REPORTING:** The Financial Reporting Division consists of the accounting and reporting, accounts payable, accounts receivable and payroll units. These four units perform the critical accounting, financial reporting, vendor disbursement, cash management, customer billings debt management payroll functions for the County. These functions specifically include the processing of general ledger transactions; the design and monitoring of an internal control structure to ensure County assets are protected; the compilation and issuance of internal and external financial statements and reports that are in compliance with statutory requirements and in conformity with generally accepted accounting principles; the timely payment to vendors of verified obligations and services and related year end reporting, and coordinating cash planning with the Office of the County Treasurer assuring that all financial reporting for cash and investments conform to generally accepted accounting principles; biweekly payrolls and required withholdings for taxes and healthcare and other benefits in accordance with collective bargaining agreements and regulatory agency requirements; and the evaluation of parking needs for employees and visitors. The Division provides periodic financial statements and the year-end Comprehensive Annual Financial Report (CAFR).

County-wide debt activity including issuance and related compliance (in conjunction with the Divisions of Budgeting and Planning and Financial Reporting), financial advisor and bond counsel contract management, and administrative assistance to other debt issuing departments and agencies as needed.

#### **DIVISION OF GRANTS CONTRACTS AND COMPLIANCE MANAGEMENT:**

The Grant Contracts and Compliance Management



## DEPARTMENT OF MANAGEMENT AND BUDGET

### *MAJOR ACTIVITIES AND DESCRIPTIONS continued*

Division supports Executive Departments and other Elected Offices by improving coordination and collaboration to evaluate the effectiveness of grants, compliance with federal regulations, federal agencies, and specific grant contract provisions. The Division is responsible for the financial and compliance oversight of federal grants received by the County, insuring the timely receipt and expenditure of funds and the review and verification of financial documentation, including all grant match requirements and close out procedures. In addition, this Division is responsible for completing and issuing the County's Single Audit Report, which details all federal grant funds received and expended by the County. The Division is also responsible for conducting program reviews of County operations and functions every four years as required by Home Rule Charter. In addition, this Division will proactively seek additional revenue opportunities to support County operations.

**DIVISION OF DIRECT MANAGEMENT AND BUDGET SERVICES:** This division provides on-site financial support activities such as accounting, accounts receivable billings and collections, purchasing support, budget development and oversight, assistance with accounts payable and preparation of financial statements. In addition, this division is responsible for preparation and submission of reports to a myriad of internal and third party users.

**DIVISION OF PROCUREMENT:** The Procurement Division is responsible for the management and coordination of the acquisition of goods and services, including requisition processing, commodity code tracking, and bid specifications for all County departments. Additionally the division monitors, ensures

and evaluates contractors', consultants' and vendors' performance in compliance with contractual requirements; facilitating resolution of performance issues with contractors, consultants and vendors; conducting appropriate value for money analyses; assisting with preparation of contracts, contract amendments, change orders and contract award recommendations; and contract management training for Executive Departments and other Elected Officials Offices.

**DIVISION OF BENEFITS AND DISABILITY ADMINISTRATION:** The Division of Benefits and Disability Administration (DBDA) is divided into two units—Benefits Unit and the Disability and Leave Unit. The Benefits Unit manages all functions related to administration of all aspects of Wayne County's employee and retiree health and welfare benefit plans pursuant to collective bargaining agreements (CBA)/employee benefit plans and in compliance with federal and state laws and regulations. This includes health and life insurance benefits, health reimbursement and savings accounts, employee assistance programs, wellness programs, voluntary benefit programs and tuition reimbursement; as well as COBRA administration and compliance under the Affordable Care Act (ACA). The Disability and Leave Unit is responsible for all operations related to employee disability and leave management programs, including Wayne County's workers compensation program, long-term disability plan administration, leave review and processing under the Family Medical Leave Act (FMLA) and CBAs/employee benefit plans, accommodation reviews under the American with Disabilities Act (ADA).

### *FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS*

The department is spearheading the implementation of a long-term financial plan for the County. A long-term financial plan is a critical component of any government's strategy for effectively managing its resources in both robust and lean economic environments. The plan includes economic and environmental analyses, critical issues, financial strategy and financial policy review, forecasts, and planning and budget linkages.

**Administration and Risk Management:**

The Division of Administration continues to focus on employee engagement and satisfaction. In order to address these needs, the department recruited and hired an HR Manager/Business Partner to streamline personnel processes including, but not limited to; hiring, recruitment, employee relations, general benefit matters and retention specifically for Management and Budget staff. To efficiently address leadership and staff needs and to gauge employee satisfaction as well as employee professional development, all divisions within Management & Budget conduct annual evaluations of staff. Because the evaluation process focuses on

professional development, staff has been very receptive and open to the process.

As we move into the next fiscal year, the data extracted from these evaluations will assist the Division Director and HR Manager to create training matrixes, succession and promotional structure plans for staff. At present, this division has also assisted other departments with personnel needs related to recruitment and hiring and expects to assist other County departments with developing a similar business partner model that encompasses personnel restructuring plans, including compensation studies for existing roles and identifying future staffing needs.

Also, as part of new administrative initiatives, additional time and manpower has been designated to research outstanding receivable issues regarding County services. Through this initiative, contractual staff was identified to make direct personal contact with businesses and municipalities to negotiate and resolve delinquencies. Since October 2015, nearly \$3.5 million



## DEPARTMENT OF MANAGEMENT AND BUDGET

### *FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS continued*

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in outstanding receivables have been collected. Part of this initiative is to establish and maintain personal working relationships with vendors and municipal offices to promptly address billing and payment matters which will significantly strengthen working relationships with those entities and improve the County's overall financial status.

With the success of the internal collection processes, the contractual position evolved into a fulltime Risk and Contracts Manager that focuses on subrogation claims, including filing appropriate litigation, as well as oversight for claims investigation and management and developing risk management strategies to assist departments in reducing liability exposures. This newly created position will also manage the contract approval process for the Department of Management and Budget to ensure timely filing, renewals and approvals.

Future initiatives for Administration Division include working with an outside vendor, in collaboration with the Department of Information Technology, to implement a more comprehensive time keeping system. The intent is to completely automate timekeeping which would eliminate overpayment or underpayment errors associated with paper errors and data entry.

#### **Assessment & Equalization**

Attained continued success in the initial phases of the development and implementation of the complete redesign of the operational model for external equalization appraisal via engagement with a new, long-term, contractual partnership with a professional services firm to procure all external equalization appraisals associated with the appraisal study portion of the annual equalization study, one of the central business functions of the division. This initiative was developed proactively as a sustainability response to past, and continued further anticipated, retirement-based contraction of division staff. This operational model is anticipated to continue into the future as a strategy to complement all retained and reallocated administrative and analytical expertise remaining present in the Division of Assessment and Equalization.

Furthered, the administrative partnership with the City of Detroit Office of the Assessor to provides technical advisory expertise for preparation and administration of its annual assessment roll and associated complex and required array of reports. This initiative is anticipated to continue through, at least, the next fiscal year as the Board of Assessors continues to develop and implement its long-term succession and sustainability plan in consultation with the Division of Assessment and Equalization.

#### **Budgeting and Planning**

- Anticipates receiving the Distinguished Budget Presentation Award from the GFOA for the twenty-fifth consecutive year.
- Guided the Revenue Estimating Conference and a Revenue Consensus Estimate was unanimously adopted by the Committee.

#### **Financial Reporting**

Issues various reports that are made available to management and the County's Elected Officials. Financial Reporting is also responsible for coordinating with the County's outside auditors and is responsible for the issuance of the County's Comprehensive Annual Financial Report (CAFR).

This past year the CAFR was issued sooner than in the previous fiscal year. The Government Finance Officers Associate bestowed its Certificate of Achievement for Excellence in Financial Reporting for the prior fiscal year's CAFR.

#### **Grants Contracts and Compliance Management**

The Division will continue to implement and maintain meaningful grant oversight and coordination for Wayne County, thereby ensuring the County is in compliance with federal, state and local requirements, and improving the overall efficiency and impact of programs and services funded through grants. The Division also anticipates a decrease in the overall number of Federal Single Audit findings and questioned costs, and will continue to minimize going forward.

#### **Procurement**

In conjunction with several other departments, continued improvements and progress to the "Procure to Pay" solution. Specifically designed to enable multiple process improvements, facilitate contract compliance and consolidation and give internal users as well as external suppliers constant visibility at all stages of the bid/contracting process. This system replaced a paper based contract routing, tracking and RFP system.

Wayne County Procurement is moving from a purely reactive, request based department to a proactive, strategic partner with County departments as well as our valuable supply base.



## DEPARTMENT OF MANAGEMENT AND BUDGET

### **Benefits & Disability Administration**

In the Benefits and Disability Administration Division, the number of trained staff has increased and is now able to adequately address the needs of both active employees and retirees. Prior to the new administration, the staffing in this division was drastically reduced due to financial constraints. The Division completed a successful online enrollment process and Benefits staff was able to provide educational enrollment sessions to all County departments, accounting for a lower percentage of staff

that missed or failed to complete their enrollment using the online process. Additionally, the Division has also secured a new consultant to help with process improvement, compliance issues and to develop a plan strategy for identifying the best health benefit coverage plans for Wayne County employees and their families. Future plans include online enrollment processes for new hires, continued update of the Division website link and cross training of staff to continue internal development while also providing better services to County employees.

### ***NEW INITIATIVES FOR FISCAL YEAR 2022-2023***

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Management and Budget continues to be involved in the conversion of a new Enterprise Resource Planning (ERP) system which will help streamline operations of the Department. The intent of the new ERP would be to replace the County's aging financial system and its aging payroll system with a unified modern system to help gather, report, and disseminate actionable information to as many stakeholders as possible. The ERP system is expected to be completed in late 2024.

Grants Contracts and Compliance Management will provide training to County grants managers related to compliance matters associated with Federal Regulations 2CFR200. This initiative is undertaken to reduce single audit compliance findings in the future.

### ***IMPACT ON OPERATIONS***

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The Fiscal Year 2022-2023 budget for the Department of Management and Budget represents a five percent reduction in budget including funding to support operations that relate to Enterprise Resource Planning.



**DEPARTMENT OF MANAGEMENT AND BUDGET**

**Financial Report**

		<u>FY 2020-2021</u> <u>Actual</u>	<u>FY 2021-2022</u> <u>Adopted Budget</u>	<u>FY 2021-2022</u> <u>Amended Budget</u>	<u>FY 2022-2023</u> <u>CEO Rec Budget</u>	<u>Increase /</u> <u>(Decrease) From</u> <u>Amended</u>	<u>FY 2023-2024</u> <u>Projected Budget</u>
<b>00101</b>	<b>General Fund</b>						
<b>201</b>	<b>Management And Budget</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	2,129	2,500	2,500	2,500	0	2,500
	<b>Total Revenues</b>	<b>\$2,129</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$0</b>	<b>\$2,500</b>
	<b>Expenditures</b>						
	Personnel	547,815	712,694	712,694	765,153	52,459	780,348
	Fringe Benefits	207,713	252,343	252,343	268,650	16,307	287,540
	Pension	173,244	192,068	192,068	178,050	(14,018)	188,182
	Materials and Supplies	39,731	41,700	41,700	41,700	0	41,700
	Services and Contractual Serv	1,182,139	1,200,512	1,200,512	1,258,318	57,806	1,258,318
	Travel	402	10,500	10,500	10,500	0	10,500
	Operating Expenses	10,406	8,311	8,311	8,797	486	10,963
	Rentals	46,852	22,847	22,847	31,926	9,079	31,926
	Non Capital Assets	140,394	132,268	132,268	132,268	0	132,268
	<b>Total Expenditures</b>	<b>\$2,348,696</b>	<b>\$2,573,243</b>	<b>\$2,573,243</b>	<b>\$2,695,362</b>	<b>\$122,119</b>	<b>\$2,741,745</b>
<b>00101</b>	<b>General Fund</b>						
<b>202</b>	<b>M&amp;B Support Services</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	20,612,814	33,888,184	33,888,184	35,854,579	1,966,395	35,980,297
	Interest Income	38,072	0	0	0	0	0
	<b>Total Revenues</b>	<b>\$20,650,886</b>	<b>\$33,888,184</b>	<b>\$33,888,184</b>	<b>\$35,854,579</b>	<b>\$1,966,395</b>	<b>\$35,980,297</b>
	<b>Expenditures</b>						
	Personnel	5,709,007	8,552,374	8,552,374	8,823,069	270,695	8,960,161
	Fringe Benefits	2,024,062	2,569,957	2,569,957	2,889,497	319,540	3,082,889
	Pension	1,734,934	2,045,925	2,045,925	1,949,281	(96,644)	2,052,339
	Materials and Supplies	(66,505)	213,992	213,992	213,993	1	213,992
	Services and Contractual Serv	11,205,675	17,037,758	17,037,758	24,475,478	7,437,720	20,903,082
	Travel	11,469	160,681	160,681	160,681	0	150,531
	Operating Expenses	1,164,725	1,184,221	1,184,221	1,128,462	(55,759)	1,103,552
	Rentals	457,116	525,450	525,450	524,493	(957)	524,493
	Other Charges	5,582	1,486,653	1,486,653	1,561,496	74,843	1,322,660
	Capital	0	5,500	5,500	5,500	0	5,500
	Non Capital Assets	1,237	105,673	105,673	23,496	(82,177)	48,497
	<b>Total Expenditures</b>	<b>\$22,247,304</b>	<b>\$33,888,184</b>	<b>\$33,888,184</b>	<b>\$41,755,446</b>	<b>\$7,867,262</b>	<b>\$38,367,696</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>		<b>\$20,653,015</b>	<b>\$33,890,684</b>	<b>\$33,890,684</b>	<b>\$35,857,079</b>	<b>\$1,966,395</b>	<b>\$35,982,797</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>		<b>\$24,596,000</b>	<b>\$36,461,427</b>	<b>\$36,461,427</b>	<b>\$44,450,808</b>	<b>\$7,989,381</b>	<b>\$41,109,441</b>
<b>GENERAL FUND SUBSIDY</b>		<b>\$3,942,985</b>	<b>\$2,570,743</b>	<b>\$2,570,743</b>	<b>\$8,593,729</b>	<b>\$6,022,986</b>	<b>\$5,126,644</b>



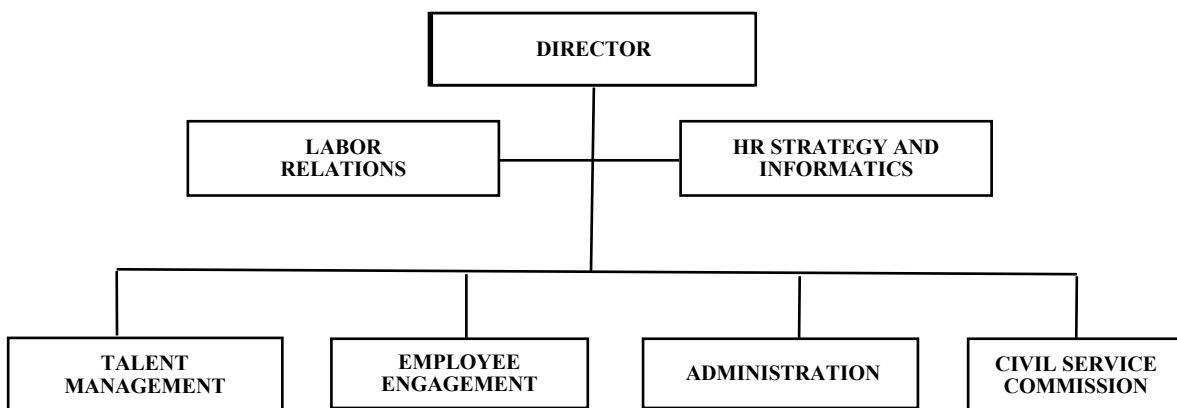
## DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

### MISSION

The Mission of the Personnel and Human Resources Department is to acquire and retain the right talent through the development of effective 21st Century Human Resources solutions focused on engaging, educating and empowering internal and external stakeholders.

<i>Budget Summary All Funds</i>				
	FY 2020-2021	FY 2021-2022	FY 2021-2023	FY 2023-2024
	Budget	Budget	CEO Rec.	Projected
<b>Total Departmental Expenditures</b>	\$ 5,010,337	\$ 6,042,671	\$ 6,729,684	\$ 6,737,204
<b>Departmental Revenue</b>				
Charges, Fees, and Fines	5,010,337	6,042,671	6,729,684	6,737,204
<b>Total Revenue</b>	\$ 5,010,337	\$ 6,042,671	\$ 6,729,684	\$ 6,737,204
<b>General Fund General Purpose</b>	\$ -	\$ -	\$ -	\$ -
Contact: Donna A. Wilson, Director 500 Griswold St., 9th Floor - Detroit, MI. 48226 - Phone (313) 224-5907				

*Note: As a result of an amendment to the Executive Branch Reorganization Plan, in FY18-19 a title change has been made to the Data and Informatics Division to HR Strategy and Informatics Division.*





## DEPARTMENT OF PERSONNEL/ HUMAN RESOURCES

### MAJOR ACTIVITIES AND DESCRIPTIONS

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The Department of Personnel/ Human Resources (P/HR) is responsible for the management of Wayne County's human resources and labor relations functions. The Department develops and manages strategic programs, services, administration and projects related to talent management, civil service appeals, collective bargaining/union relations, payroll/timekeeping administration, organizational analytics and employee engagement initiatives for employees, departments, Elected Offices, and job applicants, in accordance with the County Charter, Civil Service Rules and human resource (HR) best practices.

The Department consists of the following six Divisions:

- 1) Division of Talent Management;
- 2) Division of Employee Engagement;
- 3) Division of Labor Relations;
- 4) Division of HR Strategy and Informatics;
- 5) Division of Administration; and
- 6) Division of Civil Service Commission

#### **Talent Management Division**

The Talent Management Division is responsible for all functions related to sourcing, recruiting, branding and marketing Wayne County as an employer of choice, representing the uniqueness of the 43 communities of the county. The division consults with county managers and elected offices to fill entry, general, promotional and executive level positions with a diverse and talented pool of candidates. This includes developing an annual recruitment plan, focused ensuring the County is attracting the required talent while maintaining a sourced bench of qualified applicants. The division sets and verifies job qualifications, classifications and salary grades, to identify, screen, and test qualified internal and external candidates. The Division also manages the County's displacement process.

#### **Employee Engagement Division**

The Employee Engagement Division is primarily responsible for providing solutions, training, and other development activities to keep employees engaged and connected to their roles and responsibilities and to the County as their employer of choice. Engagement activities include leadership and other professional development programs, technical and other skill enrichment along with trainings mandated by federal and state laws. The Division supports operating departments with succession planning by identifying and developing staff, through the use of professional development plans, with the potential to fill key operating and leadership positions. The Division is also responsible for developing programs and tools to support performance management and career pathing as a means to assist staff with identifying their marketable skills, career goals and advancement opportunities .

#### **Labor Relations Division**

The Labor Relations Division is responsible for negotiating and administering collective bargaining agreements, including the processing of grievances, arbitrations, and overseeing labor/management and employee relations, as well as, staff discipline and terminations on behalf of the County. The Division also investigates discrimination and other employment-related complaints. In accordance with the Wayne County Charter, the Director of the Labor Relations Division operates under the direct supervision of the County Executive when negotiating union contracts.

#### **HR Strategy and Informatics Division**

The HR Strategy and Informatics Division is responsible for collecting, analyzing and utilizing data needed to assist the County in consistently using its human resources to operate efficiently and effectively. The Division maintains up-to-date position descriptions, for all County positions, and conducts best practice studies to ensure that P/HR's policies and procedures are aligned with current industry standards. This Division is responsible for lending and supporting P/HR's strategic goals, including near and long-term technology and partnership projects required to leverage P/HR's integration and on-going use of the Wayne County Enterprise Resource Planning (ERP) technology hub. Additionally, the Division is responsible for leveraging labor market compensation data to help align the competitiveness of Wayne County wages and aid in providing compensation recommendations based on external market and internal equity data. The Division is also responsible for developing and maintaining P/HR's "Data Dashboard" to continuously display current information pertaining to P/HR's organizational performance; develops and maintains the departmental budget, responds to FOIAs, Subpoenas, Audits and other information and data required.

#### **Administration Division**

The Administration Division is responsible for payroll/time keeping functions assigned to P/HR and coordinates time and labor with the payroll functions assigned to the Management and Budget Department. The Division manages and maintains official staff personnel records and information, including employee personnel files. Additional responsibilities include the processing of wage requests, responding to unemployment claims, responding to requests for records and ensuring all employment actions and changes in employment status are accurately entered into the County's Human Resource Information System (HRIS).

#### **Civil Service Commission**

The Civil Service Commission is a charter mandated independent body that is responsible for adjudicating appeals that arise from Wayne County's employment examination processes for classified employees. employees.





## DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

### FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS

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- Reached CBA (collective bargaining agreement) with AFSCME Local 490 regarding JDS classifications.
- Reached wage adjustment MOU with AFSCME Local 1659 regarding Court Clerks and Senior Court Clerks.
- Reached wage adjustment MOU regarding path to \$15.
- Negotiated CBA extensions for GAA Nurses Units I and Units II through September 30, 2024.
- Negotiated CBA extension for GAA General fund through September 30, 2022.
- Negotiated new CBA with AFSCME Non-Supervisors from 2020-2022.
- Negotiated new CBA with AFSCME Supervisors from 2020-2022.
- Negotiated new CBA with AFSCME Local 3317, Lieutenants & Sergeants.
- Negotiated new CBA with Michigan Building & Construction Trades.
- Contract Negotiations with Third Circuit Court and Probate Court. Circuit Court – New CBAs with AFSCME, GAA, and JAA. Probate Court – New CBAs with AFSCME and GAA.
- Supported outside counsel on POAM Act 312 proceedings.
- Aligned MOUs, CBAs, HR processes and PeopleSoft - To address compensation changes, pandemic pay, and hazard pay to address staffing stabilization due to labor market and pandemic.
- Assisted in preparing the strategy and defense for several Unfair Labor Practice (ULP) charges filed at MERC in 2021.
- Provided counsel and advice to departments for (43) grievances filed by AFSCME, GAA, POAM, AFSCME Local 3317, IUOE, MBCTC, and GBA
- Conducted (43) hearings and prepared Step 4 responses for all grievances.
- Conducted and/or directed the County's defense in (3) arbitrations hearings.
- Conducted (15) Special Conferences at the request of Unions for various issues.
- Managed and mediated over (20) EEO complaints by resolving issues and advising resources for more harmony in the workplace.
- Redeveloped the EEO process and complaint form for a better flow and understanding.
- Filed the 2021 bi-annual EEO4.
- Supplied EEO data to support the continuance of multiple grants.
- Assisted departments in resolving issues and deescalating problems dealing with possible discrimination.
- Addressed all UIA claims, determinations, re-determinations, hearings, and board of review appeals, by conducting research and applying proper laws, precedents and UIA rules.
- Reconciled unfiled Unemployment mailings and EEO cases, moving them to a completed status and archiving.
- Successfully redeveloped and executed an online version of the WSU development program called *The Distinguished Manager Program*. This past year's focus was highly relevant as the focus shifted to our Wayne County managers and the content shift was purposeful for managing teams remotely. The newly revamped program was a complete success and had a cumulative participation rate of 91%.
- Employee Engagement reimagined and relaunched several of their live lecture-based training for online Zoom training, modifying them to electronically provide asynchronous and synchronous learning techniques. Topics such as time management, Emotional Intelligence were new this past year. Other training modules that were in existence were updated to fit a Zoom training model created by Wayne County Employee Engagement team. There has been great enthusiasm for their live Zoom training, and Engagement is continually facilitating Zoom training with over a 95% participation rate.
- Employee Engagement continued to reach the masses via the PHR newsletter and Informational eblasts whereby Engagement shares critical business tips focused on managers and employees. County Employee Engagement team. There has been great enthusiasm for their live Zoom training, and Engagement is continually facilitating Zoom training with over a 95% participation rate.
- Employee Engagement continued to reach the masses via the PHR newsletter and Informational eblasts whereby Engagement shares critical business tips focused on managers and employees.
- Launched an intermittent Wellness communication whereby Engagement discussed tips and tricks for staying healthy, promoting wellness and work-life balance through critical times.



## DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

### FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS

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- Employee Engagement collaborated with internal partners to create a positive, cooperative growth mindset:
- Collaborated with DoIT on the annual Cyber Security Awareness Training (CSAT).
- 2021 saw the beginning of a new concept in cross-departmental training whereby DoIT's technical trainer and Employee Engagement have combined training content to create the first-ever cross-departmental live Zoom training that will marry concepts of technology with business acumen to create a highly engaging learning environment
- Created a training partnership with the EEO division to revamp Wayne County compliance training, Sexual Harassment, and Diversity to deliver impactful compliance training that improves professional interactions.
- Successfully executed a live Zoom Orientation whereby we onboard new hires virtually, giving them two micro training (compliance). Adequately introduce our new hires to an excellent Wayne County overview, including Mission, Vision, Values, and top-level organizational chart and more. The orientation helps acclimate our employees by providing needed information that addresses benefits, payroll, technology overview, and safety information.
- Talent Management successfully presented (20) Civil Service appeals.
- Talent Management Administered (5490) external applications.
- Talent Management announced (171) positions.
- Talent Management conducted (92) examinations.
- Talent Management Hired (364) candidates (47 Police Officers) despite COVID 19.
- Established new partnership with Wayne County Community College (WCCC) to support WC staffing needs.
- Collaborated/hosted (2) live job fairs at Wayne County Community College (WCCC)
- Implemented QR scan code for applicants.
- Participated in (9) virtual job fairs.
- Successfully implemented a quick application for the general and Police Officer application process.
- Updated the WC employment applications to support compliance and eliminate barriers.
- Collaborated with multiple departments and elected offices to review and revise multiple universal examinations to aid in the attraction and placement of qualified staff.
- Redesigned various announcements/recruitments to aid in the attraction and placement of qualified staff.
- P/HR supplied time and labor processing, county-wide, to ensure timely and accurate payroll processing.
- Finalized CARES Act labor tracking and time reporting codes for CARES Act time off requirements.
- Implemented OT codes for first responders due to COVID-19.
- Implemented excess banks into PeopleSoft due to carryover impact due to COVID-19.
- Developed the 2021 COBRA subsidy eligibility group for the Benefits Division.
- Re-impended PayFactors contract and PeopleSoft integration – for compensation analysis.
- Conducted (126) labor market studies for new and/or hard-to-fill classifications for negotiations and wage alignment.
- Designed and implemented compensation improvements to address talent attraction, career pathing and retention.
- Refreshed Wayne County Pay Plan as applicable to MOUs, CBAs, and other compensation modifications.
- Developed (12) new positions - for MIDC Grant positions, EDD and Jail Operations.
- Completed “future state” business process mapping for development of ERP planning and configuration.
- Supported Phase 1a Human Capital Management (HCM) module of the Oracle Fusion ERP Project: (Core HCM, Time & Labor, Absences, Benefits, Payroll & Retirement)
- Discovery and configuration
- Data conversion
- Data cleansing
- SIT Scripts & Testing
- Silent conversion
- Payroll Parallel 1 & 1.1
- UAT Scripts & Testing
- Built out enterprise hierarchy for workflow
- Supported project communications and planning
- Review & edit Training Materials
- Data Warehouse Reports
- Support user training
- Supported the Microsoft Office365 and SharePoint implementation (document management system) for P/HR.
- Supported the reimplementation planning of Oracle Fusion HCM/ERP project.
- Supported 2021 Oracle health assessment of core HCM.
- Continued the development of policies and processes to ensure legal compliance and internal controls.
- Implemented/supported additional “COVID-19”



## DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

### NEW INITIATIVES FOR FISCAL YEAR 2022-2023

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- Support the implementation of the Talent Acquisition module within Oracle Fusion, core HCM.
- Support the implementation of the Performance Management and Goal Setting within Oracle Fusion.
- Support the implementation of Succession Planning, Career Pathing and Learning/Development within Oracle Fusion.
- Support the implementation of Compensation within Oracle Fusion.
- Support the Implementation of Labor Relations data within Oracle Fusion or procure an alternative solution for LR record keeping.
- Conduct semi-annual employee engagement surveys.
- Reinstitute live and on-demand training and development initiatives.
- Continue to develop and/or convert position descriptions for 100% of all positions.
- Conduct market analysis on wages county-wide.
- Restate Wayne County Pay Plan.
- Develop an aligned Classification Plan.
- Continue developing policies and processes to ensure legal compliance and internal control.
- Implement diversity and inclusion initiatives.
- Update and refresh Civil Service Rules.
- Further explore and develop ApplicantPro as a bridge to Oracle Fusion
- Requisition process
- Sourcing
- Reporting & Analytics
- Standardized utilization
- Workflows & Alerts
- Enhanced dispositions
- Securing documents containing PPI
- Internal/Promotional applicants
- GAP Analysis with SIGMA
- Utilize eSkill for web-based testing.
- Proliferate branding and marketing to support interest in WC employment.
- Develop additional partnerships, groups and mediums to aid in sourcing candidates.
- Implement/support additional “COVID-19” measures, as needed.
- Implement/support additional “American Rescue Plan” measures, as needed.
- Develop and implement hybrid work arrangement framework.
- \* *Dependent on COVID-19 impact to operations*

### IMPACT ON OPERATIONS

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COVID-19 created reduced revenue and budget constraints for WC over the past two years, thus technology subscriptions were not renewed for on-demand training. We are currently processing a contract with LinkedIn Learning to provide on-demand training for the balance of this budget year and into the next budget years. Additionally, our training partnership with Wayne State was amended to delay the delivery of leadership development training sessions through 2021. A contract with Wayne State is being finalized and leadership training will begin this year and into the future.

Compensation projects will continue to be a focus, as our pay rates are drifting further and further away from the market in many classifications, however, impact will depend on the economy and labor market due to COVID-19. The re-implementation of PayFactors has aided us in developing market analysis for wage negotiations and improvements.

Marketing and branding strategies, in conjunction

with the use and development of media, partnerships and networking will aid us in sourcing candidates for employment.

Talent Acquisition, labor negotiations, employee engagement and pay practices will continue to be monitored closely in this unprecedented labor market. We will continue our focus on improving and developing Core HR processes, with the Enterprise Resource Planning (ERP) system, Oracle Fusion, which will enhance payroll and transactional processing as well as our organizational effectiveness. We are focused on further proliferation of the P/HR Business Partner model, to aid in the transformation and standardization of a learning culture that strives towards innovation, information-based decision making and accountability, while improving technology capabilities.



## DEPARTMENT OF PERSONNEL AND HUMAN RESOURCES

### Financial Report

		FY 2020-2021	FY 2021-2022	FY 2021-2022	FY 2022-2023	Increase / (Decrease) From	FY 2023-2024
		Actual	Adopted Budget	Amended Budget	CEO Rec Budget	Amended	Projected Budget
<b>00101</b>	<b>General Fund</b>						
<b>226</b>	<b>Personnel And Human Resources</b>						
<b>Revenues</b>							
	Charges, Fees, and Fines	3,558,322	6,116,310	6,042,671	6,729,684	687,013	6,737,204
	<b>Total Revenues</b>	<b>\$3,558,322</b>	<b>\$6,116,310</b>	<b>\$6,042,671</b>	<b>\$6,729,684</b>	<b>\$687,013</b>	<b>\$6,737,204</b>
<b>Expenditures</b>							
	Personnel	1,761,076	2,190,551	2,190,551	2,304,004	113,453	2,418,451
	Fringe Benefits	661,850	744,058	744,058	971,567	227,509	1,052,184
	Pension	552,437	569,065	569,065	698,288	129,223	752,086
	Materials and Supplies	6,931	14,000	14,000	20,050	6,050	10,550
	Services and Contractual Serv	565,064	1,153,512	1,153,512	1,519,513	366,001	1,498,006
	Travel	199	14,300	14,300	14,300	0	13,263
	Operating Expenses	695,417	701,850	761,850	810,759	48,909	708,959
	Rentals	222,851	170,742	170,742	243,355	72,613	243,355
	Other Charges	0	555,232	411,593	86,598	(324,995)	40,100
	Non Capital Assets	0	3,000	13,000	61,250	48,250	250
	<b>Total Expenditures</b>	<b>\$4,465,826</b>	<b>\$6,116,310</b>	<b>\$6,042,671</b>	<b>\$6,729,684</b>	<b>\$687,013</b>	<b>\$6,737,204</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>		<b>\$3,558,322</b>	<b>\$6,116,310</b>	<b>\$6,042,671</b>	<b>\$6,729,684</b>	<b>\$687,013</b>	<b>\$6,737,204</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>		<b>\$4,465,826</b>	<b>\$6,116,310</b>	<b>\$6,042,671</b>	<b>\$6,729,684</b>	<b>\$687,013</b>	<b>\$6,737,204</b>
<b>GENERAL FUND SUBSIDY</b>		<b>\$907,504</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



## PROBATE COURT

### MISSION

We are dedicated to handling probate matters with C.A.R.E. -- Courtesy; Accessibility; Responsiveness; and Efficiency.

### VISION

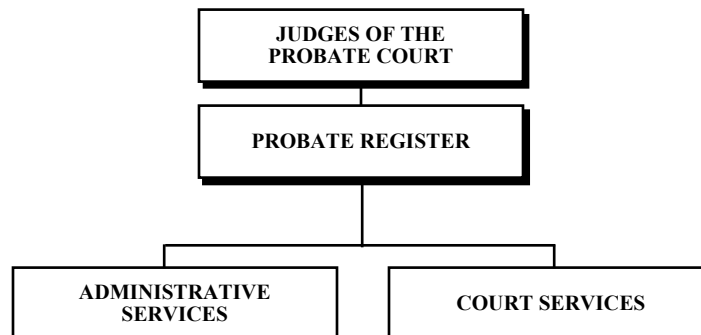
An innovative court where there is complete confidence that all probate matters will be resolved with fairness and integrity.

### Budget Summary All Funds

	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024
	Budget	Budget	CEO Rec.	Projected
<b>Total Departmental Expenditures</b>	\$ 9,789,734	\$ 11,139,215	\$ 11,932,352	\$ 12,050,512
<b>Departmental Revenue</b>				
State Grants and Contracts	1,293,902	1,293,902	1,359,691	1,359,691
Charges, Fees, and Fines	920,000	979,000	987,000	1,013,000
Interest Income	300	300	300	-
Other Financing	83,574	83,874	48,835	-
Operating Transfers In	7,491,958	8,782,139	9,536,526	9,677,821
<b>Total Revenue</b>	\$ 9,789,734	\$ 11,139,215	\$ 11,932,352	\$ 12,050,512
<b>General Fund General Purpose</b>	\$ -	\$ -	\$ -	\$ -

Contact: **Judge Freddie G. Burton**

1219 Coleman A. Young Municipal Center - 2 Woodward Ave. - Detroit, MI. 48226 - Phone (313) 224-5672





## PROBATE COURT

### MAJOR ACTIVITIES AND DESCRIPTIONS

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The Probate Court has jurisdiction in all matters relating to the following: settlement of estates of all deceased persons residing or leaving property in Wayne County, with or without a will; settlement of trusts; appointment of trustees; appointment of guardians and conservators of minors who reside or are found in Wayne County; appointment of guardians and conservators of adults who are legally incapacitated or developmentally disabled and reside or are found in Wayne County;

involuntary commitment or assisted out-patient treatment of mentally ill persons for treatment; issuance of secret marriages; ordering treatment for minors who have substance abuse problems; adjudicating child custody actions brought by a minor's guardian; and resolving disputes regarding durable powers of attorney for health care.

### FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS

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**Response to COVID-19** - All COVID-19 related orders and guidelines continue to be adhered to during this period. Probate Court hearings are conducted using Zoom with no attorneys or public physically present in the courthouse. With the approval from the Michigan Supreme Court the public can file pleadings via email. This has greatly expedited the processing of cases and allowed the Court to use our limited resources in the most efficient manner possible.

**Records Retention and Disposal Plan** - The Court has transitioned to a less paper intensive environment, to comply with the revised records retention schedule, and to prepare for e-filing. The goal is to maintain all Court files in a digital format only and to either dispose of or transfer physical files that have met the retention period. Benefits/goals include: reduction of staffing resources needed to deliver, sort, file, retrieve, move and maintain files and documents, reduction of facility storage space and costs into the future, immediate accessibility to the file by staff and customers, reduction of supply costs, and the proper maintenance of historic records by the Archives of Michigan.

**Soundex Cards:** Process developed to transfer approx. 1.5 million soundex cards to Archives of Michigan for scanning. To date 108 of the 138 drawers of soundex cards have been scanned.

**No More Files:** All case files are submitted to the court and retained digitally in the case file.

**Destroy Files:** Physical Files were reviewed to determine if the file has either met retention or has an electronic version in the Court's document management system. If so, then the file was destroyed during Records Days (which have been approved by SCAO). In 2021 (4) four Records Days were held resulting in the destruction of 14,656 physical case files.

**Offsite Files:** Through collaboration with the Archives of Michigan, a process was created to sort files stored at the Vigliotti building into three categories: Retain, Transfer to Archives, or Destroy. A total of 2,659 boxes of deceased estates and trust cases have been transferred and 636 boxes are ready for future transfer.

**Offsite Journals:** Also in collaboration with the Archives of Michigan, we have transferred to Archives of Michigan 47 Journals dating back to 1901 and destroyed 991 journals.

**Microfilm:** 781 reels of microfilm have been converted to an electronic image.

#### **Vigliotti Project** –

In a joint effort with the Wayne County's Executive Office, all Probate Court physical files and the majority of the microfilm housed at both the Vigliotti Building and Coleman A. Young Municipal Center have been scanned, indexed and destroyed by a County vendor, Scanning America. The scanned records have been entered and indexed into our case management and document management systems by our IT staff allowing these files to be accessed by staff and the public. All Probate files have been converted from paper and microfilm to an electronic image.

**Training** – All Court staff had the opportunity to attend regularly scheduled training through the "Tuesday Training" program. Topics covered include Court operations and procedures as well as COVID Return to Work, Diversity Equity and Inclusion, and Effective Communication.



## PROBATE COURT

### FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS

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**Technology Improvements –**

Video recording system was upgraded in one courtroom.

Replaced a high volume scanner.

Website updated/modernized.

VMWare upgraded – new servers installed.

Upgrade Microsoft Office Suite to Office 365. Module added to case management system that will allow the purging of digitized records that have met retention schedule.

**Continuity of Operation Plan (COOP) –** A COOP was developed to ensure that Wayne County Probate Court continues to provide the services mandated by state law and court rule. This plan addresses issues ranging from court closures due to inclement weather to closures related to catastrophic events. The plan is designed to be implemented in several stages, depending on the level of disruption to court services anticipated or required by county, state, and federal leaders. The Court’s COOP is continually reviewed and updated. In the current pandemic, the Court has been implementing new strategies to promote remote work by court staff including the ability to conduct hearings and other required functions remotely as much as possible and in accordance with all laws and local orders and requirements.

**NEW INITIATIVES FOR FISCAL YEAR 2022-23**

The Wayne County Probate Court will continue to strive to be an effective steward of County funds while providing quality customer service. The Court continues to look for every opportunity to increase efficiency while reducing costs to the residents of Wayne County. Through the innovative use of technology, the Court continues to strive toward the goal of less paper in the workplace.

**New Initiatives**

**MiFILE Implementation –** MiFILE is a statewide e- Filing system sponsored by the State Court Administrative Office (SCAO) that provides parties to a case with the ability to electronically file documents in any Michigan court, 24 hours a day, without the need to submit payment as a separate process. It will also allow to electronically serve one another with documents and to electronically receive notifications and documents from the courts. The Wayne County Probate Court is eager to

implement the MiFILE system once identified in the implementation schedule as approved by SCAO.

**Work Environment Improvements –** Remodeling office space to accommodate BHU below.

**Ongoing Initiatives**

**Behavioral Health Unit (BHU) –** As part of the Wayne County Jail Mental Health Initiative, the Wayne County Probate Court has created the Behavioral Health Unit (BHU) with its first initiative – an Assisted Outpatient Treatment (AOT) Pilot Program. Its purpose is to dramatically expand the use of this treatment option under the Mental Health Code, which will result in a significant reduction in persons incarcerated who are actually experiencing mental health issues, along with reducing unnecessary hospitalizations for these individuals. The adoption of a county-wide process for hospitals and law enforcement, coordinated by this Unit, will have several benefits:

- Ensuring individuals receive consistent, effective mental health treatment.
- Decrease the need for jail and hospital beds.
- Reduce the risk to members of the community and law enforcement.
- Facilitate more efficient use of health care and taxpayer dollars.

**Judicial Data Warehouse -** In 2017 the Wayne County Probate Court began a project to work toward including case data in the Judicial Data Warehouse (JDW). The project is expected to be completed in 2021-22. The JDW is a statewide database of cases maintained by the State Court Administrative Office (SCAO). This system will also enable the Court to directly and more efficiently search for case information from other Courts, which will enhance our ability to provide service to the public.

**Mission Work Group -** The Court continues work on this project by focusing on the core values of the Court to cultivate the desired culture, and identify each department’s expectations to more effectively accomplish the Court’s goals. This includes the continual evaluation of the way we do things to ensure we support the Court’s culture and vision.



*Wayne County Government*  
*Comprehensive Executive Budget 2022-2023 and Projected 2023-2024*

**PROBATE COURT**

**Financial Report**

		FY 2020-2021	FY 2021-2022	FY 2021-2022	FY 2022-2023	Increase /	FY 2023-2024	
		Actual	Adopted Budget	Amended Budget	CEO Rec Budget	(Decrease) From	Projected Budget	
							Amended	
<b>00837</b>	<b>Courts Capital Projects</b>							
<b>401</b>	<b>Capital Programs</b>							
	<b>Revenues</b>							
	Interest and Dividends	(538)	300	300	300	0	0	
	Other Financing	0	48,535	48,535	48,835	300	0	
	<b>Total Revenues</b>	<b>\$(538)</b>	<b>\$48,835</b>	<b>\$48,835</b>	<b>\$49,135</b>	<b>\$300</b>	<b>\$0</b>	
	<b>Expenditures</b>							
	Services and Contractual Serv	0	48,835	48,835	49,135	300	0	
	<b>Total Expenditures</b>	<b>\$0</b>	<b>\$48,835</b>	<b>\$48,835</b>	<b>\$49,135</b>	<b>\$300</b>	<b>\$0</b>	
<b>00838</b>	<b>Probate Court</b>							
<b>148</b>								
	<b>Revenues</b>							
	State Grants and Contracts	1,322,509	1,293,902	1,293,902	1,359,691	65,789	1,359,691	
	Charges, Fees, and Fines	939,600	979,000	979,000	987,000	8,000	1,013,000	
	Other Financing	0	35,339	35,339	0	(35,339)	0	
	Operating Transfers In	7,491,958	7,895,099	8,782,139	9,536,526	754,387	9,677,821	
	<b>Total Revenues</b>	<b>\$9,754,067</b>	<b>\$10,203,340</b>	<b>\$11,090,380</b>	<b>\$11,883,217</b>	<b>\$792,837</b>	<b>\$12,050,512</b>	
	<b>Expenditures</b>							
	Personnel	4,087,770	4,486,358	4,828,126	4,999,976	171,850	4,999,326	
	Fringe Benefits	1,214,373	1,348,283	1,484,611	1,732,945	248,334	1,819,461	
	Pension	891,952	944,108	1,046,060	1,154,444	108,384	1,195,404	
	Materials and Supplies	(77,495)	143,945	146,445	157,500	11,055	157,500	
	Services and Contractual Serv	1,959,993	2,298,612	2,517,650	2,637,017	119,367	2,644,758	
	Travel	32,510	52,000	52,000	52,000	0	52,000	
	Operating Expenses	245,237	237,341	240,795	239,687	(1,108)	246,415	
	Rentals	556,836	537,338	537,338	567,338	30,000	567,338	
	Other Charges	57,077	21,216	28,216	66,310	38,094	66,310	
	Capital	110,263	0	0	0	0	0	
	Non Capital Assets	96,396	134,139	209,139	276,000	66,861	302,000	
	<b>Total Expenditures</b>	<b>\$9,174,910</b>	<b>\$10,203,340</b>	<b>\$11,090,380</b>	<b>\$11,883,217</b>	<b>\$792,837</b>	<b>\$12,050,512</b>	
<b>TOTAL DEPARTMENTAL REVENUES</b>		<b>\$9,753,529</b>	<b>\$10,252,175</b>	<b>\$11,139,215</b>	<b>\$11,932,352</b>	<b>\$793,137</b>	<b>\$12,050,512</b>	
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>		<b>\$9,174,910</b>	<b>\$10,252,175</b>	<b>\$11,139,215</b>	<b>\$11,932,352</b>	<b>\$793,137</b>	<b>\$12,050,512</b>	
<b>GENERAL FUND SUBSIDY</b>		<b>\$(578,618)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	





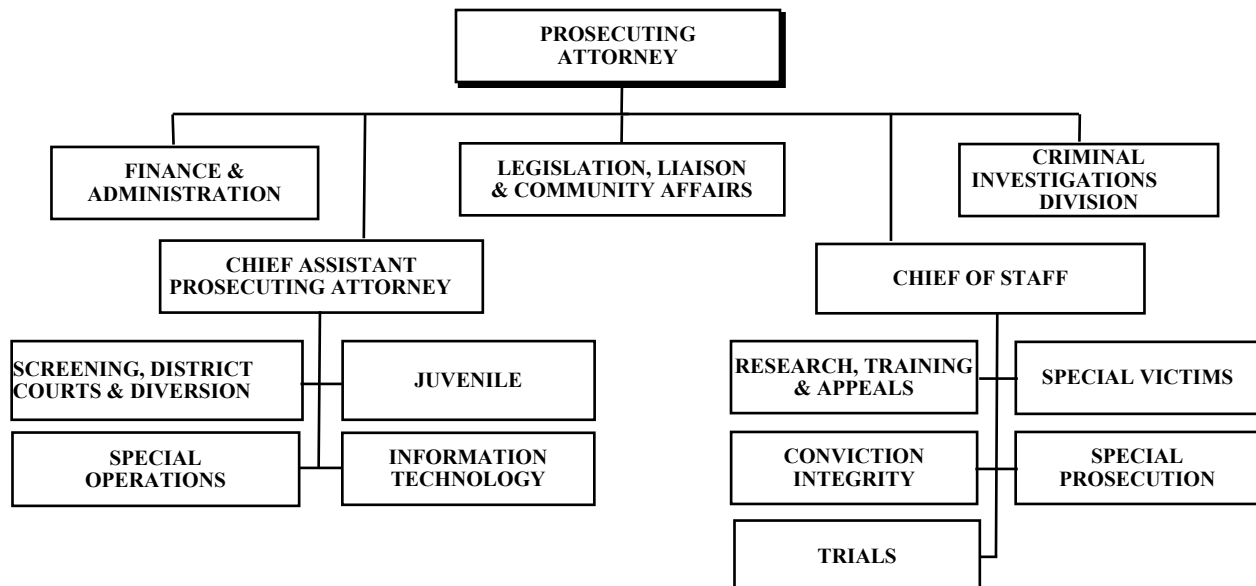
## PROSECUTING ATTORNEY

### MISSION

The Mission of the Wayne County Prosecuting Attorney's Office is to pursue justice and to safeguard the community by demanding accountability for those who commit crimes and to enhance the quality of life by changing the culture of violence.

<i>Budget Summary All Funds</i>				
	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024
	Budget	Budget	CEO Rec.	Projected
<b>Total Departmental Expenditures</b>	\$ 49,998,312	\$ 57,558,471	\$ 62,653,857	\$ 61,608,625
<b>Departmental Revenue</b>				
Federal Grants and Contracts	5,221,322	4,733,856	6,496,232	5,985,803
State Grants and Contracts	2,928,683	3,574,320	2,744,501	2,772,836
Local Grants and Contracts	455,349	225,363	484,290	234,290
Charges, Fees, and Fines	1,010,000	830,000	845,000	845,000
Fines and Forfeitures	50,000	-	-	-
Other Financing	-	-	-	-
Operating Transfers In	332,616	451,906	451,738	548,895
<b>Total Revenue</b>	\$ 9,997,970	\$ 9,815,445	\$ 11,021,761	\$ 10,386,824
<b>General Fund General Purpose</b>	\$ 40,000,342	\$ 47,743,026	\$ 51,632,096	\$ 51,221,801

Contact: **Kym L. Worthy**, Prosecuting Attorney  
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## PROSECUTING ATTORNEY

### MAJOR ACTIVITIES AND DESCRIPTIONS

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**PROSECUTING ATTORNEY:** The Prosecuting Attorney is an elected constitutional official who is the Chief Law Enforcement Officer of Wayne County. The Prosecuting Attorney establishes the policies and leads the activities of the Office. The Directors of Communications, Detroit Rape Kit Initiative, Information Technology, Training and Continuing Legal Education (CLE) report directly to the Prosecutor, as well as the Special Assistant Prosecutors, the Chief Assistant Prosecutor, the Chief of Staff and the Division Chiefs.

**CHIEF ASSISTANT PROSECUTOR:** Pursuant to MCL 49.32, the Chief Assistant shall discharge the functions and perform the duties of the Elected Prosecutor in the event of her absence, disability, or sickness. The Chief Assistant oversees the areas of Forfeiture, Warrants and Screening, Juvenile, IT, Deed Fraud, and Public Integrity/Special Operations. Additionally the Chief Assistant coordinates the defense of any outside civil litigation, negotiates any leases outside the office, and interacts with the deputies of the other County wide elected officials, as well as with County department heads and local police agencies. The Chief Assistant also oversees FOIA matters, as well as referrals to the Fraud Investigation and Corruption Unit.

**CHIEF OF STAFF:** This position oversees the personnel matters relating to the Assistant Prosecutors, and interacts with the Chiefs, other County division and offices headed by elected officials in implementing procedures required to carry out the policy directives of the Prosecutor. The position also handles labor negotiation, grievances, discipline, the hiring process and other administrative functions pertaining to staff. The Chief of Staff also oversees and coordinates the following divisions: Trials, Special Prosecutions, Appeals, Special Victims, Grants and Legislation, Conviction Integrity, and Victim Services. Additional duties include critically examining protocols to streamline processes, exploring and acquiring non-traditional funding, negotiating MOU's and inter-agency agreements.

**FINANCE DIVISION:** The Finance Unit is responsible for all aspects of financing for the Wayne County Prosecuting Attorney Office. The Finance Unit is comprised of Accounting, Grants Management, Budgeting, and Procurement. The primary functions of the accounting area include general ledger account and bank reconciliations, preparation of journal vouchers, budget adjustments, service vouchers, accounts receivables and payables, financial reporting and statistical analysis. The Grants Management functions of the Finance Unit are to manage grants totaling millions of dollars, prepare annual budgets, applications and renewals, to process Document Approval Forms

using Total Contract Management System (TCM)/ Procure to Pay, billings and invoices, subsidiary ledgers, internal controls compliance reviews, and compilations and statistical reports as well as to seek additional sources of funding. The Finance Units' Budgeting area primary functions are the preparation of the annual departmental budget for the Wayne County Prosecutors Office. This area prepares departmental requests, analytical comparisons of CEO recommended budget, performs quarterly projections, monthly financial reviews, analyzes spending allotments, prepares long-term financial planning analysis, budget variation reports, deficit elimination plans, and five-year revenue forecasts. The last area of the Finance Unit is the Procurement area. The functions performed relate to obtaining quotes and bids, development of Request-for-Proposals/Qualifications, vendor contract negotiations, evaluation committee, processing requisitions and receipts for goods and services.

**ADMINISTRATION DIVISION:** The Administrative Unit is responsible for personnel and payroll administration, file management and record retention as well as the processing of tuition and mileage reimbursements. The Payroll Administration function processes biweekly payroll, performs biweekly review of payroll records for errors and irregularities, manages usage of leave banks, tracks concession compliance and distributes payroll checks as well as assisting employees with other payroll related issues and changes. The Personnel function is the central hub for the maintenance of personnel related records ranging from initiation of employment through separation or retirement of employees. Additional duties include assisting in labor contract negotiations, tracking benefit compliance, maintaining signatories, and general job descriptions, if any. The File Management function is a central depository for all closed criminal case files. Annually, an average of 75,000 case files are closed and managed through this area. Specifically, closed cases are prepped, sorted and temporarily filed on shelving, logged, boxed and scanned for record retention. Additionally, periodic reviews are performed on closed case files for destruction. The Transcript Management functions focuses on daily pick-up of Court transcripts, maintenance of subsidiary log, scanning and indexing of received transcripts, as well as the filing of transcript request. This unit is also responsible for the retention of records within the Prosecutor's Office and at its off-site storage facilities.



## PROSECUTING ATTORNEY

### **MAJOR ACTIVITIES AND DESCRIPTIONS** *continued*

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**COMMUNICATIONS DIVISION:** The Communications Division is responsible for all official communications from the Wayne County Prosecutor's Office. It is staffed by an assistant prosecuting attorney and a department executive. This unit is responsible for: developing and issuing WCPO news releases on cases and special projects; organizing and facilitating press conferences; promoting news stories about WCPO; arranging for media interviews; providing background research information for reporters, the Prosecutor, assistant prosecutors and support staff; responding to daily inquiries by local and national media outlets, as well as the public or other agencies; maintaining and updating the WCPO website, Twitter, Facebook and YouTube. Additional responsibilities include: providing information on Wayne County Prosecutor's Office cases, including maintaining weekly a log of case information and court dates for over an average of 150 plus media cases for media outlets locally and nationally; addressing state legal issues and certain public policy issues with local, state and national media outlets; working on cooperative media projects with Wayne County, the U.S. Attorney for the Eastern District of Michigan, and the Michigan Attorney General; coordinating and publicizing the WCPO Town Hall meetings; Working on media projects with producers from ABC, NBC, MSNBC, CNN, The Discovery Channel, Oxygen Network and various documentary producers, including working on the Emmy Award winning HBO Documentary I AM EVIDENCE, produced by Mariska Hargitay. The extensive work of the Prosecutor and various units of WCPO have been covered in every major print, television, cable news, and various online publications in the United States, as well as coverage in the European Union.

**JUVENILE DIVISION:** It is the mission of the Wayne County Prosecutor's Office Juvenile Division to make Wayne County a safer place to live, work and visit, through the imposition of accountability for offenses committed by juveniles, the restoration of the victims of juvenile delinquent or criminal acts and the rehabilitation of youthful offenders into law-abiding and productive members of the community.

The Juvenile Division of the Wayne County Prosecutor's Office is located on the 2<sup>nd</sup> Floor of the Lincoln Hall of Justice at 1025 East Forest in Detroit. In addition, an Assistant Prosecuting Attorney from the Juvenile Division is assigned to the Wayne County Juvenile Detention Facility six days a week to review in-custody delinquency cases. The primary responsibility of the Juvenile Division is the review, charging, litigation and oversight of delinquency matters that fall within the jurisdiction of the Family Division of the

Wayne County Third Circuit Court. Such matters generally include all felonies, misdemeanors and status offenses that are committed by youth under the age of 18 years who reside in or commit a delinquent act within Wayne County. The assistant prosecutors assigned to the Juvenile Division are responsible for covering as many as 13 courtrooms (6 judges & 7 referees, including the Juvenile Detention Facility courtroom docket) daily. Courtroom assignments include preliminary hearings, pretrials, evidentiary hearings, trials, dispositions, and post-disposition matters, such as progress reviews and change of placement hearings. The Juvenile Division staff review approximately 3000 new delinquency cases annually for potential prosecution. Juvenile Division attorneys participate in weekly Mental Health Court and Juvenile Drug Court (STAND program) dockets. The Juvenile Division refers hundreds of Wayne County youth to the WCPO Right TRAC program each year, which diverts first-time offenders of minor delinquent acts from the formal court system. The Right TRAC program has been nationally recognized as a highly successful and efficient option to rehabilitate youthful offenders by offering participants an opportunity to avoid a delinquency record, while also providing meaningful services and consequences that reduce potential recidivism. Talk It Out, an innovative juvenile mediation program, was launched in late 2019 by the WCPO Juvenile Division, in partnership with the Wayne County Dispute Resolution Center. Talk It Out focuses on bringing first-time offenders and their victims together in a mediation setting with a trained facilitator to address the harm caused by the juvenile's delinquent conduct. In addition to handling all county-wide delinquency cases involving minors, the Juvenile Division is also responsible for all adult civil commitment matters in the Wayne County Probate Court. Juvenile Division Assistant Prosecutors who make up the Civil Commitment Team (CCT), are responsible of filing Petitions for Mental Health Treatment in the Probate Court for individuals adjudicated not criminally responsible (NGRI) or incompetent to stand trial (IST). Lastly, the Juvenile Division's Child Support Unit is responsible for prosecuting the failure or refusal to pay court ordered child support for children in Wayne County.



## PROSECUTING ATTORNEY

### MAJOR ACTIVITIES AND DESCRIPTIONS *continued*

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#### **LEGISLATIVE LIAISON, GRANTS AND COMMUNITY AFFAIRS DIVISION:**

This division works closely with the state and local legislatures, all County departments and Elected Officials, policing agencies, community organizations and the Wayne County Commissioners, to ensure proper implementation of the Criminal Justice System in Wayne County. The Division Chief is the liaison to our 43 Wayne County Communities, as well as the liaison to all Wayne County local police departments, Michigan State Police (MSP) and the Wayne County Sheriff's Department. Also, this division includes the Director of Grants and Legislation, whose duties include participation in the Prosecuting Attorneys Association of Michigan (PAAM), under MCL 49.101 et. seq., and in the improvement of substantive and procedural state law pursuant to ABA Standard for Prosecutors 3-1.2. The division aggressively pursues State and Federal Grants to fund initiatives to insure proper implementation of the Criminal Justice System in Wayne County. In this past fiscal year, the division had over fifteen million (\$15,000,000) dollars in grant awards. The division's activities with PAAM have resulted in the dissemination of information to state and local legislative bodies necessary to promote the enactment of state and local laws beneficial to the implementation of the Criminal Justice System in Wayne County.

**CRIMINAL INVESTIGATION DIVISION:** The Criminal Investigation Division (CID) is the investigative arm of the Wayne County Prosecutor's Office. Detectives assigned to this unit are unique in that they come to us with specialized investigative skills honed from years of experience at other law enforcement agencies. Their primary responsibility is pre-trial and special investigations. They support the Assistant Prosecutors in presenting the best cases possible, ensuring that the investigation which leads to court adjudication is thorough and complete, as mandated by state law. In addition, the division initiates criminal investigations usually by request from the Prosecutor or Chief of Staff. These investigations are very sensitive and complex in nature. These crimes range from Embezzlement to Fraud, and Criminal Sexual Conduct to Murder. In addition, the office is mandated by policy to investigate fraud or other alleged criminal activity by employees of the County. Detectives attend training throughout the year in various areas of law enforcement. This training includes, but is not limited to, Firearms, Homicide, Child Abuse and Fraud investigative courses, Threat Assessment and Executive Protection, as well as training on the Law Enforcement Information Network (LEIN), Lexis Nexus, TLO and other data bases. The division is also responsible for the safety and security of the Prosecutor and staff. Threats to the Prosecutor, Elected

Officials, Assistant Prosecutors, Judges, staff and witnesses do occur and they are investigated thoroughly to determine the validity, credibility and source of the information. These investigations are performed by the Threat Assessment Response Unit (TARU). In addition, the CID now has a Forensic Computer Unit, which has the capability to forensically analyze cell phones, computers and various data storage equipment that are used in the commission of a crime, or to obtain intelligence regarding a crime. In addition, the Criminal Investigations Division consists of the Deed Fraud Unit, a unit that was established to curb the rising tide of deed fraud within the County.

#### **SCREENING AND DISTRICT COURTS**

**DIVISION:** This division is responsible for the review of most criminal warrants presented by nearly 100 different law enforcement agencies in Wayne County. Approximately 15,000-20,000 cases are submitted for review each year for possible felony and misdemeanor charges or for state traffic violations. Each of the warrants must be reviewed by an attorney to determine whether an individual should be charged based on sufficient and admissible evidence. In 2019, the division reviewed 15,739 warrants of which 3,999 were denied.

The attorneys in this division also represent the People of the State of Michigan at felony preliminary examinations, misdemeanor proceedings and trials, and state traffic violations in Wayne County's 25 District and Municipal courts. The attorneys in the District Courts Unit work with Wayne County District Courts' sobriety, mental health, veterans, homeless and community courts to encourage defendants to seek rehabilitation and treatment.

The division is responsible for several programs that help reduce the courts' congested dockets that saves the county funds and resources by resolving cases at earlier stages in the criminal justice system. Programs such as the newly reinstated Pre-Exam Program at 36<sup>th</sup> District Court, Pre-Trial Felony Diversion, Mental Health Diversion and Mental Health Court, and the Check Enforcement Program ensure early dispositions of criminal cases by pleas with special sentencing programs or supervision of offenders.



## PROSECUTING ATTORNEY

### MAJOR ACTIVITIES AND DESCRIPTIONS *continued*

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The division has been impacted by lack of retention and vacant attorney positions. As a result, courtrooms at the 36<sup>th</sup> District Court do not have enough attorneys to cover its dockets, and the higher volume suburban District Courts cannot have their second state days restored to reduce their congested dockets. In addition, case preparation and victim interaction has been adversely affected, and backlogs in warrants have continued to occur with many cases involving allegations of serious felonies.

**TRIALS DIVISION:** General Trials is responsible for Circuit Court adjudications in 23 courtrooms and 4 AOI courtrooms. Every felony trial that is not assigned to a special unit is handled by the General Trials Division. The General Trials Division handled every kind of felony from murder to insufficient checks. The daily dockets of these courtrooms consist of arraignments, calendar/final conferences, motions, trials (both jury and bench), pleas, sentences, appeals and other miscellaneous matters. The division plays a critical role in the development of new attorneys. It is an entry level division comprised largely of new lawyers who have little or no experience. As a result of the training received in General Trials many of the APAs in the office have become highly skilled trial lawyers and have been promoted or assigned to vertical prosecution units. The Division consists of a chief, a deputy chief, 5 docket attorneys, 5 teams' leaders and 23 assistant prosecuting attorneys, 1 clerical specialist, 1 paralegal and 1 administrative assistant.

**RESEARCH, TRAINING AND APPEALS DIVISION:** This division is responsible for the initiation of and response to all post-conviction matters. Included are evidentiary hearings in the Circuit Court on such matters as ineffective assistance of counsel, recanting witnesses, and newly discovered evidence. Also heard in the Circuit Court are motions for relief from judgment, motions for new trial, motions for re-sentencing, motions to withdraw a plea, and motions for bond, among other motions. The division is also responsible for all post-conviction litigation in the appellate courts, including the Michigan Court of Appeals, Michigan Supreme Court, and the United States Supreme Court. Often these take the form of interlocutory and emergency appeals by this office from trial court rulings, and responses to such appeals by the defense. The division also litigates direct appeals, that is, appeals by defendants from criminal convictions, and appeals by this Office from dismissals of cases by both the district court and circuit court. Briefs are filed in these matters, and oral arguments heard in the appellate courts. Appellate Assistant Prosecuting Attorneys appear primarily in the Court of Appeals and the Michigan Supreme Court, but also have appeared in

Federal District Court and the Sixth Circuit Court of Appeals (responding to Federal Petitions for Habeas Corpus and conducting oral argument on those matters). The division has appeared 13 times in the United States Supreme Court. The Appeals Division also acts as a resource for the trial division, assisting with research, fielding questions, alerting attorneys of changes in the law, and providing training through noteworthy case memoranda and lunchtime lectures. The division also includes the Director of Training, Recruitment, and Continuing Legal Education as well as Juvenile Life Without Parole Unit which is responsible for resentencing hearings for juvenile murders.

**SPECIAL OPERATIONS DIVISION:** This Division consists of six specialized units: 1.) the Asset Forfeiture Unit, which contains two sub-units, the Drug House Unit and the Vehicle Seizure Unit, 2.) the Deed & Mortgage Fraud Unit, 3.) the Prosecutor's Auto Theft Unit (PATU), 4.) the Wayne County Arson Reduction Unit (WAR), 5.) the Business Protection Unit and 6.) the Public Integrity Unit.

The **Asset Forfeiture Unit (AFU)** is the only civil-law arm of the Wayne County Prosecutor's Office. The AFU, which includes the Drug House Unit and the Vehicle Seizure Unit, works to positively impact the quality of life within Wayne County. The AFU conducts civil litigation in several areas: drug asset forfeiture of real and personal property, which is engaged in containing, facilitating, or transporting of illegal drugs; nuisance abatement actions against real property used for prostitution activities, actions against after-hours clubs or bars engaged in illegal alcohol sales and narcotics use; actions against illegal fencing operations, identity theft operations; environmental enforcement; and actions against illegal gambling operations. It also uses vehicle seizure programs to seize vehicles that are used for prostitution, drugs, or while operated by repeat drunk drivers.

The **Deed & Mortgage Fraud Unit (DFU)** is a joint task force in which experienced prosecutors work with the Register of Deeds to investigate and prosecute highly-complex deed and mortgage fraud throughout Wayne County. The DFU is responsible for both warrant review and trial litigation. The unit provides legal guidance to local, state and federal law enforcement agencies, including HUD, USPS OIG, FHFA OIG, Secret Service, FBI, IRS and Homeland Security, reviewing and authorizing search warrants, issuing investigative subpoenas, making referrals to the Forfeiture, Nuisance Abatement and Drug House Units, issuing arrest warrants and vertically prosecuting cases though trial each year. These cases often are very complicated and time consuming, with boxes of evidence and multiple co-conspirators.



## PROSECUTING ATTORNEY

### MAJOR ACTIVITIES AND DESCRIPTIONS *continued*

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**The Prosecutor's Auto Theft Unit, (PATU),** prosecutes the epidemic of crimes related to motor vehicle theft, identity theft, chop shops, carjacking, insurance fraud and fleeing and eluding cases. The scope of the Auto Theft Unit has been expanded by the addition of a small grant from DTE to fund a prosecutor to assist with utility fraud prosecutions.

**The Wayne County Arson Reduction Unit (WAR)** investigates and prosecutes arson-related offenses involving residential and commercial real estate which is insured against fire loss, where it appears that profit is the motive for the crime and/or where someone is injured or killed, including first responders. The crime of arson presents a critical threat to the citizens of Wayne County and those dedicated firefighters who put their lives at risk daily to battle this growing problem. The goal of the WAR unit is to lead a united effort with police and fire officials, arson investigators, insurance companies, citizens, and other interested individuals to effectively investigate and prosecute arson-related offenses for the protection of Wayne County citizens and their property.

With the help of the Wayne County Commission, the **Business Protection Unit** is one of the newest units in the prosecutor's office. Recognizing the far-reaching and devastating effects that Organized Retail Crime can have on the community at large, the Business Protection Unit was established to ensure that businesses who are the victims of large-scale thefts and Organized Retail Crime are adequately served and represented in the criminal justice system. The Unit is dedicated to the task of prosecuting criminal enterprises and corrupt businesses that create a demand and fuel criminal activity related to Organized Retail Crime. The Business Protection Unit primarily focuses on the prosecution of crimes committed against business entities with an emphasis on criminal activity that encompass violations of Organized Retail Crime, Racketeering and Criminal Enterprise statutes, large-scale Retail Fraud activity and Embezzlement. These categories of crimes are complex and diversified and frequently involve the use of identity theft and fraudulent financial transaction devices for the offenders to carry out their criminal endeavors.

**SPECIAL PROSECUTIONS DIVISION (formerly SPECIAL INVESTIGATION DIVISION):** The Special Prosecutions Division includes the Homicide Unit, the Community Prosecutions Unit (CPU), the Violent Crime Unit (VCU) and the Major Drugs Unit (MDU). The goal of the Special Prosecutions Division is to combat gun violence within Wayne County and in particular in the City of Detroit in an effective and coordinated manner to protect the community from some of the most violent offenders. This includes

participation in many programs such as the Crime Gun Intelligence Center, Gunstat, Project Safe Neighborhoods, and Ceasefire. The mission of the Homicide Unit is to ensure that we achieve justice for victims of homicides within Wayne County and protect the community from the most violent offenders. This is accomplished through a coordinated effort between the Homicide Unit and the investigating agency from the pre-warrant stage and in many cases, all the way through trial. The Unit evaluates all homicide warrant requests presented by the various police agencies that serve Wayne County. All homicide warrant requests are initially reviewed by one of the prosecutors in the Homicide Unit. Where appropriate, based on protocol, the request may then be forwarded to another unit, such as Special Victims Unit, if it involves the death of a child for example, for evaluation and decision. The cases handled in the Homicide Unit range from vehicular homicides of all types (hit-and-run, alcohol-related, road rage, etc.) through multi-victim, multi-defendant, gangland or drug-related executions. Prosecutors in the Homicide Unit are available 24 hours a day, 7 days a week to assist police with criminal investigations. They are regularly called upon throughout the workday, as well as after hours, to provide legal advice and direction, to review search warrants and other documents, and to conduct Investigative Subpoenas where necessary to preserve critical testimony that might otherwise be lost. A significant number of homicide cases involve complex legal and evidentiary issues and require testimony from experts in many scientific fields. Whenever possible, cases within this Unit are prosecuted vertically, that is, the same prosecutor handles the case, from the charging decision through preliminary examination, motions, and trial. Since homicide is a violent crime and is generally regarded as the most serious crime in the law, these cases require more time, effort and expertise to investigate and evaluate than many others. Vertical prosecution of these cases produces better results than frequently reassigning the cases to different attorneys at different stages. The purpose of the Homicide Unit is to effectively prosecute these cases to deter further violent crime and thereby increase public safety within Wayne County. The amount of work performed by the homicide unit has increased exponentially as a result of additional investigative evidence available to law enforcement. On a daily basis, our prosecutors are presented with voluminous evidence to review such as call detail records and cell phone extractions, social media extractions, body worn camera videos, and video recorded interviews. More personnel is necessary to be able to review this evidence in a timely way and to prevent violent offenders from being released into the community. The Homicide Unit reviews all homicide warrant requests presented from every community



## PROSECUTING ATTORNEY

### MAJOR ACTIVITIES AND DESCRIPTIONS *continued*

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within Wayne County. The Unit also assists local police agencies with very complex and lengthy investigations, prior to a proper warrant presentation. The more complex cases and those involving multiple defendants are retained for vertical prosecution by the assistant prosecutors in the unit. In the last few years, as a result of the loss of experienced APAs to other jurisdictions, the Homicide Unit has handled about 80% of Homicides charged by the unit. Some homicide cases, such as single defendant cases, may be transferred to the General Trial Division but the overwhelming majority of the cases stay within the Homicide unit because of the lack of experienced personnel within the Office. The Homicide Unit has seen an increase in fatal traffic fatalities, in part, due to distracted driving and driving under the influence cases. Consistent with what happened in other jurisdictions, we also anticipate car crash fatalities will increase further based on the legalization of marijuana in Michigan. The Community Prosecution Unit (CPU) consists of experienced trial prosecutors who are each assigned to Detroit Police Precincts to assist in the vertical prosecution of non-fatal shootings and other violent crime in the community, as well as meeting directly with local citizens to address their concerns. Community prosecutors act as liaisons between the Prosecutor's Office, community groups, and law enforcement agencies and participate in multi-jurisdictional task force efforts such as Project Safe Neighborhoods and Ceasefire, to address and prosecute gun violence and gang-related crime in the city of Detroit. Community prosecutors provide legal guidance, review and authorize search warrants, issue investigative subpoenas. The Violent Crime/Grand Jury Unit (VCU) handles the vertical prosecution of complex, and often gang-related, non-fatal shootings in Detroit's 9th Precinct. This precinct had over 140 non-fatal shootings in 2018. The VCU is funded by a federal grant (Police/Prosecutor Initiative) and by personnel provided by the Governor's Office (although some of that personnel have been temporarily reassigned to other units because of staffing issues in office). The Major Drug Unit, as a result of prior funding issues, went from being a unit of four APAs to just one APA. The Major Drug Unit is responsible for the prosecution of major drug cases. In addition, the Unit handles all cases of Delivery of Narcotics where death results. The one APA currently assigned to the Unit cannot handle the number of cases that could be related to opioid deaths. In order to effectively combat this national issue we have sought and received funding from the federal government and from Michigan HIDTA for additional staffing. Once these new assistant prosecutors (some are PC positions) are in place we can increase our review of Delivery Causing Death cases. All major drug cases are handled vertically, from the preliminary search warrant stages to

motions, trials and through to sentencing. Also, the Major Drug Unit is solely responsible for reviewing all major narcotics-related search warrants before the warrants are presented to the Magistrate for signing. It is not uncommon to have a line of officers waiting in the MDU office for their search warrants to be reviewed by the one remaining APA. The Special Prosecutions Division bears the responsibility of coordinating all WCPO requests for lab analysis to the Michigan State Police Forensic lab (Detroit Police Department cases) as well as facilitating the resolution of lab-related issues countywide.

**SPECIAL VICTIMS DIVISION:** The Special Victim Division handles the vertical prosecution of cases involving society's most vulnerable victims. The division is comprised of the following units: Child Abuse ("CA"), Domestic Violence ("DV"), Elder Abuse ("EA"), Sexual Assault Team/Human Trafficking ("SAT/HT"), Wayne County Sexual Assault Kit Initiative Task Force ("SAKI/WCSAKTF"), Lesbian, Gay, Bisexual, Transgender ("LBTQ/Fair Michigan Justice Project") and Animal Protection ("APU"). The Child Abuse Unit prosecutes sexual and/or physical assaults of children under the age of 15 years, and Internet Crimes involving the sexual exploitation of children. Additionally, the CA Unit prosecutes infant/young child homicides and various criminal cases where children under the age of 13 are necessary witnesses. CA members partner with the Child Fatality Review Team which is authorized by state statute. Members participate in monthly meetings where child deaths are reviewed by the team to identify systemic changes that can be implemented to reduce the number of child deaths. Valuable information is exchanged which assist in processing homicide warrants. A monthly KidsTalk Case Review meeting is attended where CA members and community partners come together to discuss cases and each partners' response to those cases. The information exchanged during these meetings assists the CA Unit in triaging and prioritizing backlogged warrants.

The Domestic Violence Unit ("DV") prosecutes assaultive crimes involving an intimate partner domestic relationship. In 2020 the DV Unit saw an increase of approximately 1,000 additional warrants that were reviewed. In 2019, a total of 8,633 warrants were presented for review, 4,712 of which were felonies. In 2020, 9,620 warrants were presented for review, 5,609 of which were felonies. Not only are the number of warrant requests increasing but the severity is increasing in kind. This tremendous increase of cases continues to be handled by the same number of Assistant Prosecuting Attorneys ("APAs"), creating case dockets beyond that which any APA should have to bear.



## PROSECUTING ATTORNEY

### *MAJOR ACTIVITIES AND DESCRIPTIONS continued*

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Currently the DV warrant backlog consists of approximately 1,250 not in custody warrant requests needing review. Each of those warrant requests is a victim, a human being who sought the help of law enforcement and justice. DV Unit members participate in the DV Fatality Review Team, a collaborative that is authorized by state statute. Community partners meet monthly to review intimate partner DV homicides with the objective of identifying systemic changes that could be implemented to enhance the response to highly lethal DV situations, leading to a reduced number of intimate partner homicides in Wayne County. A minimum of two cases are reviewed each year and a report is drafted and distributed to community partners and their organizations for review, discussion, and possible implementation of identified systemic changes. A full description of the efforts involving DV FRT is available upon request. DV Unit members participate in the National Network of Safe Communities Intimate Partner Violence Intervention Project through John Jay College in New York City. At bi-weekly meetings, information is exchanged regarding the highest level of DV offenders so that coordinated action can be taken in a timely manner. High level repeat offenders are identified, leading to warrant requests being expedited.

Throughout the year, DV Unit members participate in community presentations to educate the public on the dynamics of DV, available community resources for survivors and prevention measures. Additionally, training on the dynamics, investigation, and prosecution of DV to law enforcement agencies is provided on a frequent basis. The Elder Abuse Unit ("EA") vertically prosecutes all assaultive and financial exploitation crimes involving adults aged 65 or older. Additionally, the EA Unit vertically prosecutes crimes under the Vulnerable Adult Act, including all cases that arise out of incidents occurring in long term care facilities, nursing homes, and licensed or unlicensed adult foster care facilities, regardless of the age of the vulnerable adult. The EA Unit participates in the Attorney General Elder Abuse Task Force, a collaborative which brings together dozens of Michigan Prosecutors, Legislators, Supreme Court Justices, and experts whose aim is to create solutions for elder issues in Michigan. The Sexual Assault Team ("SAT") handles cases involving sexual assault victims 16 years of age or older. The SAT Unit was formed to meet the needs of sexual assault complainants and public safety concerns in a prompt, experienced, and efficient manner. Currently, the SAT Unit is extremely understaffed and there are 3 APAs carrying a workload that 9 APAs carried in previous years. There are 230 backlogged sexual assault warrant requests awaiting review and charging decisions. The 3 APAs have a total of 223 active court cases.

The Human Trafficking Unit ("HT") within the SAT Unit is responsible for prosecuting human trafficking cases under a federal grant program called Operation Legend. The HT Unit is committed to educating the community and working with a multidisciplinary team to prosecute these heinous crimes most effectively, while working toward the goal of prevention. HT Unit members work with all the major law enforcement agencies in Wayne County to identify, arrest, and vertically prosecute human trafficking suspects. HT Unit member recently presented before the Wayne County Commission Public Safety and Homeland Security Committee and Michigan State University's Standing with Survivor's Group. Both SAT and HT Unit members provide training for law enforcement agencies when requested. The Wayne County Sexual Assault Kit Task Force ("WCSAKTF") was created to combat the backlog of untested sexual assault kits discovered in Detroit. Prosecutors, Investigators, Community and Court Based Advocates, and Crime Lab Personnel joined together to create a victim centered, offender focused and trauma informed approach to the investigation and vertical prosecution of these cold cases. The Protocol developed has been shared and utilized by similar units all over the country. Part of the National Sexual Assault Kit Initiative (SAKI), Wayne County is an original SAKI site providing on-going guidance and mentorship to newer SAKI Sites throughout the country. Task Force members belong to the Wayne County Sexual Assault Response Team collaborative sharing ideas and strategy with other agencies within the county on a quarterly basis. To date, Task Force members have fully investigated over 4,000 cases, identifying over 800 serial offenders, and garnering convictions in 226 cases. Task Force investigators train law enforcement officers locally and nationally on the WCSAKTF Protocol and how to effectively investigate cold case sexual assaults. Task Force prosecutors have provided training for SAKI sites during national and regional meetings. Two significant WCSAKTF initiatives for 2022 include launching a sexual assault survivor Opt-In line to allow victim/survivors to reach out to the task force to obtain the status of their investigation and investigating sexual assault cold cases from 2009-2015 utilizing Task Force protocol.





## PROSECUTING ATTORNEY

### MAJOR ACTIVITIES AND DESCRIPTIONS *continued*

The Fair Michigan LGBTQ Unit in conjunction with the Michigan Attorney General's Office prosecutes crimes that include, but are not limited to, homicide, assault with intent to do great bodily harm, and felonious assault. Qualifying cases involve LGBTQ victims who have been targeted based upon their sexual orientation or gender identity.

The Animal Protection Unit ("APU") is responsible for the prosecution of all cases involving animal abuse. The APAs in APU are dual designated in that they are primarily assigned to other units within the WCPO, but they dedicate additional time to the vertical prosecution of animal cruelty, fighting and killing cases. They are dedicated to these cases from charging through sentencing. APU is designed to combat the underground criminal community that breeds, trains, houses, and sells fighting animals.

The APAs of the Special Victim's Division must be extremely skilled in each of their respective fields of prosecution. For example, each APA in the division must undergo specialized forensic training in order to interview and work with vulnerable child/adult victim/witnesses as well as mentally incapacitated victim/witnesses. APAs are also trained in the areas of Neurobiology of Trauma and Trauma Informed Prosec.

**VICTIM SERVICES UNIT:** This Unit of the Wayne County Prosecutor's Office consists of a team of 32 Social Service Specialist (Victim Advocates) in the areas of General Trials, Domestic Violence, Child Abuse, Elder Abuse, Sexual Assault, Homicide, and Vehicular Homicide, two (2) Rights Clerical Specialists, Rights Department Supervisor, Assistant Director, and Director. The unit is responsible for providing court support, information, and resources/referrals to crime victims. The Advocates ensure that crime victims understand the criminal justice system, their "rights" as a victim, and the compensations resources available to them. Advocates attend preliminary exams, misdemeanor pre/jury trials, felony trials, and sentences offering emotional support. The advocates in the unit are located in FMHJ, Lincoln Hall, and Out-County Dearborn Heights offices.

Victim Services was approved and awarded the Navigator Pilot Program grant for FY21. To provide service to victims seeking assistance with the Crime Victim Compensation applications Navigators will need laptops to perform their daily job duties allowing them to be mobile to meet victims where necessary. The grant is approved for seven (7) Navigator positions.

**INFORMATION TECHNOLOGY DIVISION:** The Information Technology Division of the Wayne County Prosecutor's Office is responsible for managing the

office's information systems and internal IT needs. These responsibilities include supporting Adult Case Tracking, the PACC/PAAM designed case management system that maintains records of all warrant requests that police agencies bring to the office, creates all documents required to initiate a case in District Court, and shares data with 36th District and 3rd Circuit courts. The Division supports the imaging system which contains digital copies of transcripts, pleadings and closed case files. Users can access the files from their desktop computers through the web interface. The Division provides desktop support services to staff including helping APAs open media files, helping APAs with presenting media evidence in court, and training staff on the use of the various databases and software programs used by the office. The Division administers ACT and other office databases to respond to statistical and reporting requests from office administrators. The Division provides for the IT needs for the office's satellite locations - Out County Office, Deed Fraud Office, SAKI Unit and Lincoln Hall of Justice. The Division develops, deploys, and maintains databases for tracking unit statistics, case management, and document creation. The Division coordinates the purchase of networked equipment using budget and grant money sources. This includes prioritizing office needs, insuring grant compliance, and supervising installation. The Division conducts internal investigations involving computer use and consults on effective investigative techniques. The Division services as the Local Agency Security Officer for state and federal compliance. The Division acts as office liaison for IT issues with PACC/PAAM, 3rd Circuit Court, District Courts, Wayne County IT, Police IT departments, and other agencies. The Information Technology Division is also home to the Litigation Technology Unit which specializes in the support the Assistant Prosecuting Attorneys of the Wayne County Prosecutor's Office with the preparation and presentation of digital evidence. With the influx of Body Worn Camera usage within law enforcement agencies and the ever evolving use of cellphone recordings, social media, and outside surveillance cameras, it was vital that a unit be created to assist with digital evidence effectively and efficiently. The vast majority of cases handled by the Office now have some element of digital evidence. Each Litigation Technology Specialist is trained in a variety of software and trial strategy to assist the APA, under whose direction they work, in ethically presenting the most effective case possible in pursuit of justice. The Litigation Technology Unit also provides technology training to the Office to increase the self-efficacy of all staff members.



## PROSECUTING ATTORNEY

### **MAJOR ACTIVITIES AND DESCRIPTIONS** *continued*

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**CONVICTION INTEGRITY UNIT:** Since 2018, the Conviction Integrity Unit (CIU) has steadily taken substantive steps to remedy the situations for hundreds of incarcerated men and women who believe their convictions were wrongfully decided. In our fifth year, we are hoping to expand our resources to ensure that every person who asks for relief is afforded a timely resolution to their claim. Our current resources are woefully inadequate and result in people waiting many years for their case to be reviewed. For the innocent and wrongfully convicted, who often have already spent decades behind bars for a crime or crimes they did not commit, a lengthy wait for this Unit to review and investigate their case adds to the injustice. And the injustice is not just for them but for the entire community that depends upon this office to honor its obligation to do justice.

To date, the Wayne County CIU has received over 1900 applications and reviewed close to 800 cases.

These reviews have resulted in relief granted for 33 men. 6 of those men received their freedom in 2021. All these decisions have not only resulted in justice, albeit delayed, for the innocent and wrongfully convicted but have also resulted in national and regional attention to the work of the Wayne County CIU. One example is the February 2021 CNN article highlighting our Unit accomplishments as this unit is viewed as a national leader in remedying wrongful convictions.

Yet, our general staff consists only of a full-time director, one full-time and three part-time prosecutors, a full-time investigator, and a full-time support staffer. Additional staff consists of one full-time investigator and two part-time legal interns dedicated to DNA cases only and funded under a two-year federal grant.

### **FISCAL YEAR 2019 AND 2021 ACCOMPLISHMENTS AND HIGHLIGHTS**

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- In 2019, The Felony Non-Support Unit issued 463 warrants and collected more than \$12 million dollars in past due child support ordered by the Friend of the Court.
- In late 2019, Prosecutor Worthy launched a new Juvenile Division diversion program called Talk It Out. In partnership with the Wayne County Dispute Resolution Center, Talk It Out focuses on bringing first-time offenders and their victims together in a mediation setting with a trained facilitator to address the harm caused by the juvenile’s delinquent conduct.
- In 2021, The Child Support Unit issued approximately 400 warrants and collected more than \$14 million dollars in past due child support ordered by the Friend of the Court.
- On October 1, 2021, new legislation went into effect in Michigan which allows juvenile court jurisdiction to include 17-year-old youth who commit delinquency offenses prior to their eighteenth birthday. It is estimated that this “Raise the Age” legislation will require the WCPO Juvenile Division to review approximately 600-800 new cases annually.

- Postconviction Testing of DNA-FY18 & FY20 Awards
- High Intensity Drug Trafficking Areas
- STAND
- STOP
- VOCA

#### **2022 Active Projects Funded by State Grants**

- Crime Victim Services Commission – Sexual Assault Kit (CVSC SAK)
- Prosecutor’s Auto Theft Unit
- DHHS Navigator Pilot Project
- Crime Victim’s Rights
- Felony Non-Support Unit

#### **2022 Active Projects Funded by Local Grants**

- County Executive Officer – Wayne County Sexual Assault Kit Task Force
- DPS Teen Court
- Right TRAC

#### **2022 Active Projects funded by Federal Grants**

- Operation Legend
- Innovative Prosecution Solutions for Combating Violent Crime and Illegal Opioids
- Sexual Assault Kit Initiative-FY18, FY19, FY20, & FY21 Awards
- Project Safe Neighborhoods
- Advanced Testing in DNA Technology
- Prosecuting Cold Cases Using DNA
- Upholding the Rule of Law

Did you know:

In the year 2011, the Prosecutor’s Office established the Forensic Computer Unit, which has the capabilities to forensically analyze computers that are used in the commission of a crime, or to obtain intelligence regarding a crime. With the advancement in technology and its potential use by the criminal element, it was imperative that we keep abreast of this advancing method to subvert the law.



## PROSECUTING ATTORNEY

The Appellate Division of the Wayne County Prosecutors Office argued several highly publicized cases before the Michigan Court of Appeals and the Michigan Supreme Court.

Did you know that a compliant medical marijuana patient cannot be charged with violating the statute that dictates the manner in which marijuana may be transported?

Did you know that the sentencing guidelines are advisory and judges need not provide special reasons when departing from them?

Did you know that the Criminal Investigations Division and the Mortgage and Deed Fraud Unit of the Wayne County Prosecutor’s Office is a leader in the area in the U.S.? Law enforcement agencies in other cities, such as Chicago, have come to our office to learn about our unit and establish their own using us as an example. Two cases in particular are worth mentioning here. One case involved several entities with international implications, involving businesses as far away as England. The other involved money possible being shipped abroad to persons or entities within a restricted area. However, both of these complex criminal enterprise cases had to be reassigned and have been delayed due to the layoff of the Detectives assigned to

them.

Did you know that in 2013, the Wayne County Prosecutor’s Office and the Community Prosecution Unit continued it’s long-standing partnership with the U.S. Attorney’s Office under the Federal Gun Program. Under this program, certain defendants charged by the Wayne County Prosecutor’s Office with state felony charges are referred for federal prosecution if they are also subject to federal criminal jurisdiction. Typically, these dangerous defendants are subject to significantly enhanced federal sentences and have only been charged primarily with weapons offences in state court.

Did you know that in October 2010, the Wayne County Prosecutor’s Office requested support from the Prosecuting Attorney’s Association of Michigan (PAAM) to initiate new legislation creating an offense for lying to an investigating law enforcement officer. Following support given by PAAM, and legislative hearings conducted in 2011, legislation creating MCL 750.479c was enacted in 2012. This important new tool will assist police officers throughout Michigan in their pursuit of justice.

### NEW INITIATIVES FOR FISCAL YEAR 2022-2023

- To be able to carry out all mandated functions.
- To be able to prepare for our trials.
- To have staff to try our cases.

#### Short-Term Strategic Priorities:

Short term priority is to utilize existing funding to maintain serviceable levels for all mandate functions.

#### Long-Term Strategic Priorities:

To assign two Assistant Prosecuting Attorneys per court room. We will continue to partner with community stakeholders in a continuing effort to increase the multi-disciplinary approach to prosecuting cases.

Establish a Wayne County Elder Abuse Fatality Review Team. The Team’s goal is to raise awareness about the seriousness and prevalence of elder abuse in Wayne County by examining the deaths of elderly and vulnerable citizens that occur in long term care facilities, short term care facilities, hospitals and/or private residences to determine if their deaths were caused by or related to elder or vulnerable adult abuse and, if so, encourage the development of policies, protections and reforms to im-

prove community response and prevent similar deaths in the future.

#### Long-Term Departmental Goals:

The WCPO endeavors to continue to go green and pursue a paperless environment the following plans are being sought:

The WCPO plans to implement an on-line file sharing system. This system will allow all discoveries to be accessible online by both appointed and retained counsel, if funded.

The WCPO plans to be paperless by end of FY 2022, if funded.

### IMPACT ON OPERATIONS

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The Fiscal Year 2022-2023 represents a status quo budget.



**OFFICE OF THE COUNTY PROSECUTING ATTORNEY**

**Financial Report**

		FY 2020-2021 Actual	FY 2021-2022 Adopted Budget	FY 2021-2022 Amended Budget	FY 2022-2023 CEO Rec Budget	Increase / (Decrease) From Amended	FY 2023-2024 Projected Budget
<b>00101</b>	<b>General Fund</b>						
<b>229</b>	<b>Prosecuting Attorney</b>						
	<b>Revenues</b>						
	Federal Grants and Contracts	3,180,345	2,334,951	3,895,142	5,453,598	1,558,456	4,943,169
	State Grants and Contracts	949,399	1,140,618	1,140,618	869,828	(270,790)	869,828
	Local Grants and Contracts	148,008	225,363	225,363	484,290	258,927	234,290
	Charges, Fees, and Fines	1,161,092	830,000	830,000	845,000	15,000	845,000
	<b>Total Revenues</b>	<b>\$5,438,843</b>	<b>\$4,530,932</b>	<b>\$6,091,123</b>	<b>\$7,652,716</b>	<b>\$1,561,593</b>	<b>\$6,892,287</b>
	<b>Expenditures</b>						
	Personnel	21,511,618	26,837,173	27,623,187	30,326,025	2,702,838	30,437,369
	Fringe Benefits	7,147,652	8,262,844	8,434,542	8,973,271	538,729	9,650,750
	Pension	6,027,974	6,454,322	6,614,996	6,148,705	(466,291)	6,438,168
	Materials and Supplies	437,531	497,844	511,899	551,520	39,621	550,020
	Services and Contractual Serv	4,746,852	7,075,152	7,271,531	8,418,002	1,146,471	7,930,643
	Travel	103,198	235,803	252,818	278,760	25,942	264,772
	Operating Expenses	272,243	186,269	195,098	203,943	8,845	255,623
	Rentals	121,317	134,300	134,300	85,825	(48,475)	85,825
	Other Charges	8,608	7,968	95,884	1,500,000	1,404,116	5,000
	Capital	32,021	196,000	239,271	101,000	(138,271)	101,000
	Non Capital Assets	166,165	1,934,377	2,008,717	2,246,023	237,306	1,846,023
	Operating Transfers Out	446,896	451,906	451,906	451,738	(168)	548,895
	<b>Total Expenditures</b>	<b>\$41,022,075</b>	<b>\$52,273,958</b>	<b>\$53,834,149</b>	<b>\$59,284,812</b>	<b>\$5,450,663</b>	<b>\$58,114,088</b>
<b>00265</b>	<b>Drug Enforcement Program Fund</b>						
<b>229</b>	<b>Prosecuting Attorney</b>						
	<b>Revenues</b>						
	Interest Income	219	0	0	0	0	0
	<b>Total Revenues</b>	<b>\$219</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>Expenditures</b>						
	Personnel	262,977	0	0	0	0	0
	Fringe Benefits	4,152	0	0	0	0	0
	Pension	39	0	0	0	0	0
	Services and Contractual Serv	7,467	0	0	0	0	0
	Travel	(226)	0	0	0	0	0
	Operating Expenses	4	0	0	0	0	0
	<b>Total Expenditures</b>	<b>\$274,414</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>00282</b>	<b>Victim Witness Program</b>						
<b>229</b>	<b>Prosecuting Attorney</b>						
	<b>Revenues</b>						
	Federal Grants and Contracts	756,058	838,714	838,714	1,042,634	203,920	1,042,634
	State Grants and Contracts	804,203	1,264,070	1,264,070	1,284,984	20,914	1,284,984
	Operating Transfers In	446,896	451,906	451,906	451,738	(168)	548,895
	<b>Total Revenues</b>	<b>\$2,007,157</b>	<b>\$2,554,690</b>	<b>\$2,554,690</b>	<b>\$2,779,356</b>	<b>\$224,666</b>	<b>\$2,876,513</b>



## OFFICE OF THE COUNTY PROSECUTING ATTORNEY

### Financial Report

	FY 2020-2021 Actual	FY 2021-2022 Adopted Budget	FY 2021-2022 Amended Budget	FY 2022-2023 CEO Rec Budget	Increase / (Decrease) From Amended	FY 2023-2024 Projected Budget
<b>Expenditures</b>						
Personnel	1,181,841	1,273,662	1,273,662	1,485,030	211,368	1,520,261
Fringe Benefits	430,384	442,089	442,089	512,097	70,008	550,101
Pension	369,183	340,285	340,285	341,589	1,304	362,208
Materials and Supplies	8,331	28,000	28,000	28,659	659	28,659
Services and Contractual Serv	273,354	448,872	448,872	360,238	(88,634)	360,238
Travel	8,144	13,000	13,000	41,571	28,571	41,571
Operating Expenses	19,520	8,782	8,782	10,172	1,390	13,475
<b>Total Expenditures</b>	<b>\$2,290,757</b>	<b>\$2,554,690</b>	<b>\$2,554,690</b>	<b>\$2,779,356</b>	<b>\$224,666</b>	<b>\$2,876,513</b>
<b>00286</b>	<b>Raise the Age - RTA</b>					
<b>229</b>	<b>Prosecuting Attorney</b>					
<b>Revenues</b>						
State Grants and Contracts	0	0	847,691	0	(847,691)	0
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$847,691</b>	<b>\$0</b>	<b>\$(847,691)</b>	<b>\$0</b>
<b>Expenditures</b>						
Personnel	0	0	463,474	0	(463,474)	0
Fringe Benefits	0	0	156,562	0	(156,562)	0
Pension	0	0	127,872	0	(127,872)	0
Services and Contractual Serv	0	0	77,063	0	(77,063)	0
Operating Expenses	0	0	2,920	0	(2,920)	0
Non Capital Assets	0	0	19,800	0	(19,800)	0
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$847,691</b>	<b>\$0</b>	<b>\$(847,691)</b>	<b>\$0</b>
<b>00292</b>	<b>Juv. Justice and Abuse/Neglect</b>					
<b>229</b>	<b>Prosecuting Attorney</b>					
<b>Revenues</b>						
State Grants and Contracts	386,464	321,941	321,941	589,689	267,748	618,024
<b>Total Revenues</b>	<b>\$386,464</b>	<b>\$321,941</b>	<b>\$321,941</b>	<b>\$589,689</b>	<b>\$267,748</b>	<b>\$618,024</b>
<b>Expenditures</b>						
Personnel	199,422	190,981	190,981	366,152	175,171	377,526
Fringe Benefits	76,605	65,599	65,599	124,882	59,283	135,211
Pension	63,066	51,558	51,558	84,625	33,067	90,381
Materials and Supplies	9,630	2,945	2,945	2,945	0	2,945
Services and Contractual Serv	0	3,199	3,199	2,157	(1,042)	2,157
Travel	0	6,300	6,300	6,300	0	6,300
Operating Expenses	1,949	1,359	1,359	2,628	1,269	3,504
<b>Total Expenditures</b>	<b>\$350,673</b>	<b>\$321,941</b>	<b>\$321,941</b>	<b>\$589,689</b>	<b>\$267,748</b>	<b>\$618,024</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$7,832,684</b>	<b>\$7,407,563</b>	<b>\$9,815,445</b>	<b>\$11,021,761</b>	<b>\$1,206,316</b>	<b>\$10,386,824</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$43,937,920</b>	<b>\$55,150,589</b>	<b>\$57,558,471</b>	<b>\$62,653,857</b>	<b>\$5,095,386</b>	<b>\$61,608,625</b>
<b>GENERAL FUND SUBSIDY</b>	<b>\$36,105,236</b>	<b>\$47,743,026</b>	<b>\$47,743,026</b>	<b>\$51,632,096</b>	<b>\$3,889,070</b>	<b>\$51,221,801</b>



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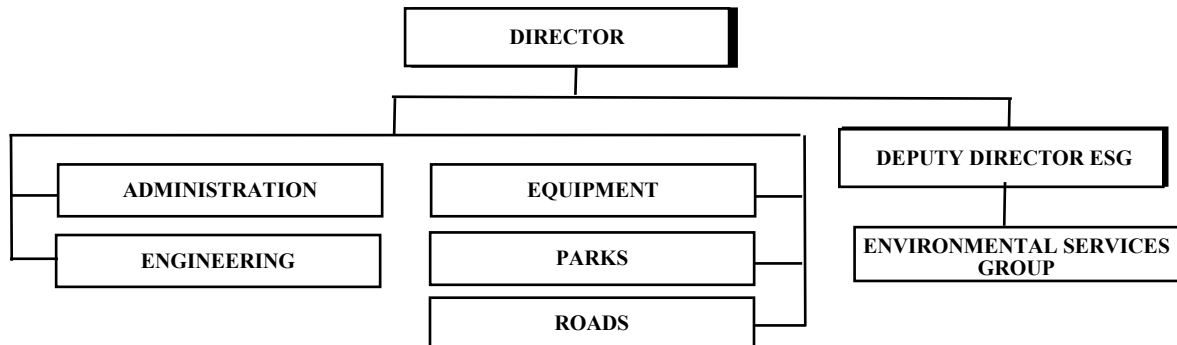
## DEPARTMENT OF PUBLIC SERVICES

### MISSION

The Mission of the Department of Public Services is to provide roads, and parks maintenance services, recreational opportunities as well as high-quality, cost-effective stormwater, wastewater, and solid waste services to Wayne County residents, municipalities, businesses and visitors so they can experience safe, convenient and reliable travel, abundant recreational opportunities, proficient and well managed drains and environmentally sound solid waste disposal.

<i>Budget Summary All Funds</i>				
	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024
	Budget	Budget	CEO Rec.	Projected
<b>Total Departmental Expenditures</b>	\$ 321,303,993	\$ 301,350,629	\$ 320,016,436	\$ 312,704,000
<b>Departmental Revenue</b>				
Taxes	10,153,185	11,711,699	9,625,000	9,625,000
Licenses and Permits	101,500	105,000	105,000	105,000
Federal Grants and Contracts	23,117,100	23,508,000	16,500,000	15,500,000
State Grants and Contracts	142,081,137	139,141,779	140,098,673	143,270,651
Local Grants and Contracts	7,727,640	6,749,770	2,874,693	2,017,974
Gain or Loss on Sale of Securities	-	-	-	-
Charges, Fees, and Fines	77,752,182	80,206,946	78,417,697	78,739,921
Interest Income	1,666,000	1,627,000	1,642,684	1,642,684
Rents and Expense Recoveries	654,026	693,338	824,246	824,794
Other Revenue	1,951,000	1,692,000	1,692,000	1,692,000
Other Financing	52,571,734	33,150,112	65,464,743	56,512,661
Operating Transfers In	3,416,985	2,649,383	2,649,352	2,649,352
<b>Total Revenue</b>	\$ 321,192,489	\$ 301,235,027	\$ 319,894,088	\$ 312,580,037
<b>General Fund General Purpose</b>	\$ 111,504	\$ 115,602	\$ 122,348	\$ 123,963
Contact: <b>Andrew Kandrevas</b> , Interim Director 400 Monroe - Detroit, MI. 48201 - Phone (313) 224-7600				

*Note: As a result of an amendment to the Executive Branch Reorganization Plan, in FY 18-19 the Facilities Management Division, Land Resources Management Division and Water Quality Management Division have been consolidated into one division titled Environmental Services Group Division.*





## DEPARTMENT OF PUBLIC SERVICE

### MAJOR ACTIVITIES AND DESCRIPTIONS

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#### **DIVISION OF ADMINISTRATION:** The

Administration Division is responsible for planning and executing a comprehensive range of administrative services that support the operations of the other five divisions within the Department of Public Services. This division is also responsible for various centralized functions including: human resource management, financial management and strategic management. The Administration Division provides oversight in the timely completion of grants, contracts and personnel needs, as well as facilitates effective fiscal control and regular review of administrative and operating procedures for the department.

**DIVISION OF ENGINEERING:** The Engineering Division coordinates the planning, design and construction of road and bridge rehabilitation and replacement projects within Wayne County. This division also regulates and issues permits for all work done within the Wayne County roads right-of-way and projects that activate the Wayne County Stormwater Ordinance. The Engineering Division is responsible for providing engineering and technical services for infrastructure that will align with the 10-year Asset Management Plan as necessary to support the programs and activities of the other divisions within the Department of Public Services.

**DIVISION OF EQUIPMENT:** The Equipment Division provides preventive maintenance and corrective repair services for vehicles and equipment that support the daily activities (mowing, asphalt paving, street sweeping, snow and ice control, etc.) of the divisions within the Department of Public Services. This division also maintains safe and reliable automotive and heavy equipment inventory for Wayne County fleet. The Inventory Personal Property Management (IPPM) Unit orders and inventories approximately 4,500 items such as vehicle repair parts, aggregate, paint, general hardware and fuel for all Wayne County departments. The entire equipment inventory for Wayne County is monitored to sustain cost efficiency when upgrading and replacing parts, as well as replenishing supplies.

#### **DIVISION OF ENVIRONMENTAL SERVICES:**

The Environmental Services Division is responsible for the protection and enhancement of Wayne County's land and water resources through its land resource management, watershed management, drains maintenance, stormwater and wastewater facility management programs. This division also provides regulatory oversight for solid waste and soil erosion control; manages Wayne County's compliance with the State of Michigan's stormwater requirements; operates and maintains the Rouge Valley Sewage Disposal System; and provides maintenance on designated Wayne County drains.

#### **DIVISION OF PARKS:**

The Parks Division is responsible for protecting, maintaining, and programming recreation and leisure facilities and over 5,000 acres of open green space, which includes parks, natural habitat, non-motorized connectors, waterways and trails, to impact the quality of life for families, residents and park users served by Wayne County.

**DIVISION OF ROAD MAINTENANCE:** The Road Maintenance Division is responsible for maintaining a road system of approximately 1,440 County primary and local roadways and 462 miles of State trunk lines and freeways. This responsibility includes most road maintenance concerns from patching potholes to resurfacing or paving a road within Wayne County's jurisdiction. The division also removes dead trees and dangerous limbs that are a public safety concern; maintains over 160 pump stations, over 150 attenuators, and approximately 3,500 feet of median barrier walls; installs street signs and traffic signals; repairs guardrails, drains and culverts; and much more. It is the mission of the Road Maintenance Division to protect and extend the useful life of all the roads and bridges under the division's jurisdiction and to keep our infrastructure reasonably safe for public travel.





## DEPARTMENT OF PUBLIC SERVICES

### **FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS**

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#### **DIVISION OF ENGINEERING**

The Engineering Division is progressing with its 10 Year Asset Management Plan that provides an overall strategy on improving infrastructure in Wayne County.

The Engineering Division managed and inspected 25 road resurfacing projects, one road reconstruction project, six bridge reconstruction projects, two bridge rehabilitations and two traffic signal modernization projects during FY2021.

#### **DIVISION OF EQUIPMENT**

The Equipment Division procured the following list of new equipment approved from the 2021 budget:

- 40 Dump Trucks used for salting and plowing roads
- 4 Man-Lift trucks for maintaining Traffic Signals
- 2 Asphalt Rollers for finishing paved surfaces
- 7 Mobile Sweepers for curbside cleaning
- 1 Multi-Purpose service truck for Bridge Dept
- 4 Service Body trucks for Bridge Dept

#### **DIVISION OF ENVIRONMENTAL SERVICES (ESD)**

ESD continued implementation of the *Rouge River Area of Concern (AOC) Wayne County Habitat Restoration* project. Through this \$9 million EPA Great Lakes Restorative Initiative (GLRI) grant project, fish and wildlife habitat is being created and restored in multiple locations including: fish passage around the Henry Ford Estate Dam, a

restored Rouge River Oxbow adjacent to The Henry Ford and habitat restoration in and around Nankin Lake within Wayne County’s Hines Drive Parkway. Combined, the three projects will reconnect 50 miles of the Rouge River and 108 additional miles of its tributaries to the Great Lakes system, remove over 40,000 cubic yards of fill and sediment, restore four acres of upland habitat, and control three acres of invasive species. Completion of these projects will contribute to the removal of three Beneficial Use Impairments in the Rouge River Area of Concern (AOC): Loss of Fish and Wildlife Habitat, Degradation of Fish and Wildlife Populations, and Degradation of Benthos. The Rouge River Oxbow project received a *Keep Michigan Beautiful Award*.

ESD completed the *Rouge River AOC Wayne County Parks Habitat Restoration Design* project. Through this EPA GLRI grant project (\$770,000), field investigation and studies are being performed and project designs drawings and specifications are being developed. Construction and environmental permits were obtained to provide for fish and wildlife habitat improvements at Bell Creek Park, Lola Valley Park, the Riverview and Sherwood Park areas in Hines Park as well as within the Lower Rouge River Wayne County Parks system. Implementation of these projects will occur in partnership with the Alliance of Rouge Communities (ARC) through a \$4.2+ million EPA GLRI grant the ARC was awarded in July 2020. Construction on the Sherwood Park area habitat restoration will begin in 2022.

ESD completed development of the updated Wayne County Stormwater Ordinance, Wayne County Stormwater Administrative Rules, and the Wayne County Stormwater Standards Manual.



**DEPARTMENT OF PUBLIC SERVICES**

***FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS continued*** \_\_\_\_\_

ESD worked with our partners in Oakland, Macomb, and Livingston Counties to develop a set of consistent standards throughout the region that will improve water quality, prevent flooding, and promote economic development. The Ordinance and Administrative Rules were approved by the Wayne County Commission in August 2021.

Maintenance Unit patched approximately 120,000 potholes

**DIVISION OF PARKS**

The Parks Division aims to provide high quality programs, capital project improvements and park amenities to enhance the experience of our park users. The capital improvement plan for Fiscal Year 2020-2021 will upgrade facilities, increase habitat and natural restoration of the park and complete major infrastructure projects. A list of the Parks Division's accomplishments includes:

Completion of Ellsworth Boardwalk and Trailhead Parking

Completion of Phase II Park Branding signage at Lola Valley, Bell Creek and Lower Rouge Parkway

Installation of an accessible National Demonstration Site play structure at Inkster Park

Installation of bike fix it stations and bike racks at various park sites

Removal of major log jams from Lower and Middle Rouge

**DIVISION OF ROAD MAINTENANCE**

The Wayne County Roads Division strives to provide excellent service to the community it serves by maintaining the roads in its jurisdiction at the highest level of efficiency; always making the safety of the citizens of the County of Wayne its highest priority. The following accomplishments were achieved:

Maintenance paving Program—repaved over 30 lane miles of road way

Bridge Maintenance Unit repaired 12 bridges



## DEPARTMENT OF PUBLIC SERVICES

### NEW INITIATIVES FOR FISCAL YEAR 2022-2023

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Implementation of the Rouge Valley Sewage Disposal System’s (RVSDS) Long-Term Corrective Action Plan (LTCAP) was initiated. This 10 year, \$103 million initiative was kicked off in December 2020 with the execution of a design and construction engineering services contract with OHM Advisors as well as the procurement of the Phase 1 – Sewer Televising contractor. Improvements to the RVSDS are required to eliminate sanitary sewer overflows and to comply with Final Order of Abatement (FOA) 2117 (as amended) for the system. The LTCAP includes replacement of capital assets that have reached and/or exceeded their useful service lives. All improvements are identified in the LTCAP Project Plan document submitted to MDEGLE in June 2019.

complete major infrastructure projects. A list of the Parks Division’s accomplishments includes:

- Completion of Ellsworth Boardwalk and Trailhead Parking
- Completion of Phase II Park Branding signage at Lola Valley, Bell Creek and Lower Rouge Parkway
- Installation of an accessible National Demonstration Site play structure at Inkster Park
- Installation of bike fix it stations and bike racks at various park sites
- Removal of major log jams from Lower and Middle Rouge

### DIVISION OF ROAD MAINTENANCE

The Wayne County Roads Division strives to provide excellent service to the community it serves by maintaining the roads in its jurisdiction at the highest level of efficiency always making the safety of the citizens of the County of Wayne its highest priority. The following accomplishments were achieved:

- Maintenance Paving Program - repaved over 30 lane miles of roadway
- Bridge Maintenance Unit repaired 12 bridges
- Maintenance Unit patched approximately 120,000 potholes

- Installation of New Playscape at Merriman Hollow
- Renovation of the Nankin Mills Interpretive Center lobby
- Increased revenue by securing more than \$500,000 dollars in grants from MDNR, TAP and SEMCOG
- Completion of the Elizabeth Park Greenway, a 1 mile non-motorized connector
- Creation of ½ mile non-motorized Ann Arbor Trails connector at Hines Park
- Removal of log jams in the Lower, Middle and Upper Rouge
- Completion of Ellsworth Boardwalk
- Renovation of Elizabeth Park marina comfort station and Tourist Lodge
- Creation of Hawthorne Ridge Bike Park
- Increasing park connectivity to communities

### DIVISION OF PARKS

The Parks Division aims to provide high quality programs, capital project improvements and park amenities to enhance the experience of our park users. The capital improvement plan for FY 2020-2021 will upgrade facilities, increase habitat and natural restoration of the park and



## **DEPARTMENT OF PUBLIC SERVICES**

### ***NEW INITIATIVES FOR FISCAL YEAR 2022-2023***

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The program is designed to provide guidance and technical resources to agencies as they seek to evaluate and upgrade their performance.

Achieving an APWA accreditation can push DPS to strive for excellence in all of our operations and show customers that we are utilizing best practices in providing quality and efficient services. As a result of becoming accredited,

we expect to become more cost efficient in the use of resources, develop a process for continuous operational improvement, provide evidence to Wayne County customers of our quality standards, to obtain increased credibility as a public works agency, and ultimately to increase our grant opportunities. It is a multiple-year process to become accredited.

### ***IMPACT ON OPERATIONS***

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The Department of Public Services is committed to establishing an environment of operational excellence within each division. This shift in our business philosophy will help to facilitate a more customer-driven focus in our operations. The department has made significant strides in becoming more efficient and effective in providing the quality of services that our residents and constituents deserve. Although our accomplishments in effectively managing Wayne County roads, parks, drain maintenance, and recreational services have been demonstrated each fiscal year, we will

continue to focus on improvements in workflow and activities throughout the department. Our strategic efforts in achieving more responsive services and better collaboration with customers, increased transparency to the general public, and more proactive efforts to improve customer satisfaction will have a direct, positive impact on our operations and the level of service that we provide to those who live, work, visit and play in Wayne County.



**Wayne County Government**  
**Comprehensive Executive Budget 2022-2023 and Projected 2023-2024**

**DEPARTMENT OF PUBLIC SERVICES**

**Financial Report**

	FY 2020-2021 Actual	FY 2021-2022 Adopted Budget	FY 2021-2022 Amended Budget	FY 2022-2023 CEO Rec Budget	Increase / (Decrease) From Amended	FY 2023-2024 Projected Budget
<b>00101</b>	<b>General Fund</b>					
<b>449</b>	<b>DPS Engineering</b>					
	<b>Revenues</b>					
Operating Transfers In	317,962	390,000	390,000	390,000	0	390,000
<b>Total Revenues</b>	<b>\$317,962</b>	<b>\$390,000</b>	<b>\$390,000</b>	<b>\$390,000</b>	<b>\$0</b>	<b>\$390,000</b>
	<b>Expenditures</b>					
Services and Contractual Serv	112,370	105,602	105,602	112,348	6,746	113,963
Other Charges	409,242	400,000	400,000	400,000	0	400,000
<b>Total Expenditures</b>	<b>\$521,613</b>	<b>\$505,602</b>	<b>\$505,602</b>	<b>\$512,348</b>	<b>\$6,746</b>	<b>\$513,963</b>
<b>00201</b>	<b>County Road Fund</b>					
<b>449</b>	<b>DPS Roads</b>					
	<b>Revenues</b>					
Federal Grants and Contracts	22,075,569	21,008,000	21,008,000	14,500,000	(6,508,000)	14,500,000
State Grants and Contracts	128,778,220	138,708,101	138,708,101	140,098,673	1,390,572	143,270,651
Local Grants and Contracts	541,910	4,300,000	4,300,000	1,035,000	(3,265,000)	1,035,000
Charges, Fees, and Fines	2,157,549	3,244,174	3,244,174	3,298,052	53,878	3,298,052
Interest Income	1,193,635	1,200,000	1,200,000	1,200,000	0	1,200,000
Rents and Expense Recoveries	861,941	550,000	550,000	550,000	0	550,000
Other Revenue	1,107,484	1,282,000	1,282,000	1,302,000	20,000	1,302,000
Other Financing	137,512	24,465,870	24,392,231	58,224,743	33,832,512	50,236,661
<b>Total Revenues</b>	<b>\$156,853,820</b>	<b>\$194,758,145</b>	<b>\$194,684,506</b>	<b>\$220,208,468</b>	<b>\$25,523,962</b>	<b>\$215,392,364</b>
	<b>Expenditures</b>					
Personnel	22,310,103	32,279,285	32,279,285	33,204,543	925,258	33,815,968
Fringe Benefits	7,161,720	10,154,318	10,154,318	10,459,175	304,857	11,158,248
Pension	12,007,796	13,506,092	13,506,092	12,575,856	(930,236)	12,943,762
Materials and Supplies	18,963,453	21,603,260	21,603,260	21,613,210	9,950	21,613,210
Services and Contractual Serv	75,581,968	100,021,341	99,906,802	123,817,128	23,910,326	117,835,177
Travel	61,280	145,000	145,000	104,614	(40,386)	104,614
Operating Expenses	4,652,415	6,040,139	6,040,139	6,297,109	256,970	5,808,352
Rentals	386,813	417,340	417,340	417,340	0	377,340
Other Charges	1,197,939	666,824	707,724	707,724	0	707,724
Capital	8,040,874	9,307,621	9,307,621	9,489,621	182,000	9,568,821
Non Capital Assets	55,897	226,925	226,925	1,132,148	905,223	1,069,148
Operating Transfers Out	317,962	390,000	390,000	390,000	0	390,000
<b>Total Expenditures</b>	<b>\$150,738,220</b>	<b>\$194,758,145</b>	<b>\$194,684,506</b>	<b>\$220,208,468</b>	<b>\$25,523,962</b>	<b>\$215,392,364</b>
<b>00208</b>	<b>County Park Fund</b>					
<b>449</b>	<b>DPS Parks</b>					
	<b>Revenues</b>					
Taxes	9,701,651	9,175,000	9,175,000	9,175,000	0	9,175,000
Licenses and Permits	78,548	105,000	105,000	105,000	0	105,000
State Grants and Contracts	681,268	0	332,818	0	(332,818)	0
Charges, Fees, and Fines	1,288,867	1,523,000	1,730,900	1,498,000	(232,900)	1,498,000
Interest Income	128,972	175,000	175,000	175,000	0	175,000
Rents and Expense Recoveries	26,808	24,000	24,000	24,000	0	24,000
Other Revenue	374,820	390,000	390,000	390,000	0	390,000
Other Financing	0	0	950,000	0	(950,000)	0
Operating Transfers In	2,850,000	2,259,383	2,259,383	2,259,352	(31)	2,259,352
<b>Total Revenues</b>	<b>\$15,130,932</b>	<b>\$13,651,383</b>	<b>\$15,142,101</b>	<b>\$13,626,352</b>	<b>\$(1,515,749)</b>	<b>\$13,626,352</b>



**DEPARTMENT OF PUBLIC SERVICES**

**Financial Report**

	<u>FY 2020-2021 Actual</u>	<u>FY 2021-2022 Adopted Budget</u>	<u>FY 2021-2022 Amended Budget</u>	<u>FY 2022-2023 CEO Rec Budget</u>	<u>Increase / (Decrease) From Amended</u>	<u>FY 2023-2024 Projected Budget</u>
<b>Expenditures</b>						
Personnel	2,978,617	3,440,833	3,549,327	3,513,936	(35,391)	3,585,484
Fringe Benefits	983,501	1,197,447	1,153,014	1,218,011	64,997	1,301,226
Pension	941,921	895,786	832,540	792,146	(40,394)	836,007
Materials and Supplies	296,929	507,775	507,775	507,875	100	507,875
Services and Contractual Serv	5,572,600	5,766,199	6,306,917	5,749,705	(557,212)	5,535,532
Travel	7,139	8,050	9,450	8,050	(1,400)	8,050
Operating Expenses	315,311	532,533	530,318	533,900	3,582	549,449
Rentals	859,717	293,377	293,377	293,377	0	293,377
Capital	1,291,360	850,000	1,780,000	850,000	(930,000)	850,000
Non Capital Assets	8,819	0	20,000	0	(20,000)	0
Operating Transfers Out	0	159,383	159,383	159,352	(31)	159,352
<b>Total Expenditures</b>	<b>\$13,255,916</b>	<b>\$13,651,383</b>	<b>\$15,142,101</b>	<b>\$13,626,352</b>	<b>\$(1,515,749)</b>	<b>\$13,626,352</b>
<b>00228 Water Quality Management 606 Environmental Programs</b>						
<b>Revenues</b>						
Federal Grants and Contracts	713,098	2,500,000	2,500,000	2,000,000	(500,000)	1,000,000
Charges, Fees, and Fines	409,944	1,272,600	1,242,243	1,450,600	208,357	1,550,600
<b>Total Revenues</b>	<b>\$1,123,042</b>	<b>\$3,772,600</b>	<b>\$3,742,243</b>	<b>\$3,450,600</b>	<b>\$(291,643)</b>	<b>\$2,550,600</b>
<b>Expenditures</b>						
Personnel	165,622	595,763	595,763	598,297	2,534	610,945
Fringe Benefits	67,180	226,560	226,560	227,054	494	242,458
Pension	52,377	160,271	160,271	140,005	(20,266)	148,057
Materials and Supplies	11,170	38,800	38,800	73,200	34,400	73,200
Services and Contractual Serv	1,081,072	2,687,233	2,656,876	2,345,558	(311,318)	1,412,047
Travel	4,819	9,000	9,000	13,000	4,000	14,000
Operating Expenses	5,984	9,473	9,473	9,486	13	10,893
Rentals	41,141	30,000	30,000	30,000	0	30,000
Capital	0	2,500	2,500	1,000	(1,500)	1,500
Non Capital Assets	0	13,000	13,000	13,000	0	7,500
<b>Total Expenditures</b>	<b>\$1,429,367</b>	<b>\$3,772,600</b>	<b>\$3,742,243</b>	<b>\$3,450,600</b>	<b>\$(291,643)</b>	<b>\$2,550,600</b>
<b>00229 Enviromental Programs Fund 606 ESG - Environmental Programs</b>						
<b>Revenues</b>						
Charges, Fees, and Fines	2,760,460	3,035,000	3,035,000	2,992,859	(42,141)	2,982,145
Interest Income	104,051	250,000	250,000	250,000	0	250,000
<b>Total Revenues</b>	<b>\$2,864,512</b>	<b>\$3,285,000</b>	<b>\$3,285,000</b>	<b>\$3,242,859</b>	<b>\$(42,141)</b>	<b>\$3,232,145</b>
<b>Expenditures</b>						
Personnel	496,040	730,510	730,510	763,066	32,556	778,680
Fringe Benefits	187,710	255,438	255,438	263,032	7,594	281,798
Pension	156,871	198,073	198,073	177,560	(20,513)	187,682
Materials and Supplies	46,174	29,800	29,800	20,300	(9,500)	20,300
Services and Contractual Serv	470,060	1,924,335	1,924,335	1,846,376	(77,959)	1,789,712
Travel	19,464	38,500	38,500	29,000	(9,500)	29,000
Operating Expenses	15,591	18,344	18,344	53,525	35,181	54,973
Rentals	54,000	72,000	72,000	72,000	0	72,000
Capital	0	1,000	1,000	1,000	0	1,000
Non Capital Assets	2,845	17,000	17,000	17,000	0	17,000
<b>Total Expenditures</b>	<b>\$1,448,754</b>	<b>\$3,285,000</b>	<b>\$3,285,000</b>	<b>\$3,242,859</b>	<b>\$(42,141)</b>	<b>\$3,232,145</b>
<b>00596 CSO Basins 440 DPWs - Systems</b>						
<b>Revenues</b>						
Local Grants and Contracts	55,209	153,148	153,148	47,834	(105,314)	0
Charges, Fees, and Fines	2,047,627	4,073,088	4,073,088	3,562,694	(510,394)	3,630,728
Interest Income	(6,649)	2,000	2,000	1,000	(1,000)	1,000
Other Financing	0	7,496,453	7,496,453	7,240,000	(256,453)	6,276,000
<b>Total Revenues</b>	<b>\$2,096,187</b>	<b>\$11,724,689</b>	<b>\$11,724,689</b>	<b>\$10,851,528</b>	<b>\$(873,161)</b>	<b>\$9,907,728</b>



**DEPARTMENT OF PUBLIC SERVICES**

**Financial Report**

	<u>FY 2020-2021 Actual</u>	<u>FY 2021-2022 Adopted Budget</u>	<u>FY 2021-2022 Amended Budget</u>	<u>FY 2022-2023 CEO Rec Budget</u>	<u>Increase / (Decrease) From Amended</u>	<u>FY 2023-2024 Projected Budget</u>
<b>Expenditures</b>						
Materials and Supplies	85,904	165,250	167,250	209,000	41,750	209,000
Services and Contractual Serv	1,446,942	10,825,691	10,808,691	9,976,694	(831,997)	9,080,728
Operating Expenses	306,773	452,500	567,500	598,000	30,500	598,000
Rentals	0	17,500	17,500	20,000	2,500	20,000
Capital	18,773	110,600	10,600	0	(10,600)	0
Debt Service	55,209	153,148	153,148	47,834	(105,314)	0
<b>Total Expenditures</b>	<b>\$1,913,602</b>	<b>\$11,724,689</b>	<b>\$11,724,689</b>	<b>\$10,851,528</b>	<b>\$(873,161)</b>	<b>\$9,907,728</b>
<b>00598 Rouge Val Sewage Disp Sys</b>						
<b>440 DPW - Systems</b>						
<b>Revenues</b>						
Local Grants and Contracts	903,270	935,510	935,510	982,974	47,464	982,974
Charges, Fees, and Fines	61,032,835	61,322,886	61,322,886	60,804,433	(518,453)	60,804,433
Interest Income	54,797	0	0	35,000	35,000	35,000
<b>Total Revenues</b>	<b>\$61,990,902</b>	<b>\$62,258,396</b>	<b>\$62,258,396</b>	<b>\$61,822,407</b>	<b>\$(435,989)</b>	<b>\$61,822,407</b>
<b>Expenditures</b>						
Materials and Supplies	1,940	25,000	25,000	14,072	(10,928)	14,072
Services and Contractual Serv	57,232,365	61,808,831	60,682,240	60,507,918	(174,322)	60,507,918
Operating Expenses	74,577	155,521	155,521	297,517	141,996	297,517
Rentals	5,681	11,999	11,999	0	(11,999)	0
Other Charges	0	775,000	471,591	19,926	(451,665)	19,926
Depreciation	2,933,511	0	0	0	0	0
Capital	0	(1,453,465)	(23,465)	0	23,465	0
Debt Service	223,385	935,510	935,510	982,974	47,464	982,974
<b>Total Expenditures</b>	<b>\$60,471,460</b>	<b>\$62,258,396</b>	<b>\$62,258,396</b>	<b>\$61,822,407</b>	<b>\$(435,989)</b>	<b>\$61,822,407</b>
<b>00641 Environment</b>						
<b>540 Department of Environment</b>						
<b>Revenues</b>						
Charges, Fees, and Fines	3,011,940	4,931,756	5,558,655	4,792,743	(765,912)	4,957,647
Interest	(12,775)	0	0	0	0	0
Rents and Expense Recoveries	23,853	119,338	119,338	250,246	130,908	250,794
Other Revenue	(52,749)	20,000	20,000	0	(20,000)	0
<b>Total Revenues</b>	<b>\$2,970,268</b>	<b>\$5,071,094</b>	<b>\$5,697,993</b>	<b>\$5,042,989</b>	<b>\$(655,004)</b>	<b>\$5,208,441</b>
<b>Expenditures</b>						
Personnel	1,186,815	1,891,531	1,891,531	1,870,275	(21,256)	1,885,313
Fringe Benefits	369,183	687,161	687,161	676,441	(10,720)	720,001
Pension	304,485	507,540	507,540	435,258	(72,282)	458,898
Materials and Supplies	19,156	26,600	26,600	159,360	132,760	159,359
Services and Contractual Serv	878,834	1,634,127	2,254,779	1,627,912	(626,867)	1,709,612
Travel	6,865	13,800	13,800	17,300	3,500	17,300
Operating Expenses	30,061	73,530	75,072	85,983	10,911	87,498
Rentals	62,738	141,041	145,746	91,602	(54,144)	91,602
Depreciation	1,600	17,858	17,858	2,858	(15,000)	2,858
Capital	0	40,000	40,000	60,000	20,000	60,000
Non Capital Assets	0	37,906	37,906	16,000	(21,906)	16,000
<b>Total Expenditures</b>	<b>\$2,859,737</b>	<b>\$5,071,094</b>	<b>\$5,697,993</b>	<b>\$5,042,989</b>	<b>\$(655,004)</b>	<b>\$5,208,441</b>
<b>00801 Regular Drain Fund-Maint.</b>						
<b>441 DPW - Drains</b>						
<b>Revenues</b>						
Taxes	1,545,641	2,045,325	2,536,699	450,000	(2,086,699)	450,000
State Grants and Contracts	0	100,860	100,860	0	(100,860)	0
Local Grants and Contracts	0	108,912	108,912	503,991	395,079	0
Charges, Fees, and Fines	222,865	0	0	0	0	0
Interest	2,236	0	0	0	0	0
Other Financing	0	0	311,428	0	(311,428)	0
<b>Total Revenues</b>	<b>\$1,770,742</b>	<b>\$2,255,097</b>	<b>\$3,057,899</b>	<b>\$953,991</b>	<b>\$(2,103,908)</b>	<b>\$450,000</b>



**DEPARTMENT OF PUBLIC SERVICES**

**Financial Report**

	<u>FY 2020-2021 Actual</u>	<u>FY 2021-2022 Adopted Budget</u>	<u>FY 2021-2022 Amended Budget</u>	<u>FY 2022-2023 CEO Rec Budget</u>	<u>Increase / (Decrease) From Amended</u>	<u>FY 2023-2024 Projected Budget</u>
<b>Expenditures</b>						
Materials and Supplies	2,738	9,000	9,000	9,000	0	9,000
Services and Contractual Serv	509,283	500,159	1,302,961	120,000	(1,182,961)	120,000
Operating Expenses	2,046,969	1,601,776	1,601,776	321,000	(1,280,776)	321,000
Debt Service	662,396	144,162	144,162	503,991	359,829	0
<b>Total Expenditures</b>	<b>\$3,221,386</b>	<b>\$2,255,097</b>	<b>\$3,057,899</b>	<b>\$953,991</b>	<b>\$(2,103,908)</b>	<b>\$450,000</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$245,118,368</b>	<b>\$297,166,404</b>	<b>\$299,982,827</b>	<b>\$319,589,194</b>	<b>\$19,606,367</b>	<b>\$312,580,037</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$235,860,054</b>	<b>\$297,282,006</b>	<b>\$300,098,429</b>	<b>\$319,711,542</b>	<b>\$19,613,113</b>	<b>\$312,704,000</b>
<b>GENERAL FUND SUBSIDY/(USE OF RESERVES)</b>	<b>\$(9,258,314)</b>	<b>\$115,602</b>	<b>\$115,602</b>	<b>\$122,348</b>	<b>\$6,746</b>	<b>\$123,963</b>





## REGISTER OF DEEDS

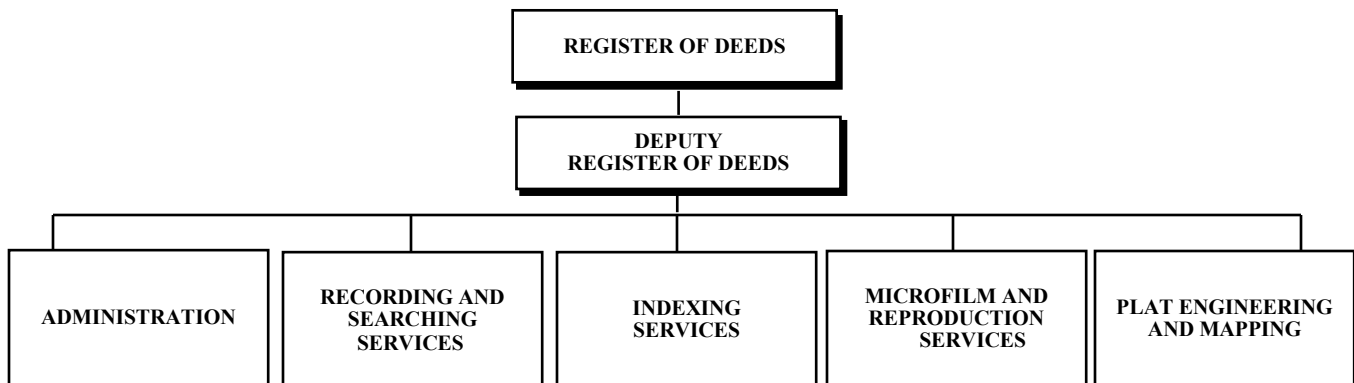
### MISSION

The mission of the Office of Register of Deeds is to provide an easily accessible, accurate and timely archival database of the county land records while providing prompt, courteous and efficient customer service.

#### Budget Summary All Funds

	FY 2020-2021 Budget	FY 2021-2022 Budget	FY 2022-2023 CEO Rec.	FY 2023-2024 Projected
<b>Total Departmental Expenditures</b>	\$ 8,739,634	\$ 9,042,022	\$ 9,066,700	\$ 9,109,600
<b>Departmental Revenue</b>				
State Grants and Contracts	678,060	678,600	507,200	507,200
Charges, Fees, and Fines	8,061,574	8,363,422	8,559,500	8,602,400
<b>Total Revenue</b>	\$ 8,739,634	\$ 9,042,022	\$ 9,066,700	\$ 9,109,600
<b>General Fund General Purpose</b>	\$ -	\$ -	\$ -	\$ -

Contact: **Bernard J. Youngblood**, Register of Deeds  
 400 Monroe, 7th Floor - Detroit, MI. 48226 - Phone (313) 224-5850





## OFFICE OF REGISTER OF DEEDS

### MAJOR ACTIVITIES AND DESCRIPTIONS

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**DIVISION OF ADMINISTRATION:** The Register of Deeds Administration Division provides overall department management and supervision; sets policies and rules concerning use of the facilities and records, as required by law; notifies staff and the public of policy changes and legal requirements concerning records; develops and administers a budget for the department; and maintains adequate resources to provide proper service levels.

**DIVISION OF RECORDING AND SEARCHING SERVICES:** The Register of Deeds is the only county officer authorized by state law to record, index and maintain land records. The Recording and Searching Division records and indexes approximately 500 thousand documents a year, including deeds, mortgages, assignments, discharges and construction liens.

Anyone can conduct free searches to obtain grantor and grantee index information on the Register of Deeds website ([www.waycountylandrecords.com](http://www.waycountylandrecords.com)). For a fee, customers can search for, view and copy documents on the website.

**DIVISION OF INDEXING:** The indexing staff obtains key information from documents that have been scanned into the land records database and enters it into index fields that are used to locate documents in the database. Some of the information entered into the index fields are the grantor, grantee, property address, property legal description, document number, liber and page.

**DIVISION OF MICROFILM AND REPRODUCTION SERVICES:** More than 50 million document images and abstracts of records are

maintained in the Register of Deeds' land records database, tract index and grantor-grantee files. The Register of Deeds conducts customized searches for the general public and more than 150 commercial customers (title companies, banks, law offices, government agencies, etc.) who want to obtain copies of recorded documents.

**DIVISION OF PLAT ENGINEERING AND MAPPING:** Plat Engineers reviews plats of new subdivisions for compliance with the Land Division Act and Wayne County Plat Board rules and regulations. They also review condominium master deeds and amendments to ensure compliance with the Condominium Act. One Plat Engineer acts as an advisor to the Plat Board and recommends plats for approval to the Plat Board. The Plat Board is chaired by the Register of Deeds. The Plat Engineer, who serves as the County's representative for the Survey, Monumentation and Remonumentation Program, ensures the work is carried out in compliance with state law and the annual grant agreement.

Mapping Technicians plot acreage legal descriptions; verify that the legal descriptions mathematically close; and verify that the legal description, tax identification number, and address are for the same parcel. They index the legal description into the Register of Deeds database. Mapping Technicians perform detailed intensive property record searches using the tract books.

### FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS

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#### Mortgage and Deed Fraud Unit

The Register of Deeds along with the Prosecutor and the Sheriff, founded the nation's first Mortgage and Deed Fraud Unit. The unit investigates and prosecutes real property fraud. The unit had 965 inquiries, opened 60 criminal investigations, closed 81 investigations without prosecution, issued 4 search warrants, issued 4 arrest warrants, obtained 7 convictions (pleas or trails), returned 5 homes.

#### Survey and Remonumentation Program

The Survey and Remonumentation grant year runs from January 1 through December 31. During the 2021 grant year, we compiled research dossiers for 118 corners, monumented the corners and recorded them. We also provided coordinates for 42 corners.



## OFFICE OF REGISTER OF DEEDS

### *NEW INITIATIVES FOR FISCAL YEAR 2022-2023*

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Continue a comprehensive review of current policies and procedures. This will improve workforce capabilities, outline all aspects of operations and provide a guideline to ensure best practices are attained. Due to the Covid-19 health crisis, this project has been delayed another year.

Continue creating a training program that includes all functions of the office to improve efficiencies and increase productivity. Due to the Covid-19 health crisis, this project has also been delayed another year .

### *IMPACT ON OPERATIONS*

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The current economic environment has created uncertainty in the housing market which directly effects the volume of services the Register of Deeds Office provides. As such, it is difficult to predict the amount of fees the office will collect in the coming years. The number of staff needed is directly related to the volume of services provided and is monitored throughout the fiscal year to be sure that we can provide our constituents the service they deserve at a fair price.



*Wayne County Government*  
**Comprehensive Executive Budget 2022-2023 and Projected 2023-2024**

**OFFICE OF THE REGISTER OF DEEDS**

**Financial Report**

		FY 2020-2021 Actual	FY 2021-2022 Adopted Budget	FY 2021-2022 Amended Budget	FY 2022-2023 CEO Rec Budget	Increase / (Decrease) From Amended	FY 2023-2024 Projected Budget
<b>00101</b>	<b>General Fund</b>						
<b>236</b>	<b>Register of Deeds</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	9,929,785	8,363,422	8,363,422	8,559,500	196,078	8,602,400
	<b>Total Revenues</b>	<b>\$9,929,785</b>	<b>\$8,363,422</b>	<b>\$8,363,422</b>	<b>\$8,559,500</b>	<b>\$196,078</b>	<b>\$8,602,400</b>
	<b>Expenditures</b>						
	Personnel	2,478,200	2,973,265	2,973,265	3,023,790	50,525	2,933,544
	Fringe Benefits	924,211	1,045,273	1,045,273	1,136,986	91,713	1,216,382
	Pension	783,540	708,258	708,258	680,346	(27,912)	722,804
	Materials and Supplies	38,625	69,200	69,200	69,200	0	69,200
	Services and Contractual Serv	2,869,879	2,836,781	2,836,781	3,018,318	181,537	3,021,318
	Travel	14,583	34,000	34,000	36,000	2,000	36,000
	Operating Expenses	58,447	68,619	68,619	64,975	(3,644)	73,267
	Rentals	618,396	568,310	568,310	474,885	(93,425)	474,885
	Other Charges	3,412	14,716	14,716	10,000	(4,716)	10,000
	Capital	5,395	0	0	0	0	0
	Non Capital Assets	61,451	45,000	45,000	45,000	0	45,000
	<b>Total Expenditures</b>	<b>\$7,856,138</b>	<b>\$8,363,422</b>	<b>\$8,363,422</b>	<b>\$8,559,500</b>	<b>\$196,078</b>	<b>\$8,602,400</b>
<b>00101</b>	<b>General Fund</b>						
<b>245</b>	<b>Remonumentation Grant</b>						
	<b>Revenues</b>						
	State Grants and Contracts	568,717	678,600	678,600	507,200	(171,400)	507,200
	<b>Total Revenues</b>	<b>\$568,717</b>	<b>\$678,600</b>	<b>\$678,600</b>	<b>\$507,200</b>	<b>\$(171,400)</b>	<b>\$507,200</b>
	<b>Expenditures</b>						
	Personnel	3,007	15,000	15,000	8,000	(7,000)	8,000
	Fringe Benefits	1,242	5,609	5,609	2,917	(2,692)	3,099
	Pension	951	4,091	4,091	1,879	(2,212)	1,879
	Materials and Supplies	1,805	5,000	5,000	0	(5,000)	0
	Services and Contractual Serv	490,651	648,795	648,795	494,348	(154,447)	494,150
	Operating Expenses	45	105	105	56	(49)	72
	<b>Total Expenditures</b>	<b>\$497,700</b>	<b>\$678,600</b>	<b>\$678,600</b>	<b>\$507,200</b>	<b>\$(171,400)</b>	<b>\$507,200</b>
	<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$10,498,502</b>	<b>\$9,042,022</b>	<b>\$9,042,022</b>	<b>\$9,066,700</b>	<b>\$24,678</b>	<b>\$9,109,600</b>
	<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$8,353,839</b>	<b>\$9,042,022</b>	<b>\$9,042,022</b>	<b>\$9,066,700</b>	<b>\$24,678</b>	<b>\$9,109,600</b>
	<b>GENERAL FUND SUBSIDY</b>	<b>\$(2,144,664)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



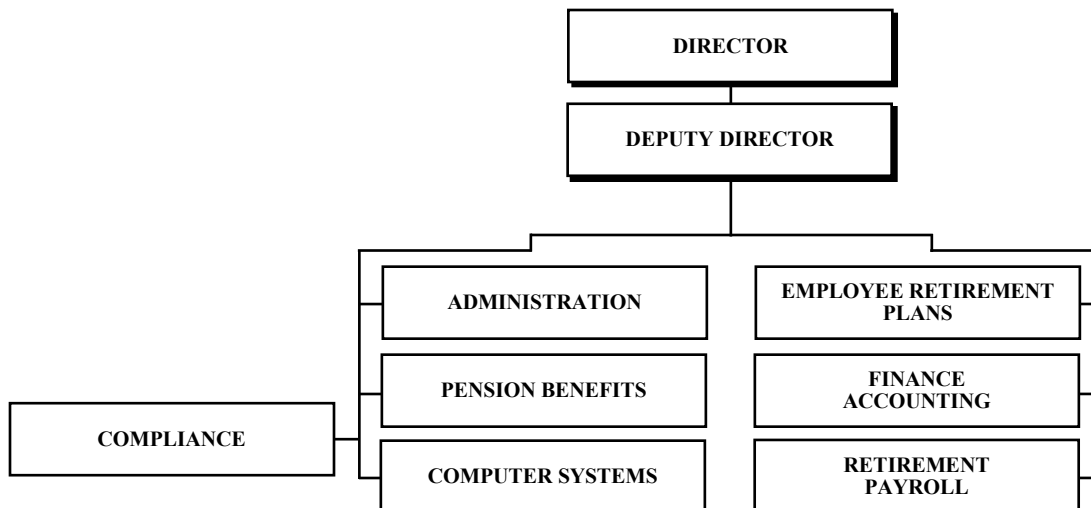
## RETIREMENT COMMISSION

### MISSION

The Mission of the Wayne County Employees' Retirement System (WCERS) is to provide secure retirement benefits that are due to the members and beneficiaries of the WCERS, and to administer such benefits by complying with the Wayne County Retirement Ordinance, collective bargaining agreements and other regulatory requirements with the highest ethical standards and fiduciary responsibility so that members and beneficiaries receive the benefits they earn on a timely basis.

<i>Budget Summary All Funds</i>				
	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024
	Budget	Budget	CEO Rec.	Projected
<b>Total Departmental Expenditures</b>	\$ 7,626,900	\$ 7,626,900	\$ 7,626,900	\$ 7,626,900
<b>Departmental Revenue</b>				
Interest and Dividends	7,626,900	7,626,900	7,626,900	7,626,900
<b>Total Revenue</b>	\$ 7,626,900	\$ 7,626,900	\$ 7,626,900	\$ 7,626,900
<b>General Fund General Purpose</b>	\$ -	\$ -	\$ -	\$ -

Contact: **Robert J. Grden**, Director  
 28 W. Adams, Suite 1900 - Detroit, MI. 48226 - Phone (313) 224-2822





## RETIREMENT COMMISSION

### ***MAJOR ACTIVITIES AND DESCRIPTIONS***

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**RETIREMENT BOARD OF COMMISSIONERS:**

The Retirement Commission establishes General Policy for the Administration of the Retirement System, reviews actions taken by the staff in regard to the administration of the system and hears appeals of actions taken by staff in regard to the administration of the system.

**ADMINISTRATION:** The Administration Division is responsible for the day-to-day operation of the Retirement System.

**PENSION BENEFITS:** The Benefits Division is responsible for ensuring that the administration and disbursement of benefits are properly managed including determining eligibility for retirement and computation of pension benefits.

**COMPLIANCE:** The Compliance Officer is responsible for making certain that the Retirement System complies with all applicable laws for the general operation of the compliance program and the

Retirement System. This includes but is not limited to working with others to develop, revise, and monitor contracts, policies, and procedures to ensure compliance by staff and service providers.

**COMPUTER SYSTEMS:** The Computer Systems Division is responsible for maintaining the operating efficiency of all hardware and software in the Retirement Office.

**EMPLOYEE RETIREMENT PLANS:** The Defined Contribution and Deferred Compensation Division is responsible for the administration of the Defined Contribution Plan and the Deferred Compensation Plan.

**FINANCE ACCOUNTING:** The Finance Accounting Division is responsible for the fund's general accounting, cash flow and investment management.

**RETIREMENT PAYROLL:** The Retirement Payroll Division is responsible for the administration of retirement system benefit payments.

### ***FISCAL YEAR 2021- 2022 ACCOMPLISHMENTS AND HIGHLIGHTS***

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- In accordance with the Governor's and County Executive's Orders, the Retirement System implemented remote working and flexible scheduling hours to provide safe working conditions. Retirement staff members were able to successfully adapt to working conditions and were able to process retirements, payroll and all other typical functions as required by law while continuing to make significant process for long-term projects to improve the overall efficiency of the office.
- Retirement staff work with its Service Providers to provide webinars series for participants.
- The Retirement System worked with its Service Providers to amend its 457 Deferred Compensation Plan to allow for "In-plan Roth Conversions" effective 10/1/2021.
- Retirement Commission, through its Policy Committee, reviewed and revised its Policies to reflect the current structures and function of the Retirement System, as well as ensure that the Policies comply with changes in the law.
- The Retirement System's Audit Committee successfully recovered amounts due to the Retirement System that were paid in overpayments due to late or delinquent notifications of a retiree's death. The System also worked with the Prosecutor's Office in case/s of fraud.
- The System continued efforts to retrieve Retiree and Beneficiary Information Verification Forms to ensure that such information remains up to date and accurate to help prevent payments from being sent to unlawful or unintended beneficiaries.
- Staff reported on internal controls in place over the review of retirement benefits.
- The Retirement System received the necessary disclosures from its Service Providers pursuant MI Public Act 314, MCL 38.1137 (7).



## RETIREMENT COMMISSION

### *NEW INITIATIVES FOR FISCAL YEAR 2022-2023*

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- Monitor the transition to the upcoming acquisition of Prudential Retirement-”Empower,” along with our service providers to ensure a smooth transition.
  - Provide education to members on the acquisition of Prudential Retirement-”Empower.”
  - Provided education to employees on repaying their (CRD) Coronavirus –Related Distributions) loans.
  - Update the Retirement System website.
  - Review and update Retirement System Policies and Procedures for the Policy Committee’s Annual
- Review programs.
  - Update beneficiary information for retirees and beneficiaries .
  - Continue efforts to retrieve the Retiree and Beneficiary Information Verification Forms.
  - Assist with the new Enterprise Resource Planning (ERP) application with Wayne County.
  - Continue to monitor changes in the law due to COVID and address our processes accordingly.

### *IMPACT ON OPERATIONS*

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The Fiscal Year 2022-2023 budget for the Retirement Commission represents a status quo budget.



*Wayne County Government*  
*Comprehensive Executive Budget 2022-2023 and Projected 2023-2024*

**RETIREMENT COMMISSION**

**Financial Report**

	FY 2020-2021 Actual	FY 2021-2022 Adopted Budget	FY 2021-2022 Amended Budget	FY 2022-2023 CEO Rec Budget	Increase / (Decrease) From Amended	FY 2023-2024 Projected Budget
<b>00731 Retirement Commission</b>						
<b>237 County Commission</b>						
<b>Revenues</b>						
Interest and Dividends	18,776,094	7,626,900	7,626,900	7,626,900	0	7,626,900
<b>Total Revenues</b>	<b>\$18,776,094</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>	<b>\$0</b>	<b>\$7,626,900</b>
<b>Expenditures</b>						
Personnel	1,080,769	1,652,937	1,652,937	1,761,187	108,250	1,789,895
Fringe Benefits	368,347	544,998	544,998	579,593	34,595	618,474
Pension	333,058	420,344	420,344	396,030	(24,314)	416,767
Materials and Supplies	55,711	122,500	122,500	122,500	0	122,500
Services and Contractual Serv	4,863,029	4,452,962	4,452,962	4,328,958	(124,004)	4,237,654
Travel	24,857	98,000	98,000	98,000	0	98,000
Operating Expenses	26,228	68,959	68,959	69,632	673	72,610
Rentals	231,607	246,000	246,000	251,000	5,000	251,000
Other Charges	(89,880)	10,200	10,200	10,000	(200)	10,000
Non Capital Assets	0	10,000	10,000	10,000	0	10,000
<b>Total Expenditures</b>	<b>\$6,893,725</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>	<b>\$0</b>	<b>\$7,626,900</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$18,776,094</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>	<b>\$0</b>	<b>\$7,626,900</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$6,893,725</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>	<b>\$7,626,900</b>	<b>\$0</b>	<b>\$7,626,900</b>
<b>GENERAL FUND SUBSIDY</b>	<b>\$(11,882,370)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



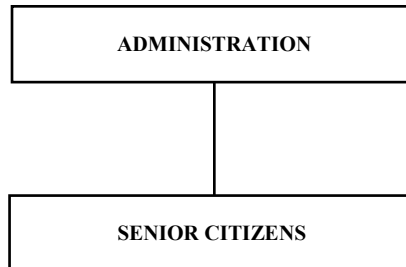


## DEPARTMENT OF SENIOR SERVICES

### MISSION

The Mission of the Department of Senior Services is to provide advocacy, nutrition services, and coordinate support services to enhance and maintain the quality of life for senior citizens in Wayne County.

<i>Budget Summary All Funds</i>				
	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024
	Budget	Budget	CEO Rec.	Projected
<b>Total Departmental Expenditures</b>	\$ 5,209,636	\$ 5,303,630	\$ 5,418,645	\$ 5,446,173
<b>Departmental Revenue</b>				
Federal Grants and Contracts	2,176,030	2,165,763	2,154,015	2,154,015
State Grants and Contracts	1,062,361	1,062,361	1,062,704	1,062,704
Charges, Fees, and Fines	378,000	378,000	378,000	378,000
Other Revenue	50,000	50,000	50,000	50,000
Other Financing	-	-	-	-
Operating Transfers In	785,678	785,678	915,514	937,045
<b>Total Revenue</b>	\$ 4,452,069	\$ 4,441,802	\$ 4,560,233	\$ 4,581,764
<b>General Fund General Purpose</b>	\$ 757,567	\$ 861,828	\$ 858,412	\$ 864,409
Contact: Director 3600 Commerce Ct.- Wayne, MI. 48184				





## DEPARTMENT OF SENIOR SERVICES

### MAJOR ACTIVITIES AND DESCRIPTIONS

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**ADMINISTRATION:** Responsible for providing leadership, strategic direction, process improvement, and consultation to Senior Services Division throughout Wayne County. Engage in continuous activity and study to increase the efficient delivery of services and enhance the quality of life of all Wayne County’s aging population.

Seniors Support Unit:

Continued emphasis on efficient delivery of services and focus on quality of life issues for Wayne County Seniors.

Provide oversight of Meals on Wheels program.

### FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS

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Seniors Support Unit:

Senior Citizens programs provided 843,247 home-delivered, congregate, liquid and Halal meals to 3,200 eligible senior citizens in Western Wayne County and Downriver, enabling them to remain independent in their own homes and improving their quality of life.

### NEW INITIATIVES FOR FISCAL YEAR 2022-2023

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Continued emphasis on efficient delivery of services and focus on quality of life issues for Wayne County Seniors. Increase emphasis on program efficiencies, COVID-19 safety measures, and implementation of

streamlined processes. Initiating a phased-in return to hot meal service for congregate and home delivered meal clients.

### IMPACT ON OPERATIONS

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The Fiscal Year 2022-2023 budget for the Department of Senior Services represents a status quo budget.



**DEPARTMENT OF SENIOR CITIZENS SERVICES**

**Financial Report**

	FY 2020-2021 Actual	FY 2021-2022 Adopted Budget	FY 2021-2022 Amended Budget	FY 2022-2023 CEO Rec Budget	Increase / (Decrease) From Amended	FY 2023-2024 Projected Budget
<b>00101 General Fund</b>						
<b>672 Community Programs</b>						
<b>Revenues</b>						
Federal Grants and Contracts	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditures</b>						
Personnel	206,486	209,503	209,503	214,709	5,206	214,709
Fringe Benefits	81,766	73,647	73,647	74,608	961	78,349
Pension	65,300	56,787	56,787	50,132	(6,655)	51,955
Materials and Supplies	175	800	800	1,600	800	1,600
Services and Contractual Serv	285,283	468,928	468,928	455,163	(13,765)	455,163
Travel	0	720	720	720	0	720
Operating Expenses	4,244	1,443	1,443	1,480	37	1,913
Other Charges	0	50,000	50,000	60,000	10,000	60,000
<b>Total Expenditures</b>	<b>\$643,254</b>	<b>\$861,828</b>	<b>\$861,828</b>	<b>\$858,412</b>	<b>\$(3,416)</b>	<b>\$864,409</b>
<b>00223 HCS - Nutrition</b>						
<b>672 Seniors - Clinic Programs</b>						
<b>Revenues</b>						
Federal Grants and Contracts	2,288,827	2,165,763	2,165,763	2,154,015	(11,748)	2,154,015
State Grants and Contracts	1,060,569	1,062,361	1,062,361	1,062,704	343	1,062,704
Interest Income	7,373	0	0	0	0	0
Charges, Fees, and Fines	193,445	378,000	378,000	378,000	0	378,000
Other Revenue	63,746	50,000	50,000	50,000	0	50,000
Operating Transfers In	785,678	785,678	785,678	915,514	129,836	937,045
<b>Total Revenues</b>	<b>\$4,399,638</b>	<b>\$4,441,802</b>	<b>\$4,441,802</b>	<b>\$4,560,233</b>	<b>\$118,431</b>	<b>\$4,581,764</b>
<b>Expenditures</b>						
Personnel	778,648	986,853	986,853	1,064,588	77,735	1,071,198
Fringe Benefits	135,451	134,411	134,411	138,320	3,909	147,186
Pension	103,381	94,768	94,768	84,259	(10,509)	88,865
Materials and Supplies	252,064	299,100	297,576	299,401	1,825	299,400
Services and Contractual Serv	2,538,696	2,699,715	2,699,715	2,735,628	35,913	2,736,263
Travel	52,714	74,966	74,966	74,966	0	74,966
Operating Expenses	18,179	15,989	17,513	25,071	7,558	25,886
Rentals	36,000	36,000	36,000	36,000	0	36,000
Other Charges	97,941	100,000	100,000	100,000	0	100,000
Non Capital Assets	374	0	0	2,000	2,000	2,000
<b>Total Expenditures</b>	<b>\$4,013,449</b>	<b>\$4,441,802</b>	<b>\$4,441,802</b>	<b>\$4,560,233</b>	<b>\$118,431</b>	<b>\$4,581,764</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$4,399,638</b>	<b>\$4,441,802</b>	<b>\$4,441,802</b>	<b>\$4,560,233</b>	<b>\$118,431</b>	<b>\$4,581,764</b>
	<b>\$4,656,703</b>	<b>\$5,303,630</b>	<b>\$5,303,630</b>	<b>\$5,418,645</b>	<b>\$115,015</b>	<b>\$5,446,173</b>
<b>GENERAL FUND SUBSIDY</b>	<b>\$257,065</b>	<b>\$861,828</b>	<b>\$861,828</b>	<b>\$858,412</b>	<b>\$(3,416)</b>	<b>\$864,409</b>



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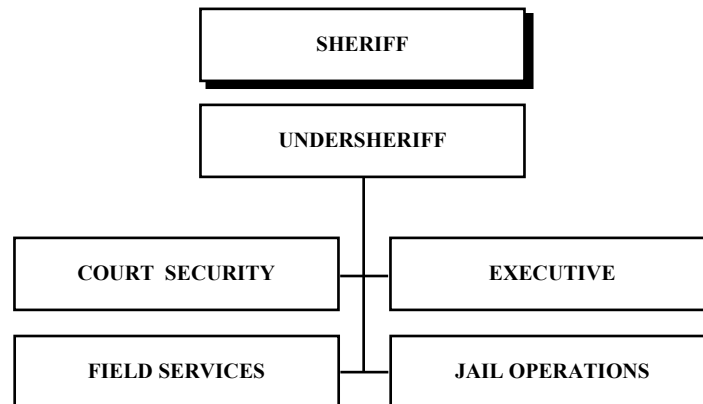
## SHERIFF'S OFFICE

### MISSION

The Mission of the Office of the Sheriff is to provide quality law enforcement, safe, secure and humane detention facilities, security for the courts and the service of legal process and orders of the court for citizens, the public and detainees entrusted to the Sheriff's Office care, so they will be safe-guarded and enjoy an enhanced quality of life.

<i>Budget Summary All Funds</i>				
	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024
	Budget	Budget	CEO Rec.	Projected
<b>Total Departmental Expenditures</b>	\$ 130,494,406	\$ 167,939,323	\$ 171,875,157	\$ 178,915,746
<b>Departmental Revenue</b>				
Federal Grants and Contracts	1,488,679	2,916,069	1,574,001	1,573,810
State Grants and Contracts	1,431,865	2,212,329	2,256,501	2,254,349
Local Grants and Contracts	-	-	-	-
Charges, Fees, and Fines	12,979,122	11,051,348	10,710,525	11,254,408
Interest Income	-	50,000	50,000	50,000
Other Revenue	17,401,831	23,515,081	24,577,213	25,192,107
Other Financing	4,682,086	6,182,985	4,696,578	4,679,663
Operating Transfers In	1,117,675	4,013,737	1,621,378	1,625,395
<b>Total Revenue</b>	\$ 39,101,258	\$ 49,941,549	\$ 45,486,196	\$ 46,629,732
<b>General Fund General Purpose</b>	\$ 91,393,148	\$ 117,997,774	\$ 126,388,961	\$ 132,286,014

Contact: **Raphael Washington**, County Sheriff  
 4747 Woodward Ave. - Detroit, MI. 48201 - Phone (313) 224-2233





## SHERIFF'S OFFICE

### MAJOR ACTIVITIES AND DESCRIPTIONS

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**DIVISION OF COURTS:** The Court Division maintains security and order in the courtrooms of the Third Circuit and Wayne County Probate Courts and transports prisoners between the courts and the jails.

**CIVIL PROCESS UNIT:**

This unit serves summons and complaints, subpoenas, personal protection orders (PPOs) and any other civil writs and processes issued by any court of record. Performs mortgage foreclosure sales and processes sale adjournments. Executes requests and orders to seize property, orders of eviction, and other post-judgment collection remedies.

**FRIEND OF THE COURT ENFORCEMENT:**

The Friend of the Court Enforcement Unit locates and arrests individuals who are delinquent in paying court-ordered child support.

**EXECUTIVE DIVISION:** The Sheriff, Undersheriff, Chief of Staff, Chiefs, Deputy Chiefs, Director of Administration, Legal Advisor, Public Information Officer, and Commanders provide the general direction, coordination and control of the work products of the divisions.

**FINANCE, PERSONNEL AND MATERIALS MANAGEMENT:** These administrative support units report to the Director of Administration and provide vital services to the other divisions, such as budget projections, billings, payroll, materials management, and personnel management.

**POLICE DISCIPLINE:**

The Police Discipline Unit oversees the discipline process for all personnel in accordance with collective bargaining agreements. It conducts administrative hearings and, when appropriate, seeks disciplinary sanctions against officers who violate the law or departmental rules and regulations.

**TRAINING:**

The Training Unit is responsible for providing all divisions with jailer, academy and in-service training. Specific duties include scheduling of training programs, development of programs and coordination of the Field Training Office Program.

**COMMUNITY RELATIONS:**

Responsible for developing and maintaining programs in the area of police community relations. Members make presentations to groups of all age levels on a variety of topics including crime prevention, school safety, drunk driving, handgun safety, and drug education. Members also prepare and staff displays at public events.

**DIVISION OF FIELD SERVICE:** This Division provides a full range of law enforcement services including crime prevention, investigation of criminal activity, apprehension of law and ordinance violators, patrol of County Parks and waterways and other public safety programs.

**PATROL AND INVESTIGATION:**

The Patrol and Investigation Unit (Field Services) provides law enforcement service to all areas of Wayne County and County Parks. The division's objectives are to plan, establish, direct and control the policy and programs designed to provide for the prevention of crime, the enforcement of laws, the apprehension of offenders, the protection of life and property, and the preservation of public peace.

**PARK PATROL:**

The Park Patrol Unit has the primary purpose of foot, vehicle and mounted unit patrol to enforce criminal laws and the enforcement of Wayne County Park System Rules and Regulations. They provide:

- Visible patrols of Wayne County Parks, which acts as a deterrent to crime.
- Investigation and reporting traffic crashes in the Wayne County Parks.
- Taking appropriate action against violators of criminal laws.
- Issuing verbal warnings and written citations for violations of Michigan Vehicle Code to motorist in the Wayne County Parks.
- Marking and reporting abandoned vehicles in Wayne County Parks.
- Providing emergency assistance.

**SECONDARY ROAD PATROL:**

The Secondary Road Patrol has the primary duty of law enforcement. This is a State funded unit, which provides traffic enforcement and accident investigation on secondary roads and highways within the townships and communities requesting this service.

**DRUG ENFORCEMENT UNIT:**

Through covert operations, the Drug Enforcement Unit enforces state drug laws throughout the Gov. and acts in concert with Federal Law Enforcement agencies for the betterment of the citizens of the County of Wayne and its residents.



## SHERIFF'S OFFICE

### **MAJOR ACTIVITIES AND DESCRIPTIONS** *continued*

**CCW UNIT:** In December 2015 CCW/Gun Boards were eliminated and the Michigan State Police now perform the functions of the Gun Boards. The Sheriff's Office now only fingerprints the applicant for a \$15 fee. This Unit works in cooperation with the Training Unit to provide gun safety programs to the general public.

**MUNICIPAL SUPPORT ENFORCEMENT UNIT (MSEU):** Through intergovernmental agreements, municipalities benefit from the assistance to their Police Departments or Public Safety Units by the Sheriff's MSEU issuing citations for enforcement of traffic laws set forth under certain Municipality Ordinances for the protection of city streets and/or water ways from violations of those Ordinances. In addition, the Sheriff's MSEU reduces traffic crashes, serious injuries, property damage and ensures the safe transportation of hazardous materials upon the highways of Wayne County by their focus on commercial vehicle enforcement.

**MARINE SAFETY UNIT:**

The Sheriff's Marine Unit is responsible for patrolling all waters in the County of Wayne, which includes Lake St. Clair, the Detroit River, Lake Erie and Belleville Lake. All Marine Unit officers are trained in the operation of powerboats for patrol and rescue and accident investigation. The majority of the officers assigned to this unit are on a seasonal basis.

**DIVE TEAM:**

The Dive Team is responsible for the recovery of drowning victims within Wayne County. They also assist the U.S. Border Patrol in the area of Homeland Security along the U.S.A./Canadian Border. The officers are assigned to the unit on a part-time basis.

**DISPATCH AND COMMUNICATION CENTER:**

The Dispatch and Communication Center is a 24/7 service center utilizing an advanced computer aided dispatch system (CAD). The system provides dispatch, communication and records management for the Department. The Sheriff's Office is a significant participant in the regional CAD system and is one of the founding members of the southern Wayne County information system consortium. Dispatch has implemented a new digital radio system providing statewide coverage and interoperability with other agencies.

**DIVISION OF THE JAILS:** The Sheriff's Office operates three jail facilities for the detention of persons charged with offenses awaiting examination or pre-trial, as well as persons sentenced to jail after conviction. These facilities provide special areas for violent inmates requiring maximum security and mentally ill inmates needing intensive supervision and psychiatric care. The Jail Divisions include major activities or units for jail security, inmate booking and registry, reception

diagnostic/medical/hospital, inmate transportation, food preparation, laundry, sanitation and maintenance.

**SPECIAL OPERATIONS:**

**SPECIAL RESPONSE TEAM (SRT):**

The SRT provides tactical response to non-routine situations including hostage incidents, armed barricade suspects, service of high-risk warrants and other operations requiring specialized tactical response. The purpose of the SRT is to handle high-risk operations in a manner that reduces the chance of violence, injury or death. The SRT is the primary tactical first responder for the Wayne County Department of Homeland Security.

**WAYNE COUNTY COMMUNITY COLLEGE DISTRICT (WCCCD):**

The Sheriff's Office provides security and law enforcement services to the Wayne County Community College District. The services are fully paid for by the College.

**SPECIAL PROJECTS:**

The Sheriff's Office will continue to participate in external and grant funded projects including the Multi-Jurisdictional Task Force project and other non-general fund law enforcement initiatives.

The Sheriff's Office has a partnership with the Michigan Department of Corrections (MDOC) for the P.A. 511 program which apprehends probation violators referred to the Sheriff's Office by MDOC. The offender is apprehended and returned to MDOC prison system. A per apprehension fee is paid to the Sheriff's Office for this initiative.

**DEEDS FRAUD UNIT:**

The Sheriff's Deputy assigned to the Deeds Fraud Unit works closely with the Register of Deeds to investigate alleged criminality associated with fraudulent purchase, recording and ownership of real estate in the County of Wayne. Often these criminals are using "straw-purchasers" to facilitate the criminal transaction. They are often times arrested at the closing of a real estate transaction at Title Companies or Real Estate offices. Deed Fraud unit was on hold in FY 2022.



## SHERIFF'S OFFICE

### FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS

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The Sheriff's Office recognized the need to develop strategies and efficiencies to maintain a balanced budget without compromising the health, safety and welfare of the inmates, staff and community. A major accomplishment in FY16 was the successful negotiation of the new Jail Consent Order in which all parties agreed to the staffing and operations of the Jails. An extension of that negotiation also resulted in a separate agreement regarding the assignment and deployment of Officers in other areas of the Sheriff's Office. Monthly collaboration meetings between Sheriff and CEO staff continue to be very productive in identifying other efficiencies in the Sheriff's operations. For FY18, the Sheriff's Office working with Corporation Counsel consolidated all the Consent Orders into one significant document so that all the stakeholders know what the requirements are for implementation of the Consent Order.

Although the FY22 budget provided adequate staffing levels, the vacancy rate continues to hover over 412. This causes unfavorable overtime line item that is primarily offset by savings in salaries and fringes.

FY22 has seen consistently lower population levels for two years in a row. The average daily population (ADP) in FY22 was 1,400. The lower population levels have allowed for the closing of housing units resulting in year over year overtime reduction.

The major initiative to reduce the jail population has been the use of electronic monitoring program or tethers. The tether program average daily total of participants being monitored in 2022 is in excess of 1,600. It has saved 210,888 jail bed days or \$30 million savings to the General Fund.

The number of enrollments on tether for felony charge was reduced relative to the previous year. The pretrial referrals from the out-county district courts increase for the fifth straight year. This demonstrates the support and confidence the Judges have in the success of the tether program.

The overall successful completion rate continues a positive trend. A successful completion is considered any program release that is not due to a participants either absconding or being arrested and returned to jail on a violation. The use of Deputies as dedicated case managers is a strategy for having a probation style case managed. This creates a unique one-on-one relationship of participant/police officer that has clearly had a positive effect on compliance and low absconder rates in the future. The Deputies will be replaced over time with Project Consultants who are retired police officers in order to redepoly the Deputies to other assignments in the Jails.

In FY22 the average use of residential rehabilitation, serving as an alternative to incarceration, was approximately 30 inmate beds per day. This alternate allowed the release of on average 30 inmates to facilities that provided both shelter and support services. It is expected the program that will expand further in FY22. On average the program saves 11,000 jail bed days.

Another initiative reducing the inmate population and the continuation of our policy limiting the population is the reduction of U.S. Marshal population in the Jails. Although the population reduction resulted in the savings of 54,750 jail bed days, it also cost the general fund \$7.9 million in lost revenue.

The Wayne County Jail is one of the largest mental health care facilities in the State of Michigan. The mental health issues faced by jail inmates put an enormous stress both on jail staff and on the inmates. Jail Mental Health working with Jail management has developed protocols to expedite the release of inmates on a mental health discharge plan. Adequate community mental health resources could further expedite administrative jail release.

Collaboration with local law enforcement through various field operations allows for a team approach to crime prevention, enforcement of laws, apprehension of offenders, the protection of life and property and the preservation of public peace. The initiatives funded through grants, contracts and external revenue allow for enhancement of public safety in Wayne County.

The Central Transportation Unit (CTU) transported approximately 517 prisoners to MDOC facilities and picked up approximately 298 for return trip to court hearings. CTU delivered approximately 3,863 inmates to the District Courts and picked up approximately 1,693 CTU also transported approximately 1,493 prisoners to and from the 36th Circuit Court.

The implementation of the federal law PREA – Prison Rape Elimination Act required an expansion of our operations to ensure compliance with the Act. The PREA Act is designed to prevent sexual assault in jails and prisons. The program implementation began in FY15 and will require continued resources to implement the program.

The Sheriff's Office primary focus for FY 2021-2022 was to continue to implement cost saving initiatives in the operation of the agency. With 94% of the GFGP funding for the Sheriff's Office dedication to Jail operations and jail related supportive services, efforts to reduce costs in the Jails is of the highest priority.





## SHERIFF'S OFFICE

### FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS *continued*

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- Recruitment efforts continue to result in an increase in applicants to the Sheriff's Office. The separation of existing staff continue to offset the hiring of new staff.
- In cooperation with Central Personnel, the realignment of the police officer application process has resulted in increased number of applicants.
- The Video Conferencing Project for the 3<sup>rd</sup> Circuit Court, 17 District Courts, MDOC and the Prosecutor's Office began in FY15 and has been completed. It resulted in a reduction in the need to transport inmates to the various courts. Annual savings is estimated to be \$600,000.
- As an alternative to incarceration residential rehabilitation beds provide wrap-around services to individuals who would otherwise be housed in the Jails.
- The Jail Management System has been operational since late 2016. The system manages all aspects of the Jail operations from booking through release. It supports the classification, housing, movement, scheduling, intake/release and daily activity of the inmate population. It integrates with other critical systems including inmate phone system, fingerprints, courts, electronic medical records, LEIN, VINE, and NCIC.
- An RFP for the Tether services went out and three vendors were awarded contracts.. The new contracts are expected to save nearly \$500,000 per year. Sheriff's Office tether staff have been reduced to 2 Sgt. and 6 Deputies assigned to the Enforcement Unit, 13 Deputies to the Case Management Unit (1-45 Case Manager to Participants), and, 1 Sgt. assigned to supervise the tether contract.
- Commissary services were privatized in FY15 in order to expand revenue and reduce impact on the General Fund. The contract realigned services with kiosk, on-line ordering and adding dollars to the inmate accounts.
- Reassignment of Deputies to vacancies in the Jails was completed in March 2016 after the hiring of 18 civilians to perform work previously performed by Deputies as provided in the new Collective Bargaining Agreement. The Sheriff's Office continues to review other positions including 14 FTEs in the Courts to hire retired law enforcement officers in order to reassign existing Court Deputies to the Jails.
- Established the Internet Crime Unit to perform internet crimes investigation to identify internet predators and to keep Wayne County residents safe.
- Re-established the Sheriff's Community Organized Urban Team (SCOUT) Program to work with various block clubs, neighborhood watch groups, businesses and citizens overall. The SCOUT Program raises police presence, helps prevent crime, raise overall awareness in the areas in which we work, and to enhance the quality of life in the various Wayne County communities.
- 2 stolen vehicles were recovered
- 20 vehicles were impounded and towed
- 102 vehicles were tagged as abandoned
- 188 traffic stops by Secondary Roads unit
- 139 traffic citations were issued for speeding
- Numerous verbal warnings given to motorists, including some ATV's and unlicensed scooters being driven on the streets.



## SHERIFF'S OFFICE

### NEW INITIATIVES FOR FISCAL YEAR 2022-2023

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The Sheriff's Office primary focus for FY 2022-2023 will be to continue to implement cost saving initiatives. The main focus will be the Jails as over 94% of the GFGP funding is for Jail operations and jail related support services.

- Continue to assist Central Personnel to increase recruitment of Police Officers to fill all vacancies and create a 50 FTE Temporary Pool staff. This would result in the savings of millions of dollars currently spent on overtime because of the nearly 247 vacancies.
- Continue to evaluate and recommend realignment of Jail staff to ensure the highest level of efficiencies and cost savings.
- Continue to realign certain Court staff inclusive of part-time police officers to ensure the highest level of efficiencies and cost savings.
- Replacement of police personnel in certain areas agreed upon in the Collective Bargaining Agreement between the County and POAM with civilian personnel.
- Continue to work with CEO Team on prioritizing short term Jail capital projects to improve the health, safety and welfare of the staff and inmate until the move to the new Criminal Justice Complex.
- Expand grant opportunities to increase law enforcement services to the communities.
- Procure a dedicated E-Learning system to ensure compliance with the consent order mandated 24 hours of training, and the Michigan Sheriff's Coordinating and Training Council (MSCTC) 20 hours training mandate. The existing LMS is not SCORM compatible and has significant and mandated training requirements.
- Issue RFPs to ensure the Sheriff's Office enters into contracts for consumables, ammunition and services.
- Establish a 5 week Citizen Police Academy program that meets once a week on Tuesday evenings from 6pm to 9pm. The Citizens Police Academy allows citizens of Wayne County to become more educated on the Wayne County Sheriff's Office and its service to the community. Participants will learn the challenges, procedures, associated jail operations and law enforcement within Wayne County. We seek and invite a diverse group of people that either live in or work in Wayne County to apply. Requirements include that the participant must be at least 21 years of age. There is no cost to attend the Citizen Police Academy.

### IMPACT ON OPERATIONS

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The Sheriff's Office will continue to implement cost saving measures to ensure the delivery of the most effective and efficient law enforcement services. Incremental improvements of technology systems throughout the agency have and will improve efficiencies of certain aspects of the operation. Continue to realign staff in the Jails and Courts to create

efficiencies and costs savings and filling of the vacancies within the Jails will allow for the reduction of overtime costs at the Jails. Safely and effectively streamline jail operations from 3 jails into 2, as preparation is underway to transition to one consolidated jail as efforts continue to increase for recruitment and retention.



## OFFICE OF THE COUNTY SHERIFF

### Financial Report

		FY 2020-2021 Actual	FY 2021-2022 Adopted Budget	FY 2021-2022 Amended Budget	FY 2022-2023 CEO Rec Budget	Increase / (Decrease) From Amended	FY 2023-2024 Projected Budget
<b>00101</b>	<b>General Fund</b>						
<b>305</b>	<b>Sheriff Executive</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	5,108	5,000	5,000	5,000	0	5,000
	<b>Total Revenues</b>	<b>\$5,108</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$0</b>	<b>\$5,000</b>
	<b>Expenditures</b>						
	Personnel	1,075,362	2,048,024	2,048,024	2,056,910	8,886	2,086,379
	Fringe Benefits	593,889	790,006	790,006	785,581	(4,425)	833,009
	Pension	281,108	553,347	553,347	478,888	(74,459)	503,195
	Materials and Supplies	28,324	41,125	41,125	42,800	1,675	42,800
	Services and Contractual Serv	401,333	825,330	829,402	883,098	53,696	883,098
	Travel	1,094	12,864	12,864	12,864	0	12,864
	Operating Expenses	80,880	71,176	71,176	71,242	66	75,446
	Rentals	362,500	460,598	456,526	456,526	0	456,526
	Other Charges	23,410	35,608	35,608	25,000	(10,608)	25,000
	Non Capital Assets	0	1,760	1,760	1,760	0	0
	<b>Total Expenditures</b>	<b>\$2,847,899</b>	<b>\$4,839,838</b>	<b>\$4,839,838</b>	<b>\$4,814,669</b>	<b>\$(25,169)</b>	<b>\$4,918,317</b>
<b>00101</b>	<b>General Fund</b>						
<b>306</b>	<b>Sheriff Court Services</b>						
	<b>Revenues</b>						
	Other Revenue	9,403,834	23,092,581	23,092,581	24,154,713	1,062,132	24,768,607
	<b>Total Revenues</b>	<b>\$9,403,834</b>	<b>\$23,092,581</b>	<b>\$23,092,581</b>	<b>\$24,154,713</b>	<b>\$1,062,132</b>	<b>\$24,768,607</b>
	<b>Expenditures</b>						
	Personnel	5,111,668	12,356,264	12,367,440	13,240,497	873,057	13,338,274
	Fringe Benefits	1,692,301	4,492,043	4,496,402	4,805,198	308,796	5,045,170
	Pension	1,600,556	3,199,076	3,202,652	2,971,739	(230,913)	3,088,875
	Materials and Supplies	144,537	225,675	225,675	207,400	(18,275)	207,402
	Services and Contractual Serv	2,052,972	2,676,889	2,657,719	2,780,473	122,754	2,780,473
	Travel	872	1,500	1,500	1,500	0	1,500
	Operating Expenses	130,006	110,371	110,430	117,144	6,714	143,530
	Rentals	14,851	16,863	16,863	16,862	(1)	16,862
	Other Charges	0	0	0	0	0	132,621
	Non Capital Assets	0	13,900	13,900	13,900	0	13,900
	<b>Total Expenditures</b>	<b>\$10,747,763</b>	<b>\$23,092,581</b>	<b>\$23,092,581</b>	<b>\$24,154,713</b>	<b>\$1,062,132</b>	<b>\$24,768,607</b>
<b>00101</b>	<b>General Fund</b>						
<b>350</b>	<b>Sheriff Non-Jail Services</b>						
	<b>Revenues</b>						
	Federal Grants and Contracts	117,071	118,111	126,990	153,140	26,150	152,949
	State Grants and Contracts	1,792,328	958,537	1,768,152	1,768,152	0	1,766,000
	Capital Contributions	36,789	0	0	0	0	0
	Charges, Fees, and Fines	2,591,922	1,787,000	1,787,000	2,019,964	232,964	2,026,967
	Other Revenue	3,540	0	300,000	300,000	0	300,000
	Other Financing	0	0	(326,323)	0	326,323	0
	<b>Total Revenues</b>	<b>\$4,541,650</b>	<b>\$2,863,648</b>	<b>\$3,655,819</b>	<b>\$4,241,256</b>	<b>\$585,437</b>	<b>\$4,245,916</b>



## OFFICE OF THE COUNTY SHERIFF

### Financial Report

	FY 2020-2021 Actual	FY 2021-2022 Adopted Budget	FY 2021-2022 Amended Budget	FY 2022-2023 CEO Rec Budget	Increase / (Decrease) From Amended	FY 2023-2024 Projected Budget
<b>Expenditures</b>						
Personnel	1,576,068	3,021,216	3,178,083	3,169,724	(8,359)	3,246,489
Fringe Benefits	508,074	983,745	1,043,990	1,019,481	(24,509)	1,098,072
Pension	485,174	814,529	889,511	731,185	(158,326)	773,566
Materials and Supplies	161,335	193,211	206,740	220,135	13,395	220,135
Services and Contractual Serv	1,100,923	1,312,174	1,312,174	1,353,910	41,736	1,339,316
Travel	0	2,200	2,200	2,200	0	2,200
Operating Expenses	132,393	125,746	143,119	142,823	(296)	148,454
Rentals	5,750	7,600	7,600	7,600	0	7,600
Other Charges	36,584	31,417	116,084	543,734	427,650	412,964
Capital	36,789	0	384,508	97,529	(286,979)	102,615
<b>Total Expenditures</b>	<b>\$4,043,090</b>	<b>\$6,491,838</b>	<b>\$7,284,009</b>	<b>\$7,288,321</b>	<b>\$4,312</b>	<b>\$7,351,411</b>
<b>00101 General Fund</b>						
<b>351 County Jail</b>						
<b>Revenues</b>						
Federal Grants and Contracts	0	150,000	150,000	150,000	0	150,000
Charges, Fees, and Fines	4,153,901	4,829,379	3,522,274	2,869,943	(652,331)	3,402,804
Other Revenue	19,061	122,500	122,500	122,500	0	123,500
Operating Transfers In	361,400	1,180,327	4,013,737	1,621,378	(2,392,359)	1,625,395
<b>Total Revenues</b>	<b>\$4,534,362</b>	<b>\$6,282,206</b>	<b>\$7,808,511</b>	<b>\$4,763,821</b>	<b>\$(3,044,690)</b>	<b>\$5,301,699</b>
<b>Expenditures</b>						
Personnel	20,264,922	54,419,123	53,458,358	58,646,543	5,188,185	59,189,639
Fringe Benefits	6,192,164	17,562,686	17,489,187	19,254,316	1,765,129	20,318,236
Pension	5,797,544	14,421,353	14,115,116	13,404,224	(710,892)	13,938,910
Materials and Supplies	3,146,223	5,708,269	5,948,555	7,747,341	1,798,786	7,727,816
Services and Contractual Serv	15,820,307	19,836,710	22,722,030	20,550,024	(2,172,006)	24,564,618
Travel	13,635	38,722	38,722	38,722	0	38,722
Operating Expenses	3,217,828	3,498,024	3,157,828	3,241,417	83,589	3,345,499
Rentals	0	56,000	56,000	56,000	0	56,000
Other Charges	102,355	152,854	357,461	357,461	0	389,461
Capital	750	0	0	0	0	0
Non Capital Assets	2,062	123,211	0	0	0	0
<b>Total Expenditures</b>	<b>\$54,557,790</b>	<b>\$115,816,952</b>	<b>\$117,343,257</b>	<b>\$123,296,048</b>	<b>\$5,952,791</b>	<b>\$129,568,901</b>
<b>00265 Drug Enforcement Program Fund</b>						
<b>313 Sheriff Drug Enforcement</b>						
<b>Revenues</b>						
Charges, Fees, and Fines	635,560	882,000	882,000	882,000	0	882,000
Interest Income	(77,350)	0	0	0	0	0
Other Financing	0	0	0	0	0	0
<b>Total Revenues</b>	<b>\$558,210</b>	<b>\$882,000</b>	<b>\$882,000</b>	<b>\$882,000</b>	<b>\$0</b>	<b>\$882,000</b>
<b>Expenditures</b>						
Personnel	218,784	374,252	374,252	401,356	27,104	407,013
Fringe Benefits	57,895	98,144	98,144	100,201	2,057	106,463
Pension	44,264	89,007	89,007	77,348	(11,659)	80,659
Materials and Supplies	17,936	32,075	32,075	32,200	125	32,200
Services and Contractual Serv	129,395	220,604	220,604	232,506	11,902	232,506
Travel	0	2,085	2,085	2,085	0	2,085
Operating Expenses	36,388	19,546	19,546	19,569	23	20,128
Rentals	0	0	0	0	0	0
Other Charges	46,559	46,287	46,287	16,735	(29,552)	946
Non Capital Assets	(156)	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$551,065</b>	<b>\$882,000</b>	<b>\$882,000</b>	<b>\$882,000</b>	<b>\$0</b>	<b>\$882,000</b>



## OFFICE OF THE COUNTY SHERIFF

### Financial Report

		FY 2020-2021 Actual	FY 2021-2022 Adopted Budget	FY 2021-2022 Amended Budget	FY 2022-2023 CEO Rec Budget	Increase / (Decrease) From Amended	FY 2023-2024 Projected Budget
<b>00266</b>	<b>Law Enforcement</b>						
<b>307</b>	<b>Sheriff Field Services</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	2,419,349	2,748,394	2,778,494	2,866,523	88,029	2,866,523
	Other Financing	0	168,094	168,094	167,112	(982)	167,112
	<b>Total Revenues</b>	<b>\$2,419,349</b>	<b>\$2,916,488</b>	<b>\$2,946,588</b>	<b>\$3,033,635</b>	<b>\$87,047</b>	<b>\$3,033,635</b>
	<b>Expenditures</b>						
	Personnel	784,196	1,446,780	1,446,780	1,514,232	67,452	1,531,038
	Fringe Benefits	227,668	516,608	516,608	537,021	20,413	567,913
	Pension	250,668	389,276	389,276	348,507	(40,769)	364,283
	Materials and Supplies	34,219	50,375	50,375	49,200	(1,175)	49,200
	Services and Contractual Serv	187,404	214,870	214,870	227,189	12,319	179,696
	Travel	5,167	42,925	42,925	42,924	(1)	41,676
	Operating Expenses	49,929	52,386	42,686	62,853	20,167	65,829
	Other Charges	519,089	203,268	243,068	141,209	(101,859)	123,500
	Capital	48,995	0	0	49,000	49,000	49,000
	Non Capital Assets	0	0	0	61,500	61,500	61,500
	<b>Total Expenditures</b>	<b>\$2,107,335</b>	<b>\$2,916,488</b>	<b>\$2,946,588</b>	<b>\$3,033,635</b>	<b>\$87,047</b>	<b>\$3,033,635</b>
<b>00266</b>	<b>Law Enforcement</b>						
<b>317</b>	<b>Sheriff Grants</b>						
	<b>Revenues</b>						
	Federal Grants and Contracts	27,538	1,270,861	2,639,079	1,270,861	(1,368,218)	1,270,861
	Other Financing	0	5,080,396	2,702,759	3,589,103	886,344	3,589,103
	<b>Total Revenues</b>	<b>\$27,538</b>	<b>\$6,351,257</b>	<b>\$5,341,838</b>	<b>\$4,859,964</b>	<b>\$(481,874)</b>	<b>\$4,859,964</b>
	<b>Expenditures</b>						
	Personnel	84,875	82,650	84,175	87,642	3,467	89,817
	Fringe Benefits	34,498	28,595	33,015	33,866	851	36,287
	Pension	26,841	21,932	26,893	20,435	(6,458)	21,708
	Operating Expenses	13,265	756	588	609	21	807
	Other Charges	2,043,769	6,217,324	5,197,167	4,717,412	(479,755)	4,711,345
	<b>Total Expenditures</b>	<b>\$2,203,248</b>	<b>\$6,351,257</b>	<b>\$5,341,838</b>	<b>\$4,859,964</b>	<b>\$(481,874)</b>	<b>\$4,859,964</b>
<b>00266</b>	<b>Law Enforcement</b>						
<b>321</b>	<b>Sheriff Training</b>						
	<b>Revenues</b>						
	State Grants and Contracts	62,252	80,000	80,000	80,000	0	80,000
	Charges, Fees, and Fines	63,130	151,189	151,189	151,189	0	151,189
	<b>Total Revenues</b>	<b>\$125,382</b>	<b>\$231,189</b>	<b>\$231,189</b>	<b>\$231,189</b>	<b>\$0</b>	<b>\$231,189</b>
	<b>Expenditures</b>						
	Services and Contractual Serv	414	7,558	7,558	7,684	126	7,684
	Travel	0	15,000	15,000	15,000	0	15,000
	Other Charges	137,356	208,631	208,631	208,505	(126)	208,505
	<b>Total Expenditures</b>	<b>\$137,770</b>	<b>\$231,189</b>	<b>\$231,189</b>	<b>\$231,189</b>	<b>\$0</b>	<b>\$231,189</b>



**OFFICE OF THE COUNTY SHERIFF**

**Financial Report**

	<u>FY 2020-2021 Actual</u>	<u>FY 2021-2022 Adopted Budget</u>	<u>FY 2021-2022 Amended Budget</u>	<u>FY 2022-2023 CEO Rec Budget</u>	<u>Increase / (Decrease) From Amended</u>	<u>FY 2023-2024 Projected Budget</u>
<b>00286 Raise the Age - RTA</b>						
<b>351 County Jail</b>						
<b>Revenues</b>						
State Grants and Contracts	0	0	364,177	408,349	44,172	408,349
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$364,177</b>	<b>\$408,349</b>	<b>\$44,172</b>	<b>\$408,349</b>
<b>Expenditures</b>						
Personnel	0	0	190,038	190,038	0	190,038
Fringe Benefits	0	0	72,330	73,045	715	76,399
Pension	0	0	60,805	44,642	(16,163)	46,266
Materials and Supplies	0	0	3,500	5,350	1,850	5,350
Services and Contractual Serv	0	0	33,107	33,617	510	33,617
Operating Expenses	0	0	1,197	4,606	3,409	5,003
Non Capital Assets	0	0	3,200	57,051	53,851	51,676
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$364,177</b>	<b>\$408,349</b>	<b>\$44,172</b>	<b>\$408,349</b>
<b>00575 Jail Commissary Fund</b>						
<b>351 County Jail Commissary</b>						
<b>Revenues</b>						
Charges, Fees, and Fines	1,956,413	1,925,391	1,925,391	1,915,906	(9,485)	1,919,925
Interest Income	32,787	50,000	50,000	50,000	0	50,000
Other Financing	0	805,045	3,638,455	940,363	(2,698,092)	923,448
<b>Total Revenues</b>	<b>\$1,989,200</b>	<b>\$2,780,436</b>	<b>\$5,613,846</b>	<b>\$2,906,269</b>	<b>\$(2,707,577)</b>	<b>\$2,893,373</b>
<b>Expenditures</b>						
Personnel	322,578	726,231	726,231	739,864	13,633	757,080
Fringe Benefits	210,275	270,837	270,837	273,022	2,185	292,219
Pension	73,005	184,395	184,395	161,745	(22,650)	171,820
Materials and Supplies	24,264	149,000	118,000	131,372	13,372	131,372
Services and Contractual Serv	139,325	211,532	211,532	220,538	9,006	220,538
Travel	0	1,894	1,894	1,894	0	1,894
Operating Expenses	12,794	4,731	4,731	4,818	87	6,384
Other Charges	24,742	51,489	82,489	117,080	34,591	117,080
Non Capital Assets	0	0	0	64,967	64,967	0
Operating Transfers Out	361,400	1,180,327	4,013,737	1,190,969	(2,822,768)	1,194,986
<b>Total Expenditures</b>	<b>\$1,168,385</b>	<b>\$2,780,436</b>	<b>\$5,613,846</b>	<b>\$2,906,269</b>	<b>\$(2,707,577)</b>	<b>\$2,893,373</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$23,604,632</b>	<b>\$45,404,805</b>	<b>\$49,941,549</b>	<b>\$45,486,196</b>	<b>\$(4,455,353)</b>	<b>\$46,629,732</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$78,364,345</b>	<b>\$163,402,579</b>	<b>\$167,939,323</b>	<b>\$171,875,157</b>	<b>\$3,935,834</b>	<b>\$178,915,746</b>
<b>GENERAL FUND SUBSIDY</b>	<b>\$54,759,712</b>	<b>\$117,997,774</b>	<b>\$117,997,774</b>	<b>\$126,388,961</b>	<b>\$8,391,187</b>	<b>\$132,286,014</b>

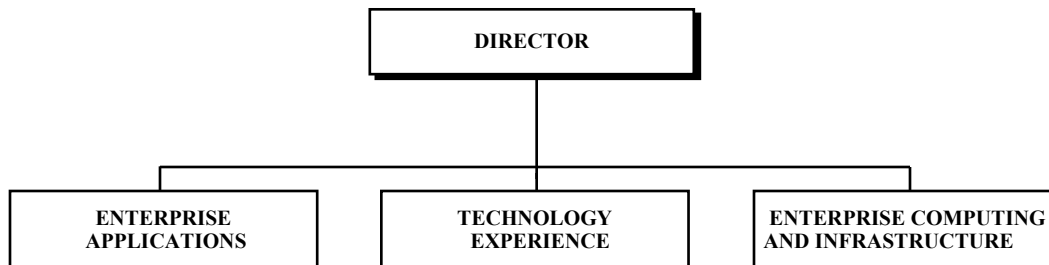


## DEPARTMENT OF INFORMATION TECHNOLOGY

### MISSION

The Department of Information Technology is committed to working with County departments to provide technology services and support needed for Wayne County to efficiently serve the employees and residents of Wayne County.

<i>Budget Summary All Funds</i>				
	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024
	Budget	Budget	CEO Rec.	Projected
<b>Total Departmental Expenditures</b>	\$ 17,477,700	\$ 18,721,430	\$ 18,921,286	\$ 18,921,286
<b>Departmental Revenue</b>				
Charges, Fees, and Fines	17,477,700	18,721,430	18,921,286	18,921,286
<b>Total Revenue</b>	\$ 17,477,700	\$ 18,721,430	\$ 18,921,286	\$ 18,921,286
<b>General Fund General Purpose</b>	\$ -	\$ -	\$ -	\$ -
Contact: <b>Hector Roman</b> , Director 500 Griswold St., 13th Floor - Detroit, MI. 48226 - Phone (313) 224-6009				





## DEPARTMENT OF INFORMATION TECHNOLOGY

### MAJOR ACTIVITIES AND DESCRIPTIONS

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**DIVISION OF ENTERPRISE APPLICATIONS:** Responsible for the planning, selection, implementation and support of Executive department software applications and selected office software applications. This division is also responsible for Service Desk and web development for the County.

**DIVISION OF ENTERPRISE COMPUTING AND INFRASTRUCTURE:** Responsible for planning, selection, implementation and support of the County-wide computing platform and network. Specific areas include server administration, network infrastructure and operations, desktop deployment and support, telecommunication support and cyber security defenses.

**DIVISION OF TECHNOLOGY EXPERIENCE:** Responsible for the management of technology staffing, procurement, contract management, financial management and administration support for all Divisions in the Department of Technology. The division also provides business analysis and consultation for IT needs throughout the County.

### FISCAL YEAR 2021–2022 ACCOMPLISHMENTS AND HIGHLIGHTS

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Redesigned intranet site and migrated to a modern cloud-based platform, SharePoint Online, allowing for easy access from anywhere and on any device.

Migrated eDocs/LiveLink Document Management solution to SharePoint Online. The move to SharePoint provides more features and capabilities than the previous outdated platform.

Implemented new web filter. The new web filter provides additional security capabilities and makes it easier to access the internet while on the County network as well as remotely on or off VPN.

Upgraded the network core infrastructure at the primary data center as well as the Guardian Building. The network core is robust, agile, and capable of supporting 100% onsite personnel, 100% remote workforce or a combination of the two.

Developed over 20 new technical training courses to provide technology training to employees. Most of the new trainings are targeted towards new hires and training on new applications recently deployed by DoIT

Assisted DPS with deploying a new PLL module for Cityworks. This new module will allow the DPS Engineering office to process applications more efficiently for residential and commercial permits. This module replaced an unsupported Access application that was developed more than a decade ago.

The Department of Information Technology has worked with several departments with updating departmental specific applications as well as creating new dashboards. Some of these include eClinical Works for HHVS, ProLaw for Corporation Counsel, updated a COVID-19 dashboard for HHVS and introduced a new site for unclaimed bodies for HHVS.





## DEPARTMENT OF INFORMATION TECHNOLOGY

### *NEW INITIATIVES FOR FISCAL YEAR 2022-2023*

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An initiative to completely redesign wayncounty.com is being reviewed. Updating to a modern platform will provide a digital-first approach to government services while providing an optimized user experience from any type of device.

With the increased adoption and usage of Office 365 products, DoIT will be adding additional capabilities to its cyber security defenses to better analyze and protect data stored within the Office 365 environment.

Additional training courses will be developed and offered to assist employees with existing and new technology products and systems. Department outreach efforts will be expanded to align specific training sessions to departmental needs.

As the Criminal Justice Complex continues development, DoIT will continue to plan, prepare, and support the departments who will be moving into the complex.

### *IMPACT ON OPERATIONS*

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The Fiscal Year 2022-2023 budget for the Department of Information Technology represents a status quo budget which will continue to provide improved technological support to all Wayne County entities.



**DEPARTMENT OF INFORMATION TECHNOLOGY**

**Financial Report**

		<u>FY 2020-2021</u> Actual	<u>FY 2021-2022</u> Adopted Budget	<u>FY 2021-2022</u> Amended Budget	<u>FY 2022-2023</u> CEO Rec Budget	Increase / (Decrease) From Amended	<u>FY 2023-2024</u> Projected Budget
<b>00635</b>	<b>Central Services</b>						
<b>258</b>	<b>Information Technology</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	10,692,266	18,721,430	18,721,430	18,921,286	199,856	18,921,286
	<b>Total Revenues</b>	<b>\$10,692,266</b>	<b>\$18,721,430</b>	<b>\$18,721,430</b>	<b>\$18,921,286</b>	<b>\$199,856</b>	<b>\$18,921,286</b>
	<b>Expenditures</b>						
	Personnel	3,857,589	4,585,845	4,585,845	4,812,182	226,337	4,898,308
	Fringe Benefits	1,278,121	1,594,251	1,594,251	1,656,791	62,540	1,775,851
	Pension	1,578,109	1,233,862	1,233,862	1,117,764	(116,098)	1,181,963
	Materials and Supplies	(680,018)	10,500	10,500	9,700	(800)	9,700
	Services and Contractual Serv	4,906,753	4,818,372	5,195,168	5,330,064	134,896	5,654,849
	Travel	14,858	28,700	28,700	27,700	(1,000)	27,700
	Operating Expenses	116,981	446,836	446,836	459,809	12,973	517,673
	Rentals	1,463,496	2,671,764	2,671,764	2,990,336	318,572	2,260,195
	Other Charges	20,103	420,000	220,000	145,440	(74,560)	37,380
	Depreciation	314,753	70,000	70,000	70,000	0	70,000
	Non Capital Assets	1,301,832	2,841,300	2,664,504	2,301,500	(363,004)	2,487,667
	<b>Total Expenditures</b>	<b>\$14,172,576</b>	<b>\$18,721,430</b>	<b>\$18,721,430</b>	<b>\$18,921,286</b>	<b>\$199,856</b>	<b>\$18,921,286</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>		<b>\$10,692,266</b>	<b>\$18,721,430</b>	<b>\$18,721,430</b>	<b>\$18,921,286</b>	<b>\$199,856</b>	<b>\$18,921,286</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>		<b>\$14,172,576</b>	<b>\$18,721,430</b>	<b>\$18,721,430</b>	<b>\$18,921,286</b>	<b>\$199,856</b>	<b>\$18,921,286</b>
<b>GENERAL FUND SUBSIDY</b>		<b>\$3,480,310</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



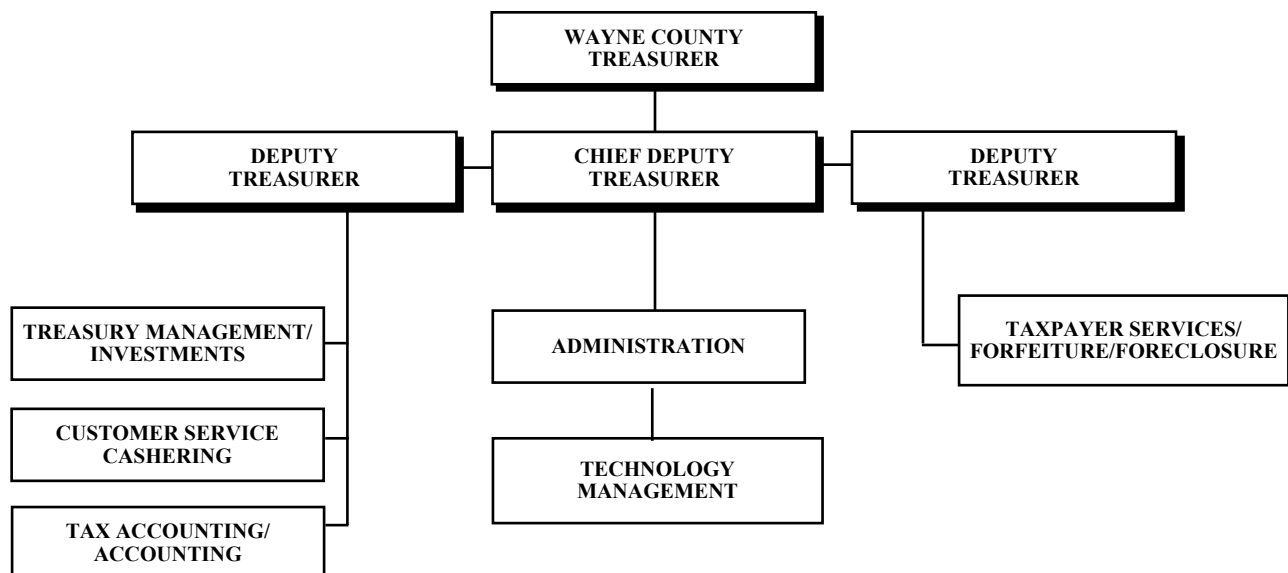
## TREASURER

### MISSION

The Mission of the County Treasurer is to responsibly collect and disburse delinquent taxes and invest County funds, while providing outstanding customer service.

<i>Budget Summary All Funds</i>				
	FY 2020-2021	FY 2021-2022	FY 2022-2023	FY 2023-2024
	Budget	Budget	CEO Rec.	Projected
<b>Total Departmental Expenditures</b>	\$ 82,733,481	\$ 62,278,712	\$ 67,256,445	\$ 67,199,087
<b>Departmental Revenue</b>				
Taxes	338,471,875	346,693,678	356,127,672	381,558,074
State Grants and Contracts	13,400,000	13,500,000	19,200,000	19,200,000
Charges, Fees, and Fines	17,516,950	17,504,552	17,343,824	17,631,572
Interest Income	1,381,200	943,275	2,068,400	2,056,950
Other Financing	32,554,282	7,442,676	5,217,560	(4,358,810)
<b>Total Revenue</b>	\$ 403,819,307	\$ 386,084,181	\$ 399,957,456	\$ 416,087,786
<b>General Fund General Purpose</b>	\$ (321,085,826)	\$ (323,805,469)	\$ (332,701,011)	\$ (348,888,699)

Contact: **Eric Sabree**, County Treasurer  
 400 Monroe, 5th Floor - Detroit, MI. 48226 - Phone (313) 224-5950





## TREASURER

### MAJOR ACTIVITIES AND DESCRIPTIONS

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#### **ADMINISTRATION:**

Administration is responsible for executing and maintaining department policies and procedures in accordance with state statutes and county ordinances related to property tax collection, tax forfeiture/foreclosure, cash management and county investment funds. In addition, administration coordinates internal personnel and labor relations matters while also managing operations.

**COMMUNICATIONS:** Responsible for managing internal and external communications including digital mediums such as the website and external advertising. Additionally, the department works closely with the Director of Outreach and Community Relation.

#### **CUSTOMER SERVICE CASHIERING:**

Responsible for processing tax payments using the WCTO'S proprietary systems Property Tax Administration System (PTA) and Property Tax Cashiering System (PTC). Additionally, the department is responsible for informing citizens of deadlines, forfeiture/foreclosure laws and payment plan options.

**TECHNOLOGY MANAGEMENT:** Responsible for providing technology support, maintenance and programming enhancements for the PTA system, the PTC system and the WCTO website.

**TAX MANAGEMENT/ACCOUNTING:** Responsible for managing and accounting for the borrowings, collections, and distribution of delinquent taxes and Delinquent Tax Revolving Fund Activity and current tax collections and disbursements to Wayne County Taxing Authorities.

#### **TAXPAYER SERVICES/ FORFEITURE/**

**FORECLOSURE:** Responsible for the administering the Public Act 123 Forfeiture/Foreclosure process, which includes issuing notices, holding bi-annual (or two) property auctions and sale of non-auctioned parcels events. Also, the department coordinates with Corporation Counsel on legal matters, operates a call center and walk-in services to the citizens.

FOIA Division- Responsible for accepting and processing Freedom of Information Act ("FOIA") requests to ensure compliance with FOIA requirements.

Bankruptcy- Responsible for overseeing bankruptcy activities to ensure that Wayne County maintains its secured creditor status and recover real property taxes outstanding. Bankruptcy activities include timely filing of proof of claims, monitoring parcels associated to

bankruptcy, reviewing various court orders and monitoring payments from trustees as well as debtors.

Deeds – Responsible for certifying deeds received by mail and in person. In addition, the department is responsible for conducting tax searches and servicing as the Front Office reception.

Community Outreach - Responsible for establishing programs with the goals improving tax collections and retentions of properties. More importantly, the Community Outreach department is committed to servicing the citizenry by attending community and faith based meetings, distributing office literature and being a resource for the community.

#### **TREASURY MANAGEMENT AND INVESTMENTS:**

Responsible for investing Wayne County funds in accordance with Public Act 20 and approved guidelines to maximize yield while maintaining safeguarding the assets. The department is responsible for daily cash tracking, cash reconciliation, investment management, collection and distribution of Tourist Tax and 9-1-1 telephone surcharge, payroll, vendor check printing and County department collection and distribution of Tourist Tax and 9-1-1 telephone surcharge, payroll, vendor check printing and County department interest allocation of county funds and acts as a fiduciary of County assets held in trust.



## TREASURER

### FISCAL YEAR 2021-2022 ACCOMPLISHMENTS AND HIGHLIGHTS

---

We are committed to the taxpayers of Wayne County to ensure that taxpayers retain their homes during these unprecedented times by implementing initiatives that will reduce the tax burden to our citizens. During the Pandemic, we implemented numerous initiatives designed to keep our staff and the public safe while continuing to provide full services and collect delinquent taxes. Over the course of the year, the Treasurer’s office is committed to implementing the following initiatives.

- **Ask the Treasurer Community Outreach**

Implemented a series town hall style zoom meetings open to all taxpayers to ask staff questions about their properties and preventing foreclosure. This weekly series has reached over 3,200 taxpayers since January 2022 with staff providing in-time responses to questions and advising on payment options, available programs and assisting with grant applications at the local and state level. Many community partners participate along with our staff to assist taxpayers and reduce the number of foreclosures.

- **Pay As You Stay (PAYS)**

We continue to implement the “Pay As You Stay” program reducing the amount of delinquent taxes owed for lower income homeowners who qualify for their City, Township and Village’s Poverty Tax Exemption. We have partnered with the City of Detroit and the Gilbert Foundation to ensure that low income residents in the City of Detroit who qualify for the program have all reduced delinquent taxes paid off this year. Over 9,500 taxpayers eligible for PAYS have completely paid-off back taxes and nearly 1,000 more are enrolled in a no-interest payment plan.

- **Increase online services**

We have expanded the online services offered by WCTO to allow taxpayers to apply for a payment plan online with a digital signature option to insure timely submission.

- **Upgrade Property Tax Administration System**

We have updated our proprietary tax management system, Property Tax Administration System (PTA), to allow research of tax data online and to submit digital payment plan applications and agreements.

- **Appointment System**

The implementation of the appointment system We have successfully implemented an online appointment system to eliminate long lines and wait times for taxpayers, while allowing us to better manage cashiering and

taxpayer assistance workloads and increasing the amount of individual attention provided to taxpayers.

- Fully Implemented payment by mobile app allowing taxpayers to pay delinquent property taxes through their smartphones or tablets.
- Revamped “Show Cause” hearing and Judicial Foreclosure hearings allowing for virtual hearings with taxpayers and allowing our taxpayer assistance team to provide intervention and resource assistance prior to the scheduled hearings. Approximately 1,200 virtual hearings were held and many more taxpayers were referred to community partners for further assistance. We partnered with City of Detroit offices, Detroit Water and Sewerage, DTE Energy and municipal, county and state agencies.
- Continued to host virtual resource fairs to provide an abundance of free assistance including legal aid, financial counseling, monetary assistance recourse, property tax assessments, and foreclosure prevention assistance.
- Current Tax Collection Process Improvements We have implemented a new Current Tax Collection process that allows for a more efficient and accurate reporting of collections.



## TREASURER

### NEW INITIATIVES FOR FISCAL YEAR 2022-2023

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- **New Legislation**

The WCTO is continuing to seek bi-partisan support for new legislation related to collection of delinquent taxes on condominium common areas and to allow for expansion of the PAYS programs for communities that previously opted-out.

- **Direct Deposit of Payroll**

The WCTO will work towards implementing mandatory 100% direct deposit for employees and retirees.

- **Jury Payments by Bancard/Apps**

The WCTO will continue to work towards eliminating paper checks to Jurors and substituting with bankcards or payment apps.

- **Call-Center Automation**

The WCTO will work towards implementing automated customer service solutions to provide a better and more efficient customer experience while reducing costs.

### IMPACT ON OPERATIONS

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The Treasurer's budget is a status quo budget except for new initiatives that were implemented which generate a minimal financial impact.



**OFFICE OF THE COUNTY TREASURER**

**Financial Report**

		<u>FY 2020-2021 Actual</u>	<u>FY 2021-2022 Adopted Budget</u>	<u>FY 2021-2022 Amended Budget</u>	<u>FY 2022-2023 CEO Rec Budget</u>	<u>Increase / (Decrease) From Amended</u>	<u>FY 2023-2024 Projected Budget</u>
<b>00101</b>	<b>General Fund</b>						
<b>253</b>	<b>Treasurer</b>						
	<b>Revenues</b>						
	Taxes	305,274,706	311,271,284	311,271,284	313,530,000	2,258,716	329,635,402
	Licenses and Permits	15	0	0	0	0	0
	State Grants and Contracts	14,329,543	13,500,000	13,500,000	19,200,000	5,700,000	19,200,000
	Charges, Fees, and Fines	6,531,469	6,150,097	6,150,097	6,048,824	(101,273)	6,336,572
	Interest Income	1,994,900	761,000	761,000	2,011,000	1,250,000	2,011,550
	<b>Total Revenues</b>	<b>\$328,130,634</b>	<b>\$331,682,381</b>	<b>\$331,682,381</b>	<b>\$340,789,824</b>	<b>\$9,107,443</b>	<b>\$357,183,524</b>
	<b>Expenditures</b>						
	Personnel	2,498,094	3,564,989	3,564,989	3,609,692	44,703	3,677,579
	Fringe Benefits	921,479	1,176,647	1,176,647	1,214,173	37,526	1,299,242
	Pension	791,883	959,174	959,174	839,188	(119,986)	884,746
	Materials and Supplies	95,137	219,100	219,100	219,100	0	219,100
	Services and Contractual Serv	890,006	1,317,879	1,317,879	1,598,168	280,289	1,598,168
	Travel	17,472	66,500	66,500	66,500	0	66,500
	Operating Expenses	35,801	109,743	109,743	110,964	1,221	118,462
	Rentals	367,793	331,760	331,760	299,908	(31,852)	299,908
	Other Charges	259	5,000	5,000	5,000	0	5,000
	Capital	0	26,620	26,620	26,620	0	26,620
	Non Capital Assets	15,486	99,500	99,500	99,500	0	99,500
	<b>Total Expenditures</b>	<b>\$5,633,411</b>	<b>\$7,876,912</b>	<b>\$7,876,912</b>	<b>\$8,088,813</b>	<b>\$211,901</b>	<b>\$8,294,825</b>
<b>00230</b>	<b>Stadium &amp; Land Development</b>						
<b>729</b>	<b>Tourist Taxes</b>						
	<b>Revenues</b>						
	Taxes	7,830,892	6,108,727	6,108,727	8,100,172	1,991,445	8,100,172
	Services and Contractual Serv	4,946	5,400	5,400	5,400	0	5,400
	<b>Total Revenues</b>	<b>\$7,835,838</b>	<b>\$6,114,127</b>	<b>\$6,114,127</b>	<b>\$8,105,572</b>	<b>\$1,991,445</b>	<b>\$8,105,572</b>
	<b>Expenditures</b>						
	Services and Contractual Serv	164,552	178,233	178,233	176,804	(1,429)	176,804
	Rentals	6,679,694	5,526,850	5,526,850	5,307,000	(219,850)	5,036,625
	Other Charges	0	409,044	409,044	2,621,768	2,212,724	2,892,143
	<b>Total Expenditures</b>	<b>\$6,844,246</b>	<b>\$6,114,127</b>	<b>\$6,114,127</b>	<b>\$8,105,572</b>	<b>\$1,991,445</b>	<b>\$8,105,572</b>
<b>00500</b>	<b>Delinq Tax-Unpledged Res</b>						
<b>254</b>	<b>Delinquent Tax Revolving</b>						
	<b>Revenues</b>						
	Taxes	1,757,359	4,171,040	4,171,040	4,022,500	(148,540)	4,022,500
	Interest Income	14,120	170,000	170,000	40,000	(130,000)	40,000
	Other Financing	(4,216)	0	0	803,540	803,540	803,540
	<b>Total Revenues</b>	<b>\$1,767,263</b>	<b>\$4,341,040</b>	<b>\$4,341,040</b>	<b>\$4,866,040</b>	<b>\$525,000</b>	<b>\$4,866,040</b>
	<b>Expenditures</b>						
	Materials and Supplies	(3,930)	470,552	470,552	470,552	0	470,552
	Services and Contractual Serv	3,062,521	2,715,249	2,715,249	3,210,249	495,000	3,210,249
	Operating Expenses	149,700	111,200	111,200	111,200	0	111,200
	Depreciation	70,459	19,788	19,788	19,788	0	19,788
	Capital	8,227	200,000	200,000	200,000	0	200,000
	Non Capital Assets	20,930	17,000	17,000	17,000	0	17,000
	Residual Equity Transfer	0	807,251	807,251	837,251	30,000	837,251
	Operating Transfers Out	30,000,000	0	0	0	0	0
	<b>Total Expenditures</b>	<b>\$33,307,907</b>	<b>\$4,341,040</b>	<b>\$4,341,040</b>	<b>\$4,866,040</b>	<b>\$525,000</b>	<b>\$4,866,040</b>



**OFFICE OF THE COUNTY TREASURER**

**Financial Report**

		<u>FY 2020-2021 Actual</u>	<u>FY 2021-2022 Adopted Budget</u>	<u>FY 2021-2022 Amended Budget</u>	<u>FY 2022-2023 CEO Rec Budget</u>	<u>Increase / (Decrease) From Amended</u>	<u>FY 2023-2024 Projected Budget</u>
<b>00501</b>	<b>Property Tax Forfeiture</b>						
<b>254</b>	<b>Property Tax Forfeiture</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	11,000,000	11,295,000	11,354,455	11,295,000	(59,455)	11,295,000
	Other Financing	0	1,680,176	1,680,176	1,589,020	(91,156)	1,972,650
	<b>Total Revenues</b>	<b>\$11,000,000</b>	<b>\$12,975,176</b>	<b>\$13,034,631</b>	<b>\$12,884,020</b>	<b>\$(150,611)</b>	<b>\$13,267,650</b>
	<b>Expenditures</b>						
	Personnel	1,593,112	2,295,619	2,295,619	2,329,591	33,972	2,361,010
	Fringe Benefits	339,052	622,425	622,425	640,455	18,030	681,602
	Pension	1,123,821	456,697	456,697	403,149	(53,548)	424,957
	Materials and Supplies	(67,726)	127,000	127,000	127,000	0	130,100
	Services and Contractual Serv	5,703,175	8,147,084	8,206,539	8,413,225	206,686	8,691,830
	Travel	4,090	11,000	11,000	11,000	0	11,550
	Operating Expenses	214,148	813,138	813,138	469,107	(344,031)	471,327
	Rentals	339,083	332,110	332,110	320,389	(11,721)	325,171
	Depreciation	6,756	11,400	11,400	11,400	0	11,400
	Capital	29,132	141,203	141,203	141,204	1	141,203
	Non Capital Assets	8,515	17,500	17,500	17,500	0	17,500
	Residual Equity Transfers	182	0	0	0	0	0
	<b>Total Expenditures</b>	<b>\$9,293,340</b>	<b>\$12,975,176</b>	<b>\$13,034,631</b>	<b>\$12,884,020</b>	<b>\$(150,611)</b>	<b>\$13,267,650</b>
<b>00534</b>	<b>Delinquent Tax Revolv - 2014</b>						
<b>254</b>	<b>Delinquent Tax Forfeiture - 2014</b>						
	<b>Revenues</b>						
	Other Financing	182	0	0	0	0	0
	<b>Total Revenues</b>	<b>\$182</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>00535</b>	<b>Delinquent Tax Revolv - 2015</b>						
<b>254</b>	<b>Delinquent Tax Forfeiture - 2015</b>						
	<b>Revenues</b>						
	Taxes	332,159	0	0	0	0	0
	<b>Total Revenues</b>	<b>\$332,159</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>Expenditures</b>						
	<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>00536</b>	<b>Delinquent Tax Revolv - 2016</b>						
<b>254</b>	<b>Delinquent Tax Forfeiture - 2016</b>						
	<b>Revenues</b>						
	Taxes	815,750	0	0	0	0	0
	Interest Income	154,390	0	0	0	0	0
	<b>Total Revenues</b>	<b>\$970,140</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>Expenditures</b>						
	<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>





**OFFICE OF THE COUNTY TREASURER**

**Financial Report**

	<u>FY 2020-2021 Actual</u>	<u>FY 2021-2022 Adopted Budget</u>	<u>FY 2021-2022 Amended Budget</u>	<u>FY 2022-2023 CEO Rec Budget</u>	<u>Increase / (Decrease) From Amended</u>	<u>FY 2023-2024 Projected Budget</u>
<b>00537 Delinquent Tax Revolv - 2017</b>						
<b>254 Delinquent Tax Forfeiture - 2017</b>						
<b>Revenues</b>						
Taxes	2,525,727	0	0	0	0	0
Interest Income	242,413	0	0	0	0	0
<b>Total Revenues</b>	<b>\$2,768,140</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditures</b>						
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>00538 Delinquent Tax Revolv - 2018</b>						
<b>254 Delinquent Tax Forfeiture - 2018</b>						
<b>Revenues</b>						
Taxes	40,225,096	0	0	0	0	0
Interest Income	131,871	0	0	0	0	0
<b>Total Revenues</b>	<b>\$40,356,968</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditures</b>						
Materials and Supplies	1,511	0	0	0	0	0
Services and Contractual Serv	16,454,603	0	0	0	0	0
Operating Expenses	1,264,343	0	0	0	0	0
Debt Service	161,408	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$17,881,865</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>00539 Delinquent Tax Revolv - 2019</b>						
<b>254 Delinquent Tax Forfeiture - 2019</b>						
<b>Revenues</b>						
Taxes	16,171,179	7,742,627	7,742,627	875,000	(6,867,627)	0
Interest Income	(102,939)	6,875	6,875	7,000	125	0
Other Financing	0	8,582,500	8,582,500	7,140,000	(1,442,500)	0
<b>Total Revenues</b>	<b>\$16,068,240</b>	<b>\$16,332,002</b>	<b>\$16,332,002</b>	<b>\$8,022,000</b>	<b>\$(8,310,002)</b>	<b>\$0</b>
<b>Expenditures</b>						
Materials and Supplies	342	415,000	415,000	415,000	0	0
Services and Contractual Serv	479,721	8,842,500	8,842,500	7,100,000	(1,742,500)	0
Operating Expenses	0	1,200,000	1,200,000	0	(1,200,000)	0
Debt Service	1,341,106	2,284,840	2,284,840	507,000	(1,777,840)	0
Risidual Equity Transfer	0	3,589,662	3,589,662	0	(3,589,662)	0
<b>Total Expenditures</b>	<b>\$1,821,169</b>	<b>\$16,332,002</b>	<b>\$16,332,002</b>	<b>\$8,022,000</b>	<b>\$(8,310,002)</b>	<b>\$0</b>
<b>00540 Delinquent Tax Revolv - 2020</b>						
<b>254 Delinquent Tax Forfeiture - 2020</b>						
<b>Revenues</b>						
Taxes	5,744,779	17,400,000	17,400,000	12,000,000	(5,400,000)	5,000,000
Interest Income	509	0	0	5,000	5,000	0
Other Financing	0	(2,820,000)	(2,820,000)	(1,495,000)	1,325,000	(1,495,000)
<b>Total Revenues</b>	<b>\$5,745,288</b>	<b>\$14,580,000</b>	<b>\$14,580,000</b>	<b>\$10,510,000</b>	<b>\$(4,070,000)</b>	<b>\$3,505,000</b>



**OFFICE OF THE COUNTY TREASURER**

**Financial Report**

	<u>FY 2020-2021 Actual</u>	<u>FY 2021-2022 Adopted Budget</u>	<u>FY 2021-2022 Amended Budget</u>	<u>FY 2022-2023 CEO Rec Budget</u>	<u>Increase / (Decrease) From Amended</u>	<u>FY 2023-2024 Projected Budget</u>
<b>Expenditures</b>						
Materials and Supplies	0	640,000	640,000	640,000	0	640,000
Services and Contractual Serv	0	1,540,000	1,540,000	1,540,000	0	1,540,000
Operating Expenses	0	0	0	1,325,000	1,325,000	1,325,000
Debt Service	408,311	12,400,000	12,400,000	7,005,000	(5,395,000)	0
<b>Total Expenditures</b>	<b>\$408,311</b>	<b>\$14,580,000</b>	<b>\$14,580,000</b>	<b>\$10,510,000</b>	<b>\$(4,070,000)</b>	<b>\$3,505,000</b>
<b>00541 Delinquent Tax Revolv - 2021</b>						
<b>254 Delinquent Tax Forfeiture - 2021</b>						
<b>Revenues</b>						
Taxes	0	0	0	17,400,000	17,400,000	17,400,000
Interest Income	314	0	0	0	0	0
Other Financing	0	0	0	(2,820,000)	(2,820,000)	(2,820,000)
<b>Total Revenues</b>	<b>\$314</b>	<b>\$0</b>	<b>\$0</b>	<b>\$14,580,000</b>	<b>\$14,580,000</b>	<b>\$14,580,000</b>
<b>Expenditures</b>						
Materials and Supplies	0	0	0	640,000	640,000	640,000
Services and Contractual Serv	0	0	0	1,540,000	1,540,000	1,540,000
Debt Service	0	0	0	12,400,000	12,400,000	12,400,000
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$14,580,000</b>	<b>\$14,580,000</b>	<b>\$14,580,000</b>
<b>00542 Delinquent Tax Revolv - 2022</b>						
<b>254 Delinquent Tax Forfeiture - 2022</b>						
<b>Revenues</b>						
Taxes	0	0	0	200,000	200,000	17,400,000
Other Financing	0	0	0	0	0	(2,820,000)
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$14,580,000</b>
<b>Expenditures</b>						
Materials and Supplies	0	0	0	0	0	640,000
Services and Contractual Serv	0	0	0	0	0	1,540,000
Debt Service	0	0	0	200,000	200,000	12,400,000
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$14,580,000</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$414,975,165</b>	<b>\$386,024,726</b>	<b>\$386,084,181</b>	<b>\$399,957,456</b>	<b>\$13,873,275</b>	<b>\$416,087,786</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$75,190,249</b>	<b>\$62,219,257</b>	<b>\$62,278,712</b>	<b>\$67,256,445</b>	<b>\$4,977,733</b>	<b>\$67,199,087</b>
<b>GENERAL FUND SUBSIDY</b>	<b>\$(339,784,916)</b>	<b>\$(323,805,469)</b>	<b>\$(323,805,469)</b>	<b>\$(332,701,011)</b>	<b>\$(8,895,542)</b>	<b>\$(348,888,699)</b>



**NON-DEPARTMENTAL**

<b>Budget Summary All Funds</b>				
	<b>FY 2020-2021</b>	<b>FY 2021-2022</b>	<b>FY 2022-2023</b>	<b>FY 2023-2024</b>
	<b>Budget</b>	<b>Budget</b>	<b>CEO Rec.</b>	<b>Projected</b>
<b>Total Departmental Expenditures</b>	\$ 1,035,870,621	\$ 723,919,660	\$ 445,531,130	\$ 386,169,355
<b>Departmental Revenue</b>				
Taxes	-	-	-	-
State Grants and Contracts	66,127,238	64,480,000	70,599,700	70,599,700
Employee Contribution - Retirement	4,500	8,870	10,000	10,000
Charges, Fees, and Fines	75,217,815	83,884,038	95,420,247	101,171,661
Rents and Expense Recoveries	5,785,056	2,094,913	4,698,880	4,698,880
Other Financing	387,290,203	196,975,216	32,547,266	17,549,193
Operating Transfers In	205,203,784	26,834,758	9,805,742	19,593,077
<b>Total Revenue</b>	<b>\$ 887,455,909</b>	<b>\$ 612,216,015</b>	<b>\$ 344,269,268</b>	<b>\$ 271,172,918</b>
<b>General Fund General Purpose</b>	<b>\$ 148,414,712</b>	<b>\$ 111,703,645</b>	<b>\$ 101,261,862</b>	<b>\$ 114,996,437</b>

**MAJOR ACTIVITIES AND DESCRIPTIONS**

**FUND 101, ACTIVITY 925  
NON-DEPARTMENTAL**

This activity accounts for the County’s general fund/ general purpose revenues, excluding property taxes and investment revenues. Appropriations include membership funding for various non-profit agencies, litigation claims and settlements, building rentals and funding earmarked to eliminate deficits as part of the County’s deficit elimination plan.

**FUND 101, ACTIVITY 996  
GENERAL FUND TRANSFERS**

All General Fund transfers are budgeted in this activity. General Fund transfers in represent the transfer of funds from other funds to support general government operations. General Fund transfers out represent transfers from the general fund to other funds to support activities and operations specific to those funds.

**FUND 256, ACTIVITY 925  
FISCAL STABILIZATION RESERVE**

The Fiscal Stabilization Reserve Fund includes funding earmarked for deficit elimination for various funds with accumulated deficits.

**FUND 257, ACTIVITY 925  
BUDGET STABILIZATION**

The Budget Stabilization Fund includes funding earmarked for times when revenue is disrupted or decreased in order for typical operations to continue.

**FUND 286, ACTIVITY 286  
RAISE THE AGE**

This fund is used to account for State Grant funds and expenses associated with Raise the Age legislation.

**FUND 291, ACTIVITY 291  
AMERICAN RESCUE PLAN (ARPA)**

The American Rescue Plan Act (ARPA) Fund includes funding earmarked for ARPA activities not covered under State/Local Fiscal Recovery Funds (SLFRF).

**FUND 298, ACTIVITY 298  
COVID-19**

The Covid-19 Fund includes funding earmarked for Covid-19 related expenditures and revenues.

**FUND 299, ACTIVITY 291  
STATE/LOCAL FISCAL RECOVERY FUNDS**

The SLFRF Fund includes funding earmarked for responding to the public health and economic impacts of COVID-19, supporting government services to the extent of revenue loss, premium pay for eligible employees, and necessary investments in water, sewer, or broadband infrastructure.

**FUND 301, ACTIVITY 985  
GENERAL DEBT SERVICE**

The General Debt Service Fund includes principal and interest payments mainly for the Fiscal Stabilization Bonds and other Capital Improvement Bonds.



**MAJOR ACTIVITIES AND DESCRIPTIONS** *continued*

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**FUND 302, ACTIVITY 985  
DEBT SERVICE-2018A JAIL PROJECT**

This fund is used to account for resources reserved for the debt service associated with the construction of a new criminal justice center.

**FUND 303, ACTIVITY 985  
DEBT SERVICE-DOWNRIVER COMMUNITIES**

This fund is used to account for resources reserved for the debt service relative to the judgement levy debt for downriver communities.

**FUND 304, ACTIVITY 985  
2020 REFUNDING**

This fund is established to service bonds that reduced debt burden from previous capital expenditures. This includes the bonds for the 2010 Jail project and the purchase of the Guardian Building.

**FUND 401, ACTIVITY 401  
CAPITAL IMPROVEMENTS**

The fund is used for technology improvement; major equipment purchases both new and replacement; vehicle purchases; and various infrastructure improvements.

**FUND 467, ACTIVITY 467  
2018A JAIL CONSTRUCTION**

This fund is used to account for funding and costs of constructing a new criminal justice center.

**FUND 675, ACTIVITY 857  
LONG-TERM DISABILITY**

This fund is used to account for the accumulation and disbursement of resources related to long-term disability claims.

**FUND 676, ACTIVITY 865  
GENERAL HEALTH**

This fund is used to account for the accumulation and disbursement of resources related to employee health benefits.

**FUND 677, ACTIVITY 871  
SELF INSURANCE**

This fund is used to account for the accumulation and disbursement of resources related to worker's compensation claims.

**FUND 678, ACTIVITY 865  
GENERAL LIABILITY**

This fund is used to account for the accumulation and disbursement of resources related to general liability claims.

**IMPACT ON OPERATIONS**

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Overall, the operating expenditures decreased by \$278.39 million or 38.5% and concurrently, revenues increased by \$267.95 million or 43.8%. The decrease in expenditures is largely driven by changes in one-time grant funds and debt service amortization.

The grant funding is largely sourced from the 2020 COVID-19/CARES and 2021 American Rescue Plan Act (ARPA) grants in funds 291, 298, and 299.



**Wayne County Government**  
**Comprehensive Executive Budget 2022-2023 and Projected 2023-2024**

**NON DEPARTMENTAL**

**Financial Report**

		<u>FY 2020-2021</u>	<u>FY 2021-2022</u>	<u>FY 2021-2022</u>	<u>FY 2022-2023</u>	<u>Increase /</u>	<u>FY 2023-2024</u>
		<u>Actual</u>	<u>Adopted Budget</u>	<u>Amended Budget</u>	<u>CEO Rec Budget</u>	<u>(Decrease) From</u>	<u>Projected Budget</u>
						<u>Amended</u>	
<b>00101</b>	<b>General Fund</b>						
<b>172</b>	<b>Pinnacle Aeropark</b>						
	<b>Revenues</b>						
	Charges, Fees, and Fines	1,612,978	3,957,462	3,957,462	3,918,868	(38,594)	4,230,065
	<b>Total Revenues</b>	<b>\$1,612,978</b>	<b>\$3,957,462</b>	<b>\$3,957,462</b>	<b>\$3,918,868</b>	<b>\$(38,594)</b>	<b>\$4,230,065</b>
	<b>Expenditures</b>						
	Services and Contractual Serv	25,091	33,806	33,806	40,930	7,124	40,930
	Operating Transfers Out	2,836,065	3,923,656	3,923,656	3,877,938	(45,718)	4,189,135
	<b>Total Expenditures</b>	<b>\$2,861,156</b>	<b>\$3,957,462</b>	<b>\$3,957,462</b>	<b>\$3,918,868</b>	<b>\$(38,594)</b>	<b>\$4,230,065</b>
<b>00101</b>	<b>General Fund</b>						
<b>298</b>	<b>CRF Reimbursed Expense</b>						
	<b>Expenditures</b>						
	Personnel	357,559	0	0	0	0	0
	Fringe Benefits	128,617	0	0	0	0	0
	Pension	101,718	0	0	0	0	0
	Materials and Supplies	8,858,710	0	0	0	0	0
	Services and Contractual Serv	13,685,010	0	0	0	0	0
	Travel	426	0	0	0	0	0
	Operating Expenses	2,585,748	0	0	0	0	0
	Rentals	74,235	0	0	0	0	0
	Other Charges	51,949	0	0	0	0	0
	Capital	35	0	0	0	0	0
	Non Capital Assets	2,324,840	0	0	0	0	0
	<b>Total Expenditures</b>	<b>\$28,168,846</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>00101</b>	<b>General Fund</b>						
<b>925</b>	<b>Non-Departmental</b>						
	<b>Revenues</b>						
	Taxes	30,840	0	0	0	0	0
	State Grants and Contracts	64,598,290	64,480,000	64,480,000	70,599,700	6,119,700	70,599,700
	Charges, Fees, and Fines	17,496,923	7,198,687	7,198,687	12,119,861	4,921,174	12,433,551
	Interest Income	21,201	0	0	0	0	0
	Rents and Expense Recoveries	197,076	198,877	198,877	198,877	0	198,877
	Other Revenue	581,750	0	0	0	0	0
	Other Financing	9,181,527	7,398,754	7,398,754	6,712,383	(686,371)	6,712,383
	Operating Transfers In	30,750,000	750,000	750,000	0	(750,000)	0
	<b>Total Revenues</b>	<b>\$122,857,608</b>	<b>\$80,026,318</b>	<b>\$80,026,318</b>	<b>\$89,630,821</b>	<b>\$9,604,503</b>	<b>\$89,944,511</b>
	<b>Expenditures</b>						
	Materials and Supplies	150,000	257,000	54,632	155,000	100,368	155,000
	Services and Contractual Service	4,047,297	3,967,582	3,548,002	9,773,758	6,225,756	10,413,953
	Operating Expenses	4,682,000	1,076,415	1,698,363	4,250,000	2,551,637	4,250,000
	Rentals	7,839,420	0	0	1,813,018	1,813,018	1,813,018
	Other Charges	21,604,912	14,353,891	14,353,891	14,129,696	(224,195)	14,129,696
	Operating Transfers Out	17,953,483	24,869,862	24,869,862	8,920,756	(15,949,106)	19,060,297
	<b>Total Expenditures</b>	<b>\$56,277,112</b>	<b>\$44,524,750</b>	<b>\$44,524,750</b>	<b>\$39,042,228</b>	<b>\$(5,482,522)</b>	<b>\$49,821,964</b>
<b>00101</b>	<b>General Fund</b>						
<b>996</b>	<b>General Fund Transfers</b>						
	<b>Expenditures</b>						
	Operating Transfers Out	181,663,315	147,205,213	147,205,213	151,850,455	4,645,242	155,118,984
	<b>Total Expenditures</b>	<b>\$181,663,315</b>	<b>\$147,205,213</b>	<b>\$147,205,213</b>	<b>\$151,850,455</b>	<b>\$4,645,242</b>	<b>\$155,118,984</b>



*Wayne County Government*  
**Comprehensive Executive Budget 2022-2023 and Projected 2023-2024**

**NON DEPARTMENTAL**

**Financial Report**

		FY 2020-2021 Actual	FY 2021-2022 Adopted Budget	FY 2021-2022 Amended Budget	FY 2022-2023 CEO Rec Budget	Increase / (Decrease) From Amended	FY 2023-2024 Projected Budget
<b>00291</b>	<b>COVID-19</b>						
<b>291</b>	<b>Covid-19</b>						
	<b>Revenues</b>						
	Federal Grants and Contracts	1,612,433	0	31,553,509	38,597,145	7,043,636	12,231,907
	Interest Income	274,192	0	0	0	0	0
	<b>Total Revenues</b>	<b>\$1,886,625</b>	<b>\$0</b>	<b>\$31,553,509</b>	<b>\$38,597,145</b>	<b>\$7,043,636</b>	<b>\$12,231,907</b>
	<b>Expenditures</b>						
	Services and Contractual Service	478,315	0	0	462,844	462,844	50,000
	Travel	0	0	0	7,000	7,000	3,000
	Operating Expenses	0	0	0	15,000	15,000	7,000
	Other Charges	1,134,119	0	31,553,509	38,112,301	6,558,792	12,171,907
	<b>Total Expenditures</b>	<b>\$1,612,433</b>	<b>\$0</b>	<b>\$31,553,509</b>	<b>\$38,597,145</b>	<b>\$7,043,636</b>	<b>\$12,231,907</b>
<b>00298</b>	<b>COVID-19</b>						
<b>298</b>	<b>Covid-19</b>						
	<b>Revenues</b>						
	Federal Grants and Contracts	96,537,656	0	35,509,238	8,725,394	(26,783,844)	4,318,500
	State Grants and Contracts	7,495,897	0	0	0	0	0
	Local Grants and Contracts	25,000	0	0	0	0	0
	Charges, Fees, and Fines	25,000	0	0	0	0	0
	Interest Income	142,502	0	0	0	0	0
	Other Financing	0	58,007	945,047	4,000,000	3,054,953	0
	Operating Transfers In	16,887,040	0	0	0	0	0
	<b>Total Revenues</b>	<b>\$121,113,095</b>	<b>\$58,007</b>	<b>\$36,454,285</b>	<b>\$12,725,394</b>	<b>\$(23,728,891)</b>	<b>\$4,318,500</b>
	<b>Expenditures</b>						
	Personnel	32,708,913	0	0	952,751	952,751	315,000
	Fringe Benefits	9,987,664	0	0	0	0	0
	Pension	10,169,769	0	0	0	0	0
	Materials and Supplies	3,128,442	58,007	104,913	0	(104,913)	0
	Services and Contractual Serv	26,575,050	0	32,726,834	4,000,000	(28,726,834)	0
	Travel	501	0	11,155	0	(11,155)	0
	Operating Expenses	5,331,133	0	1,747,843	10,000	(1,737,843)	3,500
	Rentals	1,205,700	0	0	0	0	0
	Other Charges	23,190,223	0	970,000	7,762,643	6,792,643	4,000,000
	Capital	1,667,673	0	0	0	0	0
	Non Capital Assets	278,883	0	6,500	0	(6,500)	0
	Operating Transfers Out	0	0	887,040	0	(887,040)	0
	<b>Total Expenditures</b>	<b>\$114,243,950</b>	<b>\$58,007</b>	<b>\$36,454,285</b>	<b>\$12,725,394</b>	<b>\$(23,728,891)</b>	<b>\$4,318,500</b>
<b>00299</b>	<b>State/Local Fiscal Recovery Funds</b>						
<b>291</b>	<b>ARPA</b>						
	<b>Revenues</b>						
	Federal Grants and Contracts	0	0	169,623,273	83,560,000	(86,063,273)	41,000,000
	Interest Income	18,777	0	0	0	0	0
	<b>Total Revenues</b>	<b>\$18,777</b>	<b>\$0</b>	<b>\$169,623,273</b>	<b>\$83,560,000</b>	<b>\$(86,063,273)</b>	<b>\$41,000,000</b>
	<b>Expenditures</b>						
	Materials and Supplies	0	0	150,000	0	(150,000)	0
	Services and Contractual Service	0	0	169,473,273	83,560,000	(85,913,273)	41,000,000
	<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$169,623,273</b>	<b>\$83,560,000</b>	<b>\$(86,063,273)</b>	<b>\$41,000,000</b>



*Wayne County Government*  
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**NON DEPARTMENTAL**

**Financial Report**

	<u>FY 2020-2021 Actual</u>	<u>FY 2021-2022 Adopted Budget</u>	<u>FY 2021-2022 Amended Budget</u>	<u>FY 2022-2023 CEO Rec Budget</u>	<u>Increase / (Decrease) From Amended</u>	<u>FY 2023-2024 Projected Budget</u>
<b>00301 General Debt Service</b>						
<b>985 Debt Service</b>						
<b>Revenues</b>						
Rents and Expense Recoveries	5,327,153	1,896,036	1,896,036	1,658,084	(237,952)	1,659,488
Operating Transfers In	54,192,852	1,813,557	1,813,557	1,538,958	(274,599)	1,181,208
<b>Total Revenues</b>	<b>\$59,520,005</b>	<b>\$3,709,593</b>	<b>\$3,709,593</b>	<b>\$3,197,042</b>	<b>\$(512,551)</b>	<b>\$2,840,696</b>
<b>Expenditures</b>						
Debt Service	56,224,145	3,209,593	3,209,593	3,197,042	(12,551)	2,840,696
Operating Transfers	500,000	500,000	500,000	0	(500,000)	0
<b>Total Expenditures</b>	<b>\$56,724,145</b>	<b>\$3,709,593</b>	<b>\$3,709,593</b>	<b>\$3,197,042</b>	<b>\$(512,551)</b>	<b>\$2,840,696</b>
<b>00302 General Debt Service</b>						
<b>985 Debt Service</b>						
<b>Revenues</b>						
Other Financing	0	0	0	18,767,150	18,767,150	8,620,179
Operating Transfers In	47,565,913	13,590,650	13,590,650	0	(13,590,650)	10,139,846
<b>Total Revenues</b>	<b>\$47,566,586</b>	<b>\$13,590,650</b>	<b>\$13,590,650</b>	<b>\$18,767,150</b>	<b>\$5,176,500</b>	<b>\$18,760,025</b>
<b>Expenditures</b>						
Debt Service	13,589,900	13,590,650	13,590,650	18,767,150	5,176,500	18,760,025
<b>Total Expenditures</b>	<b>\$13,589,900</b>	<b>\$13,590,650</b>	<b>\$13,590,650</b>	<b>\$18,767,150</b>	<b>\$5,176,500</b>	<b>\$18,760,025</b>
<b>00303 General Debt Service</b>						
<b>985 Debt Service</b>						
<b>Revenues</b>						
Local Grants and Contracts	1,563,924	1,252,200	1,252,200	304,894	(947,306)	0
Interest Income	11,151	0	0	0	0	0
<b>Total Revenues</b>	<b>\$1,575,075</b>	<b>\$1,252,200</b>	<b>\$1,252,200</b>	<b>\$304,894</b>	<b>\$(947,306)</b>	<b>\$0</b>
<b>Expenditures</b>						
Debt Service	1,575,075	1,252,200	1,252,200	304,894	(947,306)	0
<b>Total Expenditures</b>	<b>\$1,575,075</b>	<b>\$1,252,200</b>	<b>\$1,252,200</b>	<b>\$304,894</b>	<b>\$(947,306)</b>	<b>\$0</b>
<b>00304 General Debt Service</b>						
<b>985 Debt Service</b>						
<b>Revenues</b>						
Interest Income	1,306	0	0	0	0	0
Rents and Expense Recoveries	0	0	0	2,841,919	2,841,919	2,840,515
Other Financing	271,494,864	0	0	(86,153)	(86,153)	(82,613)
Operating Transfers In	10,077,669	9,930,551	9,930,551	8,266,784	(1,663,767)	8,272,023
<b>Total Revenues</b>	<b>\$281,573,839</b>	<b>\$9,930,551</b>	<b>\$9,930,551</b>	<b>\$11,022,550</b>	<b>\$1,091,999</b>	<b>\$11,029,925</b>
<b>Expenditures</b>						
Debt Service	7,583,511	9,930,551	9,930,551	11,022,550	1,091,999	11,029,925
Operating Transfers Out	268,960,045	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$276,543,556</b>	<b>\$9,930,551</b>	<b>\$9,930,551</b>	<b>\$11,022,550</b>	<b>\$1,091,999</b>	<b>\$11,029,925</b>



*Wayne County Government*  
**Comprehensive Executive Budget 2022-2023 and Projected 2023-2024**

**NON DEPARTMENTAL**

**Financial Report**

	<u>FY 2020-2021 Actual</u>	<u>FY 2021-2022 Adopted Budget</u>	<u>FY 2021-2022 Amended Budget</u>	<u>FY 2022-2023 CEO Rec Budget</u>	<u>Increase / (Decrease) From Amended</u>	<u>FY 2023-2024 Projected Budget</u>
<b>00401 Capital Programs</b>						
<b>401 Capital Programs</b>						
<b>Revenues</b>						
Other Financing	0	4,300,210	4,483,863	263,600	(4,220,263)	0
Interest Income	186,951	0	0	0	0	0
Operating Transfers In	19,000,000	0	0	0	0	0
<b>Total Revenues</b>	<b>\$19,186,951</b>	<b>\$4,300,210</b>	<b>\$4,483,863</b>	<b>\$263,600</b>	<b>\$(4,220,263)</b>	<b>\$0</b>
<b>Expenditures</b>						
Services and Contractual Serv	0	0	0	263,600	263,600	0
Capital	839,576	4,300,210	4,483,863	0	(4,483,863)	0
Non Capital Assets	19,363	0	0	0	0	0
<b>Total Expenditures</b>	<b>\$858,939</b>	<b>\$4,300,210</b>	<b>\$4,483,863</b>	<b>\$263,600</b>	<b>\$(4,220,263)</b>	<b>\$0</b>
<b>00435 Construction Fund - 2003 Bonds</b>						
<b>401 Capital Programs</b>						
<b>Revenues</b>						
Interest Income	2,914	0	0	0	0	0
<b>Total Revenues</b>	<b>\$2,914</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>00467 Capital Programs</b>						
<b>401 Capital Programs</b>						
<b>Revenues</b>						
Other Financing	0	183,428,700	183,428,700	2,800,000	(180,628,700)	2,800,000
Interest Income	13,818	0	0	0	0	0
Operating Transfers In	13,032,316	750,000	750,000	0	(750,000)	0
<b>Total Revenues</b>	<b>\$13,046,134</b>	<b>\$184,178,700</b>	<b>\$184,178,700</b>	<b>\$2,800,000</b>	<b>\$(181,378,700)</b>	<b>\$2,800,000</b>
<b>Expenditures</b>						
Services and Contractual Serv	0	250,000	250,000	250,000	0	250,000
Other Charges	0	28,575,000	28,575,000	375,000	(28,200,000)	375,000
Capital	203,644,863	155,353,700	155,353,700	2,175,000	(153,178,700)	2,175,000
<b>Total Expenditures</b>	<b>\$203,644,863</b>	<b>\$184,178,700</b>	<b>\$184,178,700</b>	<b>\$2,800,000</b>	<b>\$(181,378,700)</b>	<b>\$2,800,000</b>
<b>00675 Long Term Disability Fund</b>						
<b>857 Long Term Disability</b>						
<b>Revenues</b>						
Charges, Fees, and Fines	1,795,225	1,984,660	1,984,660	2,191,260	206,600	2,272,983
<b>Total Revenues</b>	<b>\$1,795,225</b>	<b>\$1,984,660</b>	<b>\$1,984,660</b>	<b>\$2,191,260</b>	<b>\$206,600</b>	<b>\$2,272,983</b>
<b>Expenditures</b>						
Services and Contractual Serv	21,962	118,066	118,066	119,567	1,501	119,567
Operating Expenses	1,321,426	1,624,426	1,624,426	1,971,693	347,267	2,053,416
Other Charges Other Charges	0	242,168	242,168	100,000	(142,168)	100,000
<b>Total Expenditures</b>	<b>\$1,343,388</b>	<b>\$1,984,660</b>	<b>\$1,984,660</b>	<b>\$2,191,260</b>	<b>\$206,600</b>	<b>\$2,272,983</b>





**Wayne County Government**  
**Comprehensive Executive Budget 2022-2023 and Projected 2023-2024**

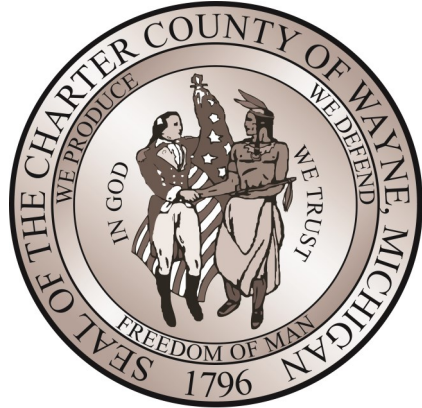
**NON DEPARTMENTAL**

**Financial Report**

	<u>FY 2020-2021</u> Actual	<u>FY 2021-2022</u> Adopted Budget	<u>FY 2021-2022</u> Amended Budget	<u>FY 2022-2023</u> CEO Rec Budget	<u>Increase /</u> <u>(Decrease) From</u> <u>Amended</u>	<u>FY 2023-2024</u> <u>Projected Budget</u>
<b>00676 Health Fund</b>						
<b>865 Health And Liability Insurance</b>						
<b>Revenues</b>						
Employee Contribution - Retir	9,249	8,870	8,870	10,000	1,130	10,000
Charges, Fees, and Fines	58,314,381	64,968,296	64,968,296	70,834,853	5,866,557	75,288,615
Operating Transfers In	3,755,316	0	0	0	0	0
<b>Total Revenues</b>	<b>\$62,078,946</b>	<b>\$64,977,166</b>	<b>\$64,977,166</b>	<b>\$70,844,853</b>	<b>\$5,867,687</b>	<b>\$75,298,615</b>
<b>Expenditures</b>						
Materials and Supplies	(2,524,664)	0	0	0	0	0
Services and Contractual Serv	448,655	534,773	534,773	597,360	62,587	597,360
Operating Expenses	62,915,899	64,442,393	64,442,393	70,047,493	5,605,100	74,501,255
Other Charges	167,808	0	0	200,000	200,000	200,000
<b>Total Expenditures</b>	<b>\$61,007,698</b>	<b>\$64,977,166</b>	<b>\$64,977,166</b>	<b>\$70,844,853</b>	<b>\$5,867,687</b>	<b>\$75,298,615</b>
<b>00677 Worker Compensation Self Insur</b>						
<b>871 Workers Compensation</b>						
<b>Revenues</b>						
Charges, Fees, and Fines	3,135,097	4,178,400	4,178,400	4,596,631	418,231	4,681,608
Other Financing	0	(701,275)	(701,275)	(1,118,520)	(417,245)	(1,203,497)
<b>Total Revenues</b>	<b>\$3,135,097</b>	<b>\$3,477,125</b>	<b>\$3,477,125</b>	<b>\$3,478,111</b>	<b>\$986</b>	<b>\$3,478,111</b>
<b>Expenditures</b>						
Services and Contractual Serv	284,388	840,888	840,888	478,111	(362,777)	478,111
Operating Expenses	838,865	2,636,237	2,636,237	3,000,000	363,763	3,000,000
<b>Total Expenditures</b>	<b>\$1,123,253</b>	<b>\$3,477,125</b>	<b>\$3,477,125</b>	<b>\$3,478,111</b>	<b>\$986</b>	<b>\$3,478,111</b>
<b>00678 General Liability Fund</b>						
<b>865 Health And Liability Insurance</b>						
<b>Revenues</b>						
Charges, Fees, and Fines	2,381,285	1,596,533	1,596,533	1,758,774	162,241	2,264,839
Other Financing	0	1,420,127	1,420,127	1,208,806	(211,321)	702,741
<b>Total Revenues</b>	<b>\$2,381,285</b>	<b>\$3,016,660</b>	<b>\$3,016,660</b>	<b>\$2,967,580</b>	<b>\$(49,080)</b>	<b>\$2,967,580</b>
<b>Expenditures</b>						
Services and Contractual Serv	48,730	300,798	300,798	251,718	(49,080)	251,718
Operating Expenses	3,736,323	2,715,862	2,715,862	2,715,862	0	2,715,862
<b>Total Expenditures</b>	<b>\$3,785,053</b>	<b>\$3,016,660</b>	<b>\$3,016,660</b>	<b>\$2,967,580</b>	<b>\$(49,080)</b>	<b>\$2,967,580</b>
<b>TOTAL DEPARTMENTAL REVENUES</b>	<b>\$739,351,141</b>	<b>\$374,459,302</b>	<b>\$612,216,015</b>	<b>\$344,269,268</b>	<b>\$(267,946,747)</b>	<b>\$271,172,918</b>
<b>TOTAL DEPARTMENTAL EXPENDITURES</b>	<b>\$1,005,022,683</b>	<b>\$486,162,947</b>	<b>\$723,919,660</b>	<b>\$445,531,130</b>	<b>\$(278,388,530)</b>	<b>\$386,169,355</b>
<b>GENERAL FUND SUBSIDY</b>	<b>\$265,671,542</b>	<b>\$111,703,645</b>	<b>\$111,703,645</b>	<b>\$101,261,862</b>	<b>\$(10,441,783)</b>	<b>\$114,996,437</b>



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*Wayne County Government  
Comprehensive Executive Budget  
Fiscal Year 2022-2023 and Fiscal Year 2023-2024*

**2022-2023  
PROPOSED APPROPRIATIONS  
ORDINANCE BUDGET**

PROPOSED APPROPRIATION ORDINANCE NO. \_\_\_\_\_

INTRODUCED BY COMMISSIONER(S)

**AN ORDINANCE TO MAKE APPROPRIATIONS FOR CERTAIN COUNTY DEPARTMENTS AND AGENCIES AND PROGRAMS; FOR THE PURPOSE OF PROVIDING SERVICES TO THE RESIDENT PUBLIC AND TO COMPLY WITH THE COUNTY CHARTER AND PUBLIC ACT 2 OF 1968, AS AMENDED; TO PROVIDE FOR THE DISPOSITION OF FEES AND OTHER REVENUES RECEIVED BY THE VARIOUS AGENCIES OF THE COUNTY AND TO ADOPT A COMPREHENSIVE BUDGET FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2023.**

IT IS HERE BY ORDAINED BY THE PEOPLE OF THE CHARTER COUNTY OF WAYNE:

**SECTION 1. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the General Fund (Fund 101):**

Account		Appropriation Sources:	Appropriation Uses:
	<b>LEGISLATIVE FUNCTIONS</b>		
	<b>County Commission</b>		
600	Charges, Fees, and Fines	\$ 1,739,622	
	General Fund / General Purpose	10,093,049	
	<b>Total Sources</b>	<b>\$ 11,832,671</b>	
701	Personnel		\$ 4,864,264
714	Fringe Benefits		1,448,369
725	Pension		936,370
726	Materials and Supplies		432,750
800	Services and Contractual Serv		2,163,823
860	Travel		245,250
862	Operating Expenses		59,259
941	Rentals		699,136
950	Other Charges		856,800
970	Capital		5,400
980	Non Capital Assets		121,250
	<b>Total Uses</b>		<b>\$ 11,832,671</b>
	<b>TOTAL LEGISLATIVE FUNCTIONS</b>	<b>\$ 11,832,671</b>	<b>\$ 11,832,671</b>
	<b>JUDICIAL FUNCTIONS</b>		
	<b>Third Circuit Court</b>		
	Appropriation Sources:		
	General Fund / General Purpose	\$ 15,576,705	
	<b>Total Sources</b>	<b>\$ 15,576,705</b>	
800	Services and Contractual Serv		\$ 7,905,951
999	Operating Transfers Out		7,670,754
	<b>Total Uses</b>		<b>\$ 15,576,705</b>
	<b>TOTAL JUDICIAL FUNCTIONS</b>	<b>\$ 15,576,705</b>	<b>\$ 15,576,705</b>
	<b>GENERAL GOVERNMENT FUNCTIONS</b>		
	<b>Adult Probation &amp; Alternative Workforce</b>		
	General Fund / General Purpose	\$ 1,894,156	
	<b>Total Sources</b>	<b>\$ 1,894,156</b>	

726	Materials and Supplies		\$	42,000
800	Services and Contractual Serv			114,156
862	Operating Expenses			142,000
941	Rentals			1,596,000
	<b>Total Uses</b>		<b>\$</b>	<b>1,894,156</b>

**County Executive**

600	Charges, Fees, and Fines	\$	4,515,767
	General Fund / General Purpose		1,967,943
	<b>Total Sources</b>	<b>\$</b>	<b>6,483,710</b>

701	Personnel		\$	3,070,310
714	Fringe Benefits			1,016,275
725	Pension			697,824
726	Materials and Supplies			43,001
800	Services and Contractual Serv			1,215,579
860	Travel			13,500
862	Operating Expenses			28,238
941	Rentals			229,654
950	Other Charges			108,329
980	Non Capital Assets			61,000
	<b>Total Uses</b>		<b>\$</b>	<b>6,483,710</b>

**Land Bank Administration**

600	Charges, Fees, and Fines	\$	1,578,828
	<b>Total Sources</b>	<b>\$</b>	<b>1,578,828</b>

701	Personnel		\$	760,407
714	Fringe Benefits			250,629
725	Pension			168,080
726	Materials and Supplies			3,500
800	Services and Contractual Serv			307,259
860	Travel			5,500
862	Operating Expenses			5,976
941	Rentals			45,640
950	Other Charges			28,837
980	Non Capital Assets			3,000
	<b>Total Uses</b>		<b>\$</b>	<b>1,578,828</b>

**Pinnacle Aeropark**

600	Charges, Fees, and Fines	\$	3,918,868
	<b>Total Sources</b>	<b>\$</b>	<b>3,918,868</b>

800	Services and Contractual Serv		\$	40,930
999	Operating Transfers Out			3,877,938
	<b>Total Uses</b>		<b>\$</b>	<b>3,918,868</b>

**Economic Development**

600	Charges, Fees, and Fines	\$	27,899
699	Operating Transfers In	\$	2,992,952
	<b>Total Sources</b>	<b>\$</b>	<b>3,020,851</b>

701	Personnel		\$	1,459,938
714	Fringe Benefits			502,949
725	Pension			340,651
726	Materials and Supplies			15,200
800	Services and Contractual Serv			424,427
860	Travel			28,400
862	Operating Expenses			10,148
941	Rentals			74,377
950	Other Charges			156,761
980	Non Capital Assets			8,000
	<b>Total Uses</b>		<b>\$</b>	<b>3,020,851</b>

#### County Elections

600	Charges, Fees, and Fines	\$	99,889
	General Fund / General Purpose		2,389,926
	<b>Total Sources</b>	<b>\$</b>	<b>2,489,815</b>

701	Personnel		\$	613,421
714	Fringe Benefits			136,531
725	Pension			85,077
726	Materials and Supplies			766,800
800	Services and Contractual Serv			770,271
860	Travel			2,188
862	Operating Expenses			20,672
941	Rentals			53,394
950	Other Charges			5,161
980	Non Capital Assets			36,300
	<b>Total Uses</b>		<b>\$</b>	<b>2,489,815</b>

#### Management & Budget - Assessment

600	Charges, Fees, and Fines	\$	2,500
	General Fund / General Purpose		2,692,862
	<b>Total Sources</b>	<b>\$</b>	<b>2,695,362</b>

701	Personnel		\$	765,153
714	Fringe Benefits			268,650
725	Pension			178,050
726	Materials and Supplies			41,700
800	Services and Contractual Serv			1,258,318
860	Travel			10,500
862	Operating Expenses			8,797
941	Rentals			31,926
980	Non Capital Assets			132,268
	<b>Total Uses</b>		<b>\$</b>	<b>2,695,362</b>

#### M & B Support Services

600	Charges, Fees, and Fines	\$	35,854,579
	General Fund / General Purpose		5,900,867
	<b>Total Sources</b>	<b>\$</b>	<b>41,755,446</b>

701	Personnel		\$	8,823,069
714	Fringe Benefits			2,889,497
725	Pension			1,949,281
726	Materials and Supplies			213,993
800	Services and Contractual Serv			24,475,478
860	Travel			160,681
862	Operating Expenses			1,128,462
941	Rentals			524,493
950	Other Charges			1,561,496
970	Capital			5,500
980	Non Capital Assets			23,496
	<b>Total Uses</b>		<b>\$</b>	<b>41,755,446</b>

**Corporation Counsel**

600	Charges, Fees, and Fines	\$	11,641,215
	<b>Total Sources</b>	<b>\$</b>	<b>11,641,215</b>

701	Personnel		\$	4,823,455
714	Fringe Benefits			1,634,119
725	Pension			1,102,301
726	Materials and Supplies			73,900
800	Services and Contractual Serv			1,853,182
860	Travel			44,000
862	Operating Expenses			29,653
941	Rentals			390,215
950	Other Charges			1,551,390
980	Non Capital Assets			139,000
	<b>Total Uses</b>		<b>\$</b>	<b>11,641,215</b>

**County Clerk**

450	Licenses and Permits	\$	965,125
501	Federal Grants and Contracts		384,501
600	Charges, Fees, and Fines		4,342,249
664	Interest Income		10,444
	General Fund / General Purpose		2,680,580
	<b>Total Sources</b>	<b>\$</b>	<b>8,382,899</b>

701	Personnel		\$	2,813,475
714	Fringe Benefits			964,108
725	Pension			641,320
726	Materials and Supplies			339,568
800	Services and Contractual Serv			2,841,475
860	Travel			26,540
862	Operating Expenses			357,300
941	Rentals			345,313
950	Other Charges			31,300
980	Non Capital Assets			22,500
	<b>Total Uses</b>		<b>\$</b>	<b>8,382,899</b>

**County Clerk - Court Services**

597	Interest and Dividends	\$	36,923
600	Charges, Fees, and Fines		19,716,633
664	Interest Income		52,227
	<b>Total Sources</b>	<b>\$</b>	<b>19,805,783</b>

701	Personnel		\$	10,613,459
714	Fringe Benefits			3,586,708
725	Pension			2,250,520
726	Materials and Supplies			166,720
800	Services and Contractual Serv			2,442,889
860	Travel			47,200
862	Operating Expenses			82,585
941	Rentals			378,486
950	Other Charges			227,016
980	Non Capital Assets			10,200
	<b>Total Uses</b>		<b>\$</b>	<b>19,805,783</b>

**Human Resources**

600	Charges, Fees, and Fines	\$	6,729,684
	<b>Total Sources</b>	<b>\$</b>	<b>6,729,684</b>

701	Personnel		\$	2,304,004
714	Fringe Benefits			971,567
725	Pension			698,288
726	Materials and Supplies			20,050
800	Services and Contractual Serv			1,519,513
860	Travel			14,300
862	Operating Expenses			810,759
941	Rentals			243,355
950	Other Charges			86,598
980	Non Capital Assets			61,250
	<b>Total Uses</b>		<b>\$</b>	<b>6,729,684</b>

#### Prosecuting Attorney

501	Federal Grants and Contracts	\$	5,453,598
539	State Grants and Contracts		869,828
580	Local Grants and Contracts		484,290
600	Charges, Fees, and Fines		845,000
	General Fund / General Purpose		51,632,096
	<b>Total Sources</b>	<b>\$</b>	<b>59,284,812</b>

701	Personnel		\$	30,326,025
714	Fringe Benefits			8,973,271
725	Pension			6,148,705
726	Materials and Supplies			551,520
800	Services and Contractual Serv			8,418,002
860	Travel			278,760
862	Operating Expenses			203,943
941	Rentals			85,825
950	Other Charges			1,500,000
970	Capital			101,000
980	Non Capital Assets			2,246,023
999	Operating Transfers Out			451,738
			<b>\$</b>	<b>59,284,812</b>

#### Register of Deeds

600	Charges, Fees, and Fines	\$	8,559,500
	<b>Total Sources</b>	<b>\$</b>	<b>8,559,500</b>

701	Personnel		\$	3,023,790
714	Fringe Benefits			1,136,986
725	Pension			680,346
726	Materials and Supplies			69,200
800	Services and Contractual Serv			3,018,318
860	Travel			36,000
862	Operating Expenses			64,975
941	Rentals			474,885
950	Other Charges			10,000
980	Non Capital Assets			45,000
	<b>Total Uses</b>		<b>\$</b>	<b>8,559,500</b>

#### R of D Remonumentation Grant

539	State Grants and Contracts	\$	507,200
	<b>Total Sources</b>	<b>\$</b>	<b>507,200</b>

701	Personnel		\$	8,000
714	Fringe Benefits			2,917
725	Pension			1,879
800	Services and Contractual Serv			494,348
862	Operating Expenses			56
	<b>Total Uses</b>		<b>\$</b>	<b>507,200</b>



**Treasurer**

600	Charges, Fees, and Fines	\$	6,048,824	
	General Fund / General Purpose		2,039,989	
	<b>Total Sources</b>	<b>\$</b>	<b>8,088,813</b>	
701	Personnel			\$ 3,609,692
714	Fringe Benefits			1,214,173
725	Pension			839,188
726	Materials and Supplies			219,100
800	Services and Contractual Serv			1,598,168
860	Travel			66,500
862	Operating Expenses			110,964
941	Rentals			299,908
950	Other Charges			5,000
970	Capital			26,620
980	Non Capital Assets			99,500
	<b>Total Uses</b>			<b>\$ 8,088,813</b>
	<b>TOTAL GENERAL GOVERNMENT FUNCTIONS</b>	<b>\$</b>	<b>186,836,942</b>	<b>\$ 186,836,942</b>

**PUBLIC SAFETY FUNCTIONS****Sheriff Administration**

600	Charges, Fees, and Fines	\$	5,000	
	General Fund / General Purpose		4,809,669	
	<b>Total Sources</b>	<b>\$</b>	<b>4,814,669</b>	
701	Personnel			\$ 2,056,910
714	Fringe Benefits			785,581
725	Pension			478,888
726	Materials and Supplies			42,800
800	Services and Contractual Serv			883,098
860	Travel			12,864
862	Operating Expenses			71,242
941	Rentals			456,526
950	Other Charges			25,000
980	Non Capital Assets			1,760
	<b>Total Uses</b>			<b>\$ 4,814,669</b>

**Sheriff - Court Services**

671	Other Revenue	\$	24,154,713	
	<b>Total Sources</b>	<b>\$</b>	<b>24,154,713</b>	
701	Personnel			\$ 13,240,497
714	Fringe Benefits			4,805,198
725	Pension			2,971,739
726	Materials and Supplies			207,400
800	Services and Contractual Serv			2,780,473
860	Travel			1,500
862	Operating Expenses			117,144
941	Rentals			16,862
980	Non Capital Assets			13,900
	<b>Total Uses</b>			<b>\$ 24,154,713</b>

**Sheriff Non-Jail Services**

501	Federal Grants and Contracts	\$	153,140	
539	State Grants and Contracts		1,768,152	
600	Charges, Fees, and Fines		2,019,964	
671	Other Revenue		300,000	
	General Fund / General Purpose		3,047,065	
	<b>Total Sources</b>	<b>\$</b>	<b>7,288,321</b>	

701	Personnel		\$	3,169,724
714	Fringe Benefits			1,019,481
725	Pension			731,185
726	Materials and Supplies			220,135
800	Services and Contractual Serv			1,353,910
860	Travel			2,200
862	Operating Expenses			142,823
941	Rentals			7,600
950	Other Charges			543,734
970	Capital			97,529
	<b>Total Uses</b>		<b>\$</b>	<b>7,288,321</b>

**Sheriff - County Jails**

501	Federal Grants and Contracts	\$	150,000
600	Charges, Fees, and Fines		2,869,943
671	Other Revenue		122,500
699	Operating Transfers In		1,621,378
	General Fund / General Purpose		118,532,227
	<b>Total Sources</b>	<b>\$</b>	<b>123,296,048</b>

701	Personnel		\$	58,646,543
714	Fringe Benefits			19,254,316
725	Pension			13,404,224
726	Materials and Supplies			7,747,341
800	Services and Contractual Serv			20,550,024
860	Travel			38,722
862	Operating Expenses			3,241,417
941	Rentals			56,000
950	Other Charges			357,461
	<b>Total Uses</b>		<b>\$</b>	<b>123,296,048</b>

**Homeland Security**

501	Federal Grants and Contracts	\$	1,827,000
600	Charges, Fees, and Fines		272,500
	General Fund / General Purpose		1,146,149
	<b>Total Sources</b>	<b>\$</b>	<b>3,245,649</b>

701	Personnel		\$	968,773
714	Fringe Benefits			176,937
725	Pension			88,353
726	Materials and Supplies			314,002
800	Services and Contractual Serv			723,271
860	Travel			4,486
862	Operating Expenses			32,607
941	Rentals			208,620
950	Other Charges			108,600
970	Capital			50,000
980	Non Capital Assets			570,000
	<b>Total Uses</b>		<b>\$</b>	<b>3,245,649</b>

**TOTAL PUBLIC SAFETY FUNCTIONS** **\$ 162,799,400** **\$ 162,799,400**

**PUBLIC SERVICES FUNCTIONS**

**DPS - Roads, Parks, Environment**

699	Operating Transfers In	\$	390,000
	General Fund / General Purpose		122,348
	<b>Total Sources</b>	<b>\$</b>	<b>512,348</b>

800	Services and Contractual Serv		\$	112,348
950	Other Charges			400,000
	<b>Total Uses</b>		<b>\$</b>	<b>512,348</b>

	<b>TOTAL PUBLIC SERVICES FUNCTIONS</b>	\$	<b>512,348</b>	\$	<b>512,348</b>
	<b>HEALTH AND WELFARE FUNCTIONS</b>				
	<b>Health/Environmental Programs</b>				
600	Charges, Fees, and Fines	\$	4,563,488		
	<b>Total Sources</b>	\$	<b>4,563,488</b>		
701	Personnel			\$	308,331
714	Fringe Benefits				108,752
725	Pension				71,818
800	Services and Contractual Serv				4,070,880
860	Travel				1,440
862	Operating Expenses				2,267
	<b>Total Uses</b>			\$	<b>4,563,488</b>
	<b>Indigent Health Care</b>				
401	Taxes	\$	5,032,500		
600	Charges, Fees, and Fines		14,036,156		
664	Interest Income		15,150		
	<b>Total Sources</b>	\$	<b>19,083,806</b>		
701	Personnel			\$	280,523
714	Fringe Benefits				97,206
725	Pension				65,204
800	Services and Contractual Serv				(5,965,384)
862	Operating Expenses				2,224
941	Rentals				36,265
950	Other Charges				8,343,224
999	Operating Transfers Out				16,224,544
	<b>Total Uses</b>			\$	<b>19,083,806</b>
	<b>Medical Examiner</b>				
600	Charges, Fees, and Fines	\$	900,000		
	General Fund / General Purpose		7,450,670		
	<b>Total Sources</b>	\$	<b>8,350,670</b>		
701	Personnel			\$	70,260
714	Fringe Benefits				25,020
725	Pension				16,199
726	Materials and Supplies				2,000
800	Services and Contractual Serv				8,151,347
860	Travel				1,500
862	Operating Expenses				59,344
970	Capital				25,000
	<b>Total Uses</b>			\$	<b>8,350,670</b>
	<b>Senior Citizens Services</b>				
	General Fund / General Purpose	\$	858,412		
	<b>Total Sources</b>	\$	<b>858,412</b>		
701	Personnel			\$	214,709
714	Fringe Benefits				74,608
725	Pension				50,132
726	Materials and Supplies				1,600
800	Services and Contractual Serv				455,163
860	Travel				720
862	Operating Expenses				1,480
950	Other Charges				60,000
	<b>Total Uses</b>			\$	<b>858,412</b>
	<b>Veterans Affairs</b>				

	General Fund / General Purpose	\$	246,202		
	<b>Total Sources</b>	\$	<b>246,202</b>		
701	Personnel			\$	45,216
714	Fringe Benefits				15,415
725	Pension				10,316
726	Materials and Supplies				3,450
800	Services and Contractual Serv				151,506
862	Operating Expenses				230
941	Rentals				20,069
	<b>Total Uses</b>			\$	<b>246,202</b>
	<b>HHVS - Central Administration</b>				
600	Charges, Fees, and Fines	\$	5,711,653		
	<b>Total Sources</b>	\$	<b>5,711,653</b>		
701	Personnel			\$	1,247,760
714	Fringe Benefits				417,621
725	Pension				279,548
726	Materials and Supplies				30,700
800	Services and Contractual Serv				3,346,802
860	Travel				6,326
862	Operating Expenses				9,800
941	Rentals				367,096
980	Non Capital Assets				6,000
	<b>Total Uses</b>			\$	<b>5,711,653</b>
	<b>Cooperative Extension Service</b>				
	General Fund / General Purpose	\$	398,223		
	<b>Total Sources</b>	\$	<b>398,223</b>		
701	Personnel			\$	41,189
714	Fringe Benefits				14,243
725	Pension				9,523
726	Materials and Supplies				1,500
800	Services and Contractual Serv				103,827
860	Travel				1,000
862	Operating Expenses				341
950	Other Charges				226,600
	<b>Total Uses</b>			\$	<b>398,223</b>
	<b>TOTAL HEALTH AND WELFARE FUNCTIONS</b>	\$	<b>39,212,454</b>	\$	<b>39,212,454</b>
	<b>NON-DEPARTMENTAL FUNCTIONS</b>				
539	<b>State Grants and Contracts</b>				
	<b>Non Departmental</b>				
539	State Grants and Contracts	\$	975,000		
670	Rents and Expense Recoveries	\$	198,877		
695	Other Financing		(2,500,000)		
	General Fund / General Purpose		40,368,351		
	<b>Total Sources</b>	\$	<b>39,042,228</b>		
726	Materials and Supplies			\$	155,000
800	Services and Contractual Serv				9,773,758
862	Operating Expenses				4,250,000
941	Rentals				1,813,018
950	Other Charges				14,129,696
999	Operating Transfers Out				8,920,756
	<b>Total Uses</b>			\$	<b>39,042,228</b>
	<b>General Fund Transfers</b>				
	General Fund / General Purpose	\$	151,850,455		
	<b>Total Sources</b>	\$	<b>151,850,455</b>		

999	Operating Transfers Out		\$	151,850,455
	<b>Total Uses</b>		\$	<b>151,850,455</b>
	<b>TOTAL NON-DEPARTMENTAL FUNCTIONS</b>	\$	<b>190,892,683</b>	\$ <b>190,892,683</b>
	<b>TOTAL FUND SOURCES AND USES</b>	\$	<b>607,663,203</b>	\$ <b>607,663,203</b>

**SECTION 2. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the County Road Fund (Fund 201)**

**DPS - Roads, Parks, Environment**

501	Federal Grants and Contracts	\$	14,500,000	
539	State Grants and Contracts		140,098,673	
580	Local Grants and Contracts		1,035,000	
600	Charges, Fees, and Fines		3,298,052	
664	Interest Income		1,200,000	
670	Rents and Expense Recoveries		550,000	
671	Other Revenue		1,302,000	
695	Other Financing		58,224,743	
	<b>Total Sources</b>	\$	<b>220,208,468</b>	
701	Personnel			\$ 33,204,543
714	Fringe Benefits			10,459,175
725	Pension			12,575,856
726	Materials and Supplies			21,613,210
800	Services and Contractual Serv			123,817,128
860	Travel			104,614
862	Operating Expenses			6,297,109
941	Rentals			417,340
950	Other Charges			707,724
970	Capital			9,489,621
980	Non Capital Assets			1,132,148
999	Operating Transfers Out			390,000
	<b>Total Uses</b>			\$ <b>220,208,468</b>
	<b>TOTAL FUND SOURCES AND USES</b>	\$	<b>220,208,468</b>	\$ <b>220,208,468</b>

**SECTION 3. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the County Park Fund (Fund 208)**

**DPS - Roads, Parks, Environment**

401	Taxes	\$	9,175,000	
450	Licenses and Permits		105,000	
600	Charges, Fees, and Fines		1,498,000	
664	Interest Income		175,000	
670	Rents and Expense Recoveries		24,000	
671	Other Revenue		390,000	
699	Operating Transfers In		2,259,352	
	<b>Total Sources</b>	\$	<b>13,626,352</b>	
701	Personnel			\$ 3,513,936
714	Fringe Benefits			1,218,011
725	Pension			792,146
726	Materials and Supplies			507,875
800	Services and Contractual Serv			5,749,705
860	Travel			8,050
862	Operating Expenses			533,900
941	Rentals			293,377
970	Capital			850,000
999	Operating Transfers Out			159,352
	<b>Total Uses</b>			\$ <b>13,626,352</b>
	<b>TOTAL FUND SOURCES AND USES</b>	\$	<b>13,626,352</b>	\$ <b>13,626,352</b>

**SECTION 4. There is appropriated for the fiscal year ending September 30, 2023 from the following revenue sources and uses for the County Health Fund (Fund 221)**

<b>Jail Medical Services</b>			
600	Charges, Fees, and Fines	\$	212,100
699	Operating Transfers In		14,026,558
	<b>Total Sources</b>	<b>\$</b>	<b>14,238,658</b>
726	Materials and Supplies		\$ 3,400
800	Services and Contractual Serv		14,235,258
	<b>Total Uses</b>	<b>\$</b>	<b>14,238,658</b>
<b>Jail Mental Health Services</b>			
580	Local Grants and Contracts	\$	4,292,500
699	Operating Transfers In		3,053,746
	<b>Total Sources</b>	<b>\$</b>	<b>7,346,246</b>
800	Services and Contractual Serv		\$ 7,346,246
	<b>Total Uses</b>	<b>\$</b>	<b>7,346,246</b>
<b>Health/Environmental Programs</b>			
501	Federal Grants and Contracts	\$	7,877,081
539	State Grants and Contracts		3,293,931
600	Charges, Fees, and Fines		11,552,931
699	Operating Transfers In		4,481,710
	<b>Total Sources</b>	<b>\$</b>	<b>27,205,653</b>
701	Personnel		\$ 4,826,785
714	Fringe Benefits		1,596,503
725	Pension		1,040,082
726	Materials and Supplies		288,939
800	Services and Contractual Serv		18,783,537
860	Travel		246,892
862	Operating Expenses		302,915
941	Rentals		120,000
	<b>Total Uses</b>	<b>\$</b>	<b>27,205,653</b>
<b>Other Health Programs</b>			
501	Federal Grants and Contracts	\$	6,183,457
539	State Grants and Contracts		1,614,503
600	Charges, Fees, and Fines		11,000
699	Operating Transfers In		1,558,591
	<b>Total Sources</b>	<b>\$</b>	<b>9,367,551</b>
701	Personnel		\$ 764,009
714	Fringe Benefits		285,275
725	Pension		178,087
726	Materials and Supplies		763,962
800	Services and Contractual Serv		7,002,888
860	Travel		20,364
862	Operating Expenses		156,164
941	Rentals		127,894
950	Other Charges		49,208
980	Non Capital Assets		19,700
	<b>Total Uses</b>	<b>\$</b>	<b>9,367,551</b>
	<b>TOTAL FUND SOURCES AND USES</b>	<b>\$</b>	<b>58,158,108</b>
		<b>\$</b>	<b>58,158,108</b>

**SECTION 5. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the HHS - Nutrition Fund (Fund 223)**

<b>Health/Environmental Programs</b>			
501	Federal Grants and Contracts	\$	2,154,015
539	State Grants and Contracts		1,062,704
600	Charges, Fees, and Fines		378,000
671	Other Revenue		50,000
699	Operating Transfers In		915,514
	<b>Total Sources</b>	<b>\$</b>	<b>4,560,233</b>
701	Personnel		\$ 1,064,588
714	Fringe Benefits		138,320
725	Pension		84,259
726	Materials and Supplies		299,401
800	Services and Contractual Serv		2,735,628
860	Travel		74,966
862	Operating Expenses		25,071
941	Rentals		36,000
950	Other Charges		100,000
980	Non Capital Assets		2,000
	<b>Total Uses</b>		<b>\$ 4,560,233</b>
	<b>TOTAL FUND SOURCES AND USES</b>	<b>\$</b>	<b>4,560,233 \$ 4,560,233</b>

**SECTION 6. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the Rouge Demonstration Grants Fund (Fund 228)**

<b>Health/Environmental Programs</b>			
501	Federal Grants and Contracts	\$	2,000,000
600	Charges, Fees, and Fines		1,450,600
	<b>Total Sources</b>	<b>\$</b>	<b>3,450,600</b>
701	Personnel		\$ 598,297
714	Fringe Benefits		227,054
725	Pension		140,005
726	Materials and Supplies		73,200
800	Services and Contractual Serv		2,345,558
860	Travel		13,000
862	Operating Expenses		9,486
941	Rentals		30,000
970	Capital		1,000
980	Non Capital Assets		13,000
	<b>Total Uses</b>		<b>\$ 3,450,600</b>
	<b>TOTAL FUND SOURCES AND USES</b>	<b>\$</b>	<b>3,450,600 \$ 3,450,600</b>

**SECTION 7. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the Environmental Program Fund (Fund 229)**

<b>Environmental Programs</b>			
600	Charges, Fees, and Fines	\$	2,992,859
664	Interest Income		250,000
	<b>Total Sources</b>	<b>\$</b>	<b>3,242,859</b>

701	Personnel		\$	763,066
714	Fringe Benefits			263,032
725	Pension			177,560
726	Materials and Supplies			20,300
800	Services and Contractual Serv			1,846,376
860	Travel			29,000
862	Operating Expenses			53,525
941	Rentals			72,000
970	Capital			1,000
980	Non Capital Assets			17,000
	<b>Total Uses</b>		\$	<b>3,242,859</b>
<b>TOTAL FUND SOURCES AND USES</b>			\$	<b>3,242,859</b>

**SECTION 8. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the Stadium & Land Development Fund (Fund 230)**

**Tourist Taxes**

401	Taxes	\$	8,100,172	
664	Interest Income		5,400	
	<b>Total Sources</b>	\$	<b>8,105,572</b>	
800	Services and Contractual Serv		\$	176,804
941	Rentals			5,307,000
950	Other Charges			2,621,768
	<b>Total Uses</b>		\$	<b>8,105,572</b>
<b>TOTAL FUND SOURCES AND USES</b>			\$	<b>8,105,572</b>

**SECTION 9. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the Community & Economic Development Fund (Fund 250)**

**Home Administration**

501	Federal Grants and Contracts	\$	267,896	
	<b>Total Sources</b>	\$	<b>267,896</b>	
701	Personnel		\$	103,899
714	Fringe Benefits			36,304
725	Pension			24,407
800	Services and Contractual Serv			50,209
860	Travel			1,000
862	Operating Expenses			531
941	Rentals			1,546
950	Other Charges			50,000
	<b>Total Uses</b>		\$	<b>267,896</b>
<b>Home Programs</b>				
501	Federal Grants and Contracts	\$	14,532,511	
	<b>Total Sources</b>	\$	<b>14,532,511</b>	
950	Other Charges		\$	14,532,511
	<b>Total Uses</b>		\$	<b>14,532,511</b>
<b>TOTAL FUND SOURCES AND USES</b>			\$	<b>14,800,407</b>



**SECTION 10. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the Michigan Indigent Defense Commission Fund (Fund 260)**

<b>Indigent Defense Services</b>			
539	State Grants and Contracts	\$	31,044,668
600	Charges, Fees, and Fines		620,024
699	Operating Transfers In		7,670,754
	<b>Total Sources</b>	<b>\$</b>	<b>39,335,446</b>
701	Personnel	\$	1,399,751
714	Fringe Benefits		487,419
725	Pension		326,442
726	Materials and Supplies		12,600
800	Services and Contractual Serv		36,914,839
860	Travel		5,660
862	Operating Expenses		10,324
941	Rentals		48,204
980	Non Capital Assets		130,207
	<b>Total Uses</b>	<b>\$</b>	<b>39,335,446</b>
<b>TOTAL FUND SOURCES AND USES</b>		<b>\$</b>	<b>39,335,446</b> <b>\$</b> <b>39,335,446</b>

**SECTION 11. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the Drug Enforcement Program Fund (Fund 265)**

<b>Prosecuting Attorney</b>			
<b>Sheriff - Drug Enforcement</b>			
600	Charges, Fees, and Fines	\$	882,000
	<b>Total Sources</b>	<b>\$</b>	<b>882,000</b>
701	Personnel	\$	401,356
714	Fringe Benefits		100,201
725	Pension		77,348
726	Materials and Supplies		32,200
800	Services and Contractual Serv		232,506
860	Travel		2,085
862	Operating Expenses		19,569
950	Other Charges		16,735
	<b>Total Uses</b>	<b>\$</b>	<b>882,000</b>
<b>TOTAL FUND SOURCES AND USES</b>		<b>\$</b>	<b>882,000</b> <b>\$</b> <b>882,000</b>

**SECTION 12. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the Law Enforcement Fund (Fund 266)**

<b>Sheriff Field Services</b>			
600	Charges, Fees, and Fines	\$	2,866,523
695	Other Financing	\$	167,112
	<b>Total Sources</b>	<b>\$</b>	<b>3,033,635</b>

701	Personnel		\$	1,514,232
714	Fringe Benefits			537,021
725	Pension			348,507
726	Materials and Supplies			49,200
800	Services and Contractual Serv			227,189
860	Travel			42,924
862	Operating Expenses			62,853
950	Other Charges			141,209
970	Capital			49,000
980	Non Capital Assets			61,500
	<b>Total Uses</b>		<b>\$</b>	<b>3,033,635</b>
<b>Sheriff - Grants</b>				
501	Federal Grants and Contracts	\$	1,270,861	
695	Other Financing		3,589,103	
	<b>Total Sources</b>	<b>\$</b>	<b>4,859,964</b>	
701	Personnel		\$	87,642
714	Fringe Benefits			33,866
725	Pension			20,435
862	Operating Expenses			609
950	Other Charges			4,717,412
	<b>Total Uses</b>		<b>\$</b>	<b>4,859,964</b>
<b>Sheriff Training</b>				
539	State Grants and Contracts	\$	80,000	
600	Charges, Fees, and Fines		151,189	
	<b>Total Sources</b>	<b>\$</b>	<b>231,189</b>	
800	Services and Contractual Serv		\$	7,684
860	Travel			15,000
950	Other Charges			208,505
	<b>Total Uses</b>		<b>\$</b>	<b>231,189</b>
	<b>TOTAL FUND SOURCES AND USES</b>	<b>\$</b>	<b>8,124,788</b>	<b>\$ 8,124,788</b>

**SECTION 13. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the Community Development Block Grant Fund (Fund 275)**

**CDBG Administration**

501	Federal Grants and Contracts	\$	1,410,107	
	<b>Total Sources</b>	<b>\$</b>	<b>1,410,107</b>	
701	Personnel		\$	586,645
714	Fringe Benefits			203,906
725	Pension			136,893
726	Materials and Supplies			11,650
800	Services and Contractual Serv			175,523
860	Travel			13,500
862	Operating Expenses			17,974
941	Rentals			49,016
950	Other Charges			200,000
980	Non Capital Assets			15,000
	<b>Total Uses</b>		<b>\$</b>	<b>1,410,107</b>

**CDBG Projects**

501	Federal Grants and Contracts	\$	17,105,670	
	<b>Total Sources</b>	<b>\$</b>	<b>17,105,670</b>	

701	Personnel		\$	32,674
714	Fringe Benefits			11,421
725	Pension			7,676
862	Operating Expenses			173
950	Other Charges			17,053,726
	<b>Total Uses</b>		<b>\$</b>	<b>17,105,670</b>

**CDBG - HUD Loans**

501	Federal Grants and Contracts	\$	1,245,829	
600	Charges, Fees, and Fines		197,918	
	<b>Total Sources</b>	<b>\$</b>	<b>1,443,747</b>	
950	Other Charges		\$	1,443,747
	<b>Total Uses</b>		<b>\$</b>	<b>1,443,747</b>
	<b>TOTAL FUND SOURCES AND USES</b>	<b>\$</b>	<b>19,959,524</b>	<b>\$ 19,959,524</b>

**SECTION 14. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the Community Corrections Fund (Fund 281)**

**Community Corrections**

539	State Grants and Contracts	\$	2,694,361	
699	Operating Transfers In	\$	301,362	
	<b>Total Sources</b>	<b>\$</b>	<b>2,995,723</b>	
701	Personnel		\$	707,565
714	Fringe Benefits			238,077
725	Pension			139,090
726	Materials and Supplies			7,000
800	Services and Contractual Serv			1,893,808
860	Travel			2,000
862	Operating Expenses			8,183
	<b>Total Uses</b>		<b>\$</b>	<b>2,995,723</b>

**Violent Crimes Joint Task Force**

699	Operating Transfers In	\$	2,362,956	
	<b>Total Sources</b>	<b>\$</b>	<b>2,362,956</b>	
701	Personnel		\$	1,286,059
714	Fringe Benefits			488,506
725	Pension			298,983
726	Materials and Supplies			52,075
800	Services and Contractual Serv			149,497
862	Operating Expenses			13,636
970	Capital			68,200
980	Non Capital Assets			6,000
	<b>Total Uses</b>		<b>\$</b>	<b>2,362,956</b>
	<b>TOTAL FUND SOURCES AND USES</b>	<b>\$</b>	<b>5,358,679</b>	<b>\$ 5,358,679</b>

**SECTION 15. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the Victim Witness Program Fund (Fund 282)**

**Prosecuting Attorney**

501	Federal Grants and Contracts	\$	1,042,634	
539	State Grants and Contracts		1,284,984	
699	Operating Transfers In		451,738	
	<b>Total Sources</b>	<b>\$</b>	<b>2,779,356</b>	

701	Personnel		\$	1,485,030
714	Fringe Benefits			512,097
725	Pension			341,589
726	Materials and Supplies			28,659
800	Services and Contractual Serv			360,238
860	Travel			41,571
862	Operating Expenses			10,172
	<b>Total Uses</b>		\$	<b>2,779,356</b>
	<b>TOTAL FUND SOURCES AND USES</b>		\$	<b>2,779,356</b>

**SECTION 16. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the Raise the Age Fund (Fund 286)**

**Circuit Court**

539	State Grants and Contracts			782,394
	<b>Total Sources</b>		\$	<b>782,394</b>
701	Personnel		\$	249,266
714	Fringe Benefits			95,369
725	Pension			60,685
726	Materials and Supplies			2,849
800	Services and Contractual Serv			131,350
862	Operating Expenses			1,570
950	Other Charges			111,155
980	Non Capital Assets			130,150
	<b>Total Uses</b>		\$	<b>782,394</b>

**Sheriff**

539	State Grants and Contracts			408,349
	<b>Total Sources</b>		\$	<b>408,349</b>
701	Personnel		\$	190,038
714	Fringe Benefits			73,045
725	Pension			44,642
726	Materials and Supplies			5,350
800	Services and Contractual Serv			33,617
862	Operating Expenses			4,606
980	Non Capital Assets			57,051
	<b>Total Uses</b>		\$	<b>408,349</b>

**Children & Family Services**

539	State Grants and Contracts			1,350,467
	<b>Total Sources</b>		\$	<b>1,350,467</b>
726	Materials and Supplies		\$	15,000
800	Services and Contractual Serv			1,235,665
862	Operating Expenses			49,802
950	Other Charges			50,000
	<b>Total Uses</b>		\$	<b>1,350,467</b>
	<b>TOTAL FUND SOURCES AND USES</b>		\$	<b>2,541,210</b>

**SECTION 17. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the American Rescue Plan Act (ARPA) Fund (Fund 291)**

**American Rescue Plan Act (ARPA)**

501	Federal Grants and Contracts		\$	38,597,145
	<b>Total Sources</b>		\$	<b>38,597,145</b>

800	Services and Contractual Serv		\$	462,844
860	Travel			7,000
862	Operating Expenses			15,000
950	Other Charges			38,112,301
	<b>Total Uses</b>		<b>\$</b>	<b>38,597,145</b>
<b>TOTAL FUND SOURCES AND USES</b>			<b>\$</b>	<b>38,597,145</b>
			<b>\$</b>	<b>38,597,145</b>

**SECTION 18. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the Juvenile Justice Abuse/Neglect Fund (Fund 292)**

**Other Third Circuit Court Programs**

539	State Grants and Contracts	\$	1,733,163	
580	Local Grants and Contracts		2,261,041	
600	Charges, Fees, and Fines		88,000	
699	Operating Transfers In		338,471	
	<b>Total Sources</b>	<b>\$</b>	<b>4,420,675</b>	

701	Personnel		\$	2,139,376
714	Fringe Benefits			677,200
725	Pension			481,316
726	Materials and Supplies			32,600
800	Services and Contractual Serv			869,951
860	Travel			60,800
862	Operating Expenses			39,587
941	Rentals			7,800
950	Other Charges			109,045
980	Non Capital Assets			3,000
	<b>Total Uses</b>		<b>\$</b>	<b>4,420,675</b>

**Prosecuting Attorney**

539	State Grants and Contracts	\$	589,689	
	<b>Total Sources</b>	<b>\$</b>	<b>589,689</b>	

701	Personnel		\$	366,152
714	Fringe Benefits			124,882
725	Pension			84,625
726	Materials and Supplies			2,945
800	Services and Contractual Serv			2,157
860	Travel			6,300
862	Operating Expenses			2,628
	<b>Total Uses</b>		<b>\$</b>	<b>589,689</b>

**Juvenile Justice Programs**

539	State Grants and Contracts	\$	67,301,244	
580	Local Grants and Contracts		4,198,768	
600	Charges, Fees, and Fines		3,950,000	
699	Operating Transfers In		36,830,601	
	<b>Total Sources</b>	<b>\$</b>	<b>112,280,613</b>	

701	Personnel		\$	11,657,050
714	Fringe Benefits			3,339,027
725	Pension			2,540,617
726	Materials and Supplies			611,595
800	Services and Contractual Serv			93,970,244
860	Travel			2,000
862	Operating Expenses			108,480
941	Rentals			41,000
950	Other Charges			10,600
	<b>Total Uses</b>		<b>\$</b>	<b>112,280,613</b>

**Juvenile - State Wards**

695	Other Financing	\$	2,180,437	
699	Operating Transfers In		1,536,799	
	<b>Total Sources</b>	\$	<b>3,717,236</b>	
800	Services and Contractual Serv			\$ 3,717,236
	<b>Total Uses</b>			\$ <b>3,717,236</b>
<b>Abuse &amp; Neglect Program</b>				
539	State Grants and Contracts	\$	7,131,811	
600	Charges, Fees, and Fines		150,000	
699	Operating Transfers In		8,586,154	
	<b>Total Sources</b>	\$	<b>15,867,965</b>	
800	Services and Contractual Serv			\$ 15,867,965
	<b>Total Uses</b>			\$ <b>15,867,965</b>
	<b>TOTAL FUND SOURCES AND USES</b>	\$	<b>136,876,178</b>	\$ <b>136,876,178</b>

**SECTION 19. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the Soldiers and Sailors Relief Fund (Fund 293)**

<b>Veterans Affairs</b>				
401	Taxes	\$	1,522,519	
695	Other Financing		494,632	
	<b>Total Sources</b>	\$	<b>2,017,151</b>	
701	Personnel			\$ 244,404
714	Fringe Benefits			86,681
725	Pension			57,107
726	Materials and Supplies			6,500
800	Services and Contractual Serv			1,574,442
860	Travel			7,000
862	Operating Expenses			8,586
941	Rentals			22,631
950	Other Charges			800
970	Capital			4,000
980	Non Capital Assets			5,000
	<b>Total Uses</b>			\$ <b>2,017,151</b>
	<b>TOTAL FUND SOURCES AND USES</b>	\$	<b>2,017,151</b>	\$ <b>2,017,151</b>

**SECTION 20. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the Youth Services Fund (Fund 297)**

<b>Youth Services</b>				
401	Taxes	\$	3,948,281	
	<b>Total Sources</b>	\$	<b>3,948,281</b>	
800	Services and Contractual Serv			\$ 260,633
999	Operating Transfers Out			3,687,648
	<b>Total Uses</b>			\$ <b>3,948,281</b>
	<b>TOTAL FUND SOURCES AND USES</b>	\$	<b>3,948,281</b>	\$ <b>3,948,281</b>

**SECTION 21. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the COVID 19 Fund (Fund 298)**

<b>COVID 19</b>			
501	Federal Grants and	\$	8,725,394
695	Contracts Other Financing		4,000,000
	<b>Total Sources</b>	<b>\$</b>	<b>12,725,394</b>
701	Personnel		\$ 952,751
800	Services and Contractual		4,000,000
862	Serv Operating Expenses		10,000
950	Other Charges		7,762,643
	<b>Total Uses</b>	<b>\$</b>	<b>12,725,394</b>
	<b>TOTAL FUND SOURCES AND USES</b>	<b>\$</b>	<b>12,725,394</b> <b>\$</b> <b>12,725,394</b>

**SECTION 22. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the State/Local Fiscal Recovery Fund (SLFRF) Fund (Fund 299)**

<b>American Rescue Plan Act (ARPA)</b>			
501	Federal Grants and Contracts	\$	83,560,000
	<b>Total Sources</b>	<b>\$</b>	<b>83,560,000</b>
800	Services and Contractual Serv		\$ 83,560,000
	<b>Total Uses</b>	<b>\$</b>	<b>83,560,000</b>
	<b>TOTAL FUND SOURCES AND USES</b>	<b>\$</b>	<b>83,560,000</b> <b>\$</b> <b>83,560,000</b>

**SECTION 23. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the General Debt Service Fund (Fund 301)**

<b>Debt Services</b>			
670	Rents and Expense Recoveries	\$	1,658,084
699	Operating Transfers In		1,538,958
	<b>Total Sources</b>	<b>\$</b>	<b>3,197,042</b>
990	Debt Service		\$ 3,197,042
	<b>Total Uses</b>	<b>\$</b>	<b>3,197,042</b>
	<b>TOTAL FUND SOURCES AND USES</b>	<b>\$</b>	<b>3,197,042</b> <b>\$</b> <b>3,197,042</b>

**SECTION 24. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the 2018A Jail Debt Service Fund (Fund 302)**

<b>Debt Services</b>			
695	Other Financing	\$	18,767,150
	<b>Total Sources</b>	<b>\$</b>	<b>18,767,150</b>
990	Debt Service		\$ 18,767,150
	<b>Total Uses</b>	<b>\$</b>	<b>18,767,150</b>
	<b>TOTAL FUND SOURCES AND USES</b>	<b>\$</b>	<b>18,767,150</b> <b>\$</b> <b>18,767,150</b>

**SECTION 25. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the Debt Service-Down River Community Fund (Fund 303)**

<b>Debt Services</b>			
580	Local Grants and Contracts	\$	304,894
	<b>Total Sources</b>	\$	<b>304,894</b>
990	Debt Service		\$ 304,894
	<b>Total Uses</b>		<b>\$ 304,894</b>
	<b>TOTAL FUND SOURCES AND USES</b>	\$	<b>304,894</b>
		\$	<b>304,894</b>

**SECTION 26. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the 2020 Refunding Debt Service Fund (Fund 304)**

<b>Debt Services</b>			
670	Rents and Expense Recoveries	\$	2,841,919
695	Other Financing		(86,153)
699	Operating Transfers In		8,266,784
	<b>Total Sources</b>	\$	<b>11,022,550</b>
990	Debt Service		\$ 11,022,550
	<b>Total Uses</b>		<b>\$ 11,022,550</b>
	<b>TOTAL FUND SOURCES AND USES</b>	\$	<b>11,022,550</b>
		\$	<b>11,022,550</b>

**SECTION 27. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the Capital Projects Fund (Fund 401)**

<b>Capital Programs</b>			
695	Other Financing	\$	263,600
	<b>Total Sources</b>	\$	<b>263,600</b>
800	Services and Contractual Serv		\$ 263,600
	<b>Total Uses</b>		<b>\$ 263,600</b>
	<b>TOTAL FUND SOURCES AND USES</b>	\$	<b>263,600</b>
		\$	<b>263,600</b>

**SECTION 28. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the 2018A Jail Center Construction Fund (Fund 467)**

<b>Criminal Justice Center Construction</b>			
695	Other Financing	\$	2,800,000
	<b>Total Sources</b>	\$	<b>2,800,000</b>
800	Services and Contractual Serv		\$ 250,000
950	Other Charges		375,000
970	Capital		2,175,000
	<b>Total Uses</b>		<b>\$ 2,800,000</b>
	<b>TOTAL FUND SOURCES AND USES</b>	\$	<b>2,800,000</b>
		\$	<b>2,800,000</b>



**SECTION 29. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the Enterprise, Internal Service and Special Assessment Funds**

<b>Delinquent Tax Unpledged Fund (Fund 500)</b>			
401	Taxes	\$	4,022,500
664	Interest Income		40,000
695	Other Financing		803,540
	<b>Total Sources</b>	<b>\$</b>	<b>4,866,040</b>
726	Materials and Supplies	\$	470,552
800	Services and Contractual Serv		3,210,249
862	Operating Expenses		111,200
968	Depreciation		19,788
970	Capital		200,000
980	Non Capital Assets		17,000
998	Residual Equity Transfers		837,251
	<b>Total Uses</b>	<b>\$</b>	<b>4,866,040</b>
<b>Property Tax Forfeiture Fund (Fund 501)</b>			
695	Other Financing	\$	1,589,020
600	Charges, Fees, and Fines		11,295,000
	<b>Total Sources</b>	<b>\$</b>	<b>12,884,020</b>
701	Personnel	\$	2,329,591
714	Fringe Benefits		640,455
725	Pension		403,149
726	Materials and Supplies		127,000
800	Services and Contractual Serv		8,413,225
860	Travel		11,000
862	Operating Expenses		469,107
941	Rentals		320,389
968	Depreciation		11,400
970	Capital		141,204
980	Non Capital Assets		17,500
	<b>Total Uses</b>	<b>\$</b>	<b>12,884,020</b>
<b>Delinquent Tax Revolving - 2019 Fund (Fund 539)</b>			
401	Taxes	\$	875,000
664	Interest Income		7,000
695	Other Financing		7,140,000
	<b>Total Sources</b>	<b>\$</b>	<b>8,022,000</b>
726	Materials and Supplies	\$	415,000
800	Services and Contractual Serv		7,100,000
990	Debt Service		507,000
	<b>Total Uses</b>	<b>\$</b>	<b>8,022,000</b>
<b>Delinquent Tax Revolving - 2020 Fund (Fund 540)</b>			
401	Taxes	\$	12,000,000
664	Interest Income		5,000
695	Other Financing		(1,495,000)
	<b>Total Sources</b>	<b>\$</b>	<b>10,510,000</b>
726	Materials and Supplies	\$	640,000
800	Services and Contractual Serv		1,540,000
862	Operating Expenses		1,325,000
990	Debt Service		7,005,000
	<b>Total Uses</b>	<b>\$</b>	<b>10,510,000</b>

**Delinquent Tax Revolving - 2021 Fund (Fund 541)**

401	Taxes	\$	17,400,000	
695	Other Financing		(2,820,000)	
	<b>Total Sources</b>	<b>\$</b>	<b>14,580,000</b>	
726	Materials and Supplies			\$ 640,000
800	Services and Contractual Serv			1,540,000
990	Debt Service			12,400,000
	<b>Total Uses</b>			<b>\$ 14,580,000</b>

**Delinquent Tax Revolving - 2022 Fund (Fund 542)**

401	Taxes	\$	200,000	
	<b>Total Sources</b>	<b>\$</b>	<b>200,000</b>	
990	Debt Service			\$ 200,000
	<b>Total Uses</b>			<b>\$ 200,000</b>

**Jail Commissary Fund (Fund 575)**

600	Charges, Fees, and Fines	\$	1,915,906	
664	Interest Income		50,000	
695	Other Financing		940,363	
	<b>Total Sources</b>	<b>\$</b>	<b>2,906,269</b>	
701	Personnel			\$ 739,864
714	Fringe Benefits			273,022
725	Pension			161,745
726	Materials and Supplies			131,372
800	Services and Contractual Serv			220,538
860	Travel			1,894
862	Operating Expenses			4,818
950	Other Charges			117,080
980	Non Capital Assets			64,967
999	Operating Transfers Out			1,190,969
	<b>Total Uses</b>			<b>\$ 2,906,269</b>

**CSO Basins Fund (Fund 596)**

580	Local Grants and Contracts	\$	47,834	
600	Charges, Fees, and Fines		3,562,694	
664	Interest Income		1,000	
695	Other Financing		7,240,000	
	<b>Total Sources</b>	<b>\$</b>	<b>10,851,528</b>	
726	Materials and Supplies			\$ 209,000
800	Services and Contractual Serv			9,976,694
862	Operating Expenses			598,000
941	Rentals			20,000
990	Debt Service			47,834
	<b>Total Uses</b>			<b>\$ 10,851,528</b>

**Rouge Valley Sewage System Fund (Fund 598)**

<b>Downriver Sewage System</b>				
580	Local Grants and Contracts	\$	982,974	
600	Charges, Fees, and Fines		60,804,433	
664	Interest Income		35,000	
	<b>Total Sources</b>	<b>\$</b>	<b>61,822,407</b>	
726	Materials and Supplies			\$ 14,072
800	Services and Contractual Serv			60,507,918
862	Operating Expenses			297,517
950	Other Charges			19,926
990	Debt Service			982,974
	<b>Total Uses</b>			<b>\$ 61,822,407</b>

	<b>Drain Maintenance</b>		
800	Services and Contractual Serv	\$	16,335,000
970	Capital		(16,335,000)
	<b>Total Uses</b>	<b>\$</b>	<b>-</b>
	<b>Buildings &amp; Ground Maintenance Fund (Fund 631)</b>		
600	Charges, Fees, and Fines	\$	22,300,639
670	Rents and Expense Recoveries		321,000
	<b>Total Sources</b>	<b>\$</b>	<b>22,621,639</b>
701	Personnel	\$	7,116,081
714	Fringe Benefits		2,538,679
725	Pension		1,631,488
726	Materials and Supplies		806,500
800	Services and Contractual Serv		4,775,841
860	Travel		36,170
862	Operating Expenses		3,873,170
941	Rentals		481,288
950	Other Charges		1,212,422
980	Non Capital Assets		150,000
	<b>Total Uses</b>	<b>\$</b>	<b>22,621,639</b>
	<b>Central Services Fund - Information Services &amp; Technology (Fund 635)</b>		
600	Charges, Fees, and Fines	\$	18,921,286
	<b>Total Sources</b>	<b>\$</b>	<b>18,921,286</b>
701	Personnel	\$	4,812,182
714	Fringe Benefits		1,656,791
725	Pension		1,117,764
726	Materials and Supplies		9,700
800	Services and Contractual Serv		5,330,064
860	Travel		27,700
862	Operating Expenses		459,809
941	Rentals		2,990,336
950	Other Charges		145,440
968	Depreciation		70,000
980	Non Capital Assets		2,301,500
	<b>Total Uses</b>	<b>\$</b>	<b>18,921,286</b>
	<b>Department of Environment Fund (Fund 641)</b>		
600	Charges, Fees, and Fines	\$	4,792,743
670	Rents and Expense Recoveries		250,246
	<b>Total Sources</b>	<b>\$</b>	<b>5,042,989</b>
701	Personnel	\$	1,870,275
714	Fringe Benefits		676,441
725	Pension		435,258
726	Materials and Supplies		159,360
800	Services and Contractual Serv		1,627,912
860	Travel		17,300
862	Operating Expenses		85,983
941	Rentals		91,602
968	Depreciation		2,858
970	Capital		60,000
980	Non Capital Assets		16,000
	<b>Total Uses</b>	<b>\$</b>	<b>5,042,989</b>
	<b>Long Term Disability Fund (Fund 675)</b>		
600	Charges, Fees, and Fines	\$	2,191,260
	<b>Total Sources</b>	<b>\$</b>	<b>2,191,260</b>

800	Services and Contractual Serv		\$	119,567
862	Operating Expenses			1,971,693
950	Other Charges			100,000
	<b>Total Uses</b>		<b>\$</b>	<b>2,191,260</b>
<b>Health Insurance Fund (Fund 676)</b>				
595	Employee Contribution - Retir	\$	10,000	
600	Charges, Fees, and Fines		70,834,853	
	<b>Total Sources</b>	<b>\$</b>	<b>70,844,853</b>	
800	Services and Contractual Serv		\$	597,360
862	Operating Expenses			70,047,493
950	Other Charges			200,000
	<b>Total Uses</b>		<b>\$</b>	<b>70,844,853</b>
<b>Workers Compensation/Self Insurance Fund (Fund 677)</b>				
600	Charges, Fees, and Fines	\$	4,596,631	
695	Other Financing		(1,118,520)	
	<b>Total Sources</b>	<b>\$</b>	<b>3,478,111</b>	
800	Services and Contractual Serv		\$	478,111
862	Operating Expenses			3,000,000
	<b>Total Uses</b>		<b>\$</b>	<b>3,478,111</b>
<b>General Liability Fund (Fund 678)</b>				
600	Charges, Fees, and Fines	\$	1,758,774	
695	Other Financing		1,208,806	
	<b>Total Sources</b>	<b>\$</b>	<b>2,967,580</b>	
800	Services and Contractual Serv		\$	251,718
862	Operating Expenses			2,715,862
	<b>Total Uses</b>		<b>\$</b>	<b>2,967,580</b>
<b>Retirement System Fund (Fund 731)</b>				
597	Interest and Dividends	\$	7,626,900	
	<b>Total Sources</b>	<b>\$</b>	<b>7,626,900</b>	
701	Personnel		\$	1,761,187
714	Fringe Benefits			579,593
725	Pension			396,030
726	Materials and Supplies			122,500
800	Services and Contractual Serv			4,328,958
860	Travel			98,000
862	Operating Expenses			69,632
941	Rentals			251,000
950	Other Charges			10,000
980	Non Capital Assets			10,000
	<b>Total Uses</b>		<b>\$</b>	<b>7,626,900</b>
<b>DPS - Drain Maintenance Fund (Fund 801)</b>				
401	Taxes	\$	450,000	
580	Local Grants and Contracts		503,991	
	<b>Total Sources</b>	<b>\$</b>	<b>953,991</b>	
726	Materials and Supplies		\$	9,000
800	Services and Contractual Serv			120,000
862	Operating Expenses			321,000
990	Debt Service			503,991
	<b>Total Uses</b>		<b>\$</b>	<b>953,991</b>
	<b>TOTAL FUNDS SOURCES AND USES</b>	<b>\$</b>	<b>261,290,873</b>	<b>\$ 261,290,873</b>

**SECTION 30. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the Circuit Court Capital, Circuit Court & Friend of the Court Funds**

<b>Third Circuit Court Capital Projects Fund (Fund 834)</b>			
695	Other Financing	\$	1,100,000
	<b>Total Sources</b>	<b>\$</b>	<b>1,100,000</b>
970	Capital		\$ 1,100,000
	<b>Total Uses</b>		<b>\$ 1,100,000</b>
<b>Third Circuit Court - General Fund Operations (Fund 835)</b>			
501	Federal Grants and Contracts	\$	1,800,000
539	State Grants and Contracts		2,952,694
600	Charges, Fees, and Fines		3,639,300
695	Other Financing		2,609,564
699	Operating Transfers In		79,629,646
	<b>Total Sources</b>	<b>\$</b>	<b>90,631,204</b>
	<b>Total Uses</b>		<b>\$ 90,631,204</b>
<b>Third Circuit Court - Other Circuit Court Programs (Fund 835)</b>			
501	Federal Grants and Contracts	\$	964,500
539	State Grants and Contracts		1,216,899
	<b>Total Sources</b>	<b>\$</b>	<b>2,181,399</b>
	<b>Total Uses</b>		<b>\$ 2,181,399</b>
<b>Friend of the Court Fund (Fund 836)</b>			
501	Federal Grants and Contracts	\$	23,550,215
539	State Grants and Contracts		2,050,000
600	Charges, Fees, and Fines		2,868,500
664	Interest Income		100,000
671	Other Revenue		850,000
695	Other Financing		900,000
699	Operating Transfers In		6,637,484
	<b>Total Sources</b>	<b>\$</b>	<b>36,956,199</b>
	<b>Total Uses</b>		<b>\$ 36,956,199</b>
	<b>TOTAL FUNDS SOURCES AND USES</b>	<b>\$</b>	<b>130,868,802</b>
		<b>\$</b>	<b>130,868,802</b>

**SECTION 31. There is appropriated for the fiscal year ending September 30, 2023, from the following revenue sources and uses for the Probate Capital & Probate Court Funds**

<b>Probate Court Projects (Fund 837)</b>			
664	Interest Income	\$	300
695	Other Financing		48,835
	<b>Total Sources</b>	<b>\$</b>	<b>49,135</b>
800	Services and Contractual Serv		\$ 49,135
	<b>Total Uses</b>		<b>\$ 49,135</b>
<b>Probate Court (Fund 838)</b>			
539	State Grants and Contracts	\$	1,359,691
600	Charges, Fees, and Fines		987,000
699	Operating Transfers In		9,536,526
	<b>Total Sources</b>	<b>\$</b>	<b>11,883,217</b>

701	Personnel		\$	4,999,976
714	Fringe Benefits			1,732,945
725	Pension			1,154,444
726	Materials and Supplies			157,500
800	Services and Contractual Serv			2,637,017
860	Travel			52,000
862	Operating Expenses			239,687
941	Rentals			567,338
950	Other Charges			66,310
980	Non Capital Assets			276,000
	<b>Total Uses</b>		\$	<b>11,883,217</b>
<b>TOTAL FUNDS SOURCES AND USES</b>			\$	<b>11,932,352</b>
<b>TOTAL 2021 APPROPRIATED SOURCES and USES</b>			\$	<b>1,730,968,217</b>

**SECTION 32. Statement of Expenditures by Object**

Attached hereto as Appendix I

**SECTION 33. Statement of Estimated Revenue**

Attached hereto as Appendix II

**SECTION 34. Statement of Estimated Expenditures**

Attached hereto as Appendix III

**SECTION 35. Report of Special Funds**

Attached hereto as Appendix II & III

**SECTION 36. Five-Year Projection**

Attached hereto as Appendix IV

**SECTION 37. Debt Service Statement**

Attached hereto as Appendix V

**SECTION 38. Statement of Surplus or Deficit**

Attached hereto as Appendix VI

**SECTION 39. Capital Outlay Statement**

Attached hereto as Appendix VII

**SECTION 40. Basis of Appropriation: General Budget Execution Instructions**

(A) The Wayne County Commission finds that the appropriations contained in Sections 1-28, for fiscal year 2022-2023 are the most cost effective, reasonable and serviceable means of achieving the objectives authorized by this ordinance as of the date of its adoption. The approved expenditure appropriation, plus the Allotment Plan, comprises the standard against which any proposed deviation is to be compared and justified.

(B) The appropriation fixes the absolute ceiling on authorized spending and is not a mandate to spend.

(C) The Chief Financial Officer (CFO) of Wayne County is hereby authorized, but not required, at the close of each fiscal year, to transfer into the Budget Stabilization Fund 50% of any excess actual revenue over actual expenditures in that fiscal year. However, in no event shall the amount in the Budget Stabilization Fund exceed 15% of the most recent adopted General Fund budget, or 15% of the average of the five most recent General Fund budgets, as amended, whichever is less. It is the intent of the County Commission that after satisfying the requirements of any existing deficit elimination plan, that the CFO make optimum efforts to deposit as much as is feasible into the Budget Stabilization Fund in Fiscal Year 2022-2023 to guard against unforeseen emergencies and to protect the County's credit ratings.

## **SECTION 41. Posting Standard and Reporting Requirements**

(A) The Chief Financial Officer (CFO) shall assure that all revenue and expenditure accounts are maintained in conformity with the Uniform Budgeting and Accounting Act and that each expenditure or receipt made pursuant to the authority of this ordinance is posted to those accounts 21 calendar days after transaction occurs.

(B) The CFO shall provide to the Wayne County Commission within 45 calendar days after the end of each fiscal year quarter, a financial report of revenues received and expenditures made, which corresponds to the level of account detail as set forth in the Chief Executive Officer's Comprehensive Executive Budget for FY 2022-2023.

(C) The CFO shall require the Department of Public Services to develop a supplement to the five-year capital outlay plan which provides a ten-year forecast and financing strategy for maintaining the County's more enduring major infrastructure.

## **SECTION 42. Constraints on Authorized Spending**

(A) The CEO shall have no general power to impound funds appropriated under this Ordinance.

(B) A certification of a reduction in revenue or a certification of an overrun in expenditures shall automatically take effect if the County Commission has not either approved the certification or has not approved an amendment in substitution for the proposed curb on spending in 30 days. Expenditures shall not be frozen or curtailed, however, because of and while certification of revenue increase is pending action.

(C) The CEO may reduce the personnel levels of a department after having provided him or her with a certification of a reduction in revenue or an overrun in expenditures, based upon the scheduled budget allocation, and after having requested from him or her a list of the reduction in personnel in his or her department needed to implement the reduction, if 30 calendar days pass without a complying response from the department head.

## **SECTION 43. Compliance Requirements**

(A) This Appropriations Ordinance states the comprehensive budget for the County. All expenditures and disbursements pursuant to this Appropriation Ordinance shall be made in conformity with Wayne County Charter and the rules, regulations, resolutions, or ordinances adopted by the Commission in accordance with the Wayne County Charter and Public Act 2 of 1968 and 621 of 1978, as amended and other laws, rules, and regulations having controlling effect on the implementation of this Ordinance.

(B) All County agencies, including but not limited to departments headed by an appointed or elected official, shall exercise their powers and duties within authorized and allotted appropriations consistent with the approved Fiscal Year 2022-2023 budget.

(C) All county agencies, including, but not limited to, departments headed by an appointed or elected official, shall include in its annual budget request a list of all of the services provided by the agency. The list shall identify which services are mandated, which services are discretionary, and the legal authority for all mandated services. The list shall be prioritized by ranking of importance, from high to low, based on the priorities of the agency's director or elected official.

## **SECTION 44. Tax Levy**

This Appropriations Ordinance authorizes the levy of a total of 7.7728 mills, 2.1629 mills to be levied against 2022 Taxable Value of all real and tangible personal property within Wayne County and 5.6099 mills against the total 2022 Wayne County Taxable value (subject to Article 9, Section 3 of the Michigan Constitution). The total anticipated ad valorem tax levy is projected to be \$374.39 million. The adjusted property tax revenue estimate of \$327.12 million consists of \$312.50 million for the General Fund, \$9.18 million for the Parks Fund, \$3.92 million for the Youth Services Fund and \$1.52 million for the Soldiers and Sailors Relief Fund. The adjusted General Fund property tax estimate when combined with \$295.16 million projected to be received from sources other than general property tax results in total anticipated revenue of \$607.66 million for the County General Operating Fund.

#### **SECTION 45. Executive Liability Established for Knowingly Exceeding Expenditure Limits**

(A) A County elected official, an officer, or an employee of the County shall not: (1) create a debt or incur a financial obligation on behalf of the County unless the debt or obligation is permitted by this Appropriation Ordinance; (2) apply or divert money of the County for purposes inconsistent with those specified in this Appropriations Ordinance; (3) forgive a debt or write off an account receivable in excess of \$7500 per transaction without appropriate authorization of the County Commission; or (4) order nor authorize an expenditure, which shall exceed the amount appropriated, allotted and currently available for that specific purpose under this Appropriation Ordinance.

(B) An elected official, an officer, or an employee of the County who violates this Section 41, with a knowing disregard for the limits established herein, shall be personally liable to the County of Wayne for the public loss which ensues from that order or authorization.

(C) An elected official, an officer, or an employee of the County who is found in violation of this provision shall not be reimbursed for the costs of their legal defense from a claim arising from the duty established by this provision.

(D) The CFO shall develop and implement procedures to detect violations of this Appropriations Ordinance. A person having knowledge of a violation of this Section 41 shall make a report to the Wayne County Prosecuting Attorney, the Chief Financial Officer, the Corporation Counsel, the Legislative Auditor General, and the Michigan Attorney General. A person shall not report a violation to an individual that is suspected of committing or participating in the violation. The State of Michigan may be reimbursed for the costs of a Special Attorney General who is appointed pursuant to the provisions of the Uniform Budgeting and Accounting Act to investigate and prosecute a report of a violation of this provision, if the Wayne County Prosecuting Attorney has first declined to do so.

(E) Any violation of this Appropriations Ordinance by an elected official, an officer, or an employee of the County, disclosed in an audit of the financial records and accounts of the County shall be filled with the state treasurer and reported to the attorney general.

#### **SECTION 46. Policy Regarding Inter-Agency Agreements**

All County agencies shall coordinate their programs with those of other allied units of government in order to achieve optimal effectiveness.

#### **SECTION 47. Transfer Authority**

(A) Transfers of any unencumbered balance, or any portion thereof, in any appropriation or reserve account to any other appropriation or reserve account may not be made without approval of the County Commission.

(B) The Commission Chairperson may, upon written request by the County Executive, approve transfers which, in his/her judgement, are emergent in nature and would avoid significant disruption of the County services or avoid exposure of employees and/or citizens to dangerous conditions.

#### **SECTION 48. Budget Language Instruction Policy**

All County departments, including elected officials, are required to adhere by the instruction set forth in this document.

#### **SECTION 49. Authority to Contract**

(A) The Prosecuting Attorney and the Corporation Counsel are authorized to execute contracts to employ Contractual Law interns at a rate of up to \$15.00 per hour if appropriated funding is available. These contracts are subject to approval of the Departments of Management and Budget, and Personnel/Human Resources and shall comply with County personnel policies.



(B) All departments, including those headed by an appointed or elected official, shall include in each contract, language that requires the contract to be contingent upon continued appropriation, notwithstanding the revenue source, and that requires the contract to automatically terminate if the appropriation is discontinued. This language is not required if it is prohibited by state or federal grant.

## **SECTION 50. Transparency**

All public data needs to be made available as quickly as possible to preserve the value of the data. Data needs to be available to anyone, with no requirement of registration. Data is not subject to any copyright, patent, trademark or trade secret regulation.

### **Searchable**

- Be able to use specific words or phrases to find what the user is seeking. The database needs a Search field, into which a user can type a phrases.
- Be able to conduct basic or advanced searches for vendors and other recipients of county funds by name based on as much or as little information available.

### **Budget**

- The budget for the current fiscal year and previous years need to be posted online. It needs to be easily accessible for people, and a prominent navigational feature enabling someone to locate the budget should be included on the homepage.
- Graphic features that compare the current budget to past years budgets incorporated to enable people to make sense of trends over time.
- Narrative features incorporated into descriptions of the budget.
  - Ex: If there is a 12% decrease in the current budget from previous year's budget, provide a comparative explanation at the beginning of the summary of the budget.

### **Checkbook Register**

- The amount of each payment over \$5, date, and check number, to whom the payment was made - including address and what it is for. There should be budgetary authority for the expenditure and a functional expenditure category. Sources of funds should be listed and links to the relevant contracts under which the payment was made.

### **Meetings & Agendas**

- For all meetings, the time and place of the meeting and whether is open or closed needs to be posted, along with agendas. The minutes of the meetings need to be posted online.

### **Audits**

- Copies of performance and financial audits should be posted on Wayne County's website, as well as routine financial audits and evaluations of the performance of any specific agencies or commissions.

### **Contracts**

- The rules the County abides by when it enters into contracts with outside vendors posted.
- When the County enters into a bidding process for larger contracts, the request for bids should be posted online, and publicly available information about the bids the County received should be keyed to the request.
- Specific contracts the county enters into outside vendors for any amount over \$10,000 should be posted.

## Lobbying

- If the county enters into a contract with a lobbyist or lobbying firm, full details of this arrangement must be posted and regularly updated on the county's website, including the name of the lobbyist or lobbying firm, the amount paid to the lobbyist or firm, and the legislation that the lobbyist is advocating for on the taxpayer's dime.
- If the county pays dues to belong to any lobbying associations, full details of these arrangements should be included on the county's website, including name of association, the amount paid in dues, and identification of what positions that lobbying association is taking with the money it has received from the county's taxpayers with the dues paid to it by the county.
- If the county gives grants to non-profit organizations, these grants should be disclosed on the county's website with a reason for the grant and information about who in the non-profit organization is responsible for oversight and administration of the funds it has received from the county's taxpayers with a grant from the county.

## Local Taxes

- Explain how property taxes are set, how often property assessments are conducted and what other local taxes the County collects.

## Access to Government Records and Public Documents

- Show which employees handles the filing of an open records request with their contact information. This should be very easy-to-find location on the website. The procedure to follow for one who wants access to public records should be explained.
- The county website should include an annual rating of its FOIA compliance: How many requests did we receive in a given year, how many did we comply with, the average time required for compliance and reasons for denials. If the County is currently being sued for failure to provide public documents, this information should be included.
- If the County has been ordered by a judge or public records ombudsman to provide documents it refused to produce in response to a public records request, this information should be a permanent record posted on the County's website.

## Expenditures

- Clearly show all expenditures over \$5.

## Elected Officials and Elections

- Names and contact information, including phone numbers and email addresses; their terms of office and date of next election, party affiliation, committee and appointments need to be shown.

## Administrative Officials

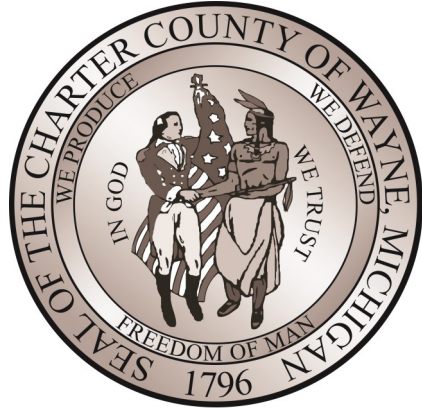
- Names, titles, contact information, including phone numbers and email addresses, should be posted.

## Public Employee Salary

- Users should be able to search for specific employee salary information by position title or employee name.



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*Wayne County Government  
Comprehensive Executive Budget  
Fiscal Year 2022-2023 and Fiscal Year 2023-2024*

**APPENDIX VII**

**CAPITAL OUTLAY STATEMENT**



## FIVE-YEAR CAPITAL IMPROVEMENT PLAN

Pursuant to Article 5.126f of the Home Rule Charter for the County of Wayne, the County Executive is required to prepare and submit a Five-Year Capital Program on an annual basis to the County Commission. The Capital Improvement Plan (CIP) identifies capital projects, funding sources and projected expenditures over a five-year period. The CIP is coordinated with the development of the annual operating budget as well as the County’s debt service policy. Although the costs of the CIP are projected over five years, only those costs in the first year are included in the County’s annual appropriations ordinance. The County’s Capital Improvement Plan for FY 2022-2023 includes divisional projects within the Department of Public Services, the Third Circuit Court and General Fund projects. The remaining four years are presented as an informational guide for future planning and are subject to further review, modification and appropriation by the County Commission in subsequent years. These schedules can be found at the beginning of each section.

2022-2023 CAPITAL IMPROVEMENT PLAN		ANNUAL OPERATING BUDGET IMPACT		
DEPARTMENT/DIVISION (in 000's)	TOTAL APPROPRIATION	PERSONNEL COSTS	OTHER OPERATING COSTS	TOTAL
PUBLIC SERVICES				
ENGINEERING, EQUIPMENT & ROADS	74,402	8,154	69,508	77,662
ENVIRONMENTAL SERVICES	20,240	240	20,000	20,240
PARKS	1,825	475	1,350	1,825
M&B	17,226	0	17,226	17,226
NON-DEPARTMENTAL	5,000	0	5,000	5,000
JAIL CONSTRUCTION	3,175	0	3,175	3,175
<b>TOTAL (IN THOUSANDS)</b>	<b>\$121,868</b>	<b>8,869</b>	<b>112,999</b>	<b>121,868</b>

**THE DEPARTMENT OF PUBLIC SERVICES**

**Engineering, Equipment and Roads Division:** Capital plans include Road Maintenance, Equipment and Engineering project costs for all the roadwork to be completed in FY 2022-2023. The funds that were included in the CIP for Engineering/Equipment projects are \$74,402,000.

**Environmental Services Group:** The CIP includes a number of capital asset and infrastructure replacement projects. Aging assets are systematically being upgraded or replaced to maximize operating efficiency and to meet increased sewage and drain flow demands. The 2022-2023 Budget for such projects is \$20,240,000.

**Parks Division:** Capital funding will be used for design, construction, and improvement of parks facilities throughout the County Parks System as well as several local parks. The 2022-2023 CIP budget sums to \$1,825,000 and is funded through a dedicated parks millage.

**MANAGEMENT & BUDGET**

The CIP includes costs of \$17,225,782 for the replacement of the JD Edwards and PeopleSoft systems which are outdated and hard to support.

**NON-DEPARTMENTAL**

Funding of \$5,000,000 has been allocated to replace sheriff vehicles (\$600,000) and for various repairs, improvements and/or renovations to county owned facilities (\$4,400,000).

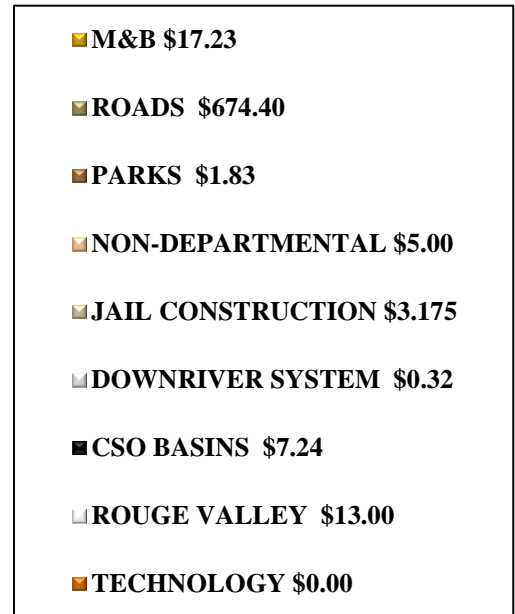
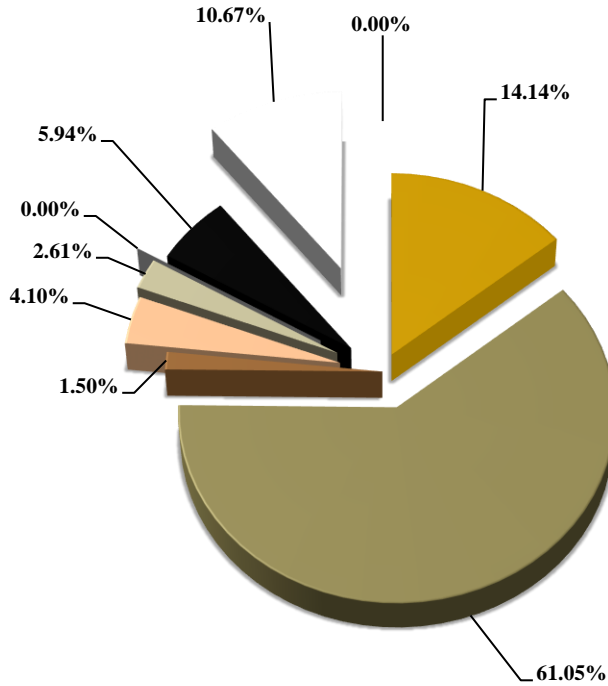
**WC CRIMINAL JUSTICE CENTER PROJECT**

The new Criminal Justice Center (CJC) will replace Frank Murphy Hall of Justice, the County’s Division I and II Jails and Juvenile Detention Center. The CJC will house the County’s jail, administrative offices for the sheriff and prosecutor, criminal courthouse and juvenile detention facility.

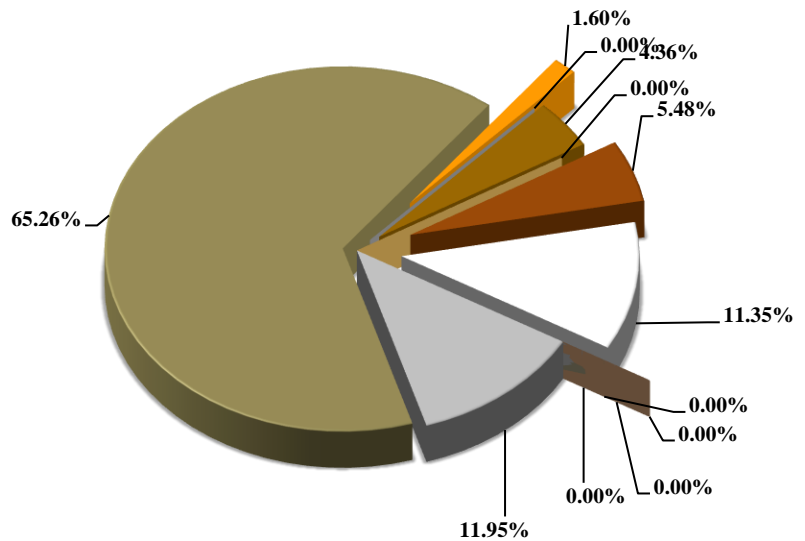
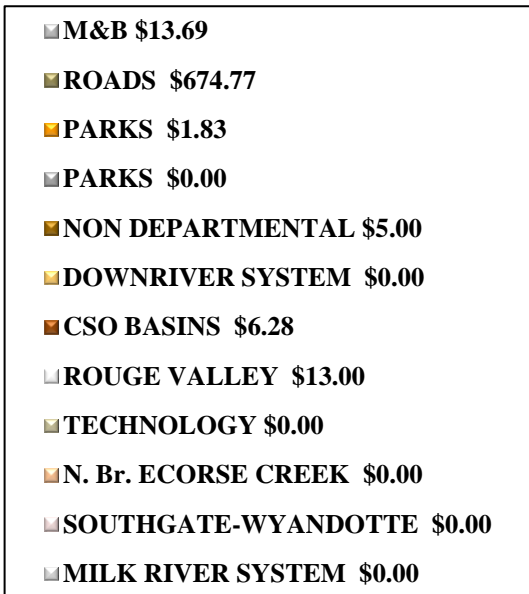
The CJC will be located I-75 and Warren. The complex is expected to be completed in 2022.

# CAPITAL IMPROVEMENT PLAN BY PROJECT

## CIP Fiscal Year 2023 \$121.87 Million



## CIP Fiscal Year 2024 \$114.56 Million





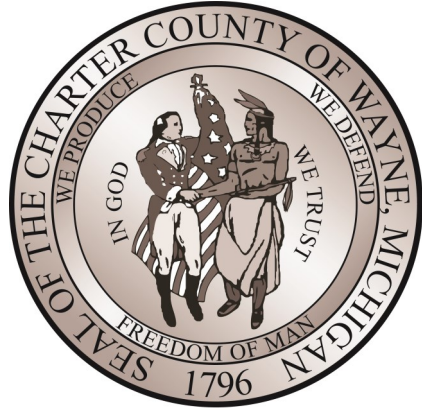
*Wayne County Government*  
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FUND	PROGRAM	FISCAL YEAR 2021-2022	FISCAL YEAR 2022-2023	FISCAL YEAR 2023-2024
101	MANAGEMENT & BUDGET	\$ 9,400,000	\$ 17,225,782	\$ 13,688,564
201	PUBLIC SERVICES - ROADS	57,106,400	74,402,000	74,770,600
208	PUBLIC SERVICES - PARKS	2,797,000	1,825,000	1,825,000
401	NON-DEPARTMENTAL - CAPITAL PROGRAMS	5,000,000	5,000,000	5,000,000
467	JAIL CONSTRUCTION	241,930,486	3,175,000	-
596	PUBLIC SERVICES - CSO BASINS	935,000	7,240,000	6,276,000
598	PUBLIC SERVICES - ROUGE VALLEY SYSTEM	13,000,000	13,000,000	13,000,000
635	TECHNOLOGY	2,500,000	-	-
801	PUBLIC SERVICES - N. Br. ECORSE CREEK	104,000	-	-
820	PUBLIC SERVICES - SOUTHGATE-WYANDOTTE DRAINAGE SYSTEM	421,000	-	-
821	PUBLIC SERVICES - ECORSE CREEK POLLUTION ABATEMENT SYSTEM	-	-	-
830	PUBLIC SERVICES - MILK RIVER SYSTEM	5,297,000	-	-
834	THIRD CIRCUIT COURT	1,100,000	-	-
<b>ALL FUNDS</b>		<b>\$ 339,590,886</b>	<b>\$ 121,867,782</b>	<b>\$ 114,560,164</b>



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*Wayne County Government  
Comprehensive Executive Budget  
Fiscal Year 2022-2023 and Fiscal Year 2023-2024*

**DEPARTMENT OF PUBLIC SERVICES  
ENGINEERING, EQUIPMENT  
AND ROADS DIVISION**



**WAYNE COUNTY**  
**DEPARTMENT OF PUBLIC SERVICES**  
**DIVISION OF ENGINEERING, EQUIPMENT, AND ROADS**

The Road Fund is dedicated to the maintenance and construction of primary, local and county roads within Wayne County. For 2022-2023, the Road Fund Divisions anticipate receiving approximately **\$90,866,600** from State and Federal Gas and Weight Tax Allocations (Act 51), State Maintenance Contracts and Federal Project Funding.

2022-2023 CAPITAL BUDGET		ANNUAL OPERATING BUDGET IMPACT		
PROJECT (in 000's)	TOTAL APPROPRIATION	PERSONNEL COSTS	OTHER OPERATING COSTS	TOTAL
ENGINEERING PROJECTS	\$63,383	\$8,154	\$55,229	\$63,383
EQUIPMENT REPLACEMENT	6,179	0	6,179	6,179
ROADS	8,100	0	8,100	8,100
<b>TOTAL</b>	<b>\$77,662</b>	<b>\$8,154</b>	<b>\$69,508</b>	<b>\$77,662</b>

**ENGINEERING:** The Division of Engineering is responsible for the development of the Five Year Capital Improvement Project (CIP) List. The CIP list consists of road construction and maintenance projects to be performed during the year.

The division has a computerized road inventory information system for its 720 miles of County primary roads. The road inventory is updated annually to reflect changes resulting from surface condition surveys; traffic counts (congestion) and accident data (safety management). The Five-Year Road Improvement plan is developed by evaluating the data from these three areas and prioritizing the projects based on anticipated funding and project costs. Funding for the majority of the projects is provided by the Federal Government under the Safe, Accountable, Flexible, and Efficient Transportation Equity Act - A Legacy for Users (SAFETEA-LU) and the State of Michigan from the Transportation Economic Development Fund (TEDF). The local share (usually 20%) is split between the County and the City in which the project is located. The county funds the full local share in townships. FY2022-2023 CIP Projects are anticipated to total \$63,383,154.

**EQUIPMENT:** The Division of Equipment continually monitors and reviews the entire inventory of Wayne County equipment for upgrade and replacement. The process analyzes equipment

conditions, utilization and workload. This information and input from operating divisions is used to prepare equipment specifications for the most cost effective and reliable equipment replacements.

A Five-Year Procurement Plan is established based on the anticipated life cycle of each unit. From this plan, a yearly capital procurement list is formed with each acquisition based upon the above factors.

The capital procurement is adjusted as a result of accidents or unexpected wear of a particular unit.

Presently, most capital acquisitions are replacements to the existing fleet. Prior to disposal of a piece of equipment, the unit is reviewed and a written condition report is prepared. Units are disposed of at a public auction in accordance with the Wayne County Procurement Ordinance. All purchases are funded with Act 51, Gas and Weight Tax Revenues. Proceeds will be used during FY 2022-2023 totaling \$6,179,400. This funding was identified to address the need to purchase sixteen (16) 10 Yard Dump Trucks, six (6) Solar Arrowboards, one (1) Fork Lift, one (1) 4G Grader, ten (10) Tiger Mower with Tractor, one (1) Batwing Mower with Tractor, one (1) Vactor one (1) Truck Attenuator, five (10) Pick-up Trucks, and two (2) Sweepers, This equipment will allow the Roads Division to expand their capabilities with construction and maintenance operations.



**ROAD MAINTENANCE:** Throughout the year, the Division of Roads/Structure Maintenance Section is responsible for maintenance and upkeep of the Division’s Facilities which include 308 bridges on the Wayne County Road System and 840 bridges on State Trunklines and freeways in Wayne County, 162 storms, water pump stations (546 pumps) and 207 impact attenuators. The Building Maintenance Unit of this section maintains 17 Roads Division Maintenance Yards, 6 salt storage yards and the Neudeck Building.

Additionally, this section also maintains 7 bridges, 4 tunnels and 12 pumphouses for the Airport Authority.

Annually, the Building Maintenance Unit Supervisory Personnel and Structure Maintenance Engineer determine project priorities and prepare a Five-Year Capital Improvement Plan based on the needs identified and available funding. Needs are identified using the procedures set up by the Wayne County Federal Aid Committee (FAC) in 2006.

**Criteria for Project Selection:**

1) PASER (Pavement Surface Evaluation Rating) Rating– (road condition) rated from 1 to 10      1 = Failed Pavement, 10 = New Construction

2) National Functional Classification\_(NFC) – (road classification) Principal Arterial, Minor Arterial, Collector (largest to smallest)

3) Daily Traffic Volume\_(DTV) (2-way, 24 hour traffic volume)

**Guidelines:**

The most current PASER (Pavement Surface Evaluation and Rating) data, NFC Classifications and DTV will be utilized to make the selections. This data will be analyzed and tabulated to create potential road projects and establish a “Needs List”. A proposed Surface Transportation Program-Urban (STP-U) Federal Aid program will then be recommended and presented to the FAC for discussion and approval.

**Local Match Funding:**

Wayne County Juris Roads located:

- Within a City; 50% County / 50% City.

- Within a Township; 100% County / 0% Twp. Agreements may vary depending upon the scope. City Juris Roads:
- City 100% / WC 0%

**Procedure:**

- 1) A yearly call for Projects will be made for all non-County juris roads.
- 2) Application submittals for proposed projects due 6 weeks after the call for Projects.
  - Projects should be a minimum of 0.25 miles in length
  - Need to provide a current 2-way, 24-hour traffic count for a section of road.
- 3) Cities need to report the following information to WC as it becomes available so appropriate reports to the FAC can be prepared: Program application date, MDOT GI Date, Project Estimate, Bid Date and Bid Amount.
- 4) A Needs List will be established utilizing the Project Selection Criteria and a Federal Aid Program will be presented to the FAC for approval.

For the FY 2019-20, no money has been budgeted for Capital Improvements to Road Yard Facilities.

**BUDGET IMPACT STATEMENT:** Prudent planning and operational changes made during the FY 2020-2011 allowed the Road Fund to carry over a \$151,230,588 Fund Balance into FY 2018-2019. Carrying-over the fund balance as well as continuous improvement and efficiencies should enable the Road Fund Divisions to avoid any significant reductions in force.

The Fiscal Year 2022-2023 Engineering CIP reflects an increase of 32% from FY 2021-2022. The last two years of the CIP are highlighted by an emphasis on federal aid resurfacing programs in 2021 & 2022. These amounts are subject to change depending on the evaluation of Wayne County roads and projects being selected and completion of CIP projects from previous years.

COUNTY OF WAYNE  
DEPARTMENT OF PUBLIC SERVICES  
ENGINEERING DIVISION  
**FIVE YEAR CAPITAL IMPROVEMENT PLAN  
FY 2023**

1                    2                    3                    4                    5

PROJECT NUMBER	PROJECT DESCRIPTION	ESTIMATED CONTRACTED COST	FEDERAL/ STATE SHARE	COMMUNITY/ LOCAL SHARE		COUNTY ROADS SHARE	FUNDING RESOURCE	FISCAL 2022-2023	FISCAL 2023-2024	FISCAL 2024-2025	FISCAL 2025-2026	FISCAL 2026-2027
				WAYNE COUNTY	WAYNE COUNTY							
30-217a	Allen and Van Horn Roads in Woodhaven	12,627	8,164	2,231	2,232	2,232	W,F,C	3,788				
30-217b	Allen Road / CN RR Grade Separation	27,000	12,000	6,300	8,700	8,700	W,S,C	5,400	21,600			
30-367	Wayne / Ecorse Intersection	3,360	2,750	305	305	305	W,F,C	1,008	2,352			
30-373	Haggerty / I-94 N. Service Drive - Tyler	2,223	1,411	0	812	812	W,F	1,445				
30-403	Merriman/James-Hawthorne, Mid Rouge Br, E.N.Hines Dr Br	6,976	6,800	88	88	88	W,F,C	2,442	4,534			
30-411	Grosse Ile Parkway Bridge Phase 1	9,000	0	0	9,000	9,000	W	500				
30-424	Grosse Ile Parkway Bridge Phase 2	5,300	4,338	0	962	962	W,F	200				
30-425	Rotunda Drive / Village - Military	3,785	3,028	757	0	0	S,C	0	2,000	1,785		
30-426	Oakwood Blvd / Village - Rotunda Drive	6,661	4,634	1,013	1,014	1,014	S,C	1,998	4,663			
30-435	Inkster / Ecorse - Van Born	9,255	7,426	914	915	915	W,F,C	4,628				
30-454	Ecorse / Pardee - Monroe	1,272	1,041	115	115	115	W,F,C	50				
30-455	Merriman / Joy - Plymouth	1,020	835	93	93	93	W,F,C	50				
30-456	Outer Dr-W / I-75 Freeway - Fort (M-85)	500	409	45	45	45	W,F,C	40				
30-457	Outer Dr-W / Golfview - Ford (M-153)	2,311	1,892	210	210	210	W,F,C	60				
30-458	Outer Dr-W / Jefferson, W - Ecorse City Limit	2,838	2,312	263	263	263	W,F,C	993				
30-460	Southfield / Ecorse City Limit - Jefferson, W	2,410	1,973	219	219	219	W,F,C	844				
30-462	Conant / Holbrook - Carpenter	1,716	0	0	1,716	1,716	W	515				
30-464	Inkster / Annapolis - Michigan (US-12)	2,340	0	0	2,340	2,340	W	1,638	702			
30-465	Outer Dr-E / Chalmers - Chandler Park Drive	3,303	0	0	3,303	3,303	W	1,982	1,321			
30-467	Rotunda Drive / Commerce - I-94 Freeway	1,736	0	0	1,736	1,736	W	1,042	694			
30-469	Van Born / Inkster - Beech-Daly	2,460	0	0	2,460	2,460	W	50				
30-470	Van Born / Venoy - Merriman	1,652	0	0	1,652	1,652	W	40				
30-473	Ferney and Wyoming / Dearborn	1,005	0	0	1,005	1,005	W	352				
30-474	Miller / Dix - Miller Road Bridge	6,040	0	0	6,040	6,040	W		3,040	3,000		
30-475	TS * Denton / Ridge / Saltz Intersection	240	0	0	240	240	W	240				
30-476	Warren / Outer Dr-W - Heyden	1,100	900	50	150	150	W,F,C	50				
30-477	Farmington / Orangelawn - Plymouth	1,511	1,000	256	255	255	W,F,C	907	604			
30-478	Vining Culvert / Blakely Drain	1,340	657	0	683	683	W,F	804	536			
30-479	Beck / Ford (M-153) - Warren	1,365	1,083	0	282	282	W,F	819	546			
30-480	Beech-Daly / Warren - Joy	2,488	1,450	519	519	519	W,F,C	1,493	995			
30-481	Evergreen / Hubbard - Ford (M-153)	1,786	1,170	308	308	308	W,F,C	1,072	714			
30-482	Merriman / Schoolcraft - Five Mile	2,166	1,418	374	374	374	W,F,C	1,300	866			
30-483	Six Mile / Inkster - Beech-Daly, Six Mile Br / Upper Rouge Riv	3,838	3,097	0	741	741	W,F	2,303	1,535			
30-484	Warren / Newburgh - Wayne PM-2022	2,800	700	0	2,100	2,100	W,F	2,520	280			
30-485	TS * Six Mile / Hubbell Intersection	233	190	0	43	43	W,F	233				
30-486	Wayne / Cherry Hill - Ford (M-153)	2,210	1,633	288	289	289	W,F,C	2,210				
30-488	I-94 S. Service Dr / Storm Drain Outlet	173	0	0	173	173	W	173				
30-489	Rotunda Drive / Southfield (M-39) - Republic	351	0	0	351	351	W	158				
30-490	Oakville-Waltz / Hamilton Drain - CSX Railroad	1,400	599	0	801	801	W,F	230	230			
30-491	Beech-Daly / Ford (M-153) - Warren	1,100	0	0	1,100	1,100	W	1,100				
30-492	Cherry Hill / Middle Belt - Inkster	1,025	0	0	1,025	1,025	W	1,025				
30-493	Hamtramck Drive / Detroit City Limit - Jos Campau	3,500	2,870	0	630	630	W	3,500				
30-495	Moross / I-94 Freeway - Mack	2,777	0	0	2,777	2,777	W		1,666	1,110		
30-496	Outer Drive-W / Warren - Joy	1,320	0	0	1,320	1,320	W	1,320				

COUNTY OF WAYNE  
DEPARTMENT OF PUBLIC SERVICES  
ENGINEERING DIVISION  
**FIVE YEAR CAPITAL IMPROVEMENT PLAN  
FY 2023**

1      2      3      4      5

PROJECT NUMBER	PROJECT DESCRIPTION	ESTIMATED CONTRACTED COST	FEDERAL/ STATE SHARE	COMMUNITY/ LOCAL SHARE	COUNTY ROADS SHARE	FUNDING RESOURCE	WAYNE				
							FISCAL 2022-2023	FISCAL 2023-2024	FISCAL 2024-2025	FISCAL 2025-2026	FISCAL 2026-2027
30-497	Tireman / Schaefer - Miller	680	0	0	680	W	408	272			
30-498	Hannan / Van Born - Cranmore	1,422	1,164	65	194	W,F,C		853	569		
30-499	Inkster / Schoolcraft - Five Mile	2,327	1,905	106	317	W,F,C		1,396	930		
30-500	Jefferson, W / Pennsylvania - Grove	1,280	1,048	116	116	W,F,C		512			
30-501	North Line / Agnes - Fort (M-85)	1,818	1,488	165	165	W		727			
30-502	Outer Drive-W / Dix - I-75 Freeway	1,950	1,596	177	177	W		780			
30-503	Pelham / Ecorse - Van Born	2,062	1,688	187	187	W		824			
30-504	Pennsylvania / Beech-Daly - Telegraph (US-24)	1,383	1,132	0	251	W		553			
30-505	Wayne / Joy - Plymouth	2,212	1,811	201	201	W		884			
30-506	Wayne / Palmer - Cherry Hill	2,391	1,957	217	217	W		956			
30-507	Van Born / Beech-Daly - Telegraph (US-24)	3,028	2,478	275	275	W		1,211			
30-508	Preventative Maintenance 2023	1,268	1,038	0	230	W		1,268			
30-509	Outer Drive-E / GTW RxR Crossing	100	82	0	18	W		100			
30-510	Sibley / CSX RxR Crossing	100	82	0	18	W		100			
30-511	Inkster / Michigan - Corona	785	0	0	785	W		785			
30-512	Six Mile / Telegraph (US-24) - Grand River (M-5)	2,430	0	0	2,430	W		2,430			
30-513	Jefferson, W. / Eureka - Vinewood	1,815	0	0	1,815	W		1,815			
30-429	Jefferson / Sibley - Pennsylvania	2,915	0	0	2,915	W		2,041	875		
30-514	Sibley / Wahrman - Vining	11,200	0	3,000	8,200	W		5,600	5,600		
30-515	Haggerty / Ecorse - Van Born	5,720	0	0	5,720	W		2,860	2,860		
30-516	West Warren / Southfield - Greenfiend	2,100	0	1,300	850	W		2,100	0		
	TS*Palmer / Lots Intersection	250	0	0	250	W		0	250		
	Beech Daly/Five Mile Int.	232	209		23	W,F					
	Beech Daly / West Chicago	227	204		23	W,F					
	Joy / Merriman Int.	225	203		23	W,F					
	Middle Belt / Beverly Int.	209	188		21	W,F					
	Van Horn / Arsenal Int	450	0	0	450	W					
	Sheldon / Six Mile Int.	450	0	0	450	W					
	Venoy / Michigan (US-12)	60	49		11	W,F					
	(Dix Hwy) Toledo Rd /I-75 Freeway - Southfield (M-39)	2,796	2,289	254	254	W,F					
	Merriman /I94 Freeway - Ecorse	2,410	1,973	219	219	W,F					
	Eureka /Fort (M-85) - Jefferson,W	3,839	3,142	348	348	W,F					
	Inkster /Joy - West Chicago	1,242	1,017	113	113	W,F					
	Wayne /Glenwood - Palmer	1,383	1,132	126	126	W,F					
	Merriman /Van Born - Michigan (US-12)	3,248	2,658	295	295	W,F					
	Wayne /Ann Arbor Trail - Plymouth	2,056	1,683	187	187	W,F					
	Allen /Eureka - I-75 Freeway	1,759	1,440	160	160	W,F					
	Allen /I-75 Freeway - North Line	966	791	88	88	W,F					
	Huron River Drive / Haggerty Rd to Edison Lake Rd	888	727	81	81	W,F					
	Preventative Maintenance 2024	880	720	80	80	W,F					
	Outer Dr-W Village - Michigan Rd	2,796	0	0	2,796	W					
	Oakwood Blvd Michigan - Rotunda Rd	2,400	0	0	2,400	W					
	Southfield - I94 Freeway	1,200	0	0	1,200	W					
	Eureka Rd / Allen-Toledo	2,200	0	0	2,200	W					
	Inkster Rd / Cherry Hill - Ford	2,400	0	0	2,400	W					

COUNTY OF WAYNE  
DEPARTMENT OF PUBLIC SERVICES  
ENGINEERING DIVISION  
**FIVE YEAR CAPITAL IMPROVEMENT PLAN  
FY 2023**

1                    2                    3                    4                    5

PROJECT NUMBER	PROJECT DESCRIPTION	ESTIMATED CONTRACTED COST	FEDERAL/ STATE SHARE	COMMUNITY/ LOCAL SHARE	WAYNE COUNTY ROADS SHARE	FUNDING RESOURCE	FISCAL				
							2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
	Marquette St. / Newburgh Rd. to Wayne Rd.	1,500	0	0	1,500	W					
	2nd Street / Oak to Ford Ave.	1,500	0	0	1,500	W					
	Grant Road / CSX RR TO Wayne Road	1,300	0	0	1,300	W					
	Harper Ave / 8 Mile Road to Kingsville Ave.	1,200	0	0	1,200	W					
	London Ave. / I-75 to Dix HWY	340	0	0	340	W					
	Oakman Blvd / Michigan (US-12) - Ford (M-153)	2,700	0	0	2,700	W					
	Bridge Painting	300	0	0	300	W					
	Bridge Rehabilitation	1,100	0	0	1,100	W					
	City of Detroit Road Resurfacings	2,200	0	0	2,200	W,F					
	Concrete Pavement Repair	700	0	0	700	W					
	Culvert Replacement	650	0	0	650	W					
	Bridge Rehabilitation	1,100	0	0	1,100	W					
	City of Detroit Road Resurfacings	2,200	0	0	2,200	W,F					
	Concrete Pavement Repair	700	0	0	700	W					
	County Gravel Road Paving	2,200	0	1,600	600	W,C					
	Culvert Replacement	650	0	0	650	W					
	Intersections/Railroad Crossings	600	0	0	600	W					
	Bridge Painting	300	0	0	300	W					
	Bridge Rehabilitation	1,100	0	0	1,100	W					
	City of Detroit Road Resurfacings	2,200	0	0	2,200	W,F					
	County Gravel Road Paving	2,200	0	1,600	600	W,C					
	Culvert Replacement	650	0	0	650	W					
<b>ANNUAL TOTALS</b>							<b>68,353</b>	<b>69,814</b>	<b>14,863</b>	<b>1,499</b>	<b>-</b>

W: Wayne County Funds; F: Federal Funds; C: Local Community Funds; S: State Funds  
STP : Surface Transportation Program, TED : Transportation Economic Development, FCB : Federal Critical Bridge, HPP : High Priority Project



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2023 – 2027

**DEPARTMENT/DIVISION:** DPS/Equipment

**PROJECT TITLE:** Equipment CIP FY2023

**PROJECT NUMBER:** 2023-1

**PROJECT LOCATION:** CMY, Equipment Division

**DISTRICT:** N/A

**PRIORITY:** 1 (1=High, 2=Medium, 3= Low)

**PROJECT DESCRIPTION AND SCOPE:** Replacing equipment that has met or exceeded its useful life.

**RATIONALE:** To minimize the total cost of ownership over the equipment’s life cycle. Costs include the strain placed on shop resources that are caused by corrective repairs and equipment failures among older assets.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:**

**START AND COMPLETION DATES:** OCTOBER 1, 2022 to SEPTEMBER 30, 2026

**FUNDING STRATEGY:** ACT 51 and Weight Tax revenue.

**MEANS OF FINANCING:** N/A

**BENEFITS OF DOING THIS PROJECT:** Lower equipment maintenance costs, lower repair costs, increased reliability and fewer equipment failures.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$6,179,400	\$0	\$0
PROJECTED – FY2023:	\$6,361,400	\$0	\$0
PROJECTED – FY2024:	\$6,440,600	\$0	\$0
PROJECTED – FY2025:	\$6,395,400	\$0	\$0
PROJECTED – FY2026:	\$6,350,600	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$31,727,400</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** Equipment age is an important factor in total cost of ownership. The longer an asset remains in use, the more it costs in repairs and maintenance. Consequently, aging equipment must be replaced to minimize costs.

**COUNTY OF WAYNE  
DEPARTMENT OF PUBLIC SERVICES  
ROADS MAINTENANCE DIVISION  
FIVE YEAR CAPITAL IMPROVEMENT PLAN**

PROJECT DESCRIPTION	PROJECT NUMBER	TOTAL ESTIMATED COST	ESTIMATED WAYNE SHARE	OTHER FUNDING SOURCE	DATE	EXPEND TO				
						FISCAL 2021-2022	FISCAL 2022-2023	FISCAL 2023-2024	FISCAL 2024-2025	FISCAL 2025-2026
Pump Stations-3 Designs PH #'s-111, 182, 716	1	97,410	97,410	ACT 51	97,410					
Pump Stations-3-Construction-PH #'s-111,182,716	2	3,400,000	3,400,000	ACT 51		3,400,000				
Pump Stations-11-Design-PH #'s 101, 106, 108 112, 154, 167, 554, 708, 721, CMY-Merriman & I-94 & CMY - East End	3	357,590	357,590	ACT 51				357,590		
Wyoming Yard Renovation-RFP for Design & Renovation cost	4	900,000	900,000	ACT 51		900,000				
Wyoming Yard Renovation-RFP for Construction	4	6,000,000	6,000,000	ACT 51			6,000,000			
<b>ANNUAL TOTAL</b>		<b>10,300,000</b>	<b>10,755,000</b>	<b>0</b>	<b>0</b>	<b>97,410</b>	<b>4,657,590</b>	<b>6,000,000</b>	<b>0</b>	<b>0</b>

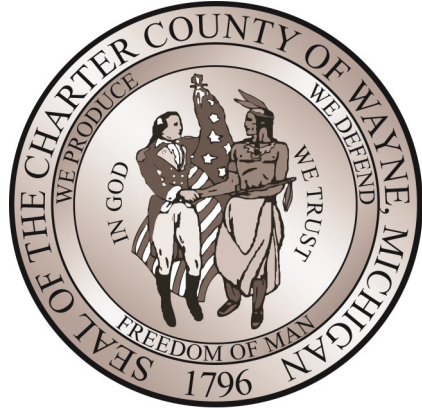
<b>ANNUAL TOTAL</b>	<b>0</b>	<b>21,510,000</b>	<b>0</b>	<b>194,820</b>	<b>9,315,180</b>	<b>12,000,000</b>	<b>0</b>	<b>0</b>
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Key: G=General Fund;C=Local Community Revenue; CC=Cash Capital; PCF=Pooled Cash Fund; F=Federal Grant; MMBA=Michigan Municipal Bond Authority; IPA=Installation Purchase Agreements





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*Wayne County Government  
Comprehensive Executive Budget  
Fiscal Year 2022-2023 and Fiscal Year 2023-2024*

**DEPARTMENT OF PUBLIC SERVICES  
ENVIRONMENTAL SERVICES  
GROUP**



**WAYNE COUNTY  
 DEPARTMENT OF PUBLIC SERVICES  
 ENVIRONMENTAL SERVICES DIVISION**

Capital projects undertaken by the Environmental Services Division (ESD) are largely focused on construction of new or significant expansions to existing wastewater transport and/or treatment facilities owned or operated by the County; improvement or reconstruction of existing sewage transport and/or treatment facilities owned or operated by the County; capital asset and infrastructure replacement; and projects to improve storm water management in the County.

The goals of the projects can include:

- To protect, preserve and restore the water resources of Wayne County including the Huron, Rouge, Detroit, and Milk Rivers; Lake St. Clair; Lake Erie; and their tributary waterways and watersheds.
- To protect the public health and quality of life of Wayne County residents by minimizing the possibility of basement flooding/sewer backups and reducing untreated combined sewer overflows and sanitary sewer overflows into area lakes, rivers, and streams.
- To ensure the reliability of the wastewater transport and/or treatment facilities owned or operated by the County and their compliance with current and future

regulatory requirements.

- Reducing flood risk along waterways (e.g., North Branch Ecorse Creek flood control).

The Environmental Services Division is committed to maximizing opportunities for such capital improvements to be designed and constructed with favorable financing available under the Michigan Department of Environment, Great Lakes and Energy (EGLE) State Revolving Fund (SRF) low interest loan program and other programs.

Every five years, capital improvements for wastewater transport, treatment and/or disposal facilities owned/operated by the County are identified, assessed, and prioritized over a 20-year planning period in a “Project Plan” document developed for each wastewater system. Capital improvement projects must be included in an approved Project Plan to be eligible for financing under the SRF loan program. The final Project Plan reflects input from the customers in each system and other factors.

2022-2023 CAPITAL BUDGET		ANNUAL OPERATING BUDGET IMPACT		
PROJECT (in 000's)	TOTAL APPROPRIATION	PERSONNEL COSTS	OTHER OPERATING COSTS	TOTAL
COMBINED SEWER OVERFLOW RETENTION TREATMENT BASINS (DEARBORN HEIGHTS, INKSTER, REDFORD, RIVER ROUGE)	7,240	110	7,130	7,240
ROUGE VALLEY SEWAGE DISPOSAL SYSTEM	13,000	130	12,870	13,000
<b>TOTAL</b>	<b>20,240</b>	<b>240</b>	<b>20,000</b>	<b>20,240</b>



## **PROJECTS**

### **COMBINED SEWER OVERFLOW RETENTION TREATMENT BASINS**

Wayne County operates four Combined Sewer Overflow Retention Treatment Basins (CSO RTBs) within the Rouge River watershed: Dearborn Heights, Inkster, Redford, and River Rouge. The “Project Plan for Rouge River Watershed Wastewater Facilities” document identifies, assesses, and prioritizes needed capital improvements for each facility over a 20-year planning period.

Improvements at each facility are completed in cooperation with the respective community served. The Priority 1B project from the Project Plan was recently completed at the Dearborn Heights CSO RTB. The Priority 1B projects for the Inkster, Redford, and River Rouge CSO RTBs are scheduled to begin FY23. Additional planned improvements (Priority 2) to the CSO RTBs will be included in future FY CIPs.

### **ROUGE VALLEY SEWAGE DISPOSAL SYSTEM**

Capital improvements to the Rouge Valley Sewage Disposal System (RVSDS) are mandated under Final Order of Abatement (FOA) 2117 (as amended) issued by EGLE and are required to reduce sanitary sewer overflows to the Rouge River. The first phase of improvement (\$21 million) was completed in 2012 under the Short-Term Corrective Action Plan (STCAP) to eliminate extraneous flows into the sanitary sewer system.

Rigorous analysis of the amount of sanitary sewer overflows has been assessed, and a Long-Term Corrective Action Plan (LTCAP) required to meet the FOA, is underway. The LTCAP includes an asset management plan for sewer repairs necessary to protect the structural integrity of the system. A Project Plan for the LTCAP was submitted to EGLE in June 2019 and has been approved. SRF funding for design and construction of each of the six phases of the LTCAP will be sought. Costs associated with LTCAP design and construction are substantial, and thus an increase in the annual sewer rates charged to system customers has been implemented. Additional increases may be necessary as the designs are completed and the costs associated with future phases of the LTCAP become known.

### **CAPITAL PROJECTS SELECTION PROCESS**

Capital Improvement Projects included in the 2022-2023 budget are projects that are technically sound and deemed to be financially viable. Capital planning efforts are conducted annually by engineering, operations and maintenance, and administrative staff. Criteria used for

evaluating and prioritizing projects include risk of state/federal discharge permit violations that may occur without the project; equipment age and its relationship to its expected useful life; and potential for increased efficiency of operation and maintenance. The planning horizon for capital projects is 20 years and typically culminates in a Project Plan for each wastewater system submitted to EGLE to make the projects eligible for financing under the State Revolving Fund program.

Once a project has been deemed technically necessary, a financial evaluation is completed to determine whether the systems’ customer base can afford the project(s) and a strategy for financing the project is developed. There are several mechanisms available for financing but the two most often used are municipal bonds and the low interest SRF loan program managed by EGLE. The SRF loans are typically several percentage points lower than the municipal bonds and therefore are a desirable form of financing. To be eligible for SRF loans, a Project Plan must be submitted and approved by the EGLE. This Project Plan is technical in nature with planning level cost estimates. The process provides the opportunity for public input prior to submittal to the state for its review and ranking.

### **CAPITAL PROJECTS IMPACT ON OPERATING BUDGET**

The numerous capital improvement projects for Wayne County owned/operated wastewater and storm water systems will result in improved service to the communities and greater efficiency with improved and automated facilities. To date, the ESD has been successful in improving operational efficiencies, continuously meeting compliance, and creating a team environment where employees are held accountable while reducing costs.

**COUNTY OF WAYNE  
DEPARTMENT OF PUBLIC SERVICES  
ENVIRONMENTAL SERVICES GROUP  
FIVE YEAR CAPITAL IMPROVEMENT PLAN  
(\$ IN THOUSANDS)**

PROJECT DESCRIPTION	PROJECT NUMBER	ESTIMATED TOTAL COST	FUNDING SOURCE	EXPENDED TO DATE	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	FISCAL	UNPROG
					2021-2022	2022-2023	2023-2024	2024-2025	2025-2026		
<b>Rouge River Watershed CSO Basins:</b>											
Facility Imp., SCADA and Integration	596001	50,644	CC / SRF	0	935	7,240	6,276	13,429	936	13,428	
<b>Rouge Valley Sewage Disposal System</b>											
Long Term Corrective Action Plan (LTCAP)	598007	116,911	SRF	3,000	13,000	13,283	12,590	10,000	52,038		
<b>ANNUAL TOTAL</b>		<b>167,555</b>		<b>3,000</b>	<b>13,935</b>	<b>20,240</b>	<b>19,559</b>	<b>26,019</b>	<b>19,336</b>	<b>65,466</b>	

KEY: CC = Cash Capital from O&M (Local funding); F = Federal Grant; S = State Grant; B = Bonds; SRF = State Revolving Fund



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2023-2027

**DEPARTMENT/DIVISION:** DPS/Environmental Services Division

**PROJECT TITLE:** Rouge River Watershed Combined Sewer Overflow (CSO) Retention Treatment Basins (RTB), Facility Improvements and Supervisory Control and Data Acquisition (SCADA) System Improvements and Integration

**PROJECT NUMBER:** 596001



**PROJECT LOCATION:** Dearborn Heights CSO RTB, 23800 Edward Hines Drive, Dearborn Heights; Inkster CSO RTB, 2001 Inkster Rd., Inkster; River Rouge CSO-RTB, 10120 West Jefferson, River Rouge; and Redford CSO RTB, 16100 Lola, Redford Township  
**DISTRICT:** 8, 12, 15

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** Concrete Repairs: Various concrete repairs to structures and pavements (Dearborn Heights, Inkster, Redford). Alternate Power Upgrade: Standby generator and necessary outdoor 4800-volt switchgear (River Rouge). Priority 1A (Inkster): Upgrade sampling system. Priority 1B (Inkster, Redford, and River Rouge):

Upgrade chemical feed to improve disinfection and safety. Upgrade SCADA and integrate into overall DPS-ESD SCADA system. Priority 2 (all): Roof repair or replacement, control building heating and ventilation improvements and addition of influent screening (River Rouge). Priority 3 (all): Replace influent screening, conveyor, SCADA, and dewatering pump. Priority 4 (all): Influent pump replacement.

**RATIONALE:** Replacement of equipment and infrastructure that has reached/exceeded its useful service life and process improvements needed to keep each CSO Retention Treatment Basin in compliance with its NPDES discharge permits issued by EGLE.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** Cost effective and reliable wastewater service to system customers aligns with the following County Strategic Priorities: (SP1) Fiscal Prudence, (SP2) Operational Efficiency, (SP3) Public Safety, (SP4) Health & Wellness, and (SP6) Economic Development.

**START AND COMPLETION DATES:** Oct 2013 - Sept 2030+.

**FUNDING STRATEGY:** Each community contracts with Wayne County to operate and maintain the facility within their boundary; funding of improvements will be completed in cooperation with the appropriate community.

**MEANS OF FINANCING:** SRF loan applications will be made for all future projects. If future SFR financing is not available, projects will be financed through commodity rates established for system service fees assessed to customers. Fixed costs (including debt service) are invoiced quarterly to system customers.

**BENEFITS OF DOING THIS PROJECT:** Cost effective and reliable wastewater service to system customers.

**PROJECTED IMPACT ON OPERATING BUDGET:** It is anticipated that each of these projects will improve operational efficiencies and will positively impact operations and maintenance costs.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	TBD	TBD
BUDGETED – FY2022:	\$935,000	TBD	TBD
PROJECTED – FY2023:	\$7,240,000	TBD	TBD
PROJECTED – FY2024:	\$6,276,000	TBD	TBD
PROJECTED – FY2025:	\$13,429,000	TBD	TBD
PROJECTED – FY2026:	\$9,336,000	TBD	TBD
FUTURE:	\$13,428,000	TBD	TBD
TOTAL:	\$50,644,000	TBD	TBD



**CAPITAL IMPROVEMENT  
PROJECT NARRATIVE DESCRIPTION  
2023-2027**

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** The need for and expanded description of these capital improvements projects for RVSDS wastewater facilities is detailed in the long term “2009 State Revolving Fund (SRF) Project Plan for Rouge Watershed Facilities” approved by Wayne County and available online at <http://waynecounty.com/doe/dps-fmd-reference-library.htm>.



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2023-2027

**DEPARTMENT/DIVISION:** DPS/Environmental Services Division



**PROJECT TITLE:** Rouge Valley Sewage Disposal System (RVSDS) Long Term Corrective Action Plan (LTCAP)

**PROJECT NUMBER:** 598007

**PROJECT LOCATION:** Rouge Valley Sewage Disposal System service area

**DISTRICT:** 8, 9, 10, 11, 12

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** Design and construct the recommended long-term solution to control sanitary sewer overflows from the RVSDS. The specific required system improvements are under development.

**RATIONALE:** Improvements to the RVSDS are required to eliminate sanitary sewer overflows and to comply with Final Order of Abatement (FOA) 2117 (as amended) for the system. Project will also include replacement of capital assets that have reached and/or exceeded their useful service lives. All improvements are identified in the LTCAP Project Plan document submitted to EGLE in June 2019.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** Cost effective and reliable wastewater service to system customers aligns with the following County Strategic Priorities: (SP1) Fiscal Prudence, (SP2) Operational Efficiency, (SP3) Public Safety, (SP4) Health & Wellness, and (SP6) Economic Development.

**START AND COMPLETION DATES:** March 2014 – 2030+. Design and construction (shown here) started in FY19-20.

**FUNDING STRATEGY:** Commodity rates for sewage transport are established for the 13 customer communities; will include debt service for financing this project.

**MEANS OF FINANCING:** Application will be made to the SRF for a low interest loan for this project. If SRF funding is not available, project will be financed through commodity rates established for system service fees assessed to customers. Fixed costs (including debt service) are invoiced quarterly to system customers.

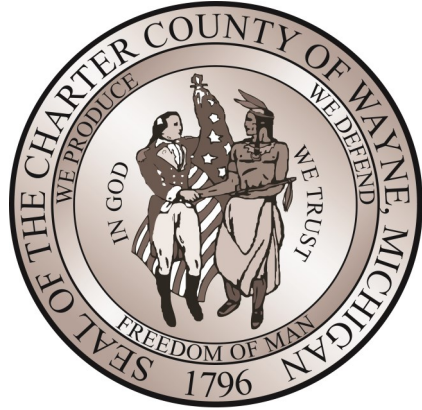
**BENEFITS OF DOING THIS PROJECT:** Cost effective and reliable wastewater service to system customers.

**PROJECTED IMPACT ON OPERATING BUDGET:** The RVSDS rate package was increased by 1% in July 2021. Future increases will be determined as the costs associated with the various phases of the LTCAP are identified.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$3,000,000	TBD	TBD
BUDGETED – FY2022:	\$13,000,000	TBD	TBD
PROJECTED – FY2023:	\$13,000,000	TBD	TBD
PROJECTED – FY2024:	\$13,283,000	TBD	TBD
PROJECTED – FY2025:	\$12,590,000	TBD	TBD
PROJECTED – FY2026:	\$10,000,000	TBD	TBD
FUTURE:	\$52,038,000	TBD	TBD
<b>TOTAL:</b>	<b>\$116,911,000</b>	<b>TBD</b>	<b>TBD</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** The need for and description of this project to RVSDS wastewater system and facilities is detailed in the Long-Term Corrective Action Plan approved by EGLE.





*Wayne County Government  
Comprehensive Executive Budget  
Fiscal Year 2022-2023 and Fiscal Year 2023-2024*

**DEPARTMENT OF PUBLIC SERVICES  
PARKS DIVISION**

**COUNTY OF WAYNE  
DEPARTMENT OF PUBLIC SERVICES-PARKS DIVISION  
FIVE YEAR CAPITAL IMPROVEMENT PLAN**

PROJECT DESCRIPTION	PROJECT NUMBER	TOTAL ESTIMATED COST	ESTIMATED WAYNE CO SHARE	OTHER FUNDING SOURCE	EXPEND TO DATE	FISCAL YEAR							
						2022-2023	2023-2024	2024-2025	2025-2026	FISCAL			
<b>Parks Renovations &amp; Improvements</b>													
Light Fest Enhancements	60-108	200	200	M	100	150	150	150	150	150	150	150	150
Park Machinery & Equipment 02	60-125	700	600	M	300	400	400	400	400	400	400	400	400
Parks Paving Projects	60-428	400	300	M	150	200	200	200	200	200	200	200	200
Play Structures	60-527	750	600	M	150	450	450	450	450	450	450	450	450
Branding Implementation	60-504	300	300	M	150	150	150	150	150	150	150	150	150
District 3 Improvements	60-434	100	100	M	50	0	0	0	0	0	0	0	0
District 15 Improvements	60-435	208	208	M	103	0	0	0	0	0	0	0	0
District 14 Improvements	60-436	176	176	M	86	0	0	0	0	0	0	0	0
District 10 Improvements	60-432	420	420	M	202	0	0	0	0	0	0	0	0
District 12 Improvements	60-438	134	134	M	64	0	0	0	0	0	0	0	0
District 1 Improvements	60-439	196	196	M	94	0	0	0	0	0	0	0	0
District 11 Improvements	60-440	214	214	M	104	0	0	0	0	0	0	0	0
District 4 Improvements	60-441	100	100	M	0	0	0	0	0	0	0	0	0
District 8 Improvements	60-442	156	156	M	76	0	0	0	0	0	0	0	0
District 2,5,6,7 Improvements	60-443	400	400	M	200	0	0	0	0	0	0	0	0
District 9 Improvements	60-444	424	424	M	204	0	0	0	0	0	0	0	0
District 13 Improvements	60-445	266	266	M	131	0	0	0	0	0	0	0	0
Contingencies	60-130	0	0	M	100	0	0	0	0	0	0	0	0
Internal Design Engineering Services	N/A	800	800	M	378	475	475	475	500	500	500	500	500
<b>ANNUAL TOTAL</b>		<b>5,944</b>	<b>5,594</b>		<b>2,642</b>	<b>1,825</b>	<b>1,825</b>	<b>1,825</b>	<b>1,825</b>	<b>1,825</b>	<b>1,825</b>	<b>1,800</b>	<b>1,800</b>



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2023-2027

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** LIGHTFEST ENHANCEMENTS

**PROJECT NUMBER:** 60-108



**PROJECT LOCATION:** PARKS ADMINISTRATION OFFICE

**DISTRICT:** Varies

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** EACH YEAR, WE ADD NEW DISPLAYS TO THE WAYNE COUNTY LIGHTFEST TO ATTRACT VISITORS TO RETURN YEAR AFTER YEAR.

**RATIONALE:** WE ARE IN NEED OF REPLACING SOME OF THE ORIGINAL DISPLAYS THAT ARE NO LONGER FUNCTIONING AND ARE CREATING SAFETY ISSUES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** TO INCREASE REVENUE FOR WAYNE COUNTY THROUGH LIGHTFEST ADMISSION FEES. EACH YEAR, THE LIGHTFEST BRINGS IN APPROXIMATELY \$275,000 TO \$300,000 IN REVENUE.

**START AND COMPLETION DATES:** ONGOING

**FUNDING STRATEGY:** PARKS MILLAGE

**MEANS OF FINANCING:** PARKS MILLAGE

**BENEFITS OF DOING THIS PROJECT:** INCREASED EFFICIENCY OF THE PARKS TEAM FOR SET-UP AND AN ENHANCED LIGHT SHOW THAT ENCOURAGE RETURN VISITORS

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$100,000	\$0	\$0
PROJECTED – FY2023:	\$150,000	\$0	\$0
PROJECTED – FY2024:	\$150,000	\$0	\$0
PROJECTED – FY2025:	\$150,000	\$0	\$0
PROJECTED – FY2026:	\$150,000	\$0	\$0
FUTURE:	\$150,000	\$0	\$0
<b>TOTAL:</b>	<b>\$850,000</b>	<b>\$0</b>	<b>\$0</b>



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2023-2027

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** PARKS MACHINERY AND EQUIPMENT

**PROJECT NUMBER:** 60-125



**PROJECT LOCATION:** ALL PARKS DIVISION PROPERTY

**DISTRICT:** Varies

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** TO PROVIDE FUNDING FOR THE PURCHASE AND REPLACEMENT OF AGING PARKS EQUIPMENT, MOWING FLEET AND MAINTENANCE VEHICLES.

**RATIONALE:** TO PROVIDE FOR THE REPLACEMENT OF AGING PARKS EQUIPMENT TO ENSURE THAT THE PARKS AND FACILITIES ARE PROPERLY MAINTAINED FOR PURPOSES OF CREATING A SAFE ENVIRONMENT.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** YES

**START AND COMPLETION DATES:** OCTOBER 2022-SEPTEMBER 2026

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:** EQUIPMENT IS REPLACED ON AN ANNUAL BASIS AS EQUIPMENT BECOMES OBSOLETE. INCREASED MAINTENANCE COSTS ASSOCIATED WITH OLD AND OBSOLETE EQUIPMENT IS REDUCED.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$400,000	\$0	\$0
PROJECTED – FY2023:	\$400,000	\$0	\$0
PROJECTED – FY2024:	\$400,000	\$0	\$0
PROJECTED – FY2025:	\$400,000	\$0	\$0
PROJECTED – FY2026:	\$400,000	\$0	\$0
FUTURE:	\$400,000	\$0	\$0
<b>TOTAL:</b>	<b>\$2,400,000</b>	<b>\$0</b>	<b>\$0</b>



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2023-2027

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** PARKS PAVING PROJECTS

**PROJECT NUMBER:** 60-428

**PROJECT LOCATION:** VARIOUS



**DISTRICT:** Varies

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR PAVING AND REPAIRS TO PARK SYSTEM ACCESS

**RATIONALE:** TO PROVIDE FOR IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES INCLUDING ADA ACCESSIBILITY.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** YES

**START AND COMPLETION DATES:** OCTOBER 2022 TO SEPTEMBER 2026

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:** TO PERFORM NECESSARY REPAIRS TO ACCESS ROADS, RAMPS, BOARDWALKS AND PARKING AREAS.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$200,000	\$0	\$0
PROJECTED – FY2023:	\$200,000	\$0	\$0
PROJECTED – FY2024:	\$200,000	\$0	\$0
PROJECTED – FY2025:	\$200,000	\$0	\$0
PROJECTED – FY2026:	\$200,000	\$0	\$0
FUTURE:	\$200,000	\$0	\$0
<b>TOTAL:</b>	<b>\$1,200,000</b>	<b>\$0</b>	<b>\$0</b>



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2023-2027

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** PARKS PLAY STRUCTURES

**PROJECT NUMBER:** 60-527



**PROJECT LOCATION:** VARIOUS

**DISTRICT:** ALL DISTRICTS

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR REPAIR OR REPLACEMENT OF PLAY STRUCTURES AT WAYNE COUNTY PARKS.

**RATIONALE:** TO PROVIDE FOR IMPROVEMENTS TO PLAY STRUCTURES WITHIN WAYNE COUNTY PARKS.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** YES

**START AND COMPLETION DATES:** OCTOBER 2022 TO SEPTEMBER 2026

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:** THERE ARE PLAYSTRUCTURES WITHIN THE PARKS SYSTEM THAT ARE OLDER AND NEED EITHER REPLACEMENT PARTS OR A NEW STRUCTURE. THIS WILL ALSO ALLOW PARKS TO PROVIDE INCLUSIVE PLAY EQUIPMENT AND MEET SAFETY INSPECTION STANDARDS

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$400,000	\$0	\$0
PROJECTED – FY2023:	\$450,000	\$0	\$0
PROJECTED – FY2024:	\$450,000	\$0	\$0
PROJECTED – FY2025:	\$450,000	\$0	\$0
PROJECTED – FY2026:	\$450,000	\$0	\$0
FUTURE:	\$450,000	\$0	\$0
<b>TOTAL:</b>	<b>\$2,650,000</b>	<b>\$0</b>	<b>\$0</b>



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2023-2027

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** BRANDING IMPLEMENTATION

**PROJECT NUMBER:** 60-504



**PROJECT LOCATION:** VARIOUS WITHIN PARKS SYSTEM

**DISTRICT:** ALL DISTRICTS

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PROJECT WILL PROVIDE FUNDING FOR BRANDING AS IT RELATES TO PRODUCTS AND SERVICES PROVIDED TO THE COMMUNITIES.

**RATIONALE:** TO PROVIDE BRANDING TO IDENTIFY WAYNE COUNTY PARKS TO THE PUBLIC.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** YES

**START AND COMPLETION DATES:** OCTOBER 2022 TO SEPTEMBER 2026

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

**BENEFITS OF DOING THIS PROJECT:** THIS WILL ALLOW PARKS TO CONTINUE REPLACING ITS AGING SIGNAGE WHILE PROVIDING A POSITIVE BRAND IDENTITY.

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$150,000	\$0	\$0
PROJECTED – FY2023:	\$150,000	\$0	\$0
PROJECTED – FY2024:	\$100,000	\$0	\$0
PROJECTED – FY2025:	\$100,000	\$0	\$0
PROJECTED – FY2026:	\$100,000	\$0	\$0
FUTURE:	\$100,000	\$0	\$0
<b>TOTAL:</b>	<b>\$700,000</b>	<b>\$0</b>	<b>\$0</b>



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2023-2027

**DEPARTMENT/DIVISION:** DPS/PARKS

**PROJECT TITLE:** INTERNAL DESIGN ENGINEERING SERVICES

**PROJECT NUMBER:** N/A



**PROJECT LOCATION:** ALL LOCATIONS

**DISTRICT:** ALL DISTRICTS

**PRIORITY:** 1 (1=HIGH, 2=MEDIUM, 3=LOW)

**PROJECT DESCRIPTION AND SCOPE:** PARKS DESIGN STAFF AND THE RELATED SUPPLIES AND SERVICES TO WORK AND DEVELOP THE CAPITAL IMPROVEMENT AND STRATEGIC PLANS

**RATIONALE:** TO PROVIDE IMPROVEMENTS TO WAYNE COUNTY PARKS AND FACILITIES.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** YES

**START AND COMPLETION DATES:** OCTOBER 2022 TO SEPTEMBER 2026

**FUNDING STRATEGY:** MILLAGE ALLOCATION

**MEANS OF FINANCING:** MILLAGE ALLOCATION

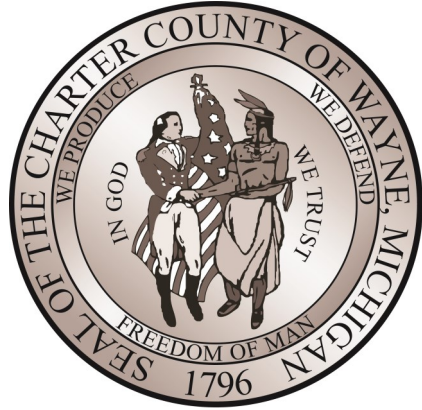
**BENEFITS OF DOING THIS PROJECT:**

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$0	\$0	\$0
BUDGETED – FY2022:	\$400,000	\$0	\$0
PROJECTED – FY2023:	\$475,000	\$0	\$0
PROJECTED – FY2024:	\$475,000	\$0	\$0
PROJECTED – FY2025:	\$500,000	\$0	\$0
PROJECTED – FY2026:	\$500,000	\$0	\$0
FUTURE:	\$500,000	\$0	\$0
<b>TOTAL:</b>	<b>\$2,850,000</b>	<b>\$0</b>	<b>\$0</b>





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*Wayne County Government  
Comprehensive Executive Budget  
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**MANAGEMENT & BUDGET**



### MANAGEMENT & BUDGET

2022-2023 CAPITAL BUDGET		ANNUAL OPERATING BUDGET IMPACT		
PROJECT (in 000's)	TOTAL APPROPRIATION	PERSONNEL COSTS	OTHER OPERATING COSTS	TOTAL
ENTERPRISE RESOURCE PLANNING SYSTEM	17,226	0	17,226	17,226
<b>TOTAL</b>	<b>\$17,226</b>	<b>\$0</b>	<b>\$17,226</b>	<b>\$17,226</b>

#### ENTERPRISE RESOURCE PLANNING SYSTEM

The CIP includes funds to replace the current antiquated accounting and payroll systems with a modern, “state of the art” cloud based, integrated enterprise resource planning system (ERP). The current systems are over ten years old and have very limited integration and are difficult to maintain as experienced personnel are limited in availability. Replacing these systems with one integrated system will increase efficiency and functionality as well as decrease maintenance and repair costs associated with maintaining the current systems.



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2023-2027

**DEPARTMENT/DIVISIONS:** MANAGEMENT AND BUDGET

**PROJECT TITLE:** ENTERPRISE RESOURCE PLANNING (ERP) SYSTEM

**PROJECT NUMBER:** 16-001



**PROJECT LOCATION:** COUNTYWIDE

**DISTRICT:** N/A

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** REPLACEMENT OF THE CURRENT JD EDWARDS ACCOUNTING AND PEOPLESOFT PAYROLL SYSTEMS.

**RATIONALE:** CURRENT SYSTEMS ARE ANTIQUATED AND HAVE LIMITED IF ANY INTEGRATION, ARE DIFFICULT TO MAINTAIN AND EXPERIENCED SUPPORT PERSONNEL ARE LIMITED.

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** INTEGRATED ENTERPRISE SYSTEM

**START AND COMPLETION DATES:** OCTOBER 2017 – SEPTEMBER 2024

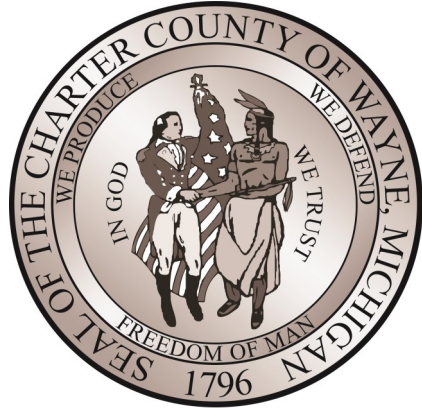
**FUNDING STRATEGIES:** INTERNAL FUNDING

**MEANS OF FINANCING:** INTERNAL FUNDING

**BENEFITS OF DOING THIS PROJECT:** IMPROVED FUNCTIONALITY AND REDUCED MAINTENANCE COSTS

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$25,1500,000	\$0	\$0
BUDGETED – FY2022:	\$4,850,000	\$0	\$0
PROJECTED – FY2023:	\$17,225,782	\$0	\$0
PROJECTED – FY2024:	\$13,688,564	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$60,914,346</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** AN INTEGRATED ENTERPRISE RESOURCE PLANNING SYSTEM WILL PROVIDE MANAGEMENT WITH UP-TO-DATE ACCURATE INFORMATION TO SUPPORT DECISION MAKING IN TODAY’S RAPIDLY CHANGING ENVIRONMENT.



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**GENERAL FUND**



**NON-DEPARTMENTAL**

2022-2023 CAPITAL BUDGET		ANNUAL OPERATING BUDGET IMPACT		
PROJECT (in 000's)	TOTAL APPROPRIATION	PERSONNEL COSTS	OTHER OPERATING COSTS	TOTAL
WC SHERIFF'S VEHICLE REPLACEMENT PROJECT	\$555	0	\$550	555
WC SHERIFF'S PARKING LOT REPAVEMENT	\$45	0	45	45
OTHER DEFERRED MAINTENANCE	4,400	0	4,400	4,400
<b>TOTAL</b>	<b>\$5,000</b>	<b>\$0</b>	<b>\$5,000</b>	<b>\$5,000</b>

**WC SHERIFF'S VEHICLE REPLACEMENT PROJECT**

The General Fund's Capital Budget includes funds to assist the Wayne County Sheriff's Office with replacing vehicles in their fleet inventory. The majority of the Sheriff's Office vehicles have over 100,000 miles. Replacing these vehicles will help to reduce maintenance and fuel costs as well as liability issues associated with older vehicles.

**WC SHERIFF'S PARKING LOT REPAVEMENT**

The General Fund's Capital Budget includes funds to repave the parking lot at the Sheriff's station located at Henry Ruff in Westland Township.

**OTHER DEFERRED MAINTENANCE**

A reserve of funds has been included for various health and safety maintenance and renovation projects based on the most recent building assessments. Experience has proven that the unforeseen maintenance issues will arise so funding has been set aside for such occurrences.

**COUNTY OF WAYNE  
GENERAL FUND  
FIVE YEAR CAPITAL IMPROVEMENT PLAN**

PROJECT DESCRIPTION	PROJECT NUMBER	TOTAL ESTIMATED COST	ESTIMATED GF SHARE	ESTIMATED OTHER FUNDING	ESTIMATED EXPEND TO DATE	FISCAL				
						2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
WC Sheriff's Vehicle Replacement	22-001	5,167	5,167	-	2,232	600	600	600	600	600
Parking Lot Revaement - Henry Ruff Sheriff Location	22-002	45	45	-	-	-	-	-	-	-
Other Deferred Maintenance Project	40-100	44,345	44,345	-	14,775	4,400	4,400	4,400	4,400	4,400
<b>ANNUAL TOTAL</b>		<b>\$ 49,557</b>	<b>\$ 49,557</b>	<b>\$ -</b>	<b>\$ 17,007</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2023-2027

**DEPARTMENT/DIVISION:** NON-DEPARTMENTAL

**PROJECT TITLE:** OTHER DEFERRED MAINTENANCE

**PROJECT NUMBER:** 40-100

**PROJECT LOCATION:** VARIOUS LOCATIONS

**DISTRICT:** N/A

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** FOR VARIOUS REPAIRS, IMPROVEMENTS AND/OR RENOVATIONS TO COUNTY OWNED FACILITIES

**RATIONALE:** TO ADDRESS HEALTH AND SAFETY MATTERS

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** HEALTH AND SAFETY

**START AND COMPLETION DATES:** OCTOBER 2022 – SEPTEMBER 2026

**FUNDING STRATEGY:** GENERAL FUND GENERAL PURPOSE

**MEANS OF FINANCING:** GENERAL FUND GENERAL PURPOSE

**BENEFITS OF DOING THIS PROJECT:** TO ALLEVIATE OR REDUCE RISK AND LIABILITY EXPOSURE

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$23,342,000	\$0	\$0
BUDGETED – FY2022:	\$ 4,400,000	\$0	\$0
PROJECTED – FY2023:	\$ 4,400,000	\$0	\$0
PROJECTED – FY2024:	\$ 4,400,000	\$0	\$0
PROJECTED – FY2025:	\$ 4,400,000	\$0	\$0
PROJECTED – FY2026:	\$ 4,400,000	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$45,342,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** THIS FUNDING SOURCE SETS ASIDE FUNDS FOR UNFORSEEN HAZARDS NOT APPROPRIATED IN OTHER AREAS OF THE COUNTY'S BUDGETS.





## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2023-2027

**DEPARTMENT/DIVISION:** WAYNE COUNTY SHERIFF

**PROJECT TITLE:** VEHICLE REPLACEMENT PROJECT

**PROJECT NUMBER:** 22-001

**PROJECT LOCATION:** VARIOUS SHERIFF'S LOCATIONS

**DISTRICT:** COUNTYWIDE

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** REPLACE SHERIFF'S VEHICLES

**RATIONALE:** VEHICLES ARE APPROXIMATELY 8 TO 9 YEARS OLD WITH AN AVERAGE OF OVER 100,000 MILES AND REQUIRE A LOT OF MAINTENANCE

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** REQUIRED TO TRANSPORT INMATES AND PATROL COMMUNITIES

**START AND COMPLETION DATES:** OCTOBER 2016 – SEPTEMBER 2017

**FUNDING STRATEGY:** GENERAL FUND GENERAL PURPOSE

**MEANS OF FINANCING:** GENERAL FUND GENERAL PURPOSE

**BENEFITS OF DOING THIS PROJECT:** REDUCED FUEL AND MAINTENANCE EXPENSES

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO DATE:	\$ 2,167,333	\$0	\$0
BUDGETED – FY2022:	\$ 600,000	\$0	\$0
PROJECTED – FY2023:	\$ 600,000	\$0	\$0
PROJECTED – FY2024:	\$ 600,000	\$0	\$0
PROJECTED – FY2025:	\$ 600,000	\$0	\$0
PROJECTED – FY2026:	\$ 600,000	\$0	\$0
FUTURE:	\$ 600,000	\$0	\$0
<b>TOTAL:</b>	<b>\$5,767,333</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** REPLACING THE SHERIFF'S OUTDATED VEHICLES WILL PROVIDE A MORE EFFECTIVE AND COST EFFICIENT FLEET OPERATION WHILE REDUCING LIABILITY TO THE COUNTY OF WAYNE



**NON-DEPARTMENTAL  
GENERAL FUND & OTHER SOURCES**

<b>2022-2023 CAPITAL BUDGET</b>		<b>ANNUAL OPERATING BUDGET IMPACT</b>		
<b>PROJECT (in 000's)</b>	<b>TOTAL APPROPRIATION</b>	<b>PERSONNEL COSTS</b>	<b>OTHER OPERATING COSTS</b>	<b>TOTAL</b>
CRIMINAL JUSTICE CENTER	\$3,175	0	\$3,175	\$3,175
<b>TOTAL</b>	<b>\$3,175</b>	<b>\$0</b>	<b>\$3,175</b>	<b>\$3,175</b>

**WC CRIMINAL JUSTICE CENTER PROJECT**

The new Criminal Justice Center (CJC) will replace Frank Murphy Hall of Justice, the County’s Division I and II Jails and Juvenile Detention Center. The CJC will house the County’s jail, administrative offices for the sheriff and prosecutor, criminal courthouse and juvenile detention facility.

The CJC will be located I-75 and Warren. The complex is expected to be completed in 2022.



## CAPITAL IMPROVEMENT PROJECT NARRATIVE DESCRIPTION 2023-2027

**DEPARTMENT/DIVISIONS:** NON - DEPARTMENTAL

**PROJECT TITLE:** CRIMINAL JUSTICE CENTER

**PROJECT NUMBER:** 46700-01



**PROJECT LOCATION:** I-75 AND WARREN

**DISTRICT:** N/A

**PRIORITY:** 1

**PROJECT DESCRIPTION AND SCOPE:** CONSOLIDATE THE OPERATIONS AT FRANK MURPHY HALL OF JUSTICE, JAILS - DIVISION I & II, AND JUVENILE DETENTION FACILITY INTO ONE LOCATION

**RATIONALE:** TO PROVIDE ONE LOCATION FOR ALL OPERATIONS THAT EXECUTE THE CRIMINAL JUSTICE SYSTEM

**ALIGNMENT WITH COUNTY AND DEPT/DIV OBJECTIVES:** CRIMINAL JUSTICE COMPLEX

**START AND COMPLETION DATES:** OCTOBER 2018 – SEPTEMBER 2023

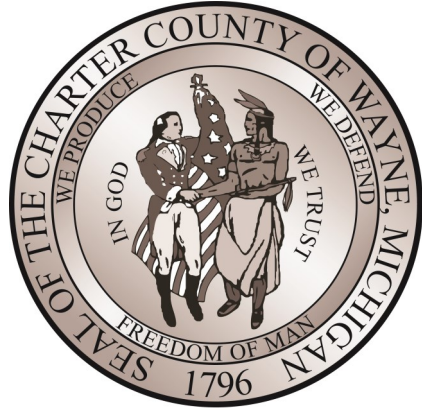
**FUNDING STRATEGIES:** BOND PROCEEDS, INTERNAL FUNDING & SALE OF LAND

**MEANS OF FINANCING:** MICHIGAN FINANCE AUTHORITY

**BENEFITS OF DOING THIS PROJECT:** IMPROVED OPERATIONAL EFFICIENCY AND REDUCED MAINTENANCE AS WELL AS BUILDING COSTS

<b>PROJECT FUNDING AND BENEFITS</b>			
	<b>Capital</b> (one-time or project costs)	<b>On-going Operating Expense</b> (Recurring operational costs to support project after completion)	<b>Benefits</b> (Operating cost reductions due to implementation of project)
APPROPRIATED TO	\$317,869,514	\$0	\$0
BUDGETED – FY2022:	\$241,930,486	\$0	\$0
PROJECTED – FY2023:	\$3,175,000	\$0	\$0
PROJECTED – FY2024:	\$0	\$0	\$0
PROJECTED – FY2025:	\$0	\$0	\$0
PROJECTED – FY2026:	\$0	\$0	\$0
FUTURE:	\$0	\$0	\$0
<b>TOTAL:</b>	<b>\$562,975,000</b>	<b>\$0</b>	<b>\$0</b>

**EXPANDED NARRATIVE PROJECT DETAIL JUSTIFICATION:** TO MOVE OPERATIONS FROM DELIPATED BUILDINGS TO NEW STATE OF THE ART FACILITIES.



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**GLOSSARY OF TERMS/  
LIST OF ACRONYMS**



## GLOSSARY OF TERMS

<b>Account Number</b>	System of numbering or otherwise designating accounts in such a manner that the used number identifies the nature of the financial transaction being recorded.
<b>Accrual Basis</b>	Method of accounting that recognizes the financial effect of transactions, events, and inter-fund activities when they occur, regardless of the timing of related cash flows.
<b>Activity</b>	Specific and distinguishable service performed by one or more organizational components of a government to accomplish a function for which the government is responsible.
<b>Act 51</b>	Creates the Michigan Transportation Fund (MTF). Revenues collected through highway user taxes—state motor fuels taxes, vehicle registration fees, and other miscellaneous automobile related taxes—are deposited in MTF.
<b>Adopted Budget</b>	The official expenditure plan adopted by the Commission for a fiscal year.
<b>Ad Valorem</b>	Imposed at a rate percent of value (tax on goods).
<b>Affordable Care Act</b>	A federal statute which was signed into law in 2010. It is often referred to as the Affordable Care Act, ACA, “Obamacare” or health care reform.
<b>Agency Funds</b>	One of four types of fiduciary funds. Agency funds are used to report resources held by the reporting government in a purely custodial capacity (assets equal liabilities). Agency funds typically involve only receipt, temporary investment, and remittance of fiduciary resources to individuals, private organizations, or other governments.
<b>Amortization</b>	Gradual reduction, redemption, or liquidation of the balance of an account according to a specified schedule of times and amounts. Also, provision for the extinguishment of a debt by means of a Debt Service Fund.
<b>Appropriation</b>	An authorization granted by a legislative body to incur obligations and to expend public funds for a stated purpose. An appropriation is usually limited in amount and as to the time when it may be expended.
<b>Appropriations Ordinance</b>	The official enactment by the legislative body establishing the legal authority for the County to incur obligations and to expend public funds for a stated purpose.
<b>Assessed Valuation</b>	Valuation set upon real estate or other property by a government as a basis for levying taxes.
<b>Asset</b>	Resources owned or held by a government, which have monetary value.
<b>Assigned Fund Balance</b>	One of five classifications of Fund Balance under GASB 54. Fund Balance included in this category include amounts that are constrained by the County’s intent to be used for a specific purpose, but are neither restricted nor committed, should be reported as assigned fund balance. Intent should be expressed by (a) the governing body itself or (b) a body (a budget or finance committee, for example) or individual to which the governing body has delegated the authority to assign amounts to be used for specific purposes.
<b>Audit</b>	A formal examination of an organization’s or individual’s accounts or financial situation.
<b>Authority</b>	A government or public agency created to perform a single function or a restricted group of related activities.
<b>Balanced Budget</b>	Budgeted expenditures cannot exceed the appropriated revenues. Expenditures may include reservations or contingencies in addition to expenditures for operating purposes. In certain cases, fund balance reserves and transfers from other funds can be appropriated as part of the budget to supplement revenues.. Expenditures cannot



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be made unless authorized in the budget and debt cannot be incurred unless permitted by law.

<b>Basis</b>	Basis (of accounting) relates to the timing of the measurement made, or in other words, to when revenues, expenditures, expenses, and transfers are recognized in the accounts and reported in the financial statements of an entity.
<b>Bond</b>	A written promise to pay a specified sum of money at a specified date in the future together with periodic interest at a specific rate.
<b>Bond Rating</b>	A grade given to bonds that indicates their credit quality. Private independent rating services such as Standard & Poor's, Moody's and Fitch provide these evaluations of a bond issuer's financial strength, or its ability to pay a bond's principal and interest in a timely fashion.
<b>Budget</b>	A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them, usually for a period of one year.
<b>Budget Adjustment</b>	A legal procedure utilized by County staff and the Wayne County Commission to revise a budget appropriation.
<b>Budget Calendar</b>	The schedule of key dates which a government follows in the preparation and adoption of the budget.
<b>Budget Message</b>	A written policy and financial overview of the County.
<b>Budgetary Basis</b>	Refers to the form of accounting utilized throughout the budget process. Takes one of three forms: Cash, Modified Accrual or Full Accrual
<b>Business Unit</b>	A level of budgeting that identifies particular programs or services within a department. An activity budget may contain one or more sub-activity business units. ( <i>see Activity</i> )
<b>Capital Improvement Plan</b>	A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from long-term work programs. Capital expenditures of significant amounts of money involving major construction and acquisition are usually included in the capital improvement plan (CIP).
<b>Capital Lease</b>	A lease that meets one or more of the following criteria, meaning it is classified as a purchase by the lessee: the lease term is greater than 75% of the property's estimated economic life; the lease contains an option to purchase the property for less than fair market value; ownership of the property is transferred to the lessee at the end of the lease term; or the present value of the lease payments exceeds 90% of the fair market value of the property.
<b>Capital Outlay</b>	A disbursement of money which results in the acquisition of, or addition to, fixed assets. The item must have a purchase price greater than \$5000 and a life of over one-year to be a capital item.
<b>Capital Projects Fund</b>	Fund type used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds). The principal projects are major system development projects in Information Technology, the construction or renovation of County facilities by the Wayne County Building Authority and highway and street construction.
<b>Central Services Fund</b>	Used to account for the financing of goods and services provided by County support departments or agencies to other County departments or agencies on a cost reimbursement basis.



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<b>Charter Home Rule</b>	Wayne County, a body corporate, possesses home rule power enabling it to provide for any matter of County concern and all powers conferred by constitution or law upon charter counties or upon general law counties, their officers, or agencies.
<b>Child Observation Record</b>	(COR) The preschool COR is an observation-based instrument providing systematic assessment of young children's knowledge and abilities in all areas of development.
<b>Committed Fund Balance</b>	One of five classifications of Fund Balance under GASB 54. Fund Balance included in this category include amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the governments' highest level of decision-making authority should be reported as committed fund balance. The authorization specifying the purpose for which amounts can be used should have the consent of the Wayne County Commission and the County Executive - both the legislative and executive branches of the government. The difference between the Restricted Fund Balance and the Committed Fund Balance is that the committed funds can be removed or changed by taking the same type of action as was utilized to commit them.
<b>Annual Comprehensive Financial Report (ACFR)</b>	Financial report that contains, at a minimum, three sections: 1) introductory, 2) financial, and 3) statistical, and whose financial section provides information on each individual fund and component unit.
<b>Component Unit</b>	Legally separate organization for which the elected officials of the primary government are financially accountable. In addition, component units can be other organizations for which the nature and significance of their relationship with a primary government are such that exclusion would case the reporting entity's financial statements to be misleading or incomplete.
<b>Conflict of Interest</b>	A situation in which a person or organization is involved in multiple interests (financial, emotional, or otherwise), one of which could possibly corrupt the motivation of the individual or organization.
<b>Contingency</b>	An estimated amount of funds needed for deficiency, contingent or emergency purposes.
<b>Coronavirus Aid, Relief and Economic Security Act</b>	Also known as the CARES Act; an economic stimulus bill passed by U.S. Congress, in March 2020, as a response to the economic fallout of the COVID-19 pandemic.
<b>COVID-19</b>	Novel coronavirus, also called SARS-CoV-2, an infection that caused a global pandemic in 2019.
<b>Deficit</b>	An excess of liabilities and reserves, of a fund over its assets.
<b>Deficit Elimination Plan</b>	Wayne County is required by its Home Rule Charter and State of Michigan Public Act 2 of 1968 and Public Act 275 of 1980, as amended, to operate under a plan to eliminate governmental fund unreserved fund deficits and proprietary fund unrestricted net asset deficits.
<b>Debt</b>	Something owed, obligation.
<b>Debt Service</b>	Cash required over a given period for the repayment of interest and principal on outstanding bond debt.
<b>Debt Service Fund</b>	Fund used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.
<b>Department</b>	A major operating budget area of the County which includes overall management for an activity or group of related activities with possibly one or more sub-activities.
<b>Delinquent Tax</b>	Real property tax billed, by a city, township, village or county treasurer that is not paid by March 1 of the following year.



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<b>Delinquent Tax Notes</b>	Delinquent taxes are paid by the county treasurer upon borrowing money to taxing units by issuing delinquent tax notes. The delinquent taxes are pledged to the payment of the principal and interest for the tax notes. While, delinquent taxes are recovered by the collection efforts of the county treasurer.
<b>Depreciation</b>	(1) Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy and obsolescence. (2) The portion of the cost of a fixed asset other than a wasting asset which is charged as an expense during a particular period.
<b>Distinguished Budget</b>	A voluntary awards program administered by the Government Finance.
<b>Presentation Awards Programs</b>	Officers Association to encourage governments to prepare effective budget and other financial documents.
<b>Effectiveness measurements</b>	Measurements used to describe the degree to which the entity, program, or procedure is successful at achieving its goals and objectives.
<b>Efficiency measurements</b>	Measurements used to describe the degree to which the entity, program, or procedure is successful at achieving its goals and objectives with the least use of scarce resources.
<b>Employee Benefits</b>	Compensation given to employees in addition to regular salaries and wages. Such compensation often includes but is not limited to employer sponsored benefits for health care or life insurance, travel reimbursements, vacation and sick pay.
<b>Encumbrances</b>	Commitments related to unperformed (executory) contracts for goods or services. For financial reporting purposes, encumbrance accounting is restricted to governmental funds.
<b>Enterprise Funds</b>	Proprietary fund types used to report an activity for which a fee is charges to external users for goods and services. Enterprise funds finance the jail commissary, copy center, sewer and wastewater treatment services.
<b>Expenditures</b>	Under the current financial resources measurement focus, decreases in net financial resources now properly classified as <i>other financing uses</i> .
<b>Fiduciary Funds</b>	Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. The fiduciary fund category includes pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.
<b>Fiscal Stabilization Bonds</b>	Bonds issued by the County in 1988 under the State's Fiscal Stabilization Act for the purpose of reducing the County's accumulated General Fund Debt.
<b>Fiscal Year</b>	A twelve-month period of time to which the annual budget applies. The County's fiscal year is from October 1 to September 30.
<b>Fixed Assets</b>	Equipment and other capital items used in governmental fund type operations and are accounted for in the General Fixed Assets Group of Accounts rather than in the government funds. Such assets, which are recorded as expenditures at the time of purchase, do not include certain improvements such as roads, bridges, curbs and gutters, streets and sidewalks, and lighting systems. No depreciation has been provided on general fixed assets.
<b>Full Time Equivalent</b>	An individual who is considered a permanent employee, working a 40-hour workweek (2080 hours annual) and receiving County benefits.
<b>Fund</b>	A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and charges therein, which are segregated for the purpose of carrying on specific activities.





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<b>Fund Accounting</b>	The accounts of the County are organized on the basis of funds and account groups in order to report on its financial position and results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities.
<b>Fund Balance</b>	Difference between assets and liabilities reported in a governmental fund.
<b>GASB 54</b>	The objective of this Statement is to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund type definitions. This Statement establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds.
<b>GASB 61</b>	The Government Accounting Standards Board (GASB) issued this statement which amends its accounting and financial reporting standards for including, presenting, and disclosing information about governmental component units, including equity interests. It is designed to result in governmental financial statements that include all appropriate entities that a government is accountable for or financially intertwined with
<b>GED</b>	General Educational Development (GED) tests are a group of five subject tests which, when passed, certify that the taker has American or Canadian high school-level academic skills.
<b>General Debt Service</b>	The General Debt Service Fund includes principal and interest payments to the State of Michigan.
<b>General Fund</b>	One of five governmental fund types. The general fund typically serves as the chief operation fund of a government. The general fund is used to account for all financial resources except those required to be accounted for in another fund.
<b>General Obligation Bond</b>	Long-term debt instruments that have the backing of the County's full faith and credit, based on its taxing power outside the 15-mill limitation, if approved by the voters.
<b>Goal</b>	A long-term, attainable target for an organization – its vision of the future
<b>Governmental Funds</b>	Funds generally used to account for tax-supported activities. There five different types of governmental funds; the general fund, special revenue funds, debt service funds, capital project funds, and permanent funds.
<b>Grants</b>	Contributions or gifts of cash or other assets from another government, business or foundation to be used or expended for a specified purpose, activity or facility.
<b>Human Resource Information System</b>	An information system that supports the relationship between a company and its employees
<b>HVAC</b>	Heating, Ventilation and Air Conditioning
<b>Indigent Health Care</b>	Uncompensated health care.
<b>Interfund Transfer</b>	Flows of assets (such as cash or goods) between funds and blended component units of the primary government with a requirement for repayment.
<b>Internal Service Funds</b>	Proprietary fund type that may be used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other governments, on a cost-reimbursement basis.
<b>Learning Management</b>	A software application for the administration, documentation, tracking, reporting.



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<b>System</b>	and delivery of electronic educational technology (also called e-learning) education courses or training programs.
<b>Liability</b>	Obligated according to law or equity.
<b>Line Item</b>	A unit of budgeted expense used to classify expenditures by item or category. A line item establishes the permissible level of expenditure for an item.
<b>Line Item Budget</b>	A budget that emphasizes allocations of resources to given organizational units for particular expenditures such as, salaries, supplies, services and equipment. Line item budgets may be organized to provide accountability at varying levels, such as on department, division, or agency levels.
<b>Managing for Results</b>	Performance measures that linked to government budgeting and used consistently throughout strategic planning, reporting and government decision making.
<b>Mandate</b>	A formal order from a superior court or official to an inferior one.
<b>Michigan Municipal Bond Authority</b>	A public body corporate, separate and distinct from the state, created by public act for the purposes of fostering and promoting the borrowing of money by governmental units for financing public improvements and for other municipal purposes. The Authority is authorized to issue its bonds and notes and to make money available to Governmental Units by the purchase of their Municipal Obligations.
<b>Millage /(Mill)</b>	One thousandth of dollar of assessed taxable value, meaning that one mill is worth \$1 of tax per \$1,000 of assessed taxable value.
<b>Mission Statement</b>	A brief description of functions and objectives rendered by an organization for the community it serves.
<b>Modified Accrual</b>	Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways 1) revenues are not recognized until they are measurable and available, and 2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).
<b>Net Assets</b>	Assets remaining after the deduction of all charges, outlay, or loss.
<b>Non-Departmental</b>	Expenditures for purposes that are not related to a specific department or agency but relate to the overall operations of general government.
<b>Non-spendable Fund Balance</b>	One of five classifications of Fund Balance under GASB 54. Fund Balance included in this category includes amounts that cannot be spent because they are either (a) not in a spendable form or (b) legally or contractually required to be maintained intact. This criterion includes items that are not expected to be converted to cash. Examples of non-spendable resources include inventories, prepaids, and the principal or corpus of a Permanent Fund. A Permanent Fund is used to account for and report financial resources that are restricted to the extent that only earnings and not principal may be used for purposes that support a government's programs.
<b>Object of Expenditure</b>	In the context of the classification of expenditures, the article purchased or the service obtained, rather than the purpose for which the article or service was purchased or obtained (e.g., personal services, contractual services, materials and supplies).
<b>Obligations</b>	Amounts which a government may be required legally to meet out of its resources. They include not only actual liabilities, but also unliquidated encumbrances.
<b>Other Post Employment</b>	Post employment benefits other than pension benefits. Other post employment



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<b>Benefits (OPEB)</b>	benefits (OPEB) include postemployment healthcare benefits, regardless of the type of plan that provides them, and all postemployment benefits provided separately from a pension plan, excluding benefits defined as termination offers and benefits.
<b>Operating Budget</b>	The authorized revenues and expenditures for on-going municipal services and the primary means by which government spending is controlled. The life span of an operating budget typically is one year or less.
<b>Operating Revenues and Expenses</b>	Cost of goods sold and services provided to customers and the revenue thus generated.
<b>Ordinance</b>	A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.
<b>Other Charges</b>	An expenditure object within an activity, which includes professional services, rents, utilities, and training, as examples.
<b>Other Financing Sources</b>	Increase in current financial resources that are reported separately from revenues to avoid distorting revenue trends. The use of other financing sources category is limited to the items so classified by GAAP.
<b>Other Financing Uses</b>	Decrease in current financial resources that are reported separately from expenditures to avoid distorting expenditure trends. The use of other financing sources category is limited to the items so classified by GAAP.
<b>Overlapping Debt</b>	In the context of the statistical section, the outstanding long-term debt instruments of governments that overlap geographically, at least in part, with the government preparing the statistical section information. That is, debt of another government that at least some of the reporting government's taxpayers will also have to pay in whole or in part. Lower levels of government are not required to treat debt of the state as overlapping debt, even though it technically meets this definition. Furthermore, states, regional governments, and counties are exempted from the requirement to present overlapping debt, although counties are still encouraged to do so.
<b>Performance Objective</b>	Desired output-oriented accomplishments which can be measured within a given time period.
<b>Personnel Services</b>	An expenditure object within an activity that includes payroll and all fringe benefits.
<b>Policy</b>	A plan, course of action or guiding principle, designed to set parameters for decisions and actions.
<b>Preferred Provider Network</b>	(PPN) is a business access group comprised of business owners and leading professionals from many sectors.
<b>Projected Budget</b>	An estimation of revenues and expenditures; a plan as to how the County may perform financially if various strategies are implemented.
<b>Proprietary Funds</b>	Funds that focus on the determination of operating income, changes in net assets (or cost recover), financial position and cash flows. There are two types of proprietary funds: enterprise funds and internal service funds.
<b>Requisition</b>	A written demand or request, usually from one department to the purchasing officer or to another department for specific articles or services.
<b>Resolution</b>	A special or temporary order of a legislative body requiring less legal formality than an ordinance or statute.
<b>Restricted Fund Balance</b>	One of five classifications of Fund Balance under GASB 54. Fund Balance should be reported as restricted when constraints placed on the use of resources are either



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	externally imposed by creditors through debt covenants, grantors, contributors, or laws or regulations of other governments; or imposed by law through constitutional provisions or enabling legislation.
<b>Revenue</b>	An addition to the assets of a fund which does not increase a liability, does not represent a recovery of an expenditure, does not represent the cancellation of a liability without a corresponding increase in any other liability or a decrease in assets, and does not represent a contribution of fund capital in enterprise or in intra-governmental service funds.
<b>Revenue Bonds</b>	Bonds whose principal and interest are payable only from earnings of an Enterprise Fund. In addition to a pledge of revenues, such bonds sometimes contain a mortgage on the Enterprise Fund's property.
<b>Risk Management</b>	An organized attempt to protect a government's assets against accidental loss in the most economical method.
<b>Self Insurance</b>	Self funded insurance plan.
<b>Securities</b>	Bonds, notes, mortgages, or other forms of negotiable or nonnegotiable instruments.
<b>Special Assessment Fund</b>	Fund used to account for the construction and financing of public improvements provided in benefiting districts, which are to be paid, at least in part, from an assessment against the benefited property.
<b>Special Revenue Fund</b>	Governmental fund type used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.
<b>Statute</b>	A law enacted by a legislature body, under constitutional authority, that becomes law, governing conduct within its scope. Statutes are enacted to prescribe conduct, define crimes, create inferior government bodies, appropriate public monies, and in general promote the public welfare.
<b>Strategic Business Plan</b>	A plan identifying issues and outlines goals for addressing those issues which includes performance measures for tracking progress in meeting goals.
<b>Supplies</b>	An expenditure object within an activity which includes all supplies that have a useful life of less than one year and/or a purchase price of less than \$5000.
<b>Surplus</b>	An excess of the assets of a fund over its liabilities and reserves.
<b>TANs</b>	Tax Anticipation Notes (TANs) are a short-term financing vehicle commonly used by states and local units of government to assist with cash flow needs in advance of future tax collections.
<b>Taxes</b>	Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments.
<b>Taxing Authority</b>	The government entity given authority by voter referendum or legislative action to levy a tax for the purpose of financing services performed for the common benefit.
<b>Temporary Restraining Order</b>	A temporary restraining order is a temporary order of a court to preserve current conditions as they are until a hearing is held at which both parties are present.
<b>Transfers In/Out</b>	A legally authorized funding transfer between funds in which one fund is responsible for the initial receipt and the other fund is responsible for the actual disbursement.
<b>Trust Fund</b>	Funds used to account for assets by a government in a trustee capacity for individuals, private organizations, other governments, and/or other funds.
<b>Unassigned Fund Balance</b>	One of five classifications of Fund Balance under GASB 54. This Fund Balance category is the residual classification for the general fund. This classification



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represents fund balance that has not been assigned to other funds and has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund should be the only fund that reports a positive unassigned fund balance amount. In other governmental funds, if expenditures incurred for specific purposes exceeded the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance.

**Unreserved Fund Balance**

Prior to GASB 54, the Unreserved Fund Balance represents that portion of a governmental fund's net assets that is available for appropriation. Unrestricted Net assets represent that portion of net assets that is neither restricted nor invested in capital assets (net of related debt).

**User Fees**

An excise tax usually in the form of a license or supplemental charge levied to fund a public service

**Virtual Center of Excellence**

(VCE) Is the on-line training center for the Wayne County Mental Health Agency, managed by the Guidance Center.

**Voucher**

A written document, which evidences the propriety of transactions and usually indicates the accounts in which they are to be recorded.

**Water & Sewer Fund**

The enterprise fund account used for the operation of a combined water and sewer system. The revenues consist of charges for services to businesses and residences that pay for all water and sewer related expenses.

**Wetland Mitigation Bank**

The process of restoring or creating self-sustaining functioning wetlands, or, in exceptional circumstances, preserving high-quality and threatened wetlands, as prior replacement for wetlands that are expected to be unavoidably impacted by development within a watershed or ecoregion.



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## LIST OF ACRONYMS

<b>A.A.F.S.</b>	American Academy of Forensic Science
<b>A.A.R.P.</b>	American Association of Retired Persons
<b>A.A.S.H.T.O.</b>	American Association of State Highway Transportation Officials
<b>A.B.F.T.</b>	American Board of Forensic Toxicology
<b>A.B.W.</b>	Adult Benefit Waiver program
<b>A.C.A.</b>	Affordable Care Act
<b>A.C.D.B.E.</b>	Airport Concessioners Disadvantaged Business Enterprise
<b>A.C.S.</b>	Assigned Counsel Services
<b>A.D.A.</b>	American Disabilities Act
<b>A.D.P.</b>	Average Daily Population
<b>A.D.W.</b>	Alliance of Downriver Watersheds
<b>A.F.L.-C.I.O.</b>	American Federation of Labor – Congress of Industrial Organizations
<b>A.F.S.C.M.E.</b>	American Federation of State, County and Municipal Employees. County employee union.
<b>A.F.U.</b>	Asset Forfeiture Unit. Part of the Prosecutor’s Office.
<b>A.M.V.E.C.</b>	Abandoned Motor Vehicle Environmental Control Program
<b>A.O.C.</b>	Area of Concern
<b>A.P.</b>	Accounts Payable
<b>A.P.A.</b>	Assistant Prosecuting Attorney in the Prosecutor’s Office
<b>A.P.S.</b>	Wayne County Attendance Participation and Support Initiative
<b>A.P.U.</b>	Animal Protection Unit
<b>A.P.W.A.</b>	American Public Works Association
<b>A.R.C.</b>	Actuarial Required Contribution-For employee retirement
<b>A.R.P.A</b>	American Rescue Plan Act
<b>A.R.R.</b>	Application for Renewal and Recommitment
<b>A.R.R.A.</b>	American Recovery and Reinvestment Act
<b>A.T.P.A.</b>	Automotive Theft Prevention Authority
<b>A.W.F.</b>	Alternative Work Force
<b>B.A.D.F.</b>	Boot Camp Aftercare Detention Facility. For juvenile offenders.
<b>B.E.D.I.</b>	Brownfield Economic Development Initiative
<b>B.I.D.P.</b>	Border Interoperability Demonstration Project
<b>B.F.I.</b>	Breast Feeding Initiative
<b>B.R.F.S.S.</b>	Behavioral Risk Factor Surveillance System. Public Health reporting system.



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<b>B.S.F.</b>	Building Strong Families
<b>B.Y.O.D.</b>	Bring Your Own Device
<b>C. &amp; F. S.</b>	Children and Family Services. Part of Health, Veterans &
<b>C.A.</b>	Coordinating Agencies
<b>C.A.C.</b>	Children's Advocacy Center
<b>C.A.D.</b>	Computer Aided Dispatch System. Sheriff's Office system.
<b>C.A.F.R.</b>	Comprehensive Annual Financial Report (See Glossary of Terms)
<b>C.A.G.I.</b>	Comprehensive Anti-Gang Initiative
<b>C.A.M.P.P.</b>	Comprehensive Assessment Master Plan Project in the Dept. of Environment
<b>C.A.R.F.</b>	Commission on Accreditation on Rehabilitation Facilities
<b>C.A.S.A.</b>	Court Appointed Special Advocate Program
<b>C.A.Y.M.C.</b>	Coleman A. Young Municipal Center
<b>C.B.A.</b>	Collective Bargaining Agreement. Employee/Union contracts.
<b>C.B.E.</b>	County Based Enterprise. A self-funding operation.
<b>C.B.O.</b>	Community Based Organization
<b>C.B.R.N.E.</b>	Chemical Biological Radiological Nuclear Explosive
<b>C.C.F.</b>	County Child Care Fund
<b>C.C.W.</b>	Carrying Concealed Weapon
<b>C.D.A.</b>	Child Development Associate
<b>C.D.B.G.</b>	Community Development Block Grant. A neighborhood improvement grant from HUD to distressed communities.
<b>C.D.E.</b>	Community Development Entity/Wayne County-Detroit
<b>C.D.U.</b>	Case Differentiation Unit
<b>C.E.A.</b>	County Enforcing Agency
<b>C.E.O.</b>	Chief Executive Officer. This executive is responsible for the operations of the County.
<b>C.E.S.A.</b>	Cooperative Extension Services Agencies
<b>C.D.U.</b>	Case Differentiation Unit
<b>C.F.A.B.</b>	Child and Family Abuse Bureau
<b>C.F.O.</b>	Chief Financial Officer. This executive is responsible for the financial matters of the County.
<b>C.G.F.M.</b>	Certified Government Financial Manager
<b>C.H.D.O.</b>	Community Housing Development Organization
<b>C.I.A.</b>	Certified Internal Audit
<b>C.I.C.P.</b>	Cash and Investment Concentration Program. A method for managing investments and cash flow.
<b>C.I.D.</b>	Criminal Investigations Division
<b>C.I.P.</b>	Capital Improvement Plan. Five-year expenditure proposal.





<b>C.I.S.A.</b>	Certified Information Systems Auditor
<b>C.I.U.</b>	Conviction Integrity Unit. Prosecutor's Office.
<b>C.J.C.</b>	Criminal Justice Center. New Jail Project.
<b>C.L.E.</b>	Continuing Legal Education
<b>C.L.E.A.N.</b>	County Lending Environmental Assistance to Neighborhood program
<b>C.M.H.</b>	Community Mental Health
<b>C.M.O.</b>	Care Management Organizations
<b>C.M.S.</b>	Care Management Systems. System that provides juvenile services and care to delinquent and at risk youth.
<b>C.M.S.</b>	Content Management System
<b>C.M.U.</b>	Crisis Management Unit. Jail Mental Health
<b>C.O.B.R.A.</b>	Consolidated Omnibus Budget Reconciliation Act
<b>C.O.D.I.S.</b>	Combined DNA Information System
<b>C.O.I.</b>	Conflict of Interest
<b>C.O.L.A.</b>	Cost of Living Allowance
<b>C.O.O.P.</b>	Continuity of Operation Plan
<b>C.O.P.</b>	Certificate of Participation
<b>C.O.R.</b>	Continuous Operating Reference. Highly accurate GPS receivers that collect positional data every second from satellites.
<b>C.O.S.</b>	Chief of Staff
<b>C.O.R.</b>	Child Observation Record
<b>C.O.O.</b>	Chief Operating Officer
<b>C.P.A.</b>	Certified Public Accountant
<b>C.P.A.I.</b>	Correctional Performance Assessment Inventory
<b>C.P.L.</b>	Concealed Pistol License
<b>C.P.U.</b>	Community Protection Unit. Prosecutor's Office.
<b>C.R.I.M.S.</b>	Case Records Information Management System. System used by the Courts.
<b>C.S.O.</b>	Combined Sewer Overflow
<b>C.T.S.</b>	Case Tracking System
<b>C.T.U.</b>	Central Transportation Unit. Sheriff's Courts Transfer Unit for Inmates.
<b>C.V.R.P.</b>	Comprehensive Violence Reduction Project
<b>C.W.R.F.</b>	Clean Water Revolving Fund
<b>C.Y.S.A.F.E.</b>	Cyber Security Assessment for Everyone
<b>D.A.F.</b>	Document Approval Form
<b>D.B.</b>	Defined Benefit. Part of the employee's retirement plan.
<b>D.B.D.A.</b>	Division of Benefits and Disabilities Administration. Personnel/Human Resources.



<b>D.B.E.</b>	Disadvantaged Business Enterprise
<b>D.C.F.O.</b>	Deputy Chief Financial Officer
<b>D.C.W.C.</b>	Development Corporation of Wayne County
<b>D.D.A.</b>	Downtown Development Authority
<b>D.D.O.T.</b>	Detroit Department of Transportation
<b>D.E.N.D.</b>	Department of Economic and Neighborhood Development
<b>D.E.P.</b>	Deficit Elimination Plan. Plan for departments to reduce projected shortfalls.
<b>D.E.S.C.</b>	Detroit Employment Solutions Corp
<b>D.F.U.</b>	Deed & Mortgage Fraud Unit
<b>D.H.S.</b>	Department of Human Services (see also MDHS)
<b>D.H.S.E.M.</b>	Department of Homeland Security and Emergency Management
<b>D.H.U.</b>	Drug Housing Unit. Prosecutor's Office.
<b>D.I.A.</b>	Detroit Institute of Arts
<b>D.I.T.</b>	Deposit In Transit
<b>D.M.</b>	Document Management
<b>D.M.A.T.</b>	Disaster Medical Assistance Team
<b>D.M.B.</b>	Department of Management and Budget. County Executive department that oversees financial decisions and reporting.
<b>D.M.C.</b>	Detroit Medical Center
<b>D.O.D.S.</b>	Drug Offense Delayed Sentencing Program
<b>D.O.E.</b>	Department of Environment. County Department.
<b>D.O.O.E.</b>	Distressed Owner Occupant Extension. Payment agreement offered by the Treasurer's Office.
<b>D.O.I.T.</b>	Department of InformationTechnology. County Department.
<b>D.P.S.</b>	Department of Public Services. County Department.
<b>D.P.W.</b>	Department of Public Works. County Department.
<b>D.S.D.S.</b>	Downriver Sewage Disposal System
<b>D.T.A.N</b>	General Obligation Limited Tax Anticipation Note
<b>D.T.R.F.</b>	Delinquent Revolving Tax Fund. Fund to advance municipalities payment of delinquent taxes.
<b>D.T.V.</b>	Daily Traffic Volume
<b>D.T.W.</b>	Detroit Metropolitan Wayne County Airport
<b>D.U.W.A.</b>	Downriver Utility Wastewater Authority
<b>D.W.C.C.M.H.</b>	Detroit Wayne County Community Mental Health Agency
<b>D.W.S.D.</b>	Detroit Water and Sewage Department
<b>D.W.T.F.</b>	Downriver Wastewater Treatment Facility
<b>E.A.L.</b>	Emergency Action Level



<b>E.A.P.</b>	Employee Assistance Program. Personnel program for County employees.
<b>E.C.M.</b>	Enterprise Content Management
<b>E.C.P.A.D.</b>	Ecorse Creek Pollution Abatement District. Part of Dept of Environment.
<b>E.D.C.</b>	Wayne County Economic Development Corporation
<b>E.D.G.E.</b>	Economic Development Growth Engine
<b>E.E.O./E.E.O.C.</b>	Equal Employment Opportunity/Equal Employment Opportunity Commission
<b>E.F.N.E.P.</b>	Expanded Food and Nutrition Education Program
<b>E.F.T.</b>	Electronic Funds Transfer. Method of sending and receiving payments.
<b>E.L.B.</b>	Emergency Loan Board. A Board created by state statute within the Department of Treasury.
<b>E.L.F.</b>	Equipment Lease Financing
<b>E.M.R.</b>	Electronic Medical Records
<b>E.O.C.</b>	Emergency Operations Center
<b>E.P.</b>	Education Plan
<b>E.P.A.</b>	Environmental Protection Agency, also USEPA United States
<b>E.P.A.C.</b>	Electronic Procurement Assistance Center. A method for vendors to electronically examine Requests for Proposals from participating businesses and governments.
<b>E.R.P</b>	Enterprise Resource Planning. New financial reporting system.
<b>E.S.D.</b>	Engineering Services Division in the Dept. of Environment
<b>E.S.U.</b>	Engineering Services Unit
<b>EmNet</b>	Emergency Network
<b>F.A.C.</b>	Federal Aid Committee
<b>F.A.S.T.</b>	Fugitive Apprehension Service Team
<b>F.B.I.</b>	Federal Bureau of Investigation
<b>F.B.O.P.</b>	Federal Bureau of Prisons
<b>F.C.A.</b>	Fiat Chrysler Automobiles
<b>F.E.M.A</b>	Federal Emergency Management Agency
<b>F.E.P.</b>	Fair Employment Practice
<b>F.I.A.</b>	Family Independence Agency. Now called Michigan Dept. of Human Services.
<b>F.I.C.A</b>	Federal Insurance Contributions Act
<b>F.M.D.</b>	Facilities Management Division in the Dept. of Environment
<b>F.M.H.J.</b>	Frank Murphy Hall of Justice
<b>F.M.L.A.</b>	Family Medical Leave Act. Allows employees to balance their work and family life by taking reasonable unpaid leave for certain reasons.
<b>F.N.S.</b>	Felony Non-Support Unit. Prosecutor's Office.
<b>F.N.P.</b>	Family Nutrition Program
<b>F.O.A.</b>	Final Order of Abatement



<b>F.O.C.</b>	Friend of the Court
<b>F.O.C.F.O.C.</b>	Friend of the Court For Our Children
<b>F.O.I.A.</b>	Freedom of Information Act. Ensures that the public may obtain information, make submittals/requests or acquire decisions from an agency.
<b>F.P.G.</b>	Family Preservation Grant
<b>F.Q.H.C.</b>	Federally Qualified Health Clinics
<b>F.R.I</b>	Fire-Rescue International
<b>F.T.E.</b>	Full-Time Equivalent. Refers to an individual who is considered a permanent employee, working a 40-hour workweek and receiving County benefits.
<b>F.T.P.</b>	File Transfer Protocol
<b>F.Y.</b>	Fiscal Year. County's fiscal year is October 1-September 30
<b>G.A.A.</b>	Government Administrators Association. County employee union.
<b>G.A.A.P.</b>	Generally Accepted Accounting Principles are those accounting principles that are considered essential if a governmental entity is to report and fully disclose its financial condition and results of operations for a given period. The primary sources of these principles are the following: <ul style="list-style-type: none"><li>• FASB – Financial Accounting Standards Board</li><li>• GASB – Governmental Accounting Standards Board</li><li>• AICPA – American Institute of Certified Public Accountants</li></ul>
<b>G.A.A.F.R.</b>	Governmental Accounting, Auditing, and Financial Reporting. A publication issued by the GFOA as a reference for generally accepted accounting principles for state and local government.
<b>G.A.S.B.</b>	Government Accounting Standards Board
<b>G.B.A.</b>	Government Bar Association
<b>G.E.D.</b>	General Educational Development
<b>G.F.G.P.</b>	General Fund General Purpose
<b>G.F.O.A.</b>	Government Finance Officers Association
<b>G.I.S.</b>	Geographical Information System
<b>G.L.R.</b>	Great Lakes Recycling
<b>G.L.W.A.</b>	Great Lakes Water Authority
<b>G.P.R.S.A.</b>	Government Performance and Result Act
<b>G.P.S.</b>	Global Positioning System
<b>G.P.T.A.</b>	General Property Tax Act
<b>G.R.R.</b>	General Reevaluation Report
<b>G.W.E.D.C.</b>	Greater Wayne Economic Development Corporation
<b>H.H.V.S.</b>	Heath, Human and Veterans Services
<b>H.H.W.</b>	Household Hazardous Waste Program. DOE program for collecting/properly disposing of Household hazardous waste such as paint, oil, computers, etc.



<b>H.I.P.A.A.</b>	Health Insurance Portability and Accountability Act. Protects health insurance coverage for workers and their families when they change or lose their jobs.
<b>H.I.T.E.C.H.</b>	Health Information Technology for Clinical and Economic Health
<b>H.I.V.</b>	Human Immunodeficiency Virus
<b>H.R.I.S.</b>	Human Resource Information System
<b>H.M.O.</b>	Health Management Organization
<b>H.O.M.E.</b>	Housing Opportunities Made Equal. HUD program providing housing assistance for low-income residents.
<b>H.R.</b>	Human Resources. See also P/HR.
<b>H.U.D.</b>	United States Department of Housing and Urban Development
<b>H.V.C.W.</b>	Health, Veterans and Community Wellness. County Department. (Now HHVS)
<b>I.A.T.</b>	Issue Advisory Teams
<b>I.C.S.</b>	Incident Command System
<b>I.E.P.</b>	Individual Education Plan
<b>I.F.T.</b>	Industrial Facilities Tax. Tax collected by the Treasurer's Office.
<b>I.G.A.</b>	Intergovernmental Agreement
<b>I.L.I.S.</b>	Integrated Land Information System
<b>I.P.A.</b>	Installment Purchase Agreement
<b>I.P.H.</b>	Institute for Population Health
<b>I.P.A.W.S.</b>	Integrated Public Alert Warning System
<b>I.P.O.S.</b>	Individual Plan of Service. In Mental health.
<b>I.P.P.</b>	In Pro Pria Persona- filing without the aid of an attorney.
<b>I.P.P.M.</b>	Inventory Personal Property Management
<b>I.R.S.</b>	Internal Revenue Service
<b>I.R.S.P.A.</b>	Interest Reduction Stipulated Payment Agreement. Payment plan offered to citizens with delinquent taxes.
<b>I.T.</b>	Information Technology
<b>I.V.T.</b>	Interactive Video Technology
<b>J.A.C.</b>	Juvenile Assessment Center
<b>J.A.G.</b>	Justice Assistance Grant. Sheriff's Office Federal grants.
<b>J.A.I.S.</b>	Juvenile Assessment Information System
<b>J.D.F.</b>	Juvenile Detention Facility
<b>J.M.H.C.</b>	Juvenile Mental Health Court
<b>K.P.I.</b>	Key Performance Indicator
<b>L.A.D.A.</b>	Legal Aid and Defender's Association
<b>L.A.N.</b>	Local Area Network.
<b>L.E.A.D.</b>	Lead Enforcement and Abatement Division



<b>L.E.D.</b>	Light Emitting Diode
<b>L.E.I.N.</b>	Law Enforcement Information Network
<b>L.E.W.</b>	Labor, Employment and Workers Comp Unit in Personnel Dept.
<b>L.H.J.</b>	Lincoln Hall of Justice
<b>L.L.C.</b>	Limited Liability Company
<b>L.M.S.</b>	Learning Management System
<b>L.R.M.D.</b>	Land Resource Management Division in the Dept. of Environment
<b>L.R.R.</b>	Limited Reevaluation Report
<b>L.T.C.A.P.</b>	Long-Term Corrective Action Plan
<b>L.T.D.</b>	Long-Term Disability. Benefit provided to disabled employees.
<b>L.T.G.O.</b>	Limited Tax General Obligations
<b>M.A.C.</b>	Michigan Association of Counties
<b>M.A.T.E.C.</b>	Midwest Aids Training and Education Center
<b>M.A.W.R.T.</b>	Metro Airport Water Rescue Team
<b>M.B.E.</b>	Minority owned Business Enterprise
<b>M.C.P</b>	Mobile Command Post
<b>M.C.P.N.</b>	Managed Comprehensive Provider Network
<b>M.C.L.</b>	Michigan Compiled Laws
<b>M.C.R.</b>	Michigan Court Rules
<b>M.D.A.</b>	Michigan Department of Agriculture
<b>M.D.C.H.</b>	Michigan Department of Community Health
<b>M.D.C.R.</b>	Michigan Department of Civil Rights
<b>M.D.E.Q.</b>	Michigan Department of Environmental Quality
<b>M.D.H.S.</b>	Michigan Department of Human Services, formerly Family Independence Agency. (see also DHS)
<b>M.D.M.</b>	Mobile Device Management
<b>M.D.N.R.E.</b>	Michigan Department of Natural Resources and Environment
<b>M.D.O.C.</b>	Michigan Department of Corrections
<b>M.D.O.T.</b>	Michigan Department of Transportation
<b>M.E.D.C.</b>	Michigan Economic Development Corporation.
<b>M.E.O.</b>	Medical Examiner's Office
<b>M.E.R.C.</b>	Michigan Employment Relations Commission
<b>M.F.P.P.</b>	Mortgage Foreclosure Prevention Program
<b>M.F.A.</b>	Michigan Municipal Finance Authority
<b>M.G.D.</b>	Million Gallons per Day
<b>M.G.D.C.</b>	Metropolitan Growth & Development Corporation



<b>M.H.P.</b>	Medical Health Plans
<b>M.H.-W.I.N.</b>	Mental Health-Wellness Information Network
<b>M.I.</b>	State of Michigan
<b>M.I.C.R.</b>	Michigan Incident Crime Reporting
<b>Mi.C.S.E.S.</b>	Michigan Child Support Enforcement System
<b>M.I.O.S.H.A.</b>	Michigan Occupational Safety and Health Association
<b>M.J.D.A.</b>	Michigan Juvenile Detention Association
<b>M.L.B.</b>	Major League Baseball
<b>M.L.S.I.C.</b>	Michigan Life Science and Innovation Center
<b>M.M.B.A.</b>	Michigan Municipal Bond Authority
<b>M.O.U.</b>	Memorandum of Understanding
<b>M.P.R.</b>	Minimum Program Requirements. Used in Public Health.
<b>M.R.I.D.D.D.</b>	Milk River Inter-County Drain Drainage District
<b>M.S.E.U.</b>	Municipal Support Enforcement Unit
<b>M.S.U.E.</b>	Michigan State University Extension
<b>M.S.H.D.A.</b>	Michigan State Housing Development Authority
<b>M.S.C.T.C.</b>	Michigan Sheriffs' Coordinating and Training Council
<b>M.S.R.B.</b>	Municipal Securities Rulemaking Board
<b>M.T.F.</b>	Michigan Transportation Fund, established by Public Act 51
<b>M.U.C.P.</b>	Michigan Unified Certification Program
<b>M.V.T.F.</b>	Michigan Veteran Trust Fund
<b>M.W.B.E.</b>	Minority owned Women Business Enterprise
<b>M &amp; B</b>	Management and Budget. County Executive Dept.
<b>N.A.C.O.</b>	National Association of Counties Organization
<b>N.A.C.S.L.B.</b>	National Advisory Council on State and Local Budgeting
<b>N.A.C.W.A.</b>	National Association of Clean Water Agencies
<b>N.A.I.A.S.</b>	North American International Auto Show
<b>N.A.N.A.S.P.</b>	National Association of Nutrition and Aging Service Programs
<b>N.A.P.</b>	Nuisance Abatement Program. Prosecutor's Office.
<b>N.B.A.</b>	National Basketball Association
<b>N.B.E.C.</b>	North Branch Ecorse Creek in Dept of Environment.
<b>N.C.I.C.</b>	National Crime Information Center
<b>N.E.S.D.S.</b>	NorthEast Sewage Disposal System in Dept of Environment
<b>N.F.C.</b>	National Functional Classification
<b>N.F.L.</b>	National Football League



<b>N.H.L.</b>	National Hockey League
<b>N.H.V.R.V.</b>	North Huron Valley/Rouge Valley in Dept of Environment.
<b>N.M.H.C.</b>	National Medical Health Card Contract
<b>N.P.D.E.S.</b>	National Pollutant Discharge Elimination System
<b>N.R.P.A.</b>	National Recreation and Park Association
<b>O.A.G.</b>	Office of the Auditor General
<b>O.I.G.</b>	DPS Office of Inspector General
<b>O.J.J.D.P.</b>	Office of Juvenile Justice and Delinquency Prevention
<b>O.M.B.</b>	Office of Management and Budget. County Department.
<b>O.P.E.B.</b>	Other Post-Employment Benefits
<b>O.S.B.C.</b>	One Stop Business Center
<b>O.U.I.L.</b>	Operating Under the Influence of Liquor
<b>O.W.I.</b>	Operating While Intoxicated
<b>P.A.</b>	Public Act. A legal statute.
<b>P.A.A.M.</b>	Association of Prosecuting Attorneys
<b>P.A.F.</b>	Position Analysis Form. Used by P/HR to fill vacant positions.
<b>P.A.F.R</b>	Popular Annual Financial Report
<b>P.A.O.</b>	Prosecuting Attorney's Office. County Dpartment.
<b>P.A.S.E.R.</b>	Pavement Surface Evaluation Rating
<b>P.A.S.S.</b>	Preventive Action Service System
<b>P.A.T.U.</b>	The Prosecutors Auto Theft Unit
<b>P.C.3.</b>	Procurement Contract Compliance Certificate
<b>P.C.M.S.</b>	Patient Care Management Services
<b>P.C.N.</b>	Pharmaceutical Care Network. In PCMS.
<b>P.C.P.</b>	Person Centered Planning Process. In Mental Health.
<b>P/H.R.</b>	Personnel/Human Resources. See also H.R.
<b>P.I.P.</b>	Property Improvement Program, currently being run by MSHDA.
<b>P.I.R.</b>	Permanency Indicator Reporting
<b>P.L.L.C.</b>	Professional Limited Liability Company or Partners of Limited Liability Corporation
<b>P.M.I.S.</b>	Performance Management Information System
<b>P.M.O.</b>	Project Management Office
<b>P.P.O.</b>	Personal Protection Order
<b>P.P.N.</b>	Preferred Provider Network
<b>P.P.S.</b>	Policy/Procedure Statement
<b>P.P.T.</b>	Personal Property Tax. Collected by Treasurer's Office.





<b>P.R.E.</b>	Principle Residence Exemption (Property Tax)
<b>P.R.E.A.</b>	Prison Rape Elimination Act
<b>P.T.A.</b>	Property Tax Administration. System used by the Treasurer's Office for tracking tax collections.
<b>P.T.C.</b>	Property Tax Cashier System. System used by the Treasurer's Office for collecting tax payments.
<b>P.T.S.</b>	Land Bank Property Tracking System
<b>P.T.S.D.</b>	Post Traumatic Stress Disorder
<b>RESIQ2</b>	Automated Cash and Investment Concentration Program
<b>R.F.P.</b>	Request for Proposal for Purchasing to go out on bid for the procurement of an item or service.
<b>R.I.M.S.</b>	Road Infrastructure Management System
<b>R.J.C.</b>	Regional Justice Center
<b>R.L.B.P.H.</b>	Regional Library for the Blind and Physically Handicapped
<b>R.O.D</b>	Register of Deeds. County Department.
<b>R.R.T.</b>	Radiological Response Team
<b>R.S.R.F.</b>	Revenue Sharing Reserve Fund
<b>R.T.B.</b>	Retention Treatment Basin
<b>R.U.R.E.S.A.</b>	Responding Uniform Reciprocal Enforcement of Support Act. (Child Support)
<b>R.V.S.D.S.</b>	Rouge Valley Sewage Disposal System
<b>S &amp; P</b>	Standard & Poor's
<b>S.A.F.E.T.E.A.-L.U.</b>	Safe, Accountable, Flexible and Efficient Transportation Equity Act-A legacy for Users
<b>S.A.I.T.</b>	Sexual Awareness, Information and Treatment
<b>S.A.K.I.</b>	Sexual Assault Kit Initiative
<b>S.A.M.H.S.A.</b>	Substance Abuse and Mental Health Services Administration
<b>S.A.R.A.</b>	Superfund Amendments and Reauthorization Act of 1986
<b>S.A.R.S.</b>	Severe Acute Respiratory Syndrome
<b>S.A.T.</b>	Sexual Assault Team
<b>S.B.A.</b>	Small Business Administration
<b>S.B.D.C.</b>	Small Business Development Center
<b>S.B.E.</b>	Small Business Enterprise
<b>S.B.P.</b>	Strategic Business Plan
<b>S.B.T.D.C.</b>	Small Business Technology Development Center
<b>S.C.A.O.</b>	State Court Administrative Office
<b>S.C.A.D.A.</b>	Supervisory Control And Data Acquisition
<b>S.C.B.A.</b>	Self-Contained Breathing Apparatus
<b>S.C.O.R.M.</b>	Sharable Content Object Reference Model



<b>S.C.O.U.T.</b>	Sheriff community Organized Urban Team
<b>S.E.C.</b>	Securities and Exchange Commission
<b>S.E.M.C.A.</b>	Southeastern Michigan Community Alliance
<b>S.E.M.C.O.G.</b>	Southeastern Michigan Council of Governments.
<b>S.E.V.</b>	State Equalized Value. The taxable value of a parcel of land.
<b>S.I.G.M.A.</b>	Support for Improvement in Governance and Management
<b>S.L.F.R.F.</b>	State/Local Fiscal Recovery Funds
<b>S.N.A.P.</b>	Supplemental Nutrition Assistance Program
<b>S.O.D.V.P.C.</b>	Solution Oriented Domestic Violence Prevention Court
<b>S.O.F.T.</b>	Society of Forensic Toxicology
<b>S.P.A.</b>	Stipulated Payment Agreement
<b>S.R.F.</b>	State Revolving Fund
<b>S.R.T.</b>	Special Response Team (Sheriff)
<b>S.S.E.S.</b>	Sewer System Evaluation Survey
<b>S.T.A.N.D.</b>	Supervised Treatment for Alcohol and Narcotic Dependency
<b>S.T.C.A.P.</b>	Short Term Corrective Action Plan
<b>S.T.D.</b>	Sexually Transmitted Disease. In Public Health.
<b>S.T.D.</b>	Short-Term Disability
<b>S.T.E.P.</b>	Second Chance Through Expungement Program
<b>S.T.P.-U</b>	Surface Transportation Program-Urban
<b>S.V.U.</b>	Special Victims Unit
<b>S.W.A.T.</b>	Special Weapons and Tactics
<b>S.W.R.D.D.D.</b>	Southgate/Wyandotte Relief Drain Drainage District
<b>T.A.N.s</b>	Tax Anticipation Notes (TANs)
<b>T.A.R.U.</b>	Threat Assessment Response Unit
<b>T.E.D.F.</b>	Transportation Economic Development Fund
<b>T.E.F.A.P.</b>	The Emergency Food Assistance Program
<b>T.I.F.A.</b>	Tax Increment Financing Authorities ( <i>see Authority in the Glossary</i> )
<b>T.I.P.</b>	Truancy Intervention Program
<b>T.R.O</b>	Temporary Restraining Order
<b>T.S.E.V.</b>	Taxable State Equalized Value
<b>T.S.T.</b>	Technical Support Team (counter-terrorism)
<b>T.U.R.B.O.</b>	Transforming Underutilized Business Opportunities Program
<b>T.V.</b>	The amount of allowable taxes charged for a parcel of land. The taxable value is based on the State Equalized Value in Michigan.
<b>U.A.S.I.</b>	Urban Area Security Initiative



<b>U.A.T.</b>	User Acceptance Testing
<b>U.T.G.O.</b>	Unlimited Tax General Obligations
<b>V.C.E.</b>	Virtual Center of Excellence
<b>V.I.N.E.</b>	Victim Information and Notification Everyday
<b>V.O.C.A.</b>	Victims of Crime Act
<b>V.O.I.P.</b>	Voice Over IP Telephony
<b>V.P.N.</b>	Virtual Private Network
<b>W.A.J.I.S.</b>	The Wayne County Justice Information System is a network and computing infrastructure for Wayne County Law Enforcement and Judicial Organizations.
<b>W.A.R.</b>	Wayne County Arson Reduction Unit
<b>W.C.B.A.</b>	Wayne County Building Authority
<b>W.C.B.R.A.</b>	Wayne County Brownfield Redevelopment Authority
<b>W.C.C.C.D.</b>	Wayne County Community College District
<b>W.C.D.C.</b>	Wayne County Development Corporation
<b>W.C.D.P.H.</b>	Wayne County Department of Public Health
<b>W.C.E.R.S.</b>	Wayne County Employees Retirement System
<b>W.C.H.F.S.H.S.</b>	Wayne County Health and Family Services Head Start
<b>W.C.H.S.</b>	Wayne County Head Start
<b>W.C.J.D.F.</b>	Wayne County Juvenile Detention Facility
<b>W.C.P.O.</b>	Wayne County Prosecutors Office
<b>W.C.S.O.</b>	Wayne County Sheriff's Office
<b>W.C.T.O.</b>	Wayne County Treasurer's office
<b>W.E.B.</b>	Warrant Enforcement Bureau.
<b>W.I.C.</b>	Women and Infant Children Public Health program.
<b>W.M.D.</b>	Watershed Management Division in the Dept. of Environment
<b>W.M.U.</b>	Watershed Management Unit
<b>W.R.E.S.A.</b>	Wayne Regional Education Services
<b>W.W.T.F.</b>	Wastewater Treatment Facility
<b>Y.A.P.</b>	Detroit Youth Assistance Program



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