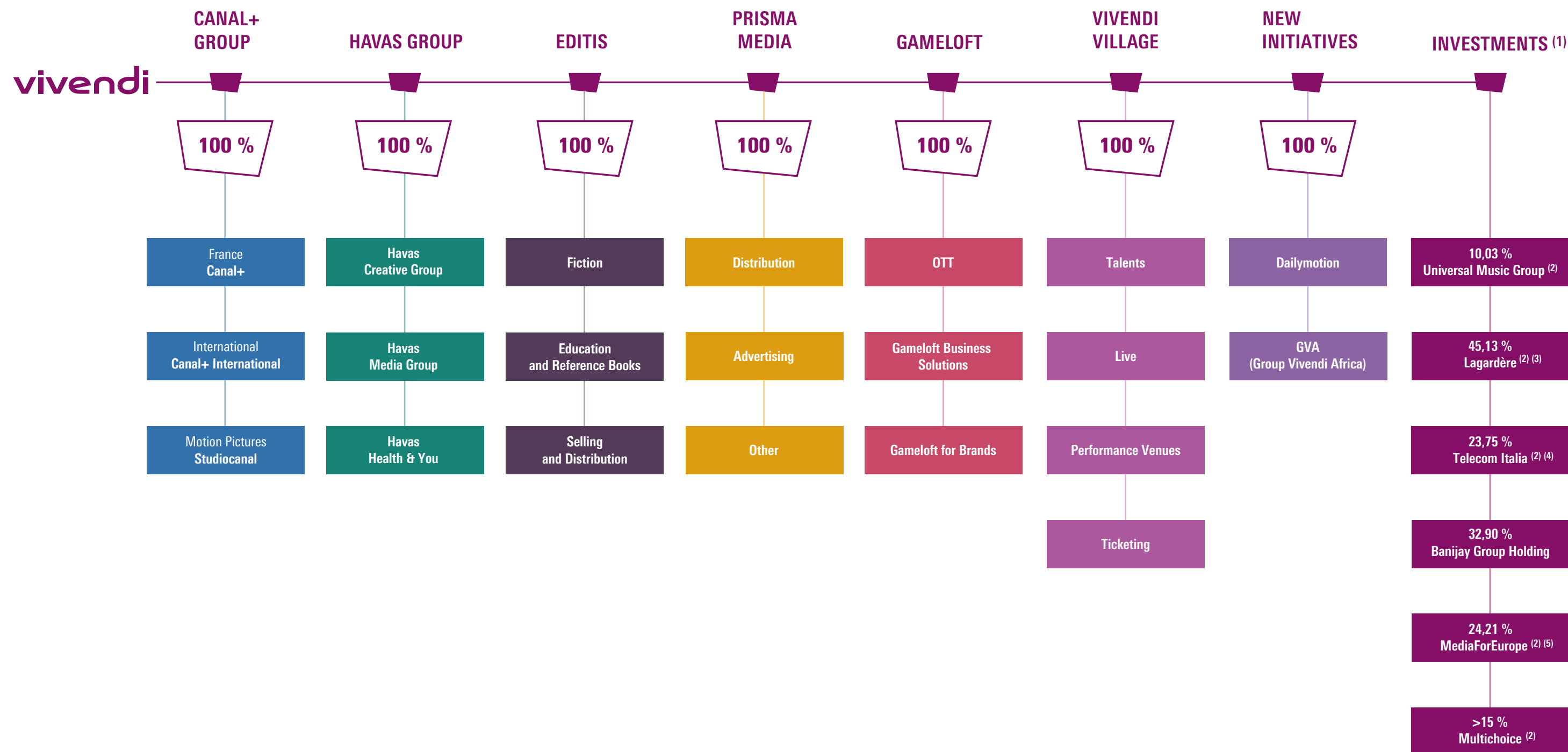


SIMPLIFIED ORGANIZATION CHART AS OF MARCH 31, 2022



(1) Percentage of controlling interest as of March 31, 2022.

(2) Listed company.

(3) On February 18, 2022, Vivendi filed a public tender offer for the shares of Lagardère SA.

(4) Based on the total number of ordinary shares with voting rights.

(5) Following the settlement agreement between Vivendi, Fininvest and Mediaset finalized on July 22, 2021, Vivendi has undertaken to sell on the market, over a period of five years, the entirety of the 19.19% stake in Mediaset held by Simon Fiduciaria. Fininvest acquired 5% of Mediaset's capital, held directly by Vivendi, which remains a Mediaset shareholder with a remaining interest of 4.69%, which it can keep or sell at any time.