

Internal Audit Solutions

From Vision to Value, We're Transforming Trust with Technology

Forging the Internal Audit (IA) function of **tomorrow** depends on the steps taken **today** to infuse value throughout the IA lifecycle. We can advise your organization to anticipate risks, cultivate trust, leverage technology, and accelerate organizational change to meet new challenges. We help you deliver business outcomes that matter. Who are we? We are Deloitte IA.

Solutions our clients value

Enhancing IA's strategic value

IA vision and strategy: By building on existing strengths and leveraging our deep domain knowledge, technological prowess, and industry focus, we help you align IA's vision and strategy to your company's strategy, priorities, and most significant investment and transformation objectives.

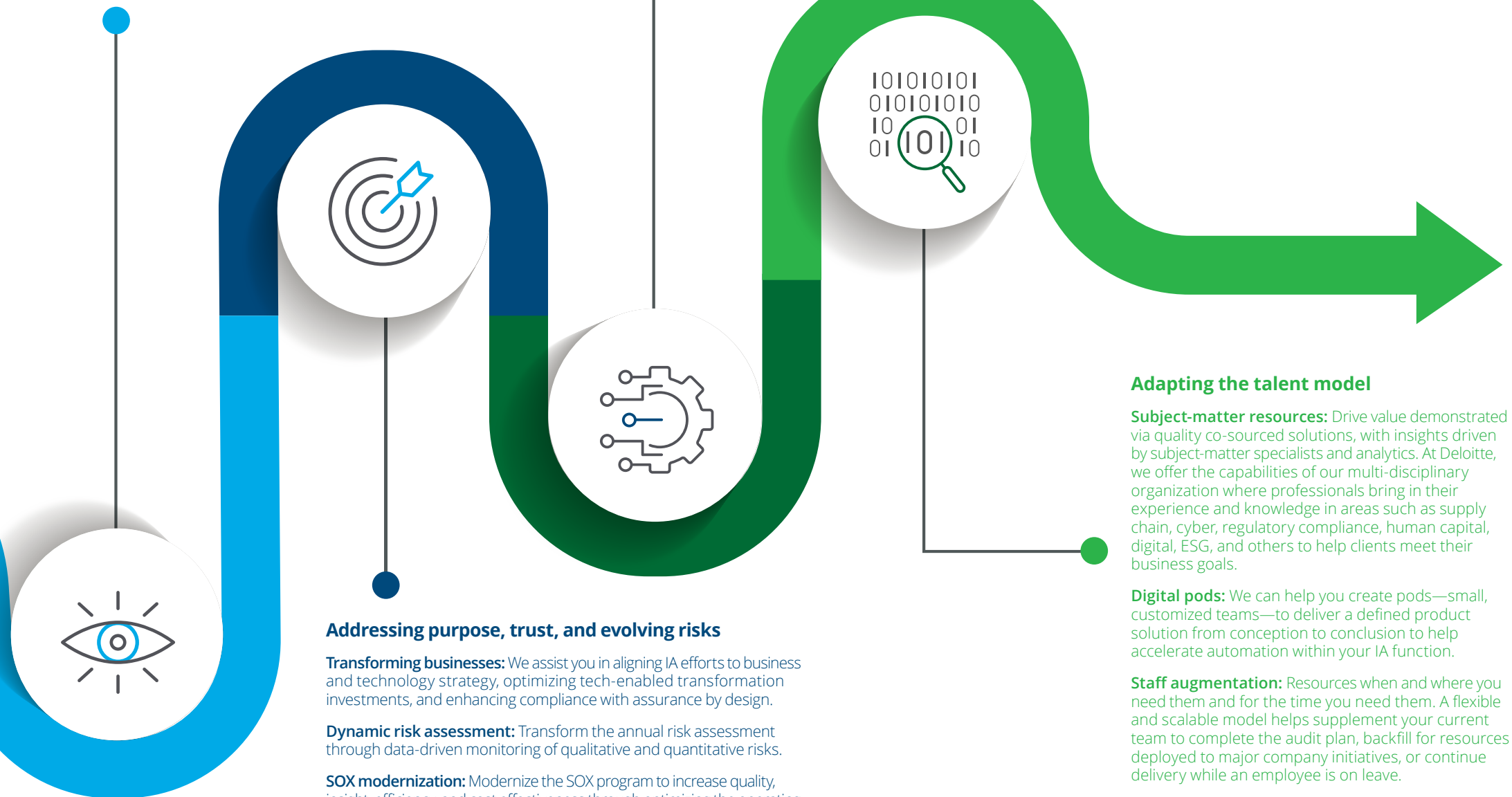
Agile IA: We can help you adopt an agile mindset and apply it to the IA life cycle—to focus on stakeholder needs, accelerate audit cycles, drive timely insights, and reduce wasted effort.

Custom Deloitte Greenhouse labs: Elevate your IA function through labs focused on topics such as chief audit executive transition, Agile IA, Information Technology (IT) IA, rapid risk assessment, IA transformation, Digital IA, SOX modernization, and IA of the future.

Advancing IA's adoption of technology

Digital IA: Transform IA through technology disruption—deploying analytics, automation, AI, and other technology solutions to increase efficiency, drive greater insights, broaden coverage, and free up resources for value-add work.

IA platforms: Implement the right IA solution for your organization to free your auditors to focus on delivering more value during their audits. We guide you through the system selection process to help you identify and implement the right fit for you and your organization, providing opportunities to enable long-term cost saving benefits, improve efficiency and effectiveness, and elevate the role of the third line to assure, advise, anticipate, and accelerate.



Addressing purpose, trust, and evolving risks

Transforming businesses: We assist you in aligning IA efforts to business and technology strategy, optimizing tech-enabled transformation investments, and enhancing compliance with assurance by design.

Dynamic risk assessment: Transform the annual risk assessment through data-driven monitoring of qualitative and quantitative risks.

SOX modernization: Modernize the SOX program to increase quality, insight, efficiency, and cost effectiveness through optimizing the operating model, augmenting talent through resource solutions, enhancing processes, and deploying technology enablement and automation.

Environmental, social, and governance (ESG) IA: We can help you embed ESG considerations into a wide range of non-ESG-specific audits, assist in building or enhancing an ESG controls framework, document process flows, and identify potential improvement opportunities. We can also provide training sessions to deepen IA's understanding of the ESG landscape.

Adapting the talent model

Subject-matter resources: Drive value demonstrated via quality co-sourced solutions, with insights driven by subject-matter specialists and analytics. At Deloitte, we offer the capabilities of our multi-disciplinary organization where professionals bring in their experience and knowledge in areas such as supply chain, cyber, regulatory compliance, human capital, digital, ESG, and others to help clients meet their business goals.

Digital pods: We can help you create pods—small, customized teams—to deliver a defined product solution from conception to conclusion to help accelerate automation within your IA function.

Staff augmentation: Resources when and where you need them and for the time you need them. A flexible and scalable model helps supplement your current team to complete the audit plan, backfill for resources deployed to major company initiatives, or continue delivery while an employee is on leave.

Cost optimization: Leverage a skilled and scalable talent pool, including subject matter resources in IA, SOX, fraud, cyber, and IT across four global delivery centers.

IT: Deploy leading cyber and IT IA specialists in rapidly changing business and technology areas like data governance and privacy, cybersecurity, cloud, artificial intelligence (AI), etc.

Our approach, your advantage

As an alternative to an in-house-only function, many companies outsource or co-source with Deloitte to gain access to industry leaders, subject-matter specialists, and global teams. The outsourced provider invests in training, tools, technology, and intellectual capital, while company management still maintains control and has a single point of accountability. This flexible, scalable approach offers several benefits, such as:

Lower fixed cost

Staffing flexibility

Minimal talent and human resources management

Sharing of industry and domain knowledge and experiences

Access to both industry and IA controls leading practices

Access to the latest technology, including analytics, automation, and other technologies

Fewer international challenges related to language, local laws, travel time, and costs

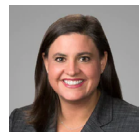
Opportunity to leverage offshore Center of Excellence for value and cost optimization

Comprehensive and scalable risk coverage

Opportunity to attract and retain top performers

The
Deloitte
difference

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IA Perspectives
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POVs, articles,
case studies,
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About our practice

An integral part of **Deloitte Risk & Financial Advisory's Accounting & Internal Controls** offering portfolio, our IA practice stays ahead of trends and has the vision to translate them into value. We deliver our co-sourced/outsourced services through our fully integrated IA practice which brings together a core risk and controls team complemented with specialist competencies in various domains, such as IT audit, cybersecurity, enterprise risk management, enterprise resource planning, SOX, contract risk and compliance, forensics, ESG, supply chain, human capital, capital projects, and regulatory audit and risk services.

We also leverage our IA leading practices/modernization framework to help you define your vision for the future and transform through enabling technology and innovative ways of working, resulting in cultivating trust and elevating impact.

Deloitte Risk & Financial Advisory

18,000 50,000

US professionals
(Includes USI)

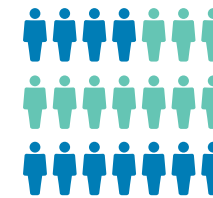
Global
professionals



Deloitte IA practice

5,900+

dedicated US
IA professionals



200+

companies assisted
with Agile IA
transformation

150,000+

Digital IA hours
delivered annually

Dedicated
IA practice
for more than

40 years

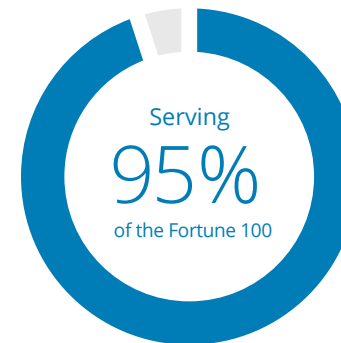
Serve more than

400

US IA clients

500+

lab experiences
delivered



We are creating the IA leaders of tomorrow

- 100% of IA professionals, manager and above, hold relevant professional certifications
- Leading sponsor of the Institute of Internal Auditors' (IIA) Internal Auditing Education Partnership program
- One of a select few organizations designated as a Principal Partner, the highest level in the IIA's Partnership Program
- Support an industry proficiency program with approximately 80% of Internal Audit professionals being certified in their respective industry